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Rate Design
Witness: Michael T. Cline
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LACLEDE GAS COMPANY
GR-2002-356
SURREBUTTAL TESTIMONY
OF
MICHAEL T. CLINE

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

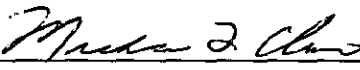
In the Matter of Laclede Gas Company's)
Tariff to Revise Natural Gas Rate)
Schedules.) Case No. GR-2002-356

AFFIDAVIT

STATE OF MISSOURI)
) SS.
CITY OF ST. LOUIS)

Michael T. Cline, of lawful age, being first duly sworn, deposes and states:

1. My name is Michael T. Cline. My business address is 720 Olive Street, St. Louis, Missouri 63101; and I am Director - Tariff and Rate Administration of Laclede Gas Company.
2. Attached hereto and made a part hereof for all purposes is my Surrebuttal Testimony, consisting of pages 1 to 19, and Schedule No. 1 to 2, inclusive.
3. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded are true and correct to the best of my knowledge and belief.



Michael T. Cline

Subscribed and sworn to before me this 22nd day of August, 2002.



Joyce L. Jansen

JOYCE L. JANSEN
Notary Public — Notary Seal
STATE OF MISSOURI
ST. CHARLES COUNTY
My Commission Expires: July 2, 2005



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SURREBUTTAL TESTIMONY OF MICHAEL T. CLINE

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2 Q. Please state your name and business address for the record.

3 A. My name is Michael T. Cline and my business address is 720 Olive St., St. Louis,
4 Missouri, 63101.

5 Q. Are you the same Michael T. Cline who has previously filed direct and rebuttal
6 testimony in this proceeding.

7 A. Yes.

8 Q. What is the purpose of your surrebuttal testimony?

9 A. I will respond to the rebuttal testimony filed by Ryan Kind and Hong Hu on
10 behalf of the Office of the Public Counsel ("Public Counsel") and by James Russo
11 on behalf of the Commission Staff as they relate to the Company's proposed
12 Weather Mitigation Clause ("WMC") and alternative rate design
13 recommendations.

RESPONSE TO PUBLIC COUNSEL WITNESSES

15 Q. Do you have any general observations regarding the rebuttal testimony filed by
16 Ryan Kind and Hong Hu on behalf of the Office of the Public Counsel?

17 A. Yes. In their rebuttal testimony, both witnesses either criticize the Company's
18 proposed WMC or the Company's initial rate design proposal in this case on
19 various grounds. Like the Company, they, together with other Public Counsel
20 witnesses, have also offered what they characterize as an alternative proposal for
21 addressing the weather mitigation problem identified in the Company's direct and
22 rebuttal testimony in this case. As a result, the Commission now has before it

1 three separate proposals for addressing weather mitigation, including: (a) the
2 Company's proposed WMC; (b) the Company's proposed weather mitigation rate
3 design, involving offsetting rate blocks in the Company's PGA and distribution
4 rates, which was presented in my rebuttal testimony; and (c) Public Counsel's
5 proposal to implement a gas supply incentive plan and move a small amount of
6 recovery of distribution costs to the first rate block of the Company's distribution
7 rates. The specific merits of each of these proposals have and will be discussed at
8 length in the rebuttal and surrebuttal testimony of the parties. For the
9 Commission's convenience, however, I have prepared the following chart to
10 compare what the two competing rate design proposals would do in terms of the
11 various considerations that both the Public Counsel and Company have raised in
12 connection with them.

13 Q. Have you included a comparison of all three proposals in the chart?

14 A. I did not include the Company's proposed WMC in this comparison since, based
15 on the response of the Staff and Public Counsel to such proposal, the Company
16 has indicated that it is prepared to recommend the Company's rate design
17 proposal as the preferred alternative. A comparison of the two rate design
18 proposals shows the following:

COMPARISON OF RATE DESIGN PROPOSALS

Criteria	Laclede Proposal	Public Counsel Proposal
Balance of Customer and Company benefits	Favors the customer	No bias in favor of the customer
Cost support	Responsive to relatively fixed nature of Company's costs	Barely addresses the relatively fixed nature of the Company's costs
Impact on Low Use Customers Assuming Normal Weather	Residential-None Commercial & Industrial-some decrease to small customers	Residential-Small increase to small customers Commercial & Industrial-not addressed
Over Recovery of Gas Costs	Reduced	No Change
Commodity Price Volatility	Already mitigated by existing program	Already addressed by Company
Price Signals/Conservation	Unaffected	Affected in manner inconsistent with Public Counsel criteria
Elimination of Company Losses and Profits Due to Warmer Than Normal Or Colder Than Normal Weather	Eliminates 85% of weather-related losses; Eliminates 100% of weather-related profits in second rate block	Residential-eliminates only 13% of weather-related losses and profits C&I-not addressed

As the Commission can see from the above chart, the Company's alternative rate design proposal, addresses most, if not all, of the criteria discussed by the parties in a manner that is far superior to Public Counsel's proposal. Given this fact, I believe the Commission should not hesitate to approve the Company's proposal.

1 Q. I noticed in the above chart that you address the improvement in gas cost
2 recoveries which you first introduced in your rebuttal testimony. Please explain.

3 A. Assuming that in warmer than normal winters gas costs are decreasing to levels
4 not initially captured by the Company's Current Purchased Gas Adjustment
5 ("CPGA") filings, the Company generally over-recovers gas costs under the
6 existing rate design. However, under the Company's blocked PGA proposal, the
7 higher second block rate would produce a revenue reduction from the drop in
8 general service therm sales that would be greater than what would occur if such
9 sales reduction reflected the unblocked PGA rate billed for all therms under the
10 existing rate design. Thus, the greater revenue reduction caused by the higher
11 second block PGA rate would tend to offset gas cost over-recoveries that would
12 otherwise likely occur in the warmer than normal winter, thereby leading to a
13 smaller net over-recovery of gas costs by the end of the Company's Actual Cost
14 Adjustment ("ACA") year. Similarly, assuming that in colder than normal
15 winters gas costs are increasing to levels not initially captured by the Company's
16 CPGA filings, the Company generally under-recovers gas costs under the existing
17 rate design. However, under the Company's blocked PGA proposal, the
18 Company's additional general service therm sales would be billed at a second
19 block PGA rate that is higher than the existing unblocked PGA rate billed for all
20 therms under the existing rate design. Such higher second block PGA rate would
21 tend to offset the gas cost under-recoveries that would otherwise likely occur in
22 the colder than normal winter, thereby leading to a smaller net under-recovery of
23 gas costs by the end of the Company's ACA year.

1 Q. Turning to the specific assertions made by the witness for Public Counsel, on
2 page 6, lines 4 through 6, of his testimony, Mr. Kind states that adjustments to
3 future rates pursuant to the WMC would be made through the PGA charge. Is this
4 true?

5 A. No. Even though the Company proposed that WMC rate adjustments would be
6 synchronized, when necessary, with the Company's PGA rate changes, the
7 Company did not suggest in its WMC proposal that the PGA clause be used as a
8 vehicle for making the rate adjustments associated with the WMC.

9 Q. On pages 7 and 8 of his rebuttal testimony Mr. Kind suggests that the Company's
10 proposed WMC would permit the Company to charge a rate above "the legally
11 tariffed rate". Do you agree with Mr. Kind's suggestion?

12 A. No. Before the customer is ever charged for either an upward or downward rate
13 adjustment made pursuant to the WMC, a tariff reflecting the rate adjustment
14 would be filed and approved by the Commission, much in the same way that it
15 currently approves PGA rate changes. As a result, only the future consumption of
16 the customer would be charged at the higher rate, a rate that would be on file with
17 the Commission prior to the period during which the customer would use gas.

18 Q. On pages 9 and 10 of his rebuttal testimony, Mr. Kind takes issue with the
19 statement you made in your direct testimony regarding the Company's entitlement
20 to "adequate" recovery of its fixed non-gas costs. Is there any merit to Mr. Kind's
21 remarks?

22 A. Whether one chooses to say that the Company is entitled to an "adequate"
23 recovery of its costs or is entitled to a "reasonable opportunity" to recover costs,

1 my point was and continues to be that the Company receives neither in the
2 absence of a weather mitigation measure such as those proposed by Laclede in
3 this case. Under the present rate structure, the Company has literally *no*
4 opportunity to recover its approved costs of service when it experiences the kind
5 of extraordinarily warm weather that occurred this winter. As discussed by
6 Laclede witness Spotanski, such weather-related shortfalls are so great that it is
7 literally impossible to find alternative ways to offset them. The end result is that
8 the Company ends up absorbing millions of dollars in costs that the Commission
9 may have just determined were reasonable and necessary to the Company's
10 provision of mandated utility services -- and all because of a factor -- weather--
11 that is completely beyond the Company's ability to control. Notwithstanding Mr.
12 Kind's somewhat derogatory implications about my knowledge of ratemaking
13 theory, I can see no legitimate regulatory principle or policy that is served by such
14 a result. Moreover, the vast majority of regulatory bodies that have removed
15 weather as a factor in the recovery of fixed gas costs, as well as the substantial
16 number that have done the same thing for distribution costs through various
17 weather mitigation measures, would apparently agree. Apparently, they have
18 matriculated to something more advanced than Mr. Kind's version of an
19 "Introduction to Utility Regulation 101" course.

20 Q. Based on your previous response, is it fair to say that the Company wants a
21 guarantee that it will recover its fixed costs?

22 A. No. The Company recognizes that it cannot and will not be guaranteed recovery
23 of its fixed costs, regardless of whether the Company's WMC or weather

1 mitigation rate design proposal is approved. As Mr. Spotanski notes in his
2 surrebuttal testimony, the Company will continue to be subject to a variety of
3 risks, cost increases and other potential losses that are completely unaddressed by
4 the Company's proposed weather mitigation measures. And even the impact of
5 weather is not entirely eliminated under the proposed WMC, much less under the
6 Company weather mitigation rate design proposal. In fact, under the Company's
7 weather mitigation rate design proposal, in a 20% warmer than normal winter the
8 Company could still under-recover nearly \$2 million from residential customers
9 alone.

10 Q. On page 12 of his rebuttal testimony, Mr. Kind refers to discussions the Company
11 has had with Public Counsel regarding a fixed bill service option. What is the
12 status of those discussions at this time?

13 A. In compliance with the Stipulation and Agreement in the Company's last rate
14 case, the Company has spent considerable time in the development of a workable
15 fixed bill option. The Company has had numerous discussions with both the Staff
16 and Public Counsel and has attempted to address their concerns. In response to
17 Staff's and Public Counsel's latest list of concerns, the Company sent both parties
18 a modified proposal earlier this summer to which the Company has received no
19 substantive feedback.

20 Q. On pages 12 and 13 of his rebuttal testimony, Mr. Kind suggests that the
21 Company has never "presented any evidence in this case that its lack of a WMC
22 has ever led the Company to be anywhere close to the dire financial situation that

1 could cause it to be unable to fulfill its public service obligation of providing safe
2 and adequate service". Do you agree?

3 A. Absolutely not. The Company has quantified on numerous occasions the millions
4 of dollars that it has lost due to warmer than normal weather in recent years.
5 Certainly, the Public Counsel has to recognize that at some point these kinds of
6 losses put a serious financial strain on the Company that threatens its ability to
7 fulfill its public service obligations. As other Company witnesses also explain, I
8 am aware that just recently Moody's Investor's Service cut the Company's ratings
9 on various debt securities, in part because the Company's "earnings and cash flow
10 remain very sensitive to weather fluctuations". Furthermore, Moody's warned
11 that further cuts may be warranted if the Company is unable to solve its weather
12 problem. All of these considerations demonstrate the need for one of the
13 mitigation measures proposed by the Company.

14 Q. On pages 14 through 19 of his rebuttal testimony, Mr. Kind discusses the
15 relatively small benefits that would accrue to individual customers as a result of
16 the Company's WMC proposal. The upshot of Mr. Kind's discussion is that such
17 benefits are small in relation to both the earnings stabilization benefits that would
18 be realized by the Company and the price risk volatility to which customers are
19 exposed through the PGA clause. How do you respond to these concerns?

20 A. First, I fail to see why Mr. Kind insists that a prerequisite for his support for a
21 proposal is that Company and ratepayer benefits must be commensurate. If a
22 proposal is fair to the Company and either does not harm ratepayers or even
23 benefits them, as it does in this case, such a proposal should be endorsed and vice

1 versa. Second, with respect to price risk volatility, Mr. Kind should recognize
2 that the Company has already addressed this issue through its purchase of
3 financial hedging instruments, an initiative undertaken by the Company outside
4 the context of this rate case and without the kind of incentive program proposed
5 by Public Counsel. Such initiative is explained in greater detail by Company
6 witness Mathews.

7 Q. On page 24 of his rebuttal testimony, Mr. Kind mentions that he has seen letters
8 to the editor in the St. Louis Post-Dispatch where customers were apparently
9 outraged by the Company's "request to be allowed to seek compensation for its
10 decline in earnings during the 2001/2002 heating season". Is that request relevant
11 to this discussion?

12 A. No, it is not. I believe that the letters to which Mr. Kind refers were directed at
13 the Company's request for an Accounting Authority Order ("AAO") pertaining to
14 weather. That is much different than the Company's proposed WMC and weather
15 mitigation rate design proposal in this case since both would be implemented on a
16 prospective basis. Furthermore, if opinions expressed in the Post-Dispatch are
17 going to be addressed in this proceeding, the Commission should give serious
18 consideration to the endorsement the Post-Dispatch gave to the Company's
19 proposed WMC. A reproduction of such editorial is attached to my testimony as
20 Schedule MTC Surrebuttal-1.

21 Q. On pages 24 and 25 of his rebuttal testimony, Mr. Kind recommends that if the
22 Company's proposed WMC would be approved by the Commission over OPC's

1 objection, "it should only be approved on an experimental basis". Is such a
2 condition appropriate?

3 A. No. By making it seem temporary, putting such a condition on either the WMC
4 or the weather mitigation rate design proposed by the Company would effectively
5 destroy any value that approval of such measures would have in preserving or
6 restoring the Company's credit ratings. Nor has any valid reason been given that
7 would justify such a condition

8 Q. On page 27 of his rebuttal testimony, Mr. Kind alleges that without a class cost of
9 service study, your statement that the Company's non-gas costs are relatively
10 fixed "is nothing more than informed conjecture". What is your response?

11 A. As Laclede witness Raab stated in his surrebuttal testimony, a class cost of service
12 study is not needed to reach such a conclusion. And for that matter, not even Mr.
13 Kind's "Introduction to Utility Regulation 101" course is required. Instead, a
14 simple assessment of the resources necessary for the Company to stand ready to
15 provide reliable utility service each day throughout a winter and from one
16 unpredictable winter to the next is all that is needed to conclude that, like it or not,
17 virtually all of the Company's distribution costs fluctuate with weather. As the
18 Company has stated on several occasions in the past, the Company's distribution
19 costs do not fluctuate with the weather. For example, the Company does not
20 reduce its employee levels, physical plant, number of utility trucks or other assets
21 used to provide service just because its sales volumes have decreased temporarily
22 as a result of one winter season being warmer than another. Those resources have
23 to be on hand when needed. When the weather is warmer than normal the same

1 amount of mains and services stay in the ground, the same number of meters are
2 still installed at houses, meter readers still walk their routes, servicemen still
3 check for leaks and the Company's computer system doesn't shrink just because
4 there are less gas volumes to bill to customers.

5 Q. Are you aware of any studies that would support your conclusion that the
6 Company's non-gas costs are relatively fixed?

7 A. Yes. In proceedings before the Federal Energy Regulatory Commission
8 ("FERC"), interstate natural gas pipelines and FERC Staff have routinely
9 prepared studies that indicate that virtually all pipeline costs are fixed. Since
10 there are many similarities in the cost structures of local distribution companies,
11 like Laclede, and pipelines, I believe these studies support my conclusion that the
12 Company's non-gas costs are relatively fixed.

13 Q. Short of a full-blown class cost of service study, have you prepared any numerical
14 analysis of the Company's distribution costs that would support your conclusion?

15 A. Yes. I have attached to my testimony, as Schedule MTC Surrebuttal-2, a chart
16 which demonstrates that the Company's costs are relatively fixed and do not
17 fluctuate with weather or throughput.

18 Q. Please explain your analysis.

19 A. First, I examined the Company's actual utility operating expenses for fiscal years
20 1994 through 2001. Such expenses are comprised of four major categories: Other
21 Operation expense, Maintenance expense, Depreciation and Amortization and
22 Other Taxes excluding GRT.

23 Q. Do these expenses cover your entire cost of service?

1 A. No. These costs exclude the Company's capital costs and income taxes.

2 Q. Why did you exclude these costs? Are these costs not fixed?

3 A. Certainly the cost of long term debt and preferred stock are fixed. And equity
4 return applies primarily to fixed investment costs such as mains and services that
5 are not in any way dependent on the weather.

6 Q. What about the variability of return as it relates to those items in rate base that are
7 not truly fixed, such as gas inventory balances and cash working capital?

8 A. Those items would account for only approximately 6% of the Company's total
9 cost of service, only a portion of which is variable because some consistent level
10 of funds is continually employed for this purpose.

11 Q. Some of these categories you mentioned earlier require additional explanation.
12 What do you mean by Other Operation expense?

13 A. These expenses include all of the Company's operation expenses with the
14 exception of gas expenses. Expenses in this category include the costs incurred to
15 check for gas leaks and respond to customer inquiries and various other costs,
16 such as administrative and general costs. The only expenses I excluded were
17 pension and uncollectible expense. Pension expense was excluded because
18 different accounting methodologies were used in the past that caused those
19 expenses to fluctuate from year to year. With the agreement in this case,
20 however, such fluctuations should be largely eliminated in the future.
21 Uncollectible expense was also excluded because it has fluctuated and will
22 continue to fluctuate in the future. However, I should note that such expense
23 accounts for less than 5% of the Company's overall cost of service.

1 Q. Please explain what you mean by Other Taxes excluding GRT.

2 A. These are taxes other than income taxes and primarily include payroll and
3 property taxes. I excluded gross receipts taxes ("GRT") from this category
4 because they are a direct flowthrough and are simply a function of how much the
5 Company bills a customer.

6 Q. What was the next step in your analysis?

7 A. I plotted these expenses over time on the same chart with the Company's total
8 throughput. Throughput is represented by the heavy black line and is plotted in
9 reference to the right axis and expenses are plotted in reference to the left axis.

10 Q. What does this chart show?

11 A. You can see that even though throughput moves up and down with weather over
12 this eight year period, the Company's expenses are generally steadily increasing
13 and appear to have no correlation to weather. For example, even though
14 throughput was 20% lower in 2000 compared to 1996, expenses, rather than
15 declining over this same period of time, actually increased by 8%. In view of my
16 expense study, the cost classifications done for similar companies in FERC
17 proceedings and an understanding of the types of costs the Company incurs just to
18 stand ready to provide reliable utility service on demand, I believe it is fair to say
19 my statement that the Company's costs are relatively fixed is based on more than
20 "informed conjecture".

21 Q. On pages 31 through 32, Mr. Kind discusses the commodity price risk faced by
22 customers. Do you disagree with Mr. Kind that the Company's commodity cost
23 of gas should be addressed?

1 A. As I stated above, I believe that the Company is already addressing such cost and
2 for that reason, we believe that Mr. Kind's objection to the WMC as it relates to
3 his concern about the natural gas prices customers pay is unfounded.
4 Nevertheless, I am in agreement with Mr. Kind that some type of an incentive
5 program in this area would be appropriate as an inducement for companies to
6 "stretch", as Mr. Kind says, in controlling gas commodity costs. We are certainly
7 willing to work with Public Counsel on developing a mutually acceptable
8 proposal. However, given the extensive efforts that the Company has already
9 made to provide price protection for its customers this winter, there is no need to
10 hold the Company's weather mitigation proposals hostage to the development of a
11 gas supply incentive plan in this case. Accordingly, Laclede would have no
12 objection to the Commission establishing a separate docket to consider Public
13 Counsel's proposal and the Company will commit right now to cooperating in an
14 expeditious resolution of such a proceeding. In the meantime, however, the
15 Commission should approve the Company's weather mitigation rate design.

16 Q. You stated earlier that the Company has already addressed commodity price risk.
17 When did the Company first address this risk?

18 A. As explained by Company witness Mathews, the Company began developing its
19 hedging strategy in the early part of this past winter. The Company even
20 unilaterally undertook the initiative to modify its PGA clause in the summer of
21 2001 to specifically provide for the flow-through of costs and benefits incurred in
22 conjunction with an anticipated increase in reliance on financial instruments.

1 Q. Despite your recommendation that incentive plans be considered in a separate
2 proceeding, if the Commission decides to address Public Counsel's proposal in
3 this proceeding, does such a proposal provide the weather mitigation needed by
4 the Company?

5 A. No. During periods of warmer than normal weather, even under Public Counsel's
6 proposal, the Company's non-gas revenues are adversely impacted by lower
7 throughput resulting from such weather. During these periods, natural gas prices
8 tend to decline to lower levels as a result of excess supply caused by the lack of
9 demand. Under this scenario, it is very unlikely that the Company's hedged
10 natural gas supply portfolio would generate any cost savings compared to regular
11 market prices. Under Public Counsel's proposed plan, if gas supply savings are
12 not achieved, the Company only benefits to the extent of the block shift proposed
13 by OPC witness Hong Hu. I quantify such benefit later in my testimony when I
14 address her rebuttal testimony.

15 Q. Isn't it possible that some level of gas supply savings could be achieved even if
16 the weather is warmer than normal?

17 A. Although it is possible, it isn't very likely. Furthermore, as I stated before,
18 because natural gas prices tend to decline to lower levels during periods of
19 warmer weather, it is very possible that Public Counsel's gas cost benchmark
20 would land in Tier 1 of its plan, i.e. below \$3.00 per MMBtu. If this occurs, the
21 Company again is not eligible to retain any of the gas cost savings.

1 Q. Does Commission approval of either the Company's proposed WMC or its
2 weather mitigation rate design as proposed in your rebuttal testimony conflict in
3 any way with the Company's implementation of its risk management strategy?

4 A. No, just the opposite is true. The Company has taken it upon itself to carefully
5 develop a risk management strategy in order to mitigate the customers' largest
6 exposure, i.e. commodity price risk. To that end the Company needs financial
7 stability during warm weather periods and declining price environments when
8 considerable cash is needed to fund margin requirements on existing fixed price
9 positions. Equally important, the Company needs cash to fund the purchases of
10 future fixed price positions on a timely basis when low prices that are typically
11 associated with mild winters can be locked-in to the benefit of the Company's
12 customers. Approval of either of Company's proposals to mitigate weather risk
13 would improve the financial stability needed for the Company to implement its
14 risk management strategy during these warm periods. As discussed below,
15 however, such stability would not be afforded by Public Counsel's proposal.

16 Q. Turning now to OPC witness Hong Hu, on page 7 of her testimony she sets forth
17 Public Counsel's proposed Residential General Service revised block rates that
18 are a part of Public Counsel's "comprehensive" proposal. To what extent would
19 the Company's fixed distribution cost recovery for customers billed under this
20 rate schedule be improved?

21 A. Public Counsel's proposal is sorely deficient. Based on existing rates, less than
22 13% of the distribution revenues the Company would lose in a warmer than

1 normal winter from residential heating customers under the Company's existing
2 rate design would be avoided by Public Counsel's proposed rates.

3 Q. Public Counsel also contends that the residential rate design change reflected in
4 your January 25, 2002 rate filing would send the wrong price signal to customers
5 and that the long-term effect will be congestion of the distribution capacities. Do
6 you agree?

7 A. No. Because the Company's distribution costs are relatively fixed, the
8 Company's marginal cost of selling gas to customers is the cost of gas itself,
9 exclusive of any distribution costs. Since the residential rate design reflected in
10 the Company's January 2002 filing reduces the Company's tail block rate, the
11 price signal to the customer has actually improved compared to what it is today.
12 Furthermore, even if the Commission agrees with OPC's concept of a proper
13 price signal, the Company has overcome OPC's objection through the rate design
14 alternative I proposed in my rebuttal testimony.

15 Q. Please explain.

16 A. Under the Company's alternative proposal, the price signal sent by the
17 Company's tail-block rate would be unaffected because the decrease in the second
18 block distribution charge would be offset by an increase in the PGA charge in the
19 second block. Thus, since the price for an additional therm in the second block
20 remains the same, price signals cannot be affected.

21 **RESPONSE TO STAFF WITNESS RUSSO**

22 Q. On pages 1 through 4 of his rebuttal testimony, Mr. Russo takes issue with the
23 Company's statements that under the Company's existing rate design there is a

1 mismatching of revenues and costs. Do you understand the significance of Mr.
2 Russo's arguments?

3 A. No. Apparently, Mr. Russo does not agree that return on equity is a cost. From
4 his point of view, the Company's revenues cover its costs, excluding return on
5 equity, and whatever is left over is considered return to equity shareowners. As
6 Mr. Spotanski explains in his surrebuttal testimony, however, Mr. Russo
7 comments are simply inconsistent with the Staff's long-standing views that return
8 on equity is indeed a cost of service.

9 Q. On page 6 of his rebuttal testimony, Mr. Russo makes a point of the fact that for
10 Laclede there have been no recent Commission decisions on weather since the
11 "Company has stipulated to dollar amounts without coming to any agreement
12 with Staff on weather of adjustment methodology." What is your reaction to Mr.
13 Russo's argument?

14 A. I certainly cannot disagree with Mr. Russo from a technical standpoint, however,
15 there is no reason for this to be an issue in this case since the parties have agreed
16 on what amount of heating degree days should be used for rate design purposes in
17 this case, and as Laclede witness Raab indicated in his rebuttal testimony, the
18 Company's is willing to use Staff's method for turning those degree days into
19 billing determinants. As such, this argument should not be used as a reason for
20 not moving forward with a WMC. Moreover, should the Commission chose to
21 adopt the weather mitigation rate design that the Company has recommended, this
22 should not be an issue at all.

1 Q. On page 10 of his rebuttal testimony, lines 16 through 25, Mr. Russo appears to
2 be troubled by the fact that there are areas other than weather that can impact the
3 Company's earnings. Do you agree?

4 A. Yes. As Mr. Raab and Mr. Spotanski have explained in their testimony, this
5 possibility would exist regardless of whether one of the Company's weather
6 mitigation measures was approved.

7 Q. Does this conclude your testimony?

8 A. Yes, it does.

9

LACLEDE GAS

How cold was it?

MARK TWAIN was the first to observe that "everyone talks about the weather, but nobody does anything about it." Mr. Twain, meet Laclede Gas Co.

Tuesday's ice storm notwithstanding, St. Louis just enjoyed one of the warmest winters in its history — so warm, in fact, that Laclede wants the Missouri Public Service Commission to classify the winter as an "extraordinary event" for accounting purposes. With the same fixed costs for Laclede during warm weather as during cold weather, and less revenue to cover those costs, a warm winter has the same impact on a gas utility's costs as an ice storm would for an electric utility. Therefore, Laclede wants to be able to recover those costs during some future rate case.

"Assuming a normal winter, the cost to most consumers would be no more than \$10 to \$15 a year," said company spokesman Richard N. Hargraves. "People want to talk about last year but they forget that the decade of the 1990s was one of the warmest on record. All we're trying to do is level our costs."

People talk about last year for good reason. "Cold! If the thermometer had been an inch longer we'd all have frozen to death," as Mr. Twain also said. It was as cold as this year was

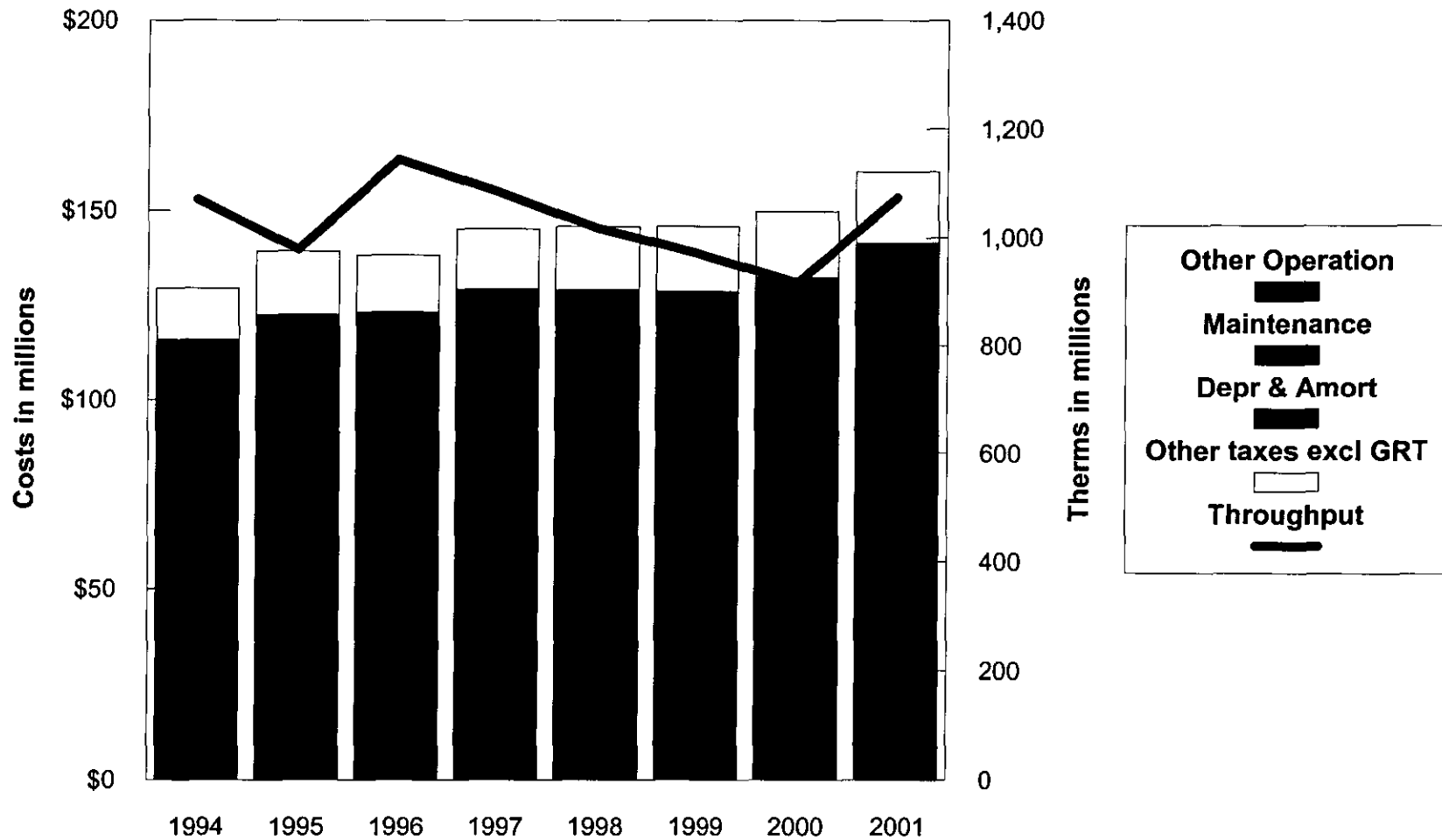
warm, and Laclede racked up a profit of \$18.4 million, up 93 percent from the previous year. This "extraordinary event" argument might have been more palatable a year ago.

"Essentially, they're trying to pass on costs for gas they didn't sell," said John Coffman, acting Missouri Public Counsel. His office represents consumers before the PSC, and Mr. Coffman said it would oppose Laclede's request.

Both Mr. Hargraves and Mr. Coffman make decent points. Laclede has to have the same storage capacity, the same fleet of trucks, the same crews available in warm weather as cold. But if it doesn't sell the gas, the company must absorb the cost. Mr. Coffman argues that risk comes with the territory of selling gas; Mr. Hargraves says it's a fixed cost that a regulated utility should be allowed to recover.

Rather than decreeing an "extraordinary event" after the fact, the PSC would be better advised to consider a "weather clause" for natural gas utilities. That system takes a "normal" winter as a basis and would save consumers money during colder-than-average winters, and save Laclede money in warmer-than-average winters. Twenty-two states have such rules; Missouri should make it 23.

LACLEDE GAS COMPANY **CERTAIN DISTRIBUTION UTILITY OPERATING EXPENSES* VS. THROUGHPUT**



* Excludes pensions, uncollectibles, gross receipts taxes, and income tax.