Exhibit No.:

Issues: Rate Base Adjustments, Cash Working Capital, Materials and Supplies, Advertising, Dues and Donations, Main Break Expenses, Promotional Items, Property Taxes, PSC Assessment, Regulatory Asset Expense, Telephone Expense Witness: Regina C. Tierney Exhibit Type: Rebuttal Sponsoring Party: Missouri-American Water Company WR-2010-0131 Case No.: SR-2010-0135 Date: April 15, 2010

#### MISSOURI PUBLIC SERVICE COMMISSION

#### CASE NO. WR-2010-0131 CASE NO. SR-2010-0135

#### **REBUTTAL TESTIMONY**

#### OF

#### **REGINA C. TIERNEY**

#### ON BEHALF OF

#### MISSOURI-AMERICAN WATER COMPANY

#### **BEFORE THE PUBLIC SERVICE COMMISSION**

OF THE STATE OF MISSOURI

IN THE MATTER OF MISSOURI-AMERICAN ) WATER COMPANY FOR AUTHORITY TO ) FILE TARIFFS REFLECTING INCREASED ) CASE NO. WR-2010-0131 CASE NO. SR-2010-0135 SERVICE )

#### AFFIDAVIT OF REGINA C. TIERNEY

Regina C. Tierney, being first duly sworn, deposes and says that she is the witness who sponsors the accompanying testimony entitled "Rebuttal Testimony of Regina C. Tierney"; that said testimony and schedules were prepared by her and/or under her direction and supervision; that if inquires were made as to the facts in said testimony and schedules, she would respond as therein set forth; and that the aforesaid testimony and schedules are true and correct to the best of her knowledge.

State of Missouri County of St. Louis SUBSCRIBED and sworn to Before me this /4/2 day of /4/2 2010.

Notary Public

My commission expires:



#### REBUTTAL TESTIMONY REGINA C. TIERNEY MISSOURI-AMERICAN WATER COMPANY CASE NO. WR.2010.0131 SR.2010.0135

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1 2		
3 4		REBUTTAL TESTIMONY
5 6		REGINA C. TIERNEY
7 8		WITNESS INTRODUCTION AND PURPOSE
9		
10	Q.	PLEASE STATE YOUR NAME, TITLE AND BUSINESS ADDRESS.
11	A.	Regina C. Tierney, Financial Analyst II for American Water, 727 Craig Road,
12		St. Louis, Missouri 63141.
13		
14	Q.	HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN THIS
15		PROCEEDING?
16	A.	Yes, I submitted direct testimony in this proceeding on behalf of Missouri-
17		American Water Company (MAWC or Company).
18		
10	0	WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?
19	Q.	WHAT IS THE PURPOSE OF YOUR REBUTTAL LESTIMONY?
20	Α.	The purpose of my rebuttal testimony is to respond on behalf of MAWC to
21		the Staff Report regarding the following issues:
22		1) Rate Base Adjustments;
23		2) Advertising;
24		3) Dues and Donations;
25		4) Main Break Expense;
26		5) Promotional Items;
27		6) Property Tax;
28		7) PSC Assessment ;
29		8) Regulatory Asset Expense; and,

1		9) Telephone.
2		
3		(1) RATE BASE ADJUSTMENTS
4		
5	Q.	DOES MAWC AGREE WITH THE RATE BASE COMPUTED BY THE
6		STAFF IN ITS REPORT?
7	A.	No. The Company has several issues with the method Staff used to compute
8		Rate Base.
9		
10	Q.	WITH WHAT ITEMS IS MAWC CONCERNED?
11	A.	MAWC has issues concerning Cash Working Capital and Materials and Supplies.
12		In addition to the substantive disagreements, Staff and MAWC's Rate Base
13		calculation have some inconsistency.
14		
15	Q.	WHAT DO YOU BELIEVE HAS CAUSED THIS INCONSISTENCY?
16	A.	Staff used an October 31, 2009 Rate Base with no true-up to April 30, 2010,
17		while Company used a June 30, 2009 Rate Base with a true-up to April 30, 2010.
18		I believe this added some difficulty in reconciling the Rate Base of Staff to the
19		Rate Base of Company. The explanations below attempt to reconcile the Staff
20		Rate Base at October 31 to Company Rate base at June 30, 2009 with an April
21		30, 2010 true-up.
22		
23		CASH WORKING CAPITAL
24 25	Q.	WHAT IS THE FUNCTION OF CASH WORKING CAPITAL?

Α. Cash working capital is included in a utility's rate base to help compensate 1 2 investors for the lag between the time utility service is rendered to the customer and the time it takes to collect revenues from the customer to pay 3 4 for the service. Investors are required to provide "upfront" capital to fund the 5 daily operations of the business before customers pay their bills. The cash 6 working capital calculation can also properly reflect the impact of the delay in 7 receiving revenues from customers on paying the incurred expenses. The timing difference between incurring expenses and the receipt of the revenue 8 will result in either a net (lead) or lag. This net (lead) or lag is multiplied by 9 10 the average daily expense resulting in the net cash working capital requirement of the Company. 11

12

#### 13 Q. HOW WAS THE LEVEL OF WORKING CAPITAL DETERMINED?

A. The determination of the amount of working capital for a specific item in the study
 is calculated by multiplying the daily expense requirement by the difference
 between the revenue lag and the expense lag for the category.

17

### 18 Q. PLEASE DISCUSS THE ISSUE REGARDING THE SERVICE COMPANY 19 LEAD/LAG EXPENSE ITEM.

A. The Staff and MAWC have taken different approaches to the appropriate lag for
 Service Company expenses in the Lead/Lag Study. Both Company and Staff
 used a Lead/Lag Study approach in determining the level of working capital to be
 reflected in rate base.

#### DO THE COMPANY AND STAFF RESULTS DIFFER? 2 Q. Yes. There is a discrepancy in the expense lag calculation for Tax Withholding, 3 Α. Service Company fees and Cash Vouchers. In addition, the Company does not 4 agree with the approach to reduce the Revenue Lag in each district. There are 5 also discrepancies in the FICA tax & Unemployment tax expense lags. 6 7 DOES COMPANY DISAGREE WITH THE REVENUE LAG CALCULATED IN 8 Q. EACH DISTRICT BY STAFF? 9 Yes. The Company believes that Staff is unfairly penalizing MAWC in the 10 Α. calculation of the Revenue Lag. Staff has reduced the collection days used in 11 calculating the Revenue lag by 50% in the following districts, Brunswick, Cedar 12 Hill, and Warrensburg. Staff did not provide a reason for the reduction other than 13 stating if the collection days seemed high the adjustment was made. Many areas 14 15 in the State of Missouri are dealing with economic hardships. Such hardships clearly impact the customer's ability to provide payment on a timely basis. 16 However, MAWC should not be held responsible for these issues by decreasing 17 the collection days in the calculation of the Cash Working Capital Revenue lag. 18 It is the Company's position that the collection day lag should not be arbitrarily 19 adjusted. 20 In addition, the St Louis Service lag was reduced from 40.53 to 15.21. 21 The Company believes this adjustment is incorrect, as St Louis bills on a 22 guarterly basis. In response to this point, Staff stated that since the Company 23

chooses to bill on a quarterly basis, the monthly lag should be used instead of
 the quarterly lag. This adjustment alone greatly impacts the St Louis Working
 Capital. Staff's approach is unfair to the Company, as the Company would incur
 additional expenses if billing occurred on a monthly basis.

In sum, it is inappropriate to effectively hold the Company liable for the lack of timely payment on the part its customers. MAWC is making every effort to collect on accounts in a timely manner, but due to economic conditions beyond its control, the Company finds it extremely difficult to shorten the time between billing and collection. Already, many customers complain about the short time frame between receipt of the bill and the due date; further efforts to shorten this period will only work to the disadvantage of the customers.

12

### 13 Q. PLEASE DESCRIBE THE DISCREPANCY IN EXPENSE LAG FOR TAX 14 WITHHOLDING.

15 Α. The tax withholding lag represents the amount of time between collection of payroll and taxes and submission to the various tax agencies. The Company has 16 used 15.50 Expense lag days and Staff has used 12.00 days. The Company 17 18 explained in its original filing that the 15.50 Expense lag days is appropriate because the employee is paid about ten days after the end of the service period. 19 The average service period of the pay cycle is 5.5, or one half of the 11 day 20 service period. Adding the average of the service period, 5.5 days, to the 10 21 days between service period end date and payment date results in a lag of 15.5 22 days. The Company believes this is an appropriate lag for the tax withholding 23

1		and should be used instead of the 12.0 calculated by staff. Please see Schedule
2		RCT – 1 to see the Cash Working Capital lag calculation for tax withholding.
3		
4	Q.	WHAT SERVICE COMPANY FEE LAG DOES STAFF USE?
5	Α.	The Staff's lag is a positive 23.99 days. This indicates that Staff believes that
6		MAWC receives Service Company services before it is required to pay for those
7		services.
8		No.
9	Q.	WHAT LAG DID MAWC USE FOR SERVICE COMPANY FEES?
10	Α.	The Company's lag for Service Company fees is a negative 10.98.
11		
12	Q.	WHY DOES MAWC BELIEVE THAT THE APPROPRIATE SERVICE
13		COMPANY FEE LAG IS A NEGATIVE 10.98 DAYS?
14	Α.	MAWC is billed in advance for services to be provided by the Service Company.
15		Such arrangement allows the Service Company to have the necessary funds to
16		operate and provide its services to MAWC. For example, MAWC was billed in
17		January 2009 for an estimated level of Service Company charges to be incurred
18		in the month of January 2009. In the February bill, the January estimate is trued
19		up to the actual amount of expense incurred. The Company disagrees with the
20	0	Staff position related to the lag for this expense item. The Company should be
21		allowed the negative10.98 as the Service Company fees are paid in advance.
22		
23	Q.	IS THERE AN EXAMPLE OF A SIMILAR PAYMENT ARRANGEMENT THAT

#### WILL BE FAMILIAR TO THE COMMISSION?

2 Α. Yes. The PSC Fee Assessment that is issued by the Commission represents 3 costs to be incurred by the Commission for service it will provide in the regulation of utilities in the State of Missouri. The Commission gives the regulated utilities 4 5 the option of paying the entire yearly amount in one lump sum or of paying in 6 quarterly installments. MAWC chooses to pay through quarterly installments. However, each quarterly payment is made in advance of the applicable quarter. 7 8 As a result, the Staff, in the calculation of its Working Capital requirements, 9 reflects a negative expense lag of 45 days for the assessment. This reflects the 10 payment of PSC Fees to the Commission in a manner that will allow the 11 Commission to have the necessary funds available to operate and provide its 12 services in the regulation of Missouri utilities. MAWC management fees are paid 13 in advance for the same reason.

14

### 15 Q. PLEASE EXPLAIN WHAT OTHER DISCREPANCIES REMAIN BETWEEN 16 STAFF AND MAWC.

# 17 A. There are also Expense Lag variances in the Employer portion of FICA, 18 Unemployment taxes and Cash Vouchers

Also, the Company feels some errors have been made by Staff in calculating the Staff's annualized results amounts. The Company has discussed the issue with Staff and believes Staff will correct the annualized results amounts in the next EMS run.

#### 1 Q. WHAT IS THE ORIGIN OF THESE VARIANCES?

A. It is the Company's position that separate and distinct Expense lag calculations
should be used for Tax Withholding, Employer Portion FICA taxes, and
Unemployment taxes and has submitted these calculations as part of the original
workpapers. In contrast, Staff used the same generic lag for Labor, Tax
Withholding, FICA taxes and Unemployment taxes.

7 The Cash Vouchers lag discrepancy is due to Staff using an average of all 8 of the districts Cash Vouchers expense lag. Staff's method in this regard is 9 inconsistent with the Cash Working Capital lag for all other Operating Expense 10 items. Staff calculated this lag by adding together each of the districts expense 11 lags and dividing by the number of districts. Further, such method will 12 necessarily create a variance, because all districts have equal weight in the 13 average.

14

### 15 Q. WHAT IS THE DOLLAR IMPACT BY CATEGORY TO THE COMPANY'S RATE 16 BASE FOR CASH WORKING CAPITAL?

17 A. The Company has calculated the negative impact relating to Revenue Lag of 18 \$8,030,681, a positive impact for Tax Withholding lag of \$72,300, a negative 19 impact for Management fees lag of \$2,533,169, a negative impact for Cash 20 Vouchers lag of \$13,077, a negative impact for FICA – Employer portion of 21 \$12,434, and a negative impact for Unemployment tax of \$3,111.

22 The Total of the impact relating only to lag day variances is \$10,520,172. 23 The negative adjustment to the Rate Base item Cash Working Capital by Staff

1		would seriously impair the Company's ability to make the timely payments. The
2		Company seeks to change the Revenue lag days and Expense lag days to more
3		closely reflect the Company's previously calculated days. Please see Rebuttal
4		Schedule RCT - 2 for a breakdown by district and category of the different
5		impact calculations.
6		
7		MATERIALS AND SUPPLIES
8 9	Q.	WOULD YOU LIKE TO RESPOND TO THE POSITION TAKEN BY STAFF
10		REGARDING MATERIALS AND SUPPLIES IN RATE BASE?
11	A.	Yes. Staff has adjusted the Rate Base amount for Platte County Water's
12		Materials and Supplies, rather than using the 13 month average value ending
13		October 2009.
14		
15	Q.	WHY DID STAFF TAKE THIS APPROACH?
16	Α.	Staff states that there is a downward trend in materials and supplies, and
17		therefore used the October 2009 balance as the amount for Platte County
18		Water.
19		
20	Q.	IS THIS THE APPROACH STAFF TOOK IN THE OTHER OPERATING
21		DISTRICTS?
22	A.	No. This treatment is not consistent with the treatment of the other districts.
23		

### 1 Q. IS IT APPROPRIATE TO TAKE THIS APPROACH AS TO PLATTE 2 COUNTY WATER?

A. No. Even though there is a downward trend in Platte County, using only the October 2009 balance does not accurately reflect the activity over the past 13 months, or the activity expected on a going forward basis. The usage of an average reduces the impact of the fluctuation in balances. However, MAWC does recognize that there is a large variance in the balances at October 2008 and October 2009 that is related to a change in operations at the Platte County treatment facility.

10

# 11 Q. WHAT WOULD BE A REASONABLE APPROACH TO TAKE IN SETTING 12 AN AMOUNT FOR MATERIALS AND SUPPLIES FOR PLATTE COUNTY 13 WATER?

A. It would be reasonable to use a 12 month average rather than the October
2009 balance for the Rate Base. Use of a twelve month average would
eliminate the use of the October 2008 balance and result in a Materials and
Supplies amount for Platte County Water of \$18,998, instead of the \$6,845
proposed by Staff.

19

# 20 Q. DOES THIS CONCLUDE YOUR DISCUSSION OF RATE BASE ISSUES? 21 A. Yes.

- 22
- 23 (2) ADVERTISING

Q.

#### WHAT IS THE ISSUE REGARDING ADVERTISING?

2 A. Staff has disallowed recovery of the cost of several advertisements that
 3 MAWC believes should be allowed.

4

#### 5 Q. WHAT TYPES OF ADVERTISEMENTS WERE EXCLUDED?

6 A. Staff typically excludes any advertisement that is institutional or

7 promotional in nature, but supports recovery of advertisements that

8 provide customers general or safety information. The difficulty in

9 classifying advertisements is that they often contain elements that are

10 both informational and institutional in nature. I do not agree with all of the

11 Staff's classifications but recognize that interpretational judgment is

12 involved.

13

### 14 Q. HOW WOULD YOU DESCRIBE THE ADVERTISEMENTS FOR WHICH

15

#### STAFF DID NOT RECOMMEND RECOVERY?

A. Many of the advertisements provide information regarding customer service
 center contact information, which would fall into the general advertisement
 category. Staff has properly allowed advertisements in Yellow Pages
 regarding customer service center contact information in this rate case.
 Similar ads in community publications should also be allowed. Examples of
 these advertisements are attached to this testimony as Schedule RCT- 3A.

22 Other types of the disallowed advertisements provide useful 23 information about protecting watersheds and water sources. Some people

do not realize that fertilizers, herbicides, and pollution can end up in the water systems. These pollutants can dramatically impact water quality and the amount of chemicals that it takes the company to treat the water to provide clean and safe water.

5 Staff has also disallowed the Public Hearing announcements from the 6 Advertising costs. MAWC coded the announcements to Advertising cost in 7 error. Although the expenses are not coded to the correct account, the 8 expenses should be included because the announcements are required for 9 filing a rate case. Thus, If Staff makes an adjustment to exclude the 10 announcement cost from Advertising, a corresponding adjustment should be 11 made to include the cost in Rate Case Expense.

12

### 13 Q. WHAT IS THE DIFFERENCE BETWEEN STAFF AND COMPANY ON 14 ADVERTISING?

15 A. Staff's total cost of Advertising is \$18,647. If the costs related to the above 16 described advertisements are included, the revised level of Advertising cost 17 should be \$22,187, or \$3,540 greater than Staff's cost. Further explanation 18 of the costs the Company seeks to include is provided in Schedule RCT – 3.

- 19
- 20

#### (3) DUES AND DONATIONS

### Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY REGARDING DUES AND DONATIONS?

23 A. Staff has excluded some Company Dues and Donations from its Revenue

1		Requirement. Company believes many of the excluded Dues and
2		Donations provide a benefit to the customer.
3		
4	Q.	WHAT DUES AND DONATIONS HAVE BEEN EXCLUDED BY STAFF?
5	Α.	Staff has excluded donations to local charitable organizations,
6		membership dues to chambers of commerce, membership dues to rotary
7		clubs, and dues to professional organizations.
8		
9	Q.	IS MEMBERSHIP IN COMMERCE ASSOCIATIONS AND
10		PROFESSIONAL ORGANIZATIONS COMMON FOR BUSINESSES?
11	A.	Yes. It is a customary and reasonable practice for other businesses in the
12		community to belong to the local commerce associations. These
13		associations often have local information symposiums at which business
14		members can present useful information to their customers. Other
15		organizations that MAWC is a member of have conferences where valuable
16		information is presented that can lead to more efficient and safer business
17		practices which in turn provide a benefit to the customer. For example, the
18		membership payment to the American Water Works Association was
19		excluded by the Staff. This association's members represent water
20		treatment plant operators and managers, scientists, environmentalists,
21		manufacturers and others that discuss water supply and public health issues.
22		Members can get valuable information that could be applied current water
23		treatment practices. This could mean dramatic improvements to the services

and quality of the water MAWC provides, which would directly benefit the
 customer.

3

### 4 Q. WHAT IS THE DIFFERENCE BETWEEN STAFF AND COMPANY AS TO 5 DUES AND DONATIONS?

6 A. The adjustment difference between Staff and Company is \$344,678. The 7 Company seeks to include \$123,277 associated with Dues to local 8 chambers of commerce, rotary clubs, and various water related 9 professional organizations in its revenue requirement. A detailed listing of 10 the amounts the Company would like to include is provided in Schedule 11 RCT – 4.

It is my understanding that \$12,307 in Missouri State Chamber of 12 Commerce dues, including program costs of activities sponsored by the 13 State Chamber, were excluded by Staff not only because of the perception 14 that membership in chambers of commerce provide no benefit to the 15 customer, but also because of a belief that they constitute lobbying or are 16 duplicative of local chamber memberships. A number of other excluded 17 dues are not nearly as significant in scope but represent similar fees paid 18 on a local level so that MAWC personnel can actively participate in the 19 development of the local communities we serve. 20

21

22 Q. IS THE STATE CHAMBER OF COMMERCE A LOBBYING
 23 ORGANIZATION?

The Missouri Chamber of Commerce is organized as a 501.c.6 1 Α. organization for IRS tax reporting purposes. Some employees of the 2 Chamber are registered lobbyists and have provided testimony before the 3 legislature on various subject matters such as taxation, insurance, and 4 tools for economic growth, however the main focus is to provide 5 companies with the resources to manage their business effectively and 6 efficiently. Members have access to cutting-edge information, leadership 7 8 and professional development programs, and business products, services 9 and networking opportunities to help a business grow.

10

### 11Q.HOW DOES THE STATE CHAMBER DIFFER FROM LOCAL12CHAMBERS OF COMMERCE?

The two are very different in scope and application. Local chambers are 13 Α. oriented to local communities and therefore the efforts are not duplicative. 14 Local chambers understand the needs and resource availability on a local 15 level and work to improve local working and business conditions. 16 MAWC's participation in local chambers helps enable the Company to 17 stay in touch with and be accessible to our customers. The Missouri 18 Chamber of Commerce deals with larger scope issues and industries such 19 as Boeing, Chrysler, Monsanto, etc., and is dedicated to creating a 20 stronger environment for business growth and economic development. 21 The State Chamber of Commerce is focused on broader educational and 22 economic development issues that impact the state or region as a whole. 23

### 2 Q. CAN YOU PROVIDE EXAMPLES OF THE EDUCATION AND 3 ECONOMIC DEVELOPMENT PROGRAMS SPONSORED BY THE 4 MISSOURI CHAMBER OF COMMERCE AND EXPLAIN HOW THEY 5 BENEFIT CUSTOMERS?

The State Chamber sponsors the Educational Foundation Program, Show 6 Α. Me Scholars Program, Missouri METS and the Leadership Missouri 7 The Staff has proposed disallowance of the costs of all 8 Program. programs, such as these, that are organized or funded by the State 9 Chamber. The educational programs mentioned help improve existing 10 students' and leaders' productivity, lead to better public awareness, and 11 develop employees and future leaders more capable of dealing with 12 issues of statewide importance. Missouri METS is a coalition of state 13 business, education and community leaders that are developing programs 14 to boost student achievement in math, engineering, technology and 15 science. This program was formed when various business, community 16 17 and education leaders came to the Missouri governor to discuss the emerging crisis of students underperforming in math and science 18 standardized tests. These students are part of the future workforce that 19 may someday come to work in the water treatment facilities. It is 20 imperative that the students of today have the skills to understand the 21 engineering, math, and science that are necessary to operate these 22 facilities. Leadership Missouri allows participants to take a close look at 23

topics of interest that are important to Missouri, such as regulation, health 1 care, and economic development. Having current leaders knowledgeable 2 of and exchanging ideas with top state agency personnel can only provide 3 a better understanding of the operation of our state's government and 4 serve to strengthen the recognition of problems and solutions important to 5 the state. A more educated workforce and a better understanding of 6 statewide problems strengthen the competitive position of the state and 7 results in growth which, in turn, tends to stabilize utility rates. Growth can 8 stabilize utility rates by spreading fixed costs over a larger customer base. 9 The Missouri Chamber of Commerce participates in trade missions and 10 works with state agencies to attract and retain industry within the state. 11 Success in that effort would provide manufacturers in the state, and 12 specifically within the MAWC service territory. Such economic 13 development efforts are essential to a viable, growing economy and go 14 hand in hand with financially strong utilities and adequate utility 15 16 infrastructure.

17

18

#### (4) MAIN BREAK EXPENSE

## 19Q.WHAT ISSUE WOULD YOU LIKE TO ADDRESS REGARDING MAIN20BREAK EXPENSE?

A. Staff used a 36 month average for the actual cost per main break. The
Company believes a 24 month average for the actual cost per break should
be used.

#### WHY IS THE USE OF A 24 MONTH AVERAGE MORE APPROPRIATE? 2 Q. 3 Α. The costs incurred for paving after a main break have increased significantly 4 over the past several years. Utilizing a longer period for average costs does 5 not account for the current higher cost that would be incurred in paving after a main break. It also should be noted that costs for paving are expected to 6 continue to increase in the future. Our analysis of a 5 year period shows that 7 the average cost for paving after a main break has increased by 8 approximately \$86 per main break. Please see Schedule RCT - 5 for the 9 10 average cost per main break over a 5 year period. 11 WHAT IS THE DIFFERENCE BETWEEN STAFF AND COMPANY ON THE 12 Q. **ISSUE RELATING TO MAIN BREAKS?** 13 Staff's total cost of main breaks expense is \$2,040,309. The revised level of 14 Α. 15 main break expense should be \$2,073,849, or \$33,540 greater than Staff's 16 cost. 17 (5) PROMOTIONAL ITEMS 18 WHAT ISSUE WOULD YOU LIKE TO DISCUSS REGARDING PROMOTIONAL 19 Q. **ITEMS?** 20 I would like to discuss the Staff's adjustment that limited recovery of costs for 21 Α. promotional items. MAWC believes certain items coded to the Promotional Items 22 23 Expense should be allowed for recovery. Staff states that these "giveaways" are

not necessary for the provision of safe and adequate service, providing no 1 However, many of the promotional items carry benefit to the ratepayer. 2 informational messages to remind water consumers of how to conserve on water 3 usage and how the water systems are impacted by ground pollutants. More 4 efficient water usage by customers can have a direct impact on their bill. Better 5 education about the impact of ground pollutants such as fertilizers and herbicides 6 on the watersheds may convince consumers to use different methods of treating 7 their lawns. This would have a direct affect on the water quality in rivers and 8 9 lakes.

10

#### 11 Q. WHY DOES MAWC PURCHASE PROMOTIONAL ITEMS?

MAWC purchases inexpensive promotional items as part of its community 12 Α. outreach program. Every year, MAWC employees volunteer their time at river 13 clean-ups, watershed preservation and water-related educational events in 14 collaboration with a variety of community organizations. These community 15 events give our customers an opportunity to talk with and ask questions of a 16 broad cross-section of water company employees. Many of the promotional 17 items that we distribute are educational in nature or supportive of the 18 environmental mission of these community activities. 19

20

# Q. WHAT PROMOTIONAL ITEMS DO YOU CONSIDER TO BE EDUCATIONAL IN NATURE?

23 A. MAWC has three promotional items that are educational in nature and useful in

the provision of adequate service.

2 Water conservation sponges. These simple household sponges include water saving tips to help customers manage their water usage. Practical and durable, 3 customers benefit from the messages every time they use the sponges. 4 Water conservation rain gauges. Outdoor water usage during the summer 5 months is a significant factor in high summer water bills. The rain gauges include 6 water-saving messages that help customers manage their water usage. These 7 practical tools provide educational reminders for customers who want to reduce 8 9 their use of water. Watershed protection seed packets. MAWC is dedicated to protecting our source 10 waters - Missouri's rivers and groundwater supplies. We have produced two 11 watershed protection bill inserts to remind customers that everyone lives in a 12 watershed and some simple steps at homes and businesses can help protect our 13 water supplies. Reducing the use of fertilizers and herbicides, disposing of trash 14 and household hazardous waste properly and other simple behavioral changes 15 can, collectively, help to reduce pollution in our waterways. Because native plants 16 tend to require less fertilizer and herbicides, MAWC provides the seed packets 17 along with the watershed brochures as a way to help customers take action. 18 19

21

#### Q. HOW DO PROMOTIONAL ITEMS HELP SUPPORT THE MISSION OF 20 COMMUNITY OUTREACH EVENTS?

A. All of the items listed above speak to the environmental stewardship mission of 22 the community events that MAWC supports, largely through our employees' 23

volunteer time. The organizers of these community events are also dedicated to 1 minimizing the environmental impact of their community activities. To achieve 2 this goal, these community groups frequently ask MAWC to contribute water 3 bottles to help keep event volunteers and attendees hydrated, and reduce the 4 need for bottled water. According to the Earth Policy Institute, making bottles to 5 meet Americans' demand for bottled water requires more than 17 million barrels 6 of oil annually, enough to fuel more than 1 million U.S. cars for a year. 7 Worldwide, some 2.7 million tons of plastic are used to bottle water each year. 8 By providing water bottles that can be filled with tap water, MAWC helps these 9 groups achieve their goal of reducing the footprint of their community outreach 10 activities. 11

12

#### 13 Q. WHAT IS THE DIFFERENCE BETWEEN STAFF AND COMPANY ON THE

#### 14 ISSUE REGARDING PROMOTIONAL ITEMS?

A. Staff has excluded \$53,487 from the revenue requirement. The Company seeks
to include \$42,063 in the revenue requirement. Please see Schedule RCT – 6
for a detailed listing of the items disputed by MAWC.

18 19

#### (6) PROPERTY TAXES

# 20Q.TO WHAT ASPECT OF STAFF'S REPORT WOULD YOU LIKE TO21RESPOND REGARDING PROPERTY TAX EXPENSE?

A. I would like to point out that the Staff and Company used different
 approaches to calculate property tax expense. Staff used the per books utility
 plant at December 31, 2009 for the calculation of the property tax expense,

while Company used the per books utility plant at June 30, 2009. The 1 Company believes that property tax should be ultimately trued-up to include 2 utility plant as of April 30, 2010. MAWC expects to place an additional 3 \$32,466,606 of plant in service after December 31, 2009. Staff's approach 4 currently makes no provision for the property taxes that will be associated 5 with this additional plant. It will not be known until the April true-up whether 6 an issue will ultimately exist. If it does the item will be discussed in the true-7 8 up process.

9

# 10Q.WHAT IS THE IMPACT OF STAFF'S APPROACH ON THE REVENUE11REQUIREMENT IN THIS CASE?

A. Because of its use of utility plant as of December 31, 2009, Staff currently provides property taxes that are \$210,721 greater than those MAWC has calculated utilizing June 30, 2009 utility plant. As of the true-up date, April 30, 2010, MAWC expects that it will be seeking property taxes in an amount that is \$37,215 greater than the taxes currently included in Staff's Report.

17

# 18 Q. WHEN WILL MAWC BEGIN TO INCUR THE PROPERTY TAXES 19 ASSOCIATED WITH THE PLANT THAT IS PLACED IN SERVICE DURING 20 2010?

A. MAWC will incur the property tax expenses associated with this property on
 its books as of January, 2011 - or within three months after the Operation of
 Law Date.

1		
2		(7) <u>PSC ASSESSMENT</u>
3	Q.	WHAT ISSUE DOES MAWC HAVE WITH THE PSC ASSESSMENT
4		UTILIZED BY THE STAFF?
5	Α.	Staff calculated the PSC Assessment using the last actual assessment from
6		the summer of 2009. A new assessment will be issued by the Commission in
7		June of 2010, approximately three months before rates established in this
8		case are expected to go into effect. MAWC's revenues for 2009 (which
9		forms the basis for the assessment) will increase over the 2008 revenues
10		that were used in setting MAWC's last assessment. For purposes of setting
11		rates in this case, MAWC proposes to calculate its assessment amount using
12		2009 revenue, plus an adjustment for the proposed rate increase. This
13		approach would increase the PSC Assessment expense by \$311,871, which
14		more closely reflects the costs that will be incurred at the time rates go into
15		effect.
16		
17		(8) <u>REGULATORY ASSET EXPENSE</u>
18	Q.	DOES MAWC AGREE WITH THE STAFF'S APPROACH TO
19		REGULATORY ASSET AMORTIZATION EXPENSE?
20	Α.	No. Staff has calculated an adjustment to Regulatory Asset Amortization
21		Expense. The adjustment does not include the true-up entry posted by
22		MAWC in May of 2008.
23		

### 1 Q. WHY WAS THE TRUE-UP ENTRY POSTED BY MAWC?

2	Α.	In the annual reporting process of the regulatory asset accounts it was
3		discovered that the accumulated reserve on the assets in utility plant in
4		service (UPIS) was overstated. This created a lower net book value at the
5		time the assets were transferred to the regulatory asset account. The entry
6		was made to correct the net book value of the assets.
7		
8	Q.	WHY WAS THIS ENTRY NECESSARY?
9	Α.	This entry was necessitated because the accumulated reserve on the assets
10		in utility plant in service (UPIS) was overstated.
11		
12	Q.	WHY WAS THE ACCUMULATED RESERVE OVERSTATED?
13	A.	An entry that was posted to correct Accumulated Depreciation in 2006 was
14		not included in the analysis performed to determine the entries to be posted
15		to transfer the balance to the regulatory asset account.
16		
17	Q.	WHAT WAS THE EFFECT OF THE ACCUMULATED RESERVE BEING
18		OVERSTATED?
19	A.	Overstatement of the accumulated reserve created a lower net book value at
20		the time, September 30, 2007, the assets were transferred to the Regulatory
21		Asset Accounts 183280 and 183281. A net book value of \$7,968,264.02 was
22		reported. However, the true September 30, 2007 net book value of the
23		assets should have been \$8,563,045.76. The correcting entry of

\$602,781.74 was recorded in May of 2008.

Q. HOW DOES THIS CHANGE AFFECT THE REGULATORY ASSET

2

3

4		AMORTIZATION?
5	A.	The correct monthly amortization after the adjustment is \$14,271.75, or an
6		annualized amount of \$171,261. This amount differs from Staff's annualized
7		amount of \$166,140, by \$5,121. The Company believes the correct
8		annualized Regulatory Asset Amortization Expense is \$171,261 and that no
9		adjustment is necessary.
10		· *
11		(9) <u>TELEPHONE EXPENSE</u>
12	Q.	WHAT ASPECT OF THE STAFF REPORT WOULD YOU LIKE TO
13		ADDRESS REGARDING TELEPHONE EXPENSE?
14	A.	Staff has excluded three invoices that Company believes should be included
15		in Pro Forma Telephone expense. The first of the three invoices is a \$336
16		invoice for towing a generator. The second is a \$1,500 invoice for the State
17		Operating permit under the Missouri Clean Water Law. The last is a \$232.69
18		invoice for the annual subscription to the Kansas City Star newspaper. All
19		three were incorrectly coded to Telephone expense. Company's position is
20		that these items are valid expenses, just coded to an incorrect general ledger
21		account. Accordingly, they should either be left in telephone expense or, if
22		an adjustment is made to telephone expense, a corresponding adjustment to
23		add them to the appropriate accounts should also be made. Please see

- 1 Schedule RCT 7 for the invoices.
- 2

### 3 Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?

4 A. Yes.

#### Missouri American Water Company Test Year Ended 06/30/09 Lead/Lag Study

Line					154
Line					
<u>No.</u>					
1	TAX WITHHOLDING MISS	OURI			
2					
3		Convice D	ariad		
4	<b>D</b> i i	Service Pe		Avg Service	Lag/
5	Paid	From	<u>To</u>	Period	Lead
6					
7	1/19/2009	12/29/2008	1/9/2009	5.50	15.50
8	2/2/2009	1/12/2009	1/23/2009	5.50	15.50
9	2/16/2009	1/26/2009	2/6/2009	5.50	15.50
10	3/2/2009	2/9/2009	2/20/2009	5.50	15.50
11	3/16/2009	2/23/2009	3/6/2009	5.50	15.50
12	3/30/2009	3/9/2009	3/20/2009	5.50	15.50
13	4/13/2009	3/23/2009	4/3/2009	5.50	15.50
14	4/27/2009	4/6/2009	4/17/2009	5.50	15.50
15	5/11/2009	4/20/2009	5/1/2009	5.50	15.50
16	5/25/2009	5/4/2009	5/15/2009	5.50	15.50
17	6/8/2009	5/18/2009	5/29/2009	5.50	15.50
18	6/22/2009	6/1/2009	6/12/2009	5.50	15.50
19					
20	Average Lead/	LagLag for Tax '	Withholdina		\$ 15.50
20	,				

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Staff's Annialized Results	029	ž	2	MEA	LINA	2	DR			WC3	MAN	500	10141
Labor	117,898.00	911,723.00	1,495,420.00	327,774.00	264,273.00	5,787.00	1,793,695.00	17,682,475.00	40,969.00	129,092.00	280,508.00	109,659,00	23,159,273.00
Tax Withholding	12,720.00	331,377.00	703,967.00	145,925.00	130,591.00	18,877.00	907,648.00	11,265,669.00	9,888.00	70,561.00	186,752.00	14,586.00	13,798,561.00
Pensions & OPEB's	71,003.00	556,952.00	121,206.00	188,496.00	32,128.00	2,234.00	627,600.00	6,523,271.00	57,303.00	83,116.00	152,809.00	37,206.00	8,453,324,00
Group Insurance	12,658.00	106,763.00	225,012.00	41,769.00	33,616.00	849,00	249,103.00	3,164,353.00	2,231.00	2,396.00	43,713.00	9,971.00	3,892,434.00
401K Withheld	3,671.00	15,703.00	32,781.00	5,436.00	3,690.00	1,732.00	23,027.00	406,805.00	721,00	1,723.00	5,813.00	386.00	501,488.00
Fuel & Power	15,490.00	239,417.00	913,043.00	204,643.00	226,289.00	ī	869,926.00	6,847,300.00	6,178.00	15,255.00	201,102.00	25,011.00	9,563,654.00
Chemicals	8,366.00	351,034.00	629,552.00	75,338,00	136,903.00	.1	918,772.00	10,661,815.00	2,532.00		38,542.00		12,822,854.00
Rents		32,153.00	80,513.00	13,480.00	12,074.00	173.00	97,369.00	775,924.00	1,223.00	3,855.00	1,223.00		1,017,987.00
Management Fees		581,226.00	1,355,720.00	249,171.00	286,916.00	ı	1,876,707.00	21,672,947.00	3,251.00	16,497.00	368,230.00	29,332.00	26,439,997.00
Uncollectibles	2,618.00	56,357.00	193,194.00	23,286.00	22,698.00	220.00	199,129.00	1,482,193.00	1,597.00	1,809.00	32,043.00	3,670.00	2,018,814.00
PSC Assessment	2,417.00	43,614.00	119,150.00	24,371,00	33,857.00	3,549.00	119,150.00	1,110,055.00	1,648.00	9,846,00	26,733.00	33,801.00	1,528,191.00
Insurance Other	24,380.00	194,267.00	309,400.00	65,652.00	39,331.00	1,279.00	340,383.00	2,170,474.00	7,199.00	28,673.00	50,724.00	20,845:00	3,252,607.00
Purchased Water					133,756.00			211,597.00					345,353,00
Cash Vouchers	132,670.00	743,732.00	1,165,736.00	278,587.00	289,744.00	30,796.00	1,285,455.00	(170,269.00)	46,493:00	(3,831.00)	33,828.00	46,140.00	3,879,081.00
ESOP													
	403,891.00	4,164,318.00	7,344,694.00	1,643,928.00	1,645,866.00	65,496.00	9,307,964.00	83,804,609.00	181,233.00	358,992.00	1,422,020.00	330,607.00	110,673,618.00
FICA - Employer Portion	8,509.00	65,941.00	120,572.00	24,513.00	18,511.00	411.00	135,984.00	1,193,610.00	2,956.00	8,826.00	21,201.00	8,170.00	1,609,204.00
Unemployment Tax	426.00	3,637.00	7,167.00	1,368.00	1,207.00	22.00	8,047.00	64,311.00	159.00	476,00	1,392.00	438.00	88,650.00
Property Taxes	26,650.00	349,321.00	1,140,952.00	190,887.00	765,250.00		1,025,824.00	9,308,182.00	149,728.00		245,527.00		13,202,321.00
Franchise Tax	867.00	8,103.00	40,708.00	6,919.00	12,538.00	18.00	37,305.00	291,263.00	463.00	1,258.00	7,411.00	137.00	406,990.00
	36,452.00	427,002.00	1,309,399.00	223,687,00	797,506.00	451.00	1,207,160.00	10,857,366.00	153,306.00	10,560.00	275,531.00	8,745.00	15,307,165.00
Federal Income Tax	13,684.00	137,852.00	1,382,868.00	179,693.00	333,363.00	2.00	686,050.00	5,046,648.00	4,987.00	36,888.00	173,927,00		7,995,962.00
State Income Tax	4,526.00	21,663.00	225,055.00	29,244.00	54,253.00	1.00	111,651.00	812,092.00	2,050.00	7,991.00	28,306.00		1,296,832.00
Interest Expense	54,642.00	448,737.00	2,521,160.00	438,285.00	785,907.00	914.00	2,586,652.00	17,414,888.00	36,895.00	100,219.00	502,892.00	5,656.00	24,896,847.00
	72,852.00	608,252.00	4,129,083.00	647,222.00	1,173,523.00	917.00	3,384,353.00	23,273,628.00	43,932.00	145,098.00	705,125.00	5,656.00	34,189,641.00
MAWC - Revenue (Lead)/Lag													
Labor	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70	
Tax Withholding	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70	
Pensions & OPEB's	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70	
Group Insurance	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70	
401K Withheld	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70,39	42.88	42.88	39,60	65.70	
Fuel & Power	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70,39	42.88	42.88	39.60	65.70	
Chemicals	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70	

Tax Withholding	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Pensions & OPEB's	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Group Insurance	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
401K Withheld	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39,60	65.70
Fuel & Power	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70,39	42.88	42.88	39.60	65.70
Chemicals	86.83	41.30	43.81	45.27	38,80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Rents	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42,88	42.88	39.60	65.70
Management Fees	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Uncollectibles	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65,70
PSC Assessment	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Insurance Other	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Purchased Water	86.83	41.30	43.81	45.27	38.80	38,80	41.33	70.39	42.88	42.88	39.60	65.70
Cash Vouchers	86.83	41.30	43,81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
ESOP	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
FICA - Employer Portion	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Unemployment Tax	86.83	41.30	43.81	45.27	38,80	38,80	41.33	70,39	42,88	42,88	39,60	65.70
Property Taxes	86.83	41.30	43.81	45,27	38.80	38,80	41.33	70,39	42.88	42.88	39,60	65.70
Franchise Tax	86.83	41.30	43.81	45.27	38.80	38,80	41.33	70.39	42.88	42.88	39.60	65.70
Federal Income Tax	86.83	41.30	43.81	45.27	38.80	38,80	41.33	70.39	42.88	42.88	39,60	65.70
State Income Tax	86,83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70
Interest Expense	86.83	41.30	43.81	45.27	38.80	38.80	41.33	70.39	42.88	42.88	39.60	65.70

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49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	00.00	40.00	70'6 <del>1</del>	35.15 2F 10	51.C5	40.50	52.24 7C C1	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37,60	38.89	
49.00	38,58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35,19	35.19	40.50	42.25	46.29	46.29	37.60	38,89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42,25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38,89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40,50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.79	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	47.75	46.79	46.29	37.60	28.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
49.00	38,58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37,60	38.89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38,89	
49.00	38.58	40.00	43.82	35.19	35.19	40.50	42.25	46.29	46.29	37.60	38.89	
(beal) annau	l oneiver ve l	calculation of MAM/ Notice to Boundary of the Area (1994) because multiplied by the difference of Ma DCC & MAM/ Notice of Ma de National Areas de have	Deculte multinli	od hv tha diffa.	rence of Mo D	EC P. MAMC No.	thum (ne l) (bea l)t	A odt by the A	o viteb operavi	(onclud dat		
12.219.40	6.794.21	15.609.73	1.302.12	2.613.77	57.24	4.078.81	1.363.246.15	(382.75)	(1.206.04)	1.537.03	8.054.68	1.413.924.35
1,318.35	2,469.44	7,348.26	579.70	1,291.60	186 70	2,063.97	868,536.78	(92.38)	(659.21)	1,023.30	1,071.37	885,137.88
7,359.02	4,150.44	1,265.19	748.82	317.76	22.10	1,427.15	502,917.39	(535.35)	(776.51)	837.31	2,732,86	520,466.16
1,311.92	795.60	2,348.76	165.93	332.48	8.40	566.45	243,958.61	(20.84)	(22.38)	239.52	732.39	250,416.84
380.48	117.02	342.18	21.60	36.50	17.13	52.36	31,362.99	(6.74)	(16.10)	31.85	28.35	32,367.62
1,605.44	1,784.15	9,530.67	812.97	2,238.09	ı	1,978.19	527,898.69	(57.72)	(142.52)	1,101.93	1,837.11	548,587.00
867.08	2,615.92	6,571.49	299.29	1,354.03	·	2,089.26	821,982,12	(23.66)		211.19	21	835,966.73
	239.61	840.42	53.55	119.42	1.71	221.41	59,820.55	(11.43)	(36.02)	6.70		61,255.93
ı	4,331.33	14,151.49	989.86	2,837.72		4,267.58	1,670,895.15	(30.37)	(154.12)	2,017.70	2,154.50	1,701,460.82
271.34	419.98	2,016.63	92.51	224.49	2.18	452.81	114,270.99	(14.92)	(16.90)	175.58	269.57	118,164.25
250.51	325.01	1,243.73	96.82	334.86	35.10	270.94	85,580.68	(15.40)	(91.99)	146.48	2,482.75	90,659,50
2,526.84	1,447.69	3,229.63	260.81	389.00	12.65	774.02	167,334.63	(67.26)	(267.88)	277.94	1,531.11	177,449.17
۰.	·	2	•	1,322.90		•	16,313.26	•	.*			17,636.16
13,750.43	5,542.33	12,168.37	1,106.72	2,865.69	304.59	2,923.09	(13, 127.04)	(434.36)	35.79	185.36	3,389.08	28,710.03
*	÷		20	*	90) 90	9		ž	×.	×		9) 
881.91	491.40	1,258.57	97.38	183.08	4.06	309.22	92,022.43	(27.62)	(82.46)	116.17	600.10	95,854.25
44.15	27.10	74.81	5.43	11.94	0.22	18.30	4,958.11	(1.49)	(4.45)	7.63	32.17	5,173.94
2,762.11	2,603.16	11,909.66	758.32	7,568.64	: x	2,332.70	717,622.58	(1,398.83)	Û	1,345.35	<i>n</i>	745,503.69
89.86	60.38	424.92	27.49	124.01	0.18	84.83	22,455.18	(4.33)	(11.75)	40.61	10.06	23,301.44
1,418.26	1,027.28	14,434.87	713.85	3,297.10	0.02	1,560.06	389,075.82	(46.59)	(344.62)	953.02	ı	412,089.07
469.09 E 663 21	161.43	2,349.20	116.17	536.58 7 777 04	0.01	253.89 E 001 00	62,608.96 1 247 616 20	(19.15)	(74.66) /026.20)	155.10 7 7 E E E 7	115 44	66,556.64 1 305 335 51
TC.COO.	TO: ++0.0	Interior.	CT*T4/T	+1.1111	10.0	00-100/0	DD DT D T D T D T D T D T D T D T D T D		1030000	10.00112	++···++	+c-costoonit

Page 2 of 4

Rebuttal Schedule RCT - 2

	BRU J	JFC JOP	MEX	PKW	PKS	s sio	SLM	WCW	w wcs	s war	СDH	Total
MAWC - Expense (Lead)/Lag Labor Tax Withholding Pensions & OPEB's Group Insurance 401K Withheld Fuel & Power Chemicals Rents Management Fees Uncollectibles PSC Assessment Insurance Other Purchased Water Cash Vouchers Cash Vouchers	12.00 15.50 (1.39) (9.38) 17.50 17.50 13.58 (10.98) (10.98) (10.98) (32.94) 18.86	12.00 15.50 (1.39) (9.38) 17.50 24.26 13.64 41.27 (10.98) (10.98) (32.94) 30.04	13.56 15.50 (1.39) (9.38) 17.50 13.73 (10.98) (10.98) (10.98) (32.94) 17.61	13.53 15.50 (1.39) (9.38) 17.50 7.14 7.14 7.14 7.14 (9.38) (10.98) (45.00) (32.94) 14.80	13.63 15.50 (1.39) (9.38) 17.50 27,10 27,10 (127.50) (10.98) (10.98) (10.98) (10.98) (32.94) 35.68 25.56	13.63 15,50 (1.39) (9.38) 17.50 27,10 13.78 (127.50) (127.50) (10.98) (10.98) (10.98) (10.98) (32.94) 35.68 25.56	13.61 15.50 (1.39) (1.39) (1.30) 17.50 27.90 17.50 (10.71) (10.71) (10.98) (10.98) (10.98) (10.98) (12.94) (32.94)	13.64 15.50 (1.39) (9.38) 17.50 28.04 15.58 15.58 (10.98) (10.98) (10.98) (10.98) (12.94) 33.82 21.08	13.60 15.50 (1.39) (9.38) 17.50 30.20 30.20 (10.98) (10.98) (10.98) (32.94) (32.94)	13.60 15.50 (1.39) (9.38) 17.50 13.66 46.29 46.29 (10.98) (32.94) (32.94)	13.47 15.50 (1.39) (9.38) 17.50 32.79 22.28 (16.41) (10.98) (10.98) (32.94) (32.94)	12.00 15.50 (1.39) (9.38) 17.50 20.52 13.58 (10.98) (10.98) (32.94) (32.94) 26.05
ESOP FICA - Employer Portion Unemployment Tax Property Taxes Franchise Tax Federal Income Tax State Income Tax	10.80 0.63 175.50 29.63 29.64 29.64	10,76 0.65 175.50 29.63 29.64	10.65 0.80 170.62 29.63 29.64 29.64	10.66 0.79 29.63 29.64 29.64	35.19 10.65 0.78 175.50 29.63 29.64 29.64	35.19 10.65 0.78 175.50 29.63 29.64 29.64	10.65 0.80 174,35 29.63 29.64 29.64	42.25 10.73 0.71 178.77 29.63 29.64 29.64	10.76 0.63 159.50 29.63 29.64 29.64	10.76 0.63 159.50 29.63 29.64 29.64	11.13 1.44 175.50 29.63 29.64 29,64	10.79 0.61 29.63 29.64 29.64
Interest Expense MO PSC - Expense (Lead)/Lag Labor Tax Withholding Pensions & OPEB's Group Insurance 401K Withheld Fuel & Power Chemicals Rents	91.00 12.00 (1.39) (9.38) 17.50 28.47 13.58	91.00 12.00 (1.39) (9.38) 17.50 13.64 41.27	91.00 13.56 13.56 (1.39) (1.39) (1.39) (1.33) (1.33) 13.73 (4.57)	91.00 13.53 13.53 (1.39) (1.39) (1.39) (1.35) (1.39) (1.35	91.00 13.63 13.63 (1.39) (9.38) 17.50 27.10 13.78 (127.50)	91.00 13.63 13.63 (1.39) (9.38) 17.50 27.10 27.10 13.78 (127.50)	91.00 13.61 13.61 (1.39) (9.38) 17.50 27.90 17.50 (10.71)	91.00 13.64 (1.39) (9.38) 17.50 17.50 17.50 (4.00)	91.00 13.60 (1.39) (9.38) 17.50 13.66 13.66 13.66	91.00 13.60 (1.39) (9.38) 17.50 30.20 17.50 13.66 14.29	91.00 13.47 (1.39) (9.38) 17.50 32.79 22.28 (16.41)	91.00 12.00 (1.39) (9.38) 17.50 20.52 13.58
Management Fees Uncollectibles PSC Assessment Insurance Other Purchased Water Cash Vouchers ESOP	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 35.68 23.99 35.19	23.99 (45.00) (32.94) 35.68 23.99 35.19	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 33.82 23.99 42.25	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 23.99	23.99 (45.00) (32.94) 23.99
FICA - Employer Portion Unemployment Tax Property Taxes Franchise Tax Federal Income Tax State Income Tax Interest Expense	12.00 125.50 29.63 29.64 29.64 29.64	12.00 12.00 175.50 29.63 29.64 29.64 91.00	13.56 13.56 170.62 29.63 29.64 29.64 91.00	13.53 13.53 17.5.50 29.63 29.64 29.64 29.64 91.00	13.63 13.63 175.50 29.63 29.64 29.64 29.64 91.00	13.63 13.63 175.50 29.63 29.64 29.64 91.00	13.61 13.61 174.35 29.63 29.64 29.64 29.64	13.64 13.64 178.77 29.63 29.64 29.64 291.00	13.60 13.60 159.50 29.63 29.64 29.64 91.00	13.60 13.60 29.53 29.63 29.64 29.64 91.00	13.47 13.47 175.50 29.63 29.64 29.64 91.00	12,00 12,00 29,63 29,64 91.00

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Tax Withholding	(121.97)	(3,177.59)	(3,741.63)	(787.60)	(90.699)	(96.71)	(4,699.88)	(57,408.61)	(51,47)	(367.30)	(1,038.65)	(139.87)	(72,300.34)
Pensions & OPEB's	ı	•	ı	'	C.	•2	в	e)	ŝ	ų	£	ţ:	Ð
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Rents		'		ı	36	*	ĩ		8	ě	2	8	×
Management Fees	,	55,686.23	129,889.12	23,872.63	27,488.91	ı	179,803.96	2,076,446.46	311.47	1,580.55	35,279.46	2,810.25	2,533,169.03
Uncollectibles	ı	ı	,	I	,		a)	ž	X		a.	z	×
PSC Assessment	1	ı			50.5	31	а	3	i	3	a.	i.	19
Insurance Other	,		ı	1	*	×	×	8		ž	5	a.	¥١
Purchased Water	'	ı	1		9	2	'n	9	8	1		1	28
Cash Vouchers	1,864.65	(12,327.61)	20,376.43	7,014.29	(1,246.30)	(132.46)	1,056.54	(1,357.49)	(2,459.67)	202.68	346.62	(260.41)	13,077.26
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FICA - Employer Portion	27.97	224.02	961.27	192.75	151.13	3.36	1,102.77	9,516.18	23.00	68.67	135.92	27.08	12,434.13
Unemployment Tax	13.27	113.10	250.55	47.75	42.49	0.77	282.42	2,278.20	5.65	16.91	45.88	13,67	3,110.66
Property Taxes	I			ı	1.9	18	3	14		1	ä	8	54
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	1,783.92	40,518.14	147,735.74	30,339.82	25,767.18	(225.05)	177,545.81	2,029,474.73	(2,171.02)	1,501.51	34,769.23	2,450.73	2,489,490.73
Total impact to Rate Base Cash Working Capital	49,310.11	75,921.62	254,854.31	38,589.13	53,766.82	427.23	203,270.86	9,779,208.76	(5,362.18)	(2,370.30)	45,179.01	27,376.83	10,520,172.20

Page 4 of 4

allowed Explanation 470.00 COMMUNITYLINK 400.00 JB's Graphic Works-REMIT 259.50 Union Labor Directory	550.00 Institutional \$ 550.00 WEBSTER KIRKWOOD TIMES	800.00 MO Life Inc	800.00 MO Life Inc	260.00 Institutional \$ 260.00 Mexico Ledger	
Disallowed 470.00 400.00 259.50	550.00	800.00	800.00	260.00	\$9,570.52
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Category Institutional Rate Case Institutional	Institutional	Institutional \$	Institutional \$	Institutional	
Amount 470.00 400.00 259.50	550.00	800.00	800.00	260.00	
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District Description Object Acc Acct Description MO-Corporate 575030 Advertising MO-Corporate 575030 Advertising SL-St. Louis County 575030 Advertising	Advertising	Advertising	Advertising	Advertising	
Object Acc 575030 575030 575030	575030	575030	575030	575030	
	SL-St. Louis County	MO-Mexico	MO-Mexico	MO-Mexico	
District 1701 1701 1702	1702	1710	1710	1710	

	MAV	MAWC seeks	
Notes	⊆	inclusion	Reason
Ad 3	69	470.00	(General)Provides 24 hour customer contact info, community paper
Ad 5	\$	400,00	Public Héaring notices - should have been coded to rate case expense
Ad 23	67	259,50	259.50 (General)Provides toll free contact number to Labor Union members
			(Promotional)Informs Public of Birds of Prey expo & Watershed information
Ad 8a	69	550.00	550.00 seminar
			(General)Informs Public of Customer call center number, web address, &
Ad 15 & 16	69	800.00	800.00 information about the plant.
			(General)Informs Public of Customer call center number, web address, &
Ad 15 & 16	69	800,00	800.00 information about the plant.
Ad 24	69	260.00	260.00 (General)Informs Public of Customer call center number & web address
		3,539,50	

Ad 3 (Comment Look

#### Innovation. Personal Service. Environmental Stewardship. Missouri American Water Is proud to support the businesses and communities of Missouri. For more Information 24 hours a day, seven days a week, please call our customer service center at 1.866-430-0820 or visit www.missouriamwater.com.




## MISSOURI PUBLIC SERVICE COMMISSION Hearing and Comment Process Missouri American Water Rate Filing

Missouri American Water Company has filed water tariff sheets with the Missouri Public Service Commission (PSC) which would increase the Company's Missouri jurisdictional annual gross water revenues by approximately 26.4 percent.

If the PSC grants the company's full rate request, the water bill for the average residential customer in Brunswick (using 3,500 gallons of water per month) will increase by approximately \$10.43 per month or 34 cents per day. This proposed increase does not affect the sewer or garbage collection charges that appear on your Missouri American Water bill. Your local service providers set the sewer and garbage collection rates.

#### PUBLIC HEARINGS

Monday, September 8, 2008, at 6:30 p.m., Mexico Advanced Technology Center, ITV Room, 2900 Doreli Lane, Mexico, MO.

Tuesday, September 9, 2008, at 6:30 p.m., University of Central Missouri, James C. Kirkpatrick Library, Room 1430, Warrensburg, MO.

A question-and-answer session will be held one-half hour before the beginning of each hearing.

If you are unable to attend a public hearing and wish to make written comments or secure additional information, you may contact the Office of the Public Counsel, P.O. Box 2230, Jefferson City, MO 65102, telephone (573) 751-4857, email mopco@ded.mo.gov, or the Missouri Public Service Commission, P.O. Box 360, Jefferson City, MO 65102, telephone 800-392-4211, email pscinfo@psc.mo.gov.

For additional information visit: www.missouriamwater.com

Ad 5 P2













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Ad 5 PG



















Ad 5 P10

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Ad 23



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Ad 8rc

PROMOTION

Ad 13416

MISSOURI AMERICAN WATER COMPANY

Mexico's liquid asset

s the water provider for the city of Mexico and surrounding water districts, Missouri American Water delivers highquality water service to approximately 5,000 customers. With the water system's history dating back to 1885, Mexico became part of Missouri American Water in 1993 as one of five properties acquired from Avatar. The Mexico facility pumps 2.1 million gallons of water each day, from seven wells with seven employees who are dedicated to providing reliable water service 365 days a year. It is a responsibility its employees take seriously. It is casy to take water for granted, but Missouri American Water doesn't.

With approximately 85 miles of underground water main, Missouri American Water recently invested approximately \$1.89 million in improvements to Mexico's water system, including the replacement of old water mains. Improvements to equipment at the water treatment plant were also made to continue our high standard of water quality.

Missouri American Water is committed to protecting the environment and finding ways to use our most precious resource wisely. The Mexico's Wellhead Protection Program has been recognized by the Missouri Department of Natural Resources and the United States Environmental Protection Agency for outstanding performance in safeguarding the community's groundwater. The Mexico Operation also assisted with the city's Hazardous Waste Program by providing funding for protective equipment for city employees and advertising to announce the program to the community. This proactive measure helps to ensure the safety of Mexico's main source of supply by decreasing groundwater contamination.

Missouri American's Mexico employees are also members of the community and understand the importance of being actively involved. They support the Chamber of Commerce and various youth sponsored activitites. The company's belief is that the key to the future of Mexico's water supply resides with the youth of the community. Missouri American Water provides science kits to elementary schools and sponsors educational programs on source water protection and conservation as a tool for further classroom instruction.

Missouri American Water is a subsidiary of American Water, which has operations in 32 states and serves approximately 15.6 million customers across the United States.

CALL 866-430-0820 OR VIST WWW.AMWATER.COM/MOAW FOR MORE INFORMATION.

(53) MissouriLife MEXICO

MISSOURI

American Water

Ad 2 1



MAWC seeks to include 22,519,00 2,600,00 2,627,22 469,13 10,000,00 8,330 00 8,340 00	2,627,22 469,13 (10,000,00)	655, 84 10,000,00 8,330,00	655 84 2,627 22 469 13	655,84 0,627,00	469,13	655, 84 2,627, 22	469,13 655,84	2,627,22	469,13 655,84	2,627,22	469.13 655.84	2,627,22	469 13 655 84	2,627 22	469,13	Z/5.00 655.84	2,627 22	469,13 655,84	2,627,22	469,13	655.84	2,627,22	10,000,00	655.84	2,627,22 469,13	(10,000,00)	1,125.95	177 49	1,125,95	52,12	177.49	1,125,95	52,12	177,49	52 125 95 52 12	177.49	1,125.95	52.12
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177 49	1,125,95	52,12	177,49	1,125,95	52,12	177,49	1,125.95	52,12	177.49	1,125,95	52,12	177.49	1,125,95	52.12	177.49	1,125.95	52,12	177.49	1,125,95	52 12	177,49	1,125.95	52,12	20.00	135.00	170,00	100.00	1,895.00	173.00	160,00		100 070 011
Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues - not lobbying	Dues	Dues	Dues	Business License	Membership Dues	Membership Dues Gilbert Cole	Membership Dues - Gilbert Cole		
	Yes			Yes			Yes			Yes			Yes			Yes			Yes			Yes										
\$177.49 MO Chamber Commerce Dues 08-09	31,125.95 Amortize MO Energy Develop Ass	\$52,12 2008 RCGA Dues Amortization	\$177.49 MO Chamber Commerce Dues 08-09	\$1,125.95 Amortize MO Energy Develop Ass	\$52.12 2008 RCGA Dues Amortization	177.49 MO Chamber Commerce Dues 08-09	I,125.95 Amortize MO Energy Develop Ass	52,12 2008 RCGA Dues Amortization	177.49 MO Chamber Commerce Dues 08-09	L,125.95 Amortize MO Energy Develop Ass	52,12 2008 RCGA Dues Amortization	177 49 MO Chamber Commerce Dues 08-09	1,125.95 Amortize MO Energy Develop Ass	52,12 2008 RCGA Dues Amortization	177.49 MO Chamber Commerce Dues 08-09	I,125.95 Amortize MO Energy Develop Ass	52.12 2008 RCGA Dues Amortization	177.49 MO Chamber Commerce Dues 08-09	I,125.95 Amortize MO Energy Develop Ass	52.12 2008 RCGA Dues Amortization	177.49 MO Chamber Commerce Dues 08-09	L,125.95 Amortize MO Energy Develop Ass	52.12 2008 RCGA Dues Amortization	20.00 ST. CHARLES COUNTY ECONOM	135,00 Saint Peters Rotary Club	170.00 Saint Peters Rotary Club	\$100.00 Jefferson City of (Business Lic	895.00 Jefferson City Area Chamber of	173.00 American Water Works Assoc-AWW	160.00 Rotary Club of Jefferson City	483,00	
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130	135	141	130	135	141	130	135	141	130	135	141	130	135	141	OET	135	141	130	135	141	130	135	141	5835	42169386	42223373	42098974	42116644	42162995	42226049		
11 JR	<b>11 JR</b>	11 JR	12 JR	12 JR	12 JR	1 JR	1 JR	1 JR	2 JR	2 JR	2 JR	3 JR	3 JR	3 JR	4 JR	4 JR	4 JR	5 JR	5 JR	5 JR	6 JR	6 JR	6 JR	4 CC	3 PS	5 PS	12 PV	1 PV	3 PS	5 PV		
11/30/08	11/30/08	11/30/08	12/31/08	12/31/08	12/31/08	01/31/09	01/31/09	60/1E/10	02/28/09	02/28/09	02/28/09	03/31/09	00/1E/E0	03/31/09	04/30/09	04/30/09	04/30/09	05/31/09	05/31/09	05/31/09	06/30/06	06/30/08	06/30/06	04/16/09	03/23/09	05/13/09	12/17/08	01/08/09	03/11/09	05/19/09		
Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Community Relations	Co Dues/Membership Deduct	Co Dues/Membership Deduct	Co Dues/Membership Deduct	Co Dues/Membership Deduct	Dues/Membership Nondeduct	Dues/Membership Nondeduct	Total Account 921	
16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16		
170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170122 575281	170105 575281	170122 575281	170906 575220	170905 575240	170905 575240	171205 575240	171205 575240	171205 575281	171205 575281		
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P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P20	P21	P21	P21	P21	P21	P20	P20		
MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MD-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-St, Charles	MO-St. Charles	MO-St. Charles	JF-Jefferson City	JF-Jefferson City	JF-Jefferson City	JF-Jefferson City		
1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1709	1709	1709	1712	1712	1712	1712		

Page 2 of 2

Missouri-American Water Company St. Louis Operations - Field Services Paving Expenses	

				6				1¥																						
			8															4,226,224	1,971		2,144		2,583,362	1,244		2,077				
	2009	39	32	145	84	39	39	25	14	29	27			473	1,937			aid	of Breaks_		erage		aid	of Breaks_		erage				
	2008	27	31	82	45	119	130	. 45	60	34	45	34	25	677	2,109			36 Months paid	36 Months # of Breaks		36 Month Average		24 Months paid	24 Months # of Breaks		24 Month Average				
	2007	45	40	32	131	78	62	86	87	40	55	31	63	767	2,348			n	n		e			~						
	2006	50	86	141	54	111	39	25	15	57	10	18	36	642	1,709															00.00
	2005	41	43	34	06	60	49	18	24	Ø	46	43	24	481	1,644	ak		6,112,826	3,071		1,991		5,370,544	2,626		2,045				
voices paid	2004											17	14	31	2,554	Average Paving Costs per break		ns paid	60 Months # of Breaks paid _		60 Month Average		ns paid	48 Months # of Breaks paid _		48 Month Average				
# of Breaks invoices paid		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			Average F		60 Months paid	60 Month		60 Month		48 Months paid	48 Month		48 Month				
5 #														1,222,565.12																
	2009	64,356.41	49,967.37	282,180.50	147,782,77	76,600.62	74,166.87	55,024.89	29,714,16	75,742.75	60,895.38			916,431.72				2009	1,650	1,561	1,946	1,759	1,964	1,902	2,201	2,122	2,612	2,255		
	2008	40,854.82	63,109.28	190,054,35	62,822,31	233,833.54	235,958.00	154,474.13	166,835,82	77,038.86	87,947,94	41,699.93	73,431.85	1,428,060.83				2008	1,513	2,036	2,318	1,396	1,965	1,815	3,433	2,781	2,266	1,954	1,226	2,937
	2007	74,111,83	58,761.24	47,471.96	290,886.21	177,427,52	192,035.92	238,857.32	239,874,32	107.976.34	134,758.64	94.167.01	144,702.82	1.801.031.13				2007	1,647	1,469	1,483	2,221	2,275	2,431	2,777	2,757	2,699	2,450	3,038	2,297
	2006	73,380.86	158,227 80	222,394,64	99,978.00	191,855.48	63,469,63	46,864.15	28.418.37	111.485.56	20,403,85	27.774.65	52,925.55	1.097.178.54				2006	1,468	1,840	1,577	1,851	1,728	1,627	1,875	1,895	1,956	2,040	1,543	1,470
Lie	2005	56,663,15	50,253.77	45,478.38	142,773.13	110.574.74	68.746.37	34,903.44	50,930,50	29.633.38	73.137.72	84.016.77	43,825.19	790.936.54	11			2005	1,382	1,169	1,338	1,586	1,843	1,403	1,939	2,122	3,293	1,590	1,954	1,826
Actual Paving involces paid	2005											60 111.72	19.075.11	79.186.83			aving Cost per Break	-												î
Δct		Jan	Feb	Mar	Apr	Mav	Inh	) Lul	Aug	Sen		Nov	Dec				aving Cos	)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec

Variance from 5 year to 2 year average

1,937

2,109

2,348

1,709

1,644

86.00

4/15/2010 3:48 PM

1 of 1

Rebuttal Schedule RCT - 6

0			13		50		03								12	00			
MAWC seeks to include			17,010,13		16,538,50		1,503.03								5,568,12	1,443.06			
MAWC set												2							
	tool kits	tool kits	Water bottles - penny per gallon	samples - employee shirts	Rain gauges and sponges w/ water saving msgs	Pens	\$1999 47 frisbees/\$1503 03 seeds	coffee mugs		logo polo shirts for community events		7.0	paper cups for runs	bags for trade shows	sponges with water saving messages	seed packets	paper cups for runs		ducks for trade shows
	ity Links Inc	ity Links Inc	ity Links Inc	EL APPAREL	ity Links Inc	ity Links Inc	ity Links Inc	ity Links Inc	ity Links Inc	ity Links Inc	ity Links Inc	ity Links Inc	ity Links Inc	Identity Links Inc	ity Links Inc	ity Links Inc	Identity Links Inc		ity Links Inc
	\$1,594.73 Identity Links Inc	\$1,594.73 Identity Links Inc	\$17,010.13 Identity Links Inc	\$71.65 MODEL APPAREL	42099633 \$16,538.50 Identity Links Inc	638,70 Identity Links Inc	3,502.50 Identity Links Inc	372,50 Identity Links Inc	377.00 Identity Links Inc	3,176.76 Identity Links Inc	(377.00) Identity Links Inc	3.00 Identity Links Inc	409.44 Identity Links Inc	325.08 Ident	5,568.12 Identity Links Inc	1,443.06 Identity Links Inc	239,99 Ident	52,488.89	998.33 Identity Links Inc
	41966697 \$1,59	41983684 \$1,59	42008446 \$17,0	5406 \$	9633 \$16,5	1					12217548 (3	5743	12225879 4		12242454 5,5	12260694 1,4	42260714 2	52,4	42144565 9
	41966	41983	42008		42095	42120931	42192025	42211485	42217548	42218588	42217	42225743	4222	42234397	4224	4226(	4226(		4214
	7 PV	8 PV	9 PV	11 CC	12 PV	1 PV	4 PV	4 PV	5 PV	5 PV	5 PV	5 PV	5 PV	5 PV	6 PV	6 PV	6 PV		2 PV
	07/21/08	08/07/08	09/04/08	11/26/08	12/17/08	01/15/09	04/14/09	04/30/09	02/06/09	05/08/09	05/18/09	05/19/09	05/19/09	05/28/09	06/02/09	06/30/09	06/30/09		02/16/09
	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations	Community Relations		Community Relations
	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16		16
tional Items	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220	170125 575220		171105 575220
Excluded Promotional Items	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous	Miscellaneous			P21 Miscellaneous
	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21	P21		P21
	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate	MO-Corporate		MO-Corporate	MO-Corporate	MO-Corporate				MO-Corporate				1711 MO-Joplin
	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701	1701		1711

53,487,22

42,062,84

Page 1 of 1



CATHY ENGELMEYER

573-751-6723

573-526-1146

## INVOICE

#### **MISSOURI DEPARTMENT OF NATURAL RESOURCES**

9	=
\$	

# Division Of Environmental Quality / Water Protection Program

Jefferson City, MO 65102

MISSOURI AMERICAN WATER C

101 EAST 1ST STREET

PARKVILLE, MO 65102

Bill To:

AMSPECOS

500.00 NSX

Contact:

Phone:

Fax:

Invoice #: <u>34600904059</u>, Pennit #: <u>MO0101354</u> Date: <u>11/05/2008</u> Date Due: <u>01/31/2009</u>

ANNUA	L NOTICE		к. н.	
Description	Unit .	Quantity	Amount	Total
MAWC, PARKVILLE WTP * FOR FEE DATE OF: 1 /2009 CURRENT INVOICE # 34600904059	PERMIT	1.00	\$1,500.00	\$1,500.00
STATE OPERATING PERMIT UNDER THE MISSOURI CLEAN VATER LAW, SECTION 644.052.5.	<u> </u>	Curren	i t Balance Due.	\$1,500.00
		Pas	t Balance Due	\$0.00
· ·		Less Paym	ents Received	\$0.00
		Plus	Late Penalties	\$0.00
RECEIVED			Total Due	\$1,500.00

NOV 1 9 2008

SSC-MAILROOM

Please detach here and return lower portion with your payment.

Permit #: MO0101354 MISSOURI AMERICAN WATER C 101 EAST 1ST STREET PARKVILLE, MO 65102 Please return this remittance advice with your payment to: Missouri Department Of Natural Resources Administrative Support / Accounting Po Box 477, Jefferson City, Mo 65102 Invoice Number: 34600904059 Invoice Date: 11/05/2008

Fee Month/Year: 1 /2009

Make check payable to MO DEPT OF NATURAL RESOURCES

Total Due: Due Date:	\$1,500.00 01/31/2009	Amount Enclosed:	Check No:
Accounting Dis		Visa MC Discover	
WP 12 UI SITE S 34600904059	PECIFIC PERMITS 0568-7	80-4461-1130-12= SI,500.00/ Credit Card #	
		Exp Date: / Signature:	

THE*	STAR.			1 S L 3 S 2 V (See	SUBSCR	IPTION INVOICE
<ul> <li>This 144-page,</li> <li>McClatchy's Ward portraits ever of</li> </ul>	shington Bureau this unprecedent	olor book collects and its 30 newsp and election. Res	s the best writing a papers. It presents	nd photographs from one of the most compel ay! Star subscribers sav your order today.	ling e \$5	
Pay your Star b available for you	ur subscription! Si	way with EasyPa imply choose mo	nthly automatic pa	west everyday rate syment via checking or ills, checks or stamps.		
Partner with The an entire classr	Help put Th Star to promote com. Simply inclu	e Star into loc literacy, Just \$10 de your gift lo ed	al classrooms! O sponsors a child Jucation on the ren	for a year; \$250 sponsoi nittance stub below. You on vacation. Thanks!		
ACCOUNT S		CHECK OUT OTHER OF	FFERS AND IMPORTANT CO	ONTACT NUMBERS ON THE FLIP SI	IDE.	$\frown$
Customer name For Service At:	MISSOURI-AME	ERICAN WATER		Acct. #: 210625 JA		1/20/09)
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Frequency of Paid Delivery Best offer 7-Day, Mor Current Subscriptio PLEASE DEFACH AN THE KAN 1729 GRAND BI	ION PAYMEN	Begin Date 2/10/2009 2/10/2009 2/10/2009 RITION WITH PAYMENT Y STAR. TY, MO 64108	Pays To <b>Ongoing</b> 02/08/2010	Terms Monthly EasyPay	Tax Rate 7.725% 7.725% EEN MAILED, PLEASE ACCEP DUE DATE INVOICE DATE	Including Tax You Pay [enter below] \$18,02/mo \$232.69 > 7 OUR THANKS. 02/02/2009 01/15/2009
Frequency of Paid Delivery Best offer 7-Day, Mor Current Subscriptio PLEASE DETACH AN THE KAN 1729 GRAND BL CONVENIEN	O ENCLOSE BOTTOM POI NSAS CIT VD., KANSAS CI T PAYMENT OP ASYPAY - fill out back	Begin Date 2/10/2009 2/10/2009 2/10/2009 RTION WITH PAYMENT Y STAR. TY, MO 64108 TIONS form CARD N	Pays To Ongoing 02/08/2010	Terms Monthly EasyPay 52 Weeks	Tax Rate 7.725% 7.725% EEN MAILED, PLEASE ACCER DUE DATE INVOICE DATE ACCT #	Including Tax You Pay, [enter below] \$18,02/mo \$232.69 > 7 OUR THANKS. 02/02/2009 01/15/2009 210625
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SUBSCRIPT Frequency of Paid Delivery Best offerl 7-Day, Mor Current Subscriptio PLEASE DETACH AM THE KAN 1729 GRAND BI CONVENIEN MONTHLY E CREDIT CAF CHECK, PAY Your subscription ct 3345 000 III	On-Sun O Term O DENCLOSE BOTTOM POIN DENCLOSE BOTTOM POIN DENCLOSE BOTTOM POIN NSAS CIT VD., KANSAS CI T PAYMENT OP ASYPAY - fill out back ID DEBIT CAR ABLE TO THE STAR arge Includes a delivery of D D D O O 6 8 III.I.I.IIII.I.I MERICAN WATER ILLE MO	AT OPTIONS Begin Date 2/10/2009 2/10/2009 2/10/2009 ATION WITH PAYMENT Y STAR. TY, MO 64108 TIONS 10777 CARD N 10 CUSTON sharge of 12.6 cents daily	Pays To Ongoing 02/08/2010 TO ENSURE PROPER CRE UMBER ARR'S SIGNATURE by 61.6 cents Sunday and a	Terms Monthly EasyPay 52 Weeks DIT. IF PAYMENT HAS ALREADY BE EX. DATE	Tax Rate 7.725% 7.725% DUE DATE INVOICE DATE ACCT # SUBSCRIPTION PY (choose from above GIFT TO EDUCATION OPTIONAL	Including Tax You Pay [enter below] \$18.02/mo \$232.69 \$232.69 01/15/2009 01/15/2009 210625