1	STATE OF MISSOURI
2	PUBLIC SERVICE COMMISSION
3	
4	
5	
6	TRANSCRIPT OF PROCEEDINGS
7	Hearing
8	June 22, 2004 Jefferson City, Missouri
9	Volume 11
10	
11	
12	In the Matter of Missouri Gas) Energy's Tariffs to Implement a)
13	General Rate Increase for Natural) Case No. GR-2004-0209 Gas Service)
14	
15	MORRIS L. WOODRUFF, Presiding,
16	SENIOR REGULATORY LAW JUDGE.
17	
18	ROBERT M. CLAYTON,
19	JEFF DAVIS, LINWARD "LIN" APPLING,
20	COMMISSIONERS.
21	
22	REPORTED BY:
23	KELLENE K. FEDDERSEN, CSR, RPR, CCR
24	MIDWEST LITIGATION SERVICES
25	

1	APPEARANCES:
2	ROBERT J. HACK, Attorney at Law Missouri Gas Energy
3	3420 Broadway Kansas City, MO 64111
4	(816) 360-575
5	PAUL A. BOUDREAU, Attorney at Law JAMES C. SWEARENGEN, Attorney at Law
6	DEAN L. COOPER, Attorney at Law GARY W. DUFFY, Attorney at Law
7	Brydon, Swearengen & England, P.C. 312 East Capitol
8	P.O. Box 456 Jefferson City, MO 65102-0456
9	(573) 635-7166
10	ERIC HERSCHMANN, Attorney at Law MICHAEL FAY, Attorney at Law
11	Kasowitz, Benson, Torres & Friedman, LLP 1633 Broadway
12	New York, NY 10019-6799 (212)506-1700
13	
14	FOR: Missouri Gas Energy, a Division of southern Union Company.
15	MARK W. COMLEY, Attorney at Law Newman, Comley & Ruth
16	601 Monroe, Suite 301 P.O. Box 537
17	Jefferson City, MO 65102 (573)634-2266
18	FOR: City of Kansas City.
19	
1)	STUART CONRAD, Attorney at Law
20	STUART CONRAD, Attorney at Law Finnegan, Conrad & Peterson 3100 Broadway
	Finnegan, Conrad & Peterson 3100 Broadway 1209 Penntower Officer Center
20	Finnegan, Conrad & Peterson 3100 Broadway
20	Finnegan, Conrad & Peterson 3100 Broadway 1209 Penntower Officer Center Kansas City, MO 64111
20 21 22	Finnegan, Conrad & Peterson 3100 Broadway 1209 Penntower Officer Center Kansas City, MO 64111 (816)753-1122

1	JAMES DEUTSCH, Attorney at Law Blitz, Bardgett & Deutsch
2	308 East High Street, Suite 301 Jefferson City, MO 65101-3237
3	
4	FOR: City of Joplin, Missouri.
5	CRAIG PAULSON, Attorney at Law AFLSA/ULT
6	139 Barnes Drive, Suite 1 Tyndall AFB, FL 32403
7	(850) 283-6350
8	FOR: Federal Executive Agencies.
9	DOUGLAS E. MICHEEL, Senior Public Counsel P.O. Box 2230
10	200 Madison Street, Suite 650 Jefferson City, MO 65102-2230
11	(573) 751-4857
12	FOR: Office of the Public Counsel and the Public.
13	THOMAS R. SCHWARZ, JR., Deputy General Counsel
14	LERA L. SHEMWELL, Senior Counsel BRUCE H. BATES, Associate General Counsel
15	ROBERT FRANSON, Senior Counsel ROBERT BERLIN, Assistant General Counsel
16	P.O. Box 360 200 Madison Street
17	Jefferson City, MO 65102 (573)751-3234
18	FOR: Staff of the Missouri Public
19	Service Commission.
20	
21	
22	
23	
24	
25	

- 1 PROCEEDINGS
- JUDGE WOODRUFF: Let's go on the record.
- 3 Welcome back for day two, GR-2004-0209. When we stopped
- 4 yesterday, we had Mr. Allen on the stand, but it's my
- 5 understanding that the parties agreed that Mr. Gillen will
- 6 be the first to take the stand today.
- 7 One matter before we take -- before we get
- 8 started. I noticed that Mr. Deutsch is here now for the
- 9 City of Joplin. Would you like to enter your appearance,
- 10 sir?
- MR. DEUTSCH: Yes. Thank you, your Honor.
- 12 My name is Jim Deutsch, law firm of Blitz, Bardgett &
- 13 Deutsch, 308 East High Street, Jefferson City, Missouri
- 14 65101, and --
- 15 COMMISSIONER APPLING: I can't hear you,
- 16 sir.
- JUDGE WOODRUFF: You need to use your
- 18 microphone. We can't hear you.
- 19 MR. DEUTSCH: I'm sorry. I represent the
- 20 City of Joplin.
- JUDGE WOODRUFF: Thank you, Mr. Deutsch.
- 22 All right. Then let's bring Mr. Gillen to
- 23 the stand.
- MR. HACK: Also, your Honor, we have had a
- 25 chance to review Exhibit 842, the reconciliation, and

- 1 believe it's accurate.
- JUDGE WOODRUFF: All right. Let's take
- 3 care of that directly then.
- 4 MR. FRANSON: Then, your Honor, at this
- 5 time I'll offer that into evidence.
- JUDGE WOODRUFF: 842's been offered into
- 7 evidence. Are there any objections to its receipt?
- 8 (No response.)
- 9 JUDGE WOODRUFF: Hearing none, it will be
- 10 received into evidence.
- 11 (EXHIBIT NO. 842 WAS RECEIVED INTO
- 12 EVIDENCE.)
- JUDGE WOODRUFF: In looking at my chart
- 14 here, the cost of capital chart that Staff used at the
- 15 same time, did anyone have any objection to that? Do you
- 16 remember what it was?
- 17 MR. HACK: I do not, your Honor. What
- 18 number was that?
- JUDGE WOODRUFF: That was 843.
- 20 MR. HACK: Could we have a chance to look
- 21 at that?
- JUDGE WOODRUFF: Certainly. We've got
- 23 several more days to worry about it.
- 24 All right. Would you please raise your
- 25 right hand.

- 1 (Witness sworn.)
- 2 JOHN J. GILLEN testified as follows:
- 3 DIRECT EXAMINATION BY MR. HERSCHMANN:
- 4 Q. Good morning, Mr. Gillen. Can you please
- 5 state your name for the record?
- 6 A. Yes. John J. Gillen.
- 7 Q. Mr. Gillen, did you cause to be filed in
- 8 this matter rebuttal testimony that has been premarked as
- 9 Exhibit 4 for identification?
- 10 A. Yes, I have.
- 11 Q. Do you have a copy of that testimony in
- 12 front of you?
- 13 A. Yes, I do.
- 14 Q. Do you have any changes that you need to
- 15 make to this testimony at this time?
- A. No, I do not.
- 17 Q. If I were to ask you the questions today
- 18 contained in that testimony, would your answers be the
- 19 same as are shown in Exhibit 4?
- 20 A. Yes, they would.
- 21 Q. And are those answers true and correct to
- 22 the best of your information, knowledge and belief?
- 23 A. Yes, they are.
- 24 MR. HERSCHMANN: I move Exhibit 4 into
- 25 evidence at this time and tender the witness for

- 1 cross-examination.
- 2 JUDGE WOODRUFF: Exhibit 4's been offered
- 3 into evidence. Are there any objections to its receipt?
- 4 (No response.)
- 5 JUDGE WOODRUFF: Hearing none, it will be
- 6 received into evidence.
- 7 (EXHIBIT NO. 4 WAS RECEIVED INTO EVIDENCE.)
- JUDGE WOODRUFF: And for cross-examination,
- 9 I don't believe the City of Kansas City is here.
- 10 City of Joplin, any questions?
- MR. DEUTSCH: No questions, your Honor.
- JUDGE WOODRUFF: The Federal Agencies?
- MR. PAULSON: No questions.
- 14 JUDGE WOODRUFF: Jackson County, Midwest
- 15 Gas, I don't believe are here today.
- 16 Public Counsel?
- MR. MICHEEL: No.
- JUDGE WOODRUFF: Staff?
- 19 MR. FRANSON: Yes, briefly, your Honor.
- 20 May it please the Commission?
- JUDGE WOODRUFF: Certainly
- MR. FRANSON: Thank you.
- 23 CROSS-EXAMINATION BY MR. FRANSON:
- Q. Good morning, Mr. Gillen. My name is
- 25 Robert Franson. I'm an attorney representing the Staff of

- 1 the Commission. I have a few questions for you this
- 2 morning.
- 3 A. Good morning.
- 4 Q. Okay. Sir, I believe you only filed
- 5 rebuttal testimony which has been admitted into evidence
- 6 as Exhibit 4. Could you turn to page 3 of your rebuttal
- 7 specifically and look at lines 13 through 19, and then
- 8 could you tell me when you have had an opportunity to do
- 9 that.
- 10 A. Yes, I've done that.
- 11 Q. Okay. Isn't it true that therein you state
- 12 you prepared a capitalization statement in accordance with
- 13 the generally accepted accounting principles for Southern
- 14 Union Company, including Panhandle Eastern Pipeline
- 15 Company?
- 16 A. That is correct, yes.
- 17 MR. HERSCHMANN: Objection. I think it
- 18 says excluding.
- 19 THE WITNESS: Excluding Southern, yes.
- MR. FRANSON: That is what I said.
- THE WITNESS: That's what I heard.
- MR. HERSCHMANN: I thought I heard
- 23 including.
- 24 BY MR. FRANSON:
- 25 Q. Well, just to be on the safe side, so we've

- 1 got a clear record, in your testimony, isn't it true you
- 2 prepared a capitalization statement in accordance with the
- 3 generally accepted accounting principles for Southern
- 4 Union, excluding Panhandle Eastern Pipeline Company?
- 5 A. That's correct, yes.
- 6 Q. Okay. You actually prepared two such
- 7 capitalization statements, did you not?
- 8 A. Yes, sir.
- 9 Q. Okay. Are those attached as schedules
- 10 JJG-1 and JJG-2 to your rebuttal testimony?
- 11 A. Yes, sir.
- 12 Q. Okay. Were these capitalization statements
- 13 that are in your schedules, JJG-1 and JJG-2, actually
- 14 filed with the SEC as official Southern Union financial
- 15 statements?
- 16 A. I do not believe they were, no.
- 17 Q. You don't know for sure, but you don't
- 18 think they were?
- 19 A. I do not believe they were.
- Q. Why were they not filed with the SEC?
- 21 A. I doubt they were required to be filed with
- 22 the SEC.
- 23 Q. Were these statements created solely for
- 24 your rebuttal testimony in this case?
- 25 A. Yes, sir.

- 1 Q. Please turn to JJG-1 and let me know when
- 2 you're there, please.
- 3 A. I have it.
- 4 Q. Okay. Do you see the column labeled
- 5 consolidated Southern Union stand-alone?
- A. Yes, sir.
- 7 Q. Okay. Can you find the amounts that appear
- 8 in that column in any official financial statement issued
- 9 by Southern Union to the investing public?
- 10 A. Yeah. Well, I'd have to take a look. You
- 11 may be able to, because as you see, in Southern Union
- 12 stand-alone and total consolidated there are certain
- 13 numbers that are the same. I would assume that total
- 14 consolidated, some of those would be in SEC financial
- 15 statements.
- 16 Q. But you don't know for sure that if someone
- 17 went looking for this column, Southern Union stand-alone,
- 18 whether someone in the investing public would be able to
- 19 find those in SEC documents filed by Southern Union?
- 20 A. They probably would be able to find some of
- 21 them, yes.
- 22 Q. Okay. I guess I don't think you're quite
- 23 understanding what I'm asking.
- A. A good example is because I know for sure
- 25 the preferred stock item, \$230 million, you could find

- 1 that in an SEC filed statement.
- 2 Q. Okay. I'm not asking about the various
- 3 parts here. I'm asking about the whole list there, the
- 4 Southern Union stand-alone. That whole list, can that be
- 5 found in SEC documents? Not parts of it, but the whole
- 6 thing together, would that be found anywhere?
- 7 A. That exact -- those exact amounts, no,
- 8 probably not.
- 9 Q. Okay. On Schedule JJG-1, are the reclass
- 10 and elimination adjustments that appear on that page
- 11 actual adjustments that are made to Southern Union's books
- 12 and records for the purposes of preparing official
- 13 statements for the total Southern Union Company?
- 14 A. They are adjustments that are made within
- 15 the books of the company, yes.
- 16 Q. Okay. Could you turn to page 5 of your
- 17 rebuttal testimony, and specifically I'm directing your
- 18 attention to lines 9 through 14. Could you read that out
- 19 loud, please?
- 20 A. Line 9 which begins with the answer?
- 21 Q. Line 9 actually on my copy is the beginning
- 22 of a question, and line 14 ends with the last part of your
- answer. Is your draft different?
- 24 A. Probably, yes. Could you just tell me what
- 25 you start with on your line?

- 1 Q. Did Mr. Murray attempt.
- 2 A. Okay. I'm sorry. That's my line 6.
- 3 Q. Okay.
- 4 A. And your -- that's fine.
- 5 Q. Okay. Actually --
- 6 A. That question through that answer you would
- 7 like me to read?
- 8 Q. Yes. Before you do that, what -- are you
- 9 working from a draft that is the same as what
- 10 Mr. Herschmann gave to the court reporter or are you
- 11 working from something different?
- 12 Let me ask you, what lines does that
- 13 question and answer beginning "does Mr. Murray attempt to
- 14 determine about Southern Union", what lines does that
- 15 appear at?
- 16 A. Line 6.
- 17 Q. Okay. Where does it end on your draft?
- 18 A. It ends on line 11.
- 19 Q. Okay. Thank you. Could you read that
- 20 question and answer?
- 21 A. Did Mr. Murray attempt to determine what
- 22 Southern Union's capital structure would be if Panhandle
- 23 Eastern was excluded from capital structure?
- Q. And could you read the answer, please?
- 25 A. Answer: Yes, beginning on line 18, page 21

- 1 and ending on line 9, page 22 of his direct testimony,
- 2 Mr. Murray sets forth his methodology for excluding
- 3 Panhandle Eastern from Southern Union.
- 4 Q. Is it your testimony that Mr. Murray's
- 5 attempt to determine what the Southern Union capital
- 6 structure would be if Panhandle were excluded provides an
- 7 incorrect result?
- 8 A. That would be my next question and answer.
- 9 Q. Okay. But it is your testimony that --
- 10 that the -- Mr. Murray's approach gives us an incorrect
- 11 result; is that correct?
- 12 A. It's in the next question and answer.
- 13 Q. Okay. I'm not asking about the next
- 14 question and answer. I'm asking, are you testifying that
- 15 Mr. Murray's approach gives an incorrect result?
- 16 A. Well, Mr. Murray incorrectly assumes simply
- 17 taking Southern Union's capitalization as shown in
- 18 December 31, 2003 on Form 10-Q and subtracting Panhandle
- 19 Eastern's capitalization as shown in December 31, 2003
- 20 annual report off 10-K is a proper methodology for
- 21 calculating Southern Union's capitalization excluding
- 22 Panhandle Eastern.
- 23 Q. Okay. So my question was, you're saying
- 24 Mr. Murray's approach is incorrect; is that right?
- 25 A. I believe that's what I'm saying, yes.

- 1 Q. Okay. Thank you. Now, have you attempted
- 2 to determine what Southern Union's capital structure would
- 3 be if Panhandle Eastern was excluded from the Southern
- 4 Union consolidated capital structure?
- 5 A. I have not developed a capital structure,
- 6 but I have done a -- I have computed a Southern Union
- 7 stand-alone capital structure.
- 8 Q. Okay. Why haven't you done -- now, did you
- 9 say Southern Union stand-alone or --
- 10 A. Well, Southern Union stand-alone.
- 11 Q. Southern Union encompasses Panhandle
- 12 Eastern; isn't that correct?
- 13 A. Consolidated, yes, Southern Union
- 14 consolidated encompasses Panhandle. Southern Union
- 15 stand-alone does not.
- 16 Q. Okay. So have you done a capital structure
- 17 for Southern Union stand-alone?
- 18 A. That's JJG-1, consolidating Southern Union
- 19 stand-alone. That is what I computed.
- Q. Okay. It's found in JJG-1?
- 21 A. Yes.
- 22 Q. Okay. Mr. Gillen, would you agree that the
- 23 money used by Southern Union to purchase Panhandle Eastern
- 24 either came from debt or equity sources?
- 25 A. It came from debt or shareholder-provided

- 1 funds, yes.
- 2 Q. And by shareholder-provided funds are we
- 3 talking equity?
- 4 A. Yes, that's equity.
- 5 Q. Okay. Were there any other sources for the
- 6 money that Southern Union used to buy Panhandle Eastern?
- 7 A. I don't know.
- 8 Q. Okay. Can you tell the Commission how much
- 9 debt was entered into by Southern Union to pay for any
- 10 part of the approximately \$612 million cash payment made
- 11 to acquire Panhandle?
- 12 A. I don't believe I have that.
- 13 MR. HERSCHMANN: Objection. I don't think
- 14 there's anything in the record to support the \$612 million
- 15 number. Actually, the testimony that's admitted or
- 16 proffered so far has a different number.
- 17 MR. FRANSON: Actually, your Honor, I
- 18 believe the question has already been answered. The
- 19 witness doesn't know. So I'd say that's already been
- 20 asked and answered.
- 21 JUDGE WOODRUFF: Well, do you have a source
- 22 for that number or where did that come from?
- 23 MR. FRANSON: Well, your Honor, I think I'm
- 24 entitled to ask questions of the witness, and if the
- 25 witness has a problem with the number, I think that's for

- 1 the witness to assert, not for Mr. Herschmann.
- 2 MR. HERSCHMANN: With all due respect to
- 3 counsel, he has to have a good faith basis for asking a
- 4 question, and if Mr. Oligschlaeger uses a different
- 5 number, if he wants to proffer the number, I'm more than
- 6 happy. If I'm incorrect, fine. I believe we've been
- 7 using a different number in the calculations.
- JUDGE WOODRUFF: I'm going to sustain the
- 9 objection and strike the question and answer. Since the
- 10 answer was "I don't know," it's probably not going to make
- 11 a whole lot of difference.
- 12 Objection is sustained.
- 13 BY MR. FRANSON:
- 14 Q. Mr. Gillen, do you know how much of a cash
- 15 payment that Southern Union did make to acquire Panhandle?
- 16 A. Not off the top of my head, no.
- 17 Q. You don't have any ballpark figure?
- 18 A. No.
- 19 Q. Okay. Well, whatever the number was, do
- 20 you know how much debt was created by Southern Union, how
- 21 much was entered into by Southern Union for whatever
- 22 amount of cash they used to acquire Panhandle?
- 23 A. I don't have that off the top of my head,
- 24 no.
- 25 Q. If the Commission can determine how much

- debt Southern Union entered into in order to pay the cash
- 2 necessary to acquire Panhandle, then the remainder of the
- 3 cash purchase price would have had to come from Southern
- 4 Union equity; isn't that correct?
- 5 A. Well, when you say it's coming from
- 6 Southern Union equity, what do you mean?
- 7 Q. Well, Southern Union has various funds
- 8 available to it; isn't that correct?
- 9 A. Right.
- 10 Q. Wouldn't it have had to come from Southern
- 11 Union funds, whatever cash they have on hand, whatever
- 12 sources of money that Southern Union would have available
- 13 to it?
- 14 A. It would -- I presume it would either come
- 15 from debt or from shareholder-provided funds of some
- 16 nature, yes.
- 17 Q. Okay. Let's look at Schedule JJG-1. Do
- 18 you have that in front of you?
- 19 A. Yes, I do.
- 20 Q. In the consolidating Panhandle stand-alone
- 21 column, you've got a line on Southern Union stand-alone
- 22 column. How was the amount of 646,818,137 for Panhandle
- 23 total common -- actually it's Panhandle stand-alone. Yes,
- 24 Panhandle stand-alone. How was that number, 646,818,137
- 25 for Panhandle total common equity -- total common

- 1 stockholders equity determined?
- 2 A. That would have come from Panhandle Eastern
- 3 Pipeline Form 10-K at 12/31/03.
- 4 Q. Okay. Is this the amount tied to the cash
- 5 payment made by Southern Union to acquire Panhandle?
- A. I do not believe that is.
- 7 Q. And you don't know what that number is?
- 8 A. No, I don't.
- 9 Q. Now, if you could look at the amount of
- 10 946,501,950 in the total consolidated column, again
- 11 Schedule JJG-1, do you see that?
- 12 A. Yes, sir.
- 13 Q. Does that amount represent total Southern
- 14 Union common stockholders equity?
- 15 A. Yes, sir.
- 16 Q. Mr. Gillen, under GAAP, the generally
- 17 accepted accounting principles, are there accounts on
- 18 Southern Union's books that segregate the amount of
- 19 Southern Union equity associated with the ownership of
- 20 Panhandle?
- 21 A. I do not know if they separate them within
- 22 their books. It's possible that they'd have subaccounts
- 23 to separate them.
- Q. But you don't know whether they do or not?
- A. I don't know.

- 1 Q. Is it fair to say you're not -- you don't
- 2 generally work on Southern Union's accounts, other than
- 3 this case?
- 4 A. That's not true, no.
- 5 Q. Okay. So you do do some work for Southern
- 6 Union?
- 7 A. I have done work in the past. Currently
- 8 it's just this case.
- 9 Q. Okay. Thank you. Would you agree that the
- 10 question of how much Southern Union equity is associated
- 11 with the Panhandle ownership is not entirely an accounting
- 12 question?
- 13 A. You'll have to run that by me again.
- 14 Q. Okay. Would you agree that the question of
- 15 how much Southern Union equity is associated with its
- 16 Panhandle ownership is not entirely an accounting
- 17 question?
- 18 A. As an accountant, I would like not to agree
- 19 with that question.
- 20 Q. Okay. Let's --
- 21 A. Well, my answer --
- 22 Q. You said you would like to. Let's try your
- answer.
- A. My answer would be, I can give you an
- 25 accounting answer to that question.

- 1 Q. Well, let's try the accounting answer
- 2 first, then if you want to give a supplemental answer,
- 3 that will be fine.
- 4 A. I'm only an accounting expert.
- 5 Q. Okay. Let's try your accounting answer.
- 6 A. Okay.
- 7 Q. Do you remember the question?
- 8 A. You could determine -- no, I don't.
- 9 Q. Okay.
- 10 A. I'm sorry. I'm not trying to be difficult.
- 11 Q. I understand. Would you agree that the
- 12 question how much Southern Union equity is associated with
- 13 its Panhandle ownership is not entirely an accounting
- 14 question?
- 15 A. It's hard for me to agree with the
- 16 question. I could say that there probably are other
- 17 people who are not accountants who could determine a
- 18 Southern Union capitalization amount.
- 19 O. So --
- 20 A. That may be determined in a way other than
- 21 through accounting.
- 22 Q. So is your answer yes, there could be other
- 23 aspects to this question besides accounting?
- 24 A. There could be other -- there could be
- other aspects, but I'm not sure if they would be correct

- 1 or not under GAAP.
- Q. Okay. Would you agree that GAAP is really
- 3 advisory and is not necessarily binding upon this
- 4 Commission in all respects?
- 5 MR. HERSCHMANN: Objection, calls for a
- 6 legal conclusion.
- 7 MR. FRANSON: Well, your Honor, legal
- 8 conclusions are done all the way through this thing, but
- 9 this is more -- this is their expert witness on a matter,
- 10 and it's really more of a policy and it really -- hold on,
- 11 Mr. Herschmann. It's really within this witness'
- 12 knowledge about GAAP. He's here as an expert witness.
- 13 JUDGE WOODRUFF: It sounds to me like more
- 14 of an accounting question than a legal question. I'm
- 15 going to overrule the objection.
- MR. FRANSON: If I can be heard for a
- 17 moment. I think the question asks whether or not GAAP was
- 18 to be or has to be applied to policy making for the
- 19 Commission. I think the Commission is -- what the
- 20 Commission applies is a legal standard for the Commission
- 21 to determine, unless he's going to proffer him as an
- 22 expert on what standards this Commission uses.
- JUDGE WOODRUFF: Your objection is noted
- 24 and still overruled. You can go ahead and answer the
- 25 question.

- 1 THE WITNESS: Would you mind repeating the
- 2 question?
- 3 MR. FRANSON: At this point I'm going to
- 4 the ask the court reporter to read it back.
- 5 THE REPORTER: "Question: "Would you agree
- 6 that GAAP is really advisory and is not necessarily
- 7 binding upon this Commission in all respects?"
- 8 BY MR. FRANSON:
- 9 Q. Let's break that down, first of all. Would
- 10 you agree that there are certain entities, whether they're
- 11 governmental bodies or private entities, that don't
- 12 necessarily, for any number of reasons, always follow
- 13 GAAP?
- 14 A. There are some entities that are not
- 15 required to follow GAAP, yes.
- Q. Would you know whether this Commission is
- 17 one of those entities?
- 18 A. For their financial statements?
- 19 Q. No. I'm asking, would you know -- and this
- 20 is strictly on your knowledge -- whether this Commission
- 21 is obligated to follow GAAP in all respects as part of its
- 22 ratemaking decision process?
- A. I would not know.
- Q. Okay. Thank you.
- 25 If Southern Union had used any equity

- 1 funding to purchase Panhandle, would that amount of equity
- 2 funding be part of the \$946 million we were just
- 3 discussing? And that \$946 million, I believe, was from
- 4 Schedule JJG-1.
- 5 A. I have it. If they used any equity funding
- 6 for the purchase of Panhandle, it would be part of that?
- 7 Q. Yes.
- 8 A. I believe it would be, yes.
- 9 Q. Okay. Thank you.
- 10 If Southern Union had not purchased
- 11 Panhandle -- and again, this is assuming that Southern
- 12 Union did not purchase Panhandle -- would you expect the
- 13 same amount of total stockholders equity of \$946 million
- 14 would still appear on Southern Union's year-end 2003
- 15 financial statement as its total common stockholders
- 16 equity?
- 17 A. I couldn't possibly answer that.
- 18 Q. Have you read Mr. Dunn's surrebuttal
- 19 testimony?
- 20 A. Yes, I have. I wouldn't say I'm expert in
- 21 his surrebuttal, but go ahead if you have a question on
- 22 it.
- Q. But you have read it?
- 24 A. Yes.
- 25 Q. Okay. Are you aware that Mr. Dunn presents

- 1 an estimate of the amount of common equity that should be
- 2 eliminated from the total Southern Union common equity
- 3 balance?
- 4 A. Yes, I am.
- 5 Q. Okay. As it relates to Panhandle?
- A. Yes, sir.
- 7 Q. Have you had an opportunity to review
- 8 Mr. Dunn's calculations?
- 9 A. I've read his surrebuttal testimony.
- 10 Q. Okay. Do you agree with it?
- 11 A. I have not taken the numbers back to GAAP
- 12 financial statements, but I have no reason to disagree
- 13 with it.
- Q. But you can't say for sure that you do
- 15 agree with it?
- A. Well, it's not my testimony.
- 17 Q. I understand it's not your testimony. But
- 18 you don't know whether you actually agree with it because
- 19 you haven't done the calculations yourself; is that
- 20 correct?
- 21 A. That's correct, and I'm not supporting
- 22 those numbers.
- 23 Q. Okay. Do you know where Mr. Dunn got this
- 24 information?
- 25 A. I do not.

- 1 Q. You didn't give it to him?
- 2 A. No, sir.
- 3 Q. Do you know how much equity Southern Union
- 4 does, in fact, have in Panhandle?
- 5 A. I do not have that with me, no.
- 6 Q. But I guess my question is, I understand
- 7 you don't have it here with you, but do you know the
- 8 answer to that?
- 9 A. No, I don't.
- 10 MR. FRANSON: Thank you very much. I don't
- 11 believe I have any further questions, your Honor.
- 12 JUDGE WOODRUFF: Come up to questions from
- 13 the Bench, beginning with Commissioner Clayton.
- 14 QUESTIONS BY COMMISSIONER CLAYTON:
- Q. Good morning.
- A. Good morning.
- 17 Q. I've reviewed your testimony and I've
- 18 reviewed the schedules that you've supplied to us. As an
- 19 accountant, are you able to suggest a capital structure
- 20 appropriate for ratemaking purposes in your capacity as an
- 21 accountant?
- 22 A. Simply in the capacity as an accountant, I
- 23 probably -- well, today I would not be able to, but a
- 24 capital --
- Q. Why not today? Is there --

- 1 A. I have not done an analysis.
- 2 Q. Oh, you haven't done an analysis?
- 3 A. No.
- 4 Q. Okay. Well, as an accountant, is that the
- 5 proper training to establish the capital structure?
- 6 A. I think the proper accountant with proper
- 7 training and experience could develop a capital structure,
- 8 yes.
- 9 Q. Do you have that proper training and
- 10 experience?
- 11 A. I would not say I've done it before. I've
- 12 never done it before, so I would not put myself in that
- 13 category.
- 14 Q. So the answer would be no?
- 15 A. That's correct.
- Okay. Schedule JJG-2, this schedule sets
- 17 out suggested or actual capitalization of the company as a
- 18 whole and also on a stand-alone basis, as well as setting
- 19 out the capitalization of Panhandle; is that correct?
- 20 A. Yes, sir, on a GAAP basis.
- 21 Q. Now, how does that basis differ from a
- 22 purely financial business?
- A. It doesn't.
- Q. It doesn't?
- 25 A. No.

- 1 Q. Okay. So on a purely mathematical basis,
- 2 could we take the figures that are listed in one of these
- 3 columns and determine the actual cap-- the actual capital
- 4 structure either on a consolidated basis or Southern Union
- 5 stand-alone or Panhandle stand-alone using these figures?
- 6 Is that an appropriate method for determining the actual
- 7 percentages of capital structure?
- 8 A. I believe my testimony was to say this
- 9 would be -- these schedules would be a good place to start
- 10 to develop that capital structure, yes.
- 11 Q. Well, good place to start, but I guess my
- 12 question is, in terms of actual -- these are the actual
- 13 numbers that you developed associated with the capital
- 14 structure of the company?
- 15 A. These are numbers I can't -- these are
- 16 numbers that came out of their financial reports at the
- 17 SEC.
- 18 Q. Okay. So if we were to -- and forgive me,
- 19 I'm not a financial or not a finance person. I'm not an
- 20 accountant in background, so a lot of these questions may
- 21 seem very elementary, but I need the help.
- 22 A. Perfectly okay.
- 23 Q. If I were to -- simply to say on your
- 24 sheet, say under the consolidated column on JJG-2, if I
- 25 were to add long-term debt and long-term debt due

- 1 currently, add those together, and then divide that number
- 2 by the total capitalization of the company, would that be
- 3 the actual long-term debt owed by the company?
- 4 A. That's correct, yes.
- 5 Q. Okay. And then notes payable would be
- 6 short-term debt, what's generally known as short-term debt
- 7 for ratemaking purposes?
- 8 A. I believe that's correct, yes.
- 9 Q. Now, the other components, I think, are a
- 10 little more difficult to arrive at, because I don't know
- 11 in terms of developing a capital structure how each of the
- 12 other figures are derived. For example, at this point in
- 13 determining the amount of preferred stock that is
- 14 outstanding or the amount of common stock or the premium
- 15 on capital stock, how are these numbers determined on an
- 16 accounting basis? Could you explain that to me?
- A. Well, the first is, is it's very similar to
- 18 debt. I mean, there's a -- there's a number out there.
- 19 Q. There's a finite amount of money owed --
- 20 A. Right.
- 21 Q. -- to preferred equity holders?
- 22 A. Right. That's correct.
- 23 Q. Okay.
- 24 A. The equity is a combination of -- and
- 25 generally, equity only gets to equity in two ways; it's

- 1 either you sold stock in the company and got proceeds from
- 2 the sale of that stock, or over time you've had profits,
- 3 and those profits were not distributed; therefore, they
- 4 ended up in equity and reinvested in the company. That's
- 5 how you get those columns.
- 6 Q. Okay. Very simplistic.
- 7 A. That's the simplistic view. I didn't get
- 8 into all the other --
- 9 Q. Let me give you another simplistic view
- 10 without writing in crayon. I'm just joking.
- 11 A. Might be helpful.
- 12 Q. I know. If we were to take the total
- 13 capitalization of the company and you subtract out your
- 14 long-term debt and your short-term debt and your preferred
- 15 stock, that's how you determine the amount of
- 16 capitalization through common equity; is that correct?
- 17 A. That's correct.
- 18 Q. So under the consolidated structure -- and
- 19 let me ask, this is as of March 31, 2004; is that correct?
- 20 A. That's correct, yes.
- 21 Q. That would mean the total debt for the
- 22 consolidated company would be roughly 55 -- 55.2 percent.
- 23 These numbers aren't listed? I've got a calculator up
- 24 here, and I was doing some numbers here.
- 25 A. Subject to check?

- 1 Q. Subject to check, 12 percent equity.
- 2 A. I'm accustomed to lawyers taking accounting
- 3 positions.
- 4 Q. That's got to be a first.
- 5 So to determine the actual capitalization,
- 6 setting aside -- and you weren't -- I don't think you were
- 7 here yesterday -- the discussions regarding hypothetical
- 8 capital structures or necessary capital structures for a
- 9 utility, the actual consolidated capital structure of
- 10 Southern Union and including Panhandle, we could take the
- 11 total amount of debt and divide that by the total
- 12 capitalization which, subject to check, of course, is
- 13 55.2 percent. The preferred stock listed on line 2 of the
- 14 chart comes out to be 5.4 percent, and then the remainder
- 15 is 39.4 percent. That would be the actual capital
- 16 structure on a consolidated basis for the company
- 17 according to accounting rules, correct?
- 18 A. That's correct.
- 19 Q. And I could do the same thing under
- 20 Southern Union stand-alone as well, which would be the
- 21 company with all of Panhandle excluded, correct?
- 22 A. That's correct.
- 23 Q. In your opinion -- I don't know if this is
- 24 within your area of expertise -- if one wanted to exclude
- 25 Panhandle from the capital structure, one would have to

- 1 excludes the debt as well as the equity, would they not?
- 2 Wouldn't we have to look in this middle column at the end
- 3 under Southern Union stand-alone to get a market
- 4 capitalization excluding Panhandle Eastern?
- 5 A. Which column would you be looking at? I'm
- 6 sorry.
- 7 Q. I say the middle one. I mean there are
- 8 three -- I'm looking at the three principal columns at the
- 9 end on Schedule JJG-2. You've got subtotal, consolidated,
- 10 Southern Union stand-alone and Panhandle stand-alone. If
- 11 we went to exclude Panhandle, we need to exclude both the
- 12 debt and the equity, and the actual capitalization would
- 13 be in that middle column, the stand-alone column of
- 14 Southern Union. Do you follow me?
- 15 A. Yes, the middle column is Southern Union
- 16 stand-alone, that's correct.
- 17 Q. Okay. So subject to check, obviously, if
- 18 my calculator works, you have -- long-term debt would be
- 19 the two debt entries near the bottom, which would be
- 20 43.9 percent, short-term debt of 75.5 million. That's
- 3.2 percent. And then the preferred equity would be
- 22 9.8 percent.
- I know I'm saying these numbers and you
- 24 have no way to verify that. But that would be the actual
- 25 capitalization --

- 1 A. Uh-huh.
- 2 Q. -- with Panhandle completely excluded,
- 3 correct?
- 4 A. That is -- yes, on the GAAP basis again.
- 5 And I don't mean to confuse you. That --
- 6 Q. That's easy to do, so don't worry about it.
- 7 A. Yeah. That's what these schedules would
- 8 purport to say, yes.
- 9 Q. Okay. Now, would these be the schedules
- 10 that someone in finance would use or would financial
- 11 schedules where -- I mean, this would be the
- 12 capitalization of the company that would be used on a
- 13 non-accounting basis or a financial basis, would they not,
- 14 or are there different types of capitalization schedules
- 15 that would be used?
- A. Well, again --
- 17 Q. Does the question make sense?
- 18 A. Well, let me -- let me give an answer, and
- 19 if it's not the answer to your question, then we'll do it
- 20 again.
- Q. Okay. That's fine.
- 22 A. For financial reporting purposes, what I
- 23 had historically done as a partner was, I was always
- 24 looking at the far left-hand-side column with a total
- 25 consolidated, and that's what the financial communities

- 1 will see. Then the company could discuss components of
- 2 that left-hand column about what's available or how -- you
- 3 know, like, what is owned by which part of the company,
- 4 but for the most part what you're looking at as a
- 5 financial investor is the left-hand side.
- Q. Okay.
- 7 A. And for purposes of this proceeding, the
- 8 company is looking to develop Panhandle stand-alone and
- 9 Southern Union stand-alone.
- 10 Q. I understand. Now, the principal purpose
- of your testimony is to discredit the methods used by
- 12 another witness; is that a fair statement? I don't mean
- 13 that in a rude sense, but we're all big kids around here.
- 14 I mean, you disagree with the methods used by another
- 15 witness?
- 16 A. I disagree with their conclusions.
- 17 Q. Okay. That's a nicer way to put it.
- 18 Lawyers always get so mean about it. Hear that fellas?
- Now, what I'd like you to do, if possible,
- 20 in a general sense on this Schedule JJG -- and in the last
- 21 two columns you've got Southern Union stand-alone and
- 22 Panhandle stand-alone companies. Can you give me an idea
- 23 of what Witness Murray did and how his numbers compare to
- 24 these figures that you're using?
- 25 And I don't need exact figures, but can you

- 1 show me what he did in his removal of Panhandle from the
- 2 market capitalization or the consolidated capitalization?
- 3 A. Again, Witness Murray, as I recall, ended
- 4 up -- your calculations as you were determining how much
- 5 was equity, what percentages did you have?
- 6 Subject to check, of course.
- 7 Q. It depends. Which column are you talking
- 8 about?
- 9 A. Subject to check. Any of them.
- 10 Q. I think the common equity was
- 11 43.1 percent in Southern Union stand-alone.
- 12 A. That's fine. Witness Murray ended up, I
- 13 believe, subject to check again, somewhere around 15,
- 14 16 percent.
- 15 Q. Okay. And do you know how he came up with
- 16 that?
- 17 A. I believe what he has done is he had taken
- 18 all Panhandle equity out of the -- and said that --
- 19 everything showing up as Panhandle stand-alone equity came
- 20 out of Southern Union total and, therefore, what was left
- 21 over was for everyone else.
- 22 Q. Okay. So he removed the premium on capital
- 23 stock, and the retained earnings --
- 24 A. Right.
- 25 Q. -- is, I guess, a simplistic way to look at

- 1 it. So he removed the equity component and left the debt,
- 2 right?
- 3 A. Well, he removed the equity component in
- 4 total. I believe he also removed the debt. But when you
- 5 remove the -- when you take 600 --
- 6 Q. Witness Murray removed the debt or he left
- 7 it in there?
- 8 A. I believe he removed the debt.
- 9 Q. I'm not sure if that's right. I thought he
- 10 left it in there. Maybe we're confused. I know I'm
- 11 confused.
- 12 A. It's early.
- 13 MR. HERSCHMANN: Do you want me to answer
- 14 that?
- 15 COMMISSIONER CLAYTON: Go ahead, yeah.
- 16 MR. HERSCHMANN: I believe he removed from
- 17 the Panhandle side or from the Southern Union side the
- 18 debt associated with Panhandle, and then removed the
- 19 entire purchase price of Panhandle, the cash proceeds.
- MR. FRANSON: And, Commissioner, also,
- 21 Staff's position is that was the right thing to do,
- 22 because that was the proper amount of that.
- 23 COMMISSIONER CLAYTON: Regardless of the
- 24 right thing to do, let's not let the right thing to do
- 25 confuse us here.

- 1 MR. FRANSON: Yes, sir.
- 2 THE WITNESS: As you can see, removing
- 3 these large numbers, removing 611 million or 700 million
- 4 out of the base of 1.2 gets you pretty small.
- 5 BY COMMISSIONER CLAYTON:
- 6 Q. Tell me why what he did was wrong, since
- 7 obviously the premise of my questions was incorrect. My
- 8 memory doesn't serve correctly. So tell me on a purely
- 9 accounting basis why what he did was wrong.
- 10 A. I believe what's taken place there is when
- 11 you removed that entire Panhandle stand-alone, it's only
- 12 there as a stand-alone company because it's still a
- 13 separate registrant. So they're still reporting what
- 14 Panhandle looked like before they were ever acquired.
- 15 Under GAAP, that all sorts of -- that just
- 16 gets -- when you buy a company, you restart the equity
- 17 piece. Your equity starts over. Any equity that was in
- 18 that company when you acquired it goes away; it goes back
- 19 to the people you bought it from. And now you start fresh
- 20 and there is a zero equity balance, except for what equity
- 21 you may have used to buy the company.
- 22 Q. Did his analysis assume that the Panhandle
- 23 transaction never occurred or did he treat it as occurring
- 24 with adjustments that you believe are inappropriate?
- 25 A. I'd like -- my answer to that would be I

- 1 believe he was doing it as if it never occurred, based on
- 2 numbers he used.
- 3 Q. Okay. If that were -- if we were to
- 4 determine that that is the proper way to look at the
- 5 capitalization of the company, wouldn't it be more
- 6 accurate to go back to the point in time and read the
- 7 books going back in time prior to the Panhandle Eastern
- 8 transaction, or would there be a way of actually -- I
- 9 guess your way here to the proper method to exclude
- 10 Panhandle?
- 11 A. Right.
- 12 COMMISSIONER CLAYTON: All right. Thank
- 13 you very much for your time.
- 14 JUDGE WOODRUFF: Commissioner Davis, do you
- 15 have any questions?
- 16 QUESTIONS BY COMMISSIONER DAVIS:
- 17 Q. Going back to the GAAP principles, what
- 18 would be a reason why a body wouldn't adhere to the GAAP
- 19 principles?
- 20 A. I do not know the answer to that.
- 21 Q. But are you aware that there are some
- 22 groups out there that don't adhere to GAAP principles?
- 23 A. Oh, there are some organizations that
- 24 aren't required to follow GAAP. I don't want to confuse
- 25 you, but a good example is the department I used to work

- 1 for. CPA firms don't follow GAAP. They're a partnership;
- 2 they're not subject to SEC rules, and they do not have to
- 3 follow GAAP.
- 4 This Commission and your budgets come from
- 5 a state legislative mandate. You get audited, but the
- 6 audit is not necessarily in accordance with GAAP. It's
- 7 probably in accordance with government approved financial
- 8 statements. So those entities don't necessarily follow
- 9 GAAP.
- 10 What we're talking about here, though, is a
- 11 company that is subject to SEC regulation. They must --
- 12 they must follow GAAP in what they file. The question
- 13 was, do you have to follow GAAP? Again, I'm not an
- 14 attorney.
- 15 Q. Okay. And your answer to that was? Please
- 16 refresh my recollection.
- 17 A. I thought I dodged it, but I presume you
- 18 can make your determination however you determine --
- 19 whatever determination you make, you can make. The
- 20 company still will have to follow GAAP. So if you choose
- 21 to do something that's not in accordance with GAAP, the
- 22 company will just have to follow that rule, that
- 23 determination. I don't know how else to answer that. I
- 24 don't mean to be confusing.
- 25 COMMISSIONER DAVIS: That's all right. No

- 1 further questions.
- 2 THE WITNESS: I guess I've been around
- 3 attorneys long enough to get confusing in my answers.
- 4 COMMISSIONER APPLING: Judge, I have no
- 5 questions of this witness.
- 6 JUDGE WOODRUFF: Thank you, sir. I have no
- 7 questions either, so we'll go back to recross. Kansas
- 8 City's not here.
- 9 City of Joplin, any questions?
- 10 MR. DEUTSCH: No questions, your Honor.
- JUDGE WOODRUFF: Federal Agencies?
- MR. PAULSON: No questions, your Honor.
- 13 JUDGE WOODRUFF: Jackson County and Midwest
- 14 Gas are not here.
- 15 Public Counsel?
- MR. MICHEEL: No questions, your Honor.
- JUDGE WOODRUFF: Staff?
- MR. FRANSON: Briefly, your Honor.
- 19 RECROSS-EXAMINATION BY MR. FRANSON:
- Q. Okay. Mr. Gillen, do you recall when
- 21 Commissioner Clayton asked you about whether you would
- 22 determine a capital structure for Southern Union excluding
- 23 Panhandle?
- 24 A. Yes.
- Q. Okay. If you could turn to page 9 of your

- 1 testimony, and we'll work on the lines as soon as you get
- 2 there, because we may have different line numbers, whether
- 3 that's due to computer printing or whatever it might be.
- 4 A. That's fine.
- 5 Q. Okay. Isn't it true there, I believe, on
- 6 your page 8, you recommend a capital structure that is, in
- 7 fact, Southern Union's capital structure excluding
- 8 Panhandle Eastern?
- 9 A. Which lines are you referring to?
- 10 Q. Well, let me give you the question. It
- 11 might help. It starts on a GAAP basis, what is the
- 12 appropriate column from these schedules?
- 13 A. Okay. On a GAAP basis, I have -- it says,
- 14 the appropriate GAAP column would be a column in these
- 15 schedules titled Southern Union stand-alone.
- 16 Q. And which column is that and on which
- 17 schedule?
- 18 A. That would be on Schedules JJG 1 and JJG-2.
- 19 Q. What column?
- 20 A. And that would be under the far right-hand
- 21 side, consolidating Southern Union stand-alone.
- Q. Okay. And the heading for that is
- 23 Panhandle stand-alone?
- A. And Southern Union stand-alone, yes, sir.
- MR. FRANSON: Okay. No further questions.

- JUDGE WOODRUFF: Redirect?
- 2 MR. HERSCHMANN: Just for clarification, if
- 3 I could hand the witness another copy of Exhibit 4. What
- 4 exhibit number are we up to?
- 5 May I approach the witness?
- JUDGE WOODRUFF: You may.
- 7 (EXHIBIT NO. 31 WAS MARKED FOR
- 8 IDENTIFICATION BY THE REPORTER.)
- 9 REDIRECT EXAMINATION BY MR. HERSCHMANN:
- 10 Q. Will you look at Exhibit 31, please. The
- 11 second page, and read to yourself the paragraph beginning
- 12 with "on June 11, 2003."
- 13 MR. HERSCHMANN: For the record, Exhibit 31
- 14 is Form 10-K for Panhandle Eastern Pipeline Company.
- 15 MR. FRANSON: Mr. Herschmann, could you
- 16 give a date on that? Just so it's clear on the record.
- 17 MR. HERSCHMANN: It's for the fiscal year
- 18 ended December 31st, 2003.
- MR. FRANSON: Thank you.
- MR. HERSCHMANN: I'd offer Exhibit 31 for
- 21 identification into evidence.
- JUDGE WOODRUFF: Are there any objections
- 23 to its receipt?
- MR. FRANSON: No.
- JUDGE WOODRUFF: Hearing none, it will be

- 1 received into evidence.
- 2 (EXHIBIT NO. 31 WAS RECEIVED INTO
- 3 EVIDENCE.)
- 4 BY MR. HERSCHMANN:
- 5 Q. Have you had occasion to read that
- 6 paragraph, sir?
- 7 A. Yes, I have.
- 8 Q. Do you see in the paragraph that the
- 9 acquisition of Panhandle Eastern Pipeline by Southern
- 10 Union was acquired with a portion of the funds obtained by
- 11 Southern Union from the sale of its Texas operations for
- 12 \$437 million in cash?
- 13 A. Yes, sir.
- 14 Q. And if Southern Union's actual capital
- 15 structure was approximately \$940 million in June of 2003,
- would it be appropriate to remove the \$437 million from
- 17 Southern Union's common equity?
- 18 If you don't understand that, tell me and
- 19 I'll try to rephrase it. Let me see if I can break it
- 20 down for you.
- 21 You see that Southern Union paid
- 22 \$581 million in cash to acquire Panhandle from CMS?
- 23 A. Yes.
- Q. And is the \$581 million, would that be
- 25 exclusively Southern Union shareholder equity or would

- cash be considered something different?
- 2 A. Well, you shouldn't confuse cash with
- 3 equity, no, if that's your question. Cash is -- cash is
- 4 something you have in the bank and it's tangible,
- 5 functionable, and you can use right away. Equity is --
- 6 well, that's built up in the company over time.
- 7 Q. So the fact that Southern Union gave to CMS
- 8 \$437 million in cash, does that mean that they gave them
- 9 \$437 million in cash and \$437 million with shareholder
- 10 equity?
- 11 A. No.
- 12 Q. That would be double accounting to do that,
- 13 right?
- 14 A. Yes.
- 15 Q. And in reviewing Mr. Murray's testimony,
- 16 did you realize that he actually did that, removed the
- 17 investment from Southern Union's total equity?
- 18 A. I believe that's what was happening in his
- 19 calculation.
- 20 Q. And would that cause, obviously, certain
- 21 amounts of Southern Union's shareholder equity to drop if
- 22 you took out 437 million from the proposed, say,
- 23 \$940 million of total equity?
- 24 A. Yes.
- 25 Q. Do you know any accounting standards that

- 1 would allow that to occur?
- 2 A. No.
- 3 Q. If you look at your Schedule JJG-2, and
- 4 look at the second column that says eliminations.
- 5 A. Okay.
- 6 Q. What does the eliminations refer to?
- 7 A. Basically it's amounts of Panhandle that
- 8 are already in the consolidated number. So you're
- 9 eliminating it, so you don't double account it.
- 10 Q. And did you make those adjustments in
- 11 coming to a Southern Union stand-alone capital structure?
- 12 A. Those adjustments would be necessary, yes.
- 13 MR. HERSCHMANN: If I could have a moment.
- 14 I'd like to approach the witness, please.
- JUDGE WOODRUFF: You may.
- 16 BY MR. HERSCHMANN:
- 17 Q. You were asked some questions by
- 18 Mr. Franson dealing with Mr. Dunn's calculations, and I've
- 19 handed you what's been received in evidence as Exhibit 3,
- 20 beginning on page 9, line 6. Could you please read that
- 21 through page 10, line 3?
- 22 A. Page 9, line 6?
- Q. Page 9, line 6. It starts with Table 1.
- A. Through page 10, line 3?
- 25 Q. Line 3.

- 1 A. Page 9, line 6 begins with a table, which
- 2 is entitled pro forma capital structure Southern Union
- 3 company only, April 30, 2004.
- 4 Q. I don't need you to read it out loud; I
- 5 just wanted you to read it to yourself first.
- 6 A. Okay.
- 7 Q. Just read that page to yourself.
- 8 A. Okay. I've read it.
- 9 Q. And if you could look back at Exhibit 31
- 10 for a moment.
- 11 A. Exhibit 31 was which, the 10-K?
- 12 Q. Yes.
- 13 A. Okay. Got it.
- 14 Q. If you look at the paragraph we were
- 15 discussing, do you see that the 3 million shares of
- 16 Southern Union common stock were valued at approximately
- 17 \$48.9 million?
- 18 A. Yes.
- 19 Q. Looking at Mr. Dunn's calculations as to
- 20 how to remove Panhandle Eastern Pipeline from Southern
- 21 Union -- actually I'd ask you, can you tell us whether
- that complies with GAAP?
- 23 A. Well, his calculations are not -- the
- 24 schedules I prepared, JJG-1, JJG-2, I prepared in
- 25 accordance with GAAP. His -- his testimony here is

- 1 basically going into the actual transaction itself and
- 2 specifically identifying monies that were raised by the
- 3 company to make the acquisition of Panhandle Eastern.
- 4 The one GAAP number in here that he could
- 5 go to is the \$91 million of earnings by Panhandle since it
- 6 was acquired. That would go back to my schedules. I
- 7 could find that in my schedules.
- 8 Q. What would the \$91 million reflect?
- 9 A. The \$91 million is basically earnings
- 10 Panhandle has had since acquisition.
- 11 Q. In what category would this fall?
- 12 A. Retained earnings.
- 13 Q. Is that considered equity?
- 14 A. Yes.
- 15 Q. Would it appropriately be removed from
- 16 Southern Union's consolidated capital structure if you
- were trying to remove Panhandle?
- 18 A. Yes, it would.
- 19 Q. And if you're looking at Exhibit 31, the
- 20 10-K, would 3 million shares of Southern Union common
- 21 stock that was valued at \$48.9 million be considered an
- 22 equity investment of Panhandle?
- 23 A. That was -- yeah, that's specifically
- 24 identified by the company.
- Q. And would that likewise be appropriate to

- 1 remove from Southern Union's consolidated capital
- 2 structure pursuant to GAAP?
- 3 A. Only if you're trying to specifically
- 4 identify what portion is Panhandle.
- 5 Q. And if you're trying to do that --
- A. Yes.
- 7 Q. -- is that consistent with GAAP?
- 8 A. Then you would pull it out.
- 9 Q. And do you see that Mr. Dunn has actually
- 10 eliminated 48.9 and the \$91 million from Southern Union's
- 11 consolidated capital structure and made it applicable to
- 12 the Panhandle acquisition?
- 13 A. That's what he's saying in his testimony.
- 14 Q. And do you know how -- what other way
- 15 Southern Union went ahead and actually used funds to
- 16 acquire Panhandle?
- 17 A. You might be referring to his third
- 18 adjustment.
- 19 Q. And if you look at the 10-K, can you tell
- 20 us where the \$121,250,000 came from?
- 21 A. Well, it was a common stock units offering.
- 22 Q. And do you know whether or not -- or what
- 23 portion of the equity offering and the equity units
- 24 offering was applicable to Panhandle as either debt or
- 25 equity?

- 1 A. Well, I would only know that from reading
- 2 Mr. Dunn's testimony.
- 3 Q. Can you determine it based on looking at
- 4 the 10-K?
- 5 A. Not what portion is debt, what portion is
- 6 equity.
- 7 Q. Of the 121,250,000?
- 8 A. I don't think I can determine it from
- 9 this -- from what you handed me, no.
- 10 Q. Well, if Southern Union raised \$300 million
- 11 through a common stock offering and an equity units
- 12 offering that right now is debt but converts to common
- 13 equity in 2006, could you apportion what percentage of the
- 14 300 million --
- MR. MICHEEL: I'm going to object to that
- 16 question. It assumes facts not in evidence.
- JUDGE WOODRUFF: What facts are you saying
- 18 are not in evidence?
- 19 MR. MICHEEL: He said, let's assume that
- 20 Southern Union had a \$300 million equity offering. I
- 21 don't think those facts are in evidence.
- MR. HERSCHMANN: I believe they are in
- 23 evidence. We already discussed it. I don't think --
- JUDGE WOODRUFF: This is an assumption
- 25 about a --

- 1 MR. HERSCHMANN: Southern Union issued 300.
- 2 I mean, this is testimony that's come in. There was in
- 3 June of 2003 a total of \$300 million raised in common
- 4 stock and equity units. It's throughout the testimony
- 5 that the equity units convert in 2006. Mr. Dunn just
- 6 talked about it yesterday.
- 7 JUDGE WOODRUFF: I'm going to overrule the
- 8 objection. You can answer the question.
- 9 THE WITNESS: And your question again? I'm
- 10 sorry.
- 11 BY MR. HERSCHMANN:
- 12 Q. I'll go back and try to remember it. If
- 13 Southern -- well, if equity units are raised and they're
- 14 considered debt initially and convert to equity
- 15 subsequently, how is that currently maintained on the
- 16 books, according to GAAP, of Southern Union?
- 17 A. I believe it's recorded as debt.
- 18 Q. And if common stock was issued at the same
- 19 time, how would the common stock be listed?
- 20 A. It would be in stock and premium paid on
- 21 stock.
- Q. Is that the equity?
- 23 A. Yes.
- Q. And if an additional \$121 million was
- 25 provided for the purchase of Panhandle based on the

- 1 raising of the \$300 million, would it be appropriate to
- 2 consider part of it used as debt and part of it as equity
- 3 for that position, or do you know the answer to that?
- 4 A. I'm not sure I can answer that.
- 5 MR. HERSCHMANN: If I can have one moment,
- 6 please.
- 7 JUDGE WOODRUFF: You may.
- 8 BY MR. HERSCHMANN:
- 9 Q. Do you remember being asked certain
- 10 questions about GAAP and its applicability to this
- 11 Commission?
- 12 A. Yes, I do.
- 13 Q. I think there was some confusion. Were you
- 14 discussing as to whether or not the books of the
- 15 Commission had to comply with GAAP, since they're a state
- 16 agency that it would not have to comply with GAAP?
- 17 A. At one point that's the answer I gave,
- 18 because I presumed that that was the question.
- 19 Q. And maybe I can try to clarify.
- 20 Do you know whether or not this Commission
- 21 is required to comply with GAAP in issuing or rendering
- 22 its opinions?
- 23 A. I do not know for absolute certainty.
- 24 MR. FRANSON: Your Honor, I will object at
- 25 this point. The question has been answered. It was do

- 1 you know. That's a yes or no, and this witness has
- 2 answered. Anything else would be nonresponsive, and I
- 3 would object on that basis.
- 4 JUDGE WOODRUFF: I think he has answered
- 5 the question. Anything further would be nonresponsive.
- 6 Do you have another question?
- 7 BY MR. HERSCHMANN:
- 8 Q. Have you provided testimony before any
- 9 other commissions in relationship to the compliance with
- 10 GAAP?
- 11 MR. FRANSON: Your Honor, objection on
- 12 relevance. This is the Missouri Commission, not --
- JUDGE WOODRUFF: Overruled.
- 14 THE WITNESS: Yes, I have.
- 15 BY MR. HERSCHMANN:
- 16 Q. And on those occasions, did the decisions
- 17 of the Commission comply with GAAP in relationship to the
- 18 companies that were appearing?
- 19 A. In relationship to my testimony, they did,
- 20 yes.
- 21 Q. And is the company in this case subject to
- 22 GAAP?
- 23 A. The company is absolutely subject to GAAP.
- 24 Q. And does GAAP reflect MGE's costs related
- 25 to its operation in Missouri?

- 1 A. Yes, it does.
- 2 MR. HERSCHMANN: I have no further
- 3 questions.
- JUDGE WOODRUFF: Thank you. You may step
- 5 down.
- 6 THE WITNESS: Thank you.
- 7 MR. FRANSON: Your Honor, just a
- 8 housekeeping matter. Is the witness finally excused? I'm
- 9 sure that that will be a question that will come up.
- 10 JUDGE WOODRUFF: Yes, I believe he's
- 11 finally excused. You can go home, Mr. Gillen.
- 12 THE WITNESS: Thank you very much.
- JUDGE WOODRUFF: All right. I believe,
- 14 then, we'll go back to Mr. Allen and pick up where we left
- 15 off yesterday.
- MR. MICHEEL: And just, your Honor, so I
- 17 can make sure, we were on the voir dire of the witness; is
- 18 that correct?
- 19 JUDGE WOODRUFF: That is correct. Just so
- 20 the record is clear, when we left off yesterday afternoon,
- 21 MGE had made the motion to challenge the admission of this
- 22 witness' testimony on the grounds that he's not an expert.
- 23 There was extensive voir dire about that, and I promised
- 24 Public Counsel an opportunity to respond to that voir dire
- 25 to rehabilitate his witness.

- 1 MR. MICHEEL: First, your Honor, I'd like
- 2 to mark an exhibit, and that is the deposition of Travis
- 3 Allen. I think the whole deposition should come in. I'd
- 4 also like to reserve a number to get the complete video
- 5 deposition. I'm in the process of getting that.
- 6 Yesterday it was just a snippet of the deposition, so I'd
- 7 like to do that at least at the outset. And I believe
- 8 that Mr. Allen's deposition would be Exhibit 216.
- 9 JUDGE WOODRUFF: Yes, it would be. And
- 10 this is the entire transcript?
- MR. MICHEEL: Yes, your Honor.
- 12 (EXHIBIT NO. 216 WAS MARKED FOR
- 13 IDENTIFICATION BY THE REPORTER.)
- 14 JUDGE WOODRUFF: And you said you wanted to
- 15 reserve a number for the video transcript?
- MR. MICHEEL: Yes. That would be
- 17 Exhibit 217. I guess I will late file that on EFIS, your
- 18 Honor.
- 19 TRAVIS ALLEN testified as follows:
- 20 VOIR DIRE EXAMINATION BY MR. MICHEEL:
- 21 Q. Mr. Allen, do you have a copy of your
- 22 deposition with you?
- 23 A. Yes, I do.
- Q. Has that been marked as Exhibit 216?
- 25 A. Yes, it has.

- 1 Q. And have you provided an errata sheet and a
- 2 signature page to that deposition?
- 3 A. Yes, I have.
- 4 MR. MICHEEL: With that, your Honor, move
- 5 the admission of Exhibit 216.
- JUDGE WOODRUFF: Exhibit 216 has been
- 7 offered into evidence. Any objections?
- 8 MR. HERSCHMANN: Yes. Objection on
- 9 hearsay. It's an out-of-court statement offered for the
- 10 truth of the matter asserted therein, and further, the
- 11 witness is here to testify.
- 12 I'm not sure under what theory we're
- 13 offering in deposition testimony. The questions and the
- 14 portions that we played related directly to the rule of
- 15 the preliminary admissions as to whether or not this
- 16 witness was qualified to give the testimony. I mean,
- 17 counsel has the witness here. If he can lay the
- 18 foundation with the witness in the box that he has a
- 19 foundation, then that's the basis for challenging a voir
- 20 dire challenge, not to try to put in a deposition.
- JUDGE WOODRUFF: Your response?
- MR. MICHEEL: Your Honor, I think it's
- 23 clear under Missouri law that depositions can be used for
- 24 any purpose. I mean, if we want to be here all day, I'll
- 25 just go through all the questions and the answers in the

- 1 deposition. I'm trying to speed things along. And I
- 2 don't think it's hearsay. It was sworn testimony. I've
- 3 asked this witness specific -- I mean, I can ask him if
- 4 those were his answers and questions, if they're true and
- 5 correct.
- 6 MR. FRANSON: Your Honor, the rules in law
- 7 are very clear. Depositions are admissible by any party
- 8 for any purpose.
- 9 MR. HERSCHMANN: Should I address that?
- JUDGE WOODRUFF: Yes, go ahead.
- 11 MR. HERSCHMANN: If counsel's right, then
- 12 there's no need to ever have a trial. I mean, the
- 13 foundation of having the witness available, the hearsay
- 14 rules clearly apply. This is an out-of-court statement
- 15 offered for the truth of the matter asserted therein. I
- don't know if he'd give the same answers to some of this
- 17 or not.
- 18 But the basis for the objection and the
- 19 limited portions that were offered is foundational, and
- 20 that is whether this witness is qualified as an expert to
- 21 testify in this proceeding. If they don't qualify him or
- 22 try to address that issue, they're trying to offer an
- 23 entire deposition. That doesn't address the issue at
- 24 hand. He'd still have to lay a proper foundation.
- JUDGE WOODRUFF: What is the purpose in

- 1 offering this entire deposition?
- 2 MR. MICHEEL: To give a fair and accurate
- 3 view of Mr. Allen's deposition yesterday. There were
- 4 snippets and a heavily edited videotape put into the
- 5 record, and this gives a clear understanding of what
- 6 Mr. Allen testified to in his deposition. And it also
- 7 gives a clear understanding of what Mr. Allen's expertise
- 8 is, what his backgrounds are and how he qualifies as an
- 9 expert in this proceeding.
- JUDGE WOODRUFF: Your response?
- 11 MR. HERSCHMANN: It was cross-examination.
- 12 In a cross-examination under any circumstances, I can lift
- 13 questions that are complete questions and answers and use
- 14 in cross-examination. That doesn't mean that someone's
- 15 entire deposition comes out or else you defeat the whole
- 16 purpose of having a cross-examination.
- This is how it's done; you cross-examine
- 18 the witness. You don't get to come up and say, let me
- 19 offer whatever depositions you may have given at whatever
- 20 point and just put them in the record. That's not how the
- 21 process works.
- JUDGE WOODRUFF: Mr. Franson?
- MR. FRANSON: Your Honor, with all due
- 24 respect to Mr. Herschmann, he's just plain wrong here.
- 25 Rule 57.07 is abundantly clear. Depositions are

- 1 admissible in court. This Commission is covered by its
- 2 rules, the civil rules of procedure. They are admissible
- 3 for any purpose by any party, period, end of discussion,
- 4 and that is what the rule says.
- 5 So I'm suggesting that all of this is
- 6 simply superfluous. All of these other depositions have
- 7 come in, and the reason is the rules allow it, and that's
- 8 what we're seeing here. And no, all trials are not going
- 9 to become irrelevant because generally you don't
- 10 necessarily depose every single person, and even if you
- 11 do, you still generally have something different to
- 12 present at trial.
- So I'm just suggesting that all of the
- 14 depositions that are offered are admissible by any party
- 15 for any purpose. If they want to use parts of them, the
- 16 other parties can bring in more. If they want to use the
- 17 whole thing, they can.
- JUDGE WOODRUFF: I am concerned about
- 19 wholesale dumping of not just this deposition but all the
- 20 depositions into the record without guidance from the
- 21 Commission on what is important about these depositions.
- 22 Go ahead.
- 23 MR. MICHEEL: And I think the importance of
- 24 this deposition is if -- the whole deposition read as a
- 25 whole demonstrates that Mr. Allen is qualified as an

- 1 expert to give his expert testimony here.
- JUDGE WOODRUFF: I'm going to overrule the
- 3 objection and let the deposition into the record. Let's
- 4 go on.
- 5 Exhibit 216 is admitted into evidence.
- 6 (EXHIBIT NO. 216 WAS RECEIVED INTO
- 7 EVIDENCE.)
- 8 BY MR. MICHEEL:
- 9 Q. Mr. Allen, could you describe your
- 10 undergraduate education, what type of degree you have?
- MR. HERSCHMANN: Just for the record, I'm
- 12 renewing my objection pursuant to 490.065. We didn't have
- 13 a ruling, that's why I'm doing it now before he --
- JUDGE WOODRUFF: I think we're still in
- 15 voir dire here.
- MR. MICHEEL: Yes, we are.
- 17 JUDGE WOODRUFF: Okay. And I understand
- 18 your objection is still there, and you made that
- 19 yesterday, I believe. The Commission will not rule on it
- 20 at this point, and it will be ruled upon at a later date
- 21 after evidence has been heard.
- MR. HERSCHMANN: I just want it noted for
- 23 the record.
- 24 JUDGE WOODRUFF: I understand. That's
- 25 fine.

- 1 BY MR. MICHEEL:
- 2 Q. Could you tell me what you have your
- 3 undergraduate degree in?
- 4 A. I received an undergraduate degree from
- 5 Southern Illinois University Edwardsville in business,
- 6 economics and finance with a specialization in financial
- 7 markets and institutions.
- 8 Q. And did you receive that degree with any
- 9 sort of honors?
- 10 A. Yes, I graduated magna cum laude with a GPA
- 11 of 3.806.
- 12 Q. Did you take any classes during your
- 13 undergraduate education that relate to determining cost of
- 14 capital for an entity?
- 15 A. Yes, I did.
- 16 Q. Did you take any classes during your
- 17 undergraduate education that relate to determining the
- 18 appropriate capital structure to use in financial
- 19 analysis?
- MR. HERSCHMANN: Objection, leading.
- JUDGE WOODRUFF: Overruled.
- 22 THE WITNESS: Yes, I took several classes
- 23 in my undergraduate studies regarding capital structure.
- 24 Specifically I can name you -- one class I took was
- 25 Finance 320. It's -- the course name is financial

- 1 management and decision-making. A --
- 2 MR. HERSCHMANN: I'm sorry for
- 3 interrupting. The witness seems to have some documents in
- 4 front of him that he's reading from. I don't know what
- 5 those are, but those documents, I believe, would clearly
- 6 be hearsay. At least if we could see them and know what
- 7 he's using, it may be beneficial.
- 8 JUDGE WOODRUFF: If you could show the
- 9 parties what you're reading from.
- 10 THE WITNESS: Sure. This is a copy of my
- 11 transcript, and this is a copy of the course descriptions
- 12 that I took.
- 13 MR. HERSCHMANN: If I could see them?
- JUDGE WOODRUFF: Certainly.
- MR. MICHEEL: Do we need to go off the
- 16 record?
- JUDGE WOODRUFF: Do you want to go off the
- 18 record for a moment?
- 19 MR. HERSCHMANN: Yeah, just to take a look
- 20 at it.
- JUDGE WOODRUFF: Let's go ahead and take a
- 22 break. We'll come back at 10 o'clock.
- 23 (A BREAK WAS TAKEN.)
- JUDGE WOODRUFF: While we were on break,
- 25 Mr. Herschmann had a chance to look at those documents

- 1 that you wanted to look at, and he now wishes to ask some
- 2 voir dire questions about those documents.
- 3 So you may proceed.
- 4 FURTHER VOIR DIRE EXAMINATION BY MR. HERSCHMANN:
- 5 Q. Mr. Allen, the first document that you
- 6 handed me was a copy of your college transcript; is that
- 7 correct?
- 8 A. I don't know if it's the first one I handed
- 9 you or not, but yeah, I handed you a copy of my college
- 10 transcript, yes.
- 11 Q. And was the other a course description
- 12 printout?
- 13 A. Yes.
- 14 Q. What year did you graduate college?
- 15 A. I graduated with my bachelor's degree in
- December of 2001, and my master's degree in May of 2003.
- 17 Q. In the course description printouts, does
- 18 that include both your college and graduate school course
- 19 descriptions?
- 20 A. No, it just -- this is just a course
- 21 description of my undergraduate studies.
- 22 Q. And you graduated college in 2001, right?
- 23 A. Correct.
- 24 Q. And some of the courses that you took dated
- 25 back to which year? When did you first start college?

- 1 A. When I first went to SIUE was August of
- 2 1999.
- 3 Q. And this transcript covers all the courses
- 4 you took from August of 1999 'til you graduated; is that
- 5 correct?
- A. That's correct.
- 7 Q. What is the date on the course description
- 8 printout that you just got off the Internet? Withdraw it.
- 9 I'm sorry.
- 10 Did you get the course description printout
- 11 off the Internet?
- 12 A. Yes, I got the course description printout
- 13 from the Southern Illinois University Edwardsville
- 14 website.
- 15 Q. And what date did you get the printout?
- 16 A. May 26, 2004.
- 17 Q. And some of the courses that are referenced
- 18 in the course description that correspond to your
- 19 transcript, that's a five-year later description of the
- 20 course, right? You started in '99. The printout just
- 21 came from a couple of weeks ago, or about a month ago?
- 22 A. Yeah, that's correct.
- 23 Q. Do you know if the courses have changed in
- 24 five years? Withdraw that.
- 25 Have you gone back to take the classes

- 1 again since 1999?
- 2 A. No.
- 3 Q. So you don't know if the courses are the
- 4 same from five years ago as they are today, right?
- 5 A. Well, looking at the course description,
- 6 the titles of the courses and my understanding of what I
- 7 covered in those courses, I can assure you that the ones
- 8 that I would testify to on this printout from course
- 9 descriptions are the classes that I took.
- 10 Q. Presumably you can look at your transcript
- 11 and tell us what those classes were about because you
- 12 actually lived through it without having to refer to a
- 13 five-year later course description, right?
- 14 A. I think to have this as a reference jogs my
- 15 memory specifically, so I'm more comfortable doing it that
- 16 way.
- 17 Q. This is your area of expertise, right?
- 18 That's what you told us, right?
- 19 A. Yeah, this is my area of expertise.
- 20 Q. You need a course description to jog your
- 21 memory about what you took in your area of expertise? I
- 22 thought you told us yesterday you were more than qualified
- 23 to render the opinions.
- 24 A. There are two questions there. Which one
- 25 do you want me to answer first?

- 1 Q. Both, in any order you want.
- 2 A. Can you repeat?
- 3 Q. Sure. You told us yesterday that you were
- 4 more than qualified to provide the opinions in this
- 5 matter, right?
- 6 A. Correct.
- 7 Q. And your area of expertise you said is
- 8 based on your education, right?
- 9 A. Correct.
- 10 Q. Are you telling us now that you need to
- 11 look at a course description to describe what you learned
- 12 back in college?
- 13 A. I don't need to look at a course
- 14 description and tell you my knowledge, but to give you a
- 15 specific on exactly what was covered in a specific class,
- 16 it is helpful to have that.
- 17 Q. You don't have the foggiest idea, do you,
- 18 sir, as to whether or not a course description that was
- 19 just printed out a month ago was exactly what you learned
- 20 five years ago, right?
- 21 A. No, that's not correct.
- 22 Q. Do you know if the same professors are
- 23 teaching the same classes? Did you go back and check to
- 24 make sure all the professors are teaching the exact same
- 25 classes with the exact same books, no new editions or

- 1 anything in the last five years?
- 2 A. I know that for specific classes that I
- 3 tutored, that they were still using the same book after I
- 4 had taken the course and still being taught by the same
- 5 professors. A lot of courses that I took -- SIUE is not a
- 6 huge department, so a lot of the courses are continuously
- 7 taught every semester by the same instructor, yes.
- 8 Q. So presumably you know what those courses
- 9 are about, right?
- 10 A. Your question was whether or not --
- 11 Q. I have another question now. Presumably
- 12 you know what those courses are about, right? You just
- 13 told us they're same ones over and over.
- 14 A. I told you, yes, it's the same instructors.
- 15 I have a general understanding. Again, to cover the exact
- 16 topics of discussion, then it's helpful to have a guide.
- 17 It's not saying that, I mean, to ask -- I don't ask you to
- 18 you remember, you know, what you had for lunch three years
- 19 ago or, you know, what case did you try three years ago,
- 20 what exactly were the issues in that case?
- 21 Q. And I don't offer expert testimony when I
- 22 don't have the training either, sir.
- 23 A. Well, I have the training. I disagree with
- 24 you there.
- 25 Q. Tell me -- without looking at anything,

- 1 tell me the exact course that you took that addressed use
- 2 of the DCF, the CAPM and the risk premium method as it
- 3 related to natural gas utilities in either college or
- 4 graduate school.
- 5 A. See, that's the problem.
- 6 Q. I want to know if you took the course. Is
- 7 there a course that you took that addressed the use of the
- 8 DCF method, with a CAPM and risk premium as it relates to
- 9 utilities? And then -- I want an answer to that question,
- 10 and then specifically in the natural gas industry.
- 11 A. The answer to your question is, I took a
- 12 course in portfolio analysis, I took a course in security
- 13 analysis, as well as corporate anal-- and I think that was
- 14 the title of the course, corporate analysis. And the
- 15 answer to your question is that there is no specific
- 16 courses regarding finance in public utilities. You get a
- 17 degree in finance. You don't get a degree in finance in
- 18 public utilities.
- 19 When I have a driver's license, I have the
- 20 skills to go out and drive a car. I don't have a driver's
- 21 license that says, okay, you have the skills to drive a
- 22 Mustang, you don't have the skills to drive a Ford F-150.
- 23 It's applicable. You learn the basic fundamental skills
- 24 that are absolutely applicable across industries. So your
- 25 question is not on -- is not on target.

- 1 Q. Let me use your car example for a minute.
- 2 When you got your driver's license, you didn't think you
- 3 had the skills to drive professionally as an expert?
- 4 Could you drive in a racing setting? Did you think you
- 5 had those qualifications because you got your driver's
- 6 license?
- 7 A. I could have drove in a race, absolutely.
- 8 Q. And you think you were qualified to get in
- 9 the Indy 500 and drive because you had that? That's what
- 10 you're telling us, that's your analogy?
- 11 MR. MICHEEL: I'm going to object, your
- 12 Honor. This is beyond the scope, and now he's badgering
- 13 the witness at this point.
- 14 JUDGE WOODRUFF: I'll sustain the
- 15 objection.
- 16 THE WITNESS: Could you repeat your
- 17 question?
- JUDGE WOODRUFF: The objection was
- 19 sustained.
- THE WITNESS: I'm sorry.
- 21 JUDGE WOODRUFF: You don't have to answer
- 22 that question. He's going to ask you another one.
- THE WITNESS: I'm sorry.
- 24 BY MR. HERSCHMANN:
- 25 Q. Are you telling us you don't think there

- 1 are any courses that deal with utility finance and the
- 2 application of the CAPM, the risk premium and the DCF
- 3 methodology for utilities?
- 4 A. No, that's not what I'm saying. What I'm
- 5 saying is that you get a degree in finance. You learn the
- 6 basic building blocks of the CAPM and the DCF model and
- 7 capital structure and capital budgeting decisions that are
- 8 applicable across sectors.
- 9 Q. Let me ask you my question, and see if you
- 10 can answer it. Did you take any courses that specifically
- 11 addressed the usage of the DCF model, CAPM and risk
- 12 premium as it related to utilities? It's a yes or no.
- 13 MR. MICHEEL: I'm going to object. It's
- 14 been asked three times, and he's given his answer three
- 15 times.
- 16 JUDGE WOODRUFF: It's a yes or no question,
- 17 if you could answer yes or no, please.
- 18 THE WITNESS: Could you repeat the
- 19 question?
- MR. HERSCHMANN: Would you read it back,
- 21 please?
- 22 THE REPORTER: "Question: Let me ask you
- 23 my question, and see if you can answer it. Did you take
- 24 any courses that specifically addressed the usage of the
- 25 DCF model, CAPM and risk premium as it related to

- 1 utilities? It's a yes or no."
- 2 THE WITNESS: Is your question, was my
- 3 course title the use of CAPM -- if this is your question,
- 4 was the course title I took the use of CAPM in the DCF
- 5 model as it relates to or applied to a public utility
- 6 company, no, I didn't take that course.
- 7 MR. HERSCHMANN: I'd ask the witness be
- 8 directed to answer the question that I posed. I didn't
- 9 ask if it was the course title.
- 10 JUDGE WOODRUFF: Please answer the question
- 11 that was asked, if you can. Could you read back the
- 12 question again?
- 13 THE REPORTER: "Question: Let me ask you
- 14 my question, and see if you can answer it. Did you take
- 15 any courses that specifically addressed the usage of the
- 16 DCF model, CAPM and risk premium as it related to
- 17 utilities? It's a yes or no."
- 18 THE WITNESS: That specific question, I
- 19 would have to say yes, because in my studies we did talk
- 20 about public utility companies, but again, I didn't take a
- 21 course that said DCF and CAPM for a public utility.
- JUDGE WOODRUFF: He's not asking you the
- 23 title. I think you've answered the question when you
- 24 first answered it. All right.
- 25 BY MR. HERSCHMANN:

- 1 Q. Did you go back and verify with your school
- 2 as to whether or not the descriptions that you printed out
- 3 on May 26, 2004 were the exact same course descriptions
- 4 that are applicable today?
- 5 A. That are applicable this date today?
- 6 Q. Yes or no, right.
- 7 A. No, I did not do that, but I mean, it was
- 8 only a month ago.
- 9 Q. Did you some point after May 26, 2004, up
- 10 until today, did you go back and contact your school to
- 11 ask them whether the course descriptions that are
- 12 contained in this document accurately reflect the courses
- 13 that you took beginning in 1999? That's a yes or no, did
- 14 you contact the school?
- 15 A. No, I did not.
- MR. HERSCHMANN: I would object to the
- 17 witness using this exhibit in any way. I don't think
- 18 there's any foundation.
- 19 MR. MICHEEL: I don't have a problem if he
- 20 doesn't use that exhibit. Could you just give that to me,
- 21 Mr. Allen?
- 22 I didn't know it was going to take up 15 to
- 23 20 minutes.
- 24 JUDGE WOODRUFF: It's not been offered as
- 25 an exhibit, so it's not an exhibit. It's a document the

- 1 witness was using to refresh his memory. Since the
- 2 parties agree on it, I'm not going to make any other
- 3 ruling on it.
- 4 MR. MICHEEL: I don't know where we were
- 5 when we went down this rabbit path, so let me just start
- 6 again from the beginning.
- 7 FURTHER VOIR DIRE EXAMINATION BY MR. MICHEEL:
- 8 Q. Mr. Allen, did you take any classes as an
- 9 undergraduate that related to determining -- doing
- 10 analysis for a discounted cash flow method, the capital
- 11 asset pricing method?
- 12 A. Yes, I did.
- Q. And what classes were those, sir?
- 14 A. Did you say as an undergraduate?
- 15 Q. Yes, as an undergraduate.
- 16 A. One course was -- the course number was
- 17 Finance 320; the title was financial management and
- 18 decision-making. And that course introduced me to the DCF
- 19 model, the capital asset pricing model, capital budgeting
- 20 decisions, as well as the valuation of securities,
- 21 obviously.
- 22 Q. And what grade did you receive in that
- 23 course?
- 24 A. I received an A.
- MR. HERSCHMANN: If it'll help, I'll

- 1 stipulate that his transcript says whatever it says.
- JUDGE WOODRUFF: The transcript's not in
- 3 evidence.
- 4 MR. MICHEEL: The transcript's not in
- 5 evidence, and I think I'm entitled to rehabilitate this
- 6 witness as I choose, your Honor.
- JUDGE WOODRUFF: There wasn't really an
- 8 objection there, but I'll allow him to proceed.
- 9 BY MR. MICHEEL:
- 10 Q. Was there any other courses that you took
- 11 as an undergraduate that prepared you or that you looked
- 12 at or studied the DCF?
- 13 A. Where I specifically studied the DCF,
- 14 another course that I took was -- the course number was
- 15 Finance 430; the title was portfolio analysis. In that
- 16 course, I studied -- along with portfolio evaluation, we
- 17 studied various valuation -- equity valuation techniques,
- 18 including, again, the DCF model, as well as the CAPM
- 19 model, and various risk characterizations.
- 20 Q. And as part of your course work in that
- 21 course, did you do some DCF modeling?
- 22 A. Yes, and I received an A in that course.
- Q. Were there any other courses in your
- 24 undergraduate work that dealt with DCF or determining the
- 25 cost of capital or any other sort of company?

- 1 A. In my undergraduate curriculum, we dealt
- 2 with it in my -- to some extent in my Finance 431 class.
- 3 It is a derivative securities class. That class was more
- 4 geared towards the use of derivative securities to hedge
- 5 risks, but we did talk about valuation techniques in that
- 6 course, yes.
- 7 Q. And what was your grade in that course?
- 8 A. I received an A.
- 9 Q. Did you take any undergraduate courses that
- 10 dealt with determination of the appropriate capital
- 11 structure for use as of -- for doing financial analysis?
- 12 A. As an undergraduate --
- 13 MR. HERSCHMANN: Objection, leading, vaque
- 14 and ambiguous.
- 15 JUDGE WOODRUFF: Overruled. You can answer
- 16 the question.
- 17 THE WITNESS: Yeah, in my Finance 430
- 18 class, we talked about capital structure, as well as, I
- 19 believe, in my Finance 430 class, the portfolio class, but
- 20 mainly capital structure issues, those were more
- 21 advanced-type issues and those were what I covered in my
- 22 graduate studies.
- 23 BY MR. MICHEEL:
- Q. Were there any other classes that you took
- 25 as an undergraduate that prepared you to conduct financial

- 1 analysis?
- 2 A. Yes, there was a lot of classes that built
- 3 my basic foundation of knowledge that an analyst would
- 4 have to have in order to perform a -- a thorough analysis.
- 5 One of those courses was my intermediate macroeconomic
- 6 theory course, and that course really -- really was a
- 7 course regarding markets, competition, general price and
- 8 quantity determinations, basic microeconomic theory course
- 9 type material.
- 10 Another course that I took was -- oh, I'm
- 11 sorry. And I received an A in that course.
- 12 Another course that I took was
- 13 Economics 302, which was an intermediate macroeconomic
- 14 theory course in which I received an A in. This course
- 15 introduced me or -- to basically an understanding of the
- 16 economic -- the overall economic environment, interest
- 17 rates, inflation, a basic understanding of the overall
- 18 macro economy.
- 19 Another course that I took was statistical
- 20 analysis for business decisions. That course is a
- 21 statistics course that helped me build the knowledge to
- 22 understand the various statistical measures that you have
- 23 to use as a financial analyst. Also we dealt with
- 24 regression analysis, ordinary least squares prediction
- 25 intervals.

- 1 Another course that I took was a GBA --
- 2 they call it GBA 300. And the course title is foundation
- 3 of business knowledge, and that course was almost like
- 4 a -- a discussion-type format where we discussed current
- 5 issues, how it related to companies, what it meant for the
- 6 companies. It was kind of like -- almost like a current
- 7 events for business knowledge-type course.
- 8 Q. Now, in your statistical analysis class,
- 9 what grade did you receive?
- 10 A. I received a B in that course.
- 11 Q. And in your Economics 302 class, what grade
- 12 did you receive?
- 13 A. I received an A in that course.
- 14 Q. Let's move on to your graduate school
- 15 education. Were there any classes that you took in your
- 16 graduate school education that dealt with determining the
- 17 cost of equity for any sort of company?
- 18 A. I'm sorry. There was still more I wanted
- 19 to get to on my undergraduate studies.
- Q. Well, let's go to your graduate studies
- 21 right now.
- 22 A. Okay.
- 23 Q. Were there any classes in your graduate
- 24 studies that allowed you to determine the cost of capital
- 25 for any sort of company?

- 1 A. Yes. Specifically we dealt with cost of
- 2 capital, as well as capital structure valuation
- 3 techniques, including the DCF model and the capital asset
- 4 pricing model that I used in my analysis. I covered those
- 5 extensively in my graduate study of Finance 528. That
- 6 was -- the title of that course was security analysis and
- 7 modeling, and I received an A in that course.
- 8 Q. In that course, Finance 528, did you do any
- 9 modeling?
- 10 A. Yes, we used the DCF and the CAPM model.
- 11 We discussed -- we discussed it thoroughly. We discussed
- 12 -- it was a more in-depth class. We discussed the
- 13 component parts. As an undergraduate, you really just
- 14 looked at here are the components, how do you do this
- 15 calculation?
- 16 As a graduate student, what you did, it was
- 17 a more extensive and thorough analysis of individual
- 18 component parts, the advantages and disadvantages of them,
- 19 so it really allowed you to explore the models in-depthly
- 20 and make your own determination of what you believe was
- 21 the most appropriate way of performing the analysis.
- 22 Q. And do you know whether those models apply
- 23 across industry sectors?
- A. Absolutely. I mean, with the DCF model,
- 25 and specifically it's more an issue of degree of

- 1 relativeness, but the DCF model that Gordon developed in
- 2 his seminal book, The Cost of Capital for a Public
- 3 Utility, is -- is the public utility sector is almost an
- 4 ideal case for the use of that model because it's a mature
- 5 industry.
- 6 Q. After your -- were there any other courses
- 7 other than the Finance 528 course in your graduate school
- 8 work that prepared you to be a financial analyst?
- 9 A. I would like to speak about another course
- 10 where we did specific DCF and CAPM. Is that okay?
- 11 Q. Tell me about your courses.
- 12 A. Yeah. Another course where I specifically
- 13 engaged in detailed studies regarding the DCF, CAPM,
- 14 capital structure, capital evaluation techniques was my
- 15 Finance 460 course, and the title of that course was
- 16 corporate financial analysis and strategy. I received an
- 17 A in that course.
- 18 Also in my graduate studies for general
- 19 education that prepared me to understand how everything
- 20 fit together in an analysis, I took a course in financial
- 21 innovations in engineering. I also took an advanced
- 22 microeconomic theory course, which again, it was -- it was
- 23 cost determination in markets, various market
- 24 applications. This course was more rigorous in the fact
- 25 that it dealt with the mathematics behind the theory that

- 1 is taught in the undergraduate level.
- I also took an advanced -- I'm sorry. I
- 3 received an A in that advanced microeconomic theory
- 4 course. I also took an advanced macroeconomic theory
- 5 course, which again, it was a more thorough analysis of
- 6 overall economic intricate parts of the economy, as well
- 7 as fiscal policy, monetary policy. I received an A in
- 8 that course.
- 9 Also I took a financial strategy growth and
- 10 control course, which covered extensively mergers and
- 11 acquisitions of firms, what it does as far as to the value
- 12 of stock, et cetera. I received a B in that course.
- I think that's a good synopsis of my
- 14 graduate education.
- 15 Q. And did those courses prepare you to
- 16 provide testimony regarding appropriate capital structure
- 17 and return on equity for any type of company?
- 18 A. Absolutely, yes. It's a foundation of
- 19 skills, knowledge and education that you learn in college,
- 20 that I learned in college specifically, that allowed me to
- 21 come in here and perform this analysis thoroughly. And I
- 22 do it for, you know, not only public utility but across
- 23 sectors, absolutely.
- Q. You indicated there were other
- 25 undergraduate courses that you took that related. Could

- 1 you tell me about those?
- 2 A. Yes. I'm trying to remember which ones
- 3 they were. Okay. One course that I wanted to mention was
- 4 a business forecasting course that I took as an
- 5 undergraduate student. The course title was -- or I'm
- 6 sorry. The -- it was called Econ 417. Econ Finance 417
- 7 is how they refer to it, because it's kind of a mixture.
- 8 And in that course we studied various predictions or
- 9 various models used to make forecasts, the future.
- 10 Specific models that I remember are the OLS
- 11 regression models, also consensus forecast, which is what
- 12 we use, has been referred to in this course -- or I'm
- 13 sorry -- has been referred to in this testimony, the
- 14 direct testimony. I also took a course -- oh, and I
- 15 received an A in that course.
- 16 I took a course in quantitative methods for
- 17 economic and business analysis. That course, again, gave
- 18 me the mathematics that I needed to -- or supplemented my
- 19 mathematical understanding that I needed to perform my
- 20 analyses correctly.
- 21 And I also want to add that I took -- I got
- 22 an A in that Econ 400 quantitative methods course.
- I also want to add that I took a course in
- 24 introduction to econometrics, and what that course was, it
- 25 was the use of linear regressions to make predictions and

- 1 correlations between variables. It's kind of a hard class
- 2 to describe.
- 3 Q. And did those courses further prepare you
- 4 for filing testimony regarding -- or determining cost of
- 5 capital for any sort of company in determining a capital
- 6 structure?
- 7 A. Absolutely. While they didn't
- 8 specifically -- those classes didn't specifically --
- 9 specifically cover the DCF model, CAPM, capital structure,
- 10 those are basic foundational skills and knowledge that you
- 11 need in order to perform an analysis thoroughly. I want
- 12 to add that I got an A in that econometrics course that I
- 13 was speaking of.
- 14 Q. And for your graduate school, what was your
- 15 overall GPA, your grade point average?
- 16 A. 3.7.
- 17 Q. What books did you read and rely on prior
- 18 to filing your testimony in this proceeding?
- 19 A. I reviewed the Principles of Corporate
- 20 Finance book, which was authored by Stewart Myers and
- 21 Richard Brealey. I read the Cost of Capital to a Public
- 22 Utility book, which was authored -- it's a seminal book in
- 23 public utility financial analysis, and that was authored
- 24 by Dr. Myron Gordon, who is a preeminent expert in the
- 25 field of public utility financial analysis and equity

- 1 evaluation. He's referred to as the father of the DCF
- 2 model, and in that book he describes various growth rate
- 3 methodologies that he believes to be appropriate, and one
- 4 of those is the methodology that I used, the sustainable
- 5 growth rate.
- 6 MR. HERSCHMANN: I'm sorry. I think the
- 7 question was, what books did he read to prepare his
- 8 testimony.
- 9 JUDGE WOODRUFF: He has gone beyond that
- 10 and is nonresponsive, if you want to ask another question.
- 11 BY MR. MICHEEL:
- 12 Q. That's fine. Are there any other books
- 13 that you read for preparing your testimony?
- 14 A. Yes. I reviewed the Fundamentals of
- 15 Investment, authored by Gordon Alexander and William
- 16 Sharp, who was one of the two guys who invented the
- 17 capital asset pricing model, as well as authored by
- 18 Jeffrey Bailey.
- 19 I also reviewed Investment Analysis and
- 20 Portfolio Management book, authored by Frank Reilly and
- 21 Keith Brown, as well as the Essentials of Corporate
- 22 Finance book, authored by Steven Ross, Randy Westerfield
- 23 and Bradford Jordan. Also I reviewed Cost of Capital, a
- 24 Practitioner's Guide, and that book was authored by David
- 25 Parcell.

- 1 Q. Did you provide this information to the
- 2 company in response to a Data Request well over a month
- 3 ago?
- 4 A. Yes, I did.
- 5 Q. Other than those books, did you review any
- 6 other information in preparing -- before you prepared your
- 7 testimony?
- 8 A. Yes, I did.
- 9 Q. And could you tell us what information you
- 10 reviewed?
- 11 MR. HERSCHMANN: I'm sorry, your Honor.
- 12 I'm going to object to the question. As we said, the
- 13 testimony, if we could have a breakdown as whether it was
- 14 prior to the direct, rebuttal or surrebuttal.
- JUDGE WOODRUFF: If you could clarify.
- MR. HERSCHMANN: If you could clarify it
- 17 for the first listing of the books.
- 18 BY MR. MICHEEL:
- 19 Q. Mr. Allen, did you read those books -- when
- 20 did you read those books that you talked about?
- 21 A. Prior to filing direct testimony in this
- 22 case, Case GR-2004-0209.
- 23 Q. Now, prior to filing testimony in this
- 24 case, is there other information that you reviewed before
- 25 preparing your testimony?

- 1 A. Yes, there is.
- Q. And what information was that?
- 3 A. I reviewed the ValueLine Investment Survey.
- 4 I reviewed C.A. Turner Utility Reports. I reviewed Yahoo
- 5 Finance. I reviewed Ibbotson & Associates 2002 Yearbook,
- 6 as well as the Ibbotson & Associates 2003 Yearbook. I
- 7 also reviewed Southern Union's 2003 annual report, as well
- 8 as all of the company's responses to the OPC Data Request
- 9 2001 through 2015.
- 10 I also reviewed the Bluefield Waterworks
- 11 and Improvement Company vs. Public Service Commission
- 12 case, as well as FTC vs. Hope Natural Gas case. I also
- 13 reviewed the Kansas City vs. Kansas City as Company case.
- 14 I also reviewed a variety of previous testimonies that I
- 15 can give the specific numbers, if you would like.
- Q. Why don't you do that? And you did this
- 17 all before -- prior to filing your direct testimony?
- 18 A. Yes, as I stated in my deposition, that all
- 19 of this was filed prior to -- I mean, was read prior to
- 20 filing my direct testimony. If you look -- I read the
- 21 direct testimony of John Tuck in Case ER-93-41. I read
- 22 the direct testimony of John Tuck in WR-95-205/SR-95-206.
- 23 I read the direct testimony of Mark Burdette in
- 24 Case GR-2001-292. I read the direct testimony of David
- 25 Murray in Case GR-2001-292.

- 1 I also read the direct testimony of John
- 2 Dunn in Case GR-2001-292, as well as the direct testimony
- 3 of Mark Burdette in WR-2003-0500, direct testimony of
- 4 David Murray in Case WR-2003-0500, the direct testimony of
- 5 John Dunn in Case GR-2004-0209, the direct testimony of
- 6 Michael Noack in Case GR-2004-0209, the direct testimony
- 7 of James Oglesby, Case GR-2004-0209, the direct testimony
- 8 of John Quain in Case GR-2004-0209, the direct testimony
- 9 of Carlton Ricketts in Case GR-2004-0209, the direct
- 10 testimony of Jay Cummings in Case GR-2004-0209, and I
- 11 reviewed the Data Requests that I had sent out that had
- 12 come back to me prior to filing direct testimony.
- 13 Q. With respect to the book, The Cost of
- 14 Capital to a Public Utility, do you know if that's an
- 15 authoritative book in the field?
- 16 A. Yes, it is.
- 17 Q. And do you know if there are any other
- 18 witnesses in this proceeding who agree with you about
- 19 that?
- 20 A. I know for a fact that the Company Witness
- 21 Morin agrees with that. He's stated that in his
- 22 deposition. As far as anybody else, I can't say for them.
- 23 Q. The Cost of Capital, a Practitioner's
- 24 Guide, do you know if any other witnesses have utilized
- 25 that in this proceeding?

- 1 MR. HERSCHMANN: Objection, calls for
- 2 hearsay, unless he was there when they did it.
- 3 MR. MICHEEL: It's attached as a schedule
- 4 to Mr. Dunn's testimony. That's already in the record,
- 5 your Honor.
- 6 MR. HERSCHMANN: As we addressed yesterday,
- 7 if it's in the record, there's no reason to re-explore it.
- 8 I think that was the objection yesterday when I tried to
- 9 read a portion of an exhibit.
- 10 MR. MICHEEL: That wasn't my question.
- JUDGE WOODRUFF: The question was, do you
- 12 know whether or not anyone else has relied on these
- 13 documents -- on these books, I believe.
- MR. MICHEEL: Yes.
- MR. HERSCHMANN: He has no ability of
- 16 knowing that from firsthand knowledge.
- 17 JUDGE WOODRUFF: From reading the testimony
- 18 he could.
- MR. HERSCHMANN: That's not firsthand
- 20 knowledge.
- JUDGE WOODRUFF: I'm going to overrule the
- 22 objection.
- 23 BY MR. MICHEEL:
- Q. Do you remember the question?
- 25 A. Could you repeat it, please?

- 1 Q. Are you aware of any other witnesses who
- 2 have cited David Parcell's book -- David Parcell's book,
- 3 The Practitioner's Guide to Cost of Capital, in their
- 4 testimony?
- 5 A. Yeah. Mr. -- Mr. John Dunn did, and I know
- 6 that Dr. Morin referred to it in his deposition.
- 7 Q. Now, you talked about the ValueLine
- 8 Investment Surveys, C.A. Turner Utility Reports, the
- 9 Ibbotson & Associates reports, The Cost of Capital to a
- 10 Public Utility by Myron Gordon. Are those the sources and
- 11 types of information relied upon by -- are those sources
- 12 of information something relied upon by experts in their
- 13 field to form an opinion?
- 14 A. Yes, they are. I believe ValueLine has
- 15 been used by every -- every witness in this case that
- 16 filed direct testimony, and I know that Dr. Morin referred
- 17 to the C.A. Turner reports in his rebuttal testimony. And
- 18 I believe that Yahoo Finance -- well, I can't say that,
- 19 but it does -- it gave -- that's where I gathered my
- 20 Thompson Financial data, and that's definitely data that
- 21 is relied upon by experts in the field.
- 22 O. What about the Ibbotson & Associates
- 23 Yearbook, is that a document or yearbook relied upon by
- 24 financial analysts?
- 25 A. Absolutely, it is.

- 1 Q. You talked about the Principles of
- 2 Corporate Finance by a Stewart Myers. Do you know if any
- 3 other witnesses in this proceeding believe that Mr. Myers
- 4 is a -- an expert?
- 5 MR. HERSCHMANN: Objection again, calls for
- 6 belief of other witnesses.
- 7 JUDGE WOODRUFF: I'll sustain this one. He
- 8 can't know what other witnesses might think.
- 9 BY MR. MICHEEL:
- 10 Q. Were you at Mr. Morin's deposition?
- 11 A. Yes, I was.
- 12 Q. Do you know if Mr. Morin testified at his
- 13 deposition that he believed that Stewart Myers was an
- 14 expert in the field?
- MR. HERSCHMANN: Objection.
- JUDGE WOODRUFF: Sustained.
- 17 MR. MICHEEL: His deposition is already in
- 18 the record, your Honor.
- 19 JUDGE WOODRUFF: Then it's in the record.
- MR. MICHEEL: Okay.
- 21 BY MR. MICHEEL:
- 22 Q. Is the DCF a recognized way to determine
- 23 the rate of return for a regulated utility?
- A. Absolutely, it is. As I mentioned before,
- 25 a regulated utility almost provides a perfect situation

- 1 for use of the DCF model.
- 2 Q. And is that one of the methods that you
- 3 utilized to determine the cost of capital in this case?
- 4 A. Yes, it is.
- 5 Q. And is that method being utilized by
- 6 Witness Dunn in this case?
- 7 A. Yes, that method is being utilized by both
- 8 Witness Dunn and Witness Murray in this case.
- 9 Q. Is the capital asset pricing method a
- 10 recognized method for determining or at least checking the
- 11 cost of capital in a regulated utility case?
- 12 A. Yes, it is.
- 13 Q. And did you utilize that method?
- 14 A. Yes, I did utilize that method.
- 15 Q. I want to talk to you about the component
- 16 parts of your DCF analysis. What are the component parts
- of a DCF analysis, the major component parts?
- 18 A. The major component parts of the DCF
- 19 analysis are the growth rate, the stock price and the
- 20 dividend.
- 21 Q. And what did you utilize to determine the
- 22 growth rate in your DCF model?
- 23 A. I primarily utilized --
- 24 MR. HERSCHMANN: I'm going to object. This
- 25 is beyond the voir dire.

- 1 MR. MICHEEL: I don't think it is, your
- 2 Honor. I mean, he has challenged this witness'
- 3 credibility to give testimony, and I think I'm entitled to
- 4 explore how he did his DCF analysis and how it's supported
- 5 by other experts, and it's something that's relied upon in
- 6 the field.
- 7 MR. HERSCHMANN: My objection goes to his
- 8 qualifications. The question is, does he have the
- 9 qualifications to address it, not did he do it. That's
- 10 not the issue here. We're challenging the qualifications
- 11 as foundational. That was getting into the direct
- 12 testimony that was in his prepared testimony.
- JUDGE WOODRUFF: Your response?
- MR. MICHEEL: I think it is foundational.
- 15 If -- I mean, if this witness did an appropriate DCF
- 16 analysis, it indicates that he has the knowledge,
- 17 training, skill and education to present expert testimony
- 18 to this Commission. I think it goes directly to the
- 19 challenge of his qualifications, your Honor.
- 20 JUDGE WOODRUFF: I'm going to go ahead and
- 21 overrule the objection. I'm going to allow you some
- 22 leeway, since this is a rather unusual situation for the
- 23 Commission.
- 24 BY MR. MICHEEL:
- 25 Q. Did you get a growth component for your

- 1 DCF?
- 2 A. Yes, I did.
- 3 Q. And what growth component -- or explain to
- 4 me how you determined growth and what you relied on.
- 5 A. The way in which I determined growth, I
- 6 relied on Dr. Gordon's method that he proposed in his
- 7 seminal book, The Cost of Capital to Public Utilities, and
- 8 what is called the sustainable growth rate. It's the BR
- 9 plus SV growth rate where B is the retention rate, R is
- 10 return on equity, V is the increase or decrease in value
- 11 as a result of a stock issuance, and S is the -- it's the
- 12 fraction of new stock as -- I'm sorry, it's the amount
- 13 of new stock as a fraction of existing stock.
- 14 Q. And do you know if there's any support in
- 15 the financial literature for use of that?
- 16 A. Oh, yeah, there's -- there's a ton of
- 17 support for that methodology. If you look on page 8-31 of
- 18 Mr. Parcell's Cost of Capital, a Practitioner's Guide, he
- 19 lists that the method was adopted by FERC, as well as he
- 20 lists several textbooks that support the methodology. One
- 21 is Reilly, R-e-i-l-l-y, 1985, Cohen, Zinbard, Zekel 1982,
- 22 Sharp 1985, Howe and Rasmussen 1982, and Brealey and
- 23 Myers, 1984, which is one of the books that I reviewed
- 24 prior to -- prior to filing my direct testimony.
- 25 Q. You indicated that the expected dividend is

- 1 some component of the DCF analysis, and what did you do
- 2 with respect to your expected dividend?
- 3 A. The way in which I decided to calculate the
- 4 expected dividend was using what is called the semi-annual
- 5 form of the DCF model, and what that form is, is that you
- 6 take the last dividend and you analyze it, and then you
- 7 multiply that times 1 plus 1/2 the growth rate. I believe
- 8 that's more appropriate than multiplying times 1 plus the
- 9 entire amount of the growth rate. I believe that it does
- 10 a better job of capturing investor expectations.
- 11 Q. And you indicated about the price of this
- 12 stock and what did you do in regard to that?
- 13 A. The way in which I calculated the price of
- 14 stock was I took an average of the last six weeks -- for
- 15 each individual company in my proxy group, I took stock
- 16 price average for the last six weeks in an effort to try
- 17 to capture the current capital markets for this company,
- 18 as well as limit the volatility. Since these rates are
- 19 going to be in effect for years until -- at least several
- 20 years until they come in for a next rate case, it's
- 21 important to get the most accurate measure of the current
- 22 investor expectations regarding the price of that stock.
- 23 Q. And was your information the most current
- 24 information used by any of the witnesses in this case?
- 25 A. Yes, it was.

- 1 Q. Did you also calculate a capital asset
- 2 pricing method?
- 3 A. Yes, I did.
- 4 Q. And could you tell me what the main
- 5 components of that are?
- 6 A. The main components of the capital asset
- 7 pricing method is that the return is equal to a risk-free
- 8 rate plus beta times return on the market minus risk-free
- 9 rate.
- 10 Q. And is that an accepted way to check
- 11 analyses in this type of area?
- 12 A. Yes, it is.
- MR. MICHEEL: With that, your Honor, I
- 14 would end my voir dire and suggest that the motion should
- 15 be overruled, that this witness clearly by edu-- let me --
- 16 no, let me ask this.
- 17 BY MR. MICHEEL:
- 18 Q. Mr. Allen, prior to filing your direct
- 19 testimony, did you have any other training other than
- 20 reading books and your educational background?
- 21 A. Yes. As discussed in my deposition, I had
- 22 training; specifically I had a resource in Mr. John Tuck
- 23 that I had -- we had a meeting and we discussed various
- 24 aspects of regulation and cost of capital and regulation.
- One thing I forgot to mention in my

- 1 deposition was --
- 2 MR. HERSCHMANN: Your Honor, I'm going to
- 3 object to this. He just asked the question of the other
- 4 sources. He said Mr. Tuck and now he's trying to
- 5 supplement his deposition testimony.
- JUDGE WOODRUFF: It is nonresponsive. If
- 7 you have a specific question --
- 8 BY MR. MICHEEL:
- 9 Q. Other than your training with Mr. Tuck, did
- 10 you receive any other training?
- 11 A. Yes. Prior to filing direct testimony,
- 12 I -- I -- when I was getting my deposition taken, I had
- 13 forgotten this and I didn't mention it, but I had a
- 14 conversation about general regulation regarding natural
- 15 gas with Mr. Micheel, as well as a conversation with
- 16 Mr. Russ Trippensee regarding general regulation topics.
- 17 And also I went to a basics -- and this was
- 18 after I filed direct testimony. I went to a week-long
- 19 conference in New Mexico, and the conference was called
- 20 Basics of Public Utilities, and it covered a variety of
- 21 topics. I mentioned this yesterday, but something I
- 22 forgot to mention yesterday that it covered was general
- 23 natural gas, the workings of natural gas, how it works,
- 24 main lines, just general education.
- MR. MICHEEL: With that, your Honor, I

- 1 would say that this witness more than meets the statutory
- 2 requirements as an expert, and I would ask the Commission
- 3 to overrule the objection.
- 4 MR. HERSCHMANN: Your Honor, I would like
- 5 the chance very briefly to follow up on some of the
- 6 questions that Mr. Micheel just addressed.
- JUDGE WOODRUFF: All right.
- 8 FURTHER VOIR DIRE EXAMINATION BY MR. HERSCHMANN:
- 9 Q. You mentioned Mr. Parcell's book; is that
- 10 correct?
- 11 A. That's correct.
- 12 Q. What's that book entitled, sir?
- 13 A. The Cost of Capital, a Practitioner's
- 14 Guide.
- 15 Q. Now, you've testified that it's your belief
- 16 that your training allows you to apply the DCF, the CAPM
- 17 and the risk premium to any industry, right?
- 18 A. I testified that, yes, I could apply to any
- 19 industry. Specifically the DCF is most appropriate to
- 20 this industry, so it goes to -- it goes to weight for
- 21 different industries.
- 22 Q. Let me do this: I'm going to try to ask
- 23 you questions. Please try to focus on the questions that
- 24 I ask you. If you can answer the question without adding
- 25 along some additional testimony, I'd appreciate it.

- 1 You testified in response to Mr. Micheel
- 2 just a moment ago that you could apply your experience
- 3 across the full spectrum of industries, right?
- 4 A. I testified that I could apply my basic
- 5 knowledge and skills and calculate cost of equity.
- 6 Q. And you didn't need any special training,
- 7 according to you, as related to utilities, right?
- 8 A. As I said, the basics of how to calculate
- 9 DCF and CAPM, you learn those skills and those are
- 10 applicable across sectors.
- 11 Q. And remember some discussions with
- 12 Mr. Micheel referring to Professors Morin's book?
- 13 A. I don't believe he referred to Mr. Morin's
- 14 book.
- 15 Q. Do you recall in the cross-examinations
- 16 yesterday of Mr. Dunn --
- 17 A. Oh --
- 18 Q. -- that that's the primary book that he
- 19 used?
- 20 A. I'm sorry. I thought you were talking
- 21 about what just happened, the voir dire.
- 22 Q. And do you recall yesterday that he
- 23 referred to Professor Morin's book at length?
- 24 A. Yes, I remember that.
- Q. And Professor Morin's book is called

- 1 Regulatory Finance, Utilities Cost of Capital, right?
- 2 A. I honestly don't know the title of his
- 3 book.
- 4 Q. Does this help you (indicating)?
- 5 A. Yes, that helps me.
- 6 Q. All right. Is the title of the book
- 7 Regulatory Finance, Utilities Cost of Capital?
- 8 A. That is the title of the book.
- 9 Q. And other books that you have read since
- 10 you -- or prior to preparing your testimony also dealt
- 11 with utility cost of capital, right?
- 12 A. That's correct.
- 13 O. And entire books have been written about
- 14 regulatory finance and utilities' cost of capital, right?
- 15 A. That's correct.
- 16 Q. How many books did you read prior to
- 17 March 15th of 2004 that dealt with specifically Regulatory
- 18 Finance, Utilities Cost of Capital, read the whole book?
- 19 A. That dealt specifically with it, and that's
- 20 the only topic that they covered?
- 21 Q. Just like Professor Morin's book, right.
- 22 A. I hadn't read any that covered only that
- 23 topic.
- Q. And prior to this matter, when in the real
- 25 world, outside of being a student, did you apply the DCF

- 1 analysis to anything?
- 2 MR. MICHEEL: Your Honor, this has been
- 3 asked and answered. He went through all of these
- 4 questions in his initial voir dire. I would object on
- 5 that basis. We need to move this proceeding along.
- JUDGE WOODRUFF: I'll sustain the
- 7 objection.
- 8 BY MR. HERSCHMANN:
- 9 Q. You mentioned Mr. Tuck just a moment ago in
- 10 response to questions by Mr. Micheel, right?
- 11 A. I'm sorry. Could you repeat that?
- 12 Q. Sure. You mentioned Mr. Tuck a few moments
- 13 ago in response to questions by Mr. Micheel?
- 14 A. Correct.
- 15 Q. And Mr. Tuck was hired by the OPC to help
- 16 train you, right?
- 17 A. I indicated that he was a resource that I
- 18 could go to.
- 19 Q. To help train you, right?
- 20 A. In my deposition, he was a resource that I
- 21 had that, you know, if I had questions regarding a topic,
- 22 I could discuss with him.
- 23 Q. Do you know whether or not he was retained
- 24 by the OPC to help train you to perform your duties in
- 25 this case?

- 1 A. I don't know if that's the specific title
- 2 that they gave him or -- you know, I don't know. They
- 3 didn't tell me that this is -- if you're asking me, did
- 4 they come to me and say, here's Mr. Tuck, he's going to
- 5 train you specifically, that didn't occur.
- 6 Q. Did he help train you?
- 7 A. Like I said, he was a resource that I had
- 8 that I could go to and ask him questions.
- 9 Q. Did he help train you to provide your
- 10 testimony?
- 11 A. I mean, it depends on -- the question is,
- 12 did he help train me? Did I have questions that I asked
- 13 him and that he -- he -- that I conferred with him about?
- 14 If that's your definition of training, then yes.
- 15 Q. And did Mr. Tuck have more experience than
- 16 you as related to the real-life application of DCF?
- 17 A. Yes.
- 18 Q. Are there things that Mr. Tuck told you he
- 19 disagreed with that you were going to do in this case and
- 20 you did it anyway?
- 21 A. I believe there was, yeah, one issue for
- 22 sure.
- Q. What was that one issue, sir?
- A. The one issue that Tuck said that he
- 25 disagreed with was the inclusion or the exclusion of

- 1 Missouri regulated gas companies from my proxy group, but
- 2 I -- looking at --
- 3 Q. Is that the one issue that you disagreed
- 4 with?
- A. Yes, that's one issue.
- 6 Q. Did he tell you that he didn't understand
- 7 why you'd be removing them and didn't agree with your
- 8 circularity argument? That's a yes or no.
- 9 A. I don't know if that's what he said
- 10 specifically, but yeah, he generally didn't agree with it.
- 11 Q. What source did you rely upon, which
- 12 utility cost of capital textbook did you rely upon that
- 13 said Missouri companies from your expert opinion?
- 14 A. What I relied upon was previous
- 15 testimonies. It seemed that there had been a precedent
- 16 set that Missouri reg-- or regulated companies were not in
- 17 the -- should not be included in the proxy. As far as a
- 18 specific precedent, I'm not sure, but in reading previous
- 19 testimonies, that's what I saw had occurred.
- Q. What is a precedent?
- 21 A. It's an established standard, would be my
- 22 definition. But like I said, I don't know if that's a
- 23 specific -- if it was actually a specific precedent. It's
- 24 just what I had seen in prior testimonies done.
- 25 Q. And who gave you those prior testimonies?

- 1 A. As I mentioned yesterday and in my
- 2 deposition, I inquired to obtain prior testimonies, and I
- 3 asked Mr. Russ Trippensee to obtain them for me.
- 4 Q. Do you believe a precedent to be a prior
- 5 Commission order or decision?
- 6 A. I already gave you my definition that I was
- 7 basing my assumption on.
- 8 Q. I understand that. This is a follow-up
- 9 question. Do you believe a precedent to be a prior
- 10 Commission order or decision?
- 11 A. I'm not sure. My definition was something
- 12 that had been performed in the past. I'd seen it
- 13 previously. So that's what I was basing my assumption on.
- 14 Q. I'm asking you -- now, this is a different
- 15 question. I want you to try to answer the question. In
- 16 your definition of a precedent, do you believe that a
- 17 prior decision by this Commission would be a precedent for
- 18 you to rely upon?
- 19 A. And I already answered that at the
- 20 beginning of my last answer. I said I'm not sure.
- 21 Q. So it's your understanding a precedent is
- 22 how the OPC has done things previously, but you don't know
- 23 whether or not an Order by this Commission would be
- 24 precedence for you to rely on?
- MR. MICHEEL: Your Honor, that calls for a

- 1 legal conclusion. This witness is not a lawyer. I'm
- 2 going to object on that basis. He's asked and answered
- 3 this three times to the best of his abilities. He says he
- 4 doesn't know.
- 5 JUDGE WOODRUFF: I'll sustain the
- 6 objection. He did say he didn't know. This has been
- 7 asked and answered.
- 8 BY MR. HERSCHMANN:
- 9 Q. The reason that you decided to exclude the
- 10 Missouri companies, even though Mr. Tuck told you that he
- 11 didn't agree with it, is because that's the way the OPC
- 12 has done it, right?
- A. No, that's not correct.
- 14 Q. Didn't you just tell us a moment ago you
- 15 didn't know any textbooks that say you should exclude
- 16 Missouri companies in applying a utility's cost of
- 17 capital?
- 18 MR. MICHEEL: I'm going to object. That's
- 19 been asked and answered already, your Honor.
- JUDGE WOODRUFF: Overruled.
- 21 BY MR. HERSCHMANN:
- 22 Q. Didn't you just tell us that a few minutes
- 23 ago?
- 24 A. I told you that I had seen it in previous
- 25 testimony. I didn't specify that it was OPC testimony,

- 1 and you made that assumption.
- Q. Was it in Mr. Murray's testimony that you
- 3 saw it?
- 4 A. I honestly don't remember. I know
- 5 specifically that I saw it in Mr. Burdette's testimony,
- 6 and as far as going back to Mr. Murray's testimony, I
- 7 don't believe it's in there, but I can't say for sure,
- 8 because I honestly don't remember if that's where I saw it
- 9 in there or not.
- 10 Q. Did you review the St. Joe Light & Power
- 11 Company case before submitting your testimony?
- 12 A. Could you be more specific?
- 13 Q. Sure. Did you quote out of the decision
- 14 from the St. Joe Light & Power case in any of your
- 15 testimony?
- 16 A. I meant specific, which case?
- 17 Q. I'm sorry. Case No. ER-93-41.
- 18 A. Yes, I did.
- 19 Q. Did you follow the mandate of this
- 20 Commission in providing your, quote, unquote, expert
- 21 opinion by saying that if a capital structure is outside
- 22 the zone of reasonableness, a hypothetical capital
- 23 structure must be adopted?
- MR. MICHEEL: I'm going to object to that,
- 25 your Honor. First of all, it's not a mandate. That calls

- 1 for a legal conclusion, and Commission decisions aren't
- 2 precedent in a legal sense. They can change. Precedent
- 3 doesn't apply to that. And so that calls for a legal
- 4 conclusion.
- 5 JUDGE WOODRUFF: Overruled.
- 6 BY MR. HERSCHMANN:
- 7 Q. You can answer the question.
- 8 A. What was the question?
- 9 MR. HERSCHMANN: Could you read it back,
- 10 please?
- 11 THE REPORTER: "Question: Did you follow
- 12 the mandate of this Commission in providing your, quote,
- 13 unquote, expert opinion by saying that if a capital
- 14 structure is outside the zone of reasonableness, a
- 15 hypothetical capital structure must be adopted?"
- 16 THE WITNESS: Could you refer me where
- 17 you're talking about in my testimony?
- 18 BY MR. HERSCHMANN:
- 19 Q. Let me hand you the quote. I believe it's
- 20 just been copied out of your testimony.
- MR. HERSCHMANN: Judge, may I approach?
- JUDGE WOODRUFF: You may.
- MR. HERSCHMANN: I apologize.
- 24 BY MR. HERSCHMANN:
- 25 Q. For reference, it's in your rebuttal

- 1 testimony, page 12. Question: Has the Commission ever
- 2 authorized the use of a hypothetical capital structure in
- 3 a previous rate case? Yes, it has in Case No. ER-93-41
- 4 re St. Joseph Light & Power Company, the Commission had
- 5 the following to say.
- I think you have the quote now in front of
- 7 you. Directing your attention to the issue dealing with
- 8 the zone of reasonableness and the Commission saying that
- 9 the actual capital structure is entirely out of line with
- 10 what the Commission considers to be a reasonable range, a
- 11 hypothetical capital structure must be adopted. Do you
- 12 see that?
- 13 A. Yeah. Give me a second to read it myself,
- 14 though.
- 15 Q. Sure.
- 16 A. Okay.
- 17 Q. That is a quote that you put in your
- 18 testimony; is that correct?
- 19 A. That is a quote from the Report and Order,
- 20 correct.
- 21 Q. And you selected that quote and put it in
- 22 your testimony, right?
- 23 A. That is correct.
- Q. No one compelled you to do that, right?
- 25 A. That is correct.

- 1 Q. And you told us you had a blank canvass on
- 2 which to prepare your testimony, right?
- 3 A. Yes, that was in my deposition, but it
- 4 wasn't in the tape that you showed.
- 5 Q. Okay. So you've testified that you had a
- 6 blank canvass, right?
- 7 A. In my deposition, correct.
- 8 Q. And you selected this quote from the
- 9 Commission orders and actually read the Commission order
- 10 before deciding that it was relevant to this proceeding,
- 11 right?
- 12 A. I selected the quote, correct.
- 13 Q. And you decided it was relevant to this
- 14 proceeding, that's why you put it in your testimony,
- 15 right?
- 16 A. That is correct.
- 17 Q. What do you understand the word "must" to
- 18 mean?
- 19 A. I'm trying to think of a good definition.
- Q. Obligated?
- 21 A. Something that has to be done.
- 22 Q. Do you think that your proposed capital
- 23 structure for MGE of approximately 25 percent --
- A. That's not correct.
- Q. What is the number? And I don't mean the

- 1 hypothetical. Your proposed where you claim to be the
- 2 actual capital structure.
- 3 A. 26.10 percent.
- 4 Q. Do you think that is outside the zone of
- 5 reasonableness for the comparable groups of companies that
- 6 you used in your DCF analysis?
- 7 MR. MICHEEL: Your Honor, at this point
- 8 we're far afield from the voir dire, and I'm not certain
- 9 how long this is going to go on. I need to put this
- 10 witness up for his regular cross-examination.
- JUDGE WOODRUFF: This does appear to be
- 12 moving into --
- MR. HERSCHMANN: This goes directly to the
- 14 point that Mr. Micheel raised about his appropriate
- 15 application of the DCF analysis for which I object, and
- 16 he's there's not proper foundation.
- JUDGE WOODRUFF: I'm going to allow it.
- MR. HERSCHMANN: I'm almost done.
- JUDGE WOODRUFF: Okay. Go ahead.
- 20 THE WITNESS: The zone of reasonableness
- 21 that I calculated for my group was -- hold on a second.
- 22 I've got it right here in my testimony -- approximately --
- 23 well, actually exactly 37.6 percent to 58.2 percent, but
- 24 as far as the application of the DCF model, this capital
- 25 structure is not a DCF model. It's not a variable on the

- 1 DCF model.
- 2 BY MR. HERSCHMANN:
- 3 Q. Tell me the capital structure range again.
- 4 I'm sorry.
- 5 A. 37 -- the hypothetical capital structure?
- 6 Q. The range that you just quoted. You said
- 7 37 --
- 8 A. That was the hypothetical capital structure
- 9 range.
- 10 Q. Okay. What was that range?
- 11 A. 37.6 to 58.2 percent.
- 12 Q. That's using your comparable companies; is
- 13 that right?
- 14 A. That was using Mr. Dunn's proxy group.
- 15 Q. And you relied upon those calculations in
- 16 providing your testimony, right? You did the calculations
- 17 and then relied upon it, right?
- 18 A. I did the calculations in my rebuttal
- 19 testimony, correct.
- 20 Q. And then you relied upon the calculations
- 21 in submitting the testimony, right?
- 22 A. In submitting the testimony? Yeah, I put
- 23 them in there and I submitted it.
- Q. Now, you say the 26.1 versus the 37.6 to
- 25 58.2 percent is outside that range?

- 1 A. Yes. As I explained in my rebuttal
- 2 testimony, the consolidated capital structure of Southern
- 3 Union was outside the zone of reasonableness range, so
- 4 that's why I -- following the Commission's acceptance of
- 5 this hypothetical development, I followed the methodology
- 6 that was developed by Mr. Tuck in that case.
- 7 Q. And that's why you submitted a hypothetical
- 8 capital structure, right?
- 9 A. No. I submitted the hypothetical capital
- 10 structure because Mr. Dunn had -- had suggested that a
- 11 hypothetical capital structure would be appropriate in
- 12 this case. So I gave the Commission another option based
- 13 on a methodology that they had accepted to be the proper
- 14 way to develop the hypothetical capital structure.
- 15 Q. This was part of your blank canvass, right,
- 16 testimony? You decided what to put in there, right?
- 17 A. Absolutely.
- 18 Q. Now, you mentioned a moment ago that,
- 19 besides Mr. Tuck, Mr. Micheel was available to help train
- 20 you, right?
- 21 A. I mentioned that Mr. Micheel gave me a
- 22 general discussion on regulation of natural gas companies.
- Q. Was this information you knew before you
- 24 met Mr. Micheel?
- 25 A. Before we had the conversation?

- 1 Q. Right.
- 2 A. To some degree, yeah, some of it was new
- 3 that I was not aware of, but specifically I'm not sure. I
- 4 mean, that was like two months ago. I'm not sure what was
- 5 new at the time and what wasn't.
- 6 Q. Well, what did Mr. Micheel tell you that
- 7 helped you prepare your testimony in this matter?
- 8 A. Like I said, it was just a general talk
- 9 regarding regulating natural gas companies, LDCs,
- 10 pipelines.
- 11 Q. Do you have all that training that
- 12 Mr. Micheel addressed to you during your undergraduate or
- 13 graduate studies?
- A. No, there's not.
- 15 Q. Now, you mentioned this seminal book, Cost
- of Capital to Public Utilities. Whose book is that?
- 17 A. That is a book written by Dr. Myron Gordon,
- 18 1974, published by Michigan State University.
- 19 Q. I apologize for asking this question. What
- 20 year were you born?
- 21 A. 1979.
- 22 Q. So safe to say you didn't read his book, at
- 23 least for a while after, right?
- MR. MICHEEL: Your Honor, he's already
- 25 testified that he read his book prior to filing direct

- 1 testimony.
- 2 MR. HERSCHMANN: Let me address this.
- 3 BY MR. HERSCHMANN:
- 4 Q. You've said several times that Mr. Gordon's
- 5 book is a seminal book. Remember that testimony?
- A. That's correct.
- 7 Q. When is the first time you read that book?
- 8 A. The first time that I sat down and actually
- 9 read the book was just prior -- or I'm sorry -- just after
- 10 being employed at the Office of the Public Counsel.
- 11 Q. So some point after mid March of this year
- 12 was the first time you read the book?
- 13 A. Yeah, but I had experience with --
- Q. Would you answer my question?
- 15 A. I did answer your question. I said yes.
- Okay. When you get to the but part, I'm
- 17 going to ask you just to direct your attention to the
- 18 question.
- 19 A. Okay.
- Q. Was this the first book that you read as
- 21 related specifically to the cost of capital in public
- 22 utilities? After you started your employment, is this the
- 23 first one they gave you?
- 24 A. They didn't give it to me. I went and
- 25 gathered it myself.

- 1 Q. Is that the first one that you read?
- 2 A. Yes, that's correct.
- 3 Q. And you read that at some point between
- 4 March 15 and the day you submitted your testimony, right,
- 5 on April 15?
- 6 A. Prior to submitting my direct testimony.
- 7 Q. What does seminal mean to you?
- 8 A. My definition of seminal, it's not the
- 9 Webster definition, I'm sure, but it would be a book that
- 10 is highly respected and one that kind of changed the way
- 11 that something is thought of and done. That is my
- 12 definition.
- 13 Q. And you were able to make the determination
- 14 from reading a book from 1974 that it was a seminal book
- 15 after you finished reading it?
- 16 A. I had had in numerous textbooks through
- 17 school that had referenced this book and had talked about
- 18 his methodology, and these were new editions of this book.
- 19 So I was aware of the book, and when I read it, it just
- 20 solidified my knowledge of the subject matter and I do
- 21 believe that it is a seminal book in the calculation of
- 22 cost of capital for a public utility, yes, absolutely.
- 23 Q. And you mentioned several times in response
- 24 to Mr. Micheel about what other experts would do, right,
- or what they would rely upon? Do you remember that series

- 1 of questions and answers?
- 2 A. Yes.
- 3 Q. Outside of this case, okay? I want you to
- 4 take yourself outside of this case. How many experts have
- 5 you discussed in real-life situations their applications
- of the DCF methodologies? In other words, they were
- 7 working on a matter and they came to discuss it with you
- 8 or you came to discuss it with them.
- 9 A. I'm sorry. Let me just try to see if I
- 10 understand your question correctly. How many experts did
- 11 I go and converse with using this, face-to-face speak
- 12 with?
- 13 Q. Before you started your employment,
- 14 unrelated to the --
- 15 A. Yeah, I understand. Yes.
- 16 Q. How many experts did you ever consult with
- 17 that said, I'm doing a DCF analysis for this company, for
- 18 this line of business in the real world, and I want to
- 19 discuss it with you?
- 20 A. That -- no, I've never done that.
- Q. Did anyone ever consult with you to say,
- 22 listen, you finished your undergraduate and graduate
- 23 studies and I want to talk to you about how we apply the
- 24 DCF methodologies in the cost of capital to public
- 25 utilities?

- 1 A. No.
- 2 Q. Had anyone ever consulted with you as an
- 3 expert as it related to cost of capital for public
- 4 utilities prior to being employed by the OPC in March of
- 5 this year?
- 6 A. No.
- 7 Q. Now, Mr. Micheel also asked you about your
- 8 using the most recent financial information as related to
- 9 Southern Union. Do you recall that?
- 10 A. Yes.
- 11 MR. MICHEEL: Your Honor, I think that's a
- 12 misstatement of my question. My question was --
- MR. HERSCHMANN: Well, I object to
- 14 Mr. Micheel's speech. I just got a question and answer
- 15 from the witness and the record is what the record is.
- 16 He's answered that question.
- 17 BY MR. HERSCHMANN:
- 18 Q. Mr. Allen, did you update Southern Union's
- 19 consolidated capital structure to reflect the changes as
- 20 of April 30th of this year?
- 21 A. Not as this year. I believe the question
- 22 was --
- 23 Q. I'm asking you -- that's the only question
- 24 that I asked. I asked you a question. I really want you
- 25 to answer the question.

- 1 Did you update Southern Union's
- 2 consolidated capital structure as of April 30th of this
- 3 year in submitting your testimony?
- 4 MR. MICHEEL: Your Honor, I'm going to
- 5 object to that and, again, my question to Mr. Allen was
- 6 not about the capital structure, your Honor. My question
- 7 was not about the capital structure, your Honor. My
- 8 question was about the stock price, not the capital
- 9 structure.
- 10 And this is completely taken out of context
- of my question and it's not related to anything I asked
- 12 this witness.
- JUDGE WOODRUFF: Your objection is going to
- 14 be overruled. Go ahead and ask your question.
- 15 BY MR. HERSCHMANN:
- Q. Did you update your submitted testimony in
- 17 this case, either rebuttal or surrebuttal, to reflect
- 18 Southern Union's capital structure as of April 30, 2004,
- 19 the true-up date?
- 20 A. No.
- 21 Q. Have you had a chance to review it since
- 22 that time to learn that the capital structure is actually
- 23 changed from your 26.1 to approximately 30 percent equity?
- 24 A. I have not had that opportunity.
- MR. HERSCHMANN: I renew my objection.

- JUDGE WOODRUFF: Yes, Mr. Micheel?
- 2 MR. MICHEEL: I just have a couple, and my
- 3 couple will be a couple.
- 4 JUDGE WOODRUFF: This will stop at this
- 5 point. So go ahead, Mr. Micheel.
- 6 FURTHER VOIR DIRE EXAMINATION BY MR. MICHEEL:
- 7 Q. Mr. Allen, on page 12 of your rebuttal
- 8 testimony, Mr. Herschmann pointed you to a specific quote
- 9 from the St. Joe case, and does that case indicate that
- 10 when, as in the case of the actual -- does it say when, as
- 11 in this case, the actual capital structure is so entirely
- 12 out of line with what the Commission considers a
- 13 reasonable range?
- 14 A. I'm sorry. Can you direct me to a line?
- 15 I'm having a hard time following you.
- On line 9, the 17 starting "however."
- 17 A. Okay.
- 18 Q. When, as is the case, the actual capital
- 19 structure is so entirely out of line with what the
- 20 Commission determines is a reasonable range. Do you see
- 21 that?
- 22 A. Yes.
- 23 Q. And does that indicate to you that it's the
- 24 analyst or the Commission that makes the determination
- 25 about whether or not the capital structure is within a

- 1 reasonable range?
- 2 MR. HERSCHMANN: Objection, the document
- 3 speaks for itself.
- 4 JUDGE WOODRUFF: I'll sustain the
- 5 objection.
- 6 MR. MICHEEL: Your Honor, he questioned him
- 7 extensively about this document.
- 8 JUDGE WOODRUFF: We need to move on. The
- 9 document does speak for itself.
- 10 MR. MICHEEL: Nothing further.
- 11 JUDGE WOODRUFF: Okay. There's been an
- 12 objection made to Exhibits 200, 201, 202 and 215, which is
- 13 the errata sheet. As previously indicated, the Commission
- 14 will take this objection under advisement to make a ruling
- 15 at a later date. The exhibits will be admitted at this
- 16 time, subject to that objection.
- 17 (EXHIBIT NOS. 200, 201, 202 AND 215 WERE
- 18 RECEIVED INTO EVIDENCE.)
- 19 JUDGE WOODRUFF: And we are now ready to
- 20 move on to cross-examination. First for the witness,
- 21 first cross-examination opportunity goes to Staff.
- 22 CROSS-EXAMINATION BY MR. BERLIN:
- Q. Good morning, Mr. Allen.
- A. Good morning.
- 25 Q. I believe in your rebuttal testimony you

- 1 make a reference to the term "hypothetical capital
- 2 structure," and if you would, just for my understanding,
- 3 could you please define a hypothetical capital structure
- 4 for me?
- 5 A. Definition of the hypothetical capital
- 6 structure in this case is that it is a structure that is
- 7 representative of the general industry.
- 8 Q. I believe in your rebuttal testimony that
- 9 you use Mr. Dunn's comparable companies for the
- 10 hypothetical capital structure; is that right?
- 11 A. Yes. I utilize Mr. Dunn's proxy group for
- 12 the hypothetical capital structure, that's correct.
- 13 Q. Could you tell me your rationale for that
- 14 use of his proxy group?
- 15 A. Yeah. The rationale behind it was there's
- 16 two reasons. One is to eliminate that as an issue with
- 17 this case. I just used Mr. Dunn's group, that way save an
- 18 argument. And the other issue behind that is
- 19 statistically it adds validity to the capital structure
- 20 because it includes a larger sample size.
- 21 Q. By doing that, were you indicating any
- 22 problems with your original comparable companies?
- 23 A. No, I was not indicating a problem with
- 24 them. I believe that my group is comparable. It was just
- 25 an issue to kind of avoid that argument and get down to

- 1 the actual issues.
- MR. BERLIN: Thank you. Your Honor, that
- 3 concludes Staff's questions.
- 4 JUDGE WOODRUFF: All right. Thank you.
- 5 City of Joplin have any questions?
- 6 MR. DEUTSCH: No questions, your Honor.
- 7 JUDGE WOODRUFF: All right. Federal
- 8 Agencies?
- 9 MR. PAULSON: No questions, your Honor.
- JUDGE WOODRUFF: MGE?
- 11 MR. HERSCHMANN: May we take a two-minute
- 12 break first?
- JUDGE WOODRUFF: We may.
- MR. FRANSON: Your Honor, actually, there
- 15 is something that I'd like to bring up, and it's a matter
- 16 that the Commission has been having some concern about,
- 17 what you do with these depositions that have come into
- 18 evidence and will. I'd like to direct the Commission's
- 19 attention to Missouri Revised Statute, Section 536.080,
- 20 paren 2, in a contested case, each official of an agency
- 21 who renders or joins in rendering a final decision shall,
- 22 prior to such final decision, either hear all of the
- 23 evidence, read the full record, including all the evidence
- 24 or personally consider the portions of the record cited
- or referred to in the arguments or brief.

- 1 Judge, the suggestion is, based from the
- 2 statutes, that the Commissioners and yourself would be
- 3 reviewing parts that you want to review or parts pointed
- 4 out by the parties in the Briefs, not necessarily reading
- 5 the entire thing.
- JUDGE WOODRUFF: Thank you for that
- 7 clarification, and I was aware of that statute. You can
- 8 be sure the Commissioners are very aware of it as well.
- 9 What I am concerned about and what I have
- 10 expressed before is I don't want to have a whole lot of
- 11 documents dumped into the record without some
- 12 clarification to the Commission about what is important in
- 13 those depositions. So if the whole deposition has to come
- 14 in for some reason, we would expect at least in the
- 15 briefing that the parties would point out that this
- 16 portion of the deposition is what is important. And I'm
- 17 not -- by saying that, I'm not making any rulings on any
- 18 future offerings of depositions.
- 19 That is the concern of the Commissioners,
- 20 that they not be expec-- that we don't just dump a whole
- 21 bunch of stuff into the record that they would be expected
- 22 to read and digest everything.
- 23 All right. Let's go ahead and take a break
- 24 until 11:30.
- 25 (A BREAK WAS TAKEN.)

- JUDGE WOODRUFF: We're back on, and we're
- 2 about to begin the cross-examination of Mr. Allen by MGE.
- MR. HERSCHMANN: Thank you.
- 4 JUDGE WOODRUFF: And I will tell the
- 5 parties that we'll plan on breaking at approximately
- 6 12 o'clock probably 'til about 1:30 today.
- 7 CROSS-EXAMINATION BY MR. HERSCHMANN:
- 8 Q. Mr. Allen, let me begin by following up on
- 9 questions from Mr. Berlin. Did you attempt to calculate a
- 10 hypothetical capital structure for the comparable groups
- 11 using your comparable companies?
- 12 A. No, I did not. I used Mr. Dunn's.
- 13 Q. When you selected your comparable
- 14 companies, did you think they were more comparable to MGE
- than the companies selected by Mr. Dunn?
- 16 A. Yes, I did.
- 17 Q. Are you capable of doing the calculations
- 18 for your comparable companies compared to the ones you did
- 19 for Mr. Dunn's?
- 20 A. I'm sorry. I don't understand your
- 21 question. In what regards?
- 22 Q. Can you do it? Can you do the actual
- 23 calculations just using your comparable companies and not
- 24 Mr. Dunn's comparable companies?
- 25 A. I understand that. What calculation are

- 1 you referring to?
- 2 Q. To determine the hypothetical capital
- 3 structures for your comparable group.
- 4 A. Yes.
- 5 Q. Did you ever look at the different --
- 6 withdrawn.
- 7 Did you ever consider doing a hypothetical
- 8 capital structure using your comparable group?
- 9 A. I considered it, but I only performed it on
- 10 Mr. Dunn's group. I didn't perform it on my group, no.
- 11 Q. Do you know whether or not, if you
- 12 performed it on your group, the hypothetical capital
- 13 structure for your group would have provided for more
- 14 equity?
- 15 A. I do not know that.
- 16 Q. How long would it take you to do the
- 17 calculations?
- 18 A. I would have to calculate the average
- 19 equity ratios, and then I'd have to calculate the mean,
- 20 and then I'd have to calculate standard deviation and the
- 21 pro rata adjustment. If I had to do it by hand, it would
- 22 take a little bit of time.
- Q. If you had a calculator?
- 24 A. Still take a little bit of time.
- Q. What does a little bit of time mean?

- 1 A. For each company I'd have to do that. It
- 2 would probably take, if I had to do it by hand, a good
- 3 hour.
- 4 Q. When you say by hand, do you mean --
- 5 A. With a calculator.
- 6 Q. -- with a calculator?
- 7 A. Yes.
- 8 MR. MICHEEL: I'm going to just do a
- 9 preemptory objection here. To the extent Mr. Herschmann
- 10 is going to ask my witness to do the calculation, I would
- 11 object to that. He's already testified that he hasn't
- 12 done the calculation, your Honor. So if that's the road
- 13 we're going down, I'm just going to get the objection out
- 14 there.
- 15 JUDGE WOODRUFF: Sounds like a preemptory
- 16 objection. Is that where you're headed?
- 17 MR. HERSCHMANN: I may ask him to do it
- 18 during lunch. There's \$19 million on the table.
- 19 JUDGE WOODRUFF: When you ask him, I'll
- 20 rule on the objection.
- 21 BY MR. HERSCHMANN:
- 22 Q. Did you make any determinations to check
- 23 what was the authorized return on equity for any of the
- 24 comparable companies that you were using?
- 25 A. I have checked that.

- 1 Q. And what were those authorized returns?
- 2 A. I don't have that with me, so I don't know
- 3 off the top of my head.
- 4 Q. Did you read Professor Morin's testimony?
- 5 A. I read Mr. Morin's rebuttal testimony.
- 6 Q. Did you know what the RRA was before you
- 7 started working at the OPC?
- 8 A. Yes.
- 9 Q. Had you ever looked at the RRA prior to
- 10 working at the OPC?
- 11 A. I had seen it before.
- 12 Q. And did you review the information that's
- 13 cited in Mr. Morin's testimony as to whether or not the
- 14 actual referenced authorized rates of return that he
- 15 describes were accurate?
- 16 A. I didn't check it for Dr. Morin's
- 17 testimony. I checked -- I double checked Mr. Dunn's
- 18 testimony to the RRA report that he provided us in a Data
- 19 Request.
- 20 Q. What was the reason that you didn't check
- 21 Dr. Morin's calculation or information?
- 22 A. Because Dr. Morin didn't reference me in
- 23 his rebuttal testimony, so I -- I had limited resources
- 24 and time, so I spent my time working on Mr. Dunn's
- 25 testimony and Mr. Murray's testimony.

- 1 Q. Did Dr. Morin address you during his
- 2 deposition testimony?
- 3 A. Yes.
- 4 Q. Did anyone tell you you should not look at
- 5 any other Commission's orders regarding what they had said
- 6 was the authorized return on equity?
- 7 A. No.
- 8 Q. Do you think it's relevant to what other
- 9 commissions are doing for comparable companies to MGE in
- 10 authorizing the return on equity?
- 11 A. I think that the cost of capital is
- 12 relevant, but the cost of capital is a completely
- 13 different thing than the authorized rate of return.
- 14 Q. For the cost of capital, did you review it?
- 15 A. No, I did not. I don't know of a source
- 16 where you can actually go and -- strike that. No, I did
- 17 not review it.
- 18 Q. Do you think it's relevant in making your
- 19 recommendations that this Commission have some
- 20 relationship to what your comparable companies are being
- 21 allowed the opportunity to earn?
- 22 A. I think the most important thing, as far as
- 23 relevance, is what the results show based on the analysis
- 24 that I did for this company right now, not the authorized
- 25 rate of return that is published by other -- other

- 1 commissions. That's not the important thing that the
- 2 Commission should look at, no.
- 3 Q. I don't think I asked you if it was the
- 4 important thing.
- 5 MR. HERSCHMANN: Could you read back the
- 6 question, please?
- 7 THE REPORTER: "Question: Do you think
- 8 it's relevant in making your recommendations that this
- 9 Commission have some relationship to what your comparable
- 10 companies are being allowed the opportunity to earn?"
- 11 THE WITNESS: If I am forced to answer that
- 12 with a yes or no question, then I would have to say no,
- 13 because of the reason I said before.
- 14 BY MR. HERSCHMANN:
- 15 Q. Do you agree there's a limited amount
- of capital that's to be invested in competing industries
- 17 and competing companies?
- 18 A. A limited amount, is that your question?
- 19 Q. Yeah.
- 20 A. I think the amount of capital theoretically
- 21 is not limited, no.
- 22 O. You don't think that there's a limited
- 23 amount of capital that companies have to go out into the
- 24 marketplace and try to raise, competing companies?
- 25 A. Your question was whether or not I thought

- 1 that there is a limited amount of capital. And
- 2 theoretically, no, I don't, because theoretically there
- 3 is -- there is an endless amount of investors. I guess
- 4 not endless. I guess it would be the population. So if
- 5 that's -- if that's your question, yes.
- 6 Q. Theoretically you're saying that the
- 7 government can print more money and it can just be a
- 8 wealth of funds available that the government can decide
- 9 to invest in different companies and people can just go do
- 10 that, right? Is that --
- 11 A. That's not what I'm saying. I'm saying
- 12 theoretically the limit is the total amount of the
- 13 population. Now, realistically, yes, there is a limit.
- 14 Q. I want to deal with not the theoretical,
- 15 not the schooling type of stuff but in the practical world
- 16 type of issues. You know that when a company goes to
- 17 market to sell an instrument, they put a limit on how much
- 18 they're trying to sell and see if it gets oversubscribed
- 19 or undersubscribed. Are you aware of that?
- 20 A. Absolutely, but that wasn't the premise of
- 21 your question before. Yes, that is correct.
- 22 Q. And do you understand -- did you read
- 23 Bluefield and Hope, those Supreme Court decisions?
- 24 A. I did read those cases. I'm not a lawyer,
- 25 as far as basically the legal aspects, the technical

- 1 aspects of it, but I do understand -- I did read it to get
- 2 a grasp of the issues that they brought up, as far as
- 3 determining a fair rate of return.
- 4 Q. You know that they talk about competing
- 5 risks -- well, withdrawn.
- 6 Do you believe companies compete for
- 7 capital that's in the marketplace when they try to sell
- 8 financial instruments?
- 9 A. Yes, they do.
- 10 Q. In your opinion, does Southern Union
- 11 compete for access to capital?
- 12 A. Yes, they do.
- Q. With whom do you believe they compete?
- 14 A. They compete with -- well, an investor will
- 15 look at all his options, based on risk and corresponding
- 16 return. So they compete with companies that have the same
- 17 risk return relationship.
- 18 Q. Do you think they compete with other
- 19 utilities if an institutional investor wants to maintain,
- 20 as part of his portfolio, investments in utilities?
- 21 A. Yes, they do.
- 22 Q. Agreeing that that's the premise for which
- 23 the competition exists, do you think it's relevant to
- 24 whether or not your comparable companies are getting a
- 25 greater return on equity than what you're recommending

- 1 occurs in this case?
- 2 A. I'm sorry. Could you repeat that question?
- 3 MR. HERSCHMANN: Could you read it back,
- 4 please?
- 5 THE REPORTER: "Question: Agreeing that
- 6 that's the premise for which the competition exists, do
- 7 you think it's relevant to whether or not your comparable
- 8 companies are getting a greater return on equity than what
- 9 you're recommending occurs in this case?"
- 10 THE WITNESS: I think what is relevant is
- 11 the market derived cost of capital, not the authorized
- 12 rate of return.
- 13 BY MR. HERSCHMANN:
- 14 Q. You think authorized rate of return is
- 15 irrelevant then?
- 16 A. I think the most relevant factor here is
- 17 the cost of capital.
- 18 Q. I'm not asking you what most relevant is.
- 19 MR. HERSCHMANN: Could you repeat the
- 20 question?
- 21 THE REPORTER: "Question: You think
- 22 authorized rate of return is irrelevant then?"
- 23 THE WITNESS: You had asked me a question
- 24 before regarding RRA and authorized rates of return. I
- 25 direct you to my answer there, when I said if I'm forced

- 1 to say yes or no, then I'd have to say no, because I
- 2 believe the most important thing is the actual
- 3 market-derived cost of capital, not the authorized.
- 4 BY MR. HERSCHMANN:
- 5 Q. So based on your last statement, if this
- 6 Commission authorized rate of return of 12 percent, that
- 7 should have no impact on MGE, right?
- 8 A. No. That's going to have an impact. What
- 9 they authorize is going to have an impact upon MGE, yes.
- 10 Q. You think it will be more attractive to
- 11 investors if the authorized rate of return is higher
- 12 rather than lower?
- 13 A. Investors are going to select companies
- 14 that offer the best risk and return relationships, so yes.
- 15 And with respect to whether or not a risk -- one company
- 16 that has comparable risk is earning a higher rate of
- 17 return, they're going to be attracted to that company,
- 18 correct. Yes.
- 19 Q. That being said, for your comparable
- 20 groups, are their authorized rate of returns higher than
- 21 what you're recommending in this case?
- 22 A. As I stated, I don't have that list with
- 23 me. Based on -- based on the testimony of Mr. Dunn with
- 24 the RRA that he had in his -- I believe it was his direct
- 25 testimony -- correct me if I'm wrong; it might have been

- 1 his rebuttal -- the authorized rate of return was
- 2 somewhere in the 11 percent range, I believe, and I'm
- 3 recommending 9.1-- 9.01 to 9.34 range.
- 4 Q. If you were an investor, which companies
- 5 would you prefer to invest in, ones with the 11 percent
- 6 authorized rate of return or the ones with the 9 percent
- 7 authorized rate of return, all things being equal?
- 8 A. If everything is equal, and that's a big
- 9 statement, if everything is equal, then an investor is
- 10 going to want to invest in a company that's offering
- 11 higher rate of return.
- 12 Q. How about if all the other competitors are
- 13 getting 11 percent average authorized rate of return and
- 14 MGE was getting a 9 percent authorized rate of return, do
- 15 you think that that would hinder MGE's opportunities to go
- 16 out and raise capital in the markets?
- 17 A. You know, it depends on the risk
- 18 characterizations. The RRA report showed various
- 19 companies. Specifically I can't remember if it
- 20 encompassed my entire group, but I'm sure it didn't. So
- 21 it really depends on the risk characterization. It's a
- 22 risk return tradeoff. It's not as simple as you make it
- 23 sound.
- MR. HERSCHMANN: Could you read back the
- 25 question again?

- 1 THE REPORTER: "Question: How about if all
- 2 the other competitors are getting 11 percent average
- 3 authorized rate of return and MGE was getting a 9 percent
- 4 authorized rate of return, do you think that that would
- 5 hinder MGE's opportunities to go out and raise capital in
- 6 the markets?"
- 7 THE WITNESS: I can't answer that with a
- 8 yes or no.
- 9 BY MR. HERSCHMANN:
- 10 Q. You say riskier companies. Do you believe
- 11 a company that is more highly leveraged is riskier?
- 12 A. Theoretically, if everything else is equal
- 13 between two companies, Company A and Company B, if
- 14 Company A has more leverage than Company B, yes,
- 15 Company A is riskier. But just because a company has a
- 16 higher leverage ratio does not in any way mean that they
- 17 are overall riskier than another company. That is a
- 18 misconception.
- 19 Q. I didn't ask that question.
- MR. HERSCHMANN: Move to strike the last
- 21 part of his answer as not responsive.
- 22 MR. MICHEEL: I think he's entitled to
- 23 explain his answer, your Honor.
- 24 JUDGE WOODRUFF: It was nonresponsive. The
- 25 motion to strike is granted, and the last portion of the

- 1 answer is stricken.
- 2 BY MR. HERSCHMANN:
- 3 Q. Do you believe that investors that invest
- 4 in riskier companies are expecting a higher return?
- 5 A. Vis-a-vis a company with less risk?
- 6 Q. That's correct.
- 7 A. Correct.
- 8 Q. In your analysis, did you believe or state
- 9 that MGE is riskier because of its capital structure than
- 10 your comparable group?
- 11 A. Could you direct me to my testimony to
- 12 where you're speaking of?
- 13 Q. I'll just ask it directly. Do you agree
- 14 that in your analysis, MGE is riskier than the comparable
- 15 groups that you identified in your testimony?
- 16 A. To a degree, I do have to agree that
- 17 Southern Union is riskier.
- 18 Q. And you just told us that investors who
- 19 invest in riskier companies expect greater returns, right?
- 20 A. That is correct.
- 21 Q. And if the authorized rate of return for
- 22 your comparable group is approximately 11 percent, and you
- 23 just told us MGE is riskier, doesn't logic dictate that
- 24 the authorized rate of return should be higher for the
- 25 more risky company in your analysis?

- 1 A. I'm assuming you're using that 11 percent
- 2 as a hypothetical number --
- 3 O. Correct.
- 4 A. -- correct?
- 5 Could I hear the question again?
- 6 MR. HERSCHMANN: Read it back, please.
- 7 THE REPORTER: "Question: And if the
- 8 authorized rate of return for your comparable group is
- 9 approximately 11 percent, and you just told us MGE is
- 10 riskier, doesn't logic dictate that the authorized rate of
- 11 return should be higher for the more risky company in your
- 12 analysis?"
- 13 THE WITNESS: Financial theory would say
- 14 that a riskier company would require a higher return, but
- 15 there are other things you have to consider in this case.
- 16 BY MR. HERSCHMANN:
- 17 Q. Based on the financial theory that you just
- 18 mentioned, shouldn't the recommendation for MGE be above
- 19 the comparable companies?
- 20 A. Based solely on financial theory, to a
- 21 degree, yes, my group is -- Southern Union is a bit -- to
- 22 a degree riskier than my comparable group.
- 23 Q. Now, have you ever consulted with any
- 24 management of any companies, publicly traded utilities?
- 25 A. No.

- 1 Q. Have you ever consult with any managements
- 2 of any publicly traded companies at all?
- 3 A. No, I haven't.
- 4 Q. And is it true that every company has a
- 5 different capital structure and leverage?
- 6 A. Yeah, every company has a different
- 7 structure, except for -- I mean, if you're doing a broad
- 8 generalization, except for by chance, then there could be
- 9 two companies that have the same capital structure. And
- 10 each company's optimal capital structure is different and
- 11 it's determined by management.
- 12 Q. And those are management decisions as to
- 13 whether or not they want to maintain certain equity, if
- 14 they can raise it, or certain debt, and how they actually
- 15 manage the company, right?
- 16 A. That is correct.
- 17 Q. Do you know what Southern Union's capital
- 18 structure was before it acquired Panhandle?
- 19 A. I can give an approximation on -- based on
- 20 the 2001 rate case, but off the top of my head, no, I
- 21 can't give you an answer to that question right now.
- 22 Q. Well, do you know what -- prior to the sale
- 23 of the Texas operations, do you know what the capital
- 24 structure was then?
- 25 A. Same answer as far as off the top of my

- 1 head. I don't know it off the top of my head.
- 2 Q. Did you have occasion to read the
- 3 Stipulation & Agreement and the subsequent Order in
- 4 relationship to Southern Union's acquiring Panhandle?
- 5 A. Yes, I did.
- 6 Q. Did you read the conditions that were
- 7 imposed?
- 8 A. Yes, I did.
- 9 Q. Do you recall that you cite in your
- 10 testimony, your surrebuttal testimony that Southern
- 11 Union's acquisition of Panhandle placed increased risk on
- 12 Missouri ratepayers?
- 13 A. Could you direct me to that page?
- 14 Q. Try page 8.
- 15 A. Did you say rebuttal or surrebuttal?
- 16 Q. I believe it's surrebuttal, page 8.
- 17 A. Okay. I've read it. Could you repeat your
- 18 question, please?
- 19 Q. I think the question was, did you state
- 20 that Southern Union's acquisition of Panhandle put MGE
- 21 ratepayers at increased risk?
- 22 A. That's not what I said specifically. I'm
- 23 assuming you're referring to the question that starts at
- 24 line 13 on page 8.
- 25 Q. Yes.

- 1 A. I said -- the question was, why is it
- 2 inappropriate to exclude PEPL or Panhandle debt from the
- 3 capital structure. My answer was the reason it is
- 4 inappropriate to exclude PEPL debt from the capital
- 5 structure is because ratepayers and shareholders share in
- 6 the risk of the Panhandle acquisition, but
- 7 disproportionately in the potential benefits. That is --
- 8 Q. I'm sorry. If you're just going to read
- 9 your answer, it's in the record.
- 10 A. Yeah.
- 11 Q. I'm not concerned with that.
- 12 A. Okay.
- 13 Q. Did the OPC request that the MGE ratepayers
- 14 be insulated from Southern Union's acquisition of
- 15 Panhandle?
- 16 A. Specifically, the stipulation on page 9,
- 17 part E says that Southern Union will not recommend an
- 18 increase or claim Staff should make an adjustment to
- 19 increase the cost of capital for MGE as a result of the
- 20 transaction. Any increases in the cost of capital --
- 21 Q. I'm sorry. I didn't ask you to read from
- 22 it. I asked --
- MR. HERSCHMANN: Can you read back the
- 24 question, please?
- THE REPORTER: "Question: Did the OPC

- 1 request that the MGE ratepayers be insulated from Southern
- 2 Union's acquisition of Panhandle?"
- 3 BY MR. HERSCHMANN:
- 4 Q. That's a yes or no.
- 5 A. Yes.
- 6 Q. Can you turn to page 5 of the Stipulation &
- 7 Agreement; under point 2, can you read the heading into
- 8 the record?
- 9 A. It reads, insulation of Southern Union's
- 10 MGE operating division from Panhandle business.
- 11 Q. Does it then say, to insulate MGE from the
- 12 transaction, which is a defined term, Southern Union
- 13 agrees that . . . Do you see that?
- 14 A. Yes.
- 15 Q. And do you see what Southern Union agreed
- 16 to do to insulate MGE ratepayers from the acquisition of
- 17 Panhandle?
- 18 A. Where specifically are you referring to in
- 19 the Stipulation & Agreement?
- 20 Q. You know, why don't you read into the
- 21 record starting at Southern Union/Panhandle Corporation
- 22 and successor entities?
- 23 A. Southern Union/Panhandle Corporation,
- 24 parenthesis, quotation SUPC, quotation, parentheses, that
- 25 successor entities or any direct or indirect subsidiary of

- 1 Southern Union that acquires or owns any equity interest
- 2 in Panhandle will be owned and operated as separate
- 3 subsidiary -- or as a separate subsidiary of Southern
- 4 Union. Southern Union and MGE will not directly or
- 5 indirectly allow any Panhandle debt to be recoursed to
- 6 them, pledge Southern Union or MGE equity as collateral or
- 7 security for the debt of any Panhandle entity, give,
- 8 transfer, invest, contribute or loan to any Panhandle
- 9 entity any equities or cash without Commission approval.
- 10 Southern Union will not transfer the SUPC
- 11 and successor entities or any subsidiary thereof directly
- 12 or indirectly assets necessary and useful in providing
- 13 service to MGE's Missouri customers without Commission
- 14 approval. Southern Union will not enter directly or
- 15 indirectly into any make-well agreements or quarantees or
- 16 guarantee the notes, debt obligations or other securities
- 17 of any Panhandle entity without Commission approval.
- 18 Southern Union will not adopt, indemnify,
- 19 quarantee or assume responsibility for payment of either
- 20 directly or indirectly any of the current or future
- 21 liabilities of any Panhandle entity without Commission
- 22 approval. Southern Union will exercise its best efforts
- 23 to insulate MGE from any adverse consequences from its
- 24 other operations or the activities of any of its
- 25 affiliates.

- 1 Southern Union will submit reports
- 2 certifying its compliance with this paragraph 2 on a
- 3 quarterly basis to Staff, Public Counsel, and other
- 4 interested parties that are subject to a Commission
- 5 Protective Order until the Commission determines that MGE
- 6 is insulated from Southern Union's other operations and
- 7 the activities of any of its affiliates or that the
- 8 requirement is no longer needed.
- 9 Do you want me to continue?
- 10 Q. In a moment. Do you have any evidence to
- 11 demonstrate that Southern Union has violated any of the
- 12 provisions that you just read into the record?
- 13 A. I do not.
- JUDGE WOODRUFF: Before you ask your next
- 15 question, it's 12 o'clock, so it's time to break for
- 16 lunch.
- 17 MR. HERSCHMANN: Could I just ask one to
- 18 address the point that Mr. Micheel raised?
- 19 JUDGE WOODRUFF: All right. One more.
- 20 BY MR. HERSCHMANN:
- 21 Q. If you used your computer over lunch with
- 22 the data you've already inputted for the comparable
- 23 companies, would you be able to do a calculation on
- 24 hypothetical capital structure for your comparable group?
- MR. MICHEEL: Your Honor, I'm going to

- 1 object to that. They had every opportunity to do that
- 2 calculation if they wanted to do it, and I'm not going to
- 3 submit my witness for doing calculations that the company
- 4 had every ability to do in their surrebuttal testimony and
- 5 for whatever reason chose not to do. So I'm going to
- 6 object. I think it's an improper request and improper
- 7 cross-examination.
- 8 JUDGE WOODRUFF: At the moment he's only
- 9 asked him if he could, and I'm going to let him answer
- 10 that question first. Can you?
- 11 THE WITNESS: Yes, I could.
- 12 BY MR. HERSCHMANN:
- 13 Q. How long would it take you, presuming you
- 14 have the financial information already in your system?
- 15 A. If I had the information on my computer,
- 16 probably 15 minutes.
- 17 MR. HERSCHMANN: In light of that answer,
- 18 I'd ask that, with \$19 million on the line, that this
- 19 witness do it during the recess.
- MR. MICHEEL: Your Honor, the same
- 21 objection. They had every opportunity to do that
- 22 calculation in their surrebuttal testimony. I think it's
- 23 highly inappropriate to ask my witness to be doing
- 24 calculations the company could have done.
- JUDGE WOODRUFF: Could the company have

- 1 done these calculations?
- 2 MR. HERSCHMANN: I'm sure we could have. I
- 3 can ask the witness sitting on the witness stand to do it,
- 4 but it -- and there's nothing wrong with that in cross,
- 5 and we've done the calculations, and if you want me to
- 6 take the time to do it that way, I can. It's 15 minutes,
- 7 with all due respect. Your Honor, with your permission,
- 8 let's take an extra 15 minutes for lunch. With \$19
- 9 million on the table, we should come up with his answer.
- 10 JUDGE WOODRUFF: I believe that that is
- 11 information that the Commissioners are going to want
- 12 anyway. I'll direct you to go ahead and do that. We will
- 13 take until 1:30 for lunch.
- 14 With that, we are adjourned until 1:30.
- 15 (A BREAK WAS TAKEN.)
- JUDGE WOODRUFF: When we left off, we were
- in the midst of cross-examination of Mr. Allen by MGE.
- 18 You may proceed, sir.
- 19 BY MR. HERSCHMANN:
- 20 Q. Mr. Allen, did you have the chance to run
- 21 those calculations during the lunch break?
- 22 A. Yes.
- 23 Q. Have you created any documents that we can
- 24 view?
- 25 A. Yes.

- 1 MR. HERSCHMANN: Can I approach the
- 2 witness, please, and get a copy?
- 3 (EXHIBIT NO. 32 WAS MARKED FOR
- 4 IDENTIFICATION BY THE REPORTER.)
- 5 MR. HERSCHMANN: May I approach?
- JUDGE WOODRUFF: Yes, you may.
- 7 BY MR. HERSCHMANN:
- 8 Q. Do you have Exhibit 32 for identification
- 9 in front of you?
- 10 A. This is just marked 32, correct?
- 11 Q. Yes. I'm sorry. Can you tell us what is
- 12 contained in Exhibit 32?
- 13 A. This is a hypothetical capital structure
- 14 that is consistent with the methodology that I used in my
- 15 rebuttal testimony, but is done only on the companies that
- 16 I used in my direct testimony analysis.
- 17 Q. And dealing with the common equity ratio,
- 18 what is that percentage?
- 19 A. On Exhibit 32, it shows that common equity
- 20 ratio is 37.47 percent.
- 21 Q. And the preferred equity ratio?
- 22 A. Preferred equity ratio on Exhibit 32 is
- 23 5.74 percent.
- Q. And what is the long-term debt?
- 25 A. The long-term debt on Exhibit 32 is

- 1 49.78 percent.
- 2 Q. And the short-term debt, is that the
- 3 short-term debt average of the comparable groups that you
- 4 have, or is that the short-term debt that you've
- 5 attributed to MGE -- or Southern Union? I'm sorry.
- 6 A. That is the short-term debt that I showed
- 7 on schedule -- revised Schedule TA-1 in my rebuttal
- 8 testimony.
- 9 Q. What I'm asking is, is that the short-term
- 10 debt average of the comparable companies that you've
- 11 listed or is that actually Southern Union's short-term
- 12 debt?
- 13 A. That is Southern Union's.
- 14 Q. And if you remove Southern Union's --
- 15 withdrawn.
- Do you know that Southern Union currently
- 17 has no short-term debt?
- 18 A. I am aware as of April 30th they have no
- 19 short-term debt.
- 20 Q. If you would remove the short-term debt
- 21 from your calculations on Exhibit 32, what would the
- 22 numbers be?
- 23 A. Just a second. Okay.
- Q. What is the answer on that, sir?
- 25 A. If you remove the short-term debt from

- 1 Exhibit 32, what you would have would be a common equity
- 2 ratio of 40.30 percent, a preferred equity ratio of
- 3 5.74 percent, and a long-term debt ratio of 53.96 percent.
- 4 That's if you do it consistent with the methodology that I
- 5 used to develop the hypothetical capital structure.
- 6 Q. Can you rate those three numbers on
- 7 Exhibit 32, please, with the notation that it would result
- 8 in the removing of the short-term debt?
- 9 A. Yes.
- 10 Q. Have you done that?
- 11 A. I'm working on it.
- 12 Okay.
- MR. HERSCHMANN: At this time, I'd offer
- 14 Exhibit 32 for identification into evidence.
- JUDGE WOODRUFF: All right. Exhibit 32 has
- 16 been offered into evidence. Are there any objections to
- 17 its receipt?
- 18 (No response.)
- 19 JUDGE WOODRUFF: Hearing none, it will be
- 20 received into evidence.
- 21 (EXHIBIT NO. 32 WAS RECEIVED INTO
- 22 EVIDENCE.)
- 23 BY MR. HERSCHMANN:
- Q. Now, the calculations that you've done in
- 25 this Exhibit 32, do they reflect an actual higher equity

- 1 ratio for the comparable group of companies than the
- 2 calculation that you had submitted in your prior prepared
- 3 testimony?
- 4 A. I'm assuming you're referring to whether or
- 5 not these calculations are higher than the hypothetical in
- 6 my rebuttal testimony?
- 7 Q. That's correct.
- 8 A. Common equity, is that what you asked?
- 9 Q. Yes.
- 10 A. Yes.
- 11 Q. And if you were going to -- withdrawn.
- 12 When you selected your comparable companies
- 13 to submit in your testimony, you believe those were the
- 14 companies that were most comparable to MGE; is that
- 15 correct?
- 16 A. Based on my analysis, I believe that to be
- 17 a comparable proxy group.
- 18 Q. Have you had occasion to think over the
- 19 lunch break as to whether or not you are aware of any
- 20 textbooks that would support your determination not to
- 21 include Missouri-regulated companies in your comparable
- 22 group?
- 23 A. I have not.
- 24 Q. So currently you're not aware of any source
- 25 other than the OPC policy of not including

- 1 Missouri-regulated companies in your comparable group,
- 2 right?
- 3 A. I never referred to it as an OPC policy.
- 4 Q. Did somebody tell you -- withdrawn.
- 5 Who told you you shouldn't include Missouri
- 6 regulated companies in your comparable group?
- 7 A. Nobody told me that.
- 8 Q. How did you come to the conclusion not to
- 9 include them?
- 10 A. As I mentioned to you earlier, after
- 11 reading prior testimonies.
- 12 Q. Did you seek to verify in any source
- 13 whether or not those prior testimonies had any support in
- 14 utility regulatory industry -- I'm sorry --
- 15 utility-regulated industry?
- 16 A. I don't understand your question.
- 17 Q. You read the testimony of Mr. Burdette,
- 18 right?
- 19 A. Correct.
- Q. In Mr. Burdette's testimony, he said they
- 21 were not going to include Missouri companies, right?
- 22 A. Yes, I saw that in his previous testimony
- 23 filings.
- Q. In response to questions by Mr. Micheel,
- 25 you referenced a bunch of books that you've read recently,

- 1 right?
- 2 A. Correct.
- 3 Q. Did any of those books that you referenced
- 4 cite to the proposition that this Commission should
- 5 exclude companies that they regulate in determining a fair
- 6 rate of return or return on equity for a comparable group?
- 7 MR. MICHEEL: I'm going to object, your
- 8 Honor. That's been asked and answered.
- 9 JUDGE WOODRUFF: Overruled.
- 10 THE WITNESS: Could you repeat the
- 11 question?
- MR. HERSCHMANN: Could you read it back?
- THE REPORTER: "Question: Did any of those
- 14 books that you referenced cite to the proposition that
- 15 this Commission should exclude companies that they
- 16 regulate in determining a fair rate of return or return on
- 17 equity for a comparable group?"
- THE WITNESS: No.
- 19 BY MR. HERSCHMANN:
- Q. Have you heard of FERC?
- 21 A. Yes.
- Q. What do you understand FERC to be?
- 23 A. FERC is the Federal Energy Regulatory
- 24 Committee.
- Q. Do you know what FERC regulates?

- 1 A. FERC regulates gas distribution pipelines.
- 2 Q. Do you know if FERC as a policy considers
- 3 its other decisions in regulating various interstate
- 4 pipelines that it oversees?
- 5 A. I don't know.
- 6 Q. Do any of the textbooks that you reviewed,
- 7 do you see any citation that says FERC doesn't consider
- 8 the other companies that it regulates or review the other
- 9 companies' decisions in reaching its conclusions?
- 10 A. I'm not sure I understand your question.
- 11 Could you --
- 12 Q. Did you read any textbooks that would
- 13 reflect that FERC, in overseeing interstate pipelines,
- 14 would set a policy of not reviewing or looking at its own
- 15 decisions because it oversees those pipelines?
- 16 A. I'm not familiar with that.
- 17 Q. Were you able to convince Mr. Tuck that it
- 18 was appropriate to exclude Missouri-regulated companies?
- 19 A. I didn't try to convince him. It's
- 20 ultimately my decision.
- 21 Q. Did he tell you that he disagreed with your
- 22 decision?
- 23 A. Yes.
- Q. How many more years of experience did
- 25 Mr. Tuck have in this industry than you?

- 1 A. I don't know specifically.
- 2 Q. Have you had occasion to review
- 3 Professor Morin's testimony in this matter? Did you
- 4 review his prepared testimony previously?
- 5 A. I reviewed his rebuttal testimony briefly
- 6 shortly after it was filed.
- 7 Q. Did you have occasion to look at his CV?
- 8 A. His what?
- 9 Q. His resume.
- 10 A. Oh. No, I don't recall looking at it.
- 11 Q. Do you have his testimony in front of you?
- 12 A. Yes, I have it.
- Q. Can you turn to his resume attached as an
- 14 exhibit?
- 15 A. Which page is that?
- 16 Q. It's Schedule RAM-1, pages 1 through 19.
- 17 A. Okay.
- 18 Q. Will you take a quick moment just to flip
- 19 through it?
- 20 A. Okay.
- 21 Q. Does he seem to have an extensive
- 22 experience in cost of capital in regulated utilities?
- 23 A. Yes.
- 24 Q. You see that he's written several books and
- 25 published articles and given courses related to cost of

- 1 capital for regulated utilities?
- 2 A. I saw the books and articles. Courses,
- 3 could you direct me to a page, please?
- 4 Q. I believe it may be in the actual text of
- 5 his testimony, but let me ask you this: Do you think that
- 6 Professor Morin has more experience than you in
- 7 relationship to cost of capital and the issues in this
- 8 matter?
- 9 A. Yes.
- 10 Q. When you were submitting your job
- 11 application to the banks that you mentioned, did you claim
- 12 to be an expert in anything on your resume?
- 13 A. No.
- 14 Q. Do you think given the choice that this
- 15 Commission will have between listening to your opinions
- 16 and your experience compared to those of Professor Morin,
- 17 given the choice, should they listen to you more heavily
- 18 and your opinion or Professor Morin?
- 19 A. In my opinion?
- 20 O. Yes.
- 21 A. They should listen to me more carefully.
- Q. What's the basis of that opinion?
- 23 A. Because I've created a fair rate of return
- 24 recommendation that will result in just and reasonable
- 25 rates.

- 1 Q. And yet this is the first time you've ever
- 2 done this in the real world, right?
- 3 A. That is correct.
- 4 Q. What have you done to analyze
- 5 Pennsylvania Enterpri-- I'm sorry -- Panhandle's business
- 6 plan?
- 7 A. I have not looked at Panhandle's business
- 8 plan.
- 9 Q. Have you reviewed any of Southern
- 10 Union's -- conducted any analysis of Southern Union's
- 11 business plans?
- 12 A. No.
- 13 Q. How did you quantify what you claim to be
- 14 the purported risk to MGE ratepayers in light of the
- 15 Stipulation & Agreement related to the acquisition of
- 16 Panhandle?
- 17 A. I'm sorry. Could you be more specific with
- 18 that question?
- 19 MR. HERSCHMANN: I'm not sure I can. Can
- 20 you read it back?
- THE REPORTER: "Question: How did you
- 22 quantify what you claim to be the purported risk to MGE
- 23 ratepayers in light of the Stipulation & Agreement related
- 24 to the acquisition of Panhandle?"
- 25 THE WITNESS: Are you referring to a

- 1 specific page in my testimony?
- 2 BY MR. HERSCHMANN:
- 3 Q. No. I'm asking you a question.
- 4 A. The question is, how did I quantify the
- 5 risk related to the Stipulation & Agreement, the
- 6 acquisition of Panhandle?
- 7 Q. Right. You said there's an increased risk?
- 8 A. Yes.
- 9 Q. How did you quantify that dollar value that
- 10 you say -- let me take a step back.
- 11 Do you have any reason to believe that
- 12 Panhandle or Southern Union will go bankrupt?
- 13 A. I -- I can't make that determination.
- Q. Well, do you have any reason to believe
- 15 it's going to happen?
- 16 A. I don't have any reason to believe that
- 17 it's going to happen, but I equally don't have any reason
- 18 to believe it's not going to happen. It could happen.
- 19 Q. I'll give you this. I think any company
- 20 may be able to go bankrupt.
- 21 A. Exactly.
- 22 O. I want to come out of the theoretical stuff
- 23 and come to the practical environment now. Do you have
- 24 any evidence, any reason to believe, in reviewing
- 25 anything, that you believe that it's likely to happen or

- 1 it's possible it's going to happen within the next five
- 2 years that Southern Union or Panhandle will go bankrupt?
- 3 A. I have not reviewed extensively to say for
- 4 sure that, yes, they could go bankrupt, but it is a
- 5 theoretical possibility, absolutely.
- 6 Q. I really want to come out of the
- 7 theoretical, because you're making a recommendation in
- 8 this case. I want you to tell us if you're aware in your
- 9 financial analysis to say, you know what, I've looked at
- 10 Southern Union now and I've looked at their business plan
- 11 and their finances and their equity offerings, their debt
- 12 offerings and their total plan, and I have reason to
- 13 believe they're on the verge of bankruptcy. Do you have
- 14 any reason to believe that?
- 15 A. I cannot make that determination right now.
- 16 Did anybody have any reason to think that Enron was going
- 17 to go bankrupt before they went bankrupt?
- 18 Q. Absolutely, sir. The people that were
- 19 involved in the corruption, they had every reason to
- 20 believe that.
- 21 A. But did the industry?
- Q. Are you equating MGE to Enron?
- 23 A. I'm equating the possibilities. There's a
- 24 possibility.
- Q. Let's focus on probability.

- 1 A. I'm thinking I have to look at all angles.
- 2 Q. One of the angles that you're factoring in
- 3 in the recommendations that you give in this case is the
- 4 potential that Panhandle is going to go bankrupt and,
- 5 therefore, it's going to impact Southern Union as a whole
- 6 and, therefore, it may have some impact of the ratepayers
- 7 in Missouri, right, sir?
- 8 A. The issue is this --
- 9 Q. Can you answer that question?
- 10 A. Could you state it again? I'm sorry.
- 11 MR. HERSCHMANN: Could you read it back,
- 12 please?
- 13 THE REPORTER: "Question: One of the
- 14 angles that you're factoring in in the recommendations
- 15 that you give in this case is the potential that Panhandle
- 16 is going to go bankrupt and, therefore, it's going to
- 17 impact Southern Union as a whole and, therefore, it may
- 18 have some impact of the ratepayers in Missouri, right,
- 19 sir?"
- 20 THE WITNESS: I cannot say that Panhandle's
- 21 going to go bankrupt, if that answers your question.
- 22 BY MR. HERSCHMANN:
- 23 Q. You have no reason to believe that
- 24 Panhandle's having any financial problems, right?
- 25 A. I cannot say that they are.

- 1 Q. So do you have any -- okay. I'm sorry.
- 2 And do you have any reason to believe that
- 3 Southern Union's having any financial problems now?
- 4 A. I cannot say that they are.
- 5 Q. Do you have any reason to believe that
- 6 currently, sitting here today, the MGE ratepayers are at
- 7 risk that Panhandle is going to go bankrupt and,
- 8 therefore, in violation of the Stipulation & Agreement and
- 9 Order from this Commission, it's going to impact the MGE
- 10 ratepayers? Do you have any basis for that belief?
- 11 A. The issue of impacting MGE ratepayers, it
- 12 has already impacted MGE ratepayers, and it's not limited
- 13 to that they're going to go bankrupt.
- 14 Q. Let's focus first on the bankruptcy issue.
- 15 A. Okay.
- 16 Q. Could you answer the question I asked as
- 17 relates to bankruptcy?
- 18 THE WITNESS: Could you read it back?
- 19 THE REPORTER: "Question: Do you have any
- 20 reason to believe that currently, sitting here today, the
- 21 MGE ratepayers are at risk that Panhandle is going to go
- 22 bankrupt and, therefore, in violation of the Stipulation &
- 23 Agreement and Order from this Commission, it's going to
- 24 impact the MGE ratepayers? Do you have any basis for that
- 25 belief?"

- 1 THE WITNESS: I cannot say that they're
- 2 going to go bankrupt.
- 3 BY MR. HERSCHMANN:
- 4 Q. A potential detriment to the MGE ratepayers
- 5 that may relate to a potential bankruptcy of Panhandle,
- 6 you have no basis for that statement, right, or that
- 7 belief?
- 8 A. If you limit it to that, yes.
- 9 Q. Now, can you take out the Stipulation &
- 10 Agreement again, and we were covering the section dealing
- 11 with insulation of Southern Union's MGE operation from
- 12 Panhandle business on page 5, and we got to page 6. Can
- 13 you look at that for a moment?
- 14 A. I have to find it. What page?
- 15 Q. Page 6, please.
- 16 A. Okay.
- 17 Q. You see the section that says, conditions
- 18 to further insulate Southern Union's Missouri customers
- 19 from any possible adverse consequences associated with the
- 20 transaction. Do you see that?
- 21 A. Yes.
- Q. Do you have any reason -- withdrawn.
- Do you claim that MGE has violated this
- 24 agreement in any way?
- 25 A. Are you speaking specifically to point

- 1 No. 3?
- 2 Q. The insulation section that we're
- 3 discussing, yes.
- 4 A. Point No. 3?
- 5 O. Points 2 and 3.
- 6 A. Okay.
- 7 Q. Let me see if I can expedite that. Can you
- 8 turn just to page 24 for a moment?
- 9 A. Sure.
- 10 Q. And can you tell us who signed this
- 11 Stipulation & Agreement on behalf of the Staff?
- 12 A. Looks like Robert Franson.
- 13 Q. And who signed it on behalf of OPC?
- 14 A. Douglas Micheel.
- 15 Q. Are you aware of whether or not Mr. Franson
- or Mr. Micheel have made any claims, whether verbally or
- in writing, that there's a violation of the Stipulation &
- 18 Agreement and Order?
- 19 A. I'm not aware of that.
- 20 Q. Now, you understand that your counsel
- 21 sitting here today is a signatory to this agreement,
- 22 right?
- 23 A. That's correct.
- Q. You understand that a Stipulation &
- 25 Agreement means the parties have stipulated and agreed to

- 1 something?
- 2 A. That's correct.
- 3 Q. There are conditions here with which your
- 4 counsel agreed would insulate Southern Union's Missouri
- 5 customers from any possible adverse consequences
- 6 associated with the Panhandle transaction, right?
- 7 A. I believe that's what the premise of the
- 8 Stipulation & Agreement is, yes.
- 9 Q. And are you saying Mr. Micheel didn't
- 10 negotiate the terms correctly or he didn't protect
- 11 Missouri ratepayers correctly when he signed the
- 12 Stipulation & Agreement?
- 13 A. I'm saying that that was the premise of the
- 14 Stipulation & Agreement.
- 15 Q. Do you have any reason to believe that it
- 16 didn't do what it was set out to do?
- 17 A. I don't have any documents that say that
- 18 they violated the Stipulation & Agreement.
- 19 Q. That isn't my question.
- MR. HERSCHMANN: Could you read it back,
- 21 please?
- THE REPORTER: "Question: Do you have any
- 23 reason to believe that it didn't do what it was set out to
- 24 do?"
- 25 THE WITNESS: You're referring to the

- 1 Stipulation & Agreement, the Stipulation & Agreement did
- 2 not do what it set out to do?
- 3 BY MR. HERSCHMANN:
- 4 Q. Right.
- 5 A. Like I said, I don't have any documents
- 6 that support -- that say that it is not sufficiently
- 7 insulated. And I'm not -- I don't see any documents
- 8 that -- I have not had any documents come across my desk
- 9 that say that there is a violation, so that's my
- 10 understanding.
- 11 Q. I'm not asking you about documents. I'm
- 12 asking you about your beliefs.
- 13 Do you have any reason to believe that the
- 14 Stipulation & Agreement that discusses insulation of the
- 15 Missouri ratepayers from the transaction, and then further
- 16 conditions to insulate them, did not accomplish what it
- 17 was set out to do in this agreement?
- 18 A. I think there's certainly an issue in this
- 19 case that I've laid out in my, I believe my rebuttal
- 20 testimony regarding the floatation costs that would
- 21 absolutely violate -- MGE's asking for a floatation cost
- 22 adjustment, and it's my opinion that this would absolutely
- 23 violate this Stipulation & Agreement, yes.
- MR. HERSCHMANN: Move to strike as
- 25 nonresponsive. That wasn't my question.

- JUDGE WOODRUFF: I'm going to overrule it.
- 2 You can go back again if you want to.
- 3 BY MR. HERSCHMANN:
- 4 Q. This agreement was designed to do
- 5 something, right?
- A. That's correct.
- 7 Q. And your counsel, who you told us helped
- 8 train you to get ready for your testimony in this case, is
- 9 a signatory to the agreement, right?
- 10 A. That's correct.
- 11 Q. Mr. Franson, sitting here, who's
- 12 representing Staff in the case, was also a signatory to
- 13 the agreement, right?
- 14 A. That's correct.
- 15 Q. And the conditions here were designed to
- 16 protect the Missouri ratepayers from the Panhandle
- 17 acquisition, right?
- 18 A. That is correct.
- 19 Q. Do you have any reason to believe that when
- 20 the agreement was signed and approved by this Commission,
- 21 it didn't do what it was set out to do?
- 22 A. I have reason to believe that there is a
- 23 risk increase to Missouri ratepayers as a result of that
- 24 capital that will they have influxed into Panhandle,
- 25 absolutely.

- 1 Q. So you think the Stipulation & Agreement,
- 2 in your one month of experience at the OPC, didn't do what
- 3 it was set out to do based on the multiple years of
- 4 experience by Mr. Micheel and Mr. Franson in negotiating
- 5 it, right?
- 6 A. I believe they tried to insulate Missouri
- 7 ratepayers to the best of their ability.
- 8 Q. And you don't think they accomplished it
- 9 based on your testimony in this case, right?
- 10 A. I believe -- I believe there's a risk.
- 11 Q. And it's a risk they weren't able to
- 12 address in the Stipulation & Agreement that you can talk
- 13 about based on your couple of months of experience here?
- 14 A. I'm sorry. Can you repeat that?
- 15 Q. You don't think they were able to adjust
- 16 the years based on all the years of experience that they
- 17 have at OPC and the Commission in the Stipulation &
- 18 Agreement, and that based on your limited experience here,
- 19 you can make an assessment that there's still risk that
- 20 they couldn't handle?
- 21 A. I'm saying that they did it to the best of
- 22 their ability, but to capture all of the risk, I'm not
- 23 sure that this did that.
- Q. And you know better already, being here a
- 25 few months, than they do based on their multiple years of

- 1 experience, right?
- 2 A. Well, I'm an expert in finance and they are
- 3 not.
- 4 Q. Didn't you tell us a moment ago that
- 5 Mr. Micheel here helped train you?
- 6 A. I told you that Mr. Micheel helped me --
- 7 gave me a basic talk regarding the structure of the
- 8 natural gas industry. That's what I told you.
- 9 Q. You think Mr. Micheel has any expertise
- 10 based on all of his years of being involved in all the
- 11 cases that he mentioned in the opening statement, maybe
- 12 even more experience than you do in the practical world on
- 13 these issues?
- 14 A. I'm not sure I understand the question
- 15 there. Does he have more experience litigating cases than
- 16 me? Absolutely. But does he have the expertise in
- 17 financial training that I have? No, he doesn't.
- 18 Q. Does he have more experience than you do in
- 19 cost of capital for regulated utilities?
- 20 A. In litigating cases?
- Q. No. Overall, sir. You never dealt with
- 22 the cost of capital in a regulated utility before you got
- 23 to the OPC, right?
- A. That's correct.
- 25 Q. How many CAPM models did you run?

- 1 A. Three.
- 2 Q. And what were the differences -- withdrawn.
- 3 How many ways can you run a CAPM analysis?
- 4 A. What do you mean?
- 5 Q. Are there different ways to run -- is there
- 6 different formulas or is there one formula?
- 7 A. The basic formula is the one that I laid
- 8 out in my testimony. There's different inputs. I mean,
- 9 presumably there could be an infinite number of inputs
- 10 that you could use. Theoretically, there is.
- 11 Q. When you ran the CAPM analysis, you ran the
- 12 one that you thought was most applicable to this case; is
- 13 that right?
- 14 A. That's correct.
- 15 Q. And of the three that you did run, which
- 16 one did you run first?
- 17 A. The three that I ran, I ran the one that I
- 18 used first because that's -- that was my -- my preference,
- 19 the inputs that I used, those were the ones that I
- 20 believed to be most appropriate.
- 21 Q. And when did you come to that conclusion?
- 22 A. Through my education process.
- 23 Q. I'm sorry. When after you ran the first
- 24 one did you come to the conclusion it was the right
- 25 answer?

- 1 A. I don't think you understood my answer.
- 2 What I'm saying is that the question is not how you run
- 3 the CAPM. The question primarily is the inputs. And
- 4 through my education and my years experience with it, the
- 5 inputs that I used, those are the ones that I preferred to
- 6 use in the CAPM analysis. And that's the best answer I
- 7 can give to that.
- Q. I don't think you understood my question.
- 9 You told us you ran three CAPM analyses, right?
- 10 A. That's correct.
- 11 Q. And you told us that the one you decided to
- 12 submit and discuss in your written testimony, not in the
- 13 schedules, was the first one that you ran, right?
- 14 A. That's correct. It was the -- the one that
- 15 I submitted in my testimony was the first one I ran.
- 16 Q. And that was the one -- when you finished
- 17 running it, were you really comfortable with it?
- 18 A. Yes.
- 19 Q. You thought it was accurate, right?
- 20 A. Yes.
- 21 Q. You didn't need to check it over again, did
- 22 you?
- 23 A. I ran the other two because I knew that
- 24 there would be controversy over the risk-free rate that I
- 25 chose.

- 1 Q. Why did you know there would be controversy
- 2 over it?
- 3 A. Because that is the one variable that there
- 4 is a lot of controversy over, regardless of any CAPM
- 5 analysis.
- 6 Q. And did you run it to check your first
- 7 numbers to see how reasonable they were?
- 8 A. No.
- 9 Q. When you ran the second one, was that
- 10 higher or lower than the one you're recommending to this
- 11 Commission?
- 12 A. Do you have a page number?
- 13 Q. I'm talking about your schedules. Do you
- 14 know which ones they are?
- 15 A. I'm not sure where it is. The second one I
- 16 ran was -- was run using the 10-year T note, and it was
- 17 higher.
- 18 Q. And what about the third one that you ran?
- 19 A. I ran that one using the 30-year T note,
- 20 and it was higher.
- 21 Q. Did you run the CAPM as a check on your DCF
- 22 calculations?
- 23 A. That's correct.
- Q. When it came out with -- well, what was
- 25 your total DCF calculation range?

- 1 A. The entire range before I threw out the
- 2 low?
- 3 Q. Right.
- 4 A. 8.04, 9.01, 9.34.
- 5 Q. And when you ran your CAPM to check it, did
- 6 you notice a difference between the 9.34 number and the
- 7 10.27 number that you got?
- 8 A. Yes. I noticed there was a difference
- 9 between those two numbers.
- 10 Q. And you decided to ignore the 10.05 and the
- 11 10.27 numbers that you got, right?
- 12 A. That's not correct.
- 13 Q. You didn't use them, did you?
- 14 A. I did not use them, but I told you
- 15 beforehand that I determined what I was going to use
- 16 before I even ran the calculations. So what the numbers
- 17 turned out to be, that's what they turned out to be. I
- 18 didn't manipulate the data.
- 19 Q. There was no reason to even do that
- 20 calculation, then, right?
- 21 A. There was a reason to do the calculation,
- 22 as I said, because I knew that there would be controversy
- 23 regarding my use of the 3-month T bill. So I ran the
- 24 other models just for completeness.
- 25 Q. And then ignored them after you ran them,

- 1 right? You didn't adjust anything for them?
- 2 A. I didn't use them.
- 3 Q. You ignored them, right?
- 4 A. I didn't use them.
- 5 Q. You went through the effort of running the
- 6 calculations, right? Did you go through that effort?
- 7 MR. MICHEEL: I'm going to object. That's
- 8 been asked and answered now at least three or four times,
- 9 your Honor.
- 10 JUDGE WOODRUFF: I'll sustain the
- 11 objection.
- 12 BY MR. HERSCHMANN:
- 13 Q. You picked the lower CAPM number because it
- 14 was convenient for you and it worked within the results
- 15 that you wanted, right?
- A. Absolutely not. I've already answered the
- 17 question that I picked the inputs that I was going to use,
- 18 and regardless what it turned out to be, that's what it
- 19 was going to be.
- MR. HERSCHMANN: Would you read back the
- 21 answer for a moment, please?
- THE REPORTER: "Answer: Absolutely not.
- 23 I've already answered the question that I picked the
- 24 inputs that I was going to use, and regardless what it
- 25 turned out to be, that's what it was going to be."

- 1 BY MR. HERSCHMANN:
- 2 Q. Once you picked those inputs, you weren't
- 3 going to make any changes regardless of the results,
- 4 right?
- 5 A. I was not going to manipulate the data.
- 6 The most important thing is picking the inputs and being
- 7 comfortable with the inputs you use in the model. Now, if
- 8 the results were -- if the results of my CAPM turned out
- 9 to be 10.5 with the CAPM model that I chose to use, which
- 10 as I've indicated was selected before the results even
- 11 came out, then yes, I would have noted that there was a
- 12 problem with my DCF analysis. But it didn't. The CAPM
- 13 that I'd already chose to use was right in the middle of
- 14 the range. So it completely, it absolutely supported my
- 15 analysis.
- 16 Q. What did Professor Morin say about your two
- 17 calculations, sir?
- 18 A. Professor Morin did not speak to my two
- 19 calculations.
- 20 Q. Do you remember listening to his
- 21 deposition?
- 22 A. Yes.
- Q. Do you have his deposition in front of you?
- 24 A. Yes.
- Q. Can you turn to page 105?

- 1 A. Okay.
- 2 Q. Do you see the question asked by
- 3 Mr. Micheel beginning -- he says, let me say that you have
- 4 a DCF analysis and you come up with a DCF range of
- 5 9.01 percent to 9.3 percent. Can you make that
- 6 assumption? Answer: Yes.
- 7 Let's say that you do a capital asset
- 8 pricing methodology analysis and you come up with a result
- 9 of 9.17. Can you make that assumption? Answer: Yes.
- 10 What does that tell you? Answer: That
- 11 tells you that something is wrong.
- 12 I'm sorry. Let me say that again. I'm
- 13 sorry.
- 14 That tells you that something's wrong,
- 15 because I can't visualize a rate of return of 9 percent
- 16 when the long-term Treasury bonds are expected to be
- 17 6 percent.
- 18 Question: Well, that wasn't my question
- 19 about whether or not. My question was, what does that
- 20 tell you about the reliability of the DCF method and the
- 21 CAPM method? Answer: It tells you that those two are
- 22 consistent with one another, but it doesn't tell you that
- 23 that's -- that that's the cost of equity. It's not
- 24 implemented properly.
- 25 Question: What does it mean if they're

- 1 consistent with one another from a statistical standpoint?
- 2 Answer: Roughly within the same range, maybe within
- 3 50 basis points of one another.
- 4 Question: And if you had that example that
- 5 I just gave you, a DCF range of 9.01 to 9.3 percent and a
- 6 CAPM result of 9.17 percent, wouldn't that indicate that
- 7 your CAPM and your DCF were compatible? Answer: It would
- 8 probably indicate to me that they're both wrong.
- 9 Do you see that?
- 10 A. Yes.
- 11 Q. That testimony was based on your
- 12 calculations, right?
- 13 A. It was a hypothetical.
- Q. Based on your numbers, though, right, sir?
- 15 A. I can't disagree with that, but it
- 16 wasn't -- he didn't specifically say my numbers.
- 17 Q. Didn't say your name, but these are the
- 18 numbers that you used in your submission in this case,
- 19 right?
- 20 A. Correct.
- 21 Q. And you actually ran a CAPM -- two CAPM
- 22 calculations that came out higher than your DCF analysis,
- 23 and then decided not to use them, right?
- A. No, that's not correct.
- 25 Q. Didn't you tell us a moment ago you didn't

- 1 use them? When I asked you if you ignored them, you said,
- 2 I didn't use them?
- 3 A. I did not use them.
- 4 Q. So you ran the other two CAPM analyses to
- 5 check the DCF and then did not use it, right?
- 6 MR. MICHEEL: Your Honor, that's been asked
- 7 and answered now about four times. I'm going to object
- 8 yet again.
- 9 JUDGE WOODRUFF: The last time he got a
- 10 different answer. I'm going to overrule the objection.
- 11 You can inquire.
- MR. HERSCHMANN: Would you read back the
- 13 question.
- 14 THE REPORTER: "Question: So you ran the
- 15 other two CAPM analyses to check the DCF and then did not
- 16 use it, right?"
- 17 THE WITNESS: I ran the other two CAPM
- 18 analyses to check my DCF, and then I did not use it. That
- 19 was the question?
- 20 BY MR. HERSCHMANN:
- 21 Q. Yes.
- 22 A. I ran all three. I did not use the last
- 23 two. I don't know if I'd misspoken before, but that's my
- 24 answer.
- Q. Do you recall saying that you believe

- 1 short-term debt should be excluded from a rate of return
- 2 analysis only if it is less than 2 percent of the capital
- 3 structure after construction work in progress is
- 4 subtracted?
- 5 A. Yes.
- 6 Q. Where did you get the 2 percent number from
- 7 or less than 2 percent?
- 8 A. Through my education. It's common that
- 9 it's between 2 and 3 percent.
- 10 Q. What textbook do you have as a source
- 11 dealing with utilities cost of capital for that statement?
- 12 A. I don't have any textbook source.
- Q. What's the basis then -- or withdrawn.
- 14 Did you read a case that said that you
- should use the less than 2 percent number?
- 16 A. I believe that it was in Mr. Burdette's
- 17 testimony, and along with my education of the basic --
- 18 generally the basic level is somewhere between 2 and 3
- 19 percent. He had used 2 percent. So I considered that
- 20 adequate, and I adopted that.
- Q. What source did you use to check
- 22 Mr. Burdette's 2 percent number, whether it be some
- 23 Internet source, a textbook, a peer review article, any of
- 24 the books that you read; where did you check that number
- 25 to make sure that it complied with accepted methodologies?

- 1 A. That is -- again, it's almost like a -- I
- 2 don't know. I can't give you a specific source.
- 3 Q. That's because you didn't check it
- 4 anywhere, right?
- 5 A. It's not a -- I didn't consider it to be an
- 6 issue because it's a well known -- I mean, through my
- 7 education, that is what we -- that's what I was taught.
- 8 And after seeing Mr. Burdette's testimony, I had no reason
- 9 to disbelieve that.
- 10 Q. What does Mr. Burdette do now?
- 11 A. I don't know.
- 12 Q. What did he do before he came to the OPC?
- 13 A. I don't know.
- 14 Q. What is his educational background?
- 15 A. You know, I read it in his direct
- 16 testimony, but I can't recall exactly what his educational
- 17 background is. I think he had an MBA, with a
- 18 specialization in finance, but I can't be sure of that.
- 19 Q. Did you discuss this percent number with
- 20 anybody prior to putting it into your testimony?
- 21 A. I think it came up in conversation with
- 22 Mr. Tuck, but I can't be sure of that.
- Q. What would the results have been if you
- 24 didn't use this 2 percent number or less than 2 percent?
- 25 A. I'm not sure. I didn't check that.

- 1 Q. What was the reason you didn't check it,
- 2 sir?
- 3 A. Because I was comfortable with the
- 4 standards that I set.
- 5 Q. Did you ask Mr. Tuck, did he have a source
- 6 for the less than 2 percent?
- 7 A. I don't believe.
- 8 Q. Did you ask Mr. Micheel if he had a source
- 9 for the less than 2 percent?
- 10 A. I don't believe I talked to Mr. Micheel
- 11 about it.
- 12 Q. Did you go on the Internet to find a source
- 13 for the less than 2 percent?
- 14 A. No.
- 15 Q. You mentioned the issue of floatation
- 16 costs; is that correct?
- 17 A. That is correct.
- 18 Q. Why do you believe -- withdrawn.
- 19 Was all of the proceeds from the equity --
- 20 common equity offering and equity units offering used to
- 21 acquire Panhandle?
- 22 A. I'm sorry. Which equity offering are you
- 23 referring to?
- 24 Q. Let me take a step back. You object to any
- 25 request dealing with floatation cost; is that correct?

- 1 A. I'm sorry. What did you say?
- 2 Q. You object to the request that floatation
- 3 costs be included in this proceeding, right?
- 4 A. Yes.
- 5 Q. What floatation costs are you objecting to?
- 6 A. Mr. Dunn, in his direct testimony, has
- 7 testified that he believes that the floatation costs
- 8 should be added to the rate of return because of the fact
- 9 that he believes that Southern Union will be issuing stock
- 10 in the future.
- 11 Q. Do you know for what reason Southern Union
- 12 will be issuing stock in the future?
- 13 A. Yes.
- 14 Q. Have you read somewhere what the intent is
- 15 for the offerings?
- 16 A. Southern Union is under -- has made --
- 17 Q. My question is, have you read something?
- 18 MR. HERSCHMANN: Can you read back the
- 19 question, please?
- 20 THE REPORTER: "Question: Have you read
- 21 somewhere what the intent is for the offerings?"
- 22 THE WITNESS: My understanding is that it
- 23 is to shore up their balance sheet.
- 24 BY MR. HERSCHMANN:
- 25 Q. Did you read that somewhere, sir?

- 1 A. I believe through -- I read it on a
- 2 Standard & Poor's website.
- 3 Q. When did you read it on the Standard &
- 4 Poor's website that Southern Union's planned equity
- 5 offering was going to be to shore up their balance sheet?
- 6 A. I don't know the specific date.
- 7 Q. Do you know what Southern Union -- well,
- 8 withdrawn.
- 9 You told us earlier you didn't know what
- 10 Southern Union's balance sheet was like before it acquired
- 11 Panhandle, right?
- 12 A. I told you I couldn't give you a specific
- 13 number.
- 14 Q. Was it comparable to what it was like
- 15 before Panhandle as after Panhandle; do you know that?
- 16 A. I can't tell you off the top of my head.
- 17 Q. If they were similar to each other, do you
- 18 have any reason to believe that an equity offering would
- 19 have been related to Panhandle as of today versus an
- 20 overall corporate strategy?
- 21 A. Could you repeat that?
- 22 Q. Do you have any understanding based on
- 23 anything that you've read as to what would be the explicit
- 24 purpose for any equity offerings at this time?
- 25 A. Yes, based on anything I've read, I do have

- 1 an understanding of what the equity offering would be.
- 2 Q. And you think that's to improve Southern
- 3 Union's balance sheet, right?
- 4 A. Correct.
- 5 O. And if Southern Union's balance sheet was
- 6 similar to -- it is -- the way it is now before the
- 7 Panhandle acquisition as it is after the Panhandle
- 8 acquisition, you still believe that the equity offering is
- 9 a -- would have a negative impact on MGE ratepayers?
- 10 Do you want me to rephrase that?
- 11 A. Yeah, that was a pretty loaded question.
- 12 Q. Yeah. It was a good one. Doug appreciated
- 13 that.
- I want to focus on floatation costs. Okay.
- 15 It's your belief that the request for floatation costs is
- 16 inappropriate because it relates to an equity offering,
- 17 and the equity offering is solely because of the Panhandle
- 18 related acquisition, right?
- 19 A. Yes, I believe that the Panhandle
- 20 acquisition substantially leveraged their capital
- 21 structure.
- 22 Q. Okay. And if the Panhandle acquisition did
- 23 not substantially leverage Southern Union's capital
- 24 structure, do you still have a further objection or claim
- 25 that the floatation costs would violate the Panhandle

- 1 agreement?
- 2 A. When you look at -- when we're talking
- 3 about the consolidated capital structure, it absolutely
- 4 did. I mean, you add \$1.2 billion of debt to a -- at that
- 5 time a \$2 billion capital structure.
- 6 Q. That's your answer?
- 7 A. That's it.
- 8 Q. So if it turns out that you're wrong about
- 9 that it didn't substantially change Southern Union's
- 10 balance sheet, you don't have any objection to a
- 11 floatation cost adjustment, right?
- 12 A. I would have to look at it and see if I
- 13 thought I was wrong.
- 14 Q. Presume for a moment that it didn't.
- 15 A. I can't make that presumption.
- 16 Q. You can't think outside the box?
- 17 A. No.
- 18 Q. Other than the floatation costs question,
- 19 do you think there's any other violations in the
- 20 Stipulation and Order?
- 21 A. As I mentioned before, I have not seen
- 22 anything come across my desk.
- 23 Q. Now, have you had occasion -- withdrawn.
- You agree that equity investors can only
- 25 buy stock in Southern Union, they can't buy it in MGE,

- 1 right?
- 2 A. If you buy stock in Southern Union, you're
- 3 buying stock in the entire company, including Panhandle
- 4 and MGE.
- 5 Q. And you can't buy MGE individually, right?
- A. That's correct.
- 7 Q. Are you aware of whether any commissions
- 8 have ever used a hypothetical capital structure for
- 9 ratemaking purposes?
- 10 A. Yes, this Commission has done it.
- 11 Q. That's for a division of the company,
- 12 right?
- 13 A. I'm sorry.
- 14 Q. That's in relationship to a division of a
- 15 company, right?
- 16 A. Are you referring to the St. Joe case?
- 17 Q. Yes.
- 18 A. I'm not sure if St. Joe's was a division or
- 19 not.
- 20 Q. Did you ever look at any cases or in the
- 21 textbooks that you read that commissions actually use a
- 22 hypothetical capital structure for the divisions that they
- 23 oversee in their jurisdiction?
- 24 A. I have not seen any textbooks.
- Q. Did you review any decisions that would

- 1 have reflected the fact that commissions look at the
- 2 divisions that they oversee when they set rates for that
- 3 division based on a typical capital structure?
- A. I'm sorry. Could you repeat that?
- 5 Q. Sure. Did you review any decisions for any
- 6 jurisdictions in the whole country that would have
- 7 informed you of the fact that commissions, when they're
- 8 setting rates for the divisions of the company that they
- 9 oversee, look at the hypothetical capital structure for
- 10 that division?
- 11 A. I have not seen anything. The case that I
- 12 looked at was applicable to this Commission and what
- 13 they've said in the past. That was based on my
- 14 hypothetical capital structure.
- 15 Q. Would it surprise you that the
- 16 jurisdictions that oversee divisions of the company
- 17 actually focus on the division of the -- that company?
- 18 Withdraw that.
- 19 Would it surprise you that if commissions
- 20 were setting rates for divisions of a company, they would
- 21 look at the hypothetical capital structure for that
- 22 division?
- 23 A. Would it surprise me? When you're in the
- 24 land of hypothetical, no, it wouldn't.
- Q. Did you have occasion to read Mr. David

- 1 Murray's testimony in this case?
- 2 A. Yes.
- 3 Q. And did you agree with everything that was
- 4 contained in his testimony?
- 5 A. Are you speaking to his direct testimony?
- 6 Q. All his prepared testimony and his
- 7 deposition.
- 8 A. I didn't agree with everything in there.
- 9 Q. There were actually many things that you
- 10 didn't agree with; is that correct?
- 11 A. Yes. As stated in my deposition, there was
- 12 a lot of things in his testimony, his methodology that I
- 13 didn't agree with, but his end result, I can't honestly
- 14 disagree with that.
- 15 Q. Let's talk about his methodologies for a
- 16 moment. There are many things in his methodologies that
- 17 you think he did incorrectly, right?
- 18 A. Yes. I stated that in my deposition.
- 19 Q. And prior to submitting your surrebuttal
- 20 testimony and your rebuttal testimony, with whom did you
- 21 speak at the OPC?
- 22 A. Oh, I don't know. Casually I probably
- 23 spoke to everybody. I'm a pretty friendly guy.
- Q. Try to keep it focused in to this case.
- 25 A. Can you be more specific? I'm sorry. That

- 1 was inappropriate. I apologize.
- 2 Q. That's okay. It's been a long day.
- 3 As far as matters related to the submission
- 4 of your testimony and your deposition, with whom did you
- 5 speak?
- 6 A. Specifically, I probably -- I think I spoke
- 7 with Mr. Micheel and Mr. Trippensee. It's kind of hard
- 8 for me to remember who exactly I spoke with and about
- 9 what.
- 10 Q. Did you speak to Mr. Allen about his
- 11 testimony?
- 12 A. I am Mr. Allen.
- 13 Q. I'm sorry. Did you speak to Mr. Murray
- 14 about his testimony?
- 15 A. After filing or before?
- 16 Q. Both.
- 17 A. Not before.
- 18 Q. After the filing of the testimony?
- 19 A. Yes, but I was -- nothing that I remember.
- 20 I was -- I didn't speak any specifics because I was aware
- 21 that I would probably be deposed. So I tried to not speak
- 22 about the specifics of an analysis or the case.
- 23 Q. Did you speak to anyone else at the Staff?
- 24 A. No.
- Q. When you prepared your surrebuttal

- 1 testimony in this case -- I'm sorry -- your rebuttal
- 2 testimony, you listed two matters for which you disagreed
- 3 with Mr. Murray; is that correct?
- 4 A. That's correct.
- 5 Q. What were those two matters?
- 6 A. Embedded cost of -- his calculation of the
- 7 embedded cost of long-term debt, and the way in which he
- 8 calculated the level of short-term debt.
- 9 Q. And you included those two things in the
- 10 testimony; is that correct?
- 11 A. That's correct.
- 12 Q. And were there other things that you
- 13 disagreed with that you decided not to put in your
- 14 rebuttal testimony?
- 15 A. Yes. I have limited resources and limited
- 16 time, so I focused on the bigger issues, and I thought
- 17 that was -- the bigger issue was Mr. Dunn's analysis.
- 18 Q. Let me ask this question: Did you have
- 19 other criticisms or disagreements with how Mr. Murray was
- 20 trying to run his methodologies for this case?
- 21 MR. MICHEEL: I'm going to object, your
- 22 Honor. It's been asked and answered. He's asked that two
- 23 or three times, and this witness has said yes.
- JUDGE WOODRUFF: I'll sustain the
- 25 objection. I think he has answered that question. You

- 1 can move on.
- 2 BY MR. HERSCHMANN:
- 3 Q. You had criticisms of Mr. Murray -- do you
- 4 need to take a break?
- 5 A. No. I'm all right. It was just ice.
- 6 What was the question?
- 7 Q. Did you have these disagreements that you
- 8 listed in your deposition testimony about Mr. Murray's
- 9 calculations at the time you submitted your rebuttal
- 10 testimony?
- 11 A. Yes.
- 12 Q. So you disagreed after reviewing
- 13 Mr. Murray's submission of his testimony with how he
- 14 calculated his long-term debt cost, right?
- 15 A. Correct.
- 16 Q. How he calculated his short-term debt,
- 17 right?
- 18 A. The level of short-term debt, correct.
- 19 Q. You disagreed with his use of negative
- 20 growth rates, right?
- 21 A. I'm assuming you're referring to my
- 22 deposition. If you could refer me to a page, that way I
- 23 would know what you're speaking of.
- 24 Q. I don't have it down as pages. I just have
- 25 it written down.

- 1 A. Just a second then. I'll find it.
- 2 Q. According to my notes, it's going to be in
- 3 the 70-pages range. I'm told if you look starting at
- 4 page 72 you can tell. If you can answer it without
- 5 looking at your deposition, that may be a little quicker,
- 6 and if we miss something, just tell me. Did you disagree
- 7 with how Mr. Murray -- or Mr. Murray's use of negative
- 8 growth rates?
- 9 A. Yes.
- 10 Q. You disagree with how Mr. Murray used data
- 11 only through 2002?
- 12 A. Yes.
- 13 Q. You disagree with how Mr. Murray used
- 14 historic market premium in his CAPM?
- 15 A. Yes.
- 16 Q. Moving to the sixth disagreement, did you
- 17 disagree with Mr. Murray's calculation of growth rate?
- 18 A. Yes.
- 19 Q. Did you disagree with how Mr. Murray picked
- 20 his comparable company selection criteria 90 percent
- 21 income from natural gas distribution?
- 22 A. Yes. My filter was 60 percent.
- 23 Q. There are a lot of inputs that go into the
- 24 DCF calculation that you think Mr. Murray did wrong,
- 25 right?

- 1 A. Specifically, I think they pertain to the
- 2 growth rate, the ones that you've listed, DCF.
- 3 Q. And you actually think that Mr. Murray's
- 4 work was done in a mechanistic form, right?
- 5 A. Yes, I believe it was not subjective
- 6 enough.
- 7 Q. And did you discuss your opinion of
- 8 Mr. Murray's testimony with Mr. Tuck?
- 9 A. I don't remember having a specific
- 10 conversation where we sat down and talked specifically
- 11 about that. It may have come up. I honestly don't
- 12 recall.
- 13 Q. And did Mr. Tuck say that you were right,
- 14 Mr. Murray was inaccurate in the inputs that he used?
- 15 A. I don't recall that.
- 16 Q. Did he disagree with you about your opinion
- of Mr. Murray?
- 18 A. I honestly don't recall. I know Mr. Tuck
- 19 was in agreement with my analysis. So, I mean, I don't
- 20 want to put words in his mouth.
- 21 Q. And did you use the annual DCF model -- I'm
- $\,$ 22 $\,$ sorry. You used the semi-annual DCF model and you
- 23 disagree with Mr. Murray's use of the annual DCF model,
- 24 right?
- 25 A. That's correct. I believe my -- the

- 1 semi-annual is a better use of a model.
- 2 Q. And you disagree with how Mr. Murray tried
- 3 to calculate the growth rate, right?
- 4 A. That's correct.
- 5 Q. You actually disagree with how he performed
- 6 the CAPM analysis, and that he used the dividend growth
- 7 rates and you decided not to, right?
- 8 A. Not the CAPM.
- 9 Q. I'm sorry?
- 10 A. Not CAPM.
- 11 Q. I'm sorry?
- 12 A. Dividends have no part in CAPM.
- 13 Q. I apologize. Did you perform the CAPM
- 14 differently than Mr. Murray?
- 15 A. Yes.
- 16 Q. And you don't think he did that correctly
- 17 either, right?
- 18 A. He criticized me for using the current
- 19 risk-free rate. What he did was used historical market
- 20 risk premium, and I believe that doesn't do as good a job
- 21 of capturing current investor expectations.
- 22 Q. And you think he did it incorrectly, then,
- 23 right?
- 24 A. I -- it's hard to say. It's a subjective
- 25 thing, but I would not have done it that way.

- 1 Q. And did you disagree with his use of
- 2 dividend growth rates?
- 3 A. In this specific case, yes.
- 4 Q. How many investors of utilities have you
- 5 spoken with?
- 6 A. I haven't spoken to any. Well, I spoke to
- 7 Mr. Dunn.
- 8 Q. Fair enough. Are you going to rely on
- 9 Mr. Dunn's recommendations of matters in this case?
- 10 A. No.
- 11 Q. This will be a lot quicker if you will.
- How many institutional investors did you
- 13 speak to in your career?
- 14 A. I've spoke with Mr. Tuck, but that's the
- 15 extent of it.
- Q. Other than Mr. Tuck -- let's separate this
- 17 case for a minute. Have you ever spoken to any
- 18 institutional investors as to what they are looking for in
- 19 returns on equity?
- 20 A. No, I have not.
- 21 Q. Did you ever consult or ask to be put in
- 22 contact with anyone at S&P or Moody's to talk about what
- 23 their views were on return on equity or ROR?
- A. Not specifically for ROR and return on
- 25 equity.

- 1 Q. Have you ever read any criticisms of the
- 2 ratemaking process in Missouri by any of the analysts from
- 3 either S&P or Moody's?
- 4 A. No.
- 5 Q. Have you ever heard of any criticism about
- 6 the process of ratemaking in Missouri compared to other
- 7 jurisdictions?
- 8 A. Yes.
- 9 Q. What were the criticisms that you heard?
- 10 A. The criticisms are limited to Mr. Dunn's
- 11 direct testimony.
- 12 Q. You ever go on the Internet to see if you
- 13 can find the criticisms that exist on ratemaking for
- 14 Missouri compared to other jurisdictions?
- 15 A. No.
- MR. HERSCHMANN: I'll pass the witness.
- JUDGE WOODRUFF: All right. Thank you.
- 18 We'll come up then for questions from the Bench.
- 19 Commissioner Clayton?
- 20 QUESTIONS BY COMMISSIONER CLAYTON:
- 21 Q. Where to begin. Where to end. I'd like to
- 22 start off by looking at an exhibit that we looked at
- 23 earlier today. Do you have a copy of John J. Gillen's
- 24 rebuttal testimony, Schedule JJG-2?
- A. No, I do not.

- 1 JUDGE WOODRUFF: If counsel could provide
- 2 that for him?
- 3 MR. MICHEEL: I figured you were going to
- 4 ask me that. If you bear with me, I do have it. JJG-2?
- 5 COMMISSIONER CLAYTON: It's the one that we
- 6 were working on this morning.
- 7 MR. MICHEEL: Okay. There it is.
- 8 BY COMMISSIONER CLAYTON:
- 9 Q. Have you seen that document before?
- 10 A. I read his testimony briefly, but I have
- 11 not studied this document, no.
- 12 Q. What I'd like you to do is -- well, were
- 13 you in the -- were you in the hearing room when Mr. Gillen
- 14 was on the stand this morning before we went upstairs to
- 15 agenda and talked about subjects that were completely off
- 16 this subject matter for five hours?
- 17 A. Yes, I was in the room.
- 18 Q. Okay. I'd like you to take a moment and
- 19 look at that document. It has three columns of interest;
- 20 the subtotal of the consolidated capital structure -- or
- 21 excuse me -- the consolidated capitalization of Southern
- 22 Union Company has a -- it has the Southern Union
- 23 stand-alone capitalization, as well as the Panhandle
- 24 stand-alone structure.
- 25 A. Okay.

- 1 Q. And what I'd like for you to tell me is, in
- 2 light of the simplistic by basically dividing the debt
- 3 entries here by the total capitalization, we come up with
- 4 the ratios for each of -- for debt, for preferred stock
- 5 and then the common equity. Could you explain to me how
- 6 your analysis computes with these three columns at the end
- 7 of Schedule JJG-2?
- 8 Do you understand my question?
- 9 A. You want to know how my analysis or my
- 10 capital structure computes with these two?
- 11 Q. Yes.
- 12 A. Okay.
- 13 Q. How would your column fit into this, in
- 14 terms of the capital structure of MGE that should be used
- 15 for ratemaking purposes?
- 16 A. The capital structure, Commissioner, that I
- 17 have recommended in my direct testimony -- I'm sorry. I
- 18 updated it in my rebuttal testimony.
- 19 Q. Whichever testimony.
- 20 A. Yeah. I updated it in my rebuttal
- 21 testimony. The capital structure is based on
- December 31st, 2003 numbers, and it is the consolidated
- 23 capital structure. So it would be representative of the
- 24 far-left column in Mr. Gillen's table here. I'm not sure
- 25 if he has the exact numbers. But I -- I calculated this

- 1 based off of a Data Request that I sent to the company,
- 2 and so I'm not sure that answers your question or not.
- 3 Q. Well, I think that it does, but the numbers
- 4 on this, if you actually run the percentages, the ratios,
- 5 the debt that's down at the bottom, amounts of both short-
- 6 and long-term amounts of about 55 percent preferred equity
- 7 is roughly 9.8 percent, leaving common equity of 43.1,
- 8 your proposed consolidated capital structure is
- 9 26.1 percent for common equity, 6.17 percent for
- 10 preferred, and then another roughly 67, 68 percent for
- 11 debt.
- 12 A. Okay.
- 13 Q. So what I want to know is how your column
- 14 of consolidation would compare to that and how those
- 15 percentages come out. I'm not asking for specific numbers
- on each line, but I'm asking, generally speaking, what
- 17 would yours look like? That consolidated section, that
- 18 first column removes the Panhandle equity under
- 19 eliminations, that was discussed earlier, and it also
- 20 removes the retained earnings.
- 21 A. Uh-huh.
- 22 Q. So what other -- what other changes have to
- 23 occur to this to make it reflect your capital structure?
- 24 A. The date of Mr. Gillen's calculation was
- 25 March 31st, 2004, whereas I calculated mine on December.

- 1 Q. So there's a three-month difference?
- 2 A. Yeah.
- 3 O. Was that due to an increase or a reduction
- 4 in debt? Obviously there would have to be an increase in
- 5 debt somewhere?
- 6 A. Yeah. It looks as though -- I mean, if you
- 7 give me a second to study this.
- 8 Q. We've got the next two weeks.
- 9 A. Yeah, it looks as though -- I mean, I don't
- 10 have the specific table here that I used to calculate --
- 11 Q. I understand.
- 12 A. -- my numbers, so to try --
- 13 Q. I want a general guidance of how the
- 14 numbers changed. Obviously --
- 15 A. The debt -- it looks like the debt has
- 16 increased by apparently roughly \$100 million, if I'm
- 17 reading this table correctly. Stockholders equity they
- 18 have at approximately \$1.2 billion that I'm assuming --
- 19 I'm not sure how I can get -- I would have to look at my
- 20 sheet.
- Q. Do you have that sheet close by?
- 22 A. I have it up in my office.
- 23 MR. MICHEEL: We will be happy to -- we've
- 24 already calculated some other things, your Honor, so if
- 25 you want to take a five-minute break . . .

- 1 COMMISSIONER CLAYTON: I don't know if
- 2 that's necessary.
- 3 MR. MICHEEL: Okay.
- 4 BY COMMISSIONER CLAYTON:
- 5 Q. Is basically the difference in actual
- 6 consolidated capital structure the difference just based
- 7 on changes in numbers over time, or is there an actual
- 8 difference in computation of how this structure should be
- 9 set up?
- 10 A. If you look also, Commissioner,
- 11 Mr. Gillen's capital structure does not include any
- 12 short-term debt.
- 13 Q. Well, it actually does, I think.
- 14 A. I don't --
- 15 Q. We think that's notes payable, which is the
- 16 last line.
- 17 A. I may be mistaken.
- 18 Q. So am I comparing apples to oranges here?
- 19 A. I think so.
- 20 Q. Are you aware of anything that -- anything
- 21 significant that happened between December 31 and March 31
- 22 which would modify the actual capital structure?
- 23 A. I know they had a shelf registration of
- 24 equity, but I don't believe they have issued any equity
- 25 since then, and I'm not aware of any excessive amounts of

- 1 debt they've taken on. Short-term debt, they've cleared
- 2 out that balance. That's what I'm aware of as of right
- 3 now.
- 4 Q. So other than the short-term debt, you're
- 5 not aware of any other changes?
- A. Not that I'm aware of.
- 7 Q. I want to know how we get from in this
- 8 actual consolidated structure from your 26 percent to in
- 9 this chart roughly 43 percent in common equity? What
- 10 would be the answer?
- If I'm not asking a fair question, maybe
- 12 someone could object or something, but since you are the
- 13 finance person, I need you to explain that to me.
- 14 A. I'm not sure I can answer that without
- 15 looking at my calculation and trying to compare it to
- 16 this. I haven't studied this -- this chart.
- 17 Q. Okay. Your initial proposed consolidated
- 18 capital structure is very similar to Staff's. Is the
- 19 methodology the same or is it not in your --
- 20 A. Our capital structures?
- 21 Q. In your consolidated.
- 22 A. I believe the difference between Staff --
- 23 the primary difference between Staff and I, it is pretty
- 24 similar, but there was a difference in the way in which we
- 25 calculated our level of short-term debt. Staff

- 1 essentially took, like, a snapshot, and what I did was I
- 2 took a -- a look at it over an entire year's process,
- 3 because I believe that gives a better calculation of how
- 4 this company uses short-term debt over -- on a consistent
- 5 basis.
- 6 Q. Okay. Well, that's small potatoes. That's
- 7 just a small difference?
- 8 A. Yes. Yes.
- 9 Q. Explain to me how you calculated your
- 10 proposed hypothetical capital structure.
- 11 A. Okay. Do you have Exhibit 32 in front of
- 12 you, sir, or do you have a copy of my rebuttal testimony
- in front of you? That will be easier.
- 14 Q. I've got all of it up here, but like you, I
- 15 don't know if I can find it right away. It may be up in
- 16 my office. Can I run up and get it?
- 17 A. Sure. You know what, you're not on the hot
- 18 seat, so why not?
- 19 Q. Well, I will at some point. I've got
- 20 Exhibit 32, though.
- 21 A. Okay. Exhibit 32 is what the company asked
- 22 me to do over lunch. This is not my recommended
- 23 hypothetical capital structure, but it will serve as a
- 24 basis for how I calculated my hypothetical capital
- 25 structure.

- 1 Q. Okay.
- 2 A. What I did, sir, was you see the common
- 3 equity ratio on the top part of this page, this Exhibit 32
- 4 titled common equity ratio?
- 5 Q. Maybe I'm not looking at Exhibit 32.
- 6 Common equity, it doesn't say ratio?
- 7 A. I'm sorry. Common equity. Yeah, it is a
- 8 ratio. I'm sorry. I had collected this for each company
- 9 in -- in my recommended hypothetical capital structure, I
- 10 have collected these percentages for the last five years
- 11 for each company in Mr. Dunn's group, or his comparable
- 12 group.
- 13 The reason I did it for Mr. Dunn's group
- 14 was because, when you're in -- thinking of a hypothetical
- 15 capital structure, what you want to do is you want to get
- 16 as broad a picture as you can, because you're trying to
- 17 get an indication as what does a typical LDC's capital
- 18 structure look like. So in order to do that, what I did
- 19 was I calculated what I called in my rebuttal testimony a
- 20 zone of reasonableness.
- 21 So if you follow along with me, each
- 22 company has an average. I've averaged their capital
- 23 structure, their equity ratio for the last five years, and
- 24 that's shown below; in this example it's 49.75. Then I
- 25 took the standard deviation of that group of averages, and

- 1 I added a standard deviation and I subtracted the standard
- 2 deviation from my -- from my mean equity ratio. So in
- 3 this example it was 49.75.
- 4 I would have added the 9.45 and subtracted
- 5 the 9.45 from it, and that gives you what I called a zone
- 6 of reasonableness. It gives you one standard deviation
- 7 away from the mean and not -- and what that definition of
- 8 one standard deviation from the mean is, it's going to
- 9 include all -- about 68 percent of all -- of all
- 10 observations, excluding the outliers.
- 11 So once I calculated the range, I
- 12 attributed the low end of my recommended range to Southern
- 13 Union, because it's my opinion that the most -- the
- 14 capital structure that should be adopted in this
- 15 proceeding is a consolidated capital structure. And my
- 16 calculation, the consolidated capital structure as of
- 17 December 31st, 2003 was 26.1 percent, so there was no need
- 18 to -- to bring Southern Union any farther up into the zone
- 19 of reasonableness. I brought them up to the zone of
- 20 reasonableness, which was the bottom end of that range.
- 21 The next step that I did was I -- in this
- 22 example, it was 37.47. What I did was I took the
- 23 preferred equity ratio that I calculated on revised
- 24 Schedule TA-1, which was, in this example, 5.74 percent,
- 25 and whatever was left, so when you add 37.46 to 5.74 you

- 1 get 43.21. I believe I just -- I misled you in my haste
- 2 to explain this, and I'm going to try to backtrack to --
- 3 to correct my mistake.
- 4 The zone of reasonableness in this case
- 5 right here is if you subtract the 9.45 from the 49.75, the
- 6 bottom of the zone of reasonableness is 40.3 percent.
- 7 Correct. So that was my beginning equity ratio in my
- 8 development of my hypothetical capital structure.
- 9 To that 40.3, in this example, I added
- 10 back the 5.74, and that left me with approximately --
- 11 53.96 percent of the capital structure was unassigned. So
- 12 the next step in this calculation was I assigned all that
- 13 53.96 to long-term debt. So now we have -- at this stage
- 14 of the calculation, we have a common equity ratio of
- 15 40.3 percent, a preferred of 5.74 percent and a long-term
- 16 debt of 40 -- I'm sorry -- 53.96 percent.
- Now, I also had to add back in the
- 18 short-term debt balance of Southern Union, which was
- 19 7.01 percent. So the way in which I did this was I said,
- 20 okay, let's say the entire amount of the capital structure
- 21 they have is actually \$1 in capital. So let's take \$7.01
- 22 away from that. So we have a short-term debt balance of
- 7.01 percent, and we had \$92.99 to distribute between
- 24 common equity, long-term debt and preferred stock.
- 25 What I did to calculate the numbers in this

- 1 example is you take 40.3 percent times \$92.99 and you get
- 2 37.47 percent. To get the preferred equity ratio, you
- 3 take 5.74 percent times the 92 -- the 92 -- the 92.99; you
- 4 get the 5.74. And then you multiply the long-term debt
- 5 that we had left, which was 53.96 times the 93.99 and you
- 6 get the 49.78 percent, and that's the way in which I
- 7 calculated it.
- 8 Q. Could you repeat that?
- 9 A. Sure.
- 10 Q. I'm just kidding.
- 11 A. No, I will.
- 12 Q. Don't. Don't repeat it. Don't repeat it.
- A. Because it's an important step and I can
- 14 absolutely explain it again.
- 15 Q. On this hypothetical structure, you're
- 16 advocating that we should be using the actual consolidated
- 17 capital structure, correct?
- 18 A. I am advocating that. Mr. Dunn has
- 19 suggested that a hypothetical was appropriate. So what I
- 20 did was I provided the Commission with an appropriate
- 21 hypothetical.
- Q. Okay. So you're giving us a second
- 23 alternative, but you're sticking to your guns on the first
- 24 consolidated capital structure, correct?
- 25 A. Correct.

- 1 Q. Okay. Now, in your opinion, are there --
- 2 is there ever an occasion where one should use a
- 3 hypothetical capital structure and not use an actual
- 4 consolidated or an actual capital structure? When should
- 5 you deviate from the actual numbers?
- 6 A. Honestly, sir, it is the Commission's
- 7 decision based on the ruling in '93. And their Order,
- 8 their ruling was that they believe that in a situation
- 9 where the consolidated capital structure is so out of line
- 10 with the rest of the industry, that's when you should use
- 11 a hypothetical.
- 12 Q. My question was, in your opinion, when
- 13 should a commission or an entity deviate from an actual
- 14 structure?
- 15 A. I believe that in the situation where the
- 16 capital -- I have to agree with the Commission decision
- 17 that whenever it's so out of line with the rest of the
- 18 industry, that it would be appropriate to use
- 19 hypothetical.
- 20 Q. Okay. So you would agree that if the
- 21 actual capital structure is so out of line from the
- 22 industry norms, that there should be a deviation to
- 23 some -- at that point you could deviate to the
- 24 hypothetical capital structure, correct?
- 25 A. I would say that's reasonable.

- 1 Q. Okay. Now, explain to me why an equity
- 2 level of only 26 percent on your proposal -- explain to me
- 3 why that -- or how that is not out of line with the other
- 4 comparables that are listed on Exhibit 32.
- 5 A. It is out of line, but in making my
- 6 recommendation, I had to weigh other factors, and the
- 7 factor that kept coming back was this is as a result of
- 8 management's decision to -- to strive for their aggressive
- 9 growth.
- 10 Q. So is this -- should the Commission look at
- 11 this as punishment?
- 12 A. No, not as punishment. If you -- if you
- 13 recommend, for example, when I was making my direct
- 14 testimony recommendation, if you recommend Mr. Dunn's
- 15 quasi-hypothetical capital structure that he produced,
- 16 you're, in essence, increasing the rate for Missouri
- 17 ratepayers.
- 18 Like I was trying to explain before, when
- 19 Southern Union invested this \$600 million worth of capital
- 20 in Panhandle, whether or not that -- that Panhandle
- 21 acquisition is profitable or not, there is a risk being
- 22 borne by the Missouri ratepayers, and that risk is the
- 23 possibility that that capital could be gone, that
- 24 something could happen to Panhandle and that capital would
- 25 be gone.

- 1 So that's money that could have been used
- 2 to pay down debt or to replace infrastructure that would
- 3 have benefited ratepayers. But if this Panhandle
- 4 transaction turns out to be a great success for Southern
- 5 Union, the benefits, the primary benefits don't go to
- 6 ratepayers; they go to shareholders through an equity --
- 7 through an increase in equity price.
- 8 Q. How low would the equity ratio have to be
- 9 before you said, well, that's too low and it's out of line
- 10 and it's not going to -- it's not going to allow the
- 11 company to obtain capital at a reasonable cost?
- 12 A. I think that it is -- it's not so simple as
- 13 saying a specific number. It is based on the specifics of
- 14 a case. I wholly believe, though, that this hypothetical
- 15 capital structure would produce just and reasonable rates,
- 16 or else I would not have recommended it or proposed it in
- 17 my rebuttal testimony. But I still think I just kept
- 18 coming back to the conclusion that this is management's
- 19 aggressive growth strategy that has produced this capital
- 20 structure.
- 21 This is the capital structure that, when an
- 22 investor goes -- an equity investor wants to invest in
- 23 Southern Union, this is the capital structure that they
- 24 are looking at. It's not the contrived capital structure
- 25 that Mr. Dunn has proposed, and it's not the hypothetical

- 1 capital structure.
- 2 Q. What's the difference between his
- 3 contrived, closed quote, capital structure and your,
- 4 quote -- what did you call it?
- 5 A. Hypothetical.
- 6 Q. Not contrived? No. It's hypothetical for
- 7 you?
- 8 A. Yes.
- 9 Q. But it's contrived for Mr. Dunn?
- 10 A. Yes, and I -- I probably shouldn't have
- 11 used that the word, and I apologize. It was
- 12 inappropriate.
- 13 Q. Well, basically aren't they both contrived
- 14 in some sense? I mean, basically they're both
- 15 hypothetical structures.
- 16 A. But the difference, sir, is this: The
- 17 difference is that Mr. Dunn, in his direct testimony, he
- 18 does not take out any of the equity. He simply took out
- 19 the debt of Panhandle, and then he tries to explain it
- 20 later in his rebuttal whenever -- whenever -- well, I
- 21 don't want to put words in his mouth, but he tries to
- 22 explain it later.
- 23 But in his direct testimony, his initial
- 24 filing, he simply said that he eliminated Panhandle, but
- 25 the only thing he did was take out the approximately

- 1 \$1.2 billion worth of Panhandle debt. That is why his
- 2 ratios are so high.
- 3 Q. I'm going to come back to that, what you
- 4 just said. Before I do that, though, were you in the room
- 5 when we were able to question Mr. Dunn yesterday?
- A. Yes, I was.
- 7 Q. We were going through the Moody's report
- 8 and it stated that Southern Union was highly leveraged. I
- 9 think it was -- the language in the Moody's report said
- 10 that it was highly leveraged even before the Panhandle
- 11 Eastern acquisition. And I asked him what the common
- 12 equity ratio was prior to the Panhandle acquisition. He
- 13 said, oh, it was roughly 25, 26, 27 percent, very similar
- 14 to the way it is now.
- 15 If we were to assume that the transaction
- 16 ever occurred and that was the actual consolidated -- the
- 17 consolidated capital structure, then would you still argue
- 18 that they should be held to that low equity ratio when
- 19 there basically is no action that would have caused that?
- 20 A. I understand you're basing this on an
- 21 assumption, but I simply have a hard time believing that
- 22 the addition of the \$1.2 billion worth of debt did not
- 23 contribute to this capital structure ratio. As
- 24 Mr. Herschmann asked me earlier to -- what the capital
- 25 structure was before, I answered I don't know. I don't

- 1 know that offhand, prior to the Panhandle acquisition.
- Q. Okay. Schedule JJG-2 -- and I'll try to
- 3 wrap this up and give the other Commissioners an
- 4 opportunity. I hate to be a time bandit.
- 5 On Schedule JJG-2 --
- 6 A. Yes.
- 7 Q. -- on the Southern Union stand-alone
- 8 numbers that are there listed in the column second from
- 9 the right.
- 10 A. Okay.
- 11 Q. Would you agree that the Panhandle debt has
- 12 been removed from that capital structure? Would that be
- 13 an appropriate method of removing the Panhandle Eastern
- 14 transaction?
- 15 A. Honestly, Mr. Clayton --
- 16 Q. No.
- 17 A. No. Honestly. I'm sorry. This is an
- 18 accounting GAAP issue for reporting.
- 19 Q. So is this an inappropriate schedule to be
- 20 comparing?
- 21 A. I believe it is. This is -- this is an
- 22 accounting issue.
- Q. Okay. Okay. All right. Now, I want to
- 24 talk just very briefly about how long have you been with
- 25 the Office of the Public Counsel?

- 1 A. I have been here -- I believe I started the
- 2 second week of March.
- 3 Q. And I know this is -- you-all have gone
- 4 through this when we weren't in the room. What was
- 5 your -- what was your undergraduate education?
- A. My degrees?
- 7 Q. Yes.
- 8 A. My degrees, as an undergraduate I graduated
- 9 with a degree in economics and finance with a
- 10 specialization in financial markets and institutions;
- 11 graduated magna cum laude.
- 12 Q. From?
- 13 A. From Southern Illinois University -
- 14 Edwardsville.
- 15 And my graduate studies, I graduated with a
- 16 master's degree in economics and finance with a
- 17 specialization in finance from Southern Illinois
- 18 University Edwardsville.
- 19 Q. Okay. So you've got the undergraduate
- 20 finance and economics background, as well as a master's?
- 21 A. Correct.
- 22 Q. But this is your first finance-related job?
- 23 A. That's correct.
- Q. Okay. Have you ever done any type of work
- 25 like this outside of an academic environment?

- 1 A. No.
- Q. Tell me, if there are any, what books, what
- 3 texts, what mentors in finance you have looked to --
- 4 A. Okay.
- 5 Q. -- for your post-education education.
- 6 A. Prior to -- things I looked at prior to
- 7 filing direct testimony, sir?
- 8 Q. Yes.
- 9 A. I looked at the ValueLine Investment
- 10 Survey. I looked at C.A. Turner Utility Reports, Yahoo
- 11 Finance, the Ibbotson & Associates 2002 and 2003 Yearbook.
- 12 I also looked at the Principles of Corporate Finance
- 13 textbook.
- Q. By whom?
- 15 A. It was authored by Stewart Myers and
- 16 Richard Brealey. Cost of Capital to a Public Utility, I
- 17 read that textbook authored by Myron Gordon, who is the
- 18 father of the DCF model. Also I looked at the Regulation
- 19 of Public Utilities, which was authored by Charles
- 20 Phillips.
- 21 Q. Is that one this right here (indicating)?
- 22 A. Mine's not red. Might be a different
- 23 edition.
- Q. I got it. Go ahead.
- 25 A. The Fundamentals of Investment book was

- 1 written by William Gordon -- I'm sorry -- Gordon Alexander
- 2 and William Sharp and Jeffrey Bailey. I also looked at
- 3 the Investment Analysis and Portfolio Management book,
- 4 which was authored by Frank Reilly and Keith Brown.
- 5 Essentials of Corporate Finance textbook, which was
- 6 authored by Steven Ross, Wendell Westerfield and Bradford
- 7 Jordan. Also I looked at Cost of Capital, a
- 8 Practitioner's Guide, authored by David Parcells, or David
- 9 Parcell. I'm sorry.
- 10 I looked at Southern Union's 2003 annual
- 11 report. I looked at all the Data Request responses that
- 12 Southern Union had provided.
- 13 Q. Okay. I was looking more of academic.
- 14 A. Okay. I'm sorry.
- 15 Q. You did all that in three months?
- 16 A. A lot of those textbooks were textbooks I
- 17 used in my course work, and I reviewed them, yes.
- 18 Q. Okay. Okay.
- 19 A. Yes, I was working quite a bit.
- 20 COMMISSIONER CLAYTON: Thank you.
- JUDGE WOODRUFF: Commissioner Davis?
- 22 COMMISSIONER DAVIS: No questions at this
- 23 time.
- JUDGE WOODRUFF: Commissioner Appling?
- 25 QUESTIONS BY COMMISSIONER APPLING:

- 1 Q. Mr. Allen, I'm a country boy and I can't
- 2 wait to get out of here to get to the gym tonight.
- 3 A. We have something in common.
- 4 Q. I know. It's a little frustrating right
- 5 now.
- But anyway, knowing what you know about
- 7 this case today and the information and the knowledge that
- 8 you had before you submitted your data on this case, is
- 9 there anything that you would do different, and if yes,
- 10 what would it be?
- 11 A. With this specific case? I think I would
- 12 probably exclude -- not exclude the Missouri-regulated
- 13 utilities, but as far as the overall impact on my
- 14 analysis, it really doesn't have a meaningful impact.
- 15 That's the only thing right now that I can think of that I
- 16 would change.
- 17 JUDGE APPLING: Thank you, sir. No further
- 18 questions.
- 19 JUDGE WOODRUFF: All right. I don't have
- 20 any questions.
- 21 Time for a break. Let's come back at 3:20
- 22 with redirect -- or excuse me -- recross.
- 23 (A BREAK WAS TAKEN.)
- JUDGE WOODRUFF: Okay. We're back on the
- 25 Internet, and we're back on the record. When we finished,

- 1 we had just had questions from the Bench for Travis Allen,
- 2 so we'll begin with recross, beginning with Staff.
- 3 MR. BERLIN: No questions.
- 4 JUDGE WOODRUFF: Kansas City's not here.
- 5 Joplin's not here.
- 6 Federal Agencies?
- 7 MR. PAULSON: No questions.
- JUDGE WOODRUFF: MGE?
- 9 RECROSS-EXAMINATION BY MR. HERSCHMANN:
- 10 Q. I'm just going to follow up on some of
- 11 Commissioner Clayton's and Appling's questions, which I
- 12 think were probably better than mine.
- 13 You responded to Commissioner Clayton that
- 14 when you were looking at a hypothetical capital structure,
- 15 you looked at a broad range of LDC businesses; is that
- 16 correct?
- 17 A. I looked at -- I wanted to get a broader
- 18 view, so I looked at either mine or Mr. Dunn's, and the
- 19 broader view, the broader range was Mr. Dunn's, so I used
- 20 his group.
- 21 Q. Wouldn't it be more appropriate to look at
- 22 the broad range of companies that you believe were
- 23 comparable to MGE?
- 24 A. Not when you're dealing with a hypothetical
- 25 capital structure. It's completely -- the idea is to get

- 1 a broader view. So Mr. Dunn's proxy group had
- 2 15 companies, mine had 8. So I chose his.
- 3 Q. And the calculations that you did in hand
- 4 on Exhibit 32, those are the ones that will reflect your
- 5 comparable group exclusive of short-term debt, right?
- 6 A. When Commissioner Clayton was asking me to
- 7 work on this, I wrote some more on this, but yes, the
- 8 original stuff that I wrote, correct.
- 9 Q. Just so the record is clear, on the exhibit
- 10 do you have down as common equity 40.30 percent, preferred
- 11 equity 5.74 percent and long-term debt at 53.96 percent,
- 12 and that would be excluding short-term debt, right?
- 13 A. That is correct. That is my hypothetical
- 14 capital structure with my proxy group, excluding
- 15 short-term debt.
- 16 MR. HERSCHMANN: Can I approach the witness
- 17 for a minute?
- JUDGE WOODRUFF: You may.
- 19 BY MR. HERSCHMANN:
- 20 Q. So the record is clear, can you circle
- 21 those numbers in red so we have clear indication on the
- 22 exhibit.
- 23 A. Yes.
- MR. HERSCHMANN: The court reporter just
- 25 informed me that the exhibit that he's actually been

- 1 writing on is his copy, if we can mark that as Exhibit 32A
- 2 and move that into evidence as well.
- JUDGE WOODRUFF: What would be the purpose
- 4 of that?
- 5 MR. HERSCHMANN: It has the calculations
- 6 that he did.
- 7 JUDGE WOODRUFF: I thought you did those on
- 8 the original exhibit.
- 9 THE WITNESS: I thought we put that on the
- 10 record, but I'm not sure.
- 11 MR. HERSCHMANN: I was just informed by the
- 12 court reporter that it's not on the original, it's on the
- 13 copy of the exhibit.
- JUDGE WOODRUFF: I'll ask the court
- 15 reporter, is that correct?
- THE REPORTER: Yes.
- JUDGE WOODRUFF: Does the counsel want to
- 18 see your -- I don't want to put anything into the record
- 19 that we thought was private notes. Was there anything on
- 20 there that you need to let your counsel look at?
- 21 THE WITNESS: I don't really think it's
- 22 legible or understandable, so --
- 23 MR. HERSCHMANN: Could we give the witness
- 24 the original 32, and if you can just write those numbers
- 25 again?

- 1 MR. MICHEEL: Your Honor, I think we've
- 2 already established that I'm not an expert in that anyway.
- JUDGE WOODRUFF: All right. We'll give him
- 4 the original 32A, and he can write on it, original 32.
- 5 MR. HERSCHMANN: If you can just write that
- 6 down in red, please.
- 7 THE WITNESS: Sure.
- 8 Okay.
- 9 BY MR. HERSCHMANN:
- 10 Q. Now, in response to a question by
- 11 Commissioner Clayton, you said that you had to back in the
- 12 short-term debt. Do you remember responding to a question
- 13 when you did the calculations, you had to back into
- 14 short-term debt as it related to Exhibit 32?
- 15 A. That's correct.
- 16 Q. What -- well, withdrawn.
- 17 There is no requirement that you put back
- 18 in the short-term debt, because currently Southern Union
- 19 has no short-term debt, right?
- 20 A. Currently they have no short-term debt.
- 21 Q. There's no obligation to include it, you
- 22 just decided to include it back into your calculations,
- 23 right?
- 24 A. I decided based on the history of Southern
- 25 Union's level of short-term debt to put it back into the

- 1 calculation, correct.
- 2 Q. Do you know what Southern Union's future
- 3 plans are in relationship to short-term debt?
- 4 A. The company has sent -- responded to Data
- 5 Requests that I had sent out. As far as their plans --
- 6 let me see. I think I have it right here. Do you want me
- 7 to get it?
- 8 Q. Sure. Please.
- 9 A. I don't have those specific Data Request
- 10 responses with me.
- 11 Q. Do you recall whether the company was going
- 12 to maintain the level of short-term debt that you
- 13 attributed to it going forward or whether there was going
- 14 to be a reduction or elimination?
- 15 A. I can't say right now, because I recall
- 16 reading it, but I don't recall exactly what it said. And
- 17 I would prefer to have it in front of me.
- 18 Q. Let me just ask you, if it turns out that
- 19 the intention of the company response to the Data Request
- 20 reflects that there'll be either a reduction or
- 21 elimination in short-term debt, would that then change
- 22 what you said was the requirement that you put back in the
- 23 short-term debt in your calculations?
- 24 A. If the company is willing to testify under
- 25 oath that they do not plan to have short-term debt in

- 1 excess of 2 percent after construction work in progress is
- 2 taken out of 2 percent of their capital structure, the OPC
- 3 is willing to consider taking it out of the capital
- 4 structure, yes.
- 5 Q. What happens if it's 3 percent? I just
- 6 want to know, is that negative --
- 7 A. That would be -- you'd have to speak to my
- 8 attorney for that.
- 9 Q. Okay. And when you talked about outside
- 10 the zone of reasonableness in response to Commissioner
- 11 Clayton's questions, whether or not a company falls
- 12 outside the zone -- withdrawn.
- 13 The capital structure is determined by the
- 14 management of the company, right?
- 15 A. That is correct.
- 16 Q. And whether or not a company falls outside
- 17 the zone of reasonableness in your definition, that's
- 18 because of management decisions, right?
- 19 A. That is correct. They determine the
- 20 capital structure.
- 21 Q. And when the Supreme Court standards talked
- 22 about comparable companies and comparable risks, it is
- 23 your requirement under that standard to figure out what
- 24 are comparable companies and what are the comparable
- 25 risks, right?

- 1 A. Are you speaking of Hope and Bluefield?
- 2 Q. Yes.
- 3 A. Specifically -- just a second.
- 4 Q. Let me see -- I'll make it really simple.
- 5 In your response to Commissioner Clayton's questions, you
- 6 felt that those were truthful answers that complied with
- 7 the Supreme Court standards, right?
- 8 A. I don't mean to be difficult, but which
- 9 answer?
- 10 Q. Dealing with the zones of reasonableness.
- 11 A. Yes.
- MR. HERSCHMANN: I have no further
- 13 questions.
- 14 JUDGE WOODRUFF: Thank you. Then redirect?
- 15 REDIRECT EXAMINATION BY MR. MICHEEL:
- 16 Q. Mr. Allen, do you recall that
- 17 Mr. Herschmann asked you some questions about the
- 18 Regulatory Research Associates?
- 19 A. Yes.
- 20 Q. And do you recall that you were forced to
- 21 answer that question in a yes or no basis?
- 22 A. Yes.
- 23 Q. And you indicated it was very hard for you
- 24 to answer yes or no?
- 25 A. Yes.

- 1 Q. Was there something that you wanted to add
- 2 to that response?
- 3 A. Yes, there was. While I think that that is
- 4 certainly something that the Commissioners -- what we were
- 5 talking about was the authorized returns that are reported
- 6 in a Regulatory Research Association publication. While I
- 7 believe that, you know, the Commission, that is something
- 8 they can certainly look at, that is not something that I
- 9 believe they should put a lot of weight to, because
- 10 there's an -- entirely a difference between the authorized
- 11 rate of return and the actual cost of capital.
- 12 There is a lot of reasons why the
- 13 authorized rate of return could be higher than the actual
- 14 cost of capital. One example in this case is MGE's asking
- 15 for a 25 percent boost for management efficiency. Now, so
- 16 that would -- that has nothing to do with the cost of
- 17 capital. So there are reasons why the authorized rate of
- 18 return is higher than the actual cost of capital, and that
- 19 should be taken into consideration.
- 20 MR. HERSCHMANN: I'm sorry. I'm just going
- 21 to object. I think maybe the witness misspoke. I think
- 22 he said 25 percent. I think he meant 25 basis points.
- 23 THE WITNESS: Yes. I'm sorry. I meant 25
- 24 basis points.
- MR. MICHEEL: Thank you. I was going to

- 1 make that correction, too.
- 2 BY MR. MICHEEL:
- 3 Q. Do you recall Mr. Herschmann's questions
- 4 regarding whether a highly -- or a company that has higher
- 5 leverage than another company is more risky than another
- 6 company?
- 7 A. Yes.
- 8 Q. And again, do you recall you were forced to
- 9 answer that question with a yes or no?
- 10 A. Yes.
- 11 Q. And do you recall indicating that -- that a
- 12 highly leveraged company is riskier, everything else being
- 13 equal, and then you wanted to add something?
- 14 A. Correct.
- 15 Q. Would you please explain what you meant by
- 16 everything else equal?
- 17 A. In order to -- if you're specifically
- 18 looking at -- or let me start over.
- 19 If you want to think financial theory, what
- 20 you're going to read in the textbooks, every basic
- 21 fundamental textbook is going to say that if a company is
- 22 more highly leveraged, they are riskier than a less
- 23 leveraged company, all else equal.
- 24 And that's a very important phrase that you
- 25 have to keep in mind when reading these testimonies, all

- 1 else equal. A company can have a higher leverage ratio,
- 2 say Company A can have a higher ratio than Company B, but
- 3 that does not mean that Company A is riskier than
- 4 Company B.
- 5 The overall risk is the most important
- 6 thing to look at. That's what investors look at when they
- 7 invest. So to make a characterization that, just based on
- 8 the financial leverage that one company is riskier than
- 9 the other, that's incorrect.
- 10 Q. Do you recall questions from Mr. Herschmann
- 11 regarding the fact that if a company has higher leverage
- 12 than the average return 11 percent for the average
- 13 companies, that logic would dictate that a more risky
- 14 company should have a higher return on equity? Do you
- 15 recall those questions?
- 16 A. I'm sorry. Could you repeat that,
- 17 question?
- 18 Q. Do you recall Mr. Herschmann's questions
- 19 regarding that the RRI number is 11 percent return on
- 20 equity, and that doesn't logic dictate that the ROE should
- 21 be higher for a company that is more risky?
- 22 A. Yes.
- 23 Q. And I think you said there are other things
- 24 to consider?
- 25 A. Yes.

- 1 Q. And my question -- you weren't allowed to
- 2 answer that. My question is, what other things are there
- 3 that should be considered by this Commission?
- 4 A. The other things that should be considered
- 5 are what I have talked about before, and the most
- 6 important thing that I want to point out is that
- 7 Southern Union's investment into Panhandle, they invested
- 8 \$600 million worth of capital into Panhandle.
- 9 Now, whether or not Panhandle has problems
- 10 in -- cash flow problems or not, that \$600 million, that
- 11 does increase the risk to ratepayers. That's \$600 million
- 12 that could, as I said before, have been invested in the
- 13 infrastructure, been used to pay down debt, things that
- 14 are beneficial to ratepayers.
- But the thing is by doing that, they
- 16 increase the risk to both shareholders and ratepayers, but
- 17 the primary beneficiaries of this Panhandle transaction
- 18 turns out to be a great success and a real profitable
- 19 entity to them, it goes to shareholders through a higher
- 20 equity price.
- Now, if we adopt Mr. Dunn's capital
- 22 structure and his recommendation, not only are you saying
- 23 you're allowing MGE to increase the risk to Missouri
- 24 ratepayers without allowing them to share in the potential
- 25 benefits, but you're also increasing their rates on top of

- 1 that. To me that's just absolutely inappropriate and,
- 2 consequently, I just do not believe that Mr. Dunn's
- 3 analysis should be adopted by this Commission.
- 4 Q. You had some questions from Mr. Herschmann
- 5 regarding short-term debt and the appropriate levels, and
- 6 Mr. Herschmann asked you if there were any textbook
- 7 sources. Do you recall those questions?
- 8 A. Yes.
- 9 Q. Do you have any practitioner guide sources
- 10 that support your use of short-term debt?
- 11 A. Yes, I do.
- 12 Q. And what would that be?
- 13 A. That is the Cost of Capital, Practitioner's
- 14 Guide, written by David Parcell. And in this book he says
- 15 that two of the most common criteria used to determine
- 16 whether or not short-term debt should be included into the
- 17 capital structure is, one, what's the overall level
- 18 compared -- comparative to the capital structure? Two,
- 19 what has -- has this level of short-term debt been
- 20 consistent?
- 21 And in the case of Southern Union, my
- 22 opinion is that the overall level is significant. It's
- 78.01 percent, and it has been consistent. It has been
- 24 high, higher than construction work progress for the
- 25 last -- over the last year.

- 1 Q. And so does that lend support to your
- 2 belief?
- 3 A. Yes, I believe it does.
- 4 Q. You had some questions from Mr. Herschmann
- 5 regarding floatation costs and whether or not you've seen
- 6 from -- I think you responded that you saw something from
- 7 S&P that indicated that due to the leverage caused by the
- 8 Panhandle acquisition, that Southern Union Company was
- 9 going to be issuing equity. Do you recall those
- 10 questions?
- 11 A. Yes, I do.
- 12 Q. And do you have a copy of Mr. Dunn's
- 13 testimony with you, his rebuttal testimony?
- 14 A. Yes.
- 15 Q. Could you get it out and turn to page 14?
- 16 A. Okay.
- 17 Q. And I'm looking at the answer there
- 18 starting on line 4. Is that a statement in Mr. Dunn's
- 19 testimony from Standard & Poor's regarding Southern Union
- 20 Company's need to issue equity?
- 21 MR. HERSCHMANN: I'm sorry. Tell me where
- 22 you are again.
- 23 MR. MICHEEL: Page 14, the answer beginning
- 24 on line 4 of Mr. Dunn's rebuttal testimony, which is in
- 25 evidence as Exhibit 2.

- 1 THE WITNESS: To answer your question, yes,
- 2 it is.
- 3 BY MR. MICHEEL:
- 4 Q. And does that indicate that Southern Union
- 5 Company's going to be issuing equity?
- 6 A. Yes.
- 7 Q. As a result of its high leverage?
- 8 A. What it indicates to me is that as a result
- 9 of --
- 10 MR. HERSCHMANN: I'm going to object. The
- 11 document's in evidence. He's now interpreting what the
- 12 actual testimony says. He's looking at the testimony and
- 13 now we're going to interpret what it says.
- MR. MICHEEL: It quotes the S&P. It has
- 15 the S&P quote in quotes, and Mr. Allen's response to
- 16 Mr. Herschmann was I read something from Standard & Poor's
- 17 that says that. And I'm trying to say, is this the item
- 18 that you've read from Standard & Poor's that says that.
- 19 And it's in quotes in Mr. Dunn's testimony.
- 20 JUDGE WOODRUFF: I think the question has
- 21 already been answered that this was the source of his
- 22 knowledge; is that fair to say? The objection is to his
- 23 interpreting of what that document means, and the document
- 24 is already in evidence.
- 25 THE WITNESS: There --

- 1 JUDGE WOODRUFF: I'm going to go ahead and
- 2 sustain the objection.
- 3 BY MR. MICHEEL:
- 4 Q. Have you seen any other documents through
- 5 discovery that indicate that?
- A. Yes, I have.
- 7 Q. And what documents are those?
- 8 A. A Credit Lyoannais report.
- 9 Q. And what does that report indicate?
- 10 A. It indicates that Southern Union has an
- 11 extremely high leveraged capital structure, and that they
- 12 will have to -- they plan on issuing equity in order to --
- 13 to balance or draw down the debt percentage in their
- 14 capital structure, because it also indicates that they
- 15 have made several public statements that they're going to
- 16 do this.
- 17 MR. HERSCHMANN: I'm sorry. I didn't hear
- 18 the source.
- 19 THE WITNESS: Credit Lyoannais.
- MR. MICHEEL: Credit Lyoannais.
- 21 MR. HERSCHMANN: I don't think Credit
- 22 Lyoannais was one of the major banking firms.
- THE WITNESS: I'm sorry?
- MR. MICHEEL: Is there an objection or --
- MR. HERSCHMANN: I don't understand the

- 1 source.
- 2 BY MR. MICHEEL:
- 3 Q. Did you know that Credit Lyoannais is an
- 4 investment bank?
- 5 A. Yes.
- 6 Q. And that's a source that you got from
- 7 discovery from Southern Union?
- 8 A. Yes.
- 9 MR. MICHEEL: I have no further questions.
- 10 JUDGE WOODRUFF: All right. Thank you.
- 11 You may step down.
- 12 THE WITNESS: Those are the best words I've
- 13 heard all day.
- 14 (Witness excused.)
- 15 JUDGE WOODRUFF: I believe the next name on
- 16 the list then is Barbara Meisenheimer.
- 17 MR. MICHEEL: We would call Barbara
- 18 Meisenheimer. And, your Honor, with respect to
- 19 Ms. Meisenheimer, she has filed testimony on a large
- 20 number of issues. With respect to the rate of return, her
- 21 testimony is only in her rebuttal testimony at pages 2
- 22 through 9, so I don't know how you want to do this. I
- 23 don't know how you want to do schedules; I don't know how
- 24 you want to deal with admitting all of her testimony. She
- 25 has revenue requirement testimony, rate design testimony.

- 1 That's my question.
- JUDGE WOODRUFF: Sure. Why don't you go
- 3 ahead and offer the document. At this point, I will defer
- 4 ruling on it until her testimony is complete later on in
- 5 the week.
- 6 MR. MICHEEL: So you want me to offer all
- 7 of her testimonies?
- JUDGE WOODRUFF: Offer what she's going to
- 9 be cross-examined about for this one.
- 10 MR. MICHEEL: Okay. Just her rebuttal.
- 11 Okay.
- MR. FRANSON: Your Honor, just before
- 13 Ms. Meisenheimer gets up, what is the plan? First of all,
- 14 I think the next name on the list is Mr. Murray; is that
- 15 correct?
- JUDGE WOODRUFF: It's Mr. Tuck.
- 17 MR. FRANSON: Tomorrow morning at 8:30?
- 18 JUDGE WOODRUFF: Tomorrow morning at 8:30.
- 19 MR. FRANSON: My question is, are we going
- 20 to finish today after Ms. Meisenheimer's testimony?
- JUDGE WOODRUFF: That is my intent, yes.
- 22 (Witness sworn.)
- JUDGE WOODRUFF: Thank you. You may be
- 24 seated. You may inquire.
- 25 BARBARA MEISENHEIMER testified as follows:

- 1 DIRECT EXAMINATION BY MR. MICHEEL:
- 2 Q. Would you state your name.
- 3 A. My name is Barbara Meisenheimer.
- 4 Q. And how are you employed, Ms. Meisenheimer?
- 5 A. I'm a chief utility economist with the
- 6 Office of the Public Counsel.
- 7 Q. And have you caused to be filed in this
- 8 case your rebuttal testimony that's been marked for
- 9 purposes of identification as Exhibit 209?
- 10 A. Yes, I have.
- 11 Q. And is the issue relating to the cost of
- 12 capital contained in your rebuttal testimony roughly at
- pages 2 through 9 with certain schedules, 2 through 10
- 14 with certain schedules. Excuse me.
- 15 A. I get 2 through 9 with two schedules and
- 16 the schedules are Schedule 1 and Schedule 2.
- 17 Q. And do you have any corrections that you
- 18 would like to make to that portion of your testimony or to
- 19 those schedules?
- 20 A. Yes, I do. I have two corrections to
- 21 Schedule No. 1.
- 22 O. And what are those?
- 23 A. About three-quarters of the way down the
- 24 page on the left side, where I am providing descriptions
- 25 and names, there is a line which reads, the standard

- 1 deviation a non-scaled measure of disbursement about the
- 2 mean. I'd like to change that to "dispersion."
- 3 Q. Could you spell dispersion?
- A. D-i-s-p-e-r-s-i-o-n.
- 5 And in the next subsection where it begins,
- 6 Mr. Dunn calculates coefficient of variation, in the one,
- 7 two, three, fourth line, there is a misspelling of
- 8 dispersion that I would like to correct for.
- 9 Q. And that's just changing the U and the I?
- 10 A. The E.
- 11 Q. Or the E. I'm sorry. Are there any other
- 12 corrections?
- 13 A. No, sir.
- 14 Q. With that, if I asked you the questions
- 15 regarding this issue and on those schedules today, would
- 16 your answers be the same or similar?
- 17 A. Yes, they would.
- 18 MR. MICHEEL: I would move the admission,
- 19 your Honor, of that portion of the testimony and tender
- 20 Ms. Meisenheimer for cross.
- 21 JUDGE WOODRUFF: All right. You've offered
- 22 a portion of the testimony. I'm not going to rule on it
- 23 until all her testimony can be offered, so we'll go ahead
- 24 and tender her for cross, then.
- 25 And for cross-examination, we can begin

- 1 with Staff.
- 2 MR. BERLIN: Your Honor, Staff has no
- 3 questions.
- JUDGE WOODRUFF: Kansas City's not here and
- 5 Joplin's not here.
- 6 Federal Agencies?
- 7 MR. PAULSON: No questions, sir.
- 8 JUDGE WOODRUFF: Jackson County and Midwest
- 9 Gas are not here.
- 10 MGE?
- 11 MR. HERSCHMANN: I have no questions.
- JUDGE WOODRUFF: Then we'll come up for
- 13 questions from the Bench. Commissioner Clayton, do you
- 14 have any questions?
- 15 QUESTIONS BY COMMISSIONER CLAYTON:
- Q. Ms. Meisenheimer, would you just give us on
- 17 this issue -- your testimony on this issue basically
- 18 relates to some statistical analysis associated with -- is
- 19 it risk? Would you just summarize your testimony for us?
- 20 A. The testimony I've provided in this section
- 21 of the case is very limited. It is specifically to
- 22 address a statistical analysis that Mr. John Dunn claimed
- 23 supported some kind of adder to the rate of return to
- 24 reflect that MGE is riskier than the group of companies
- 25 that he selected for his comparable group.

- 1 And specifically I'm here to talk about why
- 2 the statistical analysis that he developed is not
- 3 appropriate for use? If you wanted me to go into a brief
- 4 description, I would, or I can wait for another question.
- 5 Q. No. That's all right. Why don't you go
- 6 ahead and describe it for us. You came all the way up
- 7 here. Just give us a general overview of your critical
- 8 analysis of Mr. Dunn's use of statistics.
- 9 A. I think that I can sum it up pretty quickly
- 10 if I can direct you to Schedule 2 of my testimony.
- 11 Q. Rebuttal or surrebuttal?
- 12 A. Only in my rebuttal is the place where I
- 13 address Mr. Dunn's testimony.
- Q. Go ahead.
- 15 A. The various groups of lines that are in
- 16 horizontal lines, okay, those represent five years of data
- 17 regarding the return for the various companies in the
- 18 sample group that he selects. The thing that I would have
- 19 you observe about that data, No. 1, is if you look at
- 20 those five data points for each company, you might get a
- 21 feel for how much variation is there. In other words,
- 22 what is the -- the horizontal distance within which those
- 23 points vary.
- So I tried to show that to you down here
- 25 with this arrow, and also with this one (indicating),

- 1 because I wanted to be fair about it. No. 1, I wanted to
- 2 show you when there -- where there's a lot of variation
- 3 and one where there's less variation. So that's their
- 4 mo-- that's their -- where those points fall out, you
- 5 could consider where would the mean be of those five
- 6 sample points, and how much does each of those sample
- 7 points vary?
- 8 That is, in some manner you can think of
- 9 that as the potential risk that they're not going to get
- 10 the mean value. Instead they're going to get, you know,
- 11 something around the mean of those values, something
- 12 besides the mean. That, in a sense, is measured risk.
- 13 Okay. So what I tried to do is show you how Mr. Dunn's
- 14 calculation homog-- calculations homogenize the data from
- 15 all these companies into something that I would call --
- 16 honestly I would call it misleading, in terms of the
- 17 results.
- 18 And if you will look right up at the top, I
- 19 have a little bracket that says "Mr. Dunn's calculated" --
- 20 oh -- "calculation averages away the normal variation
- 21 exhibited by companies." These -- that little group of
- 22 points is what he derives from his method of averaging all
- 23 of these, which are much more dispersed.
- So in other words, if you say that the
- 25 difference between the mean of a group and how much the

- 1 various points could get away from that mean, here they
- 2 can't get away from it hardly at all. They're packed up
- 3 really tight together. So that's going to indicate that
- 4 this group, the way he derived it through the mathematical
- 5 calculations of averaging, ends up averaging away the real
- 6 variation that you can see actually occurs between all the
- 7 companies in the sample group.
- 8 My job isn't -- I'm not here to tell you
- 9 what is the right sample group to pick. That's why we
- 10 brought you Mr. Allen's testimony. That's why we'll bring
- 11 you Mr. Tuck's testimony. I'm here for a very limited
- 12 purpose, and that is only to tell you that the statistical
- analysis that he claims justifies a higher rate of return,
- 14 it does not make sense to me.
- 15 And I show you in another schedule, another
- 16 way to get to the same conclusion, and that is, I show you
- 17 how it -- how he did his calculations. Okay. He didn't
- 18 look at the individual companies and say, how good is this
- 19 company -- how good is MGE or how is MGE doing compared to
- 20 each of the particular other companies?
- 21 Instead, he takes the data, averages it
- 22 within the year, which in my opinion I don't find any
- 23 meaningful reason to do that from a statistical
- 24 perspective, then uses the averaged amounts to come up
- 25 with a measure of variation to compare to MGE. So he's

- 1 comparing apples to oranges, in my opinion.
- 2 COMMISSIONER CLAYTON: Thank you.
- JUDGE WOODRUFF: Commissioner Appling?
- 4 COMMISSIONER APPLING: I didn't do well
- 5 when I took my statistics class, so I'm going to pass on
- 6 any questions. You'll probably confuse me more than I am
- 7 already. No questions.
- 8 THE WITNESS: Welcome, Commissioner.
- 9 COMMISSIONER APPLING: Thank you.
- 10 JUDGE WOODRUFF: Recross beginning with
- 11 Staff.
- MR. BERLIN: Staff has no recross
- 13 questions, your Honor.
- 14 JUDGE WOODRUFF: Okay. KC and Joplin
- 15 aren't here.
- 16 Federal Agencies?
- MR. PAULSON: No questions.
- JUDGE WOODRUFF: MGE?
- 19 RECROSS-EXAMINATION BY MR. HERSCHMANN:
- 20 Q. I really thought I was getting out of here
- 21 without a question. Just to follow up on Commissioner
- 22 Clayton's question, you're not claiming that Mr. Allen's
- 23 testimony regarding Southern Union being outside the zone
- 24 of reasonableness is false, are you?
- 25 A. I don't think that I'm familiar enough with

- 1 that section of the testimony to comment. I'm here for a
- 2 very limited purpose to look at the impact of historic
- 3 returns over a five-year period as one little component of
- 4 all of the issues that Mr. Allen testified. So I don't
- 5 think I can answer that.
- 6 Q. You're not in any way addressing his expert
- 7 opinion as it were dealing with zone of reasonableness,
- 8 right?
- 9 A. I'm -- I'm not sure that I'm familiar
- 10 enough with what all is encompassed in his zone of
- 11 reasonableness to comment on whether what I say touches on
- 12 that or not.
- 13 Q. In your prepared testimony, you weren't
- 14 addressing anything as related to Mr. Allen's analysis and
- 15 calculations of zone of reasonableness, right?
- 16 A. I didn't review Mr. Allen's calculations on
- 17 reasonableness.
- 18 MR. HERSCHMANN: I have nothing further.
- JUDGE WOODRUFF: Redirect?
- 20 REDIRECT EXAMINATION BY MR. MICHEEL:
- 21 Q. I just have a couple, because I want to
- 22 clear this up. The analysis that you did,
- 23 Ms. Meisenheimer, it does not relate to the capital
- 24 structure issue; it relates to the return on equity issue.
- 25 Is that your understanding?

- 1 A. That's correct.
- 2 Q. And so this is about an adjustment that
- 3 Mr. Dunn proposes, because he claims that MGE is
- 4 statistically more risky than his comparable companies; is
- 5 that your understanding?
- 6 MR. HERSCHMANN: Objection, leading.
- JUDGE WOODRUFF: It is leading, but I'm
- 8 going to allow it anyway. Overruled.
- 9 THE WITNESS: That is my understanding.
- 10 BY MR. MICHEEL:
- 11 Q. And it has nothing to do with capital
- 12 structure; it's all about the return on equity?
- 13 A. My testimony is about the return on equity
- 14 and one limited portion of it.
- MR. MICHEEL: That's all I have, your
- 16 Honor.
- JUDGE WOODRUFF: Thank you.
- Ms. Meisenheimer, you can step down.
- 19 (Witness excused.)
- 20 JUDGE WOODRUFF: With that, then, I believe
- 21 that's all the testimony we'll hear today. We'll start
- 22 tomorrow morning with Mr. Tuck.
- 23 Anything else anyone wants to bring up
- 24 while we're still on the record?
- 25 (No response.)

```
JUDGE WOODRUFF: All right. Have a good
 1
 2
   evening.
                  WHEREUPON, the hearing of this case was
 3
   recessed until June 23, 2004.
 4
 5
 6
 7
 8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

1	INDEX	
2	RATE OF RETURN	
3	MCELO EVIDENCE.	
4	MGE'S EVIDENCE:	
5	JOHN GILLEN Direct Examination by Mr. Herschmann	346
6	Cross-Examination by Mr. Franson Questions by Commissioner Clayton	347 365
7	Questions by Commissioner Davis Recross-Examination by Mr. Franson	377 379
8	Redirect Examination by Mr. Herschmann	381
9	OPC'S EVIDENCE:	
10	TRAVIS ALLEN	
11	Voir Dire Examination by Mr. Micheel Further Voir Dire Examination by Mr. Herschmann Further Voir Dire Examination by Mr. Micheel	393 401 411
12	Further Voir Dire Examination by Mr. Micheel Further Voir Dire Examination by Mr. Herschmann Further Voir Dire Examination by Mr. Micheel	434
13	Cross-Examination by Mr. Berlin Cross-Examination by Mr. Herschmann	456 460
14	Questions by Commissioner Clayton Questions by Commissioner Appling	529 549
15	Recross-Examination by Mr. Herschmann Redirect Examination by Mr. Micheel	551 557
16	BARBARA MEISENHEIMER	007
17	Direct Examination by Mr. Micheel Questions by Commissioner Clayton	568 570
18	Recross-Examination by Mr. Herschmann Redirect Examination by Mr. Micheel	574 575
19		373
20		
21		
22		
23		
24		
25		

1	EXHIBITS INDEX		
2		MARKED	RECEIVED
3	EXHIBIT NO. 4 Rebuttal Testimony of John Gillen		347
4	EXHIBIT NO. 31		317
5	Form 10-K Panhandle Eastern	381	382
6	EXHIBIT NO. 32 Calculations Done by Travis Allen		
7	Using Hypothetical Capital Structure	482	484
8	EXHIBIT NO. 200 Direct Testimony of Travis Allen		456
9	EXHIBIT NO. 201		430
10	Rebuttal Testimony of Travis Allen		456
11	EXHIBIT NO. 202 Surrebuttal Testimony of Travis Allen		456
12	-		436
13	EXHIBIT NO. 215 Errata Sheet		456
14	EXHIBIT NO. 216 Deposition of Travis Allen	393	398
15		393	390
16	EXHIBIT NO. 217 Electronic Version of the Deposition Of Travis Allen	*	
17			
18	EXHIBIT NO. 842 Reconciliation		345
19	*Late-filed exhibit.		
20	^Late-filed exhibit.		
21			
22			
23			
24			
25			