#### WILLIAM D. STEINMEIER, P.C.

2031 Tower Drive JEFFERSON CITY, MISSOURI (MO) 65109

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MAILING ADDRESS:
POST OFFICE BOX 104595
JEFFERSON CITY, MISSOURI (MO)
65110-4595

MARY ANN YOUNG ATTORNEY AT LAW OF COUNSEL (573) 634-8109 FAX (573) 634-8224

May 16, 2003

Missouri Public Service Commission Attn: Secretary of the Commission 200 Madison Street, Suite 100 P. O. Box 360 Jefferson City, MO 65102-0360 FILED<sup>3</sup>
MAY 1 6 2003

Service Commission

RE:

Case No.

**Metro Communications Company** 

Application for Authority to Provide Basic Local Exchange Telecommunications Services

Dear Secretary:

Enclosed please find an original and five copies of the <u>Application for Certificate</u> <u>of Service Authority and For Competitive Classification</u> for filing with the Commission on behalf of Metro Communications Company.

Thank you for assistance in the processing this filing. Copies are being served on the Commission's General Counsel and Office of the Public Counsel. If there are any questions concerning this filing, please contact me at 634-8109 or myoung 0654@aol.com.

Sincerely,

Mary Ann (Garr) Young

**Enclosures** 

CC:

General Counsel

Office of the Public Counsel

Zachary Horn, MCC



# DEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

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МДҮ	1	в	2003

In the matter of the Application of	)		Service Commission
Metro Communications Company )			
for Certificate of Service Authority to Provide	)		
Basic Local Exchange Telecommunications	)	Case No	
Services within the State of Missouri	)		
and for Competitive Classification	ĺ		

# APPLICATION FOR CERTIFICATE OF SERVICE AUTHORITY AND FOR COMPETITIVE CLASSIFICATION

Comes now Metro Communications Company ("MCC" or "Applicant"), by its undersigned counsel, and hereby applies pursuant to Sections 392.361, 392.410, 392.420 and 392.430, and 392.450 RSMo., the federal Telecommunications Act of 1996 and 4 CSR 240-2.060, for authority to provide basic local exchange telecommunications services within the State of Missouri and for competitive classification. In support of its application, MCC states as follows:

- 1. Applicant Metro Communications Company is a corporation duly organized and existing under and by virtue of the laws of the State of Missouri with its principal place of business at: 8 S. Washington Street, Sullivan Illinois 61951. The character of business performed by Applicant is telecommunications services. A copy of the MCC's Certificate of Incorporation from the Missouri Secretary of State's Office is attached hereto as Exhibit A. The Officer's Verification was not available at the time of this filling, and it will be late-filed as soon as it is available.
- 2. All inquiries, correspondence, communications, pleadings, notices, orders and decisions relating to this case should be addressed to:

Mary Ann (Garr) Young WILLIAM D. STEINMEIER, P.C. 2031 Tower Drive, P.O. Box 104595 Jefferson City MO 65110-4595

Phone:

573-634-8109

Fax:

573-634-8224

Email:

myoung0654@aol.com

With a copy to:

Zachary Horn, President MCC Telecommunications Company P.O. Box 555

Sullivan IL 61951

Phone:

(217) 728-2827

Fax:

(217) 728-2927

Email: zakhorn@starband.net

3. MCC proposes to provide basic local exchange telecommunications services on a resold or facilities based or combination basis throughout all exchanges currently served by the incumbent local exchange telecommunications company (ILEC), CenturyTel of Missouri, LLC. The Company does not intend to provide service in any "small" ILEC areas. The specific exchanges within which MCC proposes to offer service are listed in the incumbent provider's local exchange tariff and will be listed in MCC's basic local service tariff. MCC may seek authority to provide basic local service in other areas of the state in a subsequent proceeding.

- 4. Pursuant to this application, MCC seeks to provide all forms of business basic line service, package services, and individual optional features. Basic local exchange telecommunications services will be provided on resale and facilities basis to the extent that MCC will offer services via an unbundled network elements platform arrangement with the ILEC. Applicant will also provide operator assistance.
- MCC possesses the technical and managerial expertise to provide the services it proposes. A description of the backgrounds of MCC management, which demonstrate the extensive experience and expertise are attached hereto and incorporated herein by reference as Exhibit B.
- MCC also possesses the necessary financial resources to provide the services it proposes. Applicant's financial statements are attached hereto and incorporated herein by reference as Exhibit C.

7. MCC seeks classification of itself and its services as competitive pursuant to

Sec. 392.361 RSMo. and 4 CSR 240-3.510(1)(A). Applicant believes that its proposed

services will be subject to sufficient competition to justify a lesser degree of regulation

and that granting this request will allow greater price and service options for telephone

users.

8. MCC will offer basic local telecommunications service as a separate and

distinct service in accordance with applicable law. MCC will give consideration to

equitable access for all Missourians, regardless of where they might reside or their

income, to affordable telecommunications services in MCC's proposed service areas in

accordance with applicable law.

9. MCC is willing to comply with all applicable Commission rules and is willing to

meet all relevant service standards, including, but not limited to billing, quality of service

and tariff filing and maintenance. Consistent with the Commission's treatment of other

certificated competitive basic local exchange telecommunications companies, MCC

requests that the following statutes and regulations be waived for MCC and its basic

local exchange service offerings:

#### **Statutory Provisions:**

Section 392.210.2

Section 392.240(I)

Section 392.270

Section 392.280

Section 392.290

Section 392.300.2

Section 392.310

Section 392.320

Section 392.330

Section 392.340

#### Missouri Public Service Commission Rules

4 CSR 240-3.545(2)(C)

4 CSR 240-3.550(5)(C)

4 CSR 240-10.020

4 CSR 240-30.040

4 CSR 240-33.030

- 10. MCC further requests a temporary waiver of 4 CSR 240-2.060(6)(C). This rule requires that an application for a certificate of service authority to provide interexchange, local exchange or basic local exchange service shall include a proposed tariff with a forty-five (45) day effective date. MCC finds it impossible at this time to develop tariffs to fully comply with this rule since MCC has not yet executed or received Commission approval of a resale or interconnection agreements with ILECs. At such time as all facts necessary for the development of such tariffs are known to MCC, it will promptly file said tariffs bearing no less than a forty-five (45) day effective date with the Commission in a manner consistent with recent Commission practice in similar cases.
- 11. Furthermore, Applicant agrees that its proposed basic local service tariff will specifically identify the geographic service area in which it proposes to offer basic local service and that such area will follow the exchange boundaries of the ILECs in the same area and be no smaller than an exchange. In any circumstance, Applicant will file its proposed basic local exchange telecommunications service tariff no later than 30 days after Commission approval of Applicant's interconnection and/or resale agreement.
- 12. Notwithstanding the provisions of Section 392.500 RSMo., as a condition of certification and competitive classification, Applicant agrees that, unless otherwise ordered by the Commission, Applicant's originating and terminating switched exchange access rates will be no greater than the lowest Commission-approved corresponding access rates in effect for each ILEC within whose service area(s) Applicant seeks authority to provide service. Additionally, pursuant to the Commission's Report and Order in Case No. TO-99-596, Applicant agrees that if the ILEC in whose service area Applicant is operating decreases its originating and/or terminating access service rates, Applicant shall file an appropriate tariff amendment to reduce its originating and/or terminating access rates within thirty (30) days of the ILEC's reduction of its originating

and/or terminating access rates in order to maintain the cap on switched exchange

access rates.

13. Applicant herein states, in accordance with 4 CSR 240-2.060(1)(K), that

there are no pending actions or final unsatisfied judgments or decisions against

Applicant in any state, federal agency, or court which involve customer service or rates

for which action, judgment, or decision has occurred within three (3) years of the date of

this Application.

Pursuant to 4 CSR 240-2.060(1)(L), Applicant hereby states that the

Company does not have any overdue annual reports or fees owed to the Missouri

Public Service Commission.

15. MCC submits that the public interest will be served by Commission approval

of this application because MCC's proposed services will create and enhance

competition and expand customer service options consistent with the federal

Telecommunications Act of 1996 and Chapter 392 RSMo. Prompt approval of this

application also will expand the availability of innovative, high quality and reliable

telecommunications services within the State of Missouri.

WHEREFORE, Applicant MCC Telecommunications, Inc. respectfully requests

that the Commission grant it a certificate of service authority to provide basic local

exchange telecommunications services as herein requested, grant MCC competitive

classification, and grant waiver of the aforesaid statutes and regulations.

Respectfully submitted,

Mary Ank Gard Young

Mo. Bar #27951

WILLIAM D. STEINMEIER, P.C.

2031 Tower Drive, P.O. Box 104595

Jefferson City MO 65110-4595

Phone: 573-634-8109

Fax: 573-634-8224

Email: myoung0654@aol.com

Attorney for Metro Communications Company

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#### **CERTIFICATE OF SERVICE**

I hereby certify that a copy of this document has been hand delivered or mailed by first class mail, postage prepaid to the Office of Public Counsel and the General Counsel of the Missouri Public Service Commission on this 16th day of May 2003.

Mary Ann (Ga(r)\Young

# Metro Communications Company Exhibit A to CLEC Certificate Application Secretary of State Certificate



## Rebecca McDowell Cook Secretary of State

CORPORATION DIVISION

CERTIFICATE OF INCORPORATION

WHEREAS, duplicate originals of Articles of Incorporation of METRO COMMUNICATIONS COMPANY

have been received and filed in the office of the Secretary of State, which Articles, in all respects, comply with the requirements of General and Business Corporation Law;

NOW, THEREFORE, I, REBECCA McDOWELL COOK, Secretary of State of the State of Missouri, by virtue of the authority vested in me by law, do hereby certify and declare this entity a body corporate, duly organized this date and that it is entitled to all rights and privileges granted corporations organized under the General and Business Corporation Law.

IN TESTIMONY WHEREOF, I have set my hand and imprinted the GREAT SEAL of the State of Missouri, on this, the 20th day of SEPTEMBER, 2000.

Secretary of State

558 00





NONE

Corp. #41 (12-94)

Rebecca McDowell Cook, Secretary of State P.O. Box 778, Jefferson City, Mo. 65102

#### **Corporation Division**

### Articles of Incorporation

(To be submitted in duplicate by an attorney or an incorporator.)

The undersigned natural person(s) of the age of eighteen years or more for the purpose of forming a corporation under The General and Business Corporation Law of Missouri adopt the following Articles of Incorporation:

# Article Two The address, including street and number, if any, of the corporation's initial registered office in this state is 3044 Shepherd of The Hills Expw. Suite 310, Branson, Missouri 65616 and the name of its initial agent at such address is Article Three The aggregate number, class and par value, if any, of shares which the corporation shall have authority to issue shall be: 1,500 shares of common stock, at \$1.00 par value per share. The preferences, qualifications, limitations, restrictions, and the special or relative rights, including convertible rights, if any, in respect to the shares of each class are as follows:

Zarra Mar 11 A.C.

SEP 2 0 2000

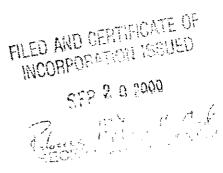
INCORPORATION ISSUED

	Article Four	
The extent, if any, to where	hich the preemptive right of a shareholder to acquire a	dditional shares is limited or denied.
NONE		
	Article Five	
The name and place of	residence of each incorporator is as follows:	
Name	Street	City
Philip K. Akalp	30141 Agoura Road, Suite 205,	Agoura Hills, California 91301
	Article Six	
	(Designate which and complete the applicate	ole paragraph.)
shall be fixed by, or in	ctors to constitute the first board of directors is the manner provided by the bylaws. Any changes in the llendar days of such change.	Thereafter the number of directors e number will be reported to the Secretary
OR	, <u>, , , , , , , , , , , , , , , , , , </u>	
the board of directors	tors to constitute the board of directors is  must be stated herein if there are to be less than thre may, but need not, be named.)	(The number of directors to constitute the directors. The person to constitute the
	Article Seven	
The duration of the cor	poration is Perpetual	
	•	

#### Article Eight

he corporation is formed for the	following purposes:
----------------------------------	---------------------

Long Distance Sales all other legal acts permitted general and business corporations.



IN WITNESS WHEREOF, these A	rticles of Incorporation have been signed this day
of	
	Philip K. Akalp, Incorporator
	·

State of	<b>Y</b>	
County of Los Angeles	SS.	
DAVID E. MCMA	ANU5	a Notary Public, do hereby certify that
on 14 TH day	~	2000, personally appeared before me
Philip K. Akalp	(and	n
document as incorporator(s), and that the stat  (Notarial Seal)	•	Manus.
,	My commission expires	Notary Public
DAVID E MCMANUS Commission # 1239536	My County of Commission	n Los Angeles
Notary Public - Coffornia E Los Angeles County My Comm. Expres Oct 24, 2003		



# Metro Communications Company Exhibit B to CLEC Certificate Application Management Biographies

# **Zachary Hom**

#### **Experience**

2000-Present

Metro Communications Company, Inc.

#### **President**

- Maintained \$300,000 plus in revenue and reduced debt by 20% annually
- Initiated sales and marketing campaign for high-speed data products
- Increased sales for StarBand, becoming their largest partner

1994-2000

Site Management Company, Inc.

#### **President and Founder**

- Added Spectrasite, American Tower, US Cellular and Verizon as clients
- Client relations for the management of 1,000 cellular sites
- Responsible for management of personnel, finances and sales

#### **Education**

1996-2000

Saint Louis University, Saint Louis, Missouri

- Bachelor of Science in Economics
- President of Alpha Kappa Psi, Professional Business Fraternity
- Graduated Magna Cum Laude

#### **Training**

- Completed Cross Telecommunications Training course, September 2000
- Completed Qwest, MegaPath, AT&T and Savvis Product Training
- Local sales representative for Metro Communications Co. in Branson, MO
- Numerous conferences and telecommunications industry conventions

## **Nick Grooms**

#### **Experience**

2000-Present

Metro Communications Company, Inc.

#### Vice President of Marketing

- Added \$200,000 in annual revenue since January of 2000
- Worked closely with all new clients during their transition to MCC services
- Increased sales for StarBand, becoming their largest dealer

1998-2000

Site Management Company, Inc.

#### **Sales Representative**

- Added Spectrasite, Cellular ONE of Illinois and Verizon as clients
- Created and delivered numerous presentations on Site Management's services
- Initiated campaign to expand services to the Electric and Gas industry

1997-1998

**Excel Communications** 

#### **Independent Sales Representative**

- Grew revenue from \$0-\$20,000 in less than one year
- Recognized for "Superior Sales Growth"
- Received basic training on telecommunications and networking

#### **Education**

1996-1998

Lake Land College

- Associates Degree, Management Information Systems
- President of Computer Science Club

#### **Training**

- Completed Cross Telecommunications Training course, September 2000
- 12 hours towards Bachelors in Telecommunications, Eastern Illinois University
- Completed Qwest, MegaPath, AT&T and Savvis Product Training

Phone 217.728.7049

# **Marjorie Davis**

#### **Experience**

2000 - Present

Metro Communications Company, Inc.

#### **Manager of Customer Care**

- Directs all aspects of customer care including conversion and retention
- Repeatedly achieved goal of reducing attrition rate to less than 5% annually
- Responsible for satellite Internet and high-speed data service order provisioning

1994 - 2001

Site Management Company, Inc.

#### Financial Manager

- Managed accounts receivable, payable and cash flow for a growing business
- Developed budgets to manage cash for a seasonal enterprise
- Implemented credit checking system resulting in zero bad debt 3 years running

1982 - 1995

Camazi Corporation

#### **Office Manager**

- Managed all aspects of accounting and financial management for insurance firm
- Responsible for customer satisfaction, new order and claim processing
- Negotiated with vendors to keep overhead to a minimum

#### **Education**

1968 - 1969

Lake Land College, Mattoon, Illinois

Associates Degree, Applied Science

1969 - 1971

Eastern Illinois University, Charleston, Illinois

Bachelor of Science Degree, Education

#### **Training**

 Completed order provisioning training for: AT&T, WorldCom, Sprint, SBC, Qwest and StarBand

## **Nick Hess**

#### **Experience**

2001-Present

Metro Communications Company, Inc.

#### **Programmer**

- Designed software to streamline sales and customer relations processes
- Increased web based marketing and web sales conversion rate every month
- Responsible for managing telecom pricing database containing 10,000 records

2000-Present

Lake Land College

#### **Programmer**

- Created back end management tool to manage growing on-line course offerings
- Designed trouble ticket manager to increase efficiency of I.T. trouble reporting
- Managed a number of applications used internally by I.T. help desk staff

#### **Education**

1997-2000

Lake Land College, Mattoon, Illinois

- Associates Degree, Computer and Information Technologies
- 12 Hours towards a Bachelors Degree in Computer Science

#### **Training**

- Completed Cross Telecommunications Training course, September 2001
- Microsoft Certified
- Cisco Certified

# **Bob Booth**

#### **Experience**

1992 - Present

The Telephone Booth / Metro Communications Co.

#### **PBX / Key System Technician**

- Responsible for all aspects of business including sales, service and finance
- Maintain customer phone and data networks for 80 companies in Branson area
- Experienced in cabling and programming for popular voice/data networks

1990 -1991

Long Distance Discount Service - LDDS

#### **Switch Technician**

- Lead switch technician for Harrison, Arkansas long distance switch
- Provisioned new accounts routed through LDDS's Harrison network
- Supervised Field Technicians responsible for installation of customer equipment

1988 -1990

EconoCall

#### Field Technician

- Programmed and installed various call routing devices at customer locations
- Tested local and long distance circuits required to deliver service to end users
- Assisted Lead Switch Technician in Springfield, Missouri switch maintenance

#### Education

1977 – 1981

Branson Missouri High School

1981 – 1983

N.A.D.C Technical College

#### **Training**

Certified to install and service: Mitel, Hitachi, Nortel and Comdial systems

# Metro Communications Company Exhibit C to CLEC Certificate Application Financial Statements

9:08 PM 05/05/03 Cash Basis

# METRO COMMUNICATIONS CO Profit & Loss

January through December 2002

	Jan - Dec 02
Ordinary Income/Expense	
Income	
Starband Installs	599.98
Commissions - Bandwidth	2,222.39
DirecWay Sales	299.97
Commissions - StarBand StarBand Sales	1,714.98
	59,671.26 105.00
Shipping & Handling Income Commissions - TBI	20,218.78
Commissions - Owest DSL	118,064.36
Commissions - TMC	5,447.98
Commissions - OSC	122,055.27
Commissions - Other	5,082.49
Interest Income	752.78
Total Income	336,235.24
Cost of Goods Sold	000,200.24
Starband Equipment	51,316.14
Commisions Paid	15,635.93
Shipping & Handling	289.49
Total COGS	67,241.56
	·
Gross Profit	268,993.68
Expense	444.45
Web Development	411.45
NationwideDSL	1,694.85
Satellite Internet	6.753.00
Starband Installs	6,753.00
Starband Shipping	4,575.52
Marketing Satellite Internet Bank Fees	8,414.88
Satellite Internet - Other	7,313.22 1,164.90
Total Satellite Internet	28,221.52
Office Renovation	19,680.06
Donations	400.00
Bandwidth Resource	10,224.51
Qwest DSL Marketing	
Telemarketing	2,266.00
Qwest DSL Marketing - Other	36,952.86
Total Qwest DSL Marketing	39,218.86
Commissions to Agents	30,205.89
Marketing	10.00
Uncategorized Expenses	956.25
Automobile Maint	305.50
Bank Service Charges	1,282.01
Contract Labor	90.00
Dues and Subscriptions	759.95
Insurance	2,914.00
Interest Expense	E 204 9E
Loan Interest	5,281.85
Interest Expense - Other	1,822.45
Total Interest Expense	7,104.30
Licenses and Permits	90.00
Miscellaneous	100.00
Office Supplies & Expense	3,772.44

9:08 PM 05/05/03 Cash Basis

# METRO COMMUNICATIONS CO Profit & Loss

January through December 2002

	Jan - Dec 02
Payroll taxes	
Medicare	159.50
Federal Witholding	682.00
Federal Unemployment	85.80
Social Security/Medicare	399.75
State Unemployment	255.56
Total Payroll taxes	1,582.61
Postage Professional Fees	134.82
Accounting	1,250.00
Legal Fees	675.00
Total Professional Fees	1,925.00
Rent	820.00
Seminars & Training	10.70
Service - General	40.00
Telephone	11,547.85
Travel & Ent	
Fuel	2,859.95
Lodging	621.88
Meals	1,728.29
Travel & Ent - Other	1,628.19
Total Travel & Ent	6,838.31
Utilities	1,336.52
Wage Expense	20,806.05
Total Expense	192,483.45
Net Ordinary Income	76,510.23
Net Income	76,510.23

9:09 PM 05/05/03 Cash Basis

# METRO COMMUNICATIONS CO Balance Sheet

As of December 31, 2002

	Dec 31, 02
ASSETS	
Current Assets	
Checking/Savings FNB - Money Market	60,708.17
FNB - Checking	19,780.06
Firstar - Checking	5,694.74
Total Checking/Savings	86,182.97
Other Current Assets	
Inventory Asset	6,307.29
Total Other Current Assets	6,307.29
Total Current Assets	92,490.26
Fixed Assets	
Goodwill	436,517.00
Total Fixed Assets	436,517.00
TOTAL ASSETS	529,007.26
LIABILITIES & EQUITY Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	50.00
Total Accounts Payable	50.00
Other Current Liabilities	
Payroll Liabilities	
Federal Withholding	292.00
Soc Sec/Medicare	470.40 24.59
Federal Unemployment Payroll Liabilities - Other	9.91
Total Payroll Liabilities	796.90
Total Other Current Liabilities	796.90
Tatal Communit inhibition	846.90
Total Current Liabilities	040.90
Long Term Liabilities Note Payable - First National	109,761.80
Total Long Term Liabilities	109,761.80
Total Liabilities	110,608.70
Equity	
Initial Investment	174,517.00
Opening Bal Equity	43,465.31
Income Tax Payments	-35,052.00
Retained Earnings	170,551.86
Net income	64,916.39
Total Equity	418,398.56
TOTAL LIABILITIES & EQUITY	529,007.26

60	Based on adding 60 initially, 20 per month for the next year to total 300 in the first year
<del></del>	Average monthly charge for local service per line \$30.00
	Assumed monthly CABS revenue per line \$22.50
\$ 3,150.00	rassamed monthly crisis revenue per mile carries
80	Total Accounts held constant over the prior 18 months
\$ 100.00	Based on 1% per month decline in Operator Services and 1% per month attrition
\$ 8,000.00	
120	Total Number of Business Long Distance accounts
\$ 125.00	Average Usage Revenue per Long Distance customer
15%	Average Commission Paid per account
\$ 2,250.00	Total Commissions received for Long Distance usage
n Model	l
\$22,000.00	Total billed revenue for T1, T3, Frame Relay and DSL services sold through July 2003
15%	Average commission paid to MCC from data service provider
\$3,300.00	Total monthly revenue received from the sale of dedicated data
n Model	
\$22,000.00	Total billed revenue for StarBand satellite Internet service for 350 customers
20%	Standard commission paid to MCC from StarBand
\$4,400.00	Total commission paid to MCC from StarBand
\$12,000.00	Gross revenue from the sale of StarBand equipment to new customers - 24 x \$500
\$16,400.00	
\$33,100.00	Total projected monthly revenue
	80 \$ 100.00 \$ 8,000.00  120 \$ 125.00 15% \$ 2,250.00  15% \$ 3,300.00  20% \$4,400.00 \$12,000.00 \$16,400.00

#### Metro Communications Company, Inc.

	Metro Communications Com	pany, me.	Dite Item Detail of Assumption
	EXPENSES		
	Local Service Expenses		
	Cost of Elements Sold	\$ 1,200,00	Total cost of ports, loops and features sold to analog line and PBX trunk subscribers; average \$20/line
	Billing Costs	\$ 600,00	Total cost of customer billing (\$150) and CABS billing (\$450)
	Total Local Service Expense	\$ 1,800.00	
	Operator Service		
	Cost to Wholesale O+ provider	\$ 3,200.00	Total of all elements required to complete Operator service calls each month
	Commissions Paid to Customers	\$ 480,00	Average of 10% of Metro Communication Co.'s net O+ revenue
	Misc. Customer Service Cost	\$ 200.00	Average monthly cost for tent cards, PBX programming, etc.
	Total Operator Service Expense	\$ 3,880.00	
	Satellite Internet		
	Wholesale cost of equipment	\$ 9,000.00	Cost of satellite Internet modems, transmitters and reflectors to Channel Master, StarBand, HNS
	Total Satellite Internet Expense	\$ 9,000.00	
	Payroll		
	Employees	\$ 5,500.00	Projected monthly cost for 2 executives at \$2,000 ea. and one part time customer representative at \$800; one part time programmer
	Employee Benefits	\$ 200.00	Health Insurance for two executives
	Total Payroll Expense	\$ 5,700,00	
	Marketing		
	Dedicated Data Advertising	\$ 500,00	Cost of web based marketing for T1, T3, Frame Relay and Businesses DSL products
	Satellite Internet Advertising	\$ 1,000.00	Cost of web based marketing for StarBand and DirecWay satellite Internet service
	Branson Marketing	\$ 500.00	Projected monthly recurring to make existing Branson, MO customers aware of CLEC services
	Total Marketing	\$ 2,000.00	
	Overhead		
	Office Rent	\$ 300,00	Current monthly rent for Sullivan, IL office
	Utilities	\$ 200.00	Average utilities based on the last 12 months
	Licenses and Permits	\$ 100.00	Monthly average for licenses and permits
	Phone and Internet	\$ 900.00	Local lines and long distance \$500; \$200 business class Satellite Internet connection
	Interest	\$ 400.00	Interest on First National Bank of Sullivan Note
	Total Overhead	\$ 1,900.00	
	TOTAL EXPENSES	\$24,280.00	Total Projected Expenses
	NET REVENUES	\$8,820.00	Total projected net revenues,
	CASH RESERVE	\$85,000.00	Cash from existing operations
,	ADJ CASH RESERVE	\$93,820.00	

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Operating Month's REVENUES		Aug-03	Sep-03	'	Oct-03	× Y.N	lov-03	ا إِر	Dec-03	3,22	Jan-04	* *	Feb-04	Mai	-04	Apr-04		yay-04	•	Jun-04	ال د الله الله الله الله الله الله الله	11-04
Telecomm Services		<u> </u>					4 4 4 5 E			1.7		ž.		هره مي دون مي الميان و هو اين					1			
		-1-	Å ) · · · · 20			K. Arm	50 8	.1		g jare in g interest		\$			-			دادار والحاطات والاستاداد مسلمان الأنا	4			20
New Businesses Line Total Customer Lines		0					20	"	20	17.3	∞ 20 ⊶ 160		20	f	20	20	4 1 5		1	20 260	1 4 4	280
Total Local Phone Service Revenue	s	60			100	37 7	4 700 00	. 1	140	1		Á	180		200	220	A	240	÷	7,800.00	A 4 3 4	8,400.00
CABS	3 S	1,800,00	2. 2.		3,000.00 2,250.00		3,600,00	<b>5</b> 4	4,200.00	<b>\$</b>	4.800.00	•	5,400.00	£ 4	3,000.00   \$	6,600.00	ž .	7,200.00	:		<b>3</b>	6,300.00
Gross Local Services Revenue	\$	1,350,00 \$	C 2 788	\$		4 F	2,700.00	5	3,150.00	\$	3,600,00	* .	4,050.00		1,500.00   \$	4,950.00		5,400.00	.5	13,650.00		4,700.00
Gloss Forti Selvices Meaging	•	3,130.00	4,200.00	•	5,250.00	\$ 3 X	6,300,00	\$	7,350.00	\$	8,400.00	<b>?</b> →	9,450.00	1.0% E 11	),500.00 \$	11,550.00		12,600.00	4 •	13,650.00		14,100.00
Operator Services		- <u>\$40</u>	(A) (A) (A) (A) (A)			,	13.				C. T. Service	•					OFF. IT	3. 1. 1.	1			r teritoria. Totale de la companya
Total Operator Service Accounts		80	80		00		80		80	3 34	en.		90	3	80	80	*	80	j	80		80
Average Revenue per Account	\$	100,00	2 98		80 96	10.0	94	;	80 92	• · · ·		·	80 89		87	85	1 s 10	. 83	· ·	82	Signia.	» . ~ <b>8</b> 0
Gross Operator Services Revenue	•	\$8,000.00	\$7,840.00		\$7,683,20	2.1	\$7,529.54	-3	\$7,378.95	2 - 37	\$7,231.37	§	\$7,086.74	ar was	8,945.00	\$6,806.10	1 60 A. T.	\$6,669.98	.1	\$6,536.58	3	\$6,405.85
Gross Operator Services Nevertue		#8,000.00	41,040.00		#1,003.20	,	\$1,328.54	•:	\$1,310.83	3 . 6	31,231,31	ŧ.	\$1,000.14	•	0,540,00	\$0,000.10	at.	. #0,00#.#0	, i	40,030.00	0,3	40,400,00
Long Distance		· ·					r ywn ar E*la at			9		1			CE AMP Colonia a la		1.5	الله الله التي الله التي الله التي الله التي التي التي التي التي التي التي التي	, and a second			
Total Long Distance Accounts		120	120		120	ļ	120	ì	120	4	120	}	120	* 1	120	120	ي در از	120		120	100	120
Average Revenue Per Account	\$	125.00	44.46.18	s		\$ 50. 17	125.00	,	125.00	•	125.00	1	125.00		125.00 S	125.00	f - "	125.00	1		\$	2125.00
Average Percentage Paid to MCC	•	15%	15%	•		•	15%		15%	0.00	15%	•	15%		15%	15%	A 75	ं ≥15%	•	15%	, fire	15%
Total Long Distance Revenue		\$2,250.00	\$2,250.00		\$2,250.00		\$2,250.00		\$2,250.00	572 3	\$2,250.00	5	\$2,250.00	10. 10.00	2 250.00	\$2,250.00	1 4	\$2,250.00	£	\$2,250.00	1 m	\$2,250.00
<b>.</b>		1.5			<b>V</b> -,	1	1.00		<b>4-1</b>	81.0	**************************************	Ì	<b>V</b> _,	A Second	,	<b>4-,</b>		90 9 E		<b>V-1</b>	we to Ar	
Dedicated Data Commission		j.	, 年發記				5 <b>*</b> *	į		7 7	3.4				1		4" Jr		San		S. C	34. 2
Total Monthly Billed Revenue		\$22,000.00	\$25,300.00		\$28,600.00	كافر الما أ	31,900.00	)	\$35,200.00	780	\$38,500.00	1	\$41,800.00	. 134	5,100.00	\$48,400.00	i de	\$51,700.00	). I	\$55,000.00		58,300.00
Average Percentage Paid to MCC		15%	15%		15%	š .	15%		15%	1 2	13%	ŗ	13%	A 10	13%	13%	1	. 13%	2	13%		-13%
Total Dedicated Data Revenue		\$3,300.00	\$3,795.00		\$4,290.00	1	\$4,785.00	)	\$5,280.00	17.4	\$5,005.00	;	\$5,434.00	\$	6.863.00	\$6,292.00	Pir.	\$6,721.00	٤	\$7,150.00	Bart Land	\$7,579.00
		5-				1 4		į.			. Y. Y. 19				5		* "	the s	į	•	# 43 ( )	4.92
Satellite Internet Commission		M,	ا و الاحد.			8.	in a state	1		1	4		į	y	Dec State		ď.*			,	Ř dyd	
Total Monthly Billed Revenue		\$22,000.00	\$24,100.00		\$26,200.00	ļ 15 <b>. 1</b>	28,300.00	) <sub>2</sub>	\$30,400.00		\$32,500.00	1	\$34,600.00	\$3	6,700.00	\$38,800.00	ď.	\$40,900.00	)	\$43,000.00	V 2.	45,100.00
Percentage of Revenue Received		20%	20%		20%	, s <sub>c</sub>	,20%	,	20%	ş	20%		20%		20%	20%	,	. 20%	s.	20%	6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	20%
Total Satellite Internet Commission		\$4,400.00	\$4,820.00		\$5,240.00		\$5,660.00	) <sup>.</sup>	\$6,080.00		\$6,500.00	1	\$6,920.00	\$	7,340.00	\$7,760.00		\$8,180.00	),	\$8,600.00		\$9,020.00
Gross Revenue from Equipment		\$12,000.00	\$12,000.00		\$12,000.00	J- 、 \$	\$12,000.00	)	\$12,000.00		\$12,000.00	)	\$12,000.00	\$1	2,000.00	\$12,000.00	ri 🧗 🛎	\$12,000.00	),	\$12,000.00	s. \$	12,000.00
Total Satellite Internet		\$16,400.00 \ <sup>25</sup>	\$16,820.00		\$17,240.00	F	17,860.00	)	\$18,080.00	100	\$18,500.00	`	\$18,920.00		9,340.00	\$19,760.00	使护护	\$20,180.00	Ŕ	\$20,600.00	2 July 2 g	21,020.00
						į				100	× 1	•			le		1	2			<b>1</b>	
TOTAL REVENUES		\$33,100.00	\$34,905.00		\$36,713.20	ł., i	38,524.54	ļi.	\$40,338.95	1 771	\$41,386.37	}	\$43,140.74	\$4	4,898.00	\$46,658.10	Karangan 🕙	\$48,420.98	Ľ	\$50,186.58	\$	51,954.85
		<i>y</i>								2.37							7.	, <u> </u>	å		્ર 💲 💲	10,227.31.
EXPENSES		*						i			10.5		]				1 4	er e	1		1.2	
Local Service Expenses		<u>,                                    </u>				100	100	+				1							3		3	
Cost of Elements Sold	\$	1,200.00	1,600,00	\$	2,000.00	\$ -0	2,400.00	\$ \$	2,800.00	. S. a. 3	3,200.00	\$	3,600.00	\$ 11 1	\$ :000,000	4,400.00	\$	4,800.00	<b>S</b>	5,200.00	\$.	5,600.00
Billing Costs	\$	600.00	00.008	\$	1,000.00	\$	1,200,00	\$	1,400,00	\$	1,600.00	\$	1,800.00	\$: 5 2	000.00 \$	2,200.00	\$	2,400,00	\$	2,600.00	\$1 ' W.	2,800.00
Total Local Service Expense	\$	1,800.00	2,400.00	\$	3,000.00	\$	3,600.00	\$	4,200.00	\$ 16	4,800.00	\$	5,400.00	\$ . €	\$ \ 00.000.0	6,600.00	\$	7,200.00	\$	7,800.00	\$	8,400.00
		.,	42 MAY 14			188	en e	į			, * d . d . d	•	-					d die	Campy .		M 17. 19	
Operator Service		}~.·	Charles the Can			\$	% 2	1		y . 3 %	29 7800 10				*. (, ° *		71		1		90	
Cost to Wholesale O+ Provider	\$	3,200.00	3,200.00	\$	3,200.00		3,200,00		3,200.00	\$# *	3,200.00	3		100 miles	3,200.00   \$	3,200.00	3 .	3,200.00	₩.	3,200.00	<b>3</b> ~4	3,200.00
Commissions Paid to Customers	\$	480.00 💲	1000		448.32	,	432.95	F	417.89	\$∴,⊰					374.50 \$	360,61	\$	347.00	3		¥ <b>\$</b> }; ₹	.320.59
Misc. Customer Service Cost	\$	200.00	200,00	\$	200.00	,5	200.00		200.00	S : .	200.00			. <b>\$</b>	200.00 \$	200.00	\$	200.00	š.	200.00	\$ 9.3	200.00
Total Operator Service Expense	\$	3,880.00 🔭	. 3,854.00	\$	3,848.32	\$ 75	3,832.95	<b>\$</b> \$	3,817.89	\$: ·	. , 3,803,14	\$	3,788.67	\$ 3	,774.50 \$	3,760.61	\$	3,747,00	} \$	3,733.66		3,720.59
B 4 No. 1 4			a remain a right					ž.						3	1		***	W. 1985			**	
Satellite Internet		0 000 00 10	3 XX				6 2 6 3	1			et distances			94			¥ . 5	4 7 /	1		. <b>6</b> } • } •	5.5
Wholesale cost of equipment	\$	9,000.00	9,000.00	•		\$ 4	9,000.00	, -	9,000.00		9,000,00	,	i	k.	,000.00 \$	9,000.00		9,000.00	3 '	9,000,00	\$ 5m	9,000.00
Total Satellite Internet	\$	9,000.00	9,000.00	\$	9,000.00	<b>.\$</b>	9,000,00	<b>.</b>	9,000.00	<b>\$</b>	9,000,00	•	9,000.00		,000.00 \$	9,000.00	Q	9,000,00	ş 🖣	9,000.00	\$ 5.	9,000.00
Bersell			1, 2, 4					t	į		- 44		ĺ				2 .	Ge sent	ì			1973
Payroll	\$	5.500.00 \$	5,500.00		£ 600 00	A.	E 500 00	, e	E 600 00		7 500 00		7 500 00		500.00 \$	7 500 00		7.500.00	3 3 <b>e</b>	7 500 00	-	7.500.50
Employees Employee Benefits	\$	200.00 \$		\$	5,500.00	1	5,500,00 - 200,00	<b>?</b>	5,500.00		7,500.00 200.00		7,500.00 200.00		200.00 \$	7,500.00 200.00	\$	200.00	.6	7,500.00 200.00		7,500.00
• •		5,700.00 \$	E	-	5,700.00		. 2	1 :						19.0			1 1	7,700.00	3	4		200.00
Total Payroll	2	eli enima i 🏚	5,700.00	•	5,1 30.00		5,700.00	-	3,700.00	; ♥ ^ ^; , ', '	7,700.00		7,700.00 5		700.00 \$	1,100.00	<b>*</b> *23		; <b>-</b>	7,700.00	A Comment	1,700.00
Marketing			7 9			J. 15.	8		ĺ				ï				1		5		, »	
Dedicated Data Advertising	\$	500.00 \$5	500.00	s	500.00	t '	500.00	ŝ	500,00		750.00	\$	750.00		750.00 . \$	750.00		750.00		750.00		750.00
Satellite Internet Advertising	\$	1,000.00 .\$	and the second of the second o				1,000.00		1,000.00		1.000.00		1,000.00	يه تحريب حداد	,000.00	1,000.00		1,000.00	ě	1,000.00		750.00 1,000.00
Branson Marketing	\$	500.00 \$	500.00		500.00		500.00				500.00		500.00		500.00 S	500.00	6 C	500.00		500.00		500.00
Total Advertising	Š	2,000.00 (\$)	(2) 4,π/ , ¼		2,000.00	3	2,000.00		2,000.00		2,250.00		2,250.00		250.00 \$	2,250.00	* *	2,250.00		2,250.00		2,250.00
	-	· · · · · · · · · · · · · · · · · ·		•	_,	ļ."		•	_,	1 to 1	C. 444 (1977)	-				_,			*	_,		
Overhead		*:							,		gira i		1				ž. ž	and the second	}			
• •							• • • •	•	•		•				wv t		÷			1	dhame. A	Parameter

#### Metro Communications Company, Inc.

#### August 2003 - July 2004 ProForma Financials

Office Rent	s	300.00 's '5 300.00 s	300.00 \$ 300.004 \$	300.00 \$\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	300.00 (\$ 37 300.00 \$	300.00 \$ 300.00 \$	300.00 \$
Utilities	\$	200.00 \$ 200.00 \$	200.00 \$ 200.00 \$	200.00 \$ 200.00 \$	200.00 \$ 7 7 200.00 \$	200.00 \$\$ - 200.00 \$	200.00 \$ 200.00
Licenses and Permits	\$	100.00   \$ 100.00   \$	100.00 \$ \$ \$ 100.00 \$	100.00 \$ 100.00 \$	100.00 \$ 100.00 \$	100.00 \$ 100.00 \$	100.00 \$ 4444 - 100.00
Phone and Internet	\$	900.00 \$ ~ 900.00 \$	900.00 \$ 900.00 \$	900.00 \$ 3. 900.00 \$	900.00 \$ 5 900.00 \$	900.00 \$ - 4 900.00 \$	900.00 💲 💮 900.00
interest	\$	400.00 \$	400.00 \$ 67400.00 \$	400.00 \$ 300.00 S	300.00 \$ 200.00 \$	300.00 \$ 300.00 \$	300.00 \$ 300.00
Total Overhead	\$	1,900.00 \$ 1,900.00 \$	1,900.00   \$ 1,900.00   \$	1,900.00 \$ _ (1,800.00 ) \$	1,800.00 \$ 1,800.00 \$	1,800.00 \$ 1,800.00 \$	1,800.00 \$ 7, 1,800.00
			ki ki ki ki da	53 4. 7 6 7		17	
TOTAL EXPENSES		\$24,280.00 \$24,884.00	\$25,448.32 \$26,032.95	\$26,617.89 \$29,353.14	\$29,938.67 \$30,524.50	\$31,110.61 \$31,697.00	\$32,283.66 🐔 🍀 \$32,870.59
		20 10 10 10 10 10 10 10 10 10 10 10 10 10		13.44		3.0	\$345,021.33
						The state of the s	1 2 4 7 E 4 7 T
NET REVENUES		\$8,820.00 \$10,041.00	\$11,264.88 \$12,491.58	\$13,721.05 \$12,033.23	\$13,202.07 \$14,373.50	\$15,547.49 \$16,723,98	\$17,902.92 \$19,084.27
	-		,		4		
CASH RESERVE	2	85,000,00 \$93,820,00	\$103.861.00 \$115.125.88	\$127,617.46 \$141,338.51	\$153,371,74 \$166,573,81	\$180,947.31 \$196,494.81	\$213,218.79\$231,121.71
ADJ CASH RESERVE	•	\$93,820.00 \$103,861.00		\$141,338.51 \$153,371.74	\$166,573,81 \$180,947.31	\$196,494.81 \$213,218.79	\$231,121.71 \$250,205,98
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10,227,31

#### Notes:

<sup>1)</sup> Payroll expense increased by \$1,000 monthly on January of 2004 based on need for full time customer representative

<sup>2)</sup> Monthly expenses are primarily marketing and sales based and can be increased or decreased based on market conditions (we have the cash to meet 4 months of expenses by reducing marketing and sales expense)

<sup>3)</sup> All above numbers are conservative estimates of current performance continuing for the next 14 months

#### Metro Communications Company, Inc.

CASH FLOW	Projected Totals
Revenue	######################################
Expenses	\$510,227 \$345,021
Net Revenue	\$165,206
Cash Flows Provided By Operations	\$165,206
• •	
Cash Provided By Investing Activities	<b>*************************************</b>
D. I. O.	
Debt Service	(\$30,000),
Net Increase In Cash	\$135,206
Not morease in Casil	
Cash as of 08/01/2003	\$85,000
	Late of the second
Cash as of 07/31/2004	\$220,206
	S AND THE RESERVE AND THE RESE
BALANCE SHEET	
ASSETS	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Cash	\$220,206
Inventory Assets	<b>\$7,000</b>
Goodwill	\$436,517
Goodwiii	
Total Assets	\$663,723
LIABILITIES	
Payroll Liabilities	\$1,000
Long Term Liabilities - Note Payable	\$60,000
Long Term Clabinies - Note 1 ayabic	
Total Liabilities	\$61,000
EQUITY	
Total Facility	All the state of t
Total Equity	\$602,723
	I mediate not a though it