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July 24, 2014

Mr. Richard Telthorst, President
Missouri Telecommunications Industry Association
312 East Capitol Ave.
Jefferson City, MO 65102

Dear Mr. Telthorst,

I am a member of the National Association of Regulatory Utility Commissioners (NARUC) Subcommittee on Utility Marketplace Access (UMA). On behalf of UMA, I am requesting your assistance in collecting data for the NARUC and National Utilities Diversity Council, (NUDC) Supplier Diversity Toolkit. Specifically, we are requesting your assistance in creating a report on the trends in procurement diversity in the utilities and telecommunications industries. We would like to ensure Missouri is represented in this report. We are requesting that you disseminate this information to your Major Member Companies and request they provide the following information for the years 2011, 2012 and 2013:

- Total Procurement Spend (excluding fuel).
- Total Spend with Women Owned Business Enterprises (WBE)
- Total Spend with Minority Owned Business Enterprises (MBE)
- Total Spend with Service Disabled Veteran Owned Business Enterprises (SDVBE)

If your Member Companies are already tracking this information as a percentage of spend, please ask that they share the information in the percentage format. We ask that they don't send their total procurement spend as in dollar amounts.

The data gathered for the Toolkit from the participating companies will be kept Confidential. The data will not be attributed to any company. The information is solely for the use and inclusion in aggregate totals for the United States and the State of Missouri.

The information gathered will become part of an important national document that will help the Commissions in each state understand the procurement diversity landscape on a national level. Additionally, the information gathered will provide important data on industry's "Best Practices" for Supplier Diversity and Procurement professionals across the United States.

As part of this project, the information gathered from all the participating utility companies will be used to create a handbook of Procurement Diversity "Best Practices."

If any of your Member Companies would like to share their success story about their Procurement Diversity programs, (i.e. a special way their company identifies diverse suppliers or encourages the growth of diverse suppliers), we would like to hear about it.

We asking that you submit your information back to us no later than August 15, 2014.

Please do not hesitate to contact me if you have any questions or Laurie Dowling, Executive Director for NUDC at 323-982-7223 or email her at Laura.dowling@nudc.com

Thank you for your assistance with the NARUC and NUDC Supplier Diversity Toolkit.

Sincerely,

A handwritten signature in cursive script that reads "Robert Boone".

Robert Boone
Legislative Coordinator
Missouri Public Service Commission
Telephone: (573) 522-8708
Robert.boone@psc.mo.gov

cc: Chairman Robert S. Kenney
Docket file AO-2011-0332