

1 STATE OF MISSOURI  
2 PUBLIC SERVICE COMMISSION

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6 TRANSCRIPT OF PROCEEDINGS  
7 Evidentiary Hearing  
8 March 18, 2010  
9 Jefferson City, Missouri  
Volume 27

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12 In the Matter of Union Electric )  
Company d/b/a AmerenUE's Tariffs )  
13 To Increase Its Annual Revenues ) File No. ER-2010-0036  
For Electric Service )

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16 MORRIS L. WOODRUFF, Presiding,  
CHIEF REGULATORY LAW JUDGE.

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18 ROBERT M. CLAYTON III, Chairman,  
JEFF DAVIS,  
19 KEVIN GUNN,  
ROBERT S. KENNEY  
20 COMMISSIONERS.

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1 P R O C E E D I N G S

2 JUDGE WOODRUFF: Good morning, everyone.

3 Welcome to day four of the AmerenUE rate case hearing.

4 Today we move on into a new issue, which would be return

5 on equity, capital structure and flotation costs. We'll

6 start off with mini openings on that.

7 Before we do that, I do note that there was

8 a Partial Stipulation & Agreement filed last night on the

9 class cost of service allocation and rate design issues.

10 Mr. Mills, I note that you were a signatory on this.

11 MR. MILLS: Yes, I was.

12 JUDGE WOODRUFF: Do you anticipate

13 opposition on this?

14 MR. MILLS: Judge, I don't know. There are

15 one or perhaps two parties who may oppose, but I don't

16 know that for sure. As far as I know, the rest of the

17 parties that have been actively involved in talking about

18 class cost of service and rate design issues are not going

19 to oppose. And I will let you know, I realize it wasn't

20 filed 'til shortly after midnight last night.

21 JUDGE WOODRUFF: Shortly before. It was

22 11:58.

23 MR. MILLS: Okay. My notice came a little

24 later. The issue is scheduled to be tried next Thursday.

25 I know that the parties that have been interested in class

1 cost of service have been more or less kept abreast of  
2 developments, and so I don't think it would be unduly  
3 burdensome on them to shorten the seven days under the  
4 Commission's rules to perhaps five or six.

5 COMMISSIONER DAVIS: I guess a better  
6 question to ask, Mr. Mills, is are they still taking  
7 depositions?

8 MR. MILLS: That I don't know.

9 COMMISSIONER DAVIS: I guess to me that  
10 would be an indicator if they're --

11 MR. MILLS: It might, yes. I guess we can  
12 find that out.

13 JUDGE WOODRUFF: Okay.

14 MR. MILLS: Judge, if I may, a couple of  
15 brief housekeeping matters. With respect to the return on  
16 equity issue, my witness is flying in tonight, and I think  
17 everyone who's likely to be active in that case has agreed  
18 to take him first thing in the morning, even though that  
19 may be somewhat out of order from the witness list that we  
20 have filed. Hopefully that's not a problem with the  
21 Bench.

22 JUDGE WOODRUFF: That shouldn't be a  
23 problem.

24 MR. DEARMONT: I also have one preliminary  
25 matter. I believe that my name might have been omitted

1 during Staff's entry of appearance on Monday, so I'd like  
2 to go ahead and make my formal entry.

3 JUDGE WOODRUFF: Please do so.

4 MR. DEARMONT: Eric Dearmont on behalf of  
5 Staff of the Missouri Public Service Commission, P.O.  
6 Box 360, Jefferson City, Missouri 65102.

7 JUDGE WOODRUFF: Thank you.

8 MR. BYRNE: Judge, one other housekeeping  
9 matter. I talked with Mr. Coffman. We have a -- he's  
10 filed a motion to take administrative notice of some  
11 testimony from our last case, and he -- two rate cases  
12 ago, and we opposed it, and he was -- asked if we would be  
13 willing to argue that motion Friday morning also. I don't  
14 have any opposition to that, but I just want to put that  
15 on your radar screen. Mr. Coffman's not here, but we  
16 might want to do that.

17 COMMISSIONER DAVIS: I'm sorry. What  
18 motion was that?

19 MR. BYRNE: Mr. Coffman's moved to  
20 introduce or take administrative notice of some testimony.

21 COMMISSIONER DAVIS: Got it.

22 JUDGE WOODRUFF: Okay. Well, let's go  
23 ahead and move on to the next issue of the ROE, capital  
24 structure and flotation costs. We'll begin with mini  
25 openings with AmerenUE.



1                   MR. BYRNE: Thank you, your Honor. May it  
2 please the Commission?

3                   We are here today to talk about the return  
4 on equity issue, but I would like to start by referring  
5 you to the chart that in my mind represents the heart of  
6 our case as a whole.

7                   You've seen this chart before in the  
8 interim rate hearings that we held earlier -- well, last  
9 year, and it's been -- and the charts were presented in  
10 our prefiled testimony and during Mr. Lowery's opening  
11 statement. It's the chart that shows that our earned  
12 return on equity has been and continues to be consistently  
13 far below our authorized return on equity.

14                  As AmerenUE's CEO Warner Baxter has  
15 testified, in spite of having an authorized return on  
16 equity of 10.76 percent, over the 12 months ending  
17 December 2009, we earned just over 7 percent, and that  
18 7 percent number is adjusted to reflect our absorption of  
19 the Taum Sauk costs.

20                  And the primary reason that we earned just  
21 7 percent is that we've invested about \$650 million into  
22 our system infrastructure since September of 2008, and  
23 there's simply no way for us to recover the cost of that  
24 investment until new rates from this case take effect next  
25 June. We can't include CWIP in rate base, we can't track

1 our investment through a rider, and interim rates are not  
2 available to us. We just have to wait and permanently  
3 lose the return, taxes and depreciation on that investment  
4 for literally years and with this impact on our earnings.

5 I bring this chart up again not only  
6 because it is relevant to the overall decisions that you  
7 have to make on all the issues in this case, but it is  
8 particularly relevant to your determination of an  
9 appropriate return on equity for AmerenUE.

10 Investors are certainly interested in what  
11 this Commission orders for our authorized return on  
12 equity, but they are even more interested in how that  
13 authorized return on equity will impact the much lower  
14 return that we are able to earn.

15 If the Commission approves a low ROE,  
16 AmerenUE's opportunity to actually earn a fair return will  
17 very likely be nonexistent. AmerenUE's incentive to  
18 invest in infrastructure, which is already significantly  
19 diminished by the long delays in cost recovery, would be  
20 diminished even further.

21 I would ask that you view the  
22 recommendations of the return on equity experts in this  
23 case through that lens.

24 Now I'd like to turn more specifically to  
25 the details of the return on equity issue. As was the

1 case with the depreciation issue, determination of an  
2 appropriate return on equity for a utility is a difficult  
3 exercise involving arcane and technical expert testimony  
4 and the use of numerous complicated models involving  
5 literally thousands of inputs. I've been working on  
6 return on equity issues for more than 25 years, and I  
7 certainly don't understand all the details of what the  
8 experts do.

9 But as Mr. Lowery said the other day when  
10 he was addressing depreciation, which is another  
11 complicated issue, it's critical that the Commission not  
12 miss the forest for the trees. And this chart, which  
13 again you've seen before, shows the forest. This  
14 specifically shows how each expert's recommendation in  
15 this case compares to the average return on equity  
16 authorized for integrated electric utilities over the past  
17 several years across the country.

18 The steady line in the middle of the chart  
19 is the national average, and as you can see, it's even  
20 gone up in recent months. The dark blue area shows the  
21 range between the 25th and the 75th percentile of  
22 decisions, and the light blue shows the range of the 10th  
23 to the 90th percentile of decisions, the light blue on the  
24 outside.

25 AmerenUE's recommendation for an ROE is a

1 little bit above the national average at 10.8 percent.  
2 AmerenUE's recommendation is sponsored by Dr. Roger Morin,  
3 who is a nationally recognized expert in utility finance.  
4 He's a professor at Georgia State University, and he's the  
5 author of one of the most widely used textbooks in the  
6 field.

7 Dr. Morin's analyses have been relied on by  
8 many commissions, including the Missouri Commission. I  
9 urge you to take advantage of Dr. Morin's expertise while  
10 he is here because he is truly one of the leading experts  
11 in the country on utility finance.

12 In contrast, the Commission Staff witness,  
13 David Murray, has submitted a recommendation shown on this  
14 chart here, but it's so low that it's almost literally off  
15 this chart. Here's the 10th percentile. Here's  
16 Mr. Murray's recommendation.

17 Mr. Murray's recommendation of 9.35 percent  
18 is 124 basis points below the national average and  
19 85 basis points below the lowest return on equity ordered  
20 for an integrated electric utility in 2009 according to  
21 the RRA data which has been filed in this case. And each  
22 100 basis points impacts AmerenUE's pretax revenue by  
23 approximately \$46 million per year.

24 Mr. Murray has reached his stunningly low  
25 recommendation by using arbitrary and unorthodox methods

1 to estimate the cost of capital or cost of equity and to,  
2 quote, confirm the reasonableness of his recommendation.

3 In particular, the growth rates Mr. Murray  
4 uses for his DCF analyses are completely unsupported. In  
5 attempting to confirm his analyses, he ignores the returns  
6 authorized for other similarly situated electric utilities  
7 around the country with which AmerenUE must compete for  
8 capital, and instead he looks to sources such as the  
9 Missouri State Employees Retirement System and the  
10 application of a rule of thumb that he may have invented  
11 for returns to justify his own extremely low  
12 recommendation.

13 Mr. Murray's unorthodox recommendation is  
14 completely unreasonable, and it is entitled to absolutely  
15 no weight at all.

16 In some cases this Commission has employed  
17 a zone of reasonableness, which has been a 200 basis point  
18 area around the national average of applicable authorized  
19 ROEs, 100 basis points above and 100 basis points below.  
20 If any expert's testimony is outside the zone of  
21 reasonableness, in past cases that recommendation has been  
22 disregarded. In this case, Mr. Murray's 9.35 percent  
23 recommendation is materially outside the zone of  
24 reasonableness, and for that reason as well as the several  
25 deficiencies in his analysis, his recommendation should be

1 completely disregarded.

2                   The two other experts in this case,  
3 Mr. Gorman and Mr. Lawton, are competent cost of capital  
4 experts, and their recommendations are less damaging than  
5 Mr. Murray's. In particular, the high end of both of  
6 these experts' recommended ranges are in the vicinity of  
7 the national average, and they are in the vicinity of  
8 Dr. Morin's recommendation, but their midpoint  
9 recommendations are clearly still too low.

10                   Mr. Gorman's 10 percent recommendation is  
11 59 basis points below the national average, and  
12 Mr. Lawton's recommendation of 10.1 percent is in the same  
13 ballpark. Both recommendations are below the 10.2 percent  
14 ROE which was authorized by the Washington Commission on  
15 December 22nd, 2009, which was the lowest authorized ROE  
16 for an integrated electric utility in calendar year 2009.  
17 So 10.2 percent was the lowest in 2009.

18                   In other words, if you accept Mr. Gorman or  
19 Mr. Lawton's recommendation, at least their midpoint  
20 recommendation, as opposed to their ranges, which are much  
21 more reasonable, you would be setting an ROE for AmerenUE  
22 lower than any that was authorized in 2009, the last  
23 calendar for which RRA data has been published.

24                   In response to the question Commissioner  
25 Davis raised during the opening statement, in 2008 and

1 2009 there were no ROEs authorized for an integrated  
2 electric utility below 10 percent. So there were a couple  
3 in 2008 that were 10 percent. 10.2 was the lowest in  
4 2009.

5 I would note that in a recent decision  
6 cited in Mr. Lawton's testimony, Florida Power & Light  
7 received an authorized return of 10 percent. That was in  
8 2010. And Progress Energy at the same time from Florida  
9 got a 10.5 percent ROE but Florida Power & Light -- well,  
10 Florida Power & Light significantly cut its capital  
11 budget, but was nonetheless recently downgraded by  
12 Standard & Poor's since that decision was issued.

13 The bottom line with Mr. Lawton and  
14 Mr. Gorman's analyses is that if the high end of their  
15 recommended ranges is adopted or if relatively minor  
16 changes are made to the way their analyses are used to  
17 calculate their midpoint, then their analyses, too, will  
18 support a mainstream ROE near or above the national  
19 average and in the vicinity of Dr. Morin's recommendation.

20 The Commission has carefully considered  
21 national averages in reaching its decisions on the  
22 appropriate ROE in recent cases. Although the Commission  
23 has stated that it is inappropriate to unthinkingly mirror  
24 the national average, which AmerenUE agrees with, in cases  
25 where experts disagree and subjective judgments play such

1 an important role, the national average provides a  
2 valuable point of reference that we believe the Commission  
3 must consider.

4 I would also note that AmerenUE has another  
5 ROE witness, Julie Cannell, who is an -- and she'll be  
6 here Friday, I believe. She is an expert with actual  
7 experience in providing utilities with capital from equity  
8 markets. Unlike the academic experts who are providing  
9 cost of capital analyses, Ms. Cannell brings real world  
10 experience to bear and can provide a perspective that this  
11 Commission rarely gets to consider in reaching an ROE  
12 decision.

13 Again, I would encourage you to make use of  
14 her expertise while she is here and ask her how equity  
15 markets would react to the various recommendations being  
16 presented in this case. This is important information  
17 that the Commission should consider in making its  
18 decision.

19 In closing, I would point out again how  
20 critical it is for AmerenUE to be authorized a reasonable  
21 mainstream return on equity that will permit us to compete  
22 for the limited pool of capital with other investor-owned  
23 utilities and to continue to invest in our system to  
24 provide the level of service and the level of reliability  
25 that our customers and this Commission have demanded.



1 Thank you.

2 JUDGE WOODRUFF: Thank you. Opening for  
3 Staff.

4 MR. DEARMONT: May it please the  
5 Commission?

6 A desired return is not a required return,  
7 and I ask that each of you consider this throughout my  
8 statement and throughout the testimony that you will hear  
9 presented on this issue.

10 Staff in this case is recommending that the  
11 Commission approve an authorized return on equity for  
12 AmerenUE in the range of 9 to 9.7 percent, with a point  
13 estimate of 9.35 percent. Staff currently recommends that  
14 the Commission apply this ROE to the AmerenUE test year  
15 capital structure comprised of approximately 47.4 percent  
16 common equity, 1.6 percent preferred stock and 51 percent  
17 total debt.

18 As reflected in the reconciliation filed by  
19 Staff on March 11th, the impact on the company's total  
20 revenue requirement associated with the difference between  
21 the Staff's recommended ROE of 9.35 percent and company's  
22 updated recommended ROE of 10.8 percent is approximately  
23 \$66.5 million. Staff's recommended point estimate, if  
24 adopted by this Commission, would result in the ability of  
25 AmerenUE to attempt to earn an annual profit of over a

1 quarter of a billion dollars.

2 Staff's recommendation as compared to  
3 those of the company, OPC and MIEC is currently being  
4 projected for the Commission's reference.

5 In reaching its recommendation in this  
6 case, Staff employed a number of traditional cost of  
7 capital methodologies, including a single stage or  
8 constant growth DCF, a multistage DCF and a capital asset  
9 pricing model.

10 As described in Staff's prefiled testimony  
11 and as depicted on the projection currently being  
12 displayed, in performing Staff's CAPM analysis, Staff  
13 multiplied the average beta of Staff's proxy group against  
14 the arithmetic and then the geometric averages of the  
15 long-term historical differences between the earned  
16 returns on stocks and the earned returns on bonds as  
17 reported by Ibbotson's 2009 Yearbook.

18 Staff then added these products, one based  
19 on an arithmetic average and one based on a geometric  
20 average, to a risk-free rate of 4.23 percent, representing  
21 a three-month average yield on 30-year T bonds. This  
22 calculation/methodology resulted in what I will call a  
23 geometric-based CAPM estimate of 6.1 percent and an  
24 arithmetic-based CAPM estimate of 7.94 percent.

25 Staff does not believe these results to be

1 reliable indicators of the cost of equity for AmerenUE,  
2 and, therefore, chose to disregard these CAPM results in  
3 reaching Staff's recommendation.

4               Staff also performed a constant growth DCF  
5 analysis. In doing so, Staff added a dividend yield  
6 component of 5.2 percent to an estimated constant  
7 perpetual growth rate of 4 percent to 5 percent. This  
8 calculation resulted in a constant growth DCF result range  
9 of 9.2 to 10.2 percent.

10              To be clear, Staff inserted a generic  
11 perpetual growth rate of 4 to 5 percent based upon Staff's  
12 opinion regarding a sustainable perpetual growth rate.  
13 Although Staff's constant growth DCF results support the  
14 upper end of Staff's recommended range, Staff believes  
15 that the current building cycle associated with the  
16 electric utility industry, which in staff's opinion is  
17 causing near-term expected growth earnings per share to be  
18 higher than long-term sustainable growth, requires  
19 dividends to be evaluated in stages.

20              As this is the very premise of the  
21 multistage DCF, Staff's recommendation is driven primarily  
22 by the results of a multistage analysis, which in this  
23 case is based upon three distinct DCF stages.

24              Stage 1 comprised of years 1 through 5. In  
25 this stage Staff chose to rely on the average projected

1 growth rate of each proxy group as contained in analyst  
2 estimates from Reuters and ValueLine. Staff chose to rely  
3 on these projections in its multistage analysis due to the  
4 fact that these analyst estimates are actually based on  
5 five-year projections and, in Staff's opinion, are  
6 therefore reasonable over that -- over that period.

7                   To the contrary, Staff chose not to rely  
8 only on analyst grow projections in its constant perpetual  
9 growth DCF as, in Staff's opinion, these projections are  
10 not reasonable estimates of growth into perpetuity.

11                   Stage 3 -- in Stage 3, representing years  
12 11 through 200, Staff collected a long-term growth rate of  
13 3.1 percent. Although many cost of capital witnesses use  
14 expected GDP growth as a long-term growth estimate, Staff  
15 chose to use an estimate based on projected electric  
16 consumption growth increased by an inflation factor.

17                   Staff elected to utilize this approach as,  
18 in Staff's opinion, it is not reasonable to assume that  
19 electric growth will mirror that of the -- of the larger  
20 economy over this period.

21                   For those of you scoring at home, Stage 2,  
22 representing years six through ten, represents a linear  
23 transition period from Stage 1 to Stage 3. For more  
24 information regarding the rates employed in Stage 2,  
25 please see Schedule 17 attached to the Staff Cost of

1 Service Report.

2 As has been discussed in the testimony  
3 filed in this case, in order to check the reasonableness  
4 of Staff's recommended return on equity, Staff has  
5 referenced a few sources that may be considered by some to  
6 be nontraditional in the context of a cost of capital  
7 determination for a regulated utility.

8 In specific, these sources include  
9 financial analyst research reports published on both  
10 Ameren and the electric utility industry in general by  
11 analysts at firms such as Goldman Sachs, J.P. Morgan and  
12 Edward Jones. In addition, these sources include  
13 information regarding expected returns for very asset  
14 classes provided by Missouri State Employees Retirement  
15 System and certain rules of thumb incorporated into the  
16 curriculum of the Chartered Financial Analyst program.

17 In Staff's opinion, these references  
18 demonstrate that Staff's recommendation is consistent with  
19 the expected returns used by those in the investment  
20 community, returns at or below Staff's recommendation in  
21 this case.

22 To be fair, Staff's recommendation is  
23 noticeably lower than the returns reflected in the data  
24 published by the Regulatory Research Associates. To the  
25 extent that the Commission has concerns about Staff's

1 point estimate falling outside of a range based upon this  
2 data, Staff would recommend that the Commission authorize  
3 a return at the top end of Staff's recommended range as  
4 opposed to Staff's point estimate.

5                   Although it is clearly within the authority  
6 of the Commission to consider this upward shift, it should  
7 be readily apparent reading Staff's testimony that Staff  
8 believes that its point estimate, 9.35 percent,  
9 approximates the cost of AmerenUE's equity capital and  
10 that, therefore, Staff has held steadfast to this position  
11 over the development of that testimony.

12                   Right or wrong, high or low, conservative  
13 or not, Staff has provided a consistent methodology from  
14 the beginning of this case until today. Similarly, Staff  
15 strives to maintain its consistency from case to case  
16 unless disclosing up front the reasons for not doing so.

17                   Unfortunately, the same cannot be said for  
18 a few of the other parties to this case. In fact, it was  
19 for this reason that Staff elected to retain the services  
20 of cost of capital witness Stephen Hill. Staff is  
21 optimistic that the Commission will acknowledge that  
22 Mr. Hill brings to the table an aspect that Staff simply  
23 could not alone. Mr. Hill is one of a relatively small  
24 group of experts who travel from state to state,  
25 commission to commission, providing his professional

1 opinion on cost of equity capital.

2                   Mr. Hill files testimony against experts  
3 such as Dr. Morin in states such as California,  
4 Washington, Hawaii, and here in the state of Missouri. As  
5 such, Mr. Hill has a unique and valuable insight into the  
6 consistent or perhaps inconsistent application of theory  
7 from case to case.

8                   In conclusion, Staff is recommending that  
9 the Commission authorize -- approve an authorized return  
10 on equity for AmerenUE in the range of 9 to 9.7 percent,  
11 with a point estimate of 9.35 percent. Staff believes  
12 that this estimated range is consistent with the  
13 principles established in Hope and Bluefield.

14                   In specific, Staff believes that such  
15 estimate if displayed in the context of the overall  
16 anticipated revenue increase, that the resulting rates  
17 will allow AmerenUE to maintain its financial integrity  
18 and to attract equity capital.

19                   Staff has approached this case acting upon  
20 the premise that a utility's authorized return on equity  
21 should equal that utility's cost of equity capital.  
22 This is an important distinction. AmerenUE is entitled to  
23 a profit. Staff believes that AmerenUE is entitled to a  
24 profit that will allow the company the ability to meet the  
25 required returns of equity investors as those required

1 returns are the cost of equity capital.

2 Thank you.

3 JUDGE WOODRUFF: Thank you. Opening for  
4 Public Counsel.

5 MR. MILLS: Good morning. May it please  
6 the Commission?

7 I'll be brief in my opening statement.

8 First I want to address a couple of items that came up in  
9 the first two opening statements, and one is perhaps  
10 really not all that specific to return on equity, but I  
11 think it's sort of a general theme that you've heard from  
12 AmerenUE throughout this case, and that's the concept --  
13 they won't put it this bluntly, but they -- I think if you  
14 look at all their statements and all their actions in this  
15 case and over the last year or two, and that's a sort of  
16 attack on the regulatory paradigm.

17 In this case the company has urged the  
18 Commission to raise rates without a thoughtful and  
19 measured consideration of all relevant factors. Recently  
20 the company, perhaps with some others, has been involved  
21 in efforts to sort of do away legislatively with the used  
22 and useful concept.

23 And certainly it's their right to try and  
24 change those things, but it strikes me that those are all  
25 part of a bigger picture, and the part of the picture is,



1   you know, the utility gets a monopoly and it gets a  
2   guaranteed opportunity to try and earn a very reasonable  
3   rate of return, and I think to the extent that we start  
4   changing bits and pieces of that paradigm that has stood  
5   the test of time, you know, I think perhaps we need to  
6   look at the whole thing. Maybe it's time to end the  
7   monopoly status. Maybe UE needs some competition. If  
8   we're going to get rid of some of the other aspects that  
9   are unfavorable to them, perhaps we should get rid of some  
10  of the stuff that's favorable as well.

11                   COMMISSIONER DAVIS: Do you want to draft a  
12  bill, Mr. Mills? Get it drafted and let's go.

13                   MR. MILLS: I'm just saying, I think the  
14  rhetoric on that side of the issue is beginning to wear on  
15  me, and I think that it -- it came up in the opening  
16  statement this morning, and I think it's constantly  
17  attacking it from that side, the regulatory paradigm and  
18  things that have worked for 100 years just don't work  
19  anymore. We've got to change this. We've got to change  
20  that. We heard it this morning.

21                   I don't believe that, and I don't believe  
22  that we need to end the monopoly status. I don't believe  
23  that we need to end the thoughtful and careful  
24  consideration of all relevant factors. I don't believe  
25  that we need to end the used and useful concept. But if

1 we're going to talk about that stuff, I think we need to  
2 talk about some quid pro quo. That's my point. Not that  
3 we need to change things, but if we're going to talk about  
4 stuff in that manner, we can't talk about it in a  
5 one-sided manner.

6                   The other thing I want to respond to is,  
7 and I'm not sure that this is a reasonable inference from  
8 Mr. Dearmont's opening statement, but with respect to the  
9 single small change that Mr. Lawton made, he simply  
10 averaged two numbers apparently in his head or on the back  
11 of the envelope and came up with a wrong number in his  
12 direct testimony.

13                   He did not change his methodology. He did  
14 not change his approach. Did not really change any of his  
15 underlying data. He simply acknowledged that he had  
16 averaged two fairly simple numbers incorrectly and had  
17 come up with an average of 10.2 as opposed to 10.1 as the  
18 staff pointed out. And that, of course, is our current  
19 recommended ROE in this case.

20                   Now, the consideration of return on equity  
21 in a utility rate increase case really boils down in the  
22 bottom instance to the credibility and the reasonableness  
23 of the witnesses. You heard testimony in the last case,  
24 and I wouldn't be surprised if you hear it in this case,  
25 that most of the witnesses in this case will acknowledge

1 the expertise of the other witnesses, they will  
2 acknowledge that they all did the same general approach to  
3 the DCF, and they will acknowledge that calculating a  
4 return on equity through the DCF method is perhaps as much  
5 an art as a science, that there's a considerable amount of  
6 judgment that goes into picking the inputs to the DCF  
7 model.

8                   There's very little -- there's some  
9 discretion in how you structure the model. Most of the  
10 witnesses will talk about a multistage or a two-stage DCF.  
11 And so there's some discretion in how you structure the  
12 model itself, and then there's some discretion in how you  
13 put the numbers in. Between the exercise of those two  
14 pieces of discretion is how you end up with rates that  
15 range from 9.35 to 11.5 in this case.

16                   And so the only way that this Commission  
17 can decide which of those is the most accurate is to judge  
18 the reasonableness of the witnesses' use of discretion and  
19 the credibility of the witnesses. And I think you're in a  
20 good position in this case because you've got a couple of  
21 witnesses in this case that you found very credible in a  
22 number of cases.

23                   In the recent MGE case, you had the, I  
24 believe the first opportunity to see Mr. Lawton, who is  
25 the Public Counsel witness in this case, and found him

1 very credible and very persuasive. We're happy to bring  
2 him back and offer his testimony in this case.

3                   You also have the testimony of MIEC witness  
4 Mike Gorman, whom the Commission has found credible over a  
5 number of years and reasonable and done a good job of  
6 exercising his discretion to come up with a reasonable  
7 return on equity.

8                   Dr. Morin, certainly you have seen  
9 testimony of Dr. Morin in several cases in the last  
10 several years. In cases before that, you have cited to  
11 his textbook, and I think it's -- I don't think anybody in  
12 the case would not acknowledge that Dr. Morin is a  
13 recognized expert in this field.

14                   But yet you've never really adopted  
15 Dr. Morin's testimony in any rate case in Missouri.  
16 You've never largely taken his testimony, maybe made a few  
17 changes to it as you've done with the testimony of  
18 Mr. Gorman and Mr. Lawton. And I think that's just  
19 because, frankly, his recommendations are too darn high.  
20 I mean, he came in here at 11.5. He's managed to knock  
21 that down to 10.8, but that's -- that's just too high.  
22 And I think you will through examination from the  
23 attorneys and through your own questioning, I think you  
24 will discover that it's still too high.

25                   And finally, with respect to the role that

1 the RRA data and the actions of other commissions play in  
2 your analysis, I would suggest to you that it should be  
3 fairly limited. When you look at the RRA data, what  
4 you're looking at is what your compatriots in other states  
5 have done in proceedings just like this, and some of those  
6 commissions in proceedings just like this are looking to  
7 see what you did. So everybody's looking in a mirror, and  
8 as a result, it's very, very slow to change.

9                   You've heard testimony -- you heard -- you  
10 will hear testimony, you heard in the opening statement of  
11 Mr. Byrne that in 2009 the lowest return on equity was  
12 10.2. Returns on equity are dropping for electric  
13 utilities and have been for the last several years.  
14 They're going to continue to drop farther.

15                   I think it's important that this Commission  
16 not consider what happened in 2009, but what is the  
17 appropriate return on equity for AmerenUE in Missouri in  
18 the remainder of 2010 and 2011 when the rates set in this  
19 case will be in effect. I think the evidence here will  
20 show that it is considerably lower than the average from  
21 the RRA data for the last year.

22                   Thank you.

23                   JUDGE WOODRUFF: Thank you. Opening for  
24 MIEC.

25                   MS. ILES: Since I'm not going to be using

1 this, can I just set it aside?

2 JUDGE WOODRUFF: Certainly.

3 MS. ILES: Good morning. May it please the  
4 Commission? My name is Carol Iles, and I'm here on behalf  
5 of MIEC.

6 MIEC's recommended return on equity for  
7 this case for AmerenUE is 10.0 percent, and this  
8 recommendation is based on the testimony and analysis of  
9 Mike Gorman, whom you just heard described as a witness  
10 which has -- who has appeared before this Commission on  
11 numerous occasions and in the decisions of this Commission  
12 has been found to be credible and is considered to be a  
13 well-respected analyst in this field.

14 Now, as you've also heard in the openings  
15 that have gone before me, MIEC's recommendation in this  
16 case is not the lowest and it's not the highest. At 10.0  
17 we're right in the middle there somewhere. You heard  
18 Mr. Byrne say that the recommendation of AmerenUE, which  
19 happens to be the highest in this case and now is at 10.8,  
20 is actually above the national average even though they're  
21 urging you to look at the national averages in making a  
22 determination this case.

23 And I would agree with Mr. Mills that  
24 that's not necessarily what you should be bound by or even  
25 extremely persuaded by in this case. But if you do want

1 to look at those national averages and if you do want to  
2 look at what other commissions are doing, I would point  
3 out some interesting facts, one of which is that if you  
4 look at the first quarter of 2009 when this Commission's  
5 last decision was handed down for AmerenUE, the ROE of  
6 10.76 was the highest that was awarded to an electric  
7 utility in that quarter of 2009.

8                   And I would also agree with what Mr. Mills  
9 stated that ROEs awards are going down. Let's face it,  
10 you don't have to be an economic expert to recognize that  
11 the world has changed in the last year, that the financial  
12 markets, that the economic conditions of the world have  
13 changed, and that has a direct impact on what we're  
14 talking about today here with return on equity.

15                   We're talking about what is reasonable for  
16 an investor to expect, which is exactly the issue we are  
17 talking about when we say -- when we talk about ROE, not  
18 how much money the company would like to make to make up  
19 for money they didn't make in past years. That's not the  
20 issue. The issue now is, what would a reasonable investor  
21 expect? What return is necessary to incentivize an  
22 investor to make that investment so that AmerenUE will  
23 have adequate capital to operate its business. That's, I  
24 think, very well accepted the standard that we're applying  
25 here.

1                   And so it is important to look at where we  
2   are in the world, and where we are in the world is that  
3   every market-based security, whether you're talking about  
4   stocks or bonds or whatever, is lower. Every market-based  
5   security, we're at a lower level now than we were a year  
6   ago.

7                   So I don't see how you can ever come to the  
8   conclusion that it is reasonable to increase AmerenUE's  
9   return on equity, which is what, of course, they are --  
10   they are not coincidentally requesting in this case.

11                  Their prior -- the prior return on equity  
12   that they were awarded was 10.76. Now they're asking for  
13   10.8. They want it to go up. I understand that.  
14   Wouldn't we all? But that's not in the best interests of  
15   ratepayers, nor is it necessary to preserve the financial  
16   integrity of the company, and therefore it is not the  
17   return on equity that should be adopted by this  
18   Commission.

19                  We'll point out today, I hope it will be  
20   clear by the end of the morning, that although we -- you  
21   know, although AmerenUE starting at 10.8, there are  
22   different ways to look at the analysis that Dr. Morin has  
23   offered that actually can bring the numbers that Dr. Morin  
24   is offering and the numbers of Mr. Gorman a lot closer  
25   together, and we're going to go into that.



1                   Specifically if, for example, Dr. Morin we  
2 believe, although it's not entirely clear from his  
3 testimony, but we believe he included an adjustment to his  
4 estimates for the quarterly dividend compounding, which  
5 Mr. Gorman has explained in his testimony in extreme  
6 detail why that adjustment is not reasonable. If that's  
7 taken out, we believe -- and again, it's not entirely  
8 clear from Dr. Morin's testimony, but we believe that his  
9 numbers should be reduced by 20 basis points.

10                   Then there's another very simple  
11 calculation that can be done, which we'll demonstrate  
12 again this morning, to actually take the numbers, the  
13 results that Dr. Morin came up with, and average them,  
14 which is the procedure as I understand it that I know this  
15 Commission followed in the last rate case, and it's  
16 certainly the procedure that Mr. Gorman has used.

17                   So if we just follow what Mr. Gorman has  
18 done and do an average instead of picking a median, which  
19 is what Dr. Morin did, we come down to 10.47 percent. So,  
20 I mean, that's using his calculations is what I'm telling  
21 you with making these adjustments to them. That's without  
22 even taking out any of his upward adjustments for the  
23 quarterly dividend calculation or anything else.

24                   So my point is that we're really not so far  
25 apart maybe as we may first appear, and I do not agree

1 with the statement that Dr. Morin's testimony necessarily  
2 does support a return on equity above 10.5 percent in this  
3 case.

4                   So just in conclusion, AmerenUE would like  
5 for its return on equity award to go up, and that is  
6 simply not supported by the current conditions of the  
7 economy and the financial markets. It's not in the best  
8 interests of ratepayers. The evidence in this case  
9 supports a return on equity of 10.0 percent as explained  
10 by our witness Mr. Gorman.

11                   We thank you for your consideration.

12                   JUDGE WOODRUFF: Thank you. I believe  
13 that's all the parties who would be offering openings, so  
14 we'll go with our first witness, which would be Dr. Morin.

15                   (Witness sworn.)

16                   JUDGE WOODRUFF: You may be seated. I do  
17 want to make a little statement that I've been giving to  
18 all the witnesses. You've testified many times before.  
19 I'm sure you're aware of this as well. We're concerned  
20 that witnesses only answer the questions that are asked  
21 and not go on to try and elaborate beyond what the  
22 questions are because that can waste a lot of time with  
23 the attorney trying to get back on track. So I just  
24 wanted to make that little statement.

25                   THE WITNESS: No speeches.

1 JUDGE WOODRUFF: That's right. You may  
2 inquire.

3 MR. BYRNE: Thank you, your Honor.

4 ROGER MORIN testified as follows:

5 DIRECT EXAMINATION BY MR. BYRNE:

6 Q. Dr. Morin, can you please state your name  
7 for the record.

8 A. Roger A. Morin.

9 Q. And what is your title?

10 A. My title is emeritus professor of finance  
11 and distinguished professor of finance for regulated  
12 industry at the Robinson College of Business, Georgia  
13 State University, Atlanta, Georgia.

14 Q. And, Dr. Morin, are you the same Roger A.  
15 Morin who caused to be filed in this case direct testimony  
16 that has been marked as Exhibit No. 111, rebuttal  
17 testimony that's been marked as Exhibit 112, and  
18 surrebuttal testimony that's been marked as Exhibit 113?

19 A. Yes.

20 Q. And do you have any corrections to any of  
21 that testimony?

22 A. No corrections.

23 Q. Is the information provided in that  
24 testimony true and complete to the best of your knowledge  
25 and belief?

1           A.       Yes, sir.

2           Q.       And if I were to ask you the questions  
3       contained in that prefiled testimony here today when  
4       you're under oath, would your answers be the same?

5           A.       Yes, sir.

6                   MR. BYRNE:   Your Honor, with that, I would  
7       offer Exhibits 111, 112 and 113 and tender Dr. Morin for  
8       cross-examination.

9                   JUDGE WOODRUFF:   11, 12 and 13 have been  
10      offered.   Any objection to their receipt?

11                   (No response.)

12                   JUDGE WOODRUFF:   Hearing none, they will be  
13      received.

14                   (EXHIBIT NOS. 111, 112 AND 113 WERE MARKED  
15      AND RECEIVED INTO EVIDENCE.)

16                   JUDGE WOODRUFF:   And for cross-examination,  
17      beginning with Public Counsel.

18                   MR. MILLS:   Thank you.

19      CROSS-EXAMINATION BY MR. MILLS:

20           Q.       Good morning, Dr. Morin.

21           A.       Good morning, sir.

22           Q.       Let's start with your -- let's start with  
23      your direct testimony.   You filed direct testimony on or  
24      about July 24th, 2009; is that correct?

25           A.       Yes, sir.

1           Q.       And in that testimony you recommended a  
2   return on equity of 11 and a half percent; is that  
3   correct?

4           A.       That's correct.

5           Q.       And do you know what the actual dollar  
6   amount of the increase that AmerenUE requested based in  
7   part upon that recommendation?

8           A.       No, I do not.

9           Q.       Now, in your rebuttal testimony, you  
10   have -- you changed that, the end result of your study has  
11   changed from 11.5 percent to 10.8 percent; is that  
12   correct?

13          A.       Correct.

14          Q.       Now, given that change, would it be  
15   accurate to state that you no longer support the  
16   11.5 percent return on equity?

17          A.       Correct.

18          Q.       And is that -- is the change from 11.5 to  
19   10.8 largely due to changes in the capital market since  
20   you filed direct testimony in July of 2009?

21          A.       That is correct. When the initial  
22   testimony was filed, we were still on the edge of --

23          Q.       That was a yes or no.

24          A.       -- of the financial crisis, and we're not  
25   anymore.

1           Q.       So really all of your calculations and  
2 market data in your direct testimony has been superseded  
3 by your rebuttal testimony; is that correct?

4           A.       Yes, sir.

5           Q.       Do you know whether the company has revised  
6 its rate request downward in part to reflect the fact that  
7 you have lowered your return on equity estimation?

8           A.       Yes, it has.

9           Q.       Do you know by how much?

10          A.       No, I do not.

11          Q.       Now, in your rebuttal testimony, at I  
12 believe it's page 2, line 14, you state that the average  
13 ROE allowed in 2009 was 10.59 percent; is that correct?

14          A.       Yes, sir.

15          Q.       Your original 11.5 percent ROE proposal was  
16 nearly 100 basis points above what regulators on average  
17 granted in 2009; is that correct?

18          A.       That's correct.

19          Q.       Have you reviewed the cash working capital  
20 calculation and amount in this case?

21          A.       No.

22          Q.       Now, Dr. Morin, you testified -- excuse me.  
23 You testified on behalf of AmerenUE in the last rate case  
24 in this state; is that correct?

25          A.       Yes, sir.

1           Q.       Now, let me just ask you sort of a general  
2 hypothetical about risk. If you're looking at two  
3 companies, let's call them Company A and Company B, if  
4 A is more risky than B, then A must have a higher return  
5 on equity than B if A expects to attract capital; is that  
6 correct?

7           A.       That's correct.

8           Q.       Now, in the last case, the Commission  
9 awarded a 10.76 return on equity for AmerenUE in early  
10 2009; is that correct?

11          A.       That is correct.

12          Q.       Is it your opinion that the risk of  
13 AmerenUE has not increased appreciably since the last rate  
14 case?

15          A.       That is correct.

16          Q.       Now, are you familiar with the concept of a  
17 tracker mechanism as it's used in utility regulation?

18          A.       Yes, sir.

19          Q.       Can you explain how that concept works?

20          A.       Whenever there are costs that are outside  
21 the control of the utility, for example fuel costs that  
22 are volatile and unpredictable, in order to streamline the  
23 regulatory process, these costs are automatically passed  
24 on to ratepayers in order to avoid rate cases and in order  
25 to reduce regulatory lag as well.

1           Q.       Okay. Let me ask you a couple of  
2 questions. Is it your experience that trackers as you've  
3 described them are only used for costs that are volatile  
4 and unpredictable?

5           A.       Yes, mostly.

6           Q.       And is that the proper -- is that the only  
7 proper time to use them, in your opinion?

8           A.       In my opinion, it is.

9           Q.       Now, let me lay out a slightly different  
10 type of tracker mechanism and ask you if you're familiar  
11 with this. Say, for example, a utility has a category of  
12 costs that may or may not be volatile, unpredictable, but  
13 we'll leave that for another determination, but they have  
14 a category of costs for which they are awarded a  
15 particular amount in base rates, and that any changes  
16 above or below that base level are tracked and accumulated  
17 for recovery or return in the next rate case rather than  
18 as an automatic rate adjustment. Are you familiar with  
19 that type of tracker?

20          A.       Yes.

21          Q.       And for what types of expenses have you  
22 seen that type of tracker used?

23          A.       Environmental compliance expenses for  
24 cold-related environmental issues.

25          Q.       Anything else?



1           A.       No. That's the first one that comes to  
2 mind.

3           Q.       Have you ever seen a tracker like that used  
4 for storm restoration costs?

5           A.       Rarely.

6           Q.       But you have seen it?

7           A.       Yes, particularly related to hurricanes in  
8 the southern part of the country, Mississippi.

9           Q.       Have you ever seen it used for the cost of  
10 vegetation management for an electrical utility?

11          A.       No.

12          Q.       Have you ever seen it used for the cost of  
13 required infrastructure inspections for electric  
14 utilities?

15          A.       For infrastructure investments per se, yes,  
16 but not for inspection.

17          Q.       And I'm talking strictly about inspections  
18 and not investments.

19          A.       No, I have not seen that.

20          Q.       Now, if a utility were to get one or all  
21 three of those, storm, vegetation management or  
22 infrastructure inspection trackers of the type that we --  
23 the second type that we talked about, would that reduce  
24 the utility's risk?

25          A.       Imperceptibly. These are very, very small

1 items in the grand scheme of things compared to, let's  
2 say, fuel. It would certainly reduce regulatory lag, and  
3 it would certainly improve the company's ability to earn  
4 its allowed rate of return, but it would not have a  
5 noteworthy or very, very direct impact on the bond rating,  
6 for example.

7 Q. And you can say that without knowing the  
8 magnitude of these costs for any particular utility?

9 A. I am familiar that, for example, the storm  
10 restoration costs are relatively small in the grand scheme  
11 of things.

12 Q. For AmerenUE?

13 A. Yes.

14 Q. And what is that level?

15 A. I don't know the numbers, but it's  
16 relatively minuscule compared to, let's say, fuel.

17 Q. What is AmerenUE's annual fuel expense?

18 A. I don't know. It's a significant portion  
19 of their costs, very significant.

20 Q. And do you know the -- the construct in  
21 Missouri under which utilities are required to manage  
22 vegetation around transmission and distribution lines?

23 A. No.

24 Q. Do you know the construct that requires  
25 them to do certain types of infrastructure inspections?

1           A.       No. That was not within the scope of my  
2 testimony.

3           Q.       If I were to represent to you that the  
4 utility is vigorously pursuing the award of all three of  
5 those trackers as a contested issue in this case, would  
6 that have any impact on your opinion that they are  
7 imperceptible and unimportant aspects of a company's  
8 overall revenue?

9           A.       They are relatively unimportant compared to  
10 other things like fuel costs, and I think the company is  
11 doing everything it can to reduce regulatory lag in order  
12 to improve its ability to earn what is allowed by this  
13 Commission. Any gesture in that direction I think is  
14 perceived favorably by bond rating agencies and by  
15 investors.

16          Q.       But nonetheless, it's your testimony that  
17 it will have only an imperceptible effect on ROE; is that  
18 true?

19          A.       Compared to, let us say, fuel costs, yes,  
20 it's not a big deal. It's pretty low on the radar screen  
21 of bond rating agency reports.

22          Q.       Let me see if I can get you to more  
23 accurately describe that. What do you mean by  
24 imperceptible?

25          A.       A small percentage of total costs.

1     Something that would be significant to a bond rating  
2     agency.  Something that would be on the radar screen of  
3     S&P or Moody's or Fitch; for example, fuel costs.

4             Q.       So a tracker for any one of those three  
5     won't even register on the rating screen of investors or  
6     bond holders?

7             A.       It will be at the fringe.  Anything in the  
8     direction of enhancing the ability to earn your allowed  
9     return is perceived positively by investors.  I'm not  
10    willing to say it will lower ROE or increase the bond  
11    rating immediately, no.  There are other elements of risk  
12    that swamp these particular factors.

13            Q.       And let me represent to you, and take this  
14    as a hypothetical if you want, that it is the -- it is  
15    likely that these types -- well, assume for the purpose of  
16    this question that these three trackers will on the whole  
17    increase the responsibility of ratepayers and decrease the  
18    responsibility of management to manage the risks of these  
19    three categories of expense.  Can you make that  
20    assumption?

21            A.       Yes.

22            Q.       All else being equal, that's a detriment to  
23    ratepayers, is it not, if that assumption holds true?

24            A.       If you don't consider the impact on the  
25    cost of money, yes, but anything that enhances the

1 company's ability to earn its allowed return will be  
2 perceived as a positive in terms of risk. So the cost of  
3 equity could conceivably decrease very, very slightly as a  
4 result of implementing all of these trackers.

5 Q. Okay.

6 A. So that's the tradeoff, the quid pro quo.

7 Q. From your perspective as a return on equity  
8 expert, would you want to be able to quantify both the  
9 positive and the negative aspects of implementing such  
10 trackers before you were to recommend for or against their  
11 implementation?

12 A. It would be very, very difficult to  
13 quantify the impact on ROE of each one of those trackers,  
14 for example. It would be like splitting hairs in a sense  
15 because risk as perceived by bond rating agencies and  
16 investors is a multidimensional blend of a lot of factors,  
17 business risk, regulatory risk, financial risk, regulatory  
18 policy, regulatory risk mitigating mechanisms and so on.

19 So the impact of any one of those would be  
20 very, very difficult to measure, but it's a positive  
21 element in the right direction. It certainly would  
22 increase the probability of, let's say, being more  
23 creditworthy and an upgrade.

24 Q. But at a cost?

25 A. At a cost, yes.

1           Q.       And as you sit there today, you have no way  
2   to tell me whether the costs exceed -- whether the  
3   benefits that you've just described exceed the costs, do  
4   you?

5           A.       It would go in the direction of lowering  
6   the risk of the company.

7           Q.       Lowering the risk or shifting it to  
8   ratepayers?

9           A.       Both.

10          Q.       And are you able to tell me as you sit  
11   there today that net/net that is a positive thing for  
12   ratepayers?

13          A.       Is what a positive thing for ratepayers?

14          Q.       Implementing these kinds of trackers and  
15   incrementally on the fringes, as you've said, lowering  
16   some business risk?

17          A.       I think it would be in the interest of  
18   ratepayers to do anything that the Commission can do to  
19   increase the probability of earning your allowed rate of  
20   return and, therefore, decreasing the cost of capital.

21          Q.       At any cost? At any cost to ratepayers?

22          A.       It would reduce the cost of capital.

23          Q.       Okay. You could reduce the cost of capital  
24   in a lot of ways, and some of them are very, very costly  
25   to ratepayers, are they not?

1           A.       No. You're contradicting yourself. If  
2 you're reducing the cost of capital, you're reducing the  
3 revenue requirement and the cost of service and making  
4 ratepayers better off in the long run.

5           Q.       In that aspect?

6           A.       Right. The company has to raise billions  
7 of dollars in the next five years at a lower cost than  
8 otherwise would be the case because of those trackers.

9           Q.       So you can quantify that?

10          A.       It's difficult in the case of storm  
11 restoration costs, for example, because it's a small  
12 component of total costs.

13          Q.       All I'm asking you is whether or not you  
14 can quantify that benefit to ratepayers from the lowering  
15 of the costs either to -- either in terms of equity or  
16 debt compared to the increase in costs based on the  
17 implementation of these trackers?

18          A.       The best that I can do -- again, we're  
19 splitting hairs here -- is if you look at the yield spread  
20 between B double A and single A rated bonds --

21          Q.       And, Dr. Morin, I'm not asking you to split  
22 hairs. I'm asking you to say, yes, I can quantify that  
23 and the ratepayers are better off, yes, I can quantify  
24 that and the ratepayers are not better off, or no, I can't  
25 quantify that accurately enough to give you a yes or no

1 answer.

2 A. Yes, I can quantify it, and ratepayers are  
3 better off.

4 Q. Okay. Thank you. And you can do that  
5 without knowing the magnitude of these expenses?

6 A. That's correct. The presence or absence of  
7 such mechanisms is the factor that's taken into account by  
8 investors.

9 Q. But isn't the level of the expenses a  
10 factor that's taken into account by ratepayers?

11 A. Yes.

12 Q. Now, with respect to the DCF models used by  
13 Murray, Gorman and Lawton in this case, is there anything  
14 structurally unsound about the models that they used?

15 A. Well, read my rebuttal. Yes, there is  
16 something very wrong with Mr. Murray's implementation of  
17 the DCF model.

18 Q. Let's skip over him and talk about Gorman  
19 and Lawton.

20 A. Mr. Lawton I think did a pretty good job  
21 with his DCF analysis, and I agree with a lot of things  
22 that he's done.

23 Q. And all I'm asking about is the structure  
24 of the model. Not the inputs. Not any of the growth  
25 rates. Just the structure.



1           A.       Then I would agree with you.

2           Q.       Would you agree with me with respect to all  
3 three of the witnesses?

4           A.       No, I do not agree.

5           Q.       At least with respect to Gorman and Lawton,  
6 you agree that the structure is reasonable?

7           A.       Yes, I do.

8           Q.       And if you had to use their models and put  
9 in your own inputs, would you be able to come up with a  
10 reasonable ROE estimate?

11          A.       Yes, I would. And our DCF estimates are  
12 fairly close to one another. Lawton and Gorman I'm  
13 talking about.

14          Q.       So I think you were in the room when I made  
15 my openings statement.

16          A.       Yes.

17          Q.       Did you testify in the last case that --  
18 and if you want to break out Murray or Mr. Hill, do so,  
19 but would you agree that in this case, that all the  
20 witnesses are expert witnesses?

21          A.       No.

22          Q.       Would you agree that Mr. Hill, Mr. Gorman  
23 and Mr. Lawton are expert witnesses?

24          A.       Yes.

25          Q.       And would you agree that the primary --

1 and, of course, you consider yourself to be an expert as  
2 well, do you not?

3 A. Of course.

4 Q. I just had to get that in the record in  
5 case nobody else did.

6 And so the primary difference among the  
7 witnesses that you recognize as experts in this case is  
8 their discretion and judgment on how they put things in  
9 the models and ran the models; is that correct?

10 A. Well, it's even narrower than that. I  
11 think the differences between Lawton, Gorman and myself is  
12 the choice of growth rate inputs in the DCF model.

13 Q. And so you're agreeing with my question and  
14 saying I could have made it even narrower, that really the  
15 biggest difference is the choice of the growth rate input  
16 in the model?

17 A. I would agree with that. We're pretty  
18 close on dividend yields.

19 MR. MILLS: That's all the questions I  
20 have. Thank you.

21 THE WITNESS: Thank you, sir.

22 JUDGE WOODRUFF: Cross-examination from the  
23 Staff is next.

24 CROSS-EXAMINATION BY MR. DEARMONT:

25 Q. Good morning, Dr. Morin.

1           A.       Good morning, sir.

2           Q.       You've obviously been retained by AmerenUE  
3   to provide testimony related to their cost of capital,  
4   correct?

5           A.       Yes, sir.

6           Q.       How much are you being compensated for your  
7   services in this case?

8           A.       It all depends how long you keep me here.  
9   It coincides roughly with approximately \$300 an hour.

10          Q.       Prior to today, do you have an idea of how  
11   much this case has --

12          A.       Well, the regulatory burden in Missouri is  
13   very, very heavy.  These cases are very involved with  
14   surrebuttal and rejoinders.  It's a very heavy process,  
15   so --

16          Q.       More than \$10,000?

17                   MR. MILLS:  Judge, can I ask you to again  
18   admonish the witness to answer the questions?

19                   JUDGE WOODRUFF:  Yes.  If you would just  
20   answer his question.

21                   THE WITNESS:  I would guess anywhere from  
22   40 to 50,000.

23   BY MR. DEARMONT:

24          Q.       Do you own any stock in Ameren?

25          A.       No, I do not.

1 Q. Have you ever?

2 A. No, never. As a matter of personal policy,  
3 I do not invest in utility stocks for obvious reasons.

4 Q. And I believe as you stated previously, you  
5 testified on behalf of AmerenUE in the company's last  
6 Missouri rate increase, correct?

7 A. Yes, sir.

8 Q. In your cost of capital testimony in that  
9 case, you included an upward adjustment of 30 basis points  
10 to account for flotation costs?

11 A. Yes, sir.

12 Q. And you did not include an upward  
13 adjustment in your DCF to account for quarterly  
14 compounding, correct?

15 A. Correct.

16 Q. Are you aware that the Commission in its  
17 Report and Order issued in the last case chose to  
18 eliminate your 30 basis point flotation cost adjustment?

19 A. The Commission decided to expense flotation  
20 costs rather than include them as a return adjustment. So  
21 yes, I am familiar with that.

22 Q. Do you also recall that in the last  
23 AmerenUE Order the Commission indicated that a quarterly  
24 compounding adjustment should be added to the DCF unless  
25 the parties could provide a more compelling argument as to

1     why this was inappropriate?

2             A.       Yeah.  I heeded the Commission's advice and  
3     incorporate that adjustment in my current recommendation.

4             Q.       Not in your direct, though?

5             A.       Correct.

6             Q.       So when you filed your direct testimony in  
7     this case, you included an upward adjustment of 30 basis  
8     points to account for flotation costs, correct?

9             A.       Yes, sir.

10            Q.       And as I believe you stated previously, you  
11     did not include an adjustment for dividend compounding?

12            A.       Correct.

13            Q.       And your original equity -- return on  
14     equity recommendation in this proceeding was 11.5 percent,  
15     correct?

16            A.       Correct.

17            Q.       And that 11.5 is the mean of the results  
18     contained on page 56 of your direct testimony?

19            A.       Correct.

20            Q.       If you had excluded a 30 basis point  
21     flotation cost adjustment in your direct testimony at the  
22     time of your direct filing, the results shown, the average  
23     of the results shown on page 56 would have been  
24     11.2 percent, correct?

25            A.       Yes, sir.

1           Q.       As we noted earlier, in your direct  
2 testimony you did not include any adjustment to the DCF  
3 for quarterly compounding, correct?

4           A.       Correct.

5           Q.       As we also noted, you did not make any  
6 adjustment for quarterly compounding in AmerenUE's last  
7 case either, correct?

8           A.       Correct.

9           Q.       In fact, you haven't made a quarterly  
10 dividend compounding adjustment in any cost of capital  
11 testimony filed in the last five years, correct?

12          A.       Correct.

13          Q.       And how many cases a year would you say you  
14 file cost of capital testimony? Eight or ten?

15          A.       Approximately. I was going to say eight to  
16 ten.

17          Q.       Can you tell us why in the last 40 or 50  
18 cases in which you've filed cost of capital testimony,  
19 including the last AmerenUE case and your direct in this  
20 case, you did not make an upward adjustment to your DCF to  
21 account for quarterly compounding of dividends?

22          A.       Yes. Three reasons. No. 1, to be  
23 conservative. No. 2, when you inflate the dividend yield  
24 component by 1 plus G, G being the growth rate, it's one  
25 way of dealing with the quarterly compounding effect.

1                   And No. 3, most jurisdictions where I  
2   testify rely on the forward test year or a mixture of  
3   historical and forward test year. When you're doing  
4   quarterly compounding adjustments, you're overcompensating  
5   investors. It's akin to somebody going to the bank and  
6   investing \$1,000 but you get interest on 1,100, because in  
7   a forward test year the rate base is augmented. So in  
8   order to avoid that, I generally do not include a  
9   quarterly timing adjustment.

10           Q.       But you included it in your rebuttal  
11   testimony, correct?

12           A.       Yes, I did, because of the Commission's  
13   policy.

14           Q.       At this time I'd like to turn to that  
15   rebuttal testimony, if you don't mind. As you just  
16   mentioned, that contains a cost of capital update,  
17   correct?

18           A.       Yes, sir.

19           Q.       When you performed this update, you  
20   eliminated the 30 basis point flotation cost adjustment,  
21   correct?

22           A.       Yes, sir.

23                   MR. BYRNE: Objection. The question's been  
24   asked and answered three times.

25                   JUDGE WOODRUFF: I'll sustain the

1 objection.

2 BY MR. DEARMONT:

3 Q. And you included a 20 basis point upward  
4 adjustment for quarterly dividend compounding to your DCF?

5 A. Yes, sir.

6 Q. You didn't actually perform a dividend  
7 compounding calculation for the companies in your proxy  
8 group, did you?

9 A. No, I did not. If I had, it would have  
10 resulted in a 20 basis points increase in the DCF  
11 estimate.

12 Q. A 20 basis points adjustment is higher than  
13 the upward adjustment made by the Commission in the last  
14 case, is it not?

15 A. I don't know.

16 Q. Does five basis points sound correct?

17 A. Yes.

18 Q. Will you please turn to page 55 of your  
19 rebuttal testimony?

20 A. I have it.

21 Q. On page 55 of your rebuttal, you chose to  
22 use the median of the results for your updated estimate,  
23 correct?

24 A. Correct.

25 Q. And that median is 10.8 percent?



1 A. Correct.

2 Q. Would you agree that the mean of those  
3 results is approximately 10.6 percent?

4 A. That's correct, but in order to provide --

5 Q. That's correct?

6 A. That is correct, but the reason is to  
7 provide less weight on the CAPM.

8 Q. Well, if I ask about the reason, then I  
9 expect an answer on the reason.

10 COMMISSIONER DAVIS: Judge, do you just  
11 want to remind the witness to answer the question? He's  
12 got a lawyer who can ask him questions later.

13 BY MR. DEARMONT:

14 Q. Can you explain why the mean was  
15 appropriate to use as your estimate of the cost of capital  
16 in your direct testimony but it was not appropriate to use  
17 in your rebuttal testimony?

18 A. Because the CAPM estimates are outliers,  
19 and they should be given less weight, and I believe some  
20 of the witnesses in this case agree with that position.

21 Q. Just to be very clear, the updated estimate  
22 on page 55 of your rebuttal does not include flotation  
23 costs but does include a 20 basis point upward adjustment  
24 to the DCF for quarterly dividend compounding?

25 MR. BYRNE: Asked and answered, your Honor.

1                   MR. DEARMONT: I understand it has, but I'm  
2 trying to --

3                   JUDGE WOODRUFF: I'll overrule the  
4 objection. It's just a summary question.

5                   THE WITNESS: The answer is yes.

6 BY MR. DEARMONT:

7               Q.       So if you were to remove that 20 basis  
8 point quarterly compounding adjustment from those DCF  
9 results, we would calculate the mean of your updated cost  
10 of equity to be 10.46 percent; would you agree?

11              A.       I do.

12              Q.       And as we discussed earlier, the results  
13 that you provide in direct without flotation and without  
14 quarterly dividend compounding was 10.2 percent, correct?

15              A.       Run that by me again.

16              Q.       Sure.

17              A.       In the original direct?

18              Q.       Yes. I understand that your estimate was  
19 11.5 percent in direct.

20              A.       Well, it was amended -- no. It was 10.9  
21 with the flotation -- I'm sorry. Yes, you're correct.

22              Q.       If I remove flotation --

23              A.       Yes, I agree.

24              Q.       -- from your direct filing --

25              A.       Yes, I agree with that.

1 Q. -- 11.2?

2 So your testimony indicates, then, that  
3 between the time you filed direct in July of 2009 and the  
4 time you filed rebuttal in February of 2010, that the cost  
5 of equity for AmerenUE has declined 75 basis points?

6 A. That's correct, in response to the recovery  
7 from the financial crisis and the increase in stock  
8 prices.

9 Q. Are you aware that the company has updated  
10 its capital structure?

11 A. Yes.

12 Q. Do you know the updated capital structure  
13 percentages?

14 A. Approximately 51 percent common equity.

15 Q. Did you take this update into account when  
16 you filed your rebuttal and surrebuttal testimonies?

17 A. No, I did not. I thought that the slightly  
18 higher than average equity ratio is a way of compensating  
19 for the company's use of historical test year and the  
20 regulatory lag and all these factors that distinguish it  
21 from other utilities.

22 Q. I'm going to hand you --

23 MR. DEARMONT: May I approach the witness,  
24 Judge?

25 JUDGE WOODRUFF: Yes.

1 BY MR. DEARMONT:

2 Q. I'm going to hand you a document. Do you  
3 recognize that?

4 A. Yes.

5 Q. Can you describe for us what it is?

6 A. Direct testimony in a Washington Utilities  
7 and Transportation Commission case on behalf of Puget  
8 Sound Energy.

9 Q. And that's testimony that you filed,  
10 correct?

11 A. Yes.

12 Q. Will you please turn to page 61 of that  
13 testimony.

14 A. I have it.

15 Q. Will you please read into the record  
16 lines 7 through 14.

17 A. Question: What capital structure  
18 assumption underlies your recommended return on PSC's  
19 common equity capital? PSC being Puget Sound.

20 Answer: My recommended return on common  
21 equity for PSC is predicated on the adoption of PSC's  
22 projected test year capital structure consisting of  
23 48 percent common equity capital. Should the commission  
24 decide to deviate from the capital structure, the  
25 empirical finance literature demonstrates that with each

1 reduction in common equity ratio of 1 percent, the return  
2 on equity increases by approximately 10 basis points and  
3 conversely, of course.

4 Q. And that statement "conversely, of course"  
5 would mean that for every percentage increase in common  
6 equity ratio, the return on equity would decrease by  
7 approximately ten basis points, correct?

8 A. That's correct, assuming that the business  
9 risk remains the same. That's the key assumption.

10 Q. At this point I'd like to turn to your  
11 surrebuttal testimony filed in this case.

12 A. I have it.

13 Q. At page 10 of your surrebuttal, you respond  
14 to Staff witness Hill's comment that you have changed the  
15 index on which your risk premium analysis is based on  
16 which that -- let me start over.

17 At page 10 of your surrebuttal, you respond  
18 to Staff witness Hill's comments that you have changed the  
19 index on which your risk premium analysis is based from  
20 what you have done in the past, correct?

21 A. That's correct, but Moody's Index doesn't  
22 exist anymore. It's been bought out by Merchant, and they  
23 don't publish the index.

24 Q. We'll get there, but on page 10 you discuss  
25 that, correct?

1 A. Yes.

2 Q. Great. Now, in the past, for your risk  
3 premium analysis you used Moody's Electric Utility Index,  
4 and in your testimony in this proceeding you have selected  
5 to use Standard & Poor's Utility Index?

6 A. Yes, in all my testimonies I do S&P now  
7 because the index doesn't exist for Moody's.

8 Q. Sure. And Standard & Poor's Utility Index  
9 contains other companies besides the electric utilities,  
10 right?

11 A. It does, yes. It has some gas distribution  
12 companies.

13 Q. So yes?

14 A. Yes.

15 Q. One of the reasons you offer for this  
16 change over to Standard & Poor's Utility Index is that  
17 Moody's discontinued its publication of the Electric  
18 Utility Index in 2002, correct?

19 A. Correct.

20 Q. It's true, is it not, that in your  
21 testimony in the last AmerenUE rate case, which was filed  
22 in April of 2008, you used Moody's Electric Utility Index  
23 as a basis for your risk premium analysis?

24 A. That's correct.

25 Q. You state on page 10 of your surrebuttal

1 testimony in this case that your use of Standard & Poor's  
2 Utility Index is appropriate in this case because it  
3 offers consistency with your use of the electric utilities  
4 in your sample group. Is that an accurate summary?

5 A. The DCF is applied to S&P's utilities, and  
6 it makes sense to apply risk premium to the same S&P  
7 index.

8 Q. It's true, is it not, that in your  
9 testimony in AmerenUE's last case where you used Moody's  
10 Electric Utility Index as the basis for your risk premium,  
11 that you also used companies in Moody's Electric Utility  
12 Index as one of the sample groups for electric companies,  
13 correct?

14 A. That's correct. Again, Moody's has been  
15 bought out by Merchant. They no longer publish that  
16 index.

17 Q. But your use of Moody's Electric Utility  
18 Index in AmerenUE's 2008 rate case was supported by your  
19 use of the Moody's electric utilities in your sample  
20 group, right?

21 A. That's correct.

22 Q. Now I'd like to ask you to turn to page 11  
23 of your surrebuttal testimony.

24 A. I have it.

25 Q. Would you agree that in this portion you

1 respond to Staff's comments regarding your decision to  
2 omit the allowed return risk premium analysis?

3 A. Yes.

4 Q. For the benefit of the record, in the past  
5 when you performed an allowed risk premium analysis, you  
6 measured the difference between the average annual allowed  
7 ROEs for electric utilities and the average annual yield  
8 on long-term treasury bonds --

9 A. Correct.

10 Q. -- correct?

11 And in your surrebuttal on page 11, you  
12 state that UE eliminated that method, quote, a few years  
13 ago, correct?

14 A. Yes, because some people perceived it as  
15 being circular.

16 MR. MILLS: Judge, can we have that  
17 admonition again? Every question that Mr. Dearmont asks  
18 is basically what did you do, and every answer that the  
19 witness gives is here's why I did that. Not what I did,  
20 but here's why.

21 JUDGE WOODRUFF: I'll admonish the witness  
22 again, just answer without giving your explanation, unless  
23 the attorney asks for an explanation.

24 MR. DEARMONT: I'd like to ask that again.

25 COMMISSIONER DAVIS: Sorry, Mr. Dearmont.



1 So Dr. Morin, let's be clear. If he asks you what time  
2 that clock says on the wall back there, it's 9:46. We  
3 don't need an explanation. Thank you.

4 BY MR. DEARMONT:

5 Q. So in your surrebuttal in this case, you  
6 state that UE eliminated the previously discussed method,  
7 quote, a few years ago, yes?

8 A. Yes.

9 Q. You used the allowed return risk premium  
10 methodology in UE's last rate case when you filed your  
11 testimony in April of 2008, yes?

12 A. Yes. I think that was the last time I used  
13 it.

14 Q. You state in your testimony, and I believe  
15 you just mentioned in an explanation, that this method  
16 was, quote, deemed circular, correct?

17 A. Yes.

18 Q. Who deemed it circular?

19 A. In some of the orders that I've seen around  
20 the country, they perceived the method as involving  
21 circularity of logic.

22 Q. Were those orders issued recently?

23 A. Not to my knowledge, no.

24 Q. So when you used the allowed risk return  
25 premium -- excuse me, allowed return risk premium in UE's

1 last case, you didn't make any reference to that method  
2 being circular, did you?

3 A. Correct.

4 Q. One final topic for you. I'd like you to  
5 take a look at a document I'm going -- do you recognize  
6 this one?

7 A. Oh, yes. That's a Canadian case.

8 Q. Right. And specifically would you agree  
9 that this is a rate application by Nova Scotia Power,  
10 Incorporated before the Nova Scotia Utility Review Board  
11 submitted in October of 2006?

12 A. Yes.

13 Q. Will you please turn to page 107 of that  
14 application.

15 A. I have it.

16 Q. Does this application indicate that  
17 section 5.5 beginning on page 107 was authored by  
18 Dr. Roger A. Morin?

19 A. Yes.

20 Q. Was that you?

21 A. That's me.

22 Q. Will please turn to page 109 of that  
23 document.

24 A. Yes.

25 Q. Will you read out loud the testimony found

1 on lines 11 through 17.

2 A. As part of the -- of its application for  
3 2007 rates, Nova Scotia Power is requesting to retain the  
4 9.55 percent return on equity and the 37.5 percent common  
5 equity ratio authorized by the Nova Scotia Utility and  
6 Review Board in a decision issued on March 31st, 2005.  
7 I've been asked to provide an expert opinion on the  
8 fairness and reasonableness of the company's proposal of  
9 their current and prospective capital market conditions.

10 Q. And I, the word I referenced in that  
11 section is you, correct?

12 A. Yes.

13 Q. It's true, is it not, that Nova Scotia  
14 Power, Incorporated at the time you filed this testimony  
15 was a fully integrated electric company?

16 A. Yes. Still is.

17 Q. It's true that Nova Scotia Power,  
18 Incorporated at the time you filed this testimony had an  
19 S&P bond rating of triple B?

20 A. Yes.

21 Q. Will you please turn to page 110 of this  
22 application.

23 A. I have it.

24 Q. There are a few bullet points contained on  
25 this page, correct?

1 A. Yes.

2 Q. And you authored this section?

3 A. Yes.

4 Q. Will you please read bullet point No. 3 in  
5 its entirety into the record.

6 A. I conclude that a fair and reasonable ROE  
7 for an average risk Canadian energy utility is in the  
8 range of 9.5 to 10.5 percent. In view of the fact that  
9 NSPI possesses above average business risk, I concluded  
10 the upper portion of the range would be far more  
11 appropriate and reflective of the company's business risk.

12 Q. What ROE was awarded in that case?

13 A. I don't remember. It's 2007.

14 Q. One more. What ROE did the company apply  
15 for in that case?

16 MR. BYRNE: Your Honor, I'm going to object  
17 to this line of questioning on the grounds of relevance.  
18 This is a Canadian utility from years ago, completely  
19 different circumstances as far as I know. I don't know  
20 that this has any relevance to the Commission. He's laid  
21 no foundation that this utility's facing similar  
22 circumstances or has similar regulatory framework as  
23 AmerenUE.

24 JUDGE WOODRUFF: Any response?

25 MR. DEARMONT: Absolutely. I think that I

1 have. I think I've laid a foundation that they're a  
2 vertically integrated utility company, that they had an  
3 S&P triple bond rating. I understand it's a few years  
4 old, but -- and I believe the testimony in this case will  
5 demonstrate we're living in a global economic market.  
6 Therefore, I think it's absolutely relevant.

7 MR. BYRNE: And it's in a different  
8 country.

9 JUDGE WOODRUFF: I'm going to overrule the  
10 objection.

11 BY MR. DEARMONT:

12 Q. Again, I believe my question was, do you  
13 remember the ROE that was requested by the company in that  
14 proceeding?

15 A. I think it was 10.5, the upper end of the  
16 range.

17 Q. 9.55, would you accept that as true?

18 A. I don't recall. I mean, it was years ago.

19 Q. Do you want to go to page 109 of the  
20 application?

21 A. 9.55.

22 Q. Would you agree that on page 109, lines 11,  
23 12 and 13 state that the company is requesting to retain a  
24 return on equity of 9.55 percent?

25 A. That's correct.

1           Q.       NSPI is the largest utility subsidiary of  
2   Emera, correct?

3           A.       Emera, correct.

4           Q.       Emera.   Excuse me.   Is that correct?

5           A.       Yes.

6           Q.       That document that I just handed you, would  
7   you agree that that's a 2008 Emera annual financial  
8   report?

9           A.       Yes.

10          Q.       Will you turn to that annual report on  
11   page 12.

12          A.       I have it.

13          Q.       After having had a second to review this  
14   material, would you agree that in the case that we just  
15   talked about, the Canadian case years ago, that the  
16   utility board authorized a return on equity in the range  
17   of 9.3 to 9.8 percent?

18          A.       Yes.

19          Q.       Would you agree that rates were set in that  
20   proceeding at approximately 9.35 percent ROE?

21          A.       Yes.

22          Q.       Has Emera been able to raise common equity  
23   over the past couple of years?

24          A.       I don't know.

25          Q.       It's still a viable enterprise, is it not?

1           A.       Yes, it is.

2                   MR. DEARMONT: I have no further questions.

3   Thank you very much.

4                   THE WITNESS: Thank you.

5                   JUDGE WOODRUFF: All right. Thank you.

6   It's now nearly ten o'clock. We're due for a break.

7   Let's come back at 10:10.

8                   (A BREAK WAS TAKEN.)

9                   JUDGE WOODRUFF: Before the break, we had  
10 completed cross-examination from the Staff. Now we'll  
11 move to MIEC.

12                   MS. ILES: Thank you, your Honor.

13 CROSS-EXAMINATION BY MS. ILES:

14           Q.       Good morning, Dr. Morin.

15           A.       Good morning.

16           Q.       My name is Carol Iles. I just have a few  
17 questions for you.

18           A.       Nice to meet you.

19           Q.       Nice to meet you.

20           A.       I think I'm glad to meet you.

21           Q.       Well, of course.

22                   Now, it's already been established and I'm  
23 not going to ask you about whether or not the quarterly  
24 dividends adjustment were included in your DCF numbers,  
25 your final DCF numbers in your rebuttal. I'm not going to

1 ask you that because you were real clear on that, that  
2 they are there.

3 I do want to ask you this. Were there any  
4 other upward adjustments to your results that are included  
5 in your final numbers on page 55 of your rebuttal  
6 testimony?

7 A. Flotation cost was removed and quarterly  
8 timing was added. That is it.

9 Q. Thank you. Now, did you provide schedules  
10 showing the development of your CAPM risk premium and DCF  
11 return estimates that you included in your rebuttal  
12 testimony?

13 A. I think they were subject of a Data  
14 Request. I'm not sure.

15 Q. But they were not included with your  
16 testimony as they were with your direct; isn't that  
17 correct?

18 A. That's correct. It was just an update.

19 Q. It was an update. Why didn't you provide  
20 that data with your testimony, just out of curiosity?

21 A. I wasn't asked. I would be glad to provide  
22 it. I have them here in my computer if you'd like me to  
23 provide them.

24 Q. Have you provided it in this case?

25 A. I'm not sure if I was asked by any party.



1 Q. I think we did ask your counsel.

2 A. I don't think so. I don't think I was  
3 asked. The schedules are replications of my direct, just  
4 updated.

5 Q. You said that your numbers are different in  
6 your rebuttal, correct?

7 A. Well, they are because we removed flotation  
8 costs and we added quarterly timing. That's the only  
9 difference.

10 Q. But --

11 A. And we updated the numbers, obviously.

12 Q. Yes. That's the part that there's no work  
13 papers to go along with. That's the part I'm concerned  
14 about, that we can't check those calculations, or nor can  
15 we determine what numbers you relied on exactly in making  
16 those determinations; isn't that correct?

17 A. I'll be glad to provide them.

18 Q. You did file work papers, but the  
19 rebuttal -- I'm sorry to ask this. You did file work  
20 papers, but it was the rebuttal calculations that were not  
21 included in those?

22 A. Correct.

23 Q. Now I want to ask you, Dr. Morin, a little  
24 bit about your use of the constant growth DCF return  
25 estimates.

1           A.       Yes.

2           Q.       All right.  When you arrived at your  
3   proposal at 10.8 percent return on equity in this  
4   proceeding, you did not minimize your constant growth DCF  
5   return estimates, correct?  You did not minimize those?

6           A.       What do you mean minimize?  Give less  
7   weight or --

8           Q.       Correct.

9           A.       No, I did not.

10          Q.       You did not.  But isn't it accurate that in  
11   the past there have been cases where you have recommended  
12   that a minimum weight be placed on constant growth DCF  
13   return estimates?

14          A.       Yes, in the past there were times in  
15   capital markets when DCF estimates overstated investor  
16   returns, in the same way that CAPM estimates understate  
17   them right now.

18          Q.       So what you're saying, then, in your  
19   explanation, and if you could just answer yes or no, in  
20   those cases the constant growth DCF return estimates you  
21   found were too low, and you determined that they  
22   downwardly biased your return on equity findings?

23          A.       Correct.

24          Q.       Now, have you ever, Dr. Morin, recommended  
25   that minimal weight be given to your DCF return estimates

1 because you found the growth rates were unreasonably high?

2 A. Yes.

3 Q. When was that?

4 A. Maybe three or four years ago, the growth  
5 rates for some of those companies were 21 percent and  
6 18 percent because they were starting from a very, very,  
7 very low base, and I thought this biased the results  
8 upwards, and I decided to accord less weight to the DCF  
9 results.

10 Q. In what case was that?

11 A. I'd have to check my archives.

12 Q. Do you think it was in more than one case  
13 or just one case?

14 A. Probably more than one.

15 Q. Now I want to ask you some questions about  
16 the GDP growth forecast.

17 A. Yes.

18 Q. If you want to look at page 18 of your  
19 rebuttal testimony.

20 A. I have it.

21 Q. And on that page in your testimony, you  
22 take issue with Staff witness Murray's GDP growth  
23 forecast; isn't that correct?

24 A. Yes.

25 Q. And you state that using morning star's

1 data for GDP growth and treasury bond instruments for an  
2 inflation rate, you find that the real -- I'm sorry. You  
3 come up with a 6 percent -- 6 percent nominal GDP,  
4 correct?

5 A. That's correct. Real growth plus  
6 inflation.

7 Q. So the real growth number that you used  
8 there was 3.5 percent, correct?

9 A. Correct.

10 Q. All right. And you state that that comes  
11 from a Morningstar 2009 publication? I think you state  
12 that on the next page.

13 A. Yes.

14 Q. I have a document that I wanted to show  
15 you.

16 MS. ILES: Could I have this marked as an  
17 exhibit?

18 JUDGE WOODRUFF: Sure. MIEC's next number  
19 is 440.

20 (EXHIBIT NO. 440 WAS MARKED FOR  
21 IDENTIFICATION BY THE REPORTER.)

22 MS. ILES: And we have some additional  
23 copies, I think, that we can share with everyone when we  
24 find them in all this paper. I'm sorry.

25 BY MS. ILES:

1 Q. All right. Is this that Morningstar  
2 publication?

3 A. Yes.

4 Q. All right.

5 A. This is the current edition.

6 Q. It's the 2009, which is what you said you  
7 relied on, correct?

8 A. Yes.

9 Q. All right. And isn't the number that you  
10 were talking about -- and isn't the number that you were  
11 talking about on the third page of that document, but  
12 rather than 3.5 percent it's actually 3.3 percent,  
13 correct?

14 A. Yes. That's why in my testimony I said  
15 approximately.

16 Q. All right. Thank you. So the actual  
17 number should have been 3.3?

18 A. For the real growth, yes, plus the  
19 inflation premium of 2.5 makes it 5.8 to be exact.

20 Q. All right. Thank you.

21 MS. ILES: I'd like to move for the  
22 admission of that document.

23 JUDGE WOODRUFF: Exhibit 440 has been  
24 offered. Any objection to its receipt?

25 MR. BYRNE: No objection.

1 JUDGE WOODRUFF: Hearing no objections, it  
2 will be received.

3 (EXHIBIT NO. 440 WAS RECEIVED INTO  
4 EVIDENCE.)

5 BY MS. ILES:

6 Q. Now I want to look at page 39 of your  
7 testimony.

8 A. Rebuttal?

9 Q. I'm sorry. Yes, rebuttal.

10 A. I have it.

11 Q. Now, isn't it true that on page 39 you  
12 assert that consensus analyst growth rate projections are  
13 likely to be considered by investors in making investment  
14 decisions?

15 A. Yes.

16 Q. And do you believe the consensus  
17 economists' projections of nominal and real GDP growth are  
18 considered by investors in making investment decisions?

19 A. Yes.

20 Q. And did you consider anywhere in your  
21 testimony consensus economists' published GDP growth  
22 forecasts?

23 A. No, I did not, because the --

24 Q. Okay. Thank you. I want to show you  
25 another document.

1 MS. ILES: Could I have this marked?

2 JUDGE WOODRUFF: Be 441.

3 (EXHIBIT NO. 441 WAS MARKED FOR  
4 IDENTIFICATION BY THE REPORTER.)

5 BY MS. ILES:

6 Q. I'd like to direct your attention to  
7 page 15 of that document --

8 A. Yes.

9 Q. -- that I just handed you.

10 And based on the consensus economist  
11 projection of future GDP growth forecast over the next  
12 five and ten years, isn't it accurate that the consensus  
13 based on this document of economist GDP growth forecasts  
14 are 2.1 percent and 2.2 percent?

15 MR. BYRNE: Ms. Iles, where are you  
16 referring to on the document?

17 MS. ILES: I'm sorry. I have the wrong  
18 numbers.

19 THE WITNESS: Page 15 on the upper right.

20 BY MS. ILES:

21 Q. I'm sorry. I said the wrong amounts. It  
22 should be 3.0 and 2.6. Would you agree with those  
23 numbers?

24 A. These are forecasts for 2011-2015 and 2016  
25 to 2020. That's correct.

1           Q.       Yes. Thank you. And as shown on the same  
2 page, the consensus real GDP growth outlooks are about --  
3 how about the nominal GDP growth, let's look at that.

4           A.       4.9 and 4.7, for a five-year period.

5           Q.       And I just would like to point out, would  
6 you agree that both of these forecasts are lower than the  
7 historically derived GDP forecast that you derived in your  
8 testimony, correct?

9           A.       Yes, but as I discussed, they're incorrect.

10          Q.       They are lower. But these are consensus  
11 forecasts, correct?

12          A.       Only for five-year period, yes.

13          Q.       All right. Thank you. I think for five  
14 and ten-year actually?

15          A.       Five and ten years.

16          Q.       Yes.

17          A.       DCF requires perpetual growth rates.

18          Q.       Okay. And isn't it reasonable to assume  
19 that the -- assume that the investment community would  
20 give some consideration to these analyst GDP growth  
21 forecasts in making investment decisions?

22          A.       It is reasonable.

23          Q.       And isn't it also possible that the  
24 investment community might expect the real GDP growth rate  
25 going forward to be different than it has been in the past



1 due to factors such as changing global economy?

2 A. It could be. Could go higher than this as  
3 well.

4 Q. I think my question was, it could be  
5 different?

6 A. Could be different.

7 MS. ILES: I have no further questions.

8 THE WITNESS: Thank you very much.

9 MS. ILES: I'd like to move for the  
10 admission of this document.

11 JUDGE WOODRUFF: 441 has been offered. Any  
12 objections to its receipt?

13 (No response.)

14 JUDGE WOODRUFF: Hearing none, it will be  
15 received.

16 (EXHIBIT NO. 441 WAS RECEIVED INTO  
17 EVIDENCE.)

18 JUDGE WOODRUFF: All right. That completes  
19 cross-examination. We'll come up for questions from the  
20 Bench. Commissioner Davis.

21 QUESTIONS BY COMMISSIONER DAVIS:

22 Q. Good morning, Dr. Morin.

23 A. Good morning, Mr. Commissioner.

24 Q. Okay. Let's go back to Mr. Mills'  
25 cross-examination first, and it's -- it's my recollection

1     that I heard you say that you didn't consider PSC Staff  
2     witness Mr. Murray to be an expert. I don't agree with  
3     that assessment because, I mean, he's fundamentally using  
4     the same formulas that you use, I mean, with some  
5     modifications, correct?

6             A.     Yes.

7             Q.     I mean, isn't it -- when it gets down to  
8     it, all it is -- I mean, the only difference is the  
9     assumptions that you plug in and make about some of these  
10    formulas, correct?

11            A.     That's correct. But what's important is  
12    the veracity of reasonableness of those assumptions and  
13    are they based on sound economics.

14            Q.     Okay. But, I mean, you'd agree that, I  
15    mean, he clearly understands the material and knows how to  
16    manipulate the data to achieve the desired outcome?

17            A.     I believe he doesn't. Again, my comments  
18    are made with all due respect to Mr. Murray.

19            Q.     Okay. Now, you've changed your testimony  
20    from your direct testimony to your rebuttal testimony,  
21    correct?

22            A.     I updated it, yes, sir. I did update  
23    testimony, and I did allow for the Commission's policy on  
24    flotation costs and quarterly timing.

25            Q.     Okay. Well, I guess the question is, I

1 mean, it's not whether the Commission says do flotation  
2 costs or quarterly timing. The question is, what is the  
3 right thing to do?

4 A. Okay. Good question. The flotation cost  
5 policy, you have two choices. You can adjust the rate of  
6 return or you can expense it over time. If you expense it  
7 over time, you are burdening the current generation of  
8 ratepayers for the full cost of flotation costs that's  
9 going to last forever because equity lasts forever. So  
10 some people consider it a redistributational type of  
11 argument where expensing flotation costs penalizes current  
12 customers for capital that's going to be used for many  
13 generations over time.

14 So I think it's sounder policy to account  
15 for flotation costs through a rate of return adjustment,  
16 but the Commission favors expensing it, and I don't have a  
17 big, big problem with that, but -- other than the policy  
18 argument that I just put forth.

19 Q. What about Mr. Gorman's, he adds it into  
20 the capital structure, doesn't he, the flotation?  
21 Didn't he make some sort of flotation cost and add it into  
22 the capital structure?

23 A. I don't think so.

24 Q. Maybe I just misunderstood.

25 A. But there's nothing wrong with the

1 Commission's policy of expensing it other than penalizing,  
2 over-penalizing current generation of ratepayers.

3 Q. Okay. But I know you're not a lawyer, and  
4 I'm just looking for competent and substantial evidence to  
5 say this is the best way to do it. So what is the best  
6 way to do it or what is the appropriate way to do it or is  
7 there a difference?

8 A. All the textbooks in corporate finance  
9 adjust the cost of equity for flotation cost adjustment  
10 for the simple reason that when a company issues stock,  
11 let's say for a hundred bucks and the company only nets  
12 \$95 a share because you've got to pay the underwriter, you  
13 have to earn a slightly higher rate of return on a  
14 slightly higher rate -- excuse me, lower rate base to  
15 account for that.

16 So if the stock's selling, I'll repeat,  
17 \$100 and the company nets 95, you have to earn a little  
18 bit more on that diminished equity base to satisfy  
19 investor return requirements. That's why most textbooks,  
20 I think all textbooks advocate an adjustment on rate of  
21 return flotation costs.

22 Q. And would you agree that Staff's  
23 methodology in terms of expensing is, even though it may  
24 not be recommended by the textbooks, it's an equally sound  
25 way for the company to recover its money?

1           A.       Yes, I agree with that, but again, subject  
2 to the caveat that the current generation of ratepayers  
3 are slightly overburdened for the cost of capital that's  
4 going to last 100 years. That's the only caveat.

5           Q.       Right. But I guess in theory, if the  
6 current generation of ratepayers that is necessitating the  
7 capital investment, then it's the current generation that  
8 that should be expensed to, shouldn't it?

9           A.       Yes.

10          Q.       Okay. Now, going back to questions by  
11 Mr. Dearmont, you listed three reasons for a quarterly  
12 dividend method versus annual or semiannual?

13          A.       Yes, sir.

14          Q.       Could you restate those briefly for me  
15 again, please?

16          A.       The first reason is, theoretically -- well,  
17 not theoretically. Practically as well, dividends are  
18 paid quarterly, and the stock price that we all see in the  
19 Wall Street Journal is predicated on a quarterly stream of  
20 dividends. And if suddenly the company was going to  
21 announce, well, instead of paying 25 cents a quarter,  
22 we're just going to pay you a dollar at the end of the  
23 year, because of the time value of money, the stock price  
24 would drop.

25                   So when you're doing DCF analysis, the

1 stock price that you're working with is predicated on a  
2 quarterly dividend stream, no other, because that's the  
3 way it is done in practice. So theoretically that's  
4 correct.

5                   The second reason is a way of accounting  
6 for that, rather subtle way of accounting for that is when  
7 you're using the dividend yield component in the DCF  
8 model, instead of inflating it by one-half of the growth  
9 rate, you inflate it by the full growth rate. That's the  
10 way of accounting for this quarterly compounding.

11                   The third way, you know, there's a lot of  
12 controversy about quarterly compounding, and for reasons  
13 of conservatism, sometimes and most of the time I  
14 eliminate it. And the final reason, that's a really  
15 subtle reason, is in a forward test year jurisdiction, if  
16 you were to allow the quarterly timing adjustment, you  
17 overcompensate investors, because in a forward test year  
18 if the rate base is, let's say, a thousand dollars today,  
19 in a forward test year it's \$1,100 at the end of the year,  
20 you're applying a return on too big a rate base.

21                   I always give the example of giving a  
22 thousand dollars to the bank today but they give you  
23 interest in 1,100 bucks because it's a forward balance, so  
24 to speak. That's the analogy that I tend to use. So  
25 that's the reason why in future test year jurisdictions I

1 use -- I do not use a quarterly timing adjustment. So  
2 these are some of the reasons that I don't do it and do  
3 it.

4 Q. Why didn't you use it in your direct  
5 testimony again?

6 A. Those four reasons that I gave you,  
7 conservatism, it's allowed for through the full growth  
8 rate adjustment factor, and it's been controversial in  
9 other jurisdictions, and I just decided not to use it.

10 Q. And then you -- and then you changed?

11 A. Well, in this particular jurisdiction, it's  
12 an historical test year, so there's more rationale for  
13 including it than there would be in a forward test year  
14 jurisdiction.

15 Q. And go back and if you would describe to me  
16 the whole growth rate, the one plus G.

17 A. If the spot dividend yield that you observe  
18 today is, let's say, 5 percent, the DCF model is  
19 predicated on a forward dividend yield, what we call  $D_{sub 1}$   
20 instead of  $D_{sub 0}$  if you want to be mathematical  
21 about it. And what most practitioners do, they take a  
22 spot dividend yield and they inflate it by one plus  
23 one-half the growth rate because of the quarterly nature  
24 of dividends throughout the year, sort of an averaging  
25 process.

1                   Instead of doing that, I inflate it by one  
2   plus G, the full growth rate, and that's a conservative  
3   way of accounting for the compounding of dividends. I  
4   know it's very technical, but --

5           Q.       Well, but I'm just trying to figure out, if  
6   you did the one plus G calculation in your direct  
7   testimony, then why would you need to update and add 20  
8   basis points?

9           A.       Because the Commission in the past has  
10   expressed a preference for a quarterly DCF adjustment.  
11   That's the only reason.

12          Q.       If it was a custom in rate cases for  
13   witnesses to go back to the Missouri River bridge and jump  
14   off the bridge, would you do that, too?

15          A.       It's not an unsound policy, particularly in  
16   the historical test year jurisdiction, which is unique.

17          Q.       Okay. Growth rates.

18          A.       Yes, sir.

19          Q.       I was a little unclear, and it's -- I think  
20   it's spelled out in your testimony. When you're using --  
21   when you're calculating the growth rate, do you use the  
22   dividend growth rate, the earnings growth rate, book value  
23   growth rate, average the three? What's the most  
24   appropriate and why?

25          A.       Good question. Fundamental question. I --



1 in theory, the DCF model requires dividend growth rates  
2 because that's what investors receive in their pocket in  
3 cash dividends. But dividends can only be driven by  
4 earnings, so earnings is the driving motor behind  
5 dividend. The ability to pay dividends stems from the  
6 ability to generate earnings.

7                   No. 2 reason why I prefer to rely on  
8 earnings growth rate is because there's an abundance of  
9 earnings growth rate forecasts, Zaks, Thompson, First  
10 Call, and so forth. ValueLine publishes earnings  
11 forecasts. Whereas, in the case of dividends forecasts,  
12 they're very, very, very rare, very scarce. Other than  
13 ValueLine, I'm not sure there's any other source of  
14 dividend forecast. So from a practical and a theoretical  
15 point of view, I prefer to rely on analyst earnings growth  
16 forecasts.

17                   The other reason why you should discard  
18 history is because when analysts make forecasts, they  
19 already account for historical trends in their forecasts.  
20 So it's sort of redundant to rely on both historical  
21 growth rates and forecasts because history is already  
22 impounded into the earnings forecasts for the future.

23                   So those are the reasons why I prefer to  
24 use analyst forecasts of earnings rather than dividends.  
25 There's so much of them around, and earnings drive

1 dividends.

2 Q. I'm not sure if I'd say that dividends are  
3 explicit or implicit in earnings, but it's definitely a  
4 component of earnings?

5 A. Yes. You pay dividends out of earnings,  
6 and the difference is plowed back in the company, is  
7 reinvested in the company's asset structure.

8 Q. What about book value growth?

9 A. Well, there's really not much of a  
10 connection between book value and earnings and dividends,  
11 because again, investors receive dividends that are driven  
12 by earnings, and book value is a distant, a more distant  
13 driver of earnings and dividends.

14 And the other practical reason is, other  
15 than ValueLine, I don't know of any other source of book  
16 value forecast.

17 Q. Okay. It's fair to say that DCF focuses on  
18 either earnings or dividends?

19 A. Yes. That's correct, sir.

20 Q. So you're not aware of any textbooks that  
21 would advocate for an average of the three growth rates?

22 A. I have never seen it.

23 Q. Have you ever seen it adopted in any  
24 jurisdiction?

25 A. Not explicitly.

1 Q. Implicitly?

2 A. It's hard to say because rate orders are  
3 naturally reluctant to disseminate the details of all --  
4 how they arrive at the ROE that they allowed. They don't  
5 go into that much detail as to why we chose book value or  
6 dividend growth.

7 Q. All right. With regard to the DCF, you've  
8 got single-stage DCF, two-stage DCF, multistage DCF, and  
9 then which is appropriate to use when and why?

10 A. Another good question. I would think that,  
11 in practice, Wall Street analysts and also in textbooks,  
12 there's a preponderance in terms of application of  
13 multistage models. The reason I'm a little bit reluctant  
14 to rely on that model is because the growth rates from the  
15 plain vanilla DCF model are the same thing as the growth  
16 rates long term, for example, from the GDP forecast.

17 Earlier in cross-examination we were  
18 talking about GDP growth forecasts of 5.8 percent in  
19 nominal terms. My growth rates in the first stage are  
20 between 5 and 6 percent. So they're consistent with one  
21 another, so there's really no need to rely on multiple  
22 stages.

23 The second reason is, how do you determine  
24 the long-term growth rate in stage No. 2 and stage No. 3?  
25 Mr. Gorman, for example, uses GDP growth forecasts, and I

1 don't have a problem with that, but that sometimes can be  
2 problematic and controversial as to how do you get a  
3 growth rate in perpetuity.

4                   So they're all correct theoretically. Some  
5 are more applicable at certain times, but I don't have a  
6 problem with multistage DCF at all.

7           Q.       Okay.

8           A.       As long as you use the right inputs.

9           Q.       Right. Okay. Now let's go to CAPM  
10 analysis. You, Mr. Gorman and Mr. Lawton, I believe, all  
11 use an arithmetic mean; is that correct?

12          A.       Yes, sir, that's correct.

13          Q.       Did Lawton do a geometric mean, too?

14          A.       I think he gives weight to the arithmetic  
15 mean, and that's the right way to do it.

16          Q.       And why is that?

17          A.       Well, the technical reason is that the CAPM  
18 is an additive model, so the expected rate of return is an  
19 arithmetic mean of one period. If you kind of visualize  
20 in your mind a bell-shaped distribution of returns the  
21 investor's looking at, the arithmetic mean is the central  
22 tendency, the expectation, the middle of that bell-shaped  
23 curve. That's the technical reason.

24                   The second reason is, that geometric mean  
25 is a very good measure of performance of a portfolio over

1 a long historical time period, but the problem is it  
2 doesn't tell you anything about the trip on the way from  
3 year one to year ten, for example. You can have a stock  
4 that's very, very, very volatile and one that's very, very  
5 stable and they both have the same geometric mean, but the  
6 investor would require much higher rate of return on the  
7 volatile stock than the one that's very, very steady, and  
8 the geometric mean doesn't pick that up. The arithmetic  
9 mean incorporates volatility, if you wish.

10 So those are the two main reasons, to keep  
11 it, you know, nontechnical, why one would prefer an  
12 arithmetic mean. The Ibbotson Yearbook, of course, where  
13 we all get our data, strongly advocates the use of the  
14 arithmetic mean, and most of the leading textbooks in  
15 finance also advocate the arithmetic mean for measuring  
16 the cost of equity.

17 That doesn't mean we can't use a geometric  
18 mean for some other purpose like figuring out performance  
19 of a mutual fund over the last 20 years. There's nothing  
20 wrong with that. It's a summary figure, but it doesn't  
21 tell you anything along the way year to year to year to  
22 year.

23 Q. Okay. Are you aware that fuel adjustment  
24 is an issue in this case?

25 A. Yes. I thought it was settled, but I guess

1 it is an issue now. Yes, I am aware.

2 Q. Okay. If this Commission were to adopt a  
3 sharing, an 80/20 sharing mechanism, a 50/50 sharing  
4 mechanism, or not adopt a fuel adjustment for AmerenUE at  
5 all, how -- or would it change your recommendation and, if  
6 so, how?

7 A. Well, the mainstream policy in the United  
8 States and in Canada is for one on one. That's the  
9 mainstream policy.

10 Q. I'm sorry. What's one on one?

11 A. Pass on of one to one, dollar for dollar.

12 Q. Okay.

13 A. Sharing mechanisms are rather rare. There  
14 is one in the state of Washington for Puget Sound that has  
15 very, very small bands. If we start at the extreme here  
16 with no fuel cost adjustment at all, if you -- you  
17 probably don't recall, but if you recall in my last  
18 appearance before this Commission, I think I convinced you  
19 that the cost of equity would be 25 basis points higher  
20 without the fuel adjustment clause.

21 And just prior to that hearing, the bonds  
22 of the company were put on credit watch and negative  
23 outlook for lack of a fuel adjustment clause. That has  
24 since disappeared because you did approve in the last  
25 order a fuel adjustment clause.

1                   Now, if you're going to change course here  
2 again, that might rattle the investment community a little  
3 bit. I don't have too much of a problem with a 95/5, but  
4 as soon as you're going towards, you know, 90 and 80 and  
5 50/50, it becomes riskier and riskier and riskier for the  
6 company, and I think that has negative consequences on  
7 creditworthiness of the bonds, and I think the bond rating  
8 agencies would react negatively to that.

9                   So I would strongly, strongly urge the  
10 Commission to keep the full fuel adjustment clause as it  
11 is, because that's the mainstream policy and I think it's  
12 a good policy. It lowers the cost of capital for the  
13 utility and, therefore, the ratepayers' burden.

14               Q.       Is there anything else that you would like  
15 to add, any impressions from this morning that you haven't  
16 had a chance to comment on that you'd like to comment on  
17 now?

18               A.       What a nice question that is.

19               MR. MILLS: Judge, I'm not going to object  
20 to the question, but I certainly hope that the other  
21 witnesses get the same opportunity for a free-flowing  
22 discussion.

23               COMMISSIONER DAVIS: Mr. Mills, I'll  
24 give -- and we'll limit them to five minutes or less.

25               MR. MILLS: Thank you. At \$300 an hour, I

1 appreciate that.

2 THE WITNESS: No, I don't have any strong  
3 comment to make. The one comment I would make is, if you  
4 look at Mr. Lawton and Mr. Gorman and myself and you look  
5 at DCF estimates, we're pretty close really. There are  
6 subtle differences in styles of presentation of their  
7 results, perhaps, but we're pretty, pretty close.

8 It's not as controversial as some attorneys  
9 make it sound, that it's all over the place and depends on  
10 your assumptions. Of course, there is judgment involved,  
11 but one of my mentors when I was at the Wharton School  
12 always told me that judgment is only 50 basis points  
13 thick. If there's more than 50 basis points difference  
14 between testimonies, one smells a rat a little bit.

15 So it's not as disparate and as  
16 controversial as it appears to be. If you look at the  
17 ranges and the top of the ranges and the bottom of my  
18 range, we're pretty consistent between Lawton, Gorman and  
19 myself anyway. That's one comment I would make.

20 The other comment I would make is, Missouri  
21 is quite different, because I've testified in 46 states  
22 and two countries and nine provinces, and it is a little  
23 bit different here, particularly the historical test year.  
24 I would urge you to sort of think about that a little bit.  
25 It's very difficult for AmerenUE to earn its allowed rate



1 of return because of historical test year and regulatory  
2 lag. That's the only comment that I have.

3 BY COMMISSIONER DAVIS:

4 Q. Okay. I think one of the attorneys asked  
5 some -- a hypothetical question about, you know, Company  
6 A and Company B.

7 A. Right.

8 Q. Let's say you have company -- two  
9 companies, Company A and B. They have the same capital  
10 structure. Everything's the same about them, except that  
11 one company is a distribution utility, it's in a  
12 deregulated state, and the other company is a vertically  
13 integrated company, and it owns a nuclear power plant, a  
14 large coal fleet. Which utility would be riskier, and  
15 how -- and how would you account for that risk?

16 A. Let's say Company A is distribution and  
17 Company B is vertically integrated. Company A is  
18 unencumbered by the riskier power production function and  
19 would be perceived as less risky than Company B who has  
20 the power production function that's more competitive and  
21 more risk and so forth and coal and nuclear, et cetera.

22 In terms of empirical evidence, the allowed  
23 returns for distribution only or wires companies are  
24 typically a little bit smaller than the allowed ROEs for  
25 vertically integrated companies because the latter are

1 riskier.

2                   You also find that the betas, which is a  
3 very popular measure of risk in finance, are a little bit  
4 lower for gas distribution companies, for example, and  
5 distribution only companies like Consolidated Edison than  
6 it would be the case for Company B.

7                   So I think there is clear evidence and I  
8 think logic that supports the notion that distribution  
9 only is less risky than vertically integrated.

10           Q.       And a distribution only electric company is  
11 not that much different than a gas LDC, is it?

12           A.       No. In fact, I often use gas LDCs, gas  
13 distribution companies as proxies for, well, what I call  
14 DISCOS, distribution only companies.

15                   COMMISSIONER DAVIS: Thank you.

16                   THE WITNESS: You're welcome, sir.

17                   JUDGE WOODRUFF: Commissioner Gunn?

18                   COMMISSIONER GUNN: Yes.

19 QUESTIONS BY COMMISSIONER GUNN:

20           Q.       Thanks for coming. I just have a couple  
21 preliminary questions and then I'll be into it. Have  
22 you ever -- in all the times that you've testified, have  
23 they all been for the utility?

24           A.       Yes.

25           Q.       Have you ever attended a local public

1 hearing in this case or any of the other cases?

2 A. I have attended some in other cases, but  
3 not this one.

4 Q. Did you watch any of them or review any of  
5 the transcripts?

6 A. No.

7 Q. I want to go back to something you said  
8 earlier. You said that the fuel trackers or the different  
9 trackers don't have a significant impact, but you didn't  
10 know what the fuel costs were and you didn't know what the  
11 storm recovery costs were, but you still say that it  
12 doesn't matter what those costs were because it's not  
13 significant?

14 A. I did say that the fuel trackers are huge.

15 Q. Right. But the vegetation management,  
16 storm?

17 A. Those are -- in the grand scheme of things,  
18 they're further away on the radar screen of investors in  
19 terms of impact on risk and perceptions of risk because of  
20 the small magnitude of the numbers involved relative to  
21 something like CWIP or investments in renewable resources  
22 or investments in environmental compliance type of things  
23 for coal-related production and so forth. Those are the  
24 big ticket items, and those are looked at by the  
25 investment community.

1                   The smaller ones, it's very difficult to  
2 quantify, to say, well, it's five basis points or ten  
3 basis points on the ROE. Let's say it has a positive  
4 impact on risk. It reduces risk, but it's almost  
5 impossible to determine by how much.

6           Q.       And that's based on what the rating  
7 agencies characterize?

8           A.       Yes, and reading equity research reports,  
9 the language that they use, the factors that they examine,  
10 and the blend of factors that they look at, usually  
11 business risk, financial risk, regulatory policies, fuel  
12 trackers, what test year they use. Those are the big  
13 ticket items.

14          Q.       Do you ever get counterintuitive results  
15 with any of the stuff that you run, stuff that you didn't  
16 expect?

17          A.       Yes. I didn't expect the CAPM numbers to  
18 be so low as they are currently, as several years ago I  
19 was surprised that the DCF numbers were so high.  
20 Sometimes you get surprises. It seems that markets  
21 sometimes overreact to things, and yes, I do get  
22 surprises.

23                   That's why it's important to use a whole  
24 bunch of techniques. One usually hedges the other. When  
25 CAPM numbers tend to be very low, the DCF numbers tend to

1 offset that, and it works in reverse as well.

2 Q. Right. I want to talk about the zone of  
3 reasonableness for a second.

4 A. Okay.

5 Q. When you did your initial analysis, did  
6 you -- was the zone of reasonableness anywhere in your  
7 mind when you did your initial analysis?

8 A. It's something that's very much on my mind  
9 because I'm a strong advocate of allowing a range of rates  
10 of returns, and if the company stays within the range,  
11 everything is okay.

12 Q. So when -- in your rebuttal testimony you  
13 have this RRA.

14 A. Yes.

15 Q. It's one of the schedules.

16 A. Yes.

17 Q. It says that the average return on equity  
18 authorized in 2009 approximately approximated 10.5 and was  
19 unchanged from the prior year.

20 A. Yes. It's on page 2.

21 Q. So when you came back with 11.5, were you  
22 troubled by the fact that it was on the very upper edge of  
23 kind of a zone of reasonableness?

24 A. I was a little bit troubled by the low,  
25 low, low stock prices and the high dividend yields and the

1 high growth rates that still remain at that time from  
2 analyst forecasts.

3 Q. That's not what I'm asking.

4 A. Oh, okay.

5 Q. I'm asking whether you were troubled by  
6 your results at 11.5 because it was at the very top edge  
7 of the zone of reasonableness.

8 A. I was --

9 Q. Did that question your analysis?

10 A. Yeah, I was a little bit troubled by that.  
11 I thought, you know, it was higher than I would have  
12 expected.

13 Q. But you didn't change it?

14 A. Well, no, because the data is the data.

15 Q. And that's kind of my point. The data is  
16 the data, and I've never been a big fan of the zone of  
17 reasonableness. So if you had done exactly the same --  
18 the same analysis and your ROE became 11.6, which was  
19 outside of this so-called zone of reasonableness, but you  
20 recheck your numbers and see that the data is the data,  
21 would you adjust that recommendation down because of the  
22 zone of reasonableness?

23 A. Yes, I would not. That becomes so  
24 judgmental and so qualitative and so controversial, and to  
25 me you're departing from the scientific technique of

1     relying on data.

2             Q.       So the point is we-- you don't believe that  
3     the zone of reasonableness should be an automatic circuit  
4     breaker for this Commission to disregard testimony or  
5     disregard results?

6             A.       I think you should view it as a very  
7     important benchmark, and it provides a perspective on the  
8     recommendations of various witnesses if you're way out of  
9     line or within line or way out of line the other way.

10            Q.       Well, you said 50 basis points you smell a  
11    rat, but you were way above 50 basis points than Gorman  
12    and Lawton in the initial filing, right?

13            A.       Well, in the initial filing. I don't know  
14    what their numbers would have been if they'd been  
15    testifying or relying on financial crisis data last  
16    summer. I suppose their recommendation would have been  
17    higher also because the stock prices have gone up  
18    substantially since then and growth forecasts have turned  
19    down a little bit, too.

20            Q.       I want to go -- you talked a lot about the  
21    bond rating agencies, and you say that -- the bond rating  
22    agencies don't always get it right, do they?

23            A.       No, and we have things like Enron, for  
24    example, and --

25            Q.       Lehman Brothers?

1           A.       Lehman Brothers. They didn't see it  
2 coming. So they're not the gospel and they're not  
3 infallible.

4           Q.       And we shouldn't make our recommendation  
5 based on what a bond rating agency may or may not do, if  
6 the numbers are supported in the evidence?

7           A.       You should not base your recommendation  
8 solely on bond rating agencies, but one would be concerned  
9 if you're fooling around with investment grade or slightly  
10 below investment grade or one notch away from investment  
11 grade. That would alarm me, because that means the cost  
12 of capital would go way up.

13          Q.       What about cost to consumers, do you think  
14 that's something we should take into account?

15          A.       Of course.

16          Q.       So I was interested in your response saying  
17 that a higher ROE actually lessens the cost to the  
18 consumer. That was in response --

19          A.       Yes.

20          Q.       That's a long-term -- that's a long-term  
21 potential reduction in cost, right?

22          A.       Yes.

23          Q.       Not short-term?

24          A.       The way I like to express it is more is  
25 less. That means that if you give a reasonable ROE today,



1     that will lower the capital costs of all the funds  
2     incrementally that have to be raised by this company, and  
3     eventually that's good for ratepayers.

4             Q.       But in the short term there's significant  
5     costs to the customers, the ratepayers?

6             A.       There's a short-term, slightly shorter term  
7     paying for a much longer term gain.

8             Q.       So are you familiar with the stipulation  
9     that was filed late last night on rate design?

10            A.       No.   Sorry.

11            Q.       Well, let me represent this to you, and if  
12     the parties want to ask questions about it, I'm looking  
13     at -- it says that if there is -- if we were to grant  
14     hypothetically a rate increase of \$325 million, then  
15     residential rates would increase by about 16 and a half  
16     percent, 16.29 percent.   The lawyers can challenge that.  
17     I'm reading off the stipulation.   I know some people  
18     haven't signed it, but they can follow up on questions if  
19     they don't agree with that.

20                    Do you think that's -- I mean, that's a  
21     significant short-term cost, right?

22            A.       Absolutely.

23            Q.       And that's not going to go down any time  
24     soon?

25            A.       I don't think so.   I agree with you because

1 the infrastructure investments that have to be made are  
2 gigantic. Some people estimate the industry will have to  
3 invest \$25 trillion by 2025. So I agree with you, it's  
4 not likely to go down.

5 Q. And in reality, because infrastructure is  
6 always being replaced, the curve of rates over a long  
7 period of time is up, the pattern?

8 A. Yes, I agree with that.

9 Q. You're not going to see -- if the company  
10 continues to replace and retire and do everything that  
11 they're supposed to do, you're not going to see  
12 significant reductions in rates over a long period of  
13 time. They may be -- they may be less than what you would  
14 depending on different scenarios, but we're still looking  
15 at rate increases?

16 A. I think you are for the median term anyway.  
17 I would urge you to look at what's going on in Hawaii,  
18 which is a revolutionary look at the future and  
19 revolutionary policy in terms of renewables, in terms of  
20 how to curtail demand of electricity and how to increase  
21 supply, and it's an all-out attack basically on renewables  
22 and to try to curtail consumption, and it's very, very  
23 interesting what's going on over there --

24 Q. They have no --

25 A. -- as a model for what's going to come on

1 the mainland.

2 Q. Well, they use mostly oil?

3 A. Of course, they use oil. It's an island,

4 too.

5 Q They have no access to other --

6 A. No.

7 Q. And transportation costs are huge, so

8 it's --

9 A. What they're doing is, I think, heroic and

10 merits the Commission looking at it --

11 Q. I want to go back to --

12 A. -- to try to curtail that demand.

13 Q. Sure. I agree with you. I think

14 efficiency and demand response are very important --

15 A. Absolutely.

16 Q. -- aspects of this, and those programs

17 actually have the potential to reduce rates --

18 A. Yes, they do.

19 Q. -- for ratepayers much more than some of

20 the other things.

21 A. That's why I mentioned it.

22 Q. And I appreciate that. I think that's

23 absolutely right.

24 And I just want to go back. I don't claim

25 to be an expert on this stuff. That's why we look to you.

1 But at least your contention is right now that Mr. Lawton,  
2 Mr. Gorman and your analysis are all theoretically sound,  
3 the structures of them are theoretically sound?

4 A. I agree with that.

5 Q. The quibbles are with what the inputs are?

6 A. Well, that's one quibble, but the other  
7 quibble is how you present the anatomy of your results.

8 Q. And your problem with Mr. Murray's  
9 testimony is not that the structure isn't theoretically  
10 sound, it's the inputs are so far out --

11 A. They're out of the mainstream, basically.

12 Q. You talked about mainstream, too. That's  
13 interesting, because your 11.5 recommendation was pretty  
14 far out of the mainstream according to that chart, right?

15 A. Well, yeah. If you look at today's chart,  
16 yes. But if you look at the chart in early 2009 in the  
17 midst of the financial crisis, it wouldn't have appeared  
18 so ludicrous. Put it that way.

19 Q. You're not saying your 11.5 is ludicrous?

20 A. Today it would be, yes.

21 Q. Okay.

22 A. Today it would be.

23 Q. Okay. But the analysis was based -- I feel  
24 like I need to help you here. But the analysis was based  
25 on conditions in 2009, and that's why the ROE was higher?

1 A. That's correct.

2 Q. And conditions have improved such that your  
3 corrected and revised numbers are now 10.8?

4 A. That's correct.

5 COMMISSIONER GUNN: I don't think I have  
6 anything else. Thank you, sir. I appreciate it.

7 THE WITNESS: Thank you. Good discussion.

8 JUDGE WOODRUFF: Commissioner Kenney?

9 QUESTIONS BY COMMISSIONER KENNEY:

10 Q. Dr. Morin, thank you for --

11 A. Yes, sir.

12 Q. -- being here, and let me ask you some  
13 questions. Can you -- and I'm going to -- my questions  
14 may appear kind of rudimentary, so bear with me. Okay?

15 A. Those are the hardest ones to answer.

16 Q. Let me turn first to your rebuttal  
17 testimony on page 55.

18 A. I'm there.

19 Q. Now, your ultimate conclusion is that  
20 10.8 percent ROE is fair and reasonable although  
21 conservative, right?

22 A. Yes.

23 Q. And that 10.18 is derived from somehow an  
24 amalgamation of the above updated ROEs right above that,  
25 right?

1           A.       Yes. It's the central tendency of the  
2 results shown in that table.

3           Q.       So CAPM, the empirical CAPM, risk premium  
4 electric and the four different types of DCFs?

5           A.       Yes, sir.

6           Q.       All right. I just want to be sure that I  
7 understand these terms. CAPM stands for capital asset  
8 pricing model, correct?

9           A.       Yes.

10          Q.       And then you have the DCF is discounted  
11 cash flow?

12          A.       Yes.

13          Q.       And then the third one is the risk premium  
14 electric?

15          A.       Yes.

16          Q.       And then with respect to the CAPM, you have  
17 a tradition and empirical?

18          A.       Yes.

19          Q.       And with respect to the DCF, you have  
20 multistage and single-stage?

21          A.       Only single-stage.

22          Q.       Only single-stage. Okay.

23          A.       Because the growth rates from my  
24 single-stage are only identical to the growth rates I  
25 would use from multistage, so there was really no point

1     there to using multistage.

2             Q.       Now, with the CAPM analysis, you have to  
3     come up with some type of risk-free baseline; is that  
4     right?

5             A.       Yeah. You need a risk-free rate to which  
6     you add a risk premium to infer the return on equity.

7             Q.       And for the CAPM, the risk-free rate that  
8     you start with is based upon what?

9             A.       I used the yield on long-term U.S.  
10    Treasury bonds.

11            Q.       The yield on long-term U.S. Treasury bonds,  
12    is that the same as a 30-year Treasury bond?

13            A.       Yes.

14            Q.       Do you also use -- with respect to the risk  
15    premium analysis, do you also have to start with a  
16    risk-free premium or a risk-free rate?

17            A.       You can start either with a risk-free rate,  
18    Treasury bond yields, or you can start with utility bond  
19    yields. Really doesn't matter.

20            Q.       It doesn't make any difference?

21            A.       No, because as long as the spread between  
22    corporate bond yields and Treasury bond yields remain the  
23    same, if that spread remains the same, it doesn't make any  
24    difference.

25            Q.       With -- and this brings me to the question

1     that I guess Mr. Hill had and that you address in your  
2     surrebuttal testimony at page 11. You used to use -- you  
3     changed the risk-free rate that you used to use. You used  
4     to use the 30-year Treasury bond for the risk premium  
5     analysis, and then you switched to using utility bonds,  
6     true?

7             A.       That's correct, because the spread between  
8     utility bonds and U.S. Treasury bonds increased markedly  
9     as a result of the financial crisis, and it's still a  
10    little bit higher than historical averages, although it's  
11    returning to almost normal levels historically. That's  
12    the main reason. In other words, the cost of equity  
13    tracks utility bond yields better than it tracks Treasury  
14    bond yields.

15            Q.       As you continued -- I guess what I'm not  
16    understanding, and this is where my question may be a bit  
17    rudimentary. Why wouldn't you have also used that same  
18    risk-free analysis in the CAPM analysis? Why wouldn't you  
19    have switched to using utility bond there also?

20            A.       Well, the CAPM is a formal quantitative  
21    paradigm in finance that says that the cost of equity is  
22    the risk-free rate plus an appropriate risk premium.

23            Q.       Right.

24            A.       You can't use a bond yield because a bond  
25    yield has some risk within it, interest rate risk, default



1 risk, inflation risk. It's not really risk-free.

2 Q. Don't you --

3 A. But the risk premium technique is simply  
4 empirical. There's no real formal theory or model  
5 underlying it. It's just a commonsense notion that stocks  
6 are riskier than bonds, and you add a certain risk premium  
7 to the bond yields and you'll get the cost of equity.  
8 That's it. The CAPM is much more formal than that.

9 Q. With respect to the risk premium analysis,  
10 had you used the 30-year Treasury bonds, what would the  
11 result have been?

12 A. I would have used a Treasury bond yield of  
13 4.6 percent, which is the one I used here, and the  
14 historical risk premium I believe something of the order  
15 of 6 percent. So I would have obtained a result of  
16 somewhere around 10.5, 10.6 without flotation costs. It's  
17 very, very similar to the result I would have obtained  
18 using corporate bond yields. That would not have been the  
19 case last year in the middle of the financial crisis.

20 Q. On page 24 of your direct testimony, you  
21 set out a formula for computing the CAPM, and I guess you  
22 refer to it as kind of a plain vanilla CAPM analysis; is  
23 that right?

24 A. Yes.

25 Q. Plain vanilla's not a technical term, is

1 it?

2 A. No. It's my own, meaning the orthodox  
3 model, if you wish.

4 Q. K equals the expected return. RF is the  
5 risk-free?

6 A. Right.

7 Q. Beta is the beta?

8 A. Yeah.

9 Q. RM is the overall market risk --

10 A. Overall return on the market over, over and  
11 above RF, which is the risk-free rate.

12 Q. Minus the risk-free rate.

13 A. The bracketed expression we refer as the  
14 market price premium.

15 Q. The bracketed expression meaning beta times  
16 the --

17 A. No. The bracketed expression.

18 Q. What do you mean?

19 A. RM minus RF, what's in brackets.

20 Q. RM minus RF is the market risk?

21 A. The market risk premium.

22 Q. And you multiply that by the beta?

23 A. Correct.

24 Q. All right. I didn't see where the RM was  
25 expressed in your formula.

1           A.       Instead of specifying the RM directly,  
2   it's preferable to use -- to focus on the bracketed  
3   expression as a whole, on the market risk premium.

4           Q.       You used 6.5?

5           A.       6.5. That's the difference between return  
6   on the market and the risk-free rate based on historical  
7   relationships.

8           Q.       Now, let me ask, your ultimate -- your  
9   ultimate ROE is 10.8?

10          A.       Yes, sir.

11          Q.       Some of the other folks are around 10.2?

12          A.       Yeah. The midpoint, yes.

13          Q.       What is -- if you're able to quantify it,  
14   what would it do to the bond rating, that 60 basis point  
15   difference? What impact would it have on the bond rating?  
16   Are you able to -- let me ask you that question first.  
17   Are you able to quantify it?

18          A.       I cannot quantify it because bond rating  
19   agencies are concerned with creditworthiness. The risk of  
20   a bond is not the same as the risk of equity.  
21   Shareholders, equity owners are interested in volatility.  
22   That's their version of risk, not so much  
23   creditworthiness.

24                    The 10.2 I don't think would have a huge  
25   impact. I don't think it would, it would result in a

1     downgrade, for example. It would go in that direction,  
2     but I'm almost sure it would not result in a downgrade. I  
3     think what investors are very concerned about is the fact  
4     that whatever rate of the return is set, the company's got  
5     to be able to earn it. It's got to have the opportunity  
6     to earn it. I keep stressing that.

7             Q. But at the end of the day, there's no way  
8     to quantify what impact it would have?

9             A. No, but you can only talk about the  
10    direction. It's not a good -- it's not in the right  
11    direction. Put it that way,

12            Q. Now, somewhere in your testimony, I don't  
13    remember which page it was on, but you identified three  
14    bases or three things that you identify as increasing  
15    Ameren's risk?

16            A. Oh, yes.

17            Q. You're talking about regulatory lag?

18            A. Historical test year.

19            Q. Historical test year?

20            A. And coal.

21            Q. Potential environmental costs?

22            A. These are the three.

23            Q. Would those fall under the rubric of  
24    regulatory lag -- I mean regulatory risk?

25            A. Yes, they do.

1 Q. As opposed to business or financial risk?

2 A. That's correct.

3 Q. So the only risks you're identifying at  
4 least with respect to why you reached the conclusion of  
5 10.8 percent ROE are regulatory risks?

6 A. Correct.

7 Q. When we use the term regulatory lag, it is  
8 the subject, I think, of some confusion. What's your  
9 definition of regulatory lag?

10 A. Regulatory lag is simply the time that  
11 elapses between the time when the rates are set and, based  
12 on the costs, a year, two years earlier. So if you're  
13 spending \$100 today and you're not going to recover it  
14 until the next rate case let's say a year from now,  
15 regulatory lag is 12 months, one year.

16 So it's the lapse of time between the  
17 moment that the company makes investments and the moment  
18 that it recaptures a return on that investment and of that  
19 investment.

20 Q. And it's your opinion, then, that  
21 regulatory lag in and of itself is a negative?

22 A. Yes. It's negative particularly because of  
23 the historical test year, and that's why many, many  
24 jurisdictions opt for either a mixed historical/forward  
25 test year or a fully forward test year.

1 Q. How many jurisdictions, if you know?

2 A. The last study that I did on that is that  
3 one-half of the jurisdictions in the United States have  
4 either a mixture, a hybrid, forward and historical, or  
5 fully historical. I would say probably more than 25  
6 jurisdictions.

7 Q. And the other half use the traditional  
8 historical basis?

9 A. Yes, they do, but they have other  
10 mechanisms, like CWIP in rate base.

11 Q. We'll get to those. We'll get to those.  
12 The theory that undergirds the historic test year is that  
13 what has happened in history is the best predictor of  
14 what's going to happen in the future, right, absent the  
15 ability to read a crystal ball?

16 A. That's correct, but in times of inflation,  
17 it works against you. In times of deflation, it works for  
18 you. And some people argue that regulatory lag is a good  
19 thing because it incents the company to be more efficient.

20 Q. Well, there you've anticipated my next  
21 question.

22 A. Yeah.

23 Q. Isn't there a benefit to regulatory lag  
24 that it incents the company to behave in a prudent  
25 fashion, and doesn't the existence of risk incent good

1 behavior in management of your resources in the most  
2 prudent way?

3 A. I would agree that some regulatory lag is a  
4 good incentive device and motivates the company to be more  
5 efficient. But I think in this case, the fact that the  
6 company is completely unable to earn its authorized rate  
7 of return, I think we're beyond that point.

8 Q. But you can't -- so I guess the ultimate  
9 logical conclusion that you're getting to is that Ameren's  
10 inability to earn its authorized rate of return is solely  
11 attributable to regulatory lag. I mean, because that  
12 sounds like -- if I take what you're saying to its  
13 ultimate conclusion, that's what I conclude. Is that what  
14 you're attempting to say?

15 A. Yeah, that's a fair characterization.

16 Q. All right. So if we have regulated  
17 monopolies that have no other competition in the  
18 marketplace and this Commission stands in the shoes of  
19 that competition, if there is no regulatory lag that  
20 incents the company to behave in a prudent fashion, what  
21 else is there?

22 A. The ultimate judge of a company's abilities  
23 is the stock price. That's where you have the collective  
24 judgment of all investors as to the company's policies,  
25 investments, have they been wise or not wise, have they

1     been prudent or not prudent. That's the ultimate judge is  
2     the stock price of the company.

3             Q.       So we're irrelevant, then?

4             A.       No.

5             Q.       I mean, if you take what you're saying to  
6     the logical conclusion --

7             A        No. You contribute to that by the very  
8     good policies that you pursue and implement. I mean,  
9     regulatory risk is a huge part of the total investment  
10    risk for utilities. I would say it's the most important  
11    one.

12            Q.       All right. So you're not a fan of  
13    regulatory lag in all of it's permutations; is that fair?

14            A.       No. I'm a proponent of forward test years.

15            Q.       What were the other two risks that we had  
16    talked about, the other two regulatory risks?

17            A.       Historical test year, regulatory lag, and  
18    the third one was investments in environment and  
19    dependence on coal, which is heavier than industry average  
20    in this company.

21            Q.       Taking those three components together, are  
22    you able to quantify, could you translate that into some  
23    amount of basis points that that translates into that  
24    Ameren should be allowed to have based on those three  
25    components that you've identified?



1           A.       I would say in the ballpark of zero to 25  
2 basis points. Now, I'm basing that on --

3           Q.       That was my next question. Thank you.  
4 What are you basing that on?

5           A.       I'm looking at bond yields of A rated bonds  
6 and B double A rated bonds, and the difference right now  
7 is somewhere around 60 basis points. And one notch --  
8 there's three notches between B double A and single A.  
9 One notch would be one-third of 60 or 20 basis points.  
10 That would be one benchmark.

11                   I'm also looking at the spread in betas in  
12 the utility industry, and if we did not have those risk  
13 elements, I think the beta would be lower by something  
14 like .05, looking at the spread of utility betas. And  
15 using the CAPM, that translates into about 30 basis  
16 points.

17                   And I'm also looking at Standard & Poor's  
18 business risk scores and for different levels of common  
19 equity ratio, and the difference to go from score No. 1 to  
20 score No. 2 to score No. 3 to score No. 4 on the risk  
21 ladder is roughly 20 basis points.

22           Q.       That's S&P?

23           A.       Yeah, S&P. So these are the three sort of  
24 benchmarks that I use, and also my experience and judgment  
25 in these matters for the last 30 years.

1           Q.       Do you have a different opinion today in  
2   2009 -- I guess subsequent to the global financial crisis,  
3   do you have a different opinion today of S&P, Moody's and  
4   Fitch's than you did, say, 20 years ago with respect to  
5   their utility and their efficacy that is in providing  
6   ratings?

7           A.       Not for the utilities because it's very  
8   rare that you see split bond ratings between Moody's, S&P  
9   and Fitch. And the three of them are independent  
10   processors of information and risk, and they almost  
11   unanimously arrive at the same bond ratings. So that  
12   gives me some comfort in their ability to discriminate  
13   between utilities and their risk profiles.

14          Q.       The fact that they all fall around the  
15   same --

16          A.       Yeah. Right. It's very rare you have  
17   split ratings for utilities.

18                    No 2, we talked about the scandals, like  
19   Enron and Goldman Sachs and so forth. That kind of  
20   bothers me a little bit. So there is a bit of discomfort  
21   that I think you share about that, but not so much for  
22   utilities.

23          Q.       Okay.

24          A.       Because of the --

25          Q.       You still have confidence in them with

1     respect to the job that they do in rating utilities --

2             A.       Yes, I do.

3             Q.       -- but you are a little bit disturbed by

4     their past behavior with respect to every other industry?

5             A.       That's well said.

6             Q.       I want to just ask you a few other

7     questions about -- these were already touched on.  You are

8     making \$300 an hour?

9             A.       Yes.

10            Q.       For your -- is that the same rate to show

11   up here and testify?

12            A.       No.  To testify, it's double.

13            Q.       \$600 an hour?

14            A.       Yes, for time on the witness stand.

15            Q.       All right.  And this is probably in a

16   schedule attached to your testimony somewhere.  Have you

17   ever testified on behalf of an office of public counsel?

18            A.       No, I have not.

19            Q.       And how long have you been doing this?

20            A.       Thirty years.

21            Q.       Thirty?

22            A.       Uh-huh.  But I have to say --

23            Q.       You don't have to.  That's okay.

24            A.       Okay.

25            Q.       Especially at \$600 an hour.

1 COMMISSIONER KENNEY: Dr. Gorman -- or  
2 Dr. Morin, thank you for your time. I don't have any  
3 other questions.

4 THE WITNESS: Thank you, sir.

5 JUDGE WOODRUFF: Commissioner Gunn, you had  
6 another.

7 FURTHER QUESTIONS BY COMMISSIONER GUNN:

8 Q. I just had one question I forgot to ask.  
9 Do you think it was a coincidence that Ameren stock was  
10 put on a credit watch on the eve of the last rate case?

11 A. I have no opinion on that at all.

12 Q. You're not suspicious in the slightest?

13 A. No, not really. I think what was bothering  
14 them was the lack of a fuel clause.

15 Q. But they just happened to express that  
16 concern on the eve of an evidentiary hearing in the last  
17 rate case?

18 A. I don't think bond rating agencies are  
19 Machiavellian in any way. I just don't know.

20 Q. Of course not. Thank you.

21 COMMISSIONER KENNEY: Were you being  
22 facetious just now or were you being --

23 THE WITNESS: No. I'm serious. I just  
24 don't think they're --

25 COMMISSIONER KENNEY: Okay. I'm sorry.

1 THE WITNESS: It's not in their interests.

2 JUDGE WOODRUFF: Chairman Clayton.

3 CHAIRMAN CLAYTON: Thank you, Judge.

4 QUESTIONS BY CHAIRMAN CLAYTON:

5 Q. Doctor, thank you for being here today. I  
6 just want to follow up on one comment that you just made.  
7 I want to make sure that I understood your answer.

8 Commissioner Kenney asked you some  
9 questions, and you replied that the ultimate measure of  
10 performance of a utility was by looking at its stock  
11 price. Did I understand that answer correctly?

12 A. Yeah. I think it's -- the stock price  
13 represents the collective judgment of a myriad of  
14 investors as to the company's policies and performance and  
15 so on.

16 Q. So it's not measuring whether a utility  
17 provides the most reliable service or whether they provide  
18 the best service to customers or looking at the price that  
19 the utility provides? Those are irrelevant? It is only  
20 the stock price that the shareholders are able to benefit  
21 from is the ultimate measure of performance?

22 A. No. The stock price is derived in terms by  
23 the quality of earnings, for example, the ability of the  
24 company to control costs to produce higher earnings, cash  
25 flows. So the stock price is the final result, a blend of

1 all of these factors, including affordable service and  
2 quality of service and so forth.

3 Q. How does -- if a company is pro -- I'm  
4 not -- don't make the assumption that I'm saying that  
5 Ameren is providing poor service. I'm not suggesting  
6 that. But in what you have just said, if a company is  
7 providing poor or unreliable service, how does that appear  
8 in their stock price?

9 A. Well, the best way to answer that is with  
10 an example. When Nevada Power was accused of being  
11 imprudent in its management of fuels and the commission  
12 reacted by an ROE penalty, that translated into the stock  
13 price immediately, pretty steep decrease in stock price.

14 Q. So there would be appropriate occasions for  
15 a regulatory commission to make a policy decision that  
16 would have an impact on the stock price, you're saying  
17 that's what would then lead to a measure of their level of  
18 performance?

19 A. That's correct. Remember Hope and  
20 Bluefield, they talk about prudent investments and prudent  
21 management, and imprudent, of course, would lead to a  
22 lower stock price and conversely, everything else being  
23 constant.

24 CHAIRMAN CLAYTON: Thank you very much.

25 THE WITNESS: Thank you, sir.

1 COMMISSIONER DAVIS: Judge, can I go back?

2 JUDGE WOODRUFF: Sure.

3 FURTHER QUESTIONS BY COMMISSIONER DAVIS:

4 Q. With regard to credit rating agencies,  
5 looking at Ameren's capital structure, it's roughly half  
6 equity, half debt?

7 A. That's correct.

8 Q. If AmerenUE or Ameren Corporation has to  
9 issue debt or wants to issue debt, is it necessary for  
10 them to have a rating from either S&P, Moody's or Fitch,  
11 one of the big three?

12 A. There's really not much choice in having a  
13 bond rating because institutional investors are generally  
14 precluded from investing in anything that's not rated by  
15 an agency. So it's really almost a must that you need a  
16 bond rating.

17 Q. Okay. So it doesn't matter if we like the  
18 rating agencies or not. The fact is, if anybody wants to  
19 sell debt to an institutional investor or a mutual fund,  
20 then they're going to have to have a rating from one of  
21 those agencies?

22 A. Correct. That's absolutely correct.

23 Q. And is it -- I think some of the other  
24 witnesses describe it in more detail than you do, but  
25 there are some objective criteria, you know, for some of

1 those class-- for those classifications, some ratios, are  
2 there not?

3 A. Yeah. There are three principal ratios.  
4 They look at how much debt you have relative to equity, in  
5 other words, how strong your balance sheet is. No. 2,  
6 they look at your ability to cover interest payments, how  
7 much cash do you have to cover interest. They also look  
8 at cash flow versus the amount of debt you have. So those  
9 are the three benchmarks that they formally look at.

10 But they also look at qualitative factors  
11 like quality of regulation, cost comparisons with their  
12 peers, various regulatory policies of this commission, the  
13 regional economics of the territory. Those are  
14 qualitative issues. Trackers, no trackers. So they look  
15 at a whole variety of qualitative and quantitative  
16 factors. And S&P is very transparent about all this.  
17 They tell you, this is what we're looking at for a certain  
18 bond rating.

19 Q. Is it fair to say that cash flow is king?

20 A. Yes, cash flow is -- cash is king.

21 Q. Apparently in the past they've overlooked  
22 that for some people?

23 A. Yeah. There's been an interesting shift in  
24 the last ten years. Bond rating agencies used to like  
25 accounting numbers, which are not cash, and they kind of



1 switched over to cash flow type measures over time.

2 Q. Okay. Earlier you testified, I believe,  
3 regarding the difference between A rated and, say, triple  
4 B rated utilities, and you said that was roughly 50, 60  
5 basis points?

6 A. Yeah. 60 to 70 basis points in the last  
7 several weeks.

8 Q. And what's the difference between triple B  
9 and triple B minus?

10 A. Triple B and triple B minus. Probably  
11 around 30 basis points, 20 to 30 basis points.

12 Q. Anything below triple B minus is junk bond?

13 A. Yes. It's -- yeah. We call them high  
14 yield bonds to be politically correct now. We don't call  
15 them junk bonds.

16 Q. All right. And --

17 A. You don't want to go there.

18 Q. Right. That's -- when you -- once you get  
19 to these, quote, having to issue high yield bonds, I mean,  
20 what kind of basis point differential are we looking at  
21 there?

22 A. First of all, we don't even know if we can  
23 issue them at all. As the financial crisis taught us last  
24 year, anything less than A would have tremendous  
25 difficulty of getting money at all. The spreads go

1 through the roof between junk bonds and investment grade  
2 bonds, 2-, 3-, 400 basis points.

3 Q. Okay. So --

4 A. You don't want to go there.

5 Q. All right. So if you go there, then you're  
6 looking at double digit interest rates to issue debt?

7 A. Yes, at certain times, and last year we did  
8 for junk bonds, if you can get access to money at all.

9 Q. Well, if you pay enough interest,  
10 theoretically somebody will take a risk, in theory?

11 A. Yeah. Well, yes. Sometimes bonds become  
12 equity.

13 COMMISSIONER DAVIS: No further questions.  
14 Thanks.

15 THE WITNESS: Thank you, sir.

16 JUDGE WOODRUFF: I do have a couple  
17 questions also.

18 QUESTIONS BY JUDGE WOODRUFF:

19 Q. There's been a lot of talk about how  
20 Ameren's having a hard time earning their authorized ROE.  
21 Is that a general problem across other electric utilities?

22 A. No.

23 Q. Just Ameren?

24 A. It's very specific to Ameren.

25 JUDGE WOODRUFF: That was my only question.

1 We'll then go to recross based on questions from the  
2 Bench, beginning with Public Counsel.

3 MR. MILLS: Thank you.

4 RECROSS-EXAMINATION BY MR. MILLS:

5 Q. Dr. Morin, do you still have your rebuttal  
6 testimony in front of you?

7 A. Yes.

8 Q. Can I get you to turn to page 55?

9 A. Yes.

10 Q. Now, I believe you had some discussion with  
11 Commissioner Gunn, and you told him that you were  
12 surprised that the CAPMs were so low; is that correct?

13 A. Yes.

14 Q. Are you referring to the CAPMs at lines 8  
15 and 9 --

16 A. Yes.

17 Q. -- on page 55?

18 A. Yes.

19 Q. And is it because the CAPMs were so low  
20 that you used the median to come up with your  
21 recommendation in your rebuttal testimony?

22 A. Yes. It's because historical betas are  
23 downward biased because they're measured over a five-year  
24 period. They don't capture the current risk posture of  
25 the company.

1           Q.     I think it was -- earlier you said it was  
2 also partly because of the fact that the CAPMs were such  
3 outliers; is that correct?

4           A.     They're outliers because of what I just  
5 said.

6           Q.     And can you please define median for me the  
7 way you use it?

8           A.     The central tendency of the result.

9           Q.     Okay. So if you have seven results, then  
10 it would be the one that has three above it and three  
11 below it?

12          A.     Correct.

13          Q.     Which line reflects the number that has  
14 three above it and three below it on page 55?

15          A.     Well, 10.8 is the median.

16          Q.     Didn't you just tell me the median is the  
17 one that has three above and three below it?

18          A.     Well, you'd have to go through rounding to  
19 the third or fourth decimal point to decide that, but 10.8  
20 is the center of gravity of the result, so to speak.

21          Q.     So it's not the one that has three above it  
22 and three below it as you just testified?

23          A.     In this case, it has one, two, three below  
24 and one, two -- four above. Let's say three and a half  
25 numbers below and three and a half above.

1           Q.     Hang on a second. You have seven numbers  
2 there, right?

3           A.     Yes. 10.8 is the median, period, as  
4 defined by Excel Spreadsheets and any statistical  
5 textbook.

6           Q.     So the median is not the number that has  
7 three above and three below? It's not the middle number?

8           A.     Well, roughly.

9           Q.     How is it roughly?

10          A.     Well, it is. If you count, there's four  
11 below and three above here. Excuse me. Three above and  
12 four below.

13          Q.     If you take 10.8, there are two below and  
14 four above; is that not true?

15          A.     9.4, 9.8, 10.50. Those are three numbers.

16          Q.     I'm sorry. I'm on page 55 of your rebuttal  
17 testimony.

18          A.     Yes. So am I.

19          Q.     Where do you see 10.50?

20          A.     DCF number on line 13.

21          Q.     Okay.

22          A.     Okay.

23          Q.     Now, with respect -- and you did a similar  
24 calculation on page 55 in your rebuttal testimony -- I  
25 mean in your direct testimony as you did in your rebuttal

1 testimony, did you not?

2 A. Yes, I think I did.

3 Q. And can you look at the table on page 56 of

4 your direct testimony?

5 A. Yes.

6 Q. And in coming up with the recommendation

7 based upon those results, in that instance you used the

8 average --

9 A. Correct.

10 Q. -- rather than the median; is that correct?

11 A. Correct. Yes.

12 Q. Statistically, are not the CAPM and the

13 ECAPM in your direct testimony more outliers than they are

14 in your rebuttal testimony at page 55?

15 A. Well, both CAPM on page 55 are below 10.

16 Here the empirical CAPM is at 10.

17 Q. Statistically, are they not more outliers

18 compared to the rest of the data in your direct than they

19 are in your rebuttal?

20 A. The DCF numbers are around the 12.2, 12.3.

21 CAPM is around 9.8. So they're far apart.

22 Q. Is that a yes to my question?

23 A. Yes.

24 Q. Now, you testified in response to a

25 question from Commissioner Kenney that, in your judgment,

1     you thought it unlikely the 10.2 -- if the Commission  
2     awarded a 10.2 ROE in this case, it would not result in a  
3     downgrade; is that correct?

4             A.       I said the probability of a downgrade would  
5     increase, but I don't think it would be the immediate  
6     reaction of the bond rating agencies to downgrade the  
7     company.

8             Q.       Is it fair to say that you would consider  
9     it unlikely?

10            A.       I think it would be unlikely.

11            Q.       Okay.

12            A.       Everything else staying the same.

13            Q.       Would the same be true if the Commission  
14     awarded an ROE of 10.0 percent?

15            A.       The bond rating agencies would start  
16     becoming nervous because the ROE drives the financial  
17     metrics that we talked about earlier with the Commission,  
18     and you're starting to really have a significant  
19     probability of a downgrade and possibly be put on credit  
20     watch if the metrics get outside the B double A2 range.

21            Q.       Let's go there, then.  Would 10.0 in this  
22     case get AmerenUE outside of that range?

23            A.       I did not do those calculations.

24            Q.       You're an expert.  Do you think that it  
25     would?

1           A.       Yes. I think it endangers the quality of  
2 the company's bonds at 10 percent because you're getting  
3 to be outside the zones of authorized returns in the  
4 country, and that would alarm the agencies.

5           Q.       It's your sworn testimony that an award of  
6 10.0 from the Commission in this case would move AmerenUE  
7 outside of the mathematical range of investment grade?

8           A.       No. It's my testimony that it would  
9 increase the probability of negative outlook and  
10 downgrade, period.

11          Q.       Not that it would move them from one  
12 category to another mathematically?

13          A.       It depends on the whole package of the rate  
14 order, too, not just ROE.

15          Q.       Now, I believe you testified in response to  
16 some questions about the historical test year and  
17 regulatory lag and in general that AmerenUE has, quote,  
18 been, quote, completely unable to earn its authorized rate  
19 of return, close quote. Is that your testimony?

20          A.       That's correct.

21          Q.       How much revenue makes up a basis point?

22          A.       Approximately \$46 million for 1 percent  
23 change in ROE.

24          Q.       So if they are -- if the company was  
25 approximately -- if the company was a percentage point off



1 of earning its authorized rate of return, it would be  
2 roughly \$460 million short of earnings?

3 A. Approximately, but I didn't do those  
4 calculations.

5 Q. That's a big, big number.

6 A. Yeah, but the company's authorized  
7 10.76 and they're earning 7.

8 Q. That's 300 basis points?

9 A. Right.

10 Q. Times 46 million? That's how much you're  
11 testifying that they're under-earning by?

12 A. They're under-earning by more than 300  
13 basis points, correct. 376 basis points.

14 Q. So you would multiple 376 times 46 million  
15 to determine the revenue shortfall?

16 A. Yes.

17 Q. Okay.

18 A. Simple arithmetic.

19 Q. Now, you had some questions about rating  
20 agencies. Isn't it true that the rating agencies are  
21 compensated the same way whether or not the target company  
22 is a utility or from some other industry?

23 A. I don't know the answer to that question.  
24 There's obviously a fee to have a bond rating, and it's  
25 roughly around \$50,000 per bond rating per security.

1 Q. And --

2 A. Regardless of whether it's a utility or  
3 not. I believe that's --

4 Q. So regardless of whether it's a utility or  
5 not, the target company pays the fee to the rating agency?

6 A. Correct.

7 Q. Now, you were asked some questions about  
8 regulatory lag; is that correct?

9 A. Yes.

10 Q. Is Missouri a traditional rate of return  
11 regulation state?

12 A. What do you mean by traditional?

13 Q. Well, as opposed to incentive mechanisms or  
14 something like that.

15 A. Yes, if that's your definition, I would  
16 agree with that.

17 Q. And is that type of rate of return  
18 regulation consistent with the goals of Hope and  
19 Bluefield?

20 A. I believe it is.

21 Q. Let me ask if you would agree with this  
22 definition of regulatory lag. Regulatory lag is the time  
23 from the period in which a utility is unable to earn a  
24 reasonable return on equity and time when rates can be  
25 adjusted to reflect a reasonable return on equity.

1           A.       That's a good definition.

2           MR. MILLS:   That's all I have.   Thank you.

3           JUDGE WOODRUFF:   Recross from Staff?

4           MR. DEARMONT:   I have just a few questions.

5   RE CROSS-EXAMINATION BY MR. DEARMONT:

6           Q.       First of all, do you know if Ameren issued  
7   equity during the test year in this case?

8           A.       They did not.

9           Q.       Do you know if Missouri operated under a  
10   historical test year before you filed your direct  
11   testimony in this case?

12          A.       They did operate under historical test  
13   year.

14          Q.       And just to clarify, is it your testimony  
15   that 100 basis points is equal to \$46 million in revenue  
16   requirement?

17          A.       I believe that's the number.   What you do,  
18   you simply take the equity dollars and you can do the  
19   math.

20          Q.       That's fine.   I was just confused as to  
21   whether we were talking about basis points versus  
22   percentage points.   I wanted to clarify.

23                   MR. DEARMONT:   I have no further questions.  
24   Thank you.

25           JUDGE WOODRUFF:   For MIEC?

1     RE CROSS-EXAMINATION BY MS. ILES:

2             Q.     Dr. Morin, we've been talking a lot about  
3     historical test years.   What's your definition of a  
4     historical test year?

5             A.     When the numbers are based on realized  
6     results as opposed to projected results.

7             Q.     And in this case, what is the test year?

8             A.     I'd have to look at it.   2009, ending  
9     December 31st.   I'm not sure.

10            Q.     And isn't there also a true-up period in  
11     this case?

12            A.     Yes.

13            Q.     Do you know what the true-up period is?

14            A.     No.

15            Q.     Isn't it true that typically when a  
16     historical test year is used, the true-up period is used  
17     as well?

18            A.     Sometimes there's provision for what we  
19     call known changes.

20            Q.     Okay.

21            A.     And measurable changes, I should say.

22            Q.     All right.   Now, you talked about how you  
23     advocated for a future-looking test year rather than  
24     historical?

25            A.     Yes.

1           Q.       Are you aware of the fact that in Illinois  
2 Ameren typically chooses a historic test year when given a  
3 choice between historic and forward-looking?

4           A.       I'm not aware of that. Illinois is a  
5 restructured state. I'm just not aware of it.

6                   MS. ILES: No further questions.

7                   JUDGE WOODRUFF: Redirect?

8                   MR. BYRNE: Yes, your Honor, I do have  
9 some.

10 REDIRECT EXAMINATION BY MR. BYRNE:

11           Q.       Let me start with something recent. I  
12 think when Commissioner Kenney was asking you questions  
13 about -- I think he asked you if you'd ever represented  
14 Public Counsel or somebody other than the utility. I  
15 think there was more that you wanted to add. What else  
16 did you want to add, if anything?

17           A.       I do a lot of work with utility commission  
18 staffs. I give in-house seminars to regulatory staffs. I  
19 participate in brainstorming sessions with certain  
20 commissions, like Florida and Illinois about issues in the  
21 industry. And I do teach a national seminar that  
22 everybody attends with a partner from a staff commission  
23 of Nevada. I just wanted to add that.

24           Q.       Okay. Ms. Iles just asked you about  
25 true-up, and she ask you if you knew about the true-up in

1    this case. And I guess I'd like to ask -- I'd like to ask  
2    you if you would assume hypothetically that the true-up is  
3    January 31st, 2009 in this case -- or 2010, I'm sorry,  
4    January 1st, 2010, and assume hypothetically that the  
5    rates go into effect for this case in June of 2010. Is  
6    that true-up as good as a projected test year in terms of  
7    cost recovery?

8           A.     No. You have approximately a six-month lag  
9    there.

10          Q.     Mr. Mills discussed the level of AmerenUE's  
11    under-earnings, and I think a few minutes ago you talked  
12    about 300 basis point under-earnings being the equivalent  
13    of \$46 million per 100 basis points. I think you  
14    clarified that with Staff; is that correct?

15          A.     Yes.

16          Q.     And let me ask you this. Is under-earnings  
17    of that magnitude, does that create problems for investors  
18    at AmerenUE?

19          A.     Yes, because whatever ROE number is  
20    allowed, they're not going to earn it. So they would  
21    factor that in to their projections and estimates and  
22    expected returns.

23          Q.     And is that level of under-earnings of a  
24    sufficient magnitude that it would hit the radar screen  
25    for investors?

1           A.       Yes. I mean, I believe the reason that  
2 Ameren is on the sell list, the strong sell list from  
3 people like Goldman Sachs is in part due to that.

4           Q.       Earlier today Mr. Mills was asking you some  
5 questions about trackers, and one of the things you  
6 mentioned was that some utilities have investment  
7 trackers. Do you recall that?

8           A.       Yes.

9           Q.       Can you explain what an investment tracker?

10          A.       An investment tracker is an automatic  
11 inclusion of certain investment in infrastructure in rate  
12 base. For example, any investment into renewable energy  
13 would automatically become part of the rate base, would be  
14 factored in as a rider. Another example would be  
15 environmental related type of expenditures for compliance  
16 with coal standards, coal emission standards would be part  
17 of CWIP, or construction work in progress, would be part  
18 of the rate base.

19                   So these are three very prominent examples  
20 of regulatory policies that are in place in states like  
21 Indiana and others.

22          Q.       Does AmerenUE have any of those kind of  
23 mechanisms?

24          A.       No, they do not, and that's a  
25 distinguishing feature that AmerenUE has vis-a-vis the

1 rest of the industry. Makes them riskier.

2 Q. And how do those -- those kinds of  
3 trackers, how different are those from like storm trackers  
4 and vegetation management trackers?

5 A. They're very, very similar. Just the  
6 magnitude that is not quite the same, but they are very  
7 similar in nature.

8 Q. Okay. Let me ask you this. There's --  
9 someone asking you, I think maybe Mr. Mills, about  
10 different kinds of trackers. Some are riders where you  
11 can change the rates, and some are situations where you  
12 can defer --

13 A. Yes.

14 Q. -- costs for future recovery. Do you have  
15 an opinion as to which kind of a tracker is better?

16 A. Well, a deferral as opposed to pay as you  
17 go would be far riskier than the other one, the other  
18 category because the deferred balance can reach a certain  
19 stage that they're deemed to be either excessive or  
20 imprudent and you don't get the money until you get to  
21 that point.

22 Q. Are you guaranteed recovery of an  
23 accounting deferral?

24 A. No, you're not.

25 Q. You also mentioned trackers related to



1 renewable energy. Do you recall that?

2 A. Yes.

3 Q. Can you elaborate on those kind of trackers  
4 a little bit?

5 A. Yes. For example, in Hawaii there's a  
6 provision that any investment made in renewable energy,  
7 renewable energies of any kind are automatically put into  
8 rate base essentially. They're tracked, in order to  
9 incent the utility to invest in renewables.

10 Q. If you step back, Dr. Morin, from looking  
11 at individual trackers or individual items and look at the  
12 overall picture of regulatory lag, which was also  
13 discussed, I think, by several people that have questioned  
14 you, do you have an opinion as to where Missouri ranks in  
15 terms of regulatory lag compared to other states?

16 A. I would say in the bottom decile.

17 Q. You were asked, I believe, by Mr. Mills  
18 about your -- you have a 20 basis point adjustment for  
19 quarterly dividends; is that correct?

20 A. That's correct.

21 Q. And I think Mr. -- Mr. Dearmont also asked  
22 you about that and asked you about the Commission's  
23 decision in the last case where they allowed five basis  
24 points for that item. Do you recall that discussion?

25 A. I do.

1           Q.       Why is it appropriate for the Commission to  
2     have a 20 basis point as opposed to a 5 basis point  
3     adjustment for that?

4           A.       If you compared the output of a standard  
5     annual DCF to the output of a quarterly adjusted DCF  
6     model, the difference is typically approximately 18 to 22  
7     basis points. The best example or analogy is if you go to  
8     a bank and they pay you interest annually 10 percent and  
9     the bank across the street pays 10 percent compounded  
10    quarterly, your effective return would be 10.20 percent at  
11    the second bank. It's the same idea.

12          Q.       Mr. Dearmont asked you some questions about  
13    a Puget Sound case before the Washington Utilities  
14    Commission. Do you remember that discussion?

15          A.       Yes.

16          Q.       And I think he referred you to a portion of  
17    your testimony where you had, I think it said each  
18    reduction in common equity ratio of 1 percent means the  
19    return on equity increases by 10 basis points. Do you  
20    remember that?

21          A.       Yes.

22          Q.       I think this was another -- this is an  
23    example of where I think maybe you wanted to say a little  
24    bit more about that but were cut off and told your  
25    attorney could ask you on redirect. So I'm asking you on

1     redirect, I think you started to say something about  
2     business risk, but what did you want to add in response to  
3     that question?

4             A.       I just wanted to add that that adjustment  
5     for differences in common equity ratios assumes that the  
6     business risks of the two companies remain the same,  
7     everything else is remaining constant. If a company like  
8     Ameren is slightly riskier in terms of business risk or  
9     regulatory risk, that rule doesn't apply. That's what I  
10    wanted to say.

11            Q.       Okay.

12            A.       Business risk has to be constant.

13            Q.       Okay. You know, more where you were cut  
14    off a little bit and told to wait for redirect was, you  
15    were talking a little bit with Mr. Dearmont about the, I  
16    guess it was the elimination of the Moody's Electric  
17    Index?

18            A.       Yes.

19            Q.       And I guess as I understood the  
20    questioning, you had previously relied on the Moody's  
21    Electric Index and now you no longer do because maybe it  
22    doesn't exist anymore. But it seemed like you wanted to  
23    add something to your answer to Mr. Dearmont's question.

24            A.       Yeah. I just wanted to assure the  
25    Commission that the reason for the change was because the

1 index is no longer published, and switching over to the  
2 S&P Utility Index, which includes many other utilities  
3 than Moody's did, includes a lot of gas distribution  
4 companies that are presumably less risky than vertically  
5 integrated utilities. So there's really no material  
6 change. As a matter of fact, if you check the results,  
7 the risk premiums are about the same regardless of which  
8 index you use.

9                   The other thing I wanted to add is, in my  
10 DCF second sample, I used the S&P utilities, so it made  
11 sense to use the S&P utilities in the risk premium as  
12 well.

13           Q.       And I mean, does the S&P Utility Index also  
14 include wires-only electric utilities?

15           A.       Yes, it does.

16           Q.       And would those be more or less risky than  
17 an integrated utility like merenUE?

18           A.       The wires utilities are less risky.

19           Q.       Okay. Another case that Mr. Dearmont  
20 referred you to, and I'm not finding it, but anyway it was  
21 a Nova Scotia case. Do you remember that?

22           A.       Yes, very much so.

23           Q.       Thanks, Mr. Dearmont.

24                   And I guess my question to you is, are  
25 there relevant differences between the Nova Scotia company

1     that Mr. Dearmont referred you to and the Nova Scotia  
2     regulatory framework that should be -- that are necessary  
3     to explain the differences?

4             A.       Yeah. The Canadian environment, regulatory  
5     environment is completely different than that of the U.S.  
6     One flagrant difference is in terms of rate design, there  
7     are demand charges that assure you of covering  
8     100 percent of your fixed costs. That's pretty different  
9     than most companies here in the U.S. That's a huge  
10    difference.

11                    The second one is that the -- most  
12    utilities in Canada are regulated on the basis of the  
13    National Energy Board Formula, which is essentially a  
14    robot or an automatic algebraic formula which indexes the  
15    ROE each and every year based on interest rate changes.

16                    That formula is in turn based on CAPM, and  
17    I discussed earlier in my comments why the CAPM should be  
18    given less weight, especially nowadays. Again, it's a  
19    completely different environment in terms of taxes, in  
20    terms of test years that are typically forward-looking in  
21    Canada. So I'm not sure the company comparison between  
22    Nova Scotia and AmerenUE is appropriate here.

23             Q.       Here's another one where you got cut off.  
24    I believe Ms. Iles earlier was asking -- I think I wrote  
25    this down right -- why did you not consider consumer

1 economist real GDP growth.

2 A. Oh, yes.

3 Q. Does that sound like a familiar question?

4 And I think she showed you maybe one of these -- she had  
5 an exhibit where she showed you what that was. Again, I  
6 think you were cut off and said it's more appropriate for  
7 redirect. So what would you like to add in response to  
8 that question?

9 A. My reservation on using the GDP growth  
10 forecast over a five and ten-year period is that the DCF  
11 model requires a long, long, long, long-term grow  
12 estimate, and historically for a hundred years the growth  
13 rate of the U.S. economy has been somewhere around  
14 6 percent, 5.8, 5.9, 6 percent. To me, that would be a  
15 more appropriate choice for a very, very, very long-term  
16 growth rate that is specifically required by the DCF model  
17 instead of a growth rate based on five to ten-year  
18 forecast. That's the only reservation I have on that.

19 Q. Okay. Commissioner Davis had a little bit  
20 of a discussion with you about flotation costs. Do you  
21 remember that?

22 A. Yes.

23 Q. And I think the gist of the discussion was,  
24 there's an argument to include flotation costs as part of  
25 the capital structure. Do you remember that?

1           A.       Yes.

2           Q.       I guess my question is, if you chose that  
3 route, would you include it as an adjustment in your -- to  
4 your capital structure in every case regardless of whether  
5 you issued stock in that case or not?

6           A.       Yes, you would.

7           Q.       And do you know if the Commission has  
8 allowed that kind of adjustment to the capital structure  
9 in any previous cases?

10          A.       No, it has not.

11          Q.       Would it be reasonable to switch policies  
12 on that in a year when the company actually issued  
13 flotation costs?

14          A.       Well, either you expense them or you adjust  
15 the rate of return. I think I elucidated on the policy  
16 implications of these two mechanisms.

17          Q.       Okay. You may have covered this, but  
18 Commissioner Gunn asked you some questions about bond  
19 rating agencies and some of the problems they've had.  
20 Could you just -- could you explain why bond rating  
21 agencies are necessary for electric utilities?

22          A.       They're necessary because institutional  
23 investors, either by internal policy or by law, are  
24 precluded from investing in companies that do not have a  
25 bond rating, and some of them are even precluded from

1 investing in something that's not investment grade. And  
2 it goes even further than that. Some financial  
3 institutions cannot invest in anything less than A rated.  
4 So it's absolutely essential that you have to have a bond  
5 rating.

6 Q. Commissioner Gunn was also asking you some  
7 questions about the pretty substantial difference between  
8 your initial recommendation, 11.5 percent, and Mr. Lawton  
9 and Mr. Gorman's recommendations. Can you elaborate a  
10 little bit about why those were so different and why yours  
11 is closer to theirs now?

12 A. Well, the obvious reason for that is last  
13 summer we were still in the midst of the financial crisis  
14 and tremendous amount of uncertainty and volatility in the  
15 capital market. Utility stock prices were very, very much  
16 lower than they are today, and spreads between Treasury  
17 bonds and corporate bonds were at historical highs.

18 So for all of these reasons, the numbers  
19 were pretty high last summer. Fortunately, I think we  
20 have returned to a quasi-normal capital market  
21 environment, and that's why the ROE recommendation of mine  
22 is much lower than it was, in a nutshell.

23 Q. Commissioner Kenney had a discussion with  
24 you about why you don't use corporate bonds for your CAPM.  
25 Do you remember that? Do you think you could explain that



1 a little bit more for me? I didn't follow that  
2 discussion.

3 A. Because the CAPM requires specifically and  
4 formally a risk-free rate instrument. That's the way the  
5 model is specified. Because if the risk-free had already  
6 had risk within it, you'd sort of be double counting risk  
7 along with beta. So the CAPM specifically requires an  
8 estimate of the risk-free rate. And most experts on all  
9 sides of the aisle use long-term Treasury bonds as proxies  
10 for that

11 Q. What risk does a corporate bond have that  
12 make it not a risk-free rate?

13 A. Obviously default risk.

14 Q. You discussed with Commissioner Kenney and  
15 some other people regulatory lag. It's been a -- well,  
16 you discussed it with several of the people who asked you  
17 questions. And I guess is there actual loss of money  
18 associated with regulatory lag or is it just a delay in  
19 recovering costs?

20 A. It's loss of money because you won't  
21 recover the return on the investments and the cost  
22 increases during that period of regulatory lag. It's  
23 gone.

24 Q. Now, I think in response to questions from  
25 Mr. Mills, you were talking a little bit about using the

1 median versus the average or -- yeah, I think that's  
2 right, and he was asking you in your rebuttal testimony on  
3 page 55 about the seven numbers. Do you remember that  
4 whole discussion?

5 A. Yes.

6 Q. And I think -- I just want to make sure the  
7 record's clear. You picked the middle number of the seven  
8 numbers on page 55, didn't you?

9 A. Yes.

10 Q. I think maybe Mr. Mills didn't see the 10.5  
11 near the bottom of the list. Is that probably why he was  
12 asking you questions about that?

13 A. Probably.

14 Q. Okay. You also discussed CAPMs being  
15 outliers. Do you remember that?

16 A. Uh-huh.

17 Q. And I guess I -- could you elaborate a  
18 little bit about why those CAPMs are outliers and what  
19 significance that has?

20 A. Okay. As a result of the financial crisis,  
21 the utility stocks were increasingly disconnected from the  
22 rest of the marketplace because they were perceived to be  
23 safer havens, and when you disconnect utility stocks from  
24 the overall market, that means a lower beta because beta  
25 is a measure of that connection with the market.

1                   And betas are measured historically over  
2     the last five years, and I think they're downward biased  
3     in capturing the current, today's risk posture of  
4     utilities. And that's one of the problems when you're  
5     dealing with historical betas over five-year periods.

6           Q.       I mean, is there an argument for giving  
7     them less weight because of that?

8           A.       Yes, there is. I make that argument.  
9     Mr. Lawton makes that argument as well.

10          Q.       Mr. Mills asked you a series of questions,  
11     and I guess I would summarize it by saying how low can  
12     this Commission go? It was like the limbo. Could they  
13     lower the ROE to 10.3 percent and would it change things?  
14     Could they lower it to 10.2? Could they lower it to 10.1?  
15     And at what point would it result in a bond downgrade? Do  
16     you recall that line, those questions?

17          A.       Yes, I do.

18          Q.       I guess my question is, is that an  
19     appropriate way, in your opinion, for a commission to look  
20     at their task of setting as ROE for a regulated utility?

21          A.       I do not believe it is. We operate under  
22     the umbrella of rate of return rate base regulation, not  
23     under the umbrella of bond rating determinations.

24          Q.       Even if there wasn't downgrades from the  
25     bond markets, could there be other adverse consequences

1 for going as low as you can possibly go?

2 A. Well, access to capital. You're competing  
3 with everybody else for funds. Utilities are monopolies  
4 on the output side, but they are in perfect competition  
5 with everybody else on the input side, labor, materials  
6 and, of course, funds, money, capital. So you've got to  
7 offer a competitive rate of return, as per Hope and  
8 Bluefield.

9 MR. BYRNE: Thank you very much, Dr. Morin.

10 JUDGE WOODRUFF: You can step down.

11 THE WITNESS: Thank you, sir.

12 JUDGE WOODRUFF: We'll break for lunch  
13 before we go to the next witness. I do want to bring up  
14 one other thing. How are we going to deal with  
15 Mr. Nickloy?

16 MR. BYRNE: I was just going to put his  
17 testimony in. I don't think anyone has expressed an  
18 interest in cross-examining him.

19 JUDGE WOODRUFF: Do you want to do that  
20 now?

21 MR. BYRNE: Sure. I would offer  
22 Exhibit 114, which is Mr. Nickloy's direct testimony.

23 JUDGE WOODRUFF: 114 has been offered. Any  
24 objections to its receipt?

25 (No response.)

1 JUDGE WOODRUFF: Hearing none, it will be  
2 received into evidence.

3 (EXHIBIT NO. 114 WAS RECEIVED INTO  
4 EVIDENCE.)

5 COMMISSIONER DAVIS: Judge, I just want to  
6 say that I don't have any questions for Mr. Nickloy at  
7 this time, but if we're going to continue going down the  
8 road of how much -- how much cash flow can we give you  
9 before you get downgraded, then I may want to call  
10 Mr. Nickloy and ask him some questions.

11 JUDGE WOODRUFF: Mr. Nickloy no longer  
12 works for the company.

13 MR. BYRNE: You can call him, but he  
14 probably won't come.

15 JUDGE WOODRUFF: There was discussion about  
16 this on the first day.

17 MR. BYRNE: We can provide a witness who  
18 can answer those questions for you.

19 COMMISSIONER DAVIS: Someone can adopt Mr.  
20 Nickloy's testimony?

21 MR. BYRNE: Yes. And we can supply a  
22 witness that can answer questions about credit markets if  
23 you like, Commissioner.

24 COMMISSIONER DAVIS: Okay. Thank you.

25 JUDGE WOODRUFF: Then we'll come back with

1 Mr. O'Bryan after lunch. Let's come back at one o'clock.

2 (A BREAK WAS TAKEN.)

3 JUDGE WOODRUFF: Welcome back from lunch.

4 I believe the next witness on the list is Mr. O'Bryan for  
5 Ameren.

6 MS. VUYLSTEKE: Judge Woodruff, I'm sorry  
7 to interrupt, but I wanted to bring up another matter  
8 before we start with the next witness. It's a little bit  
9 time sensitive. I believe there was some discussion this  
10 morning with Mr. Mills about the Nonunanimous Stipulation  
11 that was filed late last night and the possibility of  
12 asking the Commission to consider shortening the usual  
13 seven-day period for parties to request a hearing.

14 In this case, I think it would be a good  
15 thing to do, particularly since we have two days scheduled  
16 for rate design hearings, and we have quite a number of  
17 witnesses from out of the -- out of town and one from out  
18 of the United States that would be coming in for the rate  
19 design hearing and that are presently planning to be  
20 present.

21 So if we could shorten the period, I guess  
22 our request would be if the Commission could make that  
23 decision to shorten the period to close of business Monday  
24 for parties to oppose.

25 JUDGE WOODRUFF: Staff, I believe you're

1 the only party here who didn't actually sign this. Do you  
2 have a view on that?

3 MR. DEARMONT: I personally have no view,  
4 and I don't know. So I will look into it and get back to  
5 you by the end of today, Judge.

6 MR. BYRNE: Your Honor, we didn't sign it  
7 either, but we're not opposed to it.

8 MR. DEARMONT: My assumption is the Staff  
9 would not be opposed to that, but I -- subject to check.

10 JUDGE WOODRUFF: Staff did oppose it in the  
11 last rate case.

12 MR. DEARMONT: Did oppose?

13 JUDGE WOODRUFF: Did oppose.

14 MR. DEARMONT: The shortening of the time?

15 JUDGE WOODRUFF: No. Opposed the  
16 Stipulation & Agreement.

17 MR. DEARMONT: It's my understanding that  
18 we will not oppose the Stipulation & Agreement, but as far  
19 as your question on the shortening of the time, I don't  
20 know that.

21 JUDGE WOODRUFF: The other party that might  
22 be interested in this would be MEUA. I don't know if  
23 anyone's talked to them or not.

24 MR. MILLS: The MEUA got a copy -- well,  
25 first of all, MEUA has known the outline of this for some

1 time and got an advance copy yesterday fairly early in the  
2 evening before the filed copy around midnight.

3 JUDGE WOODRUFF: Let me ask MIEC, is MEUA  
4 still going to be deposing Mr. Smith on Monday?

5 MS. VUYLSTEKE: Yes. My understanding is  
6 they're deposing Mr. Smith on Monday morning at 9 a.m.,  
7 and I think that there is -- based on what I know from  
8 Mr. Woodsmall, he certainly at this point may very well  
9 request a full hearing.

10 If the Commission would like, I can  
11 certainly try to get in touch with him and he can either  
12 let you know what his intentions are and whether that  
13 shortened time would cause him inconvenience. Maybe  
14 that -- would that be productive?

15 JUDGE WOODRUFF: That would certainly be  
16 helpful if I knew.

17 All right. Well, let's go ahead with  
18 Mr. O'Bryan. Good afternoon.

19 THE WITNESS: Good afternoon.

20 (Witness sworn.)

21 JUDGE WOODRUFF: You may be seated. I'll  
22 give you the little speech also that you may have heard  
23 this morning. Please only answer the questions that are  
24 asked. Don't feel like you have a need to explain your  
25 answers. Your counsel will have an opportunity to come



1 back and explain answers. If someone asks you a yes or no  
2 question, just answer yes or no or I don't know.

3 THE WITNESS: Okay.

4 JUDGE WOODRUFF: Thank you. You may  
5 inquire.

6 MR. BYRNE: Thank you, your Honor.

7 MICHAEL G. O'BRYAN testified as follows

8 DIRECT EXAMINATION BY MR. BYRNE:

9 Q. Could you please state your name for the  
10 record.

11 A. Michael O'Bryan.

12 Q. And by whom are you employed, Mr. O'Bryan?

13 A. Ameren Services.

14 Q. And Mr. O'Bryan, are you the same  
15 Michael G. O'Bryan that caused to be filed direct  
16 testimony in this proceeding that's been marked as Exhibit  
17 No. 115 and rebuttal testimony that's been marked as  
18 Exhibit 116?

19 A. Yes.

20 Q. Do you have any corrections that you need  
21 to make to that testimony?

22 A. No, I do not.

23 Q. And is the information contained in that  
24 prefiled testimony true and correct to the best of your  
25 knowledge and belief?

1           A.       It is.

2           Q.       Mr. O'Bryan, if I was to ask you the  
3 questions contained in that prefiled testimony here today  
4 when you're under oath, would your answers be the same?

5           A.       They would.

6                   MR. BYRNE: Thank you. I would offer  
7 Exhibits No. 115 and 116 and tender Mr. O'Bryan for  
8 cross-examination.

9                   JUDGE WOODRUFF: 115 and 116 have been  
10 offered. Are there any objections to their receipt?

11                   (No response.)

12                   JUDGE WOODRUFF: Hearing none, they will be  
13 received.

14                   (EXHIBIT NO. 115 AND 116 WERE MARKED AND  
15 RECEIVED INTO EVIDENCE.)

16                   JUDGE WOODRUFF: All right. For  
17 cross-examination, beginning with Public Counsel.

18                   MR. MILLS: Just very briefly, your Honor.

19 CROSS-EXAMINATION BY MR. MILLS:

20           Q.       Mr. O'Bryan, is it correct that your  
21 testimony is to establish the capital structure for the  
22 company and the cost of debt?

23           A.       Yes.

24           Q.       And you don't really weigh in on the  
25 question of the cost of equity; is that correct?

1           A.       No, I do not. That's Dr. Morin's  
2   territory.

3 Q. To your knowledge, is there any dispute  
4 over the capital structure and the cost of debt?

5           A.       Not to my knowledge, no.

6 MR. MILLS: Thank you. No further  
7 questions.

8 JUDGE WOODRUFF: For Staff?

9 MR. DEARMONT: Staff has no questions for  
10 this witness.

11 JUDGE WOODRUFF: MIEC?

12 MS. ILES: No questions, your Honor.

13 JUDGE WOODRUFF: Questions from the Bench,  
14 then. Commissioner Davis?

15 COMMISSIONER DAVIS: No questions.

16 JUDGE WOODRUFF: Commissioner Gunn?

17 COMMISSIONER GUNN: I don't have any  
18 questions.

19 JUDGE WOODRUFF: I have no questions. So  
20 no need for recross. Redirect?

21 MR. BYRNE: No questions.

22 JUDGE WOODRUFF: Mr. O'Bryan, you can step  
23 down.

24 (Witness excused.)

25 JUDGE WOODRUFF: The next name on my list

1 is Mr. Lawton. I believe he's going to be here tomorrow.

2 Is that right, Mr. Mills? Mr. Mills?

3 MR. MILLS: I'm sorry.

4 JUDGE WOODRUFF: The next name on my list  
5 is Mr. Lawton. As I understand, he's going to be here  
6 tomorrow morning?

7 MR. MILLS: That's correct. We talked  
8 about that this morning, and I believe all the parties are  
9 agreeable to taking him up, and I appreciate their  
10 indulgence given the travel arrangements for Mr. Lawton.

11 JUDGE WOODRUFF: That's fine. The next  
12 name on the list, then, is Mr. Gorman. As he's coming up,  
13 I just want to ask the parties, are there any other  
14 witnesses on the list for today that we need to do today?  
15 The question would be Mr. Hill, I guess, is he going to be  
16 here for both days?

17 MR. DEARMONT: He will be here tomorrow.

18 JUDGE WOODRUFF: Thank you. All right. If  
19 you'd please raise your right hand.

20 (Witness sworn.)

21 JUDGE WOODRUFF: And you heard my speech  
22 about only responding to questions and not giving  
23 speeches?

24 THE WITNESS: Yes.

25 MICHAEL GORMAN testified as follows:

1 DIRECT EXAMINATION BY MS. ILES:

2 Q. Please state your name and business address  
3 for the record.

4 A. My name is Michael Gorman. My business  
5 address is Swingley Ridge Road, Chesterfield, Missouri.

6 Q. Are you the same Michael Gorman who  
7 prepared and caused to be filed direct testimony, rebuttal  
8 testimony and surrebuttal testimony which have been marked  
9 as Exhibits 408, 409 and 410 respectively?

10 A. Yes.

11 Q. Do you have any corrections to that  
12 testimony?

13 A. I do not.

14 Q. And if I were to ask you the same questions  
15 that's included in this testimony today while you're here  
16 under oath, would your answers be the same?

17 A. Yes.

18 MS. ILES: At this time I'd like to request  
19 that Exhibits 408, 409 and 410 be admitted into the  
20 record, your Honor.

21 JUDGE WOODRUFF: 408, 409 and 410 have been  
22 offered. Any objection to their receipt?

23 (No response.)

24 MS. ILES: I tender the witness.

25 JUDGE WOODRUFF: Hearing no objection, they

1 will be received.

2 (EXHIBIT NOS. 408, 409 AND 410 WERE MARKED  
3 AND RECEIVED INTO EVIDENCE.)

4 JUDGE WOODRUFF: For cross-examination, we  
5 begin again with Public Counsel.

6 MR. MILLS: Yes, your Honor.

7 CROSS-EXAMINATION BY MR. MILLS:

8 Q. Mr. Gorman, you constantly follow economic  
9 and market trends, do you not?

10 A. I do.

11 Q. Do you have a clear enough memory of  
12 conditions at the end of July 2009 to be able to estimate  
13 how much different your ROE recommendation would have been  
14 had you filed then as opposed to when you did file?

15 A. Well, just generally speaking, in some rate  
16 cases where I did file testimony around that point in  
17 time, I believe it was about 20 to 30 basis points higher  
18 than the return on equity recommendation I made in this  
19 case.

20 Q. Now, assume with me that being 50 basis  
21 points away from a reasonable ROE makes a particular  
22 recommendation stink. Okay. Are you with me with that  
23 assumption?

24 A. Yes.

25 Q. Given that assumption, does Dr. Morin's

1 11.5 percent ROE at the end of July 2009 stink?

2 A. I believe it does, yes.

3 MR. MILLS: Thank you. No further

4 questions.

5 JUDGE WOODRUFF: Okay. Then for Staff?

6 MR. DEARMONT: Staff has no questions for

7 Mr. Gorman.

8 JUDGE WOODRUFF: For AmerenUE?

9 MR. BYRNE: Yes, I do have a few.

10 CROSS-EXAMINATION BY MR. BYRNE:

11 Q. Do you have a calculator, Mr. Gorman?

12 A. Yes, I do.

13 Q. I think you're going to need a calculator

14 and a couple of things. A couple things I might need you

15 to refer to is your direct testimony from the last

16 AmerenUE rate case. Do you happen to have that with you?

17 A. I do not.

18 Q. And also your deposition that I took on

19 January 29th. Do you have that with you?

20 A. Not with me up here.

21 MR. BYRNE: May I approach the witness,

22 your Honor?

23 JUDGE WOODRUFF: You may.

24 BY MR. BYRNE:

25 Q. Here's an extra copy.

1           A.       Thank you.

2           Q.       Mr. Gorman, my understanding is that your  
3 recommendation for a return on equity for AmerenUE  
4 consists of a range and a point recommendation; is that  
5 correct?

6           A.       Yes.

7           Q.       And what is your range?

8           A.       9.5 percent to 10.5 percent.

9           Q.       And as I understand it, your point  
10 recommendation is the midpoint, 10 percent; is that  
11 correct?

12          A.       Yes.

13          Q.       Okay. You would agree, would you not, that  
14 estimating an appropriate ROE for a public utility is not  
15 an exact science?

16          A.       I do.

17          Q.       And would it be fair to say that estimating  
18 an appropriate return on equity requires a lot of judgment  
19 in deciding what analyses to use and what the inputs to  
20 those analyses should be?

21          A.       It certainly requires judgment for each of  
22 those factors.

23          Q.       Okay. And is that why cost of capital  
24 experts often recommend a range, as you have in this case?

25          A.       Generally, yes.



1           Q.       Okay. In your opinion, would it be  
2 reasonable if the Commission ultimately decided to adopt  
3 an ROE for AmerenUE that is within your range?

4           A.       I believe it would.

5           Q.       Okay. Is it true -- isn't it true,  
6 Mr. Gorman, that there is a relationship between the risk  
7 a utility faces and the cost of equity for that utility?

8           A.       Yes. The risk investors face by making  
9 investment in the utility and their required return for  
10 making that investment.

11          Q.       And as a general rule, as risk increases,  
12 the investors would demand a higher return as compensation  
13 for their risk; is that fair to say?

14          A.       Yes.

15          Q.       And conversely, as risk declines, investors  
16 would demand a lower return for their risk -- for their  
17 investment?

18          A.       Correct.

19          Q.       Okay. And would you agree -- would you  
20 agree with me that, as a general rule, integrated electric  
21 utilities are more risky than gas distribution companies  
22 that use straight fixed variable rate design?

23          A.       Well, straight fixed variable rate design  
24 generally, yes, will render those very strict parameters,  
25 yes.

1           Q.       And you would agree with me that AmerenUE  
2 has about average risk for an integrated electric utility?

3           A.       I would agree with that, yes.

4           Q.       And I'd like to take a look at the results  
5 of your analyses that appear, I believe, on page 48 of  
6 your direct testimony. Is that the table where your  
7 results appear?

8           A.       Yes.

9           Q.       I tried to blow those results up onto a  
10 chart so we could talk about them. I'm putting up this  
11 chart, and I'd like to ask you if this represents the  
12 results of the analyses you did and then your  
13 recommendation. That chart shows DCF of 10.46 percent,  
14 risk premium of 10.06, CAPM of 9.54. Do those all  
15 correspond with what's on your, I think it's Table 4 --

16          A.       Yes.

17          Q.       -- in your direct testimony?

18                   And then here's your 9 and a half, 10 and a  
19 half recommended range and then midpoint of 10. That's  
20 all consistent with your analysis and your testimony,  
21 right?

22          A.       Yes.

23          Q.       And my understanding is that the -- that  
24 the way you establish your range was the top end of your  
25 range was the DCF and rounded to 10 and a half, and the

1 bottom end of your range was the CAPM rounded to 9 and a  
2 half; is that right?

3 A. Generally, yes.

4 Q. Okay. And my understanding also is that  
5 you used the same proxy groups as Dr. Morin for your  
6 analyses; is that correct?

7 A. It is.

8 Q. And my understanding also is that that DCF  
9 number that appears in your table is actually the average  
10 of three separate DCF calculations that you ran which are  
11 set forth on Table 3 of page 38 of your direct testimony;  
12 is that correct?

13 A. Yes.

14 Q. And those three DCF models, one of them is  
15 the constant growth model, which I understand is the  
16 constant growth model that this Commission has typically  
17 relied upon; is that correct?

18 A. Well, it's a constant growth model relying  
19 on security analysts' growth rate projections. I don't --  
20 I can't state that this Commission has typically relied on  
21 security analysts as the favorite growth rate source.

22 Q. Okay. But other than that, is that the  
23 model that the Commission has typically used when they  
24 reference the DCF?

25 A. The constant growth DCF model is, yes.

1 Q. Okay. And then you've got another, a  
2 second constant -- and the result from that constant  
3 growth model was 11.02 percent; is that correct?

4 A. Yes.

5 Q. And then you've got a second constant  
6 growth DCF model that you identified as the constant  
7 growth with sustainable growth in parentheses; is that  
8 correct?

9 A. Correct.

10 Q. And my understanding from your deposition  
11 is that at least at that time you didn't know of a case  
12 where the Missouri Commission had relied upon that model  
13 to develop their ROE in whole or in part; is that correct?

14 A. That they specifically relied on that as  
15 the source of their authorized return on equity, that is  
16 correct.

17 Q. And the amount for that model, that  
18 sustainable growth DCF model in your Table 3 is  
19 10.2 percent; is that correct?

20 A. Yes.

21 Q. And then the third DCF analysis that you  
22 did was the multistage DCF; is that correct?

23 A. Yes.

24 Q. And that resulted on Table 3 in a -- in an  
25 ROE of 10.16 percent, correct?

1           A.       Yes.

2           Q.       And so then when you averaged all three of  
3 those results, that got you to this 10.46 percent that  
4 appears on Table 4; is that right?

5           A.       Correct.

6           Q.       Now, Mr. Gorman, it appears there are some  
7 differences between what you did in this case and what you  
8 did in AmerenUE's last case; would that be fair to say?

9           A.       Well, there is because the Commission --

10          Q.       Well, that answers my question. And, for  
11 example, one difference is, last case you calculated a  
12 sustainable growth DCF ROE but then, as I understand it,  
13 it wasn't used in calculating your recommendation; is that  
14 correct?

15          A.       That's in part correct.

16          Q.       Okay. And did you use -- is it in part  
17 correct because you used it to verify the results of  
18 your --

19          A.       It was used to determine the reasonableness  
20 of some return on equity estimates which at the end of the  
21 analysis were used to develop a recommended range.

22          Q.       Okay.

23          A.       So it was used in part to determine my  
24 recommended range.

25          Q.       But it didn't go into the calculation in

1 the same way as, say, your DCF or your CAPM did in this  
2 case; would that be fair to say?

3 A. Well, I did not set forth a table similar  
4 to what I did on page 38 of my testimony in the last case  
5 to average all the DCF return estimates to show what my  
6 estimated DCF cost of equity is in the last case like I  
7 have done in this case.

8 Q. Okay. And in the last case, and you've got  
9 your testimony there from the last case, I was looking at  
10 how you calculated the recommendation in your direct  
11 testimony. I think it's on page 37. And can you verify  
12 for me that the way you calculated the range last case is  
13 you averaged your CAPM and risk premium results for one  
14 parameter of the range and then you averaged your DCF  
15 results for the other parameter of the range? Can you  
16 verify that's true?

17 A. Sorry. Could you repeat that question  
18 again?

19 Q. Sure. And I guess I'm asking you how you  
20 developed your range in the last rate case, and I'm  
21 suggesting that for one parameter of your range you -- you  
22 set one parameter by averaging the CAPM and the risk  
23 premium results; is that correct?

24 A. Yes.

25 Q. And then for the other parameter of the

1 range was established by averaging your DCF results; is  
2 that correct?

3 A. No. There were various versions of the DCF  
4 model. The low end of my range was based on my two-stage  
5 and multistage growth DCF return.

6 Q. But you averaged the ones that you used,  
7 right?

8 A. I averaged those two multi-growth stage DCF  
9 return estimates to produce the low end of my range.

10 Q. All right. Well, I guess what I'd like to  
11 ask you is, if you had done that in this case, if you had  
12 established one parameter by averaging -- of your range by  
13 averaging your DCF results, wouldn't that parameter have  
14 been 10.46 percent?

15 A. If I would have used the same methodology  
16 in the last case to produce a range in this case, is that  
17 your question?

18 Q. Well, I guess I really asked if you would  
19 have averaged your DCF results to establish one parameter  
20 of your range in this case, wouldn't that parameter have  
21 been 10.46 percent, which is really what you did?

22 A. That is what I did.

23 Q. Okay. And if you had averaged the CAPM and  
24 risk premium to establish the other parameter of your  
25 range, what would that parameter have been?

1           A.       That's not what I did in the last case, but  
2     it would be the average of 10.06 and 9.54, roughly about  
3     9.8 percent.

4           Q.       Well, I'm going to write that down and  
5     perhaps you can clarify. I have it as what you did in the  
6     last case, but perhaps you can explain why it's not.

7                    So the range then would be 10.46 percent,  
8     which is the DCF, and what's the bottom end of the range,  
9     the average of the risk premium and the CAPM? If you have  
10    your calculator, you can use it maybe.

11          A.       9.8.

12          Q.       9.8. And what would the midpoint of such a  
13    range be?

14          A.       10.13.

15          Q.       10.13. Okay. And then I'd like to take a  
16    look at the way you calculated the results on your various  
17    DCF analyses, if I could. My understanding is when you  
18    did the first constant growth analysis, the one that's not  
19    the sustained growth --

20          A.       The analyst growth?

21          Q.       Yes.

22          A.       Okay.

23          Q.       You applied that to the two proxy groups  
24    that are the same for you and Dr. Morin; is that correct?

25          A.       Yes.



1           Q.       And you calculated those results on  
2     Schedule MGP-6; is that correct?

3           A.       Yes.

4           Q.       And can you turn to that schedule, if you  
5     would, and my understanding is that for both of the proxy  
6     groups you calculated an average and a median; is that  
7     correct?

8           A.       It is.

9           Q.       But when you -- when you put them together  
10    for your results, as I understand it, you averaged the two  
11    medians; is that correct?

12          A.       Yeah. The two proxy group medians, that's  
13    correct.

14          Q.       And what were the two proxy group medians?

15          A.       Shown on page 1 of Schedule MPG-6, the  
16    integrated electric utility proxy group median was 11.03  
17    percent, and on page 2 of Schedule MPG-6, the median for  
18    the S&P electric utility proxy group was 11.01.

19          Q.       And you averaged those together and that's  
20    how you got the 11.2 that's shown on your Table 3,  
21    correct?

22          A.       11.02, yes.

23          Q.       I'm sorry. 11.02 that's shown on Table 3?

24          A.       Yes.

25          Q.       But the averages of these -- of these

1 groups is much higher than the medians; isn't that  
2 correct?

3 A. It is.

4 Q. For example, the average for the integrated  
5 electric utilities group was 12.02 percent; isn't that  
6 correct?

7 A. Yes.

8 Q. And the average for the S&P electric  
9 utilities group was 11.99 percent; isn't that correct?

10 A. Yes.

11 Q. And looking back at your direct testimony  
12 from our last rate case, and I'm -- particularly I'm  
13 looking on page 18, if you have that.

14 A. I'm there.

15 Q. Isn't it true that in that case you  
16 averaged the results in order to get your constant growth  
17 DCF?

18 A. Yes.

19 Q. Okay. What if --

20 A. That's not different, but yes, that's what  
21 I did.

22 Q. What if in this case, instead of averaging  
23 the medians of your two proxy groups, you had averaged the  
24 averages, what would that result have been?

25 A. Would have been the average of

1 12.02 percent and 11.99 percent.

2 Q. And how much would that be?

3 A. 12.00 percent, 12.01.

4 Q. Between 12.0 and 12.1?

5 A. No, .01. Sorry.

6 Q. And let me ask you this. What if you had  
7 used all four numbers, what if you had used both the two  
8 medians that you calculated for the proxy groups and the  
9 two averages, what would the average of those four numbers  
10 have been?

11 A. 11.51.

12 Q. Okay. And if you could keep track of those  
13 numbers, the 12 percent that you just calculated being the  
14 average of the averages and the 11.51 which is the average  
15 of all four numbers for your constant growth, I would  
16 appreciate it.

17 A. All right.

18 Q. Let's take a look at your sustainable  
19 constant growth model calculations. Again, my  
20 understanding is that you applied that model to the two  
21 proxy groups and, again, you calculated an average and a  
22 median for each of the proxy groups; is that correct?

23 A. Yes.

24 Q. But then in developing the number that you  
25 put on Table 3, as I understand it, you used -- well, can

1     you tell me what schedules those calculations are on in  
2     your direct testimony?

3             A.       Schedule MPG-12.

4             Q.       And if I look at Schedule MPG-12, it looks  
5     like for the first proxy group, the integrated electric  
6     utilities proxy group, the average you calculated was  
7     10.68 percent; is that correct?

8             A.       The average is, yes.

9             Q.       And then the median is 10.20 percent --

10            A.       Correct.

11            Q.       -- is that correct?

12                    And then for the second proxy group, the  
13     S&P electric utilities, the average is 11.59 percent,  
14     correct?

15            A.       Yes.

16            Q.       And the median is 11.50 percent, correct?

17            A.       Yes.

18            Q.       But of those four numbers, the number that  
19     you used on Table 3 was the lowest of those four,  
20     10.2 percent; is that correct?

21            A.       That was -- yes.

22            Q.       Okay. I guess again if you had -- if you  
23     had used the average of the averages for your two proxy  
24     groups, which would be 10.68 percent for the integrated  
25     electric utilities and 11.59 percent for the S&P

1 utilities, what result would you have gotten?

2 A. 11.13.

3 Q. And when you calculated your sustainable  
4 growth model last case, didn't you use averages, if you  
5 know? And I think it's on Schedule MPG-9, but take a look  
6 and see. Are you on Schedule MPG-9 from that testimony,  
7 Mr. Gorman?

8 A. Yes.

9 Q. I just -- I'm looking at the bottom of the  
10 page. It seems to have average average, like page 1 of 6  
11 and 2 of 6. Am I reading that right?

12 A. You are. I'm just looking for where I  
13 develop the DCF estimate using that -- this schedule  
14 derives the growth rate predominantly. I'm looking for  
15 where the growth rate was used in the DCF estimate.

16 Q. Take your time.

17 A. Well, there doesn't appear to be a schedule  
18 where I used that growth rate in the DCF models.

19 Q. Wouldn't it be reasonable to suggest based  
20 on Schedule MPG-9, pages 1 and 2, that you're calculating  
21 averages for your sustained growth model?

22 A. It did not include a median, so yes.

23 Q. Okay. What if -- again, it's the same type  
24 of question. If you would have used averages of both of  
25 the proxy groups for your sustained growth DCF, what would

1 that amount have been? And particularly it's the 10.68  
2 average for your integrated electric utilities proxy group  
3 and the 11.59 average for your S&P electric utilities  
4 proxy group. What would that have averaged to?

5 A. That averages 11.13 percent.

6 Q. Okay. I'm sorry. You may have already  
7 calculated that. And what if you had used all four  
8 numbers, the two averages and the two medians for your two  
9 proxy groups, what would that average have been?

10 A. 10.99.

11 Q. Okay. And now let's take a look back at  
12 Table 3 and see how the results of that would have been  
13 affected had you used different things, and I guess I'd  
14 like to start with the averages. If you had used averages  
15 for your first -- averages of the proxy group results for  
16 your first constant growth DCF, I believe you said that  
17 result would be 12 percent; is that correct?

18 A. I'm sorry. Let me get to Table 3, please.

19 Q. Okay.

20 A. Yeah. The average for the constant growth  
21 DCF model but using the analyst growth would be  
22 12 percent.

23 Q. Okay. Instead of 11.02 which is on there  
24 now, correct?

25 A. Correct.

1           Q.       Similarly for the constant growth DCF  
2 models with sustainable growth in parentheses, if you had  
3 used averages of the two proxy groups, it would be  
4 11.13 percent; is that correct?

5           A.       Yes.

6           Q.       Okay. And then -- and then what would  
7 those two changes have done to your average DCF return?

8           A.       The average would have increased to  
9 11.10 percent.

10          Q.       And then if 11.10 percent were on Table 4,  
11 isn't it true that your range would have run from 11.10  
12 down to the 9.54 of your CAPM?

13          A.       Well, some judgment goes into the  
14 recommended range, but if you're asking me if I substitute  
15 10.46 with 11.1 --

16          Q.       Yes.

17          A.       -- then the high end of that range would be  
18 11.1 and the low end would be about 9.5.

19          Q.       Okay. And what would the midpoint of that  
20 range be?

21          A.       10.3.

22          Q.       Okay. Mr. Gorman, isn't it true that some  
23 of the other experts in this case, particularly Dr. Morin  
24 and Mr. Lawton, considered their DCF results separately,  
25 and by that I mean they didn't average them, but the

1 separate DCF results that they used appeared on their  
2 equivalent of Table 4 to your testimony; isn't that true?

3 A. Well, they didn't include an estimate for  
4 their DCF based on all their studies in listing what the  
5 results of their studies were. They instead identified  
6 the results of each of the studies. When they did  
7 multiple DCF, they were listed multiple DCF.

8 Q. Well, let me -- if all of the results of  
9 your individual DCF analyses appeared on Table 4 instead  
10 of the average, isn't it true that the range reflected on  
11 Table 4 would run from 11.02 percent, which is your  
12 constant growth DCF result, and still down to your  
13 9.54 percent CAPM result?

14 A. Well, that's not how I -- necessarily how I  
15 would have derived the range, but if you listed them  
16 individually and took the highest and lowest, that would  
17 be the result.

18 Q. And so the highest would be the  
19 11.02 percent for your constant growth DCF, right?

20 A. Yes.

21 Q. And then the low on the chart would still  
22 be the 9.54 percent that's your CAPM, correct?

23 A. Correct.

24 Q. And what would the midpoint of that range  
25 have been?



1           A.       10.28.

2           Q.       Okay. And what if you had used the average  
3 of the averages for your constant growth DCF, which you  
4 said was 12 percent, correct?

5           A.       Yes.

6           Q.       And what if you would have used the average  
7 of the averages for your constant growth/sustainable  
8 growth, which was 11.13 percent; is that correct?

9           A.       Yes.

10          Q.       And what if you would have listed the  
11 results on Table 4 and established the range from those  
12 results, wouldn't the top end of your range then have been  
13 12 percent?

14          A.       That would have been the highest number,  
15 yes.

16          Q.       And then the bottom end of your range would  
17 still have been the 9.54 percent, correct?

18          A.       Yep.

19          Q.       And what would the midpoint of that range  
20 have been?

21          A.       10.77.

22          Q.       Okay. Let me ask you this. Isn't it true,  
23 Mr. Gorman, that you used -- you used projected growth  
24 rates in your DCF analyses?

25          A.       Well, the analyst growth rates are

1 projected. Sustainable growth rates are also based on  
2 projected data, yes. So yes, it is.

3 Q. So that's what you use in your DCF  
4 analyses, correct?

5 A. Yes.

6 Q. And isn't it true that the reason you use  
7 those projected growth figures is because the projected  
8 growth rates reflect investors' expectations?

9 A. The objective for the growth rates is to  
10 reflect investor expectations. The issue is whether or  
11 not forecasted growth rates better reflect that than do  
12 historical growth rates. I believe projected growth rates  
13 are a better reflection of investor expectations.

14 MR. BYRNE: Your Honor, I'd like to have  
15 this marked as an exhibit and offer it into the record if  
16 I could, and I can have it reduced to piece of paper so  
17 that we don't have a board going into the record.

18 JUDGE WOODRUFF: All right. Your next  
19 number is 172. 172 has been offered. Are there any  
20 objections to its receipt?

21 MR. MILLS: Judge, I object.

22 JUDGE WOODRUFF: What's your objection?

23 MR. MILLS: Foundation. Without some  
24 foundation that Mr. Gorman the expert agrees that these  
25 are appropriate calculations or some showing that

1 Mr. Byrne is somehow an expert, then there's no foundation  
2 that this has any value based on expert testimony. It's  
3 simply a recombination of numbers that might as well -- it  
4 really has no probative value because it has no expert  
5 saying that it has any value to it. There's no foundation  
6 for it.

7 MR. BYRNE: Your Honor, it is a  
8 recombination of the analyses that Mr. Gorman performed.  
9 I'm not substituting my judgment for him as an expert, but  
10 I am recombining the analyses that he is relying on as an  
11 expert. I think it's a fair representation of that.

12 MR. MILLS: But there's no showing by an  
13 expert and no testimony by an expert that they've been  
14 recombined in any kind of a way that makes any sense at  
15 all. I think Mr. Byrne can try and lay that foundation  
16 with this witness, but without that foundation, I don't  
17 think it has any value.

18 MR. BYRNE: I disagree, your Honor. These  
19 are his analyses. I haven't challenged the underlying  
20 analyses. It's just the combination of them. It doesn't  
21 require expertise.

22 JUDGE WOODRUFF: I'm going to overrule the  
23 objection. The document can be put into evidence, will be  
24 received into evidence.

25 (EXHIBIT NO. 172 WAS RECEIVED INTO

1 EVIDENCE.)

2 MR. BYRNE: I'll have it reduced to a piece  
3 of paper, your Honor.

4 JUDGE WOODRUFF: I'm going to get a shot of  
5 it on the screen here as well so it will be preserved on  
6 the record in that way.

7 MR. BYRNE: Thank you, Mr. Gorman. I have  
8 no further questions.

9 THE WITNESS: Thank you.

10 JUDGE WOODRUFF: All right. Then we'll  
11 come up for questions from the Bench. Commissioner  
12 Kenney?

13 QUESTIONS BY COMMISSIONER KENNEY:

14 Q. Mr. Gorman, thank you for your time. I  
15 just have a couple of questions for you.

16 To what extent do you think regulatory lag  
17 plays a role in the overall risk of an electric utility  
18 like Ameren?

19 A. I believe regulatory lag is a very commonly  
20 understood term. It is characteristics of a regulated  
21 utility that must get authority to change prices in  
22 response to changes in cost of service. So it is -- it is  
23 and always has been a part of the operating risk  
24 characteristics of a regulated entity.

25 Q. So it's a feature of the regulatory

1 paradigm, but in your opinion, does it increase or enhance  
2 the risk of the integrated electric utility?

3 A. Well, it is a risk of a regulated entity,  
4 and it can also be an opportunity because it takes time to  
5 adjust rates if rates are producing more than the cost of  
6 service. That has been the case frequently in the last 15  
7 years or so for AmerenUE.

8 But because it can delay the recognition of  
9 changes of cost that are outside of management's control,  
10 it is a risk of operating within a regulated industry to  
11 charge prices that reflect reasonable and prudent cost of  
12 service.

13 Q. And a similar question with respect to our  
14 traditional and historic use of a historic test year. To  
15 what extent is it your opinion that that enhances the risk  
16 of an integrated electric utility?

17 A. Well, it's a characteristic of the risk.  
18 The use of a historical test year is a methodology that  
19 tries to use a consistent time period to develop prices  
20 that will be put into effect through a rate effective  
21 period. The historical test year traditionally is based  
22 exclusively on some historical period with audited  
23 financial information where the revenues, the investments  
24 and the operating expenses are a stated point in time and  
25 all that data has been audited.

1                   In Missouri, it's more of a hybrid. It's  
2 not strictly historical test year because that historical  
3 information is adjusted for the true-up period, which may  
4 allow for recognition of costs that are more current  
5 closer to the period that rates will actually be put into  
6 effect. Other jurisdictions rely more on traditional  
7 historic test years.

8                   The ratemaking methodologies for Missouri  
9 is, I believe, publicly disclosed and is available to the  
10 investment public. So it is part of the overall  
11 assessment of the operating risk of Missouri utilities.  
12 And I would note that Missouri regulatory procedures are  
13 generally looked upon as balanced in Missouri. Regulatory  
14 risk is a component of that.

15                   And I reach that conclusion based on  
16 reviews of Regulatory Research Associates' assessments of  
17 regulatory procedures in Missouri relative to other  
18 jurisdictions, and the RRA finds that you're an average  
19 regulatory jurisdiction. It's balanced.

20                   ValueLine Investment Survey also looks at  
21 the regulatory procedures in Missouri relative to other  
22 jurisdictions and rates Missouri as average. We're  
23 balanced.

24                   So the test year methodologies and rules  
25 are part of the information that's available to those

1 types of agencies when they review Missouri's regulatory  
2 risk and rank it and find that it is a balanced  
3 jurisdiction.

4 Q. Then one last question. Are you able to  
5 quantify -- actually, never mind. Thank for your time.

6 A. Thank you.

7 COMMISSIONER KENNEY: Those are all the  
8 questions I have.

9 JUDGE WOODRUFF: Commissioner Davis?

10 QUESTIONS BY COMMISSIONER DAVIS:

11 Q. All right. Good afternoon, Mr. Gorman.

12 A. Good afternoon.

13 Q. What was your recommendation for the three  
14 Ameren subsidiaries in Illinois in the recent rate case?

15 A. I believe it was 10 percent.

16 Q. 10 percent. And obviously same parent  
17 company?

18 A. Correct.

19 Q. You've got a distribution -- a distribution  
20 system in a state that has restructured?

21 A. Correct.

22 Q. And would you agree with me that things  
23 appear to have settled down in Illinois with regard to the  
24 Illinois General Assembly, the Legislature, whatever they  
25 call themselves? Appears to be -- would you agree with

1     that assessment, that there appears to be more stability  
2     in that area now?

3             A.       I would agree with you that things have  
4     stabilized and the investment public has started to regain  
5     its trust of the Illinois regulatory environment, but the  
6     utility -- AmerenUE Illinois Utilities' bond ratings have  
7     not recovered from the reduction in credit standing that  
8     happened during the period where there was significant  
9     uncertainty about whether or not they'd fully recover  
10    their purchased power costs.

11            Q.       And what are their bond ratings?

12            A.       From Standard & Poor's, I believe it's  
13    triple B minus, which is the same for AmerenUE. For  
14    Moody's -- that's corporate credit ratings, not senior  
15    secured. Moody's bond rating for Ameren Illinois  
16    Utilities I believe is B double A2, which is about two  
17    notches below. It's one notch below corporate credit  
18    rating for AmerenUE. So from a Moody's rating standpoint,  
19    they are more risky than AmerenUE.

20            Q.       Okay. Now, we've had some discussion about  
21    credit rating agencies here earlier today. Ameren  
22    actually has to pay these companies to get them to rate  
23    them, don't they?

24            A.       Yes.

25            Q.       And so if they don't like the rating,



1     there's not a lot they can do about it, is there?

2             A.       Well, I mean, there's three credit rating  
3     agencies.

4             Q.       Right.

5             A.       They don't have to use all three of them.

6             Q.       Right. Right. But in the end, would you  
7     characterize it as something like an oligopoly?

8             A.       There are very limited companies that are  
9     recognized as credible credit rating agencies, so I would  
10    say it is a very small market, yes.

11            Q.       Okay. So your recommendation in the  
12    Illinois rate cases was 10 percent, and your  
13    recommendation here is 10 percent?

14            A.       Yes, sir.

15            Q.       And Illinois, the -- was it the corporate  
16    credit rating for the Illinois subsidiaries was a little  
17    less?

18            A.       No, sir. The utility credit ratings for  
19    the Illinois operating utility companies from Moody's is a  
20    little weaker than the Moody's operating credit rating for  
21    AmerenUE.

22            Q.       Okay. The Moody's credit rating for  
23    AmerenUE, but S&P is the same?

24            A.       Yes.

25            Q.       Okay. And AmerenUE operates a fleet of

1 generation, including a nuclear plant, correct?

2 A. Yes.

3 Q. And is that more risk than operating a  
4 distribution system without?

5 A. Well, there is more operating risk, but if  
6 you're referring to what the market sees, it's a  
7 combination of total risk, which is more than just  
8 operating risk.

9 Q. So yes, they have more risk from an  
10 operational standpoint?

11 A. They have to operate their generating  
12 stations, but yes.

13 Q. Okay. Now --

14 A. If I may, depending on the purchased power  
15 agreements for AmerenUE Illinois, they may take some of  
16 the operating risk of the generation suppliers through  
17 those purchased power agreements. They can do that  
18 through taker pay provisions, demanded energy components,  
19 which would produce some -- transfer some of the financial  
20 risk of the merchant generators to the utility company.

21 Q. Okay. Now --

22 A. Let me continue.

23 Q. I'm sorry. Go ahead, Mr. Gorman.

24 A. I need to clear that up because now there's  
25 an Illinois Power Agency which acts as an intermediary

1 between Illinois Utility affiliates and the merchant  
2 generator. So that risk is no longer a concern for Ameren  
3 Illinois Utilities.

4 Q. All right. Ameren Illinois Utilities now  
5 get 100 percent of their purchased power costs recovered,  
6 don't they?

7 A. Yes.

8 Q. Now, does AmerenUE?

9 A. They can -- their fuel adjustment mechanism  
10 as I understand it allows for a bandwidth which would  
11 allow them to either slightly over-recover their fuel  
12 costs or possibly slightly under-recover.

13 Q. When you get -- when you get 95 percent of  
14 any additional cost, that's not 100 percent, is it?

15 A. It would not be if you got 95 percent, but  
16 it would be if you got 105 percent recovery of -- \$1.05  
17 for every dollar -- revenue for every dollar of fuel  
18 expense.

19 Q. And how -- how would you get to recover  
20 105 percent?

21 A. If your fuel adjustment mechanism was  
22 developed in such a way that you're allowed to charge  
23 customers \$1 for 95 cents of fuel expense. And as I  
24 understand it, the fuel adjustment mechanism has a  
25 5 percent bandwidth for over and under-recoveries before

1 adjustments are made to prices.

2 Q. Right.

3 A. So if you're charging customers a dollar  
4 and your actual fuel expense is 95 cents, you get to  
5 keep -- Ameren gets to keep the dollar.

6 Q. Okay. But isn't there some -- isn't there  
7 some netting involved?

8 A. There is if they collect a dollar and their  
9 fuel expense is less than 95 cents, then that  
10 overcollection would be refunded to customers.

11 Q. Let's look at actual experience here. I  
12 believe it was your testimony in the interim rate case  
13 that Ameren has recovered, what was it, approximately  
14 225 million in fuel costs, fuel purchased power? Didn't I  
15 remember you testifying referring to a number? Maybe it  
16 was in Mr. Baxter's testimony.

17 A. Yeah, I do recall that. I think of the  
18 original \$400 million of claimed revenue deficiency they  
19 originally named, about 225 million of that was related to  
20 fuel expense and 175 was non-fuel expense.

21 Q. Right. Okay. And so are you saying that  
22 of that 225 million, that that's actually 105 percent?

23 A. No, sir.

24 Q. Is it more likely that it's 95 percent?

25 A. No, sir.

1 Q. So what is it?

2 A. It's \$225 million of fuel expense that they  
3 said was not reflected in their rates.

4 Q. Okay. And so we're still -- so we're still  
5 truing that up; is that fair?

6 A. If that \$225 million of under-recovery is  
7 left to be recovered through adjustment to the fuel  
8 adjustment clause, then my understanding is about  
9 5 percent of that cost would not be recovered by Ameren.

10 Q. All right. So in the grand scheme of  
11 things, you don't think that there's more financial risk  
12 there than with the way Illinois does it?

13 A. Well, it's a balance. The regulatory  
14 mechanism allows for over- and under-recoveries, but it's  
15 not an automatic 100 percent true-up mechanism. So that  
16 component by itself I would say exposes Ameren to risk  
17 that the Ameren Illinois utilities are not exposed to.

18 Q. So it's your position that the two  
19 utilities are of equal risk, the Ameren Illinois utilities  
20 being one utility and the AmerenUE utility being another  
21 utility?

22 A. Well, strictly speaking, from a Moody's  
23 credit rating, corporate credit rating standpoint, the  
24 Ameren Illinois utilities are slightly more risky than  
25 AmerenUE. They have a weaker credit rating.

1                   But recognizing that, I would say that the  
2   bond rating is close enough. It's the same for S&P. It's  
3   pretty close for Moody's. Conservatively, I would say  
4   that, based on the market's perception of the risk, both  
5   financial and operating for the Illinois utilities, it's  
6   comparable to the financial and operating risk for the  
7   Missouri utility.

8                   Q.       And there was more -- you would agree that  
9   there is more operational risk to AmerenUE?

10                  A.       I would agree that an integrated utility  
11   has more operational risk, generally speaking, than a  
12   wires utility, but typically that greater level of  
13   operating risk is usually balanced out with lower  
14   financial risk in the total investment risk than the  
15   comparable.

16                         That's certainly the case with the Ameren  
17   family of utilities. The common equity ratio here in  
18   Missouri after the equity issuance is over 50 percent. It  
19   was well under 50 percent for their Ameren Illinois  
20   utility affiliates. So they certainly do have more  
21   financial risk than AmerenUE.

22                  Q.       Now, moving -- in your Illinois testimony  
23   in your schedules, you had filed an exhibit, and in  
24   essence the exhibit was entitled Electricity Sales are  
25   Linked to U.S Economic Growth. And essentially it

1 demonstrates that at times electricity usage has exceeded  
2 real GDP, and for the last few years it has tracked it but  
3 just slightly less than the real GDP. Is that a fair  
4 assessment?

5 A. It is. And for your information, that same  
6 schedule is in this testimony.

7 Q. Okay.

8 A. Schedule MPG-9.

9 Q. Sorry. I missed that. And it's possible  
10 that -- would you agree with me that it's possible that  
11 the link could be even closer, but that in the last few  
12 years energy efficiency has become more in vogue? Would  
13 you agree with that statement?

14 A. It certainly can impact. You know,  
15 productivity gains would certainly impact that, and energy  
16 efficiency is a means of enhancing the productivity of  
17 utility consumption. So I would expect that that might be  
18 characteristic of that relationship you'd see going  
19 forward.

20 Q. Now, can you refresh for my recollection  
21 what your position on quarterly versus annual DCF is?

22 A. My position is as follows: First, it is an  
23 expectation that if an investor receives cash flows  
24 periodically throughout the year, that that investor would  
25 expect to be able to reinvest those cash flows and enhance

1 his return or her return by the end of the year.

2 With respect to a utility company, I  
3 believe that that dividend reinvestment return is not a  
4 cost to the utility. If a utility investor for stock or  
5 bond receives cash flows throughout the year -- maybe an  
6 example can help illustrate this.

7 If you bought a utility bond investment  
8 that paid semiannual coupon payments of \$30 per year, and  
9 the mathematical construct of developing the value of that  
10 bond and the expected return is that that cash flow can be  
11 reinvested in another investment of comparable return.  
12 So in this example, let's assume that a bank account is a  
13 comparable risk investment with the same expected return.  
14 If the utility bond paid two \$30 semiannual coupon  
15 payments and had a face value of \$1,000, then an investor  
16 would expect to receive \$60 on that bond from the utility  
17 during the year for a \$1,000 investment or 6 percent  
18 expected return.

19 Also an investor would know that that \$30  
20 coupon payment he receives in six months could be  
21 reinvested in his bank account and he could earn 6 percent  
22 on that \$30 coupon payment for the last six months of the  
23 year and could then earn, six months at 6 percent, about  
24 another \$1.80 return from that bank. So at the end of the  
25 year, the investor would have \$60 from the utility, \$1.80



1 from the bank, and would have total income of \$61.80.

2                   The cost of that expected income to the  
3 investor for the utility is the \$60 coupon payment. The  
4 \$1.80 income comes from a different investment, from the  
5 bank account. It is not a cost to the utility. So the  
6 reinvestment return available to investors from receiving  
7 cash flows throughout the year is a real expectation for  
8 investors, but they are not costs, they are not part of  
9 the utility's cost of capital.

10           Q.       I'm sorry. I'm going to have to ask you to  
11 just explain that to me one more time again. I'm just --  
12 call me a little slow today. I'm going to need your help.

13           A.       All right. I'll try to make the numbers --  
14 well, it was a \$1,000 investment, bond investment that  
15 you're going to receive \$30 coupon payments every six  
16 months --

17           Q.       Right.

18           A.       -- from the utility.

19           Q.       Uh-huh.

20           A.       So the utility has to make a \$30 payment  
21 July 1st or June 30th, a \$30 payment on December 31st. At  
22 the end of the year, that investor will receive \$60 from  
23 the utility, but the investor will also be able to take  
24 the \$30 coupon he or she received at June 30th, invest it  
25 in a bank account that pays an annual interest rate of

1 6 percent, and will get six months worth of interest  
2 income on that \$30 investment by the end of the year.

3                   So at the end of the year, the investor  
4 will have \$60 in coupon payments from the utility, about  
5 \$1.80 of interest from the bank account. So their total  
6 compensation would be about \$61.80.

7           Q.       Right.

8           A.       So the investor expected return for  
9 assuming that investment would be about 6.18 percent.  
10 Part of that return is the cost of capital to the utility,  
11 with is the 6 percent. The other part of the --  
12 6.18 percent. The .18 percent would be the return the  
13 investor would expect by receiving periodic cash flows  
14 from the utility and investing them somewhere else and  
15 earning an additional return.

16           Q.       Okay. But you weren't here -- you weren't  
17 here for Mr. Schwarz' opening argument, but isn't that  
18 what we're talking about is investor expectations?

19           A.       We rely on investor expectations in order  
20 to estimate what the utility's cost of capital is. The  
21 utility's cost of capital is what investors expect to  
22 receive from the utility. Investors, while they do expect  
23 to be able to reinvest periodic cash flows, they do not  
24 expect those returns on investing periodic cash flows to  
25 come from the utility.

1                   So the utility's cost of capital should not  
2 include quarterly compounding for quarterly payment of  
3 utility dividends in our return on equity estimate, and it  
4 should also not include the compounding return for bond  
5 investments.

6           Q.       But then doesn't the utility lose an  
7 opportunity cost by paying out those quarterly dividends  
8 because you lose that amount of capital?

9           A.       The utility investors will not lose out on  
10 it.

11          Q.       The utility investors don't, but if  
12 you're --

13          A.       The utility means nothing without its  
14 investors. Investors are entitled to all earnings of the  
15 company, whether paid out as dividends or retained in the  
16 company. It's all owned by the investors. So the  
17 investors are made whole by paying quarterly dividends and  
18 giving them an opportunity to reinvest in other  
19 investments of comparable risk, or they're also made whole  
20 that those earnings, instead of being paid out as  
21 dividends are reinvested in the utility, because  
22 particularly in Missouri, those reinvested earnings go  
23 into additional plant investment which is reflected in the  
24 true-up mechanism of the regulatory process here.

25                   So the earnings are reinvest-- reinvested

1 earnings is part of the rate base for establishing the  
2 operating income of the utility.

3 Q. No mas, Mr. Gorman. This is going to  
4 require further study on my part.

5 I offered this opportunity to the good  
6 doctor over there. I'm sorry. His name has escaped me.  
7 I'm sorry. But anyway, so Mr. Gorman, I'll offer you this  
8 opportunity, too. Anything else you want to say in five  
9 minutes or less? Anything else you think we're missing or  
10 that we need to pay attention to?

11 A. I would like to comment on Mr. Byrne's  
12 chart over there. The first line he says Case No.  
13 ER-2008-0318 and claims that the way he asked me to read  
14 numbers off to him was comparable to what I did in the  
15 last case. It is not.

16 In the last case, when I used the DCF  
17 return estimate to develop one end of the range, it was  
18 only based on the multi-growth stage analyses. The number  
19 he lists there includes the constant growth and the  
20 multi-growth stage DCF analysis.

21 If I would have constructed that line item  
22 truly consistent with what I did in the last case, then  
23 the range would be 10.16 percent on the high end and  
24 9.8 percent on the low end, which would have produced a  
25 return on equity of roughly 10 percent, actually a little

1 less than 10 percent, which is exactly the same return on  
2 equity recommendation I have in my testimony in this case.

3 His other proposals to use average results  
4 from my proxy groups instead of median results completely  
5 contradicts his own witness determinations of appropriate  
6 findings from the same proxy group he and I used, because  
7 Dr. Morin also used group median results in interpreting  
8 his DCF and risk premium studies, not group average  
9 results. So those numbers should be disregarded as  
10 inconsistent with his own expert witness testimony.

11 And the other manipulations, the other  
12 parts of the analysis simply produce numbers within my  
13 recommended range. But importantly, if only the median  
14 group results are used and the averages are set aside for  
15 the reasons I listed in my testimony and Dr. Morin listed  
16 in his, then the numbers that are roughly -- they're  
17 higher than 10 percent, should be given very little  
18 consideration.

19 Q. Mr. Gorman, is it fair to say that you have  
20 appeared here at the Missouri Public Service Commission  
21 several times since I've been on this Commission and many  
22 times in total?

23 A. Yes.

24 Q. If I were to -- and for many different --  
25 in many different contexts with regard to Empire and other

1 Missouri -- Missouri Gas Energy, I'm not sure what all  
2 cases?

3 A. Missouri American Water Company, Laclede  
4 Gas Company, KCP&L, Empire District Electric, Union  
5 Electric, maybe some others.

6 Q. Now, if I were going to plot out on a graph  
7 your ROE recommendations, would it -- would it be --  
8 through the years, would it be fairly safe to say that in  
9 the last five or six years, there would be -- it would be  
10 almost a straight line, that there would be very little  
11 deviation from the 10.0 mark?

12 A. There would be deviations. I think my  
13 recommendations in the '07 to '05 time frame were under  
14 10 percent, 9.6, 9.7 percent area.

15 COMMISSIONER DAVIS: Okay. Thank you,  
16 Mr. Gorman.

17 JUDGE WOODRUFF: Commissioner Kenney?

18 FURTHER QUESTIONS BY COMMISSIONER KENNEY:

19 Q. I'm sorry. I should have asked you this  
20 before. I apologize. In your discussion of the summary  
21 of your DCF results, Table 3 on page 38 of your direct  
22 testimony, you indicate that you had concerns about the  
23 constant growth DCF model but you included it in the  
24 average anyway?

25 A. Yes.

1           Q.       Can you tell me why? Why did you have --  
2 well, I know why you had concerns, but why did you include  
3 it anyway?

4           A.       Well, it's -- I think the Commission gave  
5 me pretty clear instruction the last time that they  
6 thought it would be appropriate to give some weight and  
7 consideration to the constant growth model, so I did that  
8 in this case.

9                       However, in this case compared to the last  
10 case, I think the constant growth model results are  
11 more -- much more reasonable than they were in the last  
12 case but still high. Over time, I suspect we're going to  
13 see constant growth DCF return estimates fall back down to  
14 more normal levels where they were at the turn of the  
15 century and leading up to 2005 where they were producing  
16 more reasonable numbers.

17                      There was a period in the early 1990s where  
18 I thought the DCF return estimates were too low and  
19 employed multi-growth stage DCF studies to raise the  
20 number to what I believed to be a more reasonable  
21 estimate. So I am symmetrical with that, but at this  
22 point in time, I think that the constant growth DCF  
23 numbers are coming down to a better level, but they're  
24 still high, still on the high side.

25           Q.       And had you taken that out, would it have

1 changed the average to 10.18? Is my math right?

2 A. Just the constant growth studies?

3 Q. Yes.

4 A. Yeah, it would have been 10.18. That's

5 correct.

6 Q. In all fairness, I should ask you the same

7 questions I asked Dr. Morin. What's your hourly rate for

8 appearing at depositions versus at trial?

9 A. My hourly rate's \$215 an hour for all my

10 work.

11 Q. For both appearance here today and for what

12 you've already done to date?

13 A. Yes, sir.

14 COMMISSIONER KENNEY: All right. Thank

15 you.

16 JUDGE WOODRUFF: Commissioner Gunn, did you

17 have questions?

18 COMMISSIONER GUNN: Just a couple, and I

19 apologize for not being here. I had another meeting.

20 QUESTIONS BY COMMISSIONER GUNN:

21 Q. I have one just kind of basic question, and

22 this may have already been answered. This is kind of an

23 educational thing for me. Why is the CAPM always the

24 lowest number? Why does it always come out with the

25 lowest?



1           A.       It's not always the lowest.

2           Q.       It just happens to be --

3           A.       Right now it is, yes, and that was part of  
4   our cross with Dr. Morin, because back in the mid 1990s  
5   DCF numbers were real low and CAPM were high. At that  
6   time his range were largely related to the results of the  
7   CAPM study.

8                   That's why he has testified, and I agree,  
9   that you need more than one methodology because any one of  
10  these methods can produce an unreasonable estimate as the  
11  inputs change over time. None of them are constantly  
12  reliable. So you have to rely on more than one  
13  methodology in order to make sure you're getting an  
14  accurate estimate of what the current cost of equity is.

15          Q.       And again, I apologize, but in terms of the  
16  zone of reasonableness, when you're doing your analysis,  
17  is that something that you keep in mind when you're doing  
18  the analysis or does that even enter into your --

19          A.       It enters my mind as to how I'm going to  
20  explain where I'm at when I sit here and you ask me that  
21  question, but the data, the input data is derived from the  
22  market, from market participants, from actual market  
23  activity and evaluation of securities. So that  
24  information is what I used to develop my recommended  
25  range. But when I'm done with that, I take a step back

1 and look at the number and try to gauge whether or not I  
2 think it's reasonable.

3 And one way I do that is to do the credit  
4 rating financial ratios that I do in my testimony, because  
5 I'm asking myself -- in Hope and Bluefield there's two  
6 standards. One's fair compensation and the other is  
7 maintaining the financial integrity of the enterprise, and  
8 financial ratios help answer the second question. Will a  
9 10 percent return on equity provide adequate cash flows to  
10 this utility to support its investment grade bond rating?  
11 My answer to that is yes, it will. So --

12 Q. Do you -- Dr. Morin said that if he did his  
13 analysis and it came out above the zone of reasonableness  
14 and he rechecked it and found that he believed that his  
15 inputs would be -- were correct, he wouldn't hesitate in  
16 recommending an ROE outside of the zone of reasonableness.  
17 Do you agree with that?

18 A. Yes. I mean, if the objective is fair  
19 compensation and maintaining financial integrity, you have  
20 to listen to the market.

21 Q. So the zone of reasonableness should not be  
22 used as an automatic disqualifier?

23 A. That should be on both sides, whether or  
24 not cost of capital are increasing and rate of return  
25 should be increased or cost of capital are decreasing and

1 return on equity should be decreased. I agree with that.

2 Q. Okay. Then Dr. Morin said that the biggest  
3 differential in the -- at least between you and Mr. Lawton  
4 and Dr. Morin is the growth rate input. Do you agree with  
5 that?

6 A. Specifically with Dr. Morin, I would say it  
7 would be the GD growth rate, because both of us rely on  
8 analyst growth rate, consensus analyst growth rate  
9 projections. He doesn't use a sustainable growth rate  
10 model. So that would be another distinctive difference  
11 between what he did and what I did. But we both rely at  
12 least in one study on consensus analyst growth rate  
13 projections.

14 Q. And you agree with him in terms of the  
15 methodology? Forget about the inputs for a while. The  
16 theoretical framework of all four analyses is sound?

17 A. Very similar, yes.

18 COMMISSIONER GUNN: Thank you. I don't  
19 have anything else. I apologize if that was repetitive.

20 JUDGE WOODRUFF: All right. We'll move to  
21 recross, then, beginning with Public Counsel.

22 MR. MILLS: No questions.

23 JUDGE WOODRUFF: Staff?

24 MR. DEARMONT: No questions.

25 JUDGE WOODRUFF: Ameren?

1 MR. BYRNE: I do have a few.

2 RE-CROSS-EXAMINATION BY MR. BYRNE:

3 Q. Mr. Gorman, one of your criticisms of my  
4 chart was that when some of the numbers are based on  
5 averages and that's inconsistent with what our expert  
6 Dr. Morin did, is that correct --

7 A. Yes.

8 Q. -- that was one of your criticisms?

9 Let me ask you this. If you had just used  
10 the medians, not the averages, but used both medians for  
11 your constant growth sustainable growth calculation, what  
12 would that have been? Because you excluded one of the  
13 proxy groups; isn't that correct?

14 A. I did, because that group contained so many  
15 outliers that it produced --

16 Q. I just asked if you did. And what would  
17 have happened to the number for your constant growth  
18 sustainable growth if you had averaged both medians? I  
19 think it's 10.2 percent now. Would -- on Table 3, what  
20 would have happened to that number if you had averaged the  
21 two medians?

22 A. It would have -- 10.85 percent.

23 Q. Okay. Then what would that have done to  
24 your average ROE if you had used that number in place of  
25 the 10.2 percent?

1           A.       Would have gone from 10.46 to 10.68.

2           Q.       Okay. You had a discussion with  
3 Commissioner Davis about the quarterly payment of  
4 dividends. Do you remember that?

5           A.       Yes.

6           Q.       And are you aware that Dr. Morin believes  
7 there should be an adjustment for quarterly payment of  
8 dividends?

9           A.       That's my understanding, yes.

10          Q.       Are you aware that other experts in the  
11 field of utility finance believe there should be an  
12 adjustment for the quarterly payment of dividends?

13          A.       Most utility witnesses would likely argue  
14 that that would be appropriate, yes.

15          Q.       Okay. Let me ask you, from the standpoint  
16 of the utility company, isn't it -- isn't there a cost to  
17 the utility company of paying out a dividend before the  
18 end of the year as opposed to if all of the dividend was  
19 paid at the end of the year? Isn't there a cost to that?

20          A.       When you say -- I don't understand what you  
21 mean by cost to the utility. The utility or the  
22 investors. Is there a cost to investor by receiving  
23 quarterly dividends?

24          Q.       No. I'm asking from the standpoint of the  
25 utility company, is there a higher cost to paying out the

1 same dividend quarterly than there is to paying that  
2 dividend out once on an annual basis at the end of the  
3 year? Isn't it true that there's a higher cost to paying  
4 quarterly from the utility standpoint?

5 A. If the utility didn't pay out dividends  
6 quarterly, they could keep the earnings in some interest  
7 bearing account if they expected to pay it out at the end  
8 of the year, and they could effectively accomplish the  
9 same thing investors could accomplish by earning interest  
10 on the dividends that would have otherwise been paid out.

11 Q. So that's a yes, I think? Is the answer  
12 yes, it's more costly to utilities to pay quarterly than  
13 to pay at the end of the year?

14 A. It is not more expensive for utilities to  
15 pay quarterly, but there is an opportunity cost to the  
16 utilities to pay quarterly dividends.

17 Q. And that opportunity cost is real, is it  
18 not?

19 A. It's balanced because the opportunity cost  
20 to the utility is an opportunity gain to the utility  
21 investors.

22 Q. Okay. There were some -- I think in  
23 response to one of the Commissioners' questions, you were  
24 talking about the regulatory environment in Missouri. Do  
25 you remember those questions?

1 A. Yes.

2 Q. And I was wondering if you had had a chance  
3 to see the March 12 Standard & Poor's issuance where they  
4 rated various jurisdictions around the country. Did you  
5 happen to see that?

6 A. Of this year?

7 Q. Yeah, March 12, 2010.

8 A. I have not seen that yet.

9 Q. Let me show you a copy of that.

10 MR. BYRNE: May I approach the witness,  
11 your Honor?

12 JUDGE WOODRUFF: You may.

13 BY MR. BYRNE:

14 Q. And that's from Standard & Poor's March 12,  
15 2010; is that correct?

16 A. Yes.

17 Q. And where do they put Missouri?

18 A. In the less credit supportive category.

19 MR. BYRNE: Okay. Thank you very much,  
20 Mr. Gorman. I don't have any other questions.

21 JUDGE WOODRUFF: Thank you. Redirect.

22 MS. ILES: Thank you, your Honor.

23 REDIRECT EXAMINATION BY MS. ILES:

24 Q. Mr. Gorman, if we could just go back, I  
25 think you explained pretty clearly about your use of

1 medians. If we could just look at MPG-6, and could you  
2 tell us why you used the medians rather than the average?

3 A. Because the proxy group individual company  
4 estimates included several outliers, which --

5 Q. Could you point those out to us?

6 A. I'm sorry. Which schedule were you  
7 referring to?

8 Q. MPG-6.

9 A. Thank you. On MPG-6, page 1, on line --  
10 excuse me, on line 12, Empire District had a constant  
11 growth DCF return estimate of 43.39 percent. I considered  
12 that to be an outlier. Had an impact on the group average  
13 results. There were also outliers such as line No. 2,  
14 Allegheny Energy, which had an analyst growth estimate of  
15 10 percent which produced a DCF return of 12.61.

16 The lines 7 and 8, Clico and DP&L had very  
17 high analyst growth rates which produced DCF return  
18 estimates in the mid 14 percent area. Down on line 21,  
19 Pepco Holdings had a DCF return around 13.5 percent, which  
20 is much higher than the other ones. Tico Energy, again,  
21 this a company that is, from a holding company  
22 perspective, is recovering financially from merchant  
23 investment writeoffs from several years ago. Has high  
24 analyst growth projections and high dividend yields right  
25 now, and the DCF is around 13.6 percent.



1                   So several of those companies helped skew  
2 up the average, but the median, the central tendency of  
3 the actual estimates themselves from the proxy group are  
4 much more better approximated by the group median than the  
5 average.

6           Q.       Is the same explanation true for your use  
7 of the median in MPG-12?

8           A.       It is, yes.

9           Q.       Now, when Mr. Byrne was asking you  
10 questions about the numbers on the chart and he several  
11 different times asked you about a high number and would  
12 that be the high point of your range of recommendations,  
13 and you stated that would not necessarily be a high point  
14 of the end of your range, could you explain what you meant  
15 by that?

16          A.       Yeah. Mr. Byrne was simply taking high  
17 numbers and plugging them in to the analysis to modify the  
18 range. I wouldn't do that in forming a recommended range.  
19 I would look at the reasonableness of the end points of  
20 the range itself. And that's very similar to what I did  
21 do in evaluating the actual results of my analyses.

22                   So if I would have listed all the average  
23 and median group results, I would not have done what  
24 Mr. Byrne suggested I would do and simply grab the highest  
25 number and lowest number to develop the range. I would

1     rather look for the central tendencies of the group  
2     results for my analyses to form a recommended range, which  
3     is reasonably consistent with the greater weight of  
4     evidence of my analyses that suggest what's the current  
5     market cost of equity.

6             Q.     Commissioner Davis asked you about your  
7     recommendations in other cases before this Commission. Do  
8     you recall what your recommendation for return on equity  
9     in the last AmerenUE rate case was?

10            A.     I can remind myself real quick.  
11     10.2 percent.

12                   MS. ILES: No further questions.

13                   JUDGE WOODRUFF: All right. Thank you,  
14     Mr. Gorman. You may step down.

15                   THE WITNESS: Thank you.

16                   JUDGE WOODRUFF: We're due for our break.  
17     Before everybody leaves, though, I do want to say that I  
18     have received e-mails from David Woodsmall and from Lee  
19     Curtis indicating that both of their clients intend to  
20     oppose the Stipulation & Agreement that was filed last  
21     night. So we can discuss that further.

22                   All right. We'll take a break. We'll come  
23     back at 2:45.

24                   (A BREAK WAS TAKEN.)

25                   MR. DEARMONT: If I may, just as a

1 follow-up, I checked with Staff. Staff has no opposition  
2 to shortening the response time on the MIEC motions.

3 JUDGE WOODRUFF: Thank you. All right.

4 We're back from our break, and Mr. Murray has taken the  
5 stand, and please raise your right hand. I'll swear you  
6 in.

7 (Witness sworn.)

8 JUDGE WOODRUFF: You've been in here.

9 You've heard my speech about only responding to questions  
10 that are asked rather than offering explanations and so  
11 forth.

12 THE WITNESS: Yes.

13 JUDGE WOODRUFF: Thank you. You may  
14 inquire.

15 DAVID MURRAY testified as follows:

16 DIRECT EXAMINATION BY MR. DEARMONT:

17 Q. Would you please state your name for the  
18 record.

19 A. My name is David Murray.

20 Q. By whom are you employed, Mr. Murray, and  
21 in what capacity?

22 A. The Missouri Public Service Commission. I  
23 am Acting Utility Manager for the Financial Analysis  
24 Department.

25 Q. Are you the same David Murray who prepared

1 and caused to be filed the rate of return portion of the  
2 Staff Revenue Requirement Cost of Service Report marked as  
3 Exhibit 200?

4 A. Yes.

5 Q. Are you the same David Murray that prepared  
6 and caused to be filed capital schedules attached as  
7 Appendix 2 to that Cost of Service Report?

8 A. Yes.

9 Q. Have those schedules since been  
10 supplemented?

11 A. Yes. I had some corrections.

12 MR. DEARMONT: Okay. May I approach the  
13 witness?

14 JUDGE WOODRUFF: You may.

15 BY MR. DEARMONT:

16 Q. Do you recognize that material, Mr. Murray?

17 A. Yes, I do.

18 Q. Can you give us a description of that?

19 A. These are various source documents that I  
20 had relied on in my -- in the Cost of Service Report, and  
21 I was providing these to the Commission for purposes of  
22 providing all reports, articles, et cetera, that had --  
23 that I had cited in my testimony.

24 Q. Were those filed as a supplement to your  
25 testimony in this case?

1           A.       Yes, they were.

2                   MR. DEARMONT:   Judge, I don't know what  
3   number we're on, but I'd like to mark an exhibit, please.

4                   JUDGE WOODRUFF:   It would be 232.

5                   MR. DEARMONT:   That would represent Staff's  
6   supplemental direct testimony.

7                   JUDGE WOODRUFF:   For Mr. Murray?

8                   MR. DEARMONT:   Yes.

9   BY MR. DEARMONT:

10           Q.       Do you have any corrections to your portion  
11   of the Staff Report or your capital schedules that have  
12   not been addressed in subsequent testimony?

13           A.       Yes.   One's minor.   One's a little bit more  
14   substantive.   On page 9, line 21 of the Cost of Service  
15   Report, I indicated that, when I was doing the quote, that  
16   the fed as pumped so much money.   It's actually the fed  
17   has.   There should be an H in front of the "as".

18                   And the more substantive change I need to  
19   make has to do with a comment that I discussed about  
20   something that was testified about in the interim rate  
21   case hearing.   On page 28, line 23, I had interpreted  
22   Mr. Nickloy's statement during the interim rate case  
23   hearing as that he said that UE's bonds were trading as if  
24   they were A rated.   He specifically said that they were  
25   trading better than triple B.   Obviously that's subject to

1 interpretation.

2 Q. Okay. Other than the changes that you've  
3 just identified, do you have any additional changes to  
4 your portion of the Cost of Service Report?

5 A. No.

6 Q. Did you file any rebuttal testimony in this  
7 matter?

8 A. Yes.

9 Q. Do you have any corrections to that  
10 rebuttal testimony that have not been addressed in  
11 subsequent testimony?

12 A. No.

13 Q. Did you file any surrebuttal testimony?

14 A. Yes.

15 Q. Do you have any corrections to that  
16 surrebuttal testimony?

17 A. No.

18 Q. Mr. Murray, is the testimony that you have  
19 filed in this matter true and accurate to the best of your  
20 knowledge and belief?

21 A. Yes.

22 Q. If asked the same questions today as were  
23 contained in your testimony, would your answers today be  
24 the same?

25 A. Yes.

1           Q.       Have you reviewed any materials that  
2       supports your recommendation and which were not provided  
3       with your testimony?

4           A.       Yes.

5           Q.       Can you be more specific?

6           A.       In -- in discovery in this case, I had  
7       requested copies of equity research reports that, that  
8       address Ameren and Ameren and the electric industry in  
9       general, and they did make those available to me at their  
10      headquarters, and I went up and reviewed several equity  
11      analyst reports, and I took notes and in the cases where I  
12      cited very specifically from those reports, I provided  
13      that in testimony.

14                   However, I believe they -- I believe they  
15      indicated, according to their subscription agreement, that  
16      they could not allow me to make copies of those. But I am  
17      aware that in the surrebuttal testimony of Dr. Morin in  
18      this case, he cited a couple of those Goldman Sachs  
19      reports and provided those with his -- in response to a DR  
20      that we just received those reports yesterday.

21                   And I believe that in light of providing  
22      context to the various things that I comment on, I think  
23      it's important to provide those to the Commission.

24           Q.       Okay. I'm going to hand you --

25                   MR. DEARMONT: May I approach, Judge?

1 JUDGE WOODRUFF: You may.

2 BY MR. DEARMONT:

3 Q. I'm going to hand you two separate  
4 documents. Do you recognize this material?

5 A. Yes. They're both Goldman Sachs reports.  
6 One was a January 15th, 2009 Goldman Sachs report, and the  
7 other one was a separate September 29th, 2009 Goldman  
8 Sachs report, both referring about general electric  
9 utility company valuation.

10 Q. How did you get that material?

11 A. This material was specifically provided in  
12 response to a DR that Staff had submitted to UE asking for  
13 source documents from the company witnesses.

14 Q. When was it provided?

15 A. Yesterday.

16 MR. DEARMONT: I'd like to have those two  
17 documents marked, Judge.

18 JUDGE WOODRUFF: Do you want to mark them  
19 as separate exhibits?

20 MR. DEARMONT: Please.

21 JUDGE WOODRUFF: It would be 233 and 234.

22 (EXHIBIT NOS. 233 AND 234 WERE MARKED FOR  
23 IDENTIFICATION BY THE REPORTER.)

24 BY MR. DEARMONT:

25 Q. And have you had the chance to review that



1 material, Mr. Murray?

2 A. I had reviewed these reports when I was up  
3 at the headquarters, and I've reviewed them once again  
4 since they were provided, so yes.

5 MR. DEARMONT: At this time I would move  
6 for the admission of Mr. Murray's portion of the Cost of  
7 Service Report marked as Exhibit 200, Exhibit 210 and 211  
8 representing the rebuttal testimony and surrebuttal  
9 testimony of Dave Murray, Exhibit 232 representing the  
10 supplemental schedules previously filed in EFIS, and  
11 Exhibits 233 and 234 representing the Goldman Sachs  
12 material that I just distributed.

13 JUDGE WOODRUFF: Do you have copies of 233  
14 and 234 for the Commissioners?

15 MR. DEARMONT: I can get those.

16 JUDGE WOODRUFF: I appreciate that.

17 MR. DEARMONT: Absolutely.

18 JUDGE WOODRUFF: Portions of 200, 210, 211,  
19 232, 233 and 234 have been offered. Are there any  
20 objections to their receipt?

21 MR. MILLS: I don't have any objections to  
22 233 and 234, but I don't have them yet, so I'd like to  
23 reserve the right to make objections once I see them.

24 MR. BYRNE: Your Honor, I do have  
25 potentially some objections. May I inquire of counsel?

1 JUDGE WOODRUFF: Sure.

2 MR. BYRNE: In the material that you gave,  
3 the exhibits just before the Goldman reports, were those  
4 things that have already been prefiled by Staff?

5 MR. DEARMONT: Yes, it was.

6 MR. BYRNE: So I have no objection to any  
7 of the portion of the Staff Report, I have no objection to  
8 the testimony, and I have no objection to that exhibit  
9 that had already been filed.

10 But I do, your Honor, believe I have an  
11 objection to the two Goldman reports. I don't object to  
12 them being received into evidence, but I do object to the  
13 extent they're being presented for the truth of what they  
14 say. I believe it's a hearsay document.

15 I believe it's legitimate for you to admit  
16 them as a basis that Mr. Murray had for his opinions, so I  
17 don't object to them going into the record, but I do  
18 object to them being used for the truth of what they say  
19 without us having an opportunity to cross-examine the  
20 people that put the reports together.

21 JUDGE WOODRUFF: What is the purpose of  
22 putting the document in?

23 MR. DEARMONT: I think these documents do  
24 show, do give credit to the recommendation that is offered  
25 by Mr. Murray in this case.

1                   And in addition, to the extent that the  
2   Commission would like to sustain that objection, I believe  
3   that these documents were offered to document some  
4   purported amount of regulatory lag that we have. So If  
5   they're not going to come in for the substance at all, we  
6   would similarly expect that they don't come in for that  
7   substance either.

8                   JUDGE WOODRUFF: What substance do you  
9   mean?

10                  MR. DEARMONT: I believe that they were --

11                  JUDGE WOODRUFF: Who offered them in the  
12   past?

13                  MR. DEARMONT: They were not offered. They  
14   were provided to Staff in response to a Data Request for  
15   work papers for the surrebuttal -- related to the  
16   surrebuttal testimony -- or excuse me, source documents  
17   cited in the surrebuttal testimony of Dr. Morin.

18                  JUDGE WOODRUFF: How does that -- if  
19   they've not been offered, what are you asking that they  
20   not be -- that they be excluded from?

21                  MR. DEARMONT: I'm just saying that if  
22   Staff cannot rely upon them for the basis of any of the  
23   content contained therein, I similarly would expect that  
24   the company would not rely on them for the very same  
25   basis.

1 JUDGE WOODRUFF: Well, the company hasn't  
2 offered them into evidence. They're documents that are  
3 being -- you indicated that -- or Mr. Murray has indicated  
4 he's relied upon them in his testimony.

5 MR. DEARMONT: Right.

6 JUDGE WOODRUFF: Okay. So at this point I  
7 don't actually hear an objection.

8 MR. BYRNE: I object on the grounds that  
9 they're hearsay. To the extent that they're offered for  
10 the truth of the content of them, I object. To the extent  
11 they just want to say this is what Mr. Murray looked at, I  
12 don't have a problem with it.

13 MR. DEARMONT: Judge, in addition, I think  
14 that the testimony in this case, both prefiled and that  
15 will be shown tomorrow, will say that Goldman Sachs is an  
16 expert in the field of -- in the field of financial  
17 estimation. Mr. Murray as an expert is entitled to rely  
18 upon the information contained in these expert reports.

19 JUDGE WOODRUFF: I don't think that's a  
20 question. Experts can always rely on hearsay. The  
21 question is, is this being admitted into this case as the  
22 expert testimony of the witnesses from Goldman?

23 MR. BYRNE: And there's no opportunity to  
24 cross-examine them.

25 JUDGE WOODRUFF: There's no opportunity to

1 cross-examine the experts from Goldman.

2 MR. DEARMONT: Sure.

3 MR. MILLS: Judge, just as I reserve the  
4 right to object once I see them, can I also reserve the  
5 right to respond to the objection once I see them?

6 JUDGE WOODRUFF: Certainly. This is  
7 probably all premature with that debate. Let me deal with  
8 the other exhibits that have not -- which have not been  
9 objected to, which are the portions of 200, 211, 210 and  
10 232. Those will be admitted.

11 (PORTIONS OF EXHIBIT 200, EXHIBITS 210, 211  
12 AND 232 WERE RECEIVED INTO EVIDENCE.)

13 JUDGE WOODRUFF: Exhibits 233 and 234, I'll  
14 reserve ruling on those until such time as the parties  
15 have had an opportunity to review them.

16 MR. DEARMONT: Thank you. I'll make copies  
17 for OPC as well as the Commissioners.

18 MR. BYRNE: Maybe we can do this tomorrow  
19 morning, first thing.

20 JUDGE WOODRUFF: That's fine. I don't  
21 think we'll finish this issue today. All right. You can  
22 proceed.

23 MR. DEARMONT: I tender the witness for  
24 cross. Thank you.

25 JUDGE WOODRUFF: All right. For

1 cross-examination, we begin with Public Counsel.

2 MR. MILLS: No questions. Thank you.

3 JUDGE WOODRUFF: For MIEC? Did MIEC wish  
4 to cross?

5 MS. ILES: No, your Honor.

6 JUDGE WOODRUFF: For AmerenUE?

7 MR. BYRNE: Yes, your Honor, I do have some  
8 questions.

9 CROSS-EXAMINATION BY MR. BYRNE:

10 Q. Mr. Murray, do you have your deposition  
11 that I took of you up there?

12 A. I did. I'm pretty sure it's right here.

13 Q. I've got an extra if you don't have one.

14 A. If you can provide me the extra, I'd  
15 appreciate it. I thought I brought it up here with me.

16 Q. There's a lot of paper.

17 A. Thank you.

18 Q. Sure. Now, Mr. Murray, good afternoon, by  
19 the way.

20 A. Good afternoon.

21 Q. Would you agree with me that estimating  
22 cost of equity from an electric utility like AmerenUE is  
23 not an exact science?

24 A. Yes.

25 Q. And it requires judgment, does it not?

1           A.       Yes.

2           Q.       You have to use judgment to select the

3 analyses that you're going to use; is that correct?

4           A.       Yes.

5           Q.       And you also have to use judgment in

6 deciding what inputs to use for those analyses?

7           A.       Yes.

8           Q.       It's simply not a case of plugging numbers

9 into a formula, correct?

10          A.       Yes.

11          Q.       Would you agree that that's why it's

12 important to have experts estimate the cost of equity?

13          A.       Yes.

14          Q.       Would you agree with me that estimating the

15 cost of equity for an electric utility like AmerenUE is

16 complicated and difficult under any circumstances?

17          A.       No.

18          Q.       And I believe I've got a quote from your

19 portion of the Staff Report that says -- I'm trying to

20 find it, but I don't see it. Perhaps it'll ring a bell

21 for you. Oh, here it is. On page 7, line 26, is that --

22 that's in part of your section of the Staff Report, is it

23 not?

24          A.       Yes, it is.

25          Q.       And it says, the world and U.S. -- and the

1 U.S. economies are slowly recovering from a deep  
2 recession. Such transitional periods can make the  
3 estimation of a fair and reasonable cost of capital a  
4 tougher task than usual.

5 A. Yes.

6 Q. Similarly, it is also difficult for utility  
7 commissions to determine a fair and reasonable allowed  
8 return during these economic conditions. Is that correct?

9 A. Yes.

10 Q. So I guess as I understand your testimony,  
11 it might not be difficult all the time, but now it's kind  
12 of a more difficult time to estimate the cost of equity;  
13 is that fair?

14 A. Yes. Economic uncertainty causes problems.

15 Q. Would you agree with me that because of  
16 these difficulties that we're experiencing now, the  
17 expertise of the person trying to estimate the cost of  
18 equity is even more important than it usually is?

19 A. Yes.

20 Q. Mr. Murray, as I understand it, you have a  
21 range and a point estimate as well like Mr. Gorman did, is  
22 that correct, a range that you're recommending and a  
23 point?

24 A. Yes. 9 to 9.7, midpoint 9.35, that's  
25 correct.



1           Q.       And, Mr. Murray, are you aware that last  
2     September AmerenUE received an infusion of equity?

3           A.       Yes.

4           Q.       And that equity infusion brought AmerenUE's  
5     equity percentage to just below where it was last rate  
6     case; are you aware of that?

7           A.       I remember the low 50s. I think that's  
8     approximately correct.

9           Q.       And it's my understanding that the Staff is  
10    accepting the updated capital structure; is that correct?

11          A.       The Staff agreed to true up the capital  
12    structure and was going to address the true-up -- address  
13    the capital structure at the true-up time to determine if  
14    it was a capital structure that was still acceptable.

15          Q.       Okay. So at this time you don't know  
16    whether Staff is going to accept the updated capital  
17    structure; is that true?

18          A.       After further investigation, we'll have to  
19    investigate the details of that capital structure. I've  
20    not seen the numbers associated with that capital  
21    structure or how the equity infusion was done. I  
22    understand an equity infusion was done, and on its face I  
23    would say that's going to be acceptable, but I have not --  
24    I don't even believe I've received any data regarding that  
25    as of this time.

1           Q.       I mean, let me ask it a different way. As  
2   you sit here now, you don't have any reason to think Staff  
3   is going to oppose using the updated capital structure, do  
4   you?

5           A.       My understanding is you raised equity at  
6   the parent company level and infused that equity at the  
7   subsidiary. I don't consider that to be a manipulation of  
8   the capital structure. So as of right now, I am not  
9   leaning towards raising red flags about my concerns about  
10  what you might be trying to do with your capital  
11  structure.

12          Q.       Okay. And how about your return on equity,  
13  are you planning at this point to adjust your return on  
14  equity as a result of that capital infusion?

15          A.       That's something that's still under  
16  consideration. I have not decided.

17          Q.       So you may change your cost of equity?

18          A.       It's possible, within the range.

19          Q.       Okay. And I guess it would go down, right,  
20  because of the -- if it goes anywhere, it would go down  
21  from 9.35 percent to the lower number?

22          A.       If we were strictly looking at just the  
23  capital structure and that's the only thing that occurred,  
24  then yes, you have less financial risk.

25          Q.       Are you going to look at other things or

1 just the capital structure?

2 A. Well, I guess we'd have to consider what's  
3 allowed in the true-up. You have a few issues that have  
4 been reintroduced in this case, I believe.

5 Q. So as of right now, we really don't know  
6 what your final ROE recommendation is going to be in this  
7 case; is that fair to say?

8 A. Not for purpose of true-up, that's correct.

9 Q. Mr. Murray, isn't it correct that in  
10 estimating a cost of equity, consideration of risk is  
11 important?

12 A. Yes.

13 Q. And will you agree with me, as Mr. Gorman  
14 did, that the higher the utility's risk is, the higher the  
15 cost of equity would be?

16 A. It should be, yes.

17 Q. And conversely, the lower the utility's  
18 risk is, the lower the cost of equity would be?

19 A. It should be, yes.

20 Q. Would you agree with me that an integrated  
21 electric utility like AmerenUE faces a number of risks?

22 A. Yes.

23 Q. It faces operational risks, doesn't it?

24 A. Yes.

25 Q. And risks associated with its Callaway

1 nuclear plant?

2 A. Yes.

3 Q. And it has risks associated with its coal  
4 and gas-fired generating plants, correct?

5 A. Yes.

6 Q. And risks associated with its hydroelectric  
7 plants, correct?

8 A. Yes.

9 Q. And it's true, is it not, that wires-only  
10 utilities don't have any of those risks associated with  
11 operating generating plants, right?

12 A. Please define risk.

13 Q. Well, it's the risk we were just talking  
14 about of operating all the different plants.

15 A. Operating risk.

16 Q. Yes.

17 A. Asset risk. We talked about this during  
18 the deposition.

19 Q. Yes.

20 A. Asset risk, I would agree with that, yes.

21 Q. And would you agree with me that, all other  
22 things being equal, wires-only utilities are less risky  
23 than integrated utilities like AmerenUE?

24 A. Please clarify risk once again for me,  
25 please.

1           Q.       Well, let me refer you to your deposition.  
2 I guess looking at the deposition, asset risk, would you  
3 agree with me that wires-only utilities have less asset  
4 risk than integrated utilities?

5           A.       There's less investment, so yes.

6           Q.       Okay. And AmerenUE does face a number of  
7 other risks besides operational risk associated with its  
8 generating plants; would you agree with that? Like, for  
9 example, it faces risks associated with operating its  
10 transmission and distribution systems; would you agree  
11 with that?

12          A.       As to the generating facilities?

13          Q.       No. No. Just additional risks that  
14 AmerenUE faces. I'm sorry. Maybe I wasn't clear.

15          A.       Sure. Yes.

16          Q.       For example, it faces a risk that storms  
17 will knock out part of its distribution system; is that  
18 correct?

19          A.       That's correct.

20          Q.       And AmerenUE also faces regulatory risk,  
21 does it not?

22          A.       Yes.

23          Q.       It faces the risk that Congress will impose  
24 a carbon tax, doesn't it?

25          A.       Yes.

1           Q.       And it faces the risk that the EPA will  
2     require it to install expensive pollution control  
3     equipment on its generating facilities; isn't that  
4     correct?

5           A.       Yes.

6           Q.       Aren't those particularly significant risks  
7     given AmerenUE's substantial reliance on coal-fired  
8     generation?

9           A.       Substantial seems to be a relative term.  
10    To the extent it's a regulated utility and those costs are  
11    allowed to be recovered in future rate cases, the risk of  
12    recovery to the extent those expenditures are not  
13    disallowed is, you know, is a lot less for a regulated  
14    integrated electric utility than it would be for a  
15    utility, a merchant generator. So that's why I say it's  
16    relative. I think we talked about that a little bit in  
17    the deposition.

18          Q.       Well, doesn't AmerenUE also face the risk  
19    that it won't be able to timely recover the costs that it  
20    has to spend?

21          A.       I believe we agreed there was a time value  
22    of money issue.

23          Q.       And it also faces the risk of disallowance  
24    of costs, I guess, too, correct?

25          A.       Yes.

1           Q.       Okay. And Missouri does not allow  
2 construction work in progress in rate base, right?

3           A.       For electric utilities, I believe that's  
4 the law, yes.

5           Q.       And would you agree with me that that  
6 creates more risk than a utility that is allowed to put  
7 construction work in progress in rate base?

8           A.       Are we going to do an all else equal?

9           Q.       All else equal, yes.

10          A.       Yes.

11          Q.       Okay. And Missouri uses an historic test  
12 year as some of the other witnesses have talked about  
13 today; isn't that correct?

14          A.       That's correct.

15          Q.       And all else being equal, doesn't an  
16 electric utility that operates in a jurisdiction that uses  
17 an historical test year have more risk than one that  
18 operates in a utility using -- in a jurisdiction that uses  
19 projected test years?

20          A.       I think we talked about this, too. It  
21 depends on how good you are with your projections. If the  
22 projections are always high, then I would presume that  
23 that's favorable to the utility. Obviously estimation  
24 practices are a matter of judgment. So I can't -- I don't  
25 think I would say generally that that is always going to

1     apply.

2             Q.       Let me -- taking a step back, it's my  
3     understanding that your opinion is that the overall risk  
4     AmerenUE faces is about average for comparable companies;  
5     is that correct?

6             A.       Yes.

7             Q.       Now, in terms of how you developed your  
8     recommended cost of equity, my understanding is that you  
9     established your range based on the results of your  
10    multistage discounted cash flow or DCF analysis; is that  
11    correct?

12            A.       That's correct.

13            Q.       And my further understanding is that when  
14    you performed your multistage DCF analysis, you got a cost  
15    of equity of 9.2 percent from that analysis; is that  
16    correct?

17            A.       That was midpoint, yes.

18            Q.       And then my understanding is that you  
19    initially put a band of 50 basis points on either side of  
20    that 9.2 percent cost estimate?

21            A.       Yes.

22            Q.       And then -- but then you -- and that gave  
23    you a range of 8.7 to 9.7, correct?

24            A.       Yes.

25            Q.       But then you truncated the bottom half of



1 the range at 9 percent --

2 A. Yes.

3 Q. -- is that right?

4 And why did you do that?

5 A. That was one of these considerations about,  
6 although I believe there's information that supports a  
7 cost of equity in the high 8s, and I believe I've provided  
8 that from the investment community, one of the things that  
9 I considered is obviously there's a belief from this  
10 Commission that I may be -- or at least certain  
11 Commissioners, that that may be too low, and -- and so I  
12 took that into consideration in adopting a recommended  
13 range of 9 to 9.7.

14 I think if somebody sees an 8, it frightens  
15 them. It cannot be possible. Based on my review of  
16 various folks that make investment decisions, it's quite  
17 possible, but I understand that, you know.

18 Q. You're not frightened of an 8, right?

19 A. I'm not frightened of looking at evidence.

20 Q. Okay. And my understanding is that there  
21 is a different DCF method called the constant growth  
22 method; is that correct?

23 A. I wouldn't say it's different. It's a  
24 different assumption. DCF is a discounted cash flow.  
25 It's just that there's different variations. Constant

1 growth is a simplification of multistage DCF.

2 Q. And my understanding is it's called  
3 constant growth because it uses a single growth factor as  
4 opposed to the multistage which uses different growth  
5 factors in different stages; is that correct?

6 A. Yes.

7 Q. And in Staff's report on page 21, toward  
8 the bottom of that page, when you're talking about the  
9 constant growth DCF, you say that in most -- well, in most  
10 situations it's, and I'm quoting now, ideal for estimating  
11 the cost of common equity for regulated utilities due to  
12 the maturity of the industry. Did I read that correctly?

13 A. Maturity of the regulated utility industry.  
14 I can't remember if you left regulated off.

15 Q. You know, I did. Let me read it again.  
16 It's considered to be ideal for estimating the cost of  
17 common equity for regulated utilities due to the maturity  
18 of the regulated utility industry. Is that what it says?

19 A. Yes.

20 Q. And it's my understanding that the Staff  
21 consistently used the constant growth DCF analysis in  
22 electric cases up until the end of 2008 and the beginning  
23 of 2009; is that correct?

24 A. You're taking me back. I'm trying to  
25 remember the dates of the KCPL and Greater Missouri

1     Operations.  I'll agree with you that up until KCPL  
2     Greater Missouri Operations case that, yes, that was the  
3     case.  I don't remember the dates.

4             Q.       It's in that vicinity, though?

5             A.       Yes.

6             Q.       And when you say the KCPL and KCPL Greater  
7     Missouri Operations cases, do you know if those -- my  
8     understanding is the KCPL case is Case No. ER-2009-0089,  
9     and the Greater Missouri Operations case is ER-2009-0090.  
10    Does that sound like the right case numbers to you?

11            A.       Yes, it does.

12            Q.       And you were the witness in both of those  
13    cases, correct?

14            A.       Yes, I was.

15            Q.       And both of those cases settled; is that  
16    correct?

17            A.       That is correct.

18            Q.       So would it be fair to say this is the  
19    first case that the Commission will rule on the Staff's  
20    switch from the constant growth DCF to the multistage DCF  
21    which you're using in this case?

22            A.       On the Staff's use of it, that is correct.

23            Q.       Okay.  Let me say it a different way which  
24    might be more accurate.  Is this the first case where the  
25    Staff has recommended not using the constant growth but

1     instead using the multistage growth in a case that's gone  
2     to hearing for an electric utility?

3             A.       That is correct.

4             Q.       And my understanding is the Staff is still  
5     using the constant growth DCF analysis for gas utilities;  
6     is that correct?

7             A.       That is correct.

8             Q.       For example, the Staff used the constant  
9     growth DCF model in the most recent MGE case that was just  
10    decided; isn't that correct?

11            A.       Yes.

12            Q.       And again, do you know if that case is Case  
13    No. GR-2009-0355? Do you remember?

14            A.       I believe that's correct.

15            Q.       You're good with case numbers. I'm not so  
16    good.

17                    And the Staff also used the constant growth  
18    DCF in a recent Empire District Electric Company gas case;  
19    is that also correct?

20            A.       Yes, that's correct.

21            Q.       And in the recent MGE case, were you the  
22    Staff witness who prepared the return on equity section of  
23    the Staff Report?

24            A.       Yes, I was.

25            Q.       Let me --

1                   MR. BYRNE: May I approach the witness,  
2 your Honor?

3 BY MR. BYRNE:

4               Q.       Let me hand you a copy of that Staff  
5 Report. Can you -- can you identify that for me,  
6 Mr. Murray?

7               A.       Yes. This is the Staff Report, Staff Cost  
8 of Service Report for the Missouri Gas Energy case in Case  
9 No. GR-2009-0355.

10              Q.       Can you tell when that report was filed?

11              A.       In August of 2009.

12              Q.       Okay. And could you turn to page 6 of the  
13 report and read me the two sentences beginning at line 17?

14              A.       The Staff's recommended ROE is driven by  
15 applying a single-stage constant growth discounted cash  
16 flow analysis to a group of comparable companies. The  
17 Staff continues to believe the DCF methodology is the most  
18 reliable method available for estimating the utility  
19 company's cost of common equity.

20              Q.       Okay. Mr. Murray, my understanding is that  
21 you believe that regulatory consistency is important to  
22 both utilities and customers?

23              A.       Yes.

24              Q.       And consistency in determining the rate of  
25 return is important to investors, wouldn't you agree?

1           A.       Yes.

2           Q.       Now, my understanding is even -- that you  
3 did not use the consent growth DCF to set the parameters  
4 of your range in this case and, in fact, it had no  
5 influence on your range; is that correct?

6           A.       It did not influence my decision on what  
7 the range would be, that's correct.

8           Q.       But nonetheless, you did calculate a  
9 constant growth DCF for this case; is that correct?

10          A.       Yes, I did.

11          Q.       And can you tell me what the result of your  
12 constant growth DCF was?

13          A.       9.2 to 10.2.

14          Q.       9.2 percent to 10.2 percent?

15          A.       Yes.

16          Q.       Okay. And as I understand it, the formula  
17 for the constant growth DCF analysis is dividend yield  
18 plus growth. Is that the right formula?

19          A.       Yes, it is.

20          Q.       Okay. And for the dividend yield in your  
21 constant growth DCF, you used 5.2 percent; is that  
22 correct?

23          A.       Yes, that's correct.

24          Q.       Okay. And can you tell me how you  
25 developed that? I think it's on -- if it helps, I think

1 it's on Schedule 15.

2 A. That's simply taking the expected dividend  
3 for next year divided by an average high/low stock price  
4 for the most recent three months for each of the  
5 comparable companies.

6 Q. Okay. For each of the companies in your  
7 proxy group?

8 A. Yes.

9 Q. And then did you average --

10 A. Yes, I did.

11 Q. -- the projected dividends yield for all of  
12 them?

13 A. Yes.

14 Q. And my understanding is for the growth  
15 component of the constant growth DCF analysis, you used 4  
16 to 5 percent; is that correct?

17 A. Yes.

18 Q. And I think you -- in your deposition, you  
19 referred to that as a very generic growth rate that you  
20 had just thrown in; is that correct?

21 A. Yes.

22 Q. Okay.

23 A. It's generic and it's based on Staff's  
24 experience of what -- what type of electric utility growth  
25 rates we've used in constant growth DCFs in the past where

1 we felt like those growth rates were much more  
2 sustainable, at least myself I should say.

3 Q. And would it be fair to say that your 4 to  
4 5 percent growth rate is based on your judgment?

5 A. Yes, it is.

6 Q. It's not like there's a quantifiable  
7 schedule like there is for the dividend component of  
8 the --

9 A. There's no mechanical calculation to it,  
10 no.

11 Q. My understanding is that in past cases the  
12 Staff has typically used projected growth rates in its  
13 constant growth analysis; is that correct?

14 A. If I can specify --

15 Q. Go ahead.

16 A. -- please? The -- I believe beginning in  
17 2000, I want to say around 2005, in that period, we  
18 started to rely more if not completely on projected  
19 earnings per share forecasts because, quite frankly, they  
20 seemed to be pretty consistent with what we considered to  
21 be sustainable constant growth rates.

22 And part -- part of the reason why we had  
23 to, I feel like we almost had to start doing it was there  
24 was a lot of issues within the electric utility industry  
25 due to the restructuring, which caused a lot of volatility



1 for companies that I don't think necessarily is something  
2 that UE would have experienced because it's a purely  
3 regulated utility.

4                   But what we found is those holding  
5 companies -- because your proxy groups are all holding  
6 companies, which can have some amount of non-regulated  
7 activities, and that's why it's important to try to  
8 minimize the amount of non-regulated operations in your  
9 proxy group. But that caused quite a bit of volatility in  
10 historical growth rates, and relying on those historical  
11 growth rates to try to determine what may be constant  
12 going forward was quite difficult.

13                   There were a lot of negative growth rates.  
14 It's not that negative growth rates don't happen and don't  
15 affect investors' values, but -- so it just seemed to be  
16 reasonable to -- to use what we consider to be fairly  
17 constant and sustainable growth rate about maybe high 3s  
18 to mid 4s maybe. I can't remember the exact growth rates  
19 over that period of time.

20               Q.       Well, did -- for example, I think  
21 Mr. Barnes used projected growth rates in a recent Empire  
22 case. Are you familiar with that?

23               A.       I'm familiar with that. I can't remember  
24 the exact growth rate that was -- the average growth rate  
25 that was used in that case.

1           Q.       Well, if you had used projected growth  
2 rates for your constant growth DCF analysis in this case,  
3 isn't it true that you would have used 6.02 percent  
4 instead of 4 to 5 percent?

5           A.       Yes.

6           Q.       Okay. And then if you would have done  
7 that, you would have added the 6.02 percent to your  
8 5.2 percent and get a result of 11.22 percent; is that  
9 correct?

10          A.       Yes.

11          Q.       Okay. I want to ask you some questions  
12 about your multistage DCF analysis that you relied on in  
13 setting your range. As I understand it, your multistage  
14 DCF looks at three different -- uses three stages; is that  
15 correct?

16          A.       Yes.

17          Q.       Okay. And it would have been possible to  
18 pick a different number of stages, would it not have?

19          A.       Anything's possible, yes.

20          Q.       Like, Mr. Gorman I think picked a  
21 two-stage. You could have picked a two-stage, right?

22          A.       I think he does a two-stage and a  
23 multistage, but yeah, you can use -- it's judgment of  
24 analyst.

25          Q.       You could pick two or four or any number

1     you really wanted to, couldn't you?

2             A.       Yeah.  There's convention to financial  
3     analysis.

4             Q.       I guess most experts use probably two or  
5     three; is that true?

6             A.       That's the convention that I'm familiar  
7     with.

8             Q.       And I guess if you would have picked a  
9     different number of stages, it would have affected the  
10    results of your analysis, wouldn't it have?

11            A.       Could have.

12            Q.       And as far as the lengths of your three  
13    stages go, as I understand it, the length of your first  
14    stage is five years; is that right?

15            A.       Based on five-year earnings per share  
16    projection growth rates.  If you've got five years of  
17    projected growth rates, that's what I would expect for the  
18    next maybe five years.  If I'm going to accept it, I  
19    wouldn't expect it for perpetuity.

20            Q.       Okay.  So is five years the first stage  
21    because that's the length of the growth projections that  
22    are out there for use?

23            A.       It's a five-year projected growth rate,  
24    yes.

25            Q.       And then my understanding is your second

1 stage is from years six through ten; is that correct?

2 A. Yes.

3 Q. And the third stage is from year 11  
4 to infinity, is that --

5 A. Basically infinity, just long enough to be  
6 able to make the discount of the dividend in year 200.  
7 However, you know, whatever -- any of us within a range 9  
8 to 11, it's not going to result in a penny. It's not  
9 significant.

10 Q. And for the Stage 1 of the growth rate,  
11 which I think you just said you used that 6.02 percent  
12 five-year analyst growth projected number, right, for your  
13 growth component?

14 A. Yes.

15 Q. And then for Stage 3, which is the  
16 perpetual growth stage, my understanding is you used  
17 projected growth in electricity demand; is that correct?

18 A. That's a component.

19 Q. Okay. And the other component is an  
20 inflation estimate; is that correct?

21 A. That's correct.

22 Q. And the total, as I understand it, was  
23 3.1 percent; is that correct?

24 A. That's correct.

25 Q. And what were the components, if you know,

1 of that 3.1 percent? How much was projected electricity  
2 demand growth and how much was inflation?

3 A. I believe the EIA data, Energy Information  
4 Administration data projects long-term 2020 through, I  
5 believe it goes through 2030 of a compound growth rate of  
6 .93 percent for electric demand, and then the inflation  
7 factor was, I believe, right around 2.15, .16, somewhere  
8 around there. I rounded obviously 2.1 percent.

9 And that was based on just, first of all, I  
10 looked at the observations of -- or the predictions of the  
11 Congressional Budget Office, and then I also, because  
12 we're doing market expectations, I decided it was  
13 important to look at the yield differential between  
14 20-year Treasury inflation protected securities and the  
15 20-year Treasury constant maturity, because one obviously  
16 does not provide the inflation protection. It's generally  
17 recognized to be a fair gauge of the inflation  
18 expectations of investors over a longer period of time.

19 Q. Now, my understanding is that Staff has  
20 never -- had never used this type of electricity demand  
21 plus inflation for growth in a DCF analysis until the  
22 recent KCPL and GMO cases that we just talked about; is  
23 that correct?

24 A. For its direct recommendation, that's  
25 correct, yes.



1 it's my understanding you don't know of any commission  
2 anywhere that has used electricity consumption growth as a  
3 growth parameter in a DCF analysis; is that correct?

4 A. As a direct input, I -- yeah. We talked  
5 about that during the deposition. I couldn't think of  
6 anybody that uses it as a direct input. I think it's  
7 discussed as far as the reasonableness of growth rates,  
8 but as far as a direct input, I don't recall.

9 Q. Okay. And was it your idea to use  
10 electricity demand as a direct input into your model in  
11 the KCPL and GMO?

12 A. Yeah. After experience with reviewing the  
13 way investors look at things, it seemed to be a reasonable  
14 assumption. It was pretty consistent with perpetual  
15 growth rates I've observed for investors.

16 Q. So is it yes, it was your idea?

17 A. I'm sorry. Yes.

18 Q. And you are not aware of any other cost of  
19 capital expert who uses this information as a direct input  
20 into the DCF model, are you?

21 A. No, but I haven't studied all the 50  
22 jurisdictions.

23 Q. Sure. I understand. In my understanding,  
24 is it a logical extension of your idea is if there were no  
25 growth in electricity consumption, then the growth

1 component of the DCF would just be the projected rate of  
2 inflation; is that correct?

3 A. Yes, I believe that's very possible.

4 Q. And that would be -- at least right now,  
5 that would be about close to 2 percent, right?

6 A. I think the inflation projections may be up  
7 to, based on the differential between the TIPS and the  
8 Treasury constant maturity, may be in the 2.35 to 2.5  
9 range.

10 Q. What did you use for inflation?

11 A. At the time the indication was about 2.16.

12 Q. Okay. And my understanding is, Mr. Murray,  
13 in your analysis you gave no weight to the CAPM analysis;  
14 is that correct?

15 A. To my CAPM analysis, that's correct.

16 Q. And looking at the Staff Report on page --  
17 you have the Staff Report?

18 A. Yes, I do.

19 Q. A section of it at least. On page 4, line  
20 20 -- line 23, it talks about the reason you didn't use  
21 the CAPM was due to Staff's concerns about the current  
22 reliability of the CAPM using traditional inputs. Did I  
23 read that correctly?

24 A. Yes.

25 Q. And, Mr. Murray, I understand you looked at



1 some information to check the reliability of your results  
2 in this case; is that correct?

3 A. Yes, I did.

4 Q. And it seemed like you used some things  
5 that traditionally hadn't been used to confirm the results  
6 of a cost of capital analysis; is that fair to say?

7 A. In the context of a utility regulatory  
8 ratemaking setting, yes. It's capital market information.

9 Q. Okay. Fair enough. And one type of  
10 information that we've had some discussion about was  
11 equity analyst reports; is that correct?

12 A. Yes.

13 Q. And again, my understanding is the Staff  
14 has not used equity analyst reports in the way that you're  
15 using them in this case until the recent KCPL and GMO  
16 cases; is that correct?

17 A. There's been times when we've mentioned  
18 equity research reports in the past, but I don't recall if  
19 we delved specifically into the cost of equity that those  
20 equity analysts were using. I think it was -- became more  
21 of a focal point, you know, as far as the testing of a  
22 cost of equity estimate in the KCPL case but equity  
23 research reports, and I believe utility companies bring  
24 those up.

25 Q. Sure. But I'm talking about in the way

1     that you're using them here to confirm the results of the  
2     DCF analysis. Isn't the KCPL and GMO cases the first time  
3     they've been used in that way?

4             A.     Yes. I'm starting to become aware that  
5     they provide some other supporting analysis.

6             Q.     And was it your idea to start using them in  
7     that way?

8             A.     Yes.

9             Q.     And my understanding is you and Mr. Hill  
10    both looked at those reports in AmerenUE's offices; is  
11    that correct?

12            A.     Yes.

13            Q.     And isn't it true that to the extent those  
14    reports dealt with Ameren, it was at the Ameren  
15    Corporation level rather than AmerenUE level?

16            A.     They addressed the Ameren equity value in  
17    total, but they also did a sum of the parts analysis,  
18    which provided PDE ratios applied to estimated earnings  
19    per share for the regulated utility subsidiaries.

20            Q.     Okay. And would it be fair to say that  
21    those analyst reports provided the expectations of  
22    earnings of corporations that they looked at?

23            A.     Please define expectations, because those  
24    are used interchangeably in finance too often.

25            Q.     Well, did it provide the -- the earnings

1     that the analyst who was doing the analysis expected from  
2     the companies that they were analyzing, expected to  
3     actually achieve in the future?

4             A.       They provided earnings, earnings  
5     projections, yes, they did.

6             Q.       As I understand it, some of those earnings  
7     projections were even lower than your recommended ROE in  
8     this case; is that correct?

9             A.       No.   The earnings projections, they didn't  
10    provide ROE estimates based on earnings projections.

11            Q.       Okay.   And my understanding is your review  
12    of these analyst reports have caused you to call into  
13    question the whole premise of whether the constant growth  
14    DCF is reliable; is that correct?   I'm looking -- I got  
15    that out of your deposition on page 70 if you want to  
16    look.

17            A.       I wouldn't say that the -- please refer me  
18    to the part of the deposition that you're on.

19            Q.       Sure.   Look on page 70, and it's really  
20    line 22, then you're talking about the analyst reports and  
21    it says, talking about some estimates of 9 or 8.9 percent  
22    or in that range calls into question the whole premise of  
23    whether or not that type of constant growth DCF analysis  
24    is reliable.   That's what I was referring to.   Do you  
25    agree with that?   First of all, did you say that?

1           A.       Yeah. No. I think you really need to  
2     start on line 13 to understand as far as how the constant  
3     growth is used. I indicated that as far as just simply  
4     taking an earning per share, five-year earnings per share  
5     projection and plugging it in and applying it to a  
6     dividend yield calls into question whether or not that's a  
7     reliable constant growth DCF, but in no way I implied that  
8     if you used a sustainable constant growth rate, that the  
9     constant growth DCF could not be reliable.

10          Q.       Okay. You just think the way commissions  
11     have used the constant growth DCF has -- is being called  
12     into question?

13          A.       Well, I don't know that commissions have  
14     all been implying that because whenever earnings per share  
15     was applied to dividend yield and DCF was in the low 9s,  
16     commissions weren't accepting it. So I don't agree that  
17     that's what the commissions have been doing.

18          Q.       Mr. Murray, when you -- did you review the  
19     analyses underlying the analyst reports that you looked  
20     at?

21          A.       Yes.

22          Q.       And where did you find those analyses?

23          A.       In the reports. I mean, there's -- there  
24     may not be all their work papers, just like in a rate  
25     case, you know, with the report, but I didn't just look at

1 an earnings per share growth rate and accept it. I went  
2 ahead and looked at the research report.

3 Q. Okay. But there are -- you would agree  
4 that there are analyses underlying those reports that you  
5 did not have access to; isn't that true?

6 A. I'm sure there is, yes.

7 Q. And you did not look at those, right?

8 A. I don't know that they would let me.

9 Q. Do you know whether any of these analysts  
10 have sell recommendations on Ameren Corporation's stock?

11 A. Goldman Sachs I recall specifically do.

12 Q. Is it just a sell or is it sell with  
13 conviction? Do you know?

14 A. I knew it was a sell. I don't know if  
15 they -- sometimes they upgrade to sell with conviction or  
16 buy with conviction, and it can vary.

17 Q. Is sell with conviction worse than sell?

18 A. It means there's more pressure to sell. I  
19 don't know as far as definition of worse. Maybe for  
20 Ameren they might think that's worse.

21 Q. Mr. Murray, would you agree with me that  
22 AmerenUE competes for capital with other utilities  
23 throughout the country?

24 A. Yes.

25 Q. And my understanding is that you know that

1 the average return on equity that's been awarded in the  
2 last year for integrated electric utilities is  
3 10.59 percent, correct?

4 A. Yes.

5 Q. And you agreed with me in your deposition,  
6 and I hope you will agree with me now, that the fact that  
7 integrated electric utilities are earning an average of  
8 10.59 percent is a relevant consideration?

9 A. I hope we didn't say earning. Did we say  
10 earning?

11 Q. I'm sorry. No. Have been awarded returns  
12 of 10.5 percent is a relevant consideration. I apologize.

13 A. I think if -- yes, if that's the way it  
14 was -- I remember saying allowed ROE.

15 Q. Let me ask the question again because I  
16 muddled it all up.

17 Would you agree with me that the fact that  
18 integrated electric utilities have been awarded returns of  
19 10.59 percent over the past year is a relevant  
20 consideration?

21 A. I believe it's relevant.

22 Q. Okay. And I think you said if the  
23 Commission decides to set a return on equity that's more  
24 in line with what other utilities are getting, that's  
25 something that the Commission ought to have the right to

1 do?

2 A. Yes.

3 Q. Would you agree with me?

4 A. Yes.

5 Q. And Mr. Murray, are you aware of any  
6 integrated electric utility that has gotten a return on  
7 equity of less than 10 percent years in either 2008 or  
8 2009?

9 A. That's funny. I think it's in one of these  
10 Goldman Sachs reports that's subject of maybe a dispute,  
11 but I believe Energy -- Energies Integrated Electric  
12 Utility in Arkansas received a 9.9.

13 Q. Okay.

14 A. I don't think that was in the RRA data.

15 Q. Is that the only one you know about?

16 A. That's the only one I know about as far as  
17 integrated electric utility.

18 Q. Okay. And you're aware, are you not, that  
19 AmerenUE has been actually earning far below its  
20 authorized return on equity?

21 A. I'm aware that's what's reported by UE on  
22 their financial statements. Obviously that's why we're  
23 here for a rate case, to determine whether or not all  
24 those factors should be considered and what is considered  
25 to be the appropriate expenses and income and what have

1     you.

2             Q.       You anticipated my next question.  Is the  
3     fact that AmerenUE has been earning far below its  
4     authorized return on equity a relevant consideration that  
5     the Commission ought to take into account when it rules in  
6     this case?

7             MR. MILLS:  I object to the form of the  
8     question.  It assumes facts not in evidence.  The witness  
9     just said he doesn't necessarily agree that it's the case  
10    that AmerenUE has been substantially under-earning its  
11    authorized rate of return, and that second question that I  
12    objected to said, isn't the fact that AmerenUE has been  
13    substantially --

14            JUDGE WOODRUFF:  I'll sustain the  
15    objection.  If you'd rephrase the question.

16            MR. BYRNE:  Fair enough.

17    BY MR. BYRNE:

18            Q.       If you would assume for me that AmerenUE  
19    has been earning far below its authorized return on  
20    equity, would that be a consideration that the Commission  
21    ought to take into account?

22            A.       Yes, and I think the evidence that  
23    everybody provides will allow them to do that.

24            Q.       Okay.  But would it be fair to say you did  
25    not take that into account?  That didn't affect the



1 quantification --

2 A. No.

3 Q. -- of your recommendation; is that true?

4 A. No. I don't agree with that. Cost of  
5 equity takes into consideration risk factors, and one of  
6 those risk factors is regulatory lag. And again, I'll  
7 point to one of these Goldman Sachs reports that discusses  
8 the fact that regulatory lag is not an Ameren specific  
9 issue. It's something that happens with utilities, maybe  
10 to a lesser extent, but maybe to a greater extent some  
11 other companies.

12 So to the extent that that's an issue  
13 throughout the country, and I'm not aware that you're the  
14 only one that's in a building cycle, then that's going to  
15 affect their cost of capital. So it is in the  
16 recommendation.

17 Q. I guess it's in the recommendation -- would  
18 it be fair to say it's in the recommendation to the extent  
19 that the proxy group that you use in calculating the  
20 multistage DCF has the same problem; is that fair to say?

21 A. Yes, and that's just -- that is one factor  
22 out of many, obviously. I think Mr. Nickloy indicated  
23 that your bonds were trading more like better than triple  
24 B in a comparable group that I use. That's triple B rated  
25 bond rating.

1           Q.       Would you agree with me that investors  
2 would react negatively if Staff's proposal was adopted in  
3 this case?

4           A.       If they strictly looked at the ROE and  
5 that's all they paid attention to, they may -- it will  
6 cause them to raise their eyebrows. Obviously there's  
7 revenue requirement differences. That's not the way  
8 analysts look at it. Analysts look at the cash flow, the  
9 recommended rate increase.

10          Q.       Okay. So was that a yes, no or I don't  
11 know? Would investors react negatively -- how about yes,  
12 no or I don't know, would investors react negatively if  
13 your ROE was adopted?

14          A.       Could you define investors, please?

15          Q.       People who buy AmerenUE stock.

16          A.       My answer is no.

17          Q.       Okay. Would credit rating agencies react  
18 negatively if the Staff's recommendation regarding ROE was  
19 adopted, yes, no or I don't know if you can?

20          A.       I think I said that I believe S&P has  
21 focused on specific factors within a case, so yes, maybe  
22 S&P would.

23          Q.       Would Moody's react negatively if the  
24 Staff's recommendation was adopted?

25          A.       I haven't read enough of their analysis to

1 give you an answer on that. I don't know.

2 Q. Let me ask about a second source of  
3 information that you used to confirm your cost of equity  
4 analysis, the Missouri State Employees Retirement System;  
5 is that correct?

6 A. Yes.

7 Q. And how did you use the data from MOSERS to  
8 confirm your recommendation?

9 A. I didn't use it to confirm it.

10 Q. What did you use it for, then?

11 A. I used it for a test of reasonableness.

12 Q. Okay.

13 A. It's capital -- it's investor expectations.  
14 That's what we're talking about here, and that's an  
15 institutional investor that invests billions of dollars,  
16 and it's important to understand the context of what  
17 investors expect for returns for the long term to  
18 understand what is reasonable.

19 Q. Isn't that a somewhat unusual source of  
20 information for a cost of equity expert to use to test the  
21 reasonableness of his recommendation?

22 A. Expected returns?

23 Q. From a state employees pension fund, yes.  
24 Isn't that a somewhat unusual source?

25 A. I think institutional investors' views is

1 important.

2 Q. How many times have you ever seen a cost of  
3 equity expert use a state retirement fund as a source of  
4 information to test the reasonableness of his  
5 recommendation?

6 A. Specifically a state retirement fund, I'm  
7 not aware of anybody else who used a state retirement  
8 fund.

9 Q. I mean, is it possible that a state  
10 retirement fund might have different investment objectives  
11 than an electric utility? Is that possible?

12 A. Yes, that's possible.

13 Q. Did you look at the underlying analyses of  
14 the state retirement fund information that you used?

15 A. I looked at what they had available on  
16 their website.

17 Q. Are there analyses underlying even that  
18 information?

19 A. I believe we talked about this before.  
20 Summit Strategies is their consultant that provides them  
21 capital market expectations to develop their strategic  
22 asset allocation, and so I'm sure there's some proprietary  
23 information that they would not want to provide.

24 Q. So you didn't look at any of that  
25 underlying information?

1           A.       I don't think I'd be allowed to, but no, I  
2 did not.

3           Q.       Did you check what specific types of  
4 investments are in the MOSERS portfolio?

5           A.       Yes.

6           Q.       Were there bonds in the MOSERS portfolio?

7           A.       Yes.

8           Q.       A third type of information that you used  
9 to test the reasonableness of your analysis is what you  
10 called the rule of thumb; is that correct?

11          A.       Yes.

12          Q.       And can you explain what that is?

13          A.       I actually have made a copy of this because  
14 there's some inference that I may have just made this up.  
15 I brought a copy down. This is something that I pulled  
16 from --

17          Q.       Well, I guess the question was, can you  
18 just explain to me what it is?

19          A.       I was going to use this to help me explain.  
20 It's just something that indicates that a way to kind of  
21 get a reality check as to whether or not you're in the  
22 ballpark on a cost of equity estimate is to add a 3 to  
23 4 percent risk premium to the cost of debt of the company  
24 that's issuing that equity.

25          Q.       And has the Staff ever used this rule of

1 thumb before to test the reasonableness of its  
2 recommendation on a return of equity?

3 A. Yes.

4 Q. And has any other Staff witness besides you  
5 ever used the rule of thumb to test the reasonableness of  
6 a return on equity investment?

7 A. I don't know. I don't recall any, but I  
8 haven't looked through all the testimony.

9 Q. Did you use it in the KCPL and GMO cases?

10 A. I believe I've been using it ever since I  
11 discovered the information because I thought, hey, it's  
12 more information.

13 Q. Mr. Murray, in your deposition you were --  
14 and you've said a little bit today, too, you believe  
15 you're constantly considered to be an outsider and in  
16 particular, well, out there. Do you recall that? It's on  
17 page 105 of your deposition.

18 A. I think I might have even said radical. I  
19 think that might be the specific term that I used.

20 Q. And you've referenced that a little bit  
21 today in your -- in your cross-examination. Why do you  
22 think people think you're a radical?

23 A. Because my cost of equity estimates are not  
24 based on what other people come up with in regulatory  
25 ratemaking arenas.

1           Q.       Mr. Murray, you made some errors in your  
2 analysis; is that correct?

3           A.       That's correct.

4           Q.       Can you tell me what errors you made in  
5 your analysis?

6           A.       I believe there was a -- and Dr. Morin  
7 pointed these out in his rebuttal testimony. There was --  
8 in the constant growth DCF, which I didn't use, we just  
9 established that, there was an average function that --  
10 that should have been corrected that had an extension of  
11 an A, which if you had something that was a non-- a  
12 non-numerical number, if it -- for instance, a lot of  
13 times when you're reviewing financial analysis material  
14 and data, you'll see an NMF, and it will say not  
15 meaningful. And if you put an A, that actually -- that  
16 actually converts that to a zero. So that inappropriately  
17 brought the average down. I corrected that in my rebuttal  
18 testimony.

19                   The other issue that was pointed out -- let  
20 me just go to Dr. Morin's rebuttal. Okay. I'm sorry.  
21 I'm there. I thought it was there. I apologize. Okay.  
22 I believe I already addressed the first one.

23                   The second item he indicated something  
24 about growth numbers not matching, and I guess there was a  
25 transfer error from one cell to the next, and I corrected

1     that, Schedule 15 attached to my rebuttal testimony.

2                     There's some discussion about standard  
3     deviation, whether or not you should use a standard  
4     deviation of the population or standard deviation of a  
5     sample. I think that all depends on the user of the data.  
6     If you feel like you've drawn the population -- say, for  
7     instance, I feel like I drew the population of what are  
8     the appropriate -- what's the appropriate proxy group,  
9     then I would use a standard deviation of population.

10                    Now, if I thought that was a true sample,  
11     then you include -- if you don't include the P, then that  
12     takes a standard deviation of the sample, which standard  
13     deviation of the sample would end up being higher because  
14     it assumes that you -- that it takes -- M minus 1. I'm  
15     trying to remember the specific formula. I'm sorry. I  
16     can't remember.

17                    But after it's all said and done, if I had  
18     used what he suggested, the standard deviations would have  
19     actually been higher for some of those figures in my  
20     constant growth DCF numbers, and actually that would have  
21     probably given me even more pause as to whether or not  
22     it's good to rely on these growth rates for trying to  
23     estimate a constant growth DCF. So, if anything, it would  
24     have caused me to even be more alarmed about the higher  
25     standard deviation.



1                   Then as far as the IRR, that's just a guess  
2   number.  It's an iterative calculation.  I think I found  
3   out, to my surprise, that you can put a zero in there and  
4   it will still come up with the same internal rate of  
5   return calculation.  So as far as my multistage DCF, which  
6   is what I relied on in this case, it had no impact.

7           Q.       Any other errors on your -- on other  
8   analyses aside from the multistage DCF?

9           A.       I think I explained, I mean, I went over  
10  everything that was in here.

11          Q.       I asked you some questions about some of  
12  the things that you used to test the reasonableness of  
13  your recommendation, and here's a question about each one  
14  that I didn't ask you.  Mr. Murray, for example, on  
15  your -- the rule of thumb that was being used, are you  
16  aware of any textbooks, publications or authoritative  
17  references on cost of capital estimation that advocate  
18  using the rule of thumb?  Just the question you were  
19  waiting for me to ask.  I withdraw the question.

20          A.       I heard the comment -- I heard the comment  
21  in opening about maybe I just made it up.  I want to give  
22  you proof that I didn't just make it up.

23          Q.       And what are you looking at there?

24          A.       Analysis of Equity Investment Valuations by  
25  John Stowe, Thomas Robinson, Gerald Pinto, Dennis McLeavy.

1 This is produced for CFA Program, and specifically  
2 published in August of 2002. The chapter is 2, discounted  
3 dividend valuation, which is the same thing that we use.  
4 And then on page 54 it indicates, in U.S. markets the  
5 typical risk premium added to corporate bonds is 3 to  
6 4 percent based on experience.

7 Q. But that was not in the context of setting  
8 a cost of equity for a regulated public utility, was it?

9 A. It's a test of reasonableness, but no, I  
10 mean, this is not -- this is mainstream finance. This is  
11 not a regulatory, you know, finance book.

12 Q. It's not in -- you agree with me that  
13 that's not in the context of setting a cost of equity for  
14 a regulated electric utility; is that correct?

15 A. It's not been used to estimate the cost of  
16 equity as far as the final recommendation.

17 Q. Okay. Fair enough. How about the same  
18 question for using MOSERS, do you know of any textbook,  
19 publication or authoritative references that suggest  
20 that's an appropriate test of reasonableness in the  
21 context of setting a cost of equity for an electric  
22 utility?

23 A. I think for estimating the cost of equity  
24 for any company, you would -- it's important to understand  
25 what's going on with the rest of the capital markets. I

1 mean, that's what we're all supposed to be doing. As far  
2 as any specific source about utilities, I don't -- I don't  
3 know of anything specific.

4 MR. BYRNE: Okay. Thank you, Mr. Murray.  
5 That's all the questions I have.

6 JUDGE WOODRUFF: All right. We'll come up  
7 for questions from the Bench, then. Commissioner.

8 QUESTIONS BY COMMISSIONER KENNEY:

9 Q. Mr. Murray, how are you?

10 A. Pretty good. How are you doing,  
11 Commissioner?

12 Q. I'm doing well, thank you. I don't have  
13 too many questions for you.

14 To what extent do you think that the ROE  
15 Staff is recommending will have an impact on Ameren's  
16 creditworthiness?

17 A. Ameren's creditworthiness, that's a --

18 Q. Or Union Electric.

19 A. Union Electric. Well, first of all, I do  
20 think it's important to once again note that the bond  
21 rating agencies approach it differently. S&P approaches  
22 it on a consolidated basis. So to the extent that UE  
23 currently has a triple B minus credit rating, that's been  
24 due to S&P's views of the negative impacts of what's gone  
25 on with the merchant generation Illinois issues and what

1 have you.

2                   That -- even though I've said that S&P  
3 would react negatively, I don't think it would affect  
4 their bond rating because they already have a bond rating  
5 from S&O that's less than if it were standalone, if S&P  
6 did it differently. I think that's why there is actually  
7 a split rating right now for UE. UE has a, I believe a --  
8 their secured bond ratings are A minus with Moody's and  
9 Fitch. Now, their corporate credit rating may be a little  
10 lower, but that's not the same for S&P. It's lower than  
11 Moody's and Fitch.

12                   Now, as far as the impact, we've looked --  
13 actually, we used OPC witness Mr. Lawton's ratio credit  
14 metric analysis to determine what would happen if the  
15 9.35 percent were included, and actually Steve -- Staff  
16 witness Steve Hill has that in his testimony. But I can  
17 tell you that that is well within the benchmark for  
18 anywhere from a triple B plus to an A minus.

19                   So what will the rating agencies do?  
20 That's a hard one to -- that's a hard one to determine.

21           Q.       Okay. Fair enough. Similar question. To  
22 what extent do you accept the argument that a lower ROE  
23 will lead to a higher cost of debt and, therefore, higher  
24 rates to the ratepayers?

25           A.       I would say Florida Power & Light is a

1 great example of this right now. They were -- this caught  
2 a lot of attention because Florida has historically been a  
3 quite utility friendly state and authorized ROEs of  
4 probably around 11 percent. Then when they authorized  
5 this ROE of 10 percent in January, you know, it's  
6 important to look at what's going on with the capital  
7 markets and bond yields, and when I looked up Florida  
8 Power & Light's bond yields, they're trading below  
9 6 percent. I consider that to be a pretty nice yield.

10 So to the extent that the impact on the  
11 cost of debt, I mean, they had asked for a billion dollar  
12 rate increase and they got, what, it was less than  
13 100 million. So if somebody asks for too much, I don't  
14 think the bond rating agencies are factoring in that  
15 higher amount.

16 Q. And then one last question. Why is the  
17 multistage DCF preferable over a constant DCF or vice  
18 versa? Why did Staff opt for one over the other?

19 A. I would say it's definitely preferable  
20 right now for the electric utility industry, and the  
21 reason why it is because you really don't have a lot of  
22 good information on what could be a constant growth rate  
23 going forward because of the disruption that occurred  
24 within the electric utility industry.

25 And also one of the reasons that Staff

1 initially really started to contemplate using this was  
2 because of the economic issues that occurred in late '08,  
3 early '09. What Staff found was still significantly, what  
4 I consider significantly high earnings per share  
5 forecasts, although we had our Missouri utilities saying  
6 in the near term we're probably going to have negative  
7 normalized growth. That was -- that's a rarity.

8                   So it just did not make a lot of sense to  
9 use 6 to 7 percent earnings per share projected growth  
10 rates to add that to the dividend yield. If investors see  
11 that the economic growth rate's going to slow down,  
12 naturally at least I think a wise investor, and I think  
13 60 percent of them are institutional investors in a lot of  
14 utilities, would notch down their growth rate  
15 expectations.

16                   And also part of it has to do with the fact  
17 that, you know, Staff has become more knowledgeable with  
18 time about what is done as far as an investment community.  
19 I think Dr. Morin said earlier that, I don't know of  
20 anything that -- any information out there that you can  
21 use to project perpetual growth rates.

22                   Well, I can tell you, investment analysts  
23 have to do it because they're valuing the stocks, and when  
24 I've looked at the investment analysts' information,  
25 they're using about 3 percent or less for their perpetual

1 growth rate, and I used 3.1 percent. If they used 5 to  
2 6 percent as Dr. Morin proposes that should be used, or  
3 for that matter I think Mr. Lawton or Mr. Gorman are up  
4 there, not so much Mr. Gorman, but the valuation levels of  
5 those stocks at the cost equity that they use, which is  
6 9 percent, that's what they consider to be their required  
7 return, would be higher than what the intrinsic value  
8 shows on the reports. So if that were the case, then  
9 everything -- everything would be a buy.

10 Q. Do you view the long-term growth rates that  
11 Mr. Morin used are not reflective of reality?

12 A. That's not what's done in practice.

13 COMMISSIONER KENNEY: I don't have any  
14 other questions. Thank you.

15 JUDGE WOODRUFF: Commissioner Davis.

16 QUESTIONS BY COMMISSIONER DAVIS:

17 Q. Good afternoon, Mr. Murray.

18 A. Good afternoon.

19 Q. I don't have many questions for you. You  
20 were here for opening statements, weren't you?

21 A. I listened, yes.

22 Q. You listened.

23 COMMISSIONER DAVIS: I'm sorry, Eric, I  
24 can't think of your last name.

25 MR. DEARMONT: Dearmont.

1 COMMISSIONER DAVIS: I'm sorry.

2 BY COMMISSIONER DAVIS:

3 Q. You recall Mr. Dearmont was talking about  
4 consistency. Do you remember that?

5 A. Yes, I do.

6 Q. Okay. Are you a baseball fan?

7 A. Depends on how it's going.

8 Q. Do you ever watch the Cardinals in the last  
9 few seasons?

10 A. Yes, I have.

11 Q. Do you remember Chris Duncan?

12 A. Yes, I do.

13 Q. He got traded last year?

14 A. Yes.

15 Q. Okay. He was a lifetime 260 hitter. That  
16 was a fairly consistent average, wasn't it?

17 A. I don't know.

18 Q. You don't know. If his batting average  
19 ranged from 227 to 293 over a period of five years, the  
20 average would be 260, wouldn't it? Well, it could be the  
21 median. Let's just assume that he -- that he had a 260  
22 average over five years. Can we assume that?

23 A. Sure.

24 Q. We could say, then, that he was  
25 consistently a 260 hitter, correct?



1           A.       On average, yes.

2           Q.       Okay. On average. That doesn't imply how  
3   good a hitter he is, just he's a 260 hitter, correct?

4           A.       There's difference obviously with runners  
5   in scoring position. I've had that argument with my  
6   father.

7           Q.       All right. Some people would argue that,  
8   you know, 260 doesn't get you in the starting lineup, it  
9   will get you traded. Is that a fair analysis?

10          A.       I remember him having a lot of fielding  
11   problems, too, but --

12          Q.       Okay. Then Mr. Dearmont went on to talk  
13   about some references to the CFA curriculum.

14          A.       Yes.

15          Q.       Do you recall those references? So to the  
16   best of your knowledge, is there anything in your  
17   testimony that's inconsistent with the CFA curriculum?

18          A.       To the best of my knowledge, no.

19          Q.       Okay. So the portion in the CFA curriculum  
20   where it says that you rely on the arithmetic mean for  
21   forecasting periods in the future and the geometric mean  
22   for averaging historical, is that not correct?

23          A.       Actually, I spent quite a bit of time  
24   addressing this. If you turn to my surrebuttal testimony,  
25   because I was aware that this was a concern of yours, and

1 I definitely don't -- I would like for the Commission to  
2 have confidence that I'm at least telling you what I  
3 believe is true, I mean, you may not agree with me, but  
4 that's fine, but beginning on page --

5 Q. Page 20?

6 A. Page 16.

7 Q. Oh, page 16.

8 A. Starting on page 16, on line 18, I address  
9 Dr. Morin's discussion on the use of arithmetic versus  
10 geometric averages, and I have a specific Q and A that  
11 asks, is this consistent with Staff's understanding of  
12 principles taught in the CFA program? Answer yes.

13 Then I go on to explain that I think there  
14 was maybe some reason why some individuals may interpret  
15 that the CFA curriculum just completely advocates  
16 arithmetic, and I looked back at the quantitative text  
17 that I had used when I took the Level 1 of the program and  
18 read that entire chapter, and when I read that chapter, I  
19 did see that there were paragraphs in there that inferred  
20 that the arithmetic should be used for estimating the cost  
21 of capital.

22 But then I also on page 18, line 8 through  
23 line 20, explained a situation where they indicate that,  
24 as noted previously, the arithmetic mean is always greater  
25 than or equal to the geometric mean. If we want to

1 estimate the average return over a one period horizon, we  
2 should use the arithmetic mean because the arithmetic mean  
3 is the average of one period returns. If we want to  
4 estimate the average returns over more than one period,  
5 however, we should use the geometric mean of returns  
6 because the geometric mean captures how total returns are  
7 linked over time.

8                   And then I can -- I thought, okay, is there  
9 any way this could be interpreted as they're trying to say  
10 what's --

11                   JUDGE WOODRUFF: For some reason every day  
12 at 4:10 we lose the stream, and they haven't figured out  
13 why yet.

14                   MR. LOWERY: Your Honor, I think I might  
15 know why. I was watching the screen, and I think they're  
16 scheduling your conference for a certain number of minutes  
17 and it's not scheduled long enough. You might ask the  
18 technical folks about that.

19                   JUDGE WOODRUFF: They told me that wasn't  
20 the case, but I'll -- okay. We're back. You can  
21 continue.

22                   THE WITNESS: Okay. And I was really  
23 concerned about whether or not I was misinterpreting this,  
24 so I looked back at several of the citations I provided in  
25 previous testimony and from other textbooks that are used

1 in the CFA curriculum, and -- and I don't think that those  
2 citations could be any more clear. For instance, it says,  
3 in investment analysis of portfolio management, geometric  
4 mean is appropriate for long-run asset class comparisons;  
5 whereas, arithmetic mean is what you would use to estimate  
6 premium for a given year. And then --

7 BY COMMISSIONER DAVIS:

8 Q. Can I stop you there for a minute? I think  
9 that is an excellent point. If we are depreciating out  
10 assets over a long-run period, then we should use the  
11 geometric mean, correct?

12 A. I'm not an expert on depreciation. I'm  
13 talking about cost of capital analysis.

14 Q. Okay. But this is long -- long-run asset  
15 class comparisons?

16 A. For investment performance. For equity  
17 risk premiums. I mean, this textbook has nothing to do  
18 with depreciation.

19 Q. That's right. It says stock market. Okay.  
20 But in theory, would you agree with me that the geometric  
21 mean is more relied upon for historical purposes?

22 A. No. No, I would not. That's why I  
23 provided all these citations.

24 Q. Okay. That's why you've got all these  
25 citations.

1           A.       The citations, and actually I went through  
2     the trouble of e-mailing an individual that is teaching  
3     the current Level 3 course and just frankly asked him, you  
4     know, is there a conflict in the CFA curriculum about use  
5     of arithmetic and geometric means?

6                   And his response was, I don't see a  
7     discrepancy in the curriculum because it's saying to use  
8     the arithmetic mean to project one period into the future  
9     but use the geometric mean if you're projecting multiple  
10    periods or years into the future, which is reasonable  
11    since if you use the arithmetic mean you would be  
12    introducing an upward bias, which the geometric mean  
13    corrects for this.

14          Q.       Okay. Are we projecting for multiple  
15    periods into the future?

16          A.       I believe we are, yes.

17          Q.       Aren't we setting a rate of return based on  
18    a historical test year?

19          A.       I am recommending a required return based  
20    on investors' expectations over longer holding periods.

21          Q.       Okay. And I understand that that's what  
22    you're -- you're recommending that it be based on a  
23    long-term holding period, but are you -- you're familiar  
24    with some of the other testimony in this case?

25          A.       Yes.

1           Q.       So you know that AmerenUE will be filing --  
2     from the other testimony in this case, is likely to file  
3     another rate case towards the end of this year?

4           A.       Yes, but I don't think that affects the  
5     investors' holding period.

6           Q.       Well, if we're setting a rate of return,  
7     are we setting it for a period or for a longer period?

8           A.       For the investors' holding period, that's  
9     what I'm trying to estimate. If AmerenUE files rate  
10    cases, you know, twice a year, I'm going to focus on what  
11    I think investors are doing.

12          Q.       Okay. And so investors are doing -- I  
13    guess it's your testimony that MOSERS is seeking to earn,  
14    is it earn 8 and a half percent or that's what they expect  
15    the returns for large cap stocks to be?

16          A.       That's the -- that's what they believe the  
17    market return will be. That's basically the systematic  
18    risk. They expect the capital market expectations for  
19    large company stocks in the U.S., the domestic equity  
20    market, to be 8.5 percent for the next ten years, and so  
21    that is an expected return.

22                    That doesn't mean that -- obviously we were  
23    -- we hope MOSERS is attempting to achieve returns above  
24    the systematic return based on what it believes it should  
25    be -- I mean, I guess there's been some controversy about

1    what type of value they should be adding. But that's --  
2    that is the systematic risk. It's a market return, and  
3    that's what we use when we estimate cost of capital is  
4    market -- that's what we're doing with market risk  
5    premium. It's a -- it's basically just like investing in  
6    an index --

7           Q.     Right.

8           A.     -- mutual fund.

9           Q.     Is Ameren a large cap?

10          A.     I believe they are.

11          Q.     What's your definition of large cap?

12          A.     I think the financial crisis kind of  
13    changed that up a bit. There used to be some belief, and  
14    I think it depends on who the capital asset -- who's doing  
15    the investing, but I think at one time maybe 1 billion was  
16    considered -- anything below 1 billion might have been  
17    small cap. 1 to 2.5 might be mid cap. It varies based  
18    on -- I don't think there's a universal agreement as to --  
19    as to what that would be. And it can't be constant  
20    because the market changes.

21          Q.     Mr. Murray, you've been a great witness,  
22    and I do want to say that, you know, you've made it  
23    through two levels and hopefully you'll make it through  
24    the third level of the CFA exam. That's more than I'll  
25    ever get to. Congratulations because that is -- that's

1 some work. Thank you.

2 A. Thank you.

3 JUDGE WOODRUFF: Back for recross based on  
4 questions from the Bench, beginning with Public Counsel.

5 MR. MILLS: I think just one or two.

6 RECROSS-EXAMINATION BY MR. MILLS:

7 Q. You were asked some questions from  
8 Commissioner Kenney about credit rating agencies and  
9 expected returns. Do you recall that?

10 A. Yes.

11 Q. Do you know what ROE credit rating agencies  
12 expect to be established in this case?

13 A. No.

14 Q. If we did know, assume that somehow we had  
15 a crystal ball and we knew what they expected, would it be  
16 fair to say that they would react negatively if the award  
17 was lower than what they expect?

18 A. Yes.

19 Q. And positively if it was higher?

20 A. Yes.

21 Q. So you can't really just say for any given  
22 number that it's going to be positive or negative, right?

23 A. Yes.

24 Q. The higher it is, the more positive they'll  
25 be, and the lower it is, the more negative they'll be,



1 correct?

2 A. Yes.

3 MR. MILLS: That's all I have. Thank you.

4 JUDGE WOODRUFF: For MIEC?

5 MS. ILES: No questions.

6 JUDGE WOODRUFF: For Ameren?

7 MR. BYRNE: Just a couple.

8 RE-CROSS-EXAMINATION BY MR. BYRNE:

9 Q. Mr. Murray, would you agree that the CAPM  
10 is a single period model?

11 A. Yes.

12 Q. You were asked some questions about the  
13 Florida Power & Light decision recently. Do you recall  
14 those questions?

15 A. I think I actually brought it up, but yes,  
16 we discussed it.

17 Q. Maybe you brought it up. Are you aware  
18 that Florida Power & Light was downgraded by Standard &  
19 Poor's recently?

20 A. I'm aware that there might have been some  
21 negative action. I can't remember if it was a downgrade  
22 for sure or not.

23 Q. Are you aware that Florida Power & Light's  
24 stock has declined substantially since the decision from  
25 the commission?

1           A.       Actually, yeah, I believe I looked up  
2   Florida Power & Light and UIL. I can't remember how it  
3   tracked the rest of the market, but there was some  
4   decline, yes.

5           Q.       Are you aware that Florida Power & Light  
6   has sharply reduced its capital budget in the wake of the  
7   commission's decision in that case?

8           MR. MILLS: Judge, I'm going to object to  
9   the form of the question. Again, we have the attorney  
10   testifying. If he wants to ask a question, are you aware  
11   of what happened, but you can't ask a question as an  
12   attorney saying, here are some facts, do you know these.

13          MR. BYRNE: I can ask him if he knows that  
14   those are facts.

15          MR. MILLS: But not in such a leading way  
16   so that you're introducing the facts in the question.

17          JUDGE WOODRUFF: This is recross. Your  
18   objection is more to facts not in evidence, I guess.

19          MR. MILLS: Yes, exactly. He's rattling  
20   off some facts that he knows to see if the witness happens  
21   to know them.

22          MR. BYRNE: Let me withdraw the question  
23   and try again, your Honor. I will recognize some merit to  
24   what Mr. Mills is saying.

25   BY MR. BYRNE:

1           Q.       Are you aware of what Florida Power & Light  
2     has done to its capital budget since the decision that you  
3     were discussing?

4           A.       I believe there was some discussion about  
5     possibilities of reducing it. I don't know what the final  
6     action was.

7           Q.       Do you think that's important?

8           A.       Depends on if the projects are needed or  
9     not or if it's -- I mean, it's tough economic times. I  
10    can understand that there's reasons, there's economic  
11    reasons to postpone investment.

12          Q.       Would you have any problem with AmerenUE  
13    slashing its capital budget?

14          A.       Like I said, it depends on -- I don't know  
15    what your most efficient use of capital is. I mean, if it  
16    were projects that were considered crucial to the  
17    reliability of your system, I guess you would have to do  
18    that.

19          Q.       Sure. What about projects not crucial to  
20    the reliability of the system?

21          A.       I would think that would become a policy  
22    issue.

23                   MR. BYRNE: Okay. Thank you. No other  
24    questions.

25                   JUDGE WOODRUFF: Redirect.

1 REDIRECT EXAMINATION BY MR. DEARMONT:

2 Q. I' have just a few questions based on those  
3 asked previously by Mr. Byrne. Mr. Murray, you may have  
4 answered this in response to a question posed by  
5 Commissioner Kenney, but why have you elected to use  
6 constant growth -- the constant growth DCF for gas  
7 utilities but not for electric utilities?

8 A. Because when I looked at the historical  
9 growth rates, which included dividends per share, earnings  
10 per share, book value per share, which that's definitely  
11 relevant because they -- they all effect each other, and  
12 looked at the earnings per share projections, they were  
13 all fairly consistent, and we didn't have the same issue  
14 that we have in the electric utility industry where we  
15 have the market restructuring and what have you that's  
16 caused historical growth rates that are all over the  
17 board.

18 And I believe when you have almost a -- at  
19 least ten years of historical data and five years of  
20 projected data, that can provide you with some confidence.  
21 That's why I say cost equity can be a little easier if you  
22 have solid data.

23 Q. Is 6 percent a reasonable long-term growth  
24 rate for use in a single-stage DCF today?

25 A. No.

1           Q.       Why did you select to use electric demand  
2 plus inflation as a proxy for long-term utility growth?

3           A.       It's consistent with the fundamentals of  
4 the industry. I -- I've become more aware of how  
5 investment analysts look at the long-term sustainable  
6 growth rates that they were using in estimating the value  
7 they're willing to pay for stock, and they use perpetual  
8 growth rates similar to what I use.

9                   Now, I can't tell you if they use the  
10 demand in electricity plus the inflation factor, but it  
11 just actually makes sense. It's just come from experience  
12 of looking at correlations between the rate base growth,  
13 consumption growth and actually earnings per share growth.  
14 That's -- I remember seeing lots of information about  
15 that.

16          Q.       Do you believe that investors use electric  
17 demand growth to gauge expected growth in the electric  
18 industry?

19          A.       Of course.

20          Q.       Did you use equity analyst reports to  
21 estimate the cost of equity or to confirm the  
22 reasonableness of your estimation?

23          A.       To confirm the reasonableness.

24          Q.       In your opinion, why does Goldman Sachs  
25 have a sell or sell with conviction recommendation for

1 Ameren stock?

2           A.       My opinion is the reason why Ameren has a  
3 market to book ratio below right now of .8 is because of  
4 the strain that is -- that Ameren is currently under due  
5 to its non-regulated generation operations, which they  
6 have quite a bit of coal in these merchant generation  
7 operations.

8                   There's all sorts of concerns about whether  
9 or not some of these plants would have to be mothballed,  
10 we're going to have to close them down, or if they don't  
11 close them down, they will have to make expenditures with  
12 these plants. And, yes, there's risk to that, and there's  
13 definitely risk when that's under a non-regulated type of  
14 structure.

15                   And then I also saw some information that  
16 showed projected earnings per share for the UE subsidiary  
17 that implies that at least Goldman Sachs estimates the  
18 market to book above 1 for the regulated utility  
19 operations of Ameren, for at least UE.

20           Q.       Do you believe that investors view allowed  
21 ROE awards in isolation?

22           A.       No.

23           Q.       Cash flow is king?

24           A.       Oh, obviously cash flow is what they're  
25 focused on.

1 MR. DEARMONT: No further questions.

2 JUDGE WOODRUFF: All right. Thank you,  
3 Mr. Murray. You may step down.

4 The next witness is Mr. Hill, and it's  
5 4:30. Does anyone expect real extensive cross-examination  
6 of Mr. Hill or should we go ahead and get him started?

7 MR. MILLS: Judge, I don't have a lot of  
8 cross for Mr. Hill.

9 JUDGE WOODRUFF: Let's go ahead and start.  
10 Mr. Hill, if you'll go ahead and take the stand. Good  
11 afternoon, Mr. Hill. Please raise your right hand.

12 (Witness sworn.)

13 JUDGE WOODRUFF: You've also heard my  
14 statements about not elaborating on questions unless  
15 you're asked to do so and give us short answers and we'll  
16 be done sooner.

17 THE WITNESS: I'll do my very best.

18 JUDGE WOODRUFF: Thank you. You may  
19 inquire.

20 STEPHEN G. HILL testified as follows:

21 DIRECT EXAMINATION BY MR. DEARMONT:

22 Q. Good afternoon. Would you please state  
23 your name for the record.

24 A. My name is Stephen G Hill.

25 Q. And by whom are you employed, Mr. Hill, and

1 in what capacity?

2 A. I'm self-employed as a cost of capital  
3 expert by Hill Associates.

4 Q. Did you prepare and cause to be filed any  
5 testimony in this matter?

6 A. Yes, I did.

7 Q. Specifically can you tell us what  
8 testimony?

9 A. I filed rebuttal testimony, which consists  
10 of 46 pages and one appendix and one schedule. I also  
11 filed surrebuttal testimony consisting of 24 pages and one  
12 appendix.

13 Q. Do you have any corrections to your  
14 rebuttal testimony that have not been addressed in  
15 subsequent filings?

16 A. Yes. I have a couple typographical  
17 changes. One is just errors on my part, and some others  
18 relate to the change in the company's capital structure.

19 On my direct -- I'm sorry. My rebuttal  
20 testimony, page 4, this is on line 15 of page 4, I've got  
21 parentheses in the wrong place. Right now the parentheses  
22 after the 9 percent number. That should be struck, and  
23 the parentheses should be moved to after the word equity,  
24 so that the phrase "i.e., the cost of common equity" is  
25 inside the parentheses.



1                   The next group of changes are on page 6,  
2   and this has to do with the part of my testimony where I  
3   calculate the dollar amount of profit that would be  
4   allowed AmerenUE as a result of Staff's case, and there's  
5   probably half a dozen changes on this page. Beginning  
6   on -- and is, once again, due to the change in the common  
7   equity ratio of AmerenUE.

8                   So beginning on line 8, that 47.39 is now  
9   51.13 percent. And at the end of the line, I would insert  
10   the word updated, based on the updated capital structure  
11   requested by Ameren.

12                  Line 10, the 267 million is now  
13   288.75 million. Line 11, once again, 47.39 percent equity  
14   ratio is now 51.13. And again, the 267 million is  
15   288.75 million.

16                  Continuing with those same kind of changes,  
17   line 18, 267.63 is 288.75. Line 19, if you add tax in,  
18   that means ratepayers will be paying not \$433.9 million a  
19   year, but \$468.75 million a year with the Staff's  
20   9.35 percent recommendation.

21                  Line 20, once again, 267.63 must be changed  
22   to 288.75. And the final change, on 21, 433.9 million is  
23   now 468.75 million.

24                  One other change I believe in this  
25   testimony is page 11, and for some strange reason on line

3                   And then I have one change in my  
4   surrebuttal testimony. Again, it's related to the change  
5   in the capital structure of AmerenUE. It's page 22, same  
6   sort of change we made before. It's in the footnote,  
7   267.63 profit, annual profit is now, because of the  
8   increase in equity ratio, is now \$288.75 million.

10 Q. Mr. Hill, is the testimony that you have  
11 filed, subject to those corrections, true and accurate to  
12 the best of your knowledge and belief?

14 Q. If you were asked the same questions today  
15 as was contained in that testimony, would your answers be  
16 the same?

18 MR. DEARMONT: At this time I would move  
19 for admission of premarked Exhibits 212 and 213,  
20 representing the rebuttal testimony and surrebuttal  
21 testimony of Staff witness Steve Hill.

24 (No response.)

1 (EXHIBIT NOS. 212 AND 213 WERE RECEIVED  
2 INTO EVIDENCE.)

3 MR. DEARMONT: I tender the witness for  
4 cross.

5 JUDGE WOODRUFF: Thank you. Beginning with  
6 Public Counsel.

7 MR. MILLS: I have no questions.

8 JUDGE WOODRUFF: MIEC?

9 MS. ILES: Just a couple.

10 CROSS-EXAMINATION BY MS. ILES:

11 Q. Mr. Hill, I want to direct your attention  
12 to pages 22 and 23 of your rebuttal testimony, and there  
13 you talk about what you term problems in Dr. Morin's  
14 sample group selection process?

15 A. Yes.

16 Q. Now, when you talk about sample groups  
17 there, is that the same thing as we referred to earlier as  
18 proxy groups for the DCF analysis?

19 A. Yes.

20 Q. And did you examine Dr. Morin's DCF  
21 analysis?

22 A. Yes, I did.

23 Q. And he used four proxy groups, didn't he?

24 A. Four? I thought he used two proxy groups.  
25 He may have done two different kinds of analysis, one with

1 one kind of growth rate and one with another kind of  
2 growth rate in order to get four results, but I believe he  
3 only used two proxy groups.

4 Q. You're correct. I stand corrected. It's  
5 four combinations, two groups?

6 A. He presented four DCF analyses, which is  
7 two different growth rates with each of his two groups.

8 Q. Now, when he made those recommendations in  
9 his analyses in his direct testimony, did he rely on the  
10 median of his DCF results in making his recommendations?

11 A. I can't recall.

12 Q. Could I show you his testimony?

13 A. I have a copy of it.

14 Q. You have a copy of it?

15 A. Yeah.

16 Q. We're in his direct testimony.

17 A. Do you want to direct me to a page?

18 Q. Yes. Pages 49 through 51.

19 A. He says at page 50, line 21, the median  
20 estimate is 11.9. I think the answer to your question is  
21 yes.

22 Q. Okay. Did you also look at his rebuttal  
23 testimony and his revised numbers?

24 A. Yes, I did.

25 Q. Do you know whether he relied on the median

1 of his DCF analysis in his rebuttal testimony, of the  
2 proxy results again? When I refer to a median, I'm  
3 talking about the proxy group results.

4 A. I understand.

5 Q. Let me ask you this: Is it possible to  
6 tell from his rebuttal testimony whether he used the  
7 medians?

8 A. You mean in reporting his DCF results or in  
9 the overall assessment of --

10 Q. No. In reporting his DCF.

11 A. It's not possible to tell.

12 Q. Why is that?

13 A. Because we don't have the data. I mean, he  
14 doesn't supply his analyses in his testimony to show what  
15 his calculations were.

16 MS. ILES: All right. Thank you.

17 JUDGE WOODRUFF: All right. For Ameren,  
18 then.

19 CROSS-EXAMINATION BY MR. LOWERY:

20 Q. Good afternoon, Mr. Hill.

21 A. Good afternoon.

22 Q. Mr. Hill, am I correct that risk and return  
23 are directly related?

24 A. You are.

25 Q. And, therefore, the higher the risk, the

1 higher the required return; is that right?

2 A. That's the fundamental paradigm of finance.

3 Q. And there are more risks for a company that  
4 owns generation than one that just owns wires, correct?

5 A. Somewhat. Integrated utilities are  
6 slightly less risky than T&D utilities. Because of their  
7 integrated nature, they are riskier, however.

8 Q. And these days you have to say that a  
9 regulated electric utility with more coal-fired plants  
10 than average is perhaps more risky than the average  
11 regulated electric utility, wouldn't you?

12 A. You'd have to say perhaps, and the risk  
13 really is not so much the fact that there's going to be  
14 coal legislation. I think that's pretty sure. The risk  
15 is whether or not they'll get to recover those costs.

16 Q. So the answer to my question was yes?

17 A. I don't think that was the answer to your  
18 question. You gave me a --

19 MR. LOWERY: Your Honor, I'd ask you to ask  
20 the witness to answer my questions, and if his counsel  
21 wants to redirect him, he can.

22 JUDGE WOODRUFF: I will so direct you.  
23 Keep that in mind.

24 THE WITNESS: Can I have the question  
25 again, please.

1 BY MR. LOWERY:

2 Q. That's fine. I think you answered it  
3 adequately.

4 As a general rule, if you have a gas local  
5 distribution company, a pipes-only gas company as I think  
6 you've referred to it, then it's probably true that such  
7 an LDC is lower risk than an integrated electric utility;  
8 is that fair?

9 A. That can be the case. I'm a little  
10 hesitant to say probably, but it certainly can be the  
11 case.

12 Q. Do you have your deposition that was taken  
13 with you, Mr. Hill?

14 A. I do not.

15 MR. LOWERY: May I approach the witness,  
16 your Honor?

17 JUDGE WOODRUFF: You certainly may.

18 BY MR. LOWERY:

19 Q. Mr. Hill, I'm handing you a copy of the  
20 transcript of your deposition taken a couple of weeks ago.  
21 Do you recognize -- you were deposed a couple of weeks  
22 ago, correct?

23 A. Yes.

24 Q. Would you turn to page 54 of your  
25 deposition, please.

1           A.       I'm there.

2           Q.       I'm going to direct your attention to  
3 line -- page 55 I should say, to line 8 on page 55. I'm  
4 going to ask you if you were asked the following questions  
5 and if you gave the following answers.

6                   Question: Does it help lower it for gas if  
7 there's a straight fixed variable rate design?

8                   Pardon me. I did mean page 54. Let me ask  
9 you -- direct your attention to line 20, the sentence that  
10 starts on line 20?

11          A.       Of 54?

12          Q.       Yes. My apologies. Page 54, the question,  
13 the sentence that starts "would you" on line 20.

14          A.       I have that.

15          Q.       Were you asked this question: Would you  
16 agree with me that gas distribution utilities have a lower  
17 risk than integrated electric utilities?

18                   Answer: I think as a general rule, if it's  
19 just pipes companies, I think that's probably true.

20                   Did I read that accurately?

21          A.       You read it correctly.

22          Q.       And if you have an LDC that has a straight  
23 fixed variable rate design, their risk is lower because  
24 they're able to recover more of their fixed costs that  
25 way; is that correct?



1           A.       That would be correct.

2           Q.       The reason that's correct is you're moving  
3 a variable cost to a fixed category, right?

4           A.       The company's more likely to recover its  
5 cost if they're made to be fixed and recovered through  
6 regulation, yes.

7           Q.       You can't argue against the proposition  
8 that shareholders of utilities that face greater  
9 regulatory lag are exposed to more risk than shareholders  
10 of utilities that face lower or less regulatory lag, can  
11 you?

12          A.       It's a matter of degree, how much  
13 regulatory lag.

14          Q.       Mr. Hill, can you argue against the  
15 proposition or not?

16          A.       Yes, you can.

17          Q.       Can you turn to page 24 of your deposition?

18                   MR. LOWERY: Bear with me just a second,  
19 your Honor.

20 BY MR. LOWERY:

21          Q.       Well, I can't find the reference right now,  
22 so we'll just move on.

23          A.       It was page 24. I don't really want to  
24 help you out, but it is on page 24.

25          Q.       Well, that's appreciated. Let me just ask

1     you the question again. Can you argue against the  
2     proposition that shareholders of utilities that face  
3     greater regulatory lag are exposed to more risk than  
4     shareholders of utilities that face lower or less  
5     regulatory lag?

6             A.     Yes.

7             Q.     Can you argue against that or not?

8             A.     Yes, you can.

9             Q.     You think you can?

10            A.     For the reasons stated on page 24 in the  
11     second paragraph.

12            Q.     Let me ask you if you were asked the  
13     following question and if you gave the following answer:  
14     How about regulated electric utilities that face greater  
15     regulatory lag, does that create a bigger financial risk  
16     for them than regulated electric utilities that face lower  
17     regulatory lag?

18                    Answer: Well, I don't think that -- that  
19     you could argue against that, against what you said.

20                    Did I read that accurately?

21            A.     That's the first part of the answer and you  
22     read it correct.

23            Q.     And that's the only part of the answer I  
24     asked you about, isn't it?

25            A.     Yes, it is.

1           Q.       All right. You endorse Staff witness  
2 Murray's 9.35 percent ROE recommendation in this case,  
3 correct?

4           A.       I said that I thought it was reasonable,  
5 even conservative.

6           Q.       So you don't endorse it, you just think  
7 it's reasonable?

8           A.       Well, I don't know what quite the  
9 difference is. What do you mean by endorse?

10          Q.       Did you take endorse and reasonable to be  
11 something different?

12          A.       No.

13          Q.       So if I define endorse as reasonable, then  
14 you'd agree with my question; is that correct?

15          A.       Yes.

16          Q.       In a recent Washington state case you were  
17 involved in that involved Puget Sound Energy, am I correct  
18 that you eliminated a number of companies from your sample  
19 group of companies? For example, you eliminated Progress  
20 Energy because its bond rating was too high?

21          A.       That's correct.

22          Q.       Is the reason that you did that because you  
23 were trying to develop a proxy group with risk that's  
24 comparable to the risk of the utility for which you were  
25 estimating the cost of capital in that case?

1           A.       Yes.

2           Q.       So for Puget Sound, when you looked at the  
3 companies you could use in your proxy group, you tended to  
4 eliminate those that had a notch or two higher bond rating  
5 than Puget Sound Energy; is that fair?

6           A.       Yes.

7           Q.       You're not aware of any commission around  
8 the country that has recently adopted a return on equity  
9 below 9.35 percent for an integrated electric utility, are  
10 you?

11          A.       No, I'm not.

12          Q.       You're not aware of any that's adopted a  
13 9.35 percent for an integrated electric utility recently  
14 either, are you?

15          A.       Not for an integrated electric utility, no.

16          Q.       You believe that the DCF is the most  
17 commonly used method across the country; is that right?

18          A.       That's right.

19          Q.       In fact, you tend to rely on the DCF and  
20 have always relied on it more heavily than the other ROE  
21 estimation methods; is that right?

22          A.       Not entirely.

23          Q.       I'm going to ask you the question again.  
24 Do you tend to rely on the DCF analysis -- first of all,  
25 do you tend to rely on it?

1           A.       Yes, I do.

2           Q.       And have you always relied on it more  
3 heavily than other ROE estimation methods?

4           A.       No.

5           Q.       Would you turn to page 66 of your  
6 deposition. Starting on line 2, okay. Ask you if this  
7 is -- I'm reading the question and answer correctly.

8                   Question: Okay. And again, looking back  
9 at your past deposition, I can show you where you said  
10 this, but at that point you said you thought the DCF was  
11 the most accurate model.

12                   Answer: I tend to rely on it and have  
13 always -- and always have more heavily.

14                   Then you go on to say you've used other  
15 methodologies. Did I read that accurately?

16           A.       Yes, you did.

17           Q.       You agree that projected growth rates are  
18 influential, aren't they?

19           A.       Yes.

20           Q.       The growth rate in the DCF, the growth rate  
21 that is used is the most important component, it's  
22 basically everything in the DCF; is that right?

23           A.       No. It's the most important component.  
24 It's not everything.

25           Q.       Mr. Hill, I just handed you a copy of the

1 transcript from when you testified before this Commission  
2 in the last rate case. You did testify before the  
3 Commission in the company's last rate case; is that  
4 correct?

5 A. That's correct.

6 Q. Ask you to turn to page 500 of that  
7 transcript.

8 A. I have it.

9 Q. Starting on line 21, I want you to confirm  
10 if I'm reading this correctly.

11 Question: And my understanding is the  
12 growth rate, the growth rate you put into that formula is  
13 a pretty important component, is it not?

14 Answer: It's everything in the DCF.

15 Did I read that correctly?

16 A. You did read that correctly.

17 Q. In fact, a ten basis point change up or  
18 down in the growth rate used in the DCF model will move  
19 the DCF results up or down by ten basis points; isn't that  
20 right?

21 A. If you're doing a standard one, standard  
22 DCF, that's right.

23 Q. Standard meaning constant growth, is that  
24 what you mean?

25 A. Constant growth.

1           Q.       Fair enough. Am I correct that the market  
2 to book analysis is just an algebraic rearrangement of the  
3 DCF?

4           A.       You are correct.

5           Q.       Is it important that recent data be used to  
6 determine the risk-free rate used in the CAPM model when  
7 you're using that model to estimate cost of equity?

8           A.       Can you repeat the question?

9           Q.       Is it important that recent data be used to  
10 determine the risk-free rate used in the CAPM model?

11          A.       Yes.

12          Q.       Now, you may not know whether it does so,  
13 but could reducing the return on equity allowed for a  
14 utility from what the ROE allowed now is, reducing it  
15 below that, could that diminish the utility's financial  
16 incentive to make discretionary investments in its system?

17          A.       I don't know. I don't think I can answer  
18 that without more information. It's possible.

19          Q.       It could, right?

20          A.       It could.

21          Q.       Mr. Hill, Hill & Associates, is that a  
22 proprietorship? Is it a corporation?

23          A.       Hill Associates, there's no "and" in there,  
24 is a single -- is a sole proprietorship.

25          Q.       You started that in the early '80s after

1     you began to meet people around the country that had a  
2     need for a cost of capital witness because, I think to use  
3     your description of how the business started, there are  
4     not too many folks that do it on the consumer side, right?

5             A.       Except for the dates, I think that's a  
6     correct statement. It was the late '80s.

7             Q.       It was the late '80s, wasn't it?

8             A.       That's right.

9             Q.       And when you said -- when you say do it,  
10    you mean not too many folks that provide cost of capital  
11    testimony for consumers in rate cases, right?

12            A.       There are only a few witnesses that testify  
13    on cost of capital, period. That's true for both sides, I  
14    think.

15            Q.       And you started your business part-time  
16    while working for the Consumer Advocate Division of the  
17    West Virginia Public Service Commission; is that right?

18            A.       That's right.

19            Q.       You operate your consulting business out of  
20    your home; is that right?

21            A.       That's right.

22            Q.       And right now, I don't think -- you don't  
23    have any employees at this time; is that correct?

24            A.       That's correct.

25                    MR. LOWERY: Your Honor, I need to mark an



1 exhibit. It will be 173.

2 (EXHIBIT NO. 173 WAS MARKED FOR  
3 IDENTIFICATION BY THE REPORTER.)

4 BY MR. LOWERY:

5 Q. Mr. Hill, you've been handed what's been  
6 marked for identification Exhibit 173. You recognize that  
7 document, do you not?

8 A. Yes.

9 Q. Can you identify it for the record, please?

10 A. It's a list of my testimony since the year  
11 2000.

12 Q. It doesn't cover the -- and I know -- I  
13 know you may not know the exact number. It doesn't cover  
14 the roughly 250 cases you've testified in, but it does  
15 cover all of them from 2000, right?

16 A. That's right.

17 Q. Am I correct that you've represented a  
18 utility one time, and that was Trigen here in Missouri a  
19 few years ago?

20 A. That's correct.

21 MR. LOWERY: Your Honor, I'd move for the  
22 admission of Exhibit 173, and I don't have any further  
23 questions.

24 JUDGE WOODRUFF: 173 has been offered. Any  
25 objections to its receipt?

1 (No response.)

2 JUDGE WOODRUFF: Hearing none, it will be  
3 received.

4 (EXHIBIT NO. 173 WAS RECEIVED INTO  
5 EVIDENCE.)

6 JUDGE WOODRUFF: We'll come up for  
7 questions from the Bench. Commissioner Davis.

8 QUESTIONS BY COMMISSIONER DAVIS:

9 Q. Good afternoon, Mr. Hill.

10 A. Commissioner.

11 Q. Going back to your surrebuttal testimony,  
12 page 14, you reference FERC and the, what I would refer to  
13 as the standard or constant growth DCF model; is that  
14 correct?

15 A. Yes.

16 Q. You haven't testified in a FERC case for a  
17 while, correct?

18 A. Not for a while.

19 Q. For a while. Are you aware, has the  
20 Federal Energy Regulatory Commission awarded a pipeline or  
21 any other entity that it regulates and sets ROE for that I  
22 might not be aware of an ROE of less than 10, to your  
23 knowledge?

24 A. Not to my knowledge, but I haven't followed  
25 FERC allowed returns in a while.

1           Q.       In terms of the FERC allowed returns that  
2 you have followed, do you ever recall them going below 10?

3           A.       No, sir. When I was involved in the FERC  
4 generic ROE proceedings in the '80s and '90s, the cost of  
5 capital was well above 10 percent. It was about 11 and a  
6 half percent, something in that range. So their numbers  
7 wouldn't have been that low at that time.

8           Q.       And are you looking -- do you do anything  
9 with transmission companies at all?

10          A.       I haven't testified on a FERC transmission  
11 case. I'm familiar with what they're doing with  
12 transmission, though.

13          Q.       Right. And you're aware that they're  
14 giving out adders or FERC candy to incent transmission?

15          A.       I'm aware of that.

16          Q.       And that's on top of ROEs that can be 11 or  
17 more?

18          A.       That's right.

19          Q.       You spend a lot of time in your, I believe  
20 it's your surrebuttal testimony, talking about the  
21 appropriateness of the geometric mean, too, correct?

22          A.       No. Actually, my appendix in my  
23 surrebuttal testimony shows that there's support for both  
24 the arithmetic and geometric mean.

25          Q.       Here's a -- here's a mental impression that

1 I have, and you're probably going to disagree with me, but  
2 I want you to tell me where I -- where I'm going wrong  
3 here. And that is, my impression is that if you are using  
4 the geometric mean, then wouldn't that also imply some  
5 sort of quarterly or semiannual dividend incorporation?

6 A. I don't believe so. First of all, you're  
7 talking about two different methods, one CAPM, one DCF.  
8 But I think what you're getting at is wouldn't the  
9 compounding aspect of the geometric mean be similar to a  
10 dividend compound? That's the gist of your question.

11 Q. Yes.

12 A. Well, first let me say that it's not really  
13 arguable, just like Mr. Gorman said, that an investor can  
14 take a periodic cash flow and invest it if he wants to and  
15 make a higher return through that methodology. I mean,  
16 that's -- compound returns and compound interest have been  
17 with us in society for thousands of years. So that's a  
18 fact.

19 The question is, with regard to allowing a  
20 compound return in the DCF analysis, whether you should  
21 compound the dividend. The question is, is that -- is  
22 that fair for investors and ratepayers? And I believe the  
23 answer to that question is no. There's no -- I have no  
24 argument, I think we're on the same page when it comes to  
25 is it a fundamental -- the time value of money fundamental

1 in finance? Yes, it is. Are you able to reinvest  
2 periodic cash flows? You certainly are.

3 The question is, what's the proper  
4 regulatory response? And I don't believe the proper  
5 regulatory response is to have a DCF based on quarterly  
6 compounding. I have a numerical example in my testimony  
7 that shows that, if you do that, the company will  
8 overearn.

9 It's akin to the logic that Mr. Gorman  
10 used, but it's a different analysis. It looks at  
11 specifically, if you have a DCF model with certain  
12 assumptions, if you com-- if you allow a compounded  
13 return, in other words a DCF with a compounded quarterly  
14 dividend, the company will overearn the expected return,  
15 and what you will wind up with is a growth rate that's  
16 higher than the basis for your expectation.

17 So -- and FERC, we were talking about FERC  
18 a minute ago when you referred to my testimony, they  
19 looked at this issue in great detail, and their analysis  
20 was even different. Their analysis was, okay, we'll buy  
21 the company's argument and we'll look at how investors can  
22 earn more money, but we feel we also have to look at how  
23 the utility can earn more money by taking its monthly  
24 payments from investors and then reinvesting those monies  
25 to earn a higher return.

1                   So they felt through a really complex  
2 algebraic analysis that the ability of the investor to  
3 earn an extra return was counterbalanced by the ability of  
4 the utility to earn an extra return for its reinvesting  
5 ability. So that worked out to that one plus one-half G  
6 that they use in the generic ROE. So that was their  
7 analysis.

8           Q.       Okay. I'm a little -- I'm still a little  
9 murky on -- you know, I heard Mr. Murray when I was asking  
10 him questions, and he's like he's concerned with investor  
11 returns. That was my impression of his comments. You  
12 heard his testimony. So he is concerned with the returns  
13 that investors expect. Is that fair?

14          A.       That's the definition of cost of capital.

15          Q.       Okay. And investors -- if you're an  
16 investor in AmerenUE, you expect a quarterly dividend, do  
17 you not?

18          A.       That's the norm, and that's what investors  
19 expect.

20          Q.       And tell me again why it is inappropriate  
21 to rely on the quarterly DCF model.

22          A.       Well --

23          Q.       I've read your -- I've read your testimony.

24          A.       All right. I'm not going to go through the  
25 mathematics of it.

1           Q.       No. Because you would agree with me that  
2     there -- I mean, you've cited examples that say the  
3     quarterly DCF over-earns. Well, I'm sorry. Just go  
4     ahead.

5           A.       Once again, I don't disagree with you that  
6     investors are able to take that quarterly dividend and  
7     reinvest it in whatever and make more money. They may go  
8     out and buy a six-pack, but effectively they're getting  
9     their required return. It's the same thing. It's  
10    enjoyment. It's not money, but you get the same return.

11                   But what my concern comes down, is do you  
12    require ratepayers to pay them that return when they can  
13    get it themselves by reinvesting? FERC said no, that  
14    would be recovering -- that they would get the return  
15    twice, once when ratepayers provide it in rates and  
16    another time when they reinvest the money themselves.  
17    That's kind of the crux of what Mr. Gorman was saying, I  
18    believe.

19           Q.       Now, it's not your position that Mr. Murray  
20    is applying the DCF model in the same way that FERC staff  
21    applies it, is it, I mean, in terms of the assumptions  
22    they make and the variables that they plug into the -- to  
23    the same formula?

24           A.       No. The most recent multistage DCF that  
25    I've seen by FERC staff was a pretty I would call standard

1 method where they used -- I don't know what they used,  
2 earnings growth rates or dividend growth rates for the  
3 first stage, but generally the long-term stage is GDP  
4 growth, expected GDP growth. And I have problems with  
5 that because I believe that seriously overstates what's  
6 likely to be the long-term growth for utilities because it  
7 has in the past. But I think that's FERC's standard  
8 methodology.

9 Q. Right. So you would agree with me that  
10 their standard methodology as they -- they apply the  
11 variables to the same formulas, it's different than  
12 Mr. Murray applies them?

13 A. They choose different variables to apply to  
14 the same formula, and the main difference is Mr. Murray  
15 used electric utility consumption, electric consumption,  
16 and FERC uses GDP growth.

17 Q. Okay.

18 A. That's the main difference.

19 Q. Last question, and that is, Mr. Hill -- I  
20 apologize. I did not offer this opportunity to  
21 Mr. Murray. I should have. That is, is there anything  
22 else that you want to add that you haven't gotten a chance  
23 to say? And I'll even give you ten minutes because I  
24 didn't give Mr. Murray five, if you want to take it.

25 A. Well, I appreciate the opportunity,



1 Mr. Commissioner, to comment. I would say a couple  
2 things. I think that Ameren has hit the regulatory lag  
3 issue pretty hard here. Seems to be a flagship issue for  
4 them. And I would -- I would ask you to look at the most  
5 recent 10K, the AmerenUE portion of their most recent 10K.  
6 It's the last three years' income statements, balance  
7 sheets and cash flow statements. One second. I've got  
8 those here.

9 But my point is, is that we really haven't  
10 seen evidence that shows that the company's inability to  
11 earn its return is a regulatory problem. We would agree  
12 that with a historical test year, even one that allows a  
13 true-up to January of this year, there will be six months  
14 before they're able to start recovering those monies, and  
15 they won't be able to recover the investment they make in  
16 those six months -- for six months.

17 But it's also -- if you simply look at the  
18 income statements for Union Electric over the past three  
19 years, you'll see that one of the reasons that they're not  
20 earning their return is they're simply not selling as much  
21 electricity right now. Electric sales are down. Their  
22 expenses really are about the same over those three years,  
23 but the revenues are lower. They're just not selling as  
24 much electricity. The economy is down. People are  
25 conserving. They've had some issues with their industrial

1 customers.

2                   And so you're not going to make the  
3 revenues if you don't sell the electricity. That's not a  
4 regulatory problem. That's simply a market problem, you  
5 know. It's a monopoly, and no one in their service  
6 territory can buy electricity from anybody else. That  
7 doesn't mean that everybody has to buy electricity when  
8 they don't need it.

9                   So that's a factor that's affecting net  
10 income, and you can't put it all on the shoulders of  
11 regulation. I think that's kind of the impression that's  
12 being sort of bandied about here.

13                   The other thing I would mention is  
14 something that I actually found just the other day.  
15 Edison Electric Institute publishes on its website some  
16 information called Rate Case Summary. It's only about a  
17 six-page document. It's very interesting. It has all the  
18 RRA allowed return data.

19                   One thing it has is an average regulatory  
20 lag calculation, and it shows the average regulatory lag  
21 from 1990 through the most recent quarter, and the average  
22 regulatory lag for 67 utilities that belong to EEI is  
23 between 9 and 11 months. 9 and 11 months. So that's just  
24 about what they've got here in Missouri.

25                   So I would just like to, you know, put that

1 in your mind a little bit, that the company's inability to  
2 earn its allowed return is not all due to bad regulation  
3 as Ameren would have you believe. I believe it's also due  
4 to the fact that this economy is in a recession and  
5 they're not selling as much power as they were. I mean,  
6 their rates were lower three years ago and their revenues  
7 were much higher. They were just selling more power.

8 And the other thing is that regulatory lag,  
9 in other words, the time between when rates go into effect  
10 and when the rate case is determined -- I mean the rate  
11 base is determined, it averages 9 to 11 months. I think  
12 that's important to know.

13 Q. Okay. And then -- I'm sorry. I had  
14 something that I was going to ask you. It's just escaping  
15 me at the present. That's all right. Mr. Hill, it's good  
16 to see you. Glad you're doing okay.

17 A. Thank you.

18 COMMISSIONER DAVIS: Thank you.

19 JUDGE WOODRUFF: Commissioner Kenney.

20 QUESTIONS BY COMMISSIONER KENNEY:

21 Q. Mr. Hill, I think you might have just  
22 answered my question. I was going to ask you what the  
23 argument is against greater regulatory lag leading  
24 necessarily to greater risk. Is there anything else other  
25 than what you just articulated that you'd like to add that

1 might answer that question?

2           A.       Well, I think you touched on it earlier,  
3 Commissioner, when you talked about isn't there some use  
4 to regulatory lag, and I think -- I think that there is a  
5 use for regulatory lag. And traditionally it's been said  
6 here in this hearing already that regulation is supposed  
7 to be a substitute for competition where competition  
8 doesn't exist.

9                       Well, I don't know of any big company --  
10 let's take Ford Motor, for example. They don't make a  
11 dime on a new product line until that first car rolls off  
12 and they sell it. They don't get to charge people any  
13 more money for the current cars that they're producing.  
14 They don't get any allowance for construction work in  
15 progress from any of their customers because there is  
16 competition to hold those prices down. So they have to  
17 build those plants without any kind of, quote/unquote,  
18 CWIP in rate base or anything like that.

19                      So that's why regulation traditionally has  
20 followed that model. That began to change in the 1980s  
21 with huge nuclear construction programs. Companies were  
22 building plants that were ten times the size of their rate  
23 base. They needed help. They needed monetary help.  
24 That's where this whole idea of CWIP came from. Let's  
25 give them a return on the monies they're using for

1 construction. That helped out the companies.

2 Now there's a move afoot to shorten  
3 regulatory lag, get more rate base that's automatically  
4 included. And certainly that helps finances for the  
5 utilities, but it lowers their risk, and it prevents that  
6 regulatory lag from acting as a regulator or governor, if  
7 you will, on the ability -- on the company's ability to  
8 spend. If everybody is guaranteed, then why should they  
9 worry about what they spend on anything? You know, why  
10 should they be prudent about their spending? If it's all  
11 covered by ratepayers, hey, we'll buy that, it'll be  
12 covered.

13 So I think without that, with some measure  
14 of regulatory lag, then the company has to be a little  
15 more cautious about its spending. I don't think that's a  
16 bad thing.

17 Q. One other question. There was the  
18 assertion that integrated utilities that are dependent  
19 upon coal are relatively riskier than those that are not.  
20 It sounded like your position is that the increased risk  
21 is not because of the uncertainty of legislation but  
22 because of whether, I guess, increased costs will be  
23 recoverable.

24 Are you referring to the cost of  
25 retrofitting or retiring the plants, or what costs are you

1     referring to?

2             A.       Well, I think -- I think the impression is  
3     that we've got these sort of onerous pollution compliance  
4     costs out there, and I don't think anybody would disagree  
5     with that. But the real risk doesn't lie in the fact in  
6     whether or not those are going to come down, if you will,  
7     on utilities. I think any thinking person would realize  
8     that, yes, they're going to be there. There is going to  
9     be CO2 legislation come out of this Congress probably in  
10    the next couple of years.

11                    The risk occurs at the regulatory level.  
12    Are regulators going to allow these companies to rate base  
13    these facilities, earn a return on these facilities? And  
14    I believe the answer is pretty clearly yes, they are, and  
15    so the risk is relatively low. It's a huge amount of  
16    money, there's no question. They've got to go to the  
17    capital markets. They have access to capital. That's all  
18    true.

19                    But the real risk comes in whether or not  
20    regulators are going to pass those costs on to consumers,  
21    and historically regulators have been very good for the  
22    utilities about passing pollution control costs on to  
23    consumers. It's something that's required to be done,  
24    it's positive for society, and it's a cost that the  
25    ratepayers need to bear.

1                   COMMISSIONER KENNY: I don't have any other  
2 questions. Thanks for your time.

3                   THE WITNESS: Yes, sir.

4                   COMMISSIONER DAVIS: Judge, can I --

5 FURTHER QUESTIONS BY COMMISSIONER DAVIS:

6                   Q. I've got two more questions for you,  
7 Mr. Hill. Going back to your customer growth, it doesn't  
8 appear that in the next year or two that there's going to  
9 be a lot of customer growth to offset rising expenses. Is  
10 that a fair statement based on --

11                  A. I would say generally across the board in  
12 this country, we're going to be looking at a weak economy  
13 for another couple of years at least.

14                  Q. In past Commission proceedings, there has  
15 been discussion over customer growth and what, you know,  
16 what financial benefits that would have for a utility; is  
17 that a fair characterization?

18                  A. Yes. If it's not enough, it's not good.  
19 If it's too much, it's not good. It's got to be kind of  
20 the right bowl of porridge for it to be good for the  
21 utility.

22                  Q. And then in questioning from Commissioner  
23 Kenney, you were talking about regulatory lag, and I don't  
24 even know -- I think you may have gone on to cost  
25 recovery. Let me see if I got this right. Who cares -- I

1     seem to remember you saying something to the effect of,  
2     who cares what you spend if you know you're going to get  
3     your costs recovered no matter what?

4             A.       That's right.

5             Q.       Now, I'm going off the reservation here, so  
6     just indulge me. Are you familiar with RTOs at all?

7             A.       Somewhat.

8             Q.       So if a transmission company can go to an  
9     RTO and get 100 percent of their costs for their new  
10    transmission line, do you think that's a good idea?

11            A.       Well, if it was set up to incentivize  
12    people to build transmission where transmission is needed  
13    and it's not being built, then it serves a greater  
14    purpose. I think that probably is a reasonable idea.

15                    However, as a regulatory sort of model, I'd  
16    be very cautious about that sort of thing because it would  
17    lead to overbuilding. I mean, how do utilities make  
18    money? They build plant, because they make a return on  
19    the plant they build. So the more plant they build, the  
20    more money they make.

21                    And if you let them build plant without any  
22    sort of redress or whether it's prudent or not, then I  
23    think that's problematic for ratepayers. Ratepayers will  
24    be paying very, very high rates very soon.

25            Q.       And if you had -- if you had a group of



1 states that were in an RTO and you were bundling the  
2 projects together such that, you know, everybody had to  
3 get a piece of the pie, so to speak, would that -- would  
4 that concern you that, you know, that could also lead to  
5 overbuilding?

6 A. I'd have had to know more of the details.  
7 If it's set up with a carte blanche, whatever you build  
8 we'll base rates on, I would be concerned about that, but  
9 I don't know specifically what the details are.

10 COMMISSIONER DAVIS: All right. Thank you,  
11 Mr. Hill.

12 JUDGE WOODRUFF: We'll go to recross based  
13 on questions from the Bench. Public Counsel?

14 MR. MILLS: Just a few.

15 RE-CROSS-EXAMINATION BY MR. MILLS:

16 Q. Mr. Hill, I'd like to return to that topic  
17 about declining revenues and constant expenses. Is that  
18 essentially the observation you made off of the last few  
19 years with AmerenUE?

20 A. I haven't really made an observation over  
21 the last two years. I was speaking earlier about my  
22 review of Union Electric's annual report that was just  
23 published in the 10K.

24 Q. So just for the last year that's been the  
25 case?

1           A.       Well, there's three years reported there.

2           Q.       Okay. You run a business; is that correct?

3           A.       That's right.

4           Q.       Is it a sustainable business model to have

5 declining revenues and flat expenses?

6           A.       No, not over the long term certainly.

7           Q.       And if that -- if the situation of

8 declining revenues were to hit your business, would you do

9 everything you can to decrease expenses within reason?

10          A.       Certainly.

11          Q.       And wouldn't that be a prudent thing for

12 any business to do?

13          A.       I believe so.

14          Q.       Is there less incentive for a regulated

15 business to react that way than there is for an

16 unregulated business?

17          A.       Well, certainly in the situation that the

18 Commissioner was talking about a minute ago, if whatever

19 you want to build is approved and becomes rate base, that

20 would certainly exacerbate that problem. I think for

21 utilities that are used to cost plus business, then it

22 could be problematic.

23                   MR. MILLS: Thank you. That's all I have.

24                   JUDGE WOODRUFF: MIEC?

25                   MS. ILES: No questions.

1 JUDGE WOODRUFF: Ameren?

2 RECROSS-EXAMINATION BY MR. LOWERY:

3 Q. Mr. Hill, you were discussing this issue of  
4 whether there's a greater risk facing a heavily coal-fired  
5 electric utility versus one that depends less on  
6 coal-fired generation. Do you recall that?

7 A. I do recall that.

8 Q. And I believe your testimony to  
9 Commissioner Kenney was that that risk is not because of  
10 the -- of the pending -- the risk of pending CO2  
11 legislation; is that right?

12 A. Well, if I said it was not because of that,  
13 of course it's related to that. I mean, it arises from  
14 that, but --

15 Q. First of all, isn't it a fact that a minute  
16 ago you told Commissioner Kenney that it wasn't related to  
17 the pending CO2 legislation, but rather it was related to  
18 the risk that a state commission won't allow recovery of  
19 the capital investments in those environmental  
20 improvements? Isn't that what you told him?

21 A. That is a -- your summary of what I said.  
22 I don't agree that that's exactly what I said.

23 Q. Did you mention the risk? Did you mention  
24 the fact that pending legislation was part of the greater  
25 risk faced by heavily coal-fired utilities? Did you

1 mention that to him?

2           A.       I think it was obvious that the risk of  
3 having to build scrubbers or other pollution control  
4 equipment to deal with CO2 arises from the broader  
5 environmental need that we have as a planet. Part of that  
6 is the CO2 legislation. I think it's obvious that the  
7 need to build those facilities arises from that  
8 legislation.

9                   The risk, sort of where the rubber hits the  
10 road is whether or not the Commission is going to allow  
11 the company to recover those costs. My -- what I -- the  
12 point of my testimony was that it's not as onerous a risk  
13 as it seems because regulators have been very good about  
14 approving environmental expenditures.

15           Q.       So is it your risk that a utility -- excuse  
16 me. Not is it your risk.

17                   Is it your testimony that a utility that  
18 has greater percentage of coal-fired generation on  
19 average, are they more risky or not relative to other  
20 utilities that have less heavy dependence on coal-fired  
21 utilities -- or coal-fired generation?

22           A.       They're probably slightly riskier.

23           Q.       And is the reason that they're more risky  
24 because of the risk of regulatory disallowances on the  
25 capital investments or is the reason that they're more

1 risky because they may face a high level of capital  
2 expenditures because of CO2 legislation? Which is it?

3 A. It's because of the level of capital  
4 expenditures.

5 Q. Is it because of the -- it's because of the  
6 risk that the legislation may require them to spend more  
7 on capital expenditures relative to less heavily dependent  
8 utilities?

9 A. No. The legislation will require them to  
10 spend those monies. The risk comes about with regard to  
11 whether or not regulators are going to allow the company  
12 to earn a return on those expenditures, and I believe that  
13 that risk is relatively small.

14 Q. So it's regulatory risk, is that your  
15 testimony? You believe it's relatively small, but the  
16 risk is related to regulation; is that right?

17 A. That's right.

18 Q. Do you have your deposition?

19 A. Yes, I do.

20 Q. Could you turn to page 20?

21 A. I'm there.

22 Q. Were you asked the following questions, did  
23 you give the following answers, starting on line 2.

24 Question: How about regulated electric  
25 utilities with more coal-fired power plants than average,

1 are they riskier than average or not in your opinion?

2 Answer: These days you have to say  
3 perhaps, and I think you know why. The pending CO2  
4 legislation is a concern.

5 Were you asked that question and did you  
6 give that answer?

7 A. That's part of the answer and you read that  
8 correctly.

9 Q. You were talking with Commissioner Davis  
10 about Ford Motor Company. Do you recall those questions,  
11 or at least that discussion? I think you used Ford as an  
12 example.

13 A. I was talking with the Commission about  
14 that, yes.

15 Q. Is Ford subject to rate of return  
16 regulation?

17 A. No. That was my point.

18 Q. I want you to assume for me that  
19 1.2 million people wanted to buy Ford cars in 2008 and  
20 Ford sold cars to 1.2 million people in 2008. Do you have  
21 that assumption in mind?

22 A. Yes.

23 Q. If Ford's cost to produce cars go up in  
24 2009, Ford isn't obligated to sell cars to 1.2 million  
25 people in 2009 if it isn't satisfied with the profit level

1 associated with doing so, is it?

2 A. You mean can it close its doors and go  
3 away? Is that your question?

4 Q. Can you answer my question? I asked you a  
5 yes or no question.

6 A. I don't understand your question.

7 Q. If Ford -- if Ford's costs in 2009 goes up  
8 to produce cars, Ford is not obligated to sell cars to  
9 1.2 million people in 2009 if it's not satisfied with the  
10 profit margin, is it?

11 A. That's right, it's not.

12 Q. If Ford can make more money by selling  
13 900,000 cars because -- let's say it has a high cost plant  
14 that makes 300,000. If Ford can make more money by  
15 shutting down that plant and only selling 900,000 cars in  
16 2009, it has the right to do so, doesn't it?

17 A. I don't believe that the competition in the  
18 market would let them do that, but if you want to make  
19 that assumption in your question, then yes, they have the  
20 right to do that.

21 Q. If UE had 1.2 million customers in 2008 and  
22 also 1.2 million customers in 2009, UE is obligated by law  
23 to serve all 1.2 million customers in 2009 even if it  
24 would prefer not to do so because its costs have gone up  
25 and it is not making as much margin on those customers;

1     isn't that true?

2                     MR. DEARMONT: I'm going to object to the  
3     compound nature of that question. I think there was a few  
4     strung together there.

5                     JUDGE WOODRUFF: I'll overrule the  
6     objection. You can answer.

7                     THE WITNESS: Because they are allowed to  
8     be a monopoly, the answer to your question is yes.

9     BY MR. LOWERY:

10            Q.     I want you to assume for me that the  
11     true-up cutoff date in this case, and I think this is  
12     actually even true, is January 31st, 2010. All right?

13            A.     I think that is true.

14            Q.     If the company invests \$50 million, capital  
15     investment of \$50 million in 2010, if it -- and so would  
16     you agree if it invests \$50 million capital investment in  
17     2010, that's not going to be picked up in this case,  
18     right, because it's after January 31st?

19            A.     Right.

20            Q.     If the company does so, turns around and  
21     files another rate case in July of this year, and if it  
22     takes the normal 11 months to process and complete that  
23     rate case, the new rates from that rate case could go into  
24     effect in June 2011, right?

25            A.     I'll take that representation.



1           Q.       When does the \$50 million invested in  
2 February 2010, when does that go into rate base under  
3 those set of hypothetical circumstances?

4           A.       When the rate case is decided.

5           Q.       In June 2011, right?

6           A.       Right.

7           Q.       So when you testified earlier that there  
8 might be only five or six months of lag because there's a  
9 January 31st true-up, true-up date in this case, that only  
10 applies to the rate base -- or to the capital investment  
11 placed into service by January 31st, 2010, right?

12          A.       That's correct.

13          Q.       Doesn't apply to capital investment made  
14 between, in my hypothetical, February 2010 and June 2011,  
15 does it?

16          A.       No, but compared to a strictly strict test  
17 year --

18          Q.       Mr. Hill, does it apply to the capital  
19 investment made between February 2010 and June 2011 or  
20 not?

21          A.       It does not.

22          Q.       You had a fairly long discussion with  
23 Commissioner Davis about quarterly dividends and how that  
24 should be handled in the cost of equity in a rate case,  
25 right? Do you remember that?

1           A.       Yes.

2           Q.       If the company pays \$200 million of  
3 dividends annually but pays \$50 million on March 31st,  
4 \$50 million on June 30th, 50 million on September 30th and  
5 50 million on December 31st, isn't it true that there's an  
6 opportunity cost to the utility company itself of not  
7 having use of the first \$50 million payment that it made  
8 from April 1 to 12/31? Isn't there an opportunity cost  
9 associated with that?

10          A.       Yes.

11          Q.       And there's an opportunity cost associated  
12 with the next 50 million between July 1 and 12/31, isn't  
13 there?

14          A.       Yes. That's always been the case with  
15 utilities that pay quarterly.

16          Q.       And that opportunity cost is equal to the  
17 utility's weighted average cost of capital during the  
18 subject period, isn't it?

19          A.       You could calculate it that way.

20                   MR. LOWERY: I have no further questions,  
21 your Honor.

22                   JUDGE WOODRUFF: Redirect?

23 REDIRECT EXAMINATION BY MR. DEARMONT:

24          Q.       Will you please turn to page 24 of your  
25 deposition.

1           A.       I'm there.

2           Q.       Okay. Will you please read lines 8 to 19  
3 out loud.

4           A.       Page 24?

5           Q.       Yes, sir.

6           A.       Well, I don't think that -- that you could  
7 argue that against what you said, that less regulatory lag  
8 would be better for the investors than more regulatory  
9 lag, but regulatory lag has -- has a place, and it's  
10 been -- we've -- utilities once again have lived with it  
11 for -- for a very, very long time and have done, you  
12 know --

13                   MR. LOWERY: Your Honor, I'm going to  
14 object at this time. Move to strike that answer. That  
15 answer was completely nonresponsive to the question. If  
16 Mr. Dearmont thinks that the portion of the deposition I  
17 read to impeach Mr. Hill wasn't -- wasn't representative  
18 and left something out to put it in context, then  
19 Mr. Hill can explain -- he was asked to read a very  
20 limited number of lines. That's not what he's doing.  
21 He's making a speech that apparently he wants to make.  
22 It's nonresponsive.

23                   THE WITNESS: I haven't finished.

24                   JUDGE WOODRUFF: Was he reading from --

25                   MR. DEARMONT: He was reading verbatim from

1 the deposition, your Honor. He started at line 8. He  
2 made it to approximately line 14. I asked him to go to  
3 line 19.

4 MR. LOWERY: If that's the case, I  
5 apologize.

6 MR. DEARMONT: This portion of the  
7 deposition represents the entire answer that was asked in  
8 the deposition.

9 MR. LOWERY: If that's the case, I  
10 apologize. I thought it was something else.

11 MR. DEARMONT: It's the other half of the  
12 first half of an answer given previously.

13 JUDGE WOODRUFF: All right. Well,  
14 apparently the objection's been withdrawn.

15 MR. LOWERY: I'll withdraw the objection.

16 JUDGE WOODRUFF: You can continue from the  
17 point where you left off.

18 THE WITNESS: I'm take it from --

19 BY MR. DEARMONT:

20 Q. I'll withdraw the question. If you just  
21 want to start on line 11 and read to line 19, that would  
22 be even better.

23 A. Okay. But regulatory lag has a place, and  
24 it's been -- we've -- utilities once again have lived with  
25 it for -- for a very, very long time, have done -- you

1 know, managed to provide the necessary power to their  
2 customers, and it's something that without utilities might  
3 be incented to overbuild or not be as cautious about  
4 building something otherwise.

5 Q. That overbuilding, what is that, A. Rich?

6 A. I referred in the deposition to something  
7 called the A. Rich Johnson effect, which is a study that  
8 showed that if a utility company is allowed returns that  
9 continually exceed their cost of capital, that there will  
10 be a tendency to overbuild, build unnecessary plant.

11 Q. Will you please turn to page 20 of your  
12 deposition.

13 A. I'm there.

14 Q. Do you see the answer that begins on line 5  
15 of page 20?

16 A. Yes.

17 Q. Will you please read that answer in its  
18 entirety?

19 A. These days you have to say perhaps, and I  
20 think you know why. The pending CO2 legislation is a  
21 concern. However, it's important to remember that that is  
22 a -- the potential cost of building plant to fulfill those  
23 pollution requirements is a -- would be a financial impact  
24 to the company. But then again, those -- those plants are  
25 going to be rate based, and those operations are going to

1 be rate based, and they're going to eventually earn a  
2 return on those -- on those plants.

3 Q. Thank you. Will you entertain a  
4 hypothetical with me?

5 A. Certainly.

6 Q. What if Staff filed an overearnings  
7 complaint against the company on January 31st of a year?  
8 With me so far?

9 A. Yes.

10 Q. Okay. And after a process that the  
11 Commission, a commission decided that this company was, in  
12 fact, overearning. With me so far?

13 A. Yes.

14 Q. How long after January 31st will it take  
15 for the company to return those overearnings to its  
16 customers?

17 A. Well, my assumption would be it would be a  
18 similar time period between the time the company files a  
19 rate case and when the rates go into effect.

20 Q. And you're not an attorney, correct?

21 A. That's correct.

22 Q. Could it be longer?

23 A. I don't know the answer to that question.

24 Q. Okay. Is the cost of capital determined by  
25 the party you represent?

1           A.       Absolutely not.

2           Q.       Is your cost of capital recommendation  
3 determined by the party you represent?

4           A.       No. My testimony is the same no matter who  
5 I'm testifying for.

6                   MR. DEARMONT: No further questions.

7                   JUDGE WOODRUFF: Mr. Hill, you can step  
8 down.

9                   THE WITNESS: Thank you.

10                  JUDGE WOODRUFF: And looks like we're done  
11 for the night. We will start tomorrow with Mr. Lawton.

12                  MR. BYRNE: Your Honor, I do have copies of  
13 this exhibit.

14                  MR. MILLS: We can do this off the record,  
15 too, but I think we have three different things that we  
16 were going to do first thing tomorrow. One was  
17 Mr. Lawton. Two was an argument about AARP's motion to  
18 take administrative notice, and then there was a third  
19 thing that came up this afternoon that I don't remember  
20 what it was.

21                  JUDGE WOODRUFF: I think that was talking  
22 about these exhibits.

23                  MR. DEARMONT: That was another thing that  
24 did come up, though.

25                  JUDGE WOODRUFF: Maybe there's four things.

1 MR. MILLS: And I just --

2 MR. BYRNE: It's the Goldman exhibits, that  
3 was the third thing.

4 MR. MILLS: The one that I'm most, not  
5 concerned about, but trying to get a handle on is whether  
6 we're going to do Mr. Lawton first or the argument over  
7 administrative notice first, because it makes a difference  
8 about when he needs to be here and be ready to take the  
9 stand.

10 MR. LOWERY: And all I would say, I don't  
11 think we care that much, but I did tell Mr. Coffman that  
12 we were doing the argument on the motion first because  
13 that's what we decided first thing this morning.

14 JUDGE WOODRUFF: I don't anticipate a long  
15 argument.

16 MR. BYRNE: I've got no more than an hour  
17 of oral argument on that point.

18 JUDGE WOODRUFF: We'll deal with  
19 Mr. Coffman first.

20 MR. MILLS: That's fine.

21 JUDGE WOODRUFF: That will be brief, and  
22 then we'll do Mr. Lawton.

23 MR. BYRNE: Your Honor, I've got copies of  
24 this exhibit that I -- that was on the board. It's  
25 Exhibit 172.



1 JUDGE WOODRUFF: And with that, then, we  
2 are adjourned.

3 WHEREUPON, the hearing of this case was  
4 adjourned until March 19, 2010.

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## I N D E X

## RETURN ON EQUITY, CAPITAL STRUCTURE, FLOATATION COSTS

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6	Rebuttal Testimony of Roger A. Morin	1826	1826
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10	Direct Testimony of Lee R. Nickloy	1947	1947
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15	EXHIBIT NO. 172		
16	Michael Gorman - Range/Midpoint Document Prepared by Mr. Byrne	*	1977
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20	Regulatory Research Associates - Regulatory Focus October 2, 2009	*	2135
21	EXHIBIT NO. 233		
22	Goldman Sachs United States Utilities: Power - Electric Utilities	2014	
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24	Goldman Sachs - American Utilities: Power - Electric Utilities	2014	
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4	Morningstar Report	1866	1868
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7 \*Marked at the conclusion of the hearing.

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## 1 C E R T I F I C A T E

2 STATE OF MISSOURI )  
3 ) ss.  
4 COUNTY OF COLE )

5 I, Kellene K. Feddersen, Certified  
6 Shorthand Reporter with the firm of Midwest Litigation  
7 Services, do hereby certify that I was personally present  
8 at the proceedings had in the above-entitled cause at the  
9 time and place set forth in the caption sheet thereof;  
10 that I then and there took down in Stenotype the  
11 proceedings had; and that the foregoing is a full, true  
12 and correct transcript of such Stenotype notes so made at  
13 such time and place.

14 Given at my office in the City of  
15 Jefferson, County of Cole, State of Missouri.

16 \_\_\_\_\_  
17 Kellene K. Feddersen, RPR, CSR, CCR  
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