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**MISSOURI  
PUBLIC SERVICE COMMISSION**

**Exhibit No.:**  
**Issue:** Rate of Return  
**Witness:** Bruce H. Fairchild  
**Sponsoring Party:** Missouri Gas Energy  
**Case No.:** GR-98-140

**MISSOURI PUBLIC SERVICE COMMISSION**

**MISSOURI GAS ENERGY**

**CASE NO. GR-98-140**

**DIRECT TESTIMONY**

**OF**

**BRUCE H. FAIRCHILD**

**Jefferson City, Missouri**

**November 26, 1997**

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OF  
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MISSOURI GAS ENERGY  
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**DIRECT TESTIMONY**  
**OF**  
**BRUCE H. FAIRCHILD**  
**MISSOURI GAS ENERGY**  
**CASE NO. GR-98-140**

**I. INTRODUCTION**

01 Q. Please state your name and business address.

02 A. Bruce H. Fairchild, 3907 Red River, Austin, Texas 78751.

03 Q. By whom are you employed and in what position?

04 A. I am a principal in Financial Concepts and Applications, Inc.  
05 (FINCAP), a firm engaged in financial, economic, and policy con-  
06 sulting to business and government.

**A. Qualifications**

07 Q. Describe your educational background, professional qualifications,  
08 and prior experience.

09 A. I hold a BBA degree from Southern Methodist University and MBA and  
10 PhD degrees from the University of Texas at Austin. I am also a  
11 Certified Public Accountant. My previous employment includes work-  
12 ing in the Controller's Department at Sears, Roebuck and Company  
13 and serving as Assistant Director of Economic Research at the  
14 Public Utility Commission (PUC) of Texas. I have also been on the  
15 business school faculties at the University of Colorado at Boulder  
16 and the University of Texas at Austin where I taught undergraduate

01       and graduate courses in finance and accounting.

02   Q.   Briefly describe your experience in utility-related matters.

03   A.   While at the Texas PUC, I assisted in managing a division comprised  
04       of approximately 25 professionals responsible for financial analy-  
05       sis, cost allocation and rate design, economic and financial re-  
06       search, and data processing systems. I testified on behalf of the  
07       PUC staff in numerous cases involving most major investor-owned and  
08       cooperative electric, telephone, and water/sewer utilities in the  
09       state regarding a variety of financial, accounting, and economic  
10       issues. Since forming FINCAP in 1979, I have participated in a  
11       wide range of analytical assignments involving utility-related mat-  
12       ters on behalf of utilities, industrial consumers, municipalities,  
13       and regulatory commissions. I have also prepared and presented ex-  
14       pert witness testimony before a number of regulatory authorities  
15       addressing revenue requirements, cost allocation, and rate design  
16       issues in the areas of gas, electric, telephone, and water/sewer.  
17       I am a frequent speaker at regulatory conferences and seminars, and  
18       have published research concerning various regulatory issues. A  
19       resume which contains the details of my experience and qualifica-  
20       tions is attached as Appendix A.

#### **B. Overview**

21   Q.   What is the purpose of your testimony?

22   A.   My purpose here is to recommend to the Commission a fair rate of  
23       return to apply to Missouri Gas Energy's (MGE) original cost rate  
24       base used in providing jurisdictional gas distribution service. In

01        addition, I am sponsoring Schedules F, F-1, and F-2 attached to the  
02        direct testimony of MGE witness Charles B. Hernandez.

03    Q.    Please summarize the bases of your knowledge and conclusions con-  
04        cerning the issues to which you are testifying in this case.

05    A.    In preparing my analyses and testimony in this case, I utilized a  
06        variety of sources of information that would normally be relied  
07        upon by a person in my capacity. I am generally knowledgeable  
08        about the natural gas industry from my prior work with many of the  
09        major intrastate gas distribution and transmission companies in the  
10        Southwest and elsewhere. I am familiar with the organization, fi-  
11        nances, and operations of Southern Union Company (Southern Union),  
12        of which MGE is a division, having participated in MGE's last case  
13        before the Commission, Case No. GR-96-285, and previously worked  
14        with Southern Union Gas (SUG), another division of Southern Union,  
15        in rate cases before municipal regulators in Austin, El Paso, and  
16        Jefferson County, Texas, and the Railroad Commission of Texas and  
17        the Oklahoma Corporation Commission. In connection with the pres-  
18        ent filing, I examined various data relating to Southern Union,  
19        MGE, and SUG, as well as information regarding capital markets  
20        generally and investor perceptions, requirements, and expectations  
21        for gas utilities specifically. These sources, coupled with my  
22        experience in the fields of finance, accounting, economics, and  
23        utility regulation, enabled me to acquire a working knowledge of  
24        MGE and formed the bases for my conclusions.

01 Q. What is the role of the rate of return in setting a utility's  
02 rates?

03 A. The rate of return serves to compensate investors for the use of  
04 their capital to finance the plant and equipment necessary to  
05 provide utility service. Investors only commit money in anticipa-  
06 tion of earning a return on their investment commensurate with that  
07 from other investment alternatives having comparable risks. Con-  
08 sistent with both sound regulatory economics and the standards  
09 specified in the Bluefield (1923) and Hope (1944) cases, the return  
10 on investment allowed a utility should be sufficient to: 1) fairly  
11 compensate past capital invested in the utility, 2) enable the  
12 utility to offer a return adequate to attract new capital on rea-  
13 sonable terms, and 3) maintain the utility's financial integrity.

14 Q. How did you go about developing an overall rate of return for MGE?

15 A. My evaluation began with a review of the operations and finances of  
16 MGE and Southern Union, and general conditions in the natural gas  
17 industry and capital markets. With this as a background, the next  
18 step was to identify the relative amounts of each source of inves-  
19 tor-supplied capital -- long-term debt, preferred securities, and  
20 common equity -- used to finance MGE's assets. The average cost of  
21 long-term debt and preferred stock was calculated, and various  
22 analyses were conducted to determine a fair rate of return on MGE's  
23 common equity. Finally, the findings of these analyses were com-  
24 bined to calculate an overall rate of return to be applied to MGE's  
25 original cost rate base.

### C. Summary of Recommendations

01 Q. Briefly summarize your rate of return recommendations.

02 A. I recommend that MGE be authorized an overall rate of return on its  
03 original cost rate base of 9.858 percent. This rate of return  
04 recommendation is based on a capital structure consisting of 50.95  
05 percent long-term debt, 12.99 percent preferred securities, and  
06 36.06 percent common equity; and an average cost of long-term debt  
07 of 8.134 percent, a cost of preferred stock of 9.982 percent, and a  
08 rate of return on common equity of 12.25 percent.

09 My recommended capital structure of approximately 51 percent  
10 long-term debt, 13 percent preferred securities, and 36 percent  
11 common equity reflects Southern Union's test year capital struc-  
12 ture, and was selected because:

- 13 • These ratios reflect the mix of capital employed to  
14 finance MGE's investment in assets used to provide  
15 gas service in Missouri;
- 16 • Although this capital structure deviates somewhat  
17 from industry standards for local gas distribution  
18 companies (LDCs), it is consistent with Southern  
19 Union's entrepreneurial spirit and earnings reten-  
20 tion practices; and
- 21 • While Southern Union's lower common equity ratio  
22 imparts additional financial risks, these are offset  
23 by the greater use of cheaper debt and preferred  
24 stock capital, and less use of significantly more  
25 expensive common equity capital.

26 My recommended 8.134 percent cost of debt and 9.982 percent  
27 cost of preferred stock reflect:

- 28 • The embedded interest rate on Southern Union's long-  
29 term debt outstanding, including amortization of

01 capitalized debt issuance and refinancing costs; and  
02 • The dividend yield on Southern Union's single issue  
03 of preferred stock, plus amortization of capitalized  
04 issuance costs.

05 My recommended rate of return on common equity of 12.25 per-  
06 cent was based on the results of two analyses. First, the constant  
07 growth discounted cash flow (DCF) model was applied to a group of  
08 17 publicly traded LDCs, with the following results:

- 09 • An average dividend yield of 5.1 percent;
- 10 • Average historical and projected growth rates rang-  
11 ing from 1.3 to 6.7 percent, with plausible growth  
12 rates of between 5.3 and 6.7 percent;
- 13 • A DCF cost of equity range for the group of LDCs of  
14 10.6 to 11.6 percent, calculated as the sum of a 5.1  
15 percent dividend yield and a growth rate range of  
16 5.5 to 6.5 percent; and
- 17 • A DCF cost of equity range for MGE of 11.2 to 12.2  
18 percent, arrived at by adding 60 basis points to the  
19 LDCs' DCF cost of equity range to account for the  
20 greater investment risk reflected in Southern  
21 Union's triple-B bond rating versus the group's  
22 average single-A rating.

23 Second, risk premium methods based on leading studies for utilities  
24 in the academic and trade literature were also applied, with the  
25 following results:

- 26 • Cost of equity estimates ranging from 11.66 to 14.87  
27 percent based on expectational equity risk premiums;
- 28 • Cost of equity estimates of 12.82 and 11.77 percent  
29 based on surveys of investors and rates of return on  
30 equity previously authorized gas utilities, respec-  
31 tively;
- 32 • Cost of equity estimates of 12.48 and 12.82 percent  
33 based on realized rates of return for the S&P 500  
34 and Moody's gas distribution utility group, respec-  
35 tively; and

01                   • A risk premium cost of equity range for MGE of 11.8  
02                   to 13.0 percent, arrived at by eliminating implaus-  
03                   ible cost of equity estimates and narrowing the  
04                   range of remaining values.

05                   Taken together, these analyses implied that the cost of equity  
06                   for MGE is in the range of 11.5 to 12.5 percent. This range,  
07                   however, gives approximately equal weight to my constant growth DCF  
08                   analyses, which tend to be biased downward because they fail to  
09                   reflect the higher growth prospects associated with a less regu-  
10                   lated gas industry and continued acquisition and merger activity  
11                   involving gas utilities, and my risk premium analyses. Moreover,  
12                   this cost of equity range does not recognize flotation costs incur-  
13                   red in connection with sales of common stock. Therefore, to ac-  
14                   count for these two considerations, I selected a rate of return on  
15                   common equity for MGE above the midpoint of my 11.5 to 12.5 percent  
16                   cost of equity range, or 12.25 percent.

## II. FUNDAMENTAL ANALYSES

01 Q. What is the purpose of this section?

02 A. As a predicate to subsequent quantitative analyses, this section  
03 briefly reviews the operations and finances of MGE and Southern  
04 Union. In addition, it examines the risks and prospects for the  
05 natural gas industry as a whole, along with the outlook for the  
06 economy and capital markets.

### A. Missouri Gas Energy

07 Q. Briefly describe MGE.

08 A. Headquartered in Kansas City, MGE provides natural gas service to  
09 approximately 470,000 customers in central and western Missouri,  
10 including the cities of Kansas City, St. Joseph, Joplin, and Mo-  
11 nett. The majority of MGE's throughput and revenues are attri-  
12 butable to residential and commercial gas sales customers, with  
13 smaller amounts being transported for commercial and industrial  
14 customers. Approximately two-thirds of MGE's 98 billion cubic feet  
15 throughput during the fiscal year ended June 30, 1997 was composed  
16 of gas sales, with the remaining one-third being attributable to  
17 transportation services. At May 31, 1997, MGE's net investment in  
18 utility plant totalled approximately \$377 million, with fiscal year  
19 1997 operating revenues being about \$422 million.

20 Q. In what business activities is Southern Union engaged?

21 A. Southern Union is one of the top fifteen gas distribution company  
22 in the U.S., serving almost one million customers in Texas and

01 Missouri through its SUG and MGE divisions, respectively. In  
02 addition to its principal business of gas distribution, Southern  
03 Union also has subsidiaries engaged in marketing natural gas to  
04 end-users, operating inter- and intrastate pipelines, providing  
05 propane gas services, selling commercial air conditioning and other  
06 gas-fired applications, and providing interactive computer-based  
07 training for the gas utility industry. In addition, other Southern  
08 Union subsidiaries participate in international energy projects and  
09 hold real estate.

10 Q. Although Southern Union is engaged almost exclusively in natural  
11 gas distribution, does the investment community view it as a typi-  
12 cal LDC?

13 A. No. In its February 29, 1996 review, the investment advisory firm  
14 of Smith Barney, Inc. characterized Southern Union as follows:

15 SUG is a natural gas utility with a twist: an entrepre-  
16 neurial spirit coupled with financial and operating  
17 strategies that, in our opinion, set the company apart  
18 from its peers. Southern Union is managed more like a  
19 nonregulated company that is dealing with challenges of  
20 the competitive marketplace; is aggressive in its ap-  
21 proach to cost containment; is acquisition-oriented; is  
22 not dependent on obtaining rate relief; and reinvests all  
23 of its net income in the business to increase shareholder  
24 value. Acquisitions have been an important component of  
25 the company's growth. A 10-year "vision" is in place,  
26 with specific strategies to redouble the size of the  
27 company by the year 2000. As such, we view SUG as having  
28 the potential to record above-average total return com-  
29 pared with the typical utility. (p. 2, emphasis in origi-  
30 nal)

31 Q. Briefly summarize Southern Union's financial condition.

32 A. Schedule BHF-1 summarizes Southern Union's financial history for  
33 its last five fiscal years. Page 1 of 2 presents condensed income

01 statements, with page 2 of 2 containing balance sheets. Looking  
02 first to Southern Union's income statement, revenues rose steadily  
03 over the last five years; the increases between 1993 and 1995 were  
04 principally the result of the acquisitions of the Rio Grande Valley  
05 system in late 1993 and the properties which became MGE in early  
06 1994, and those in 1996 and 1997 were largely attributable to  
07 higher purchased gas costs. Although operating expenses also rose  
08 annually over this 5-year period, the increase was at a lesser  
09 rate, with the net result being a continually rising operating  
10 income. These gains, however, were partially offset by higher  
11 interest expense, such that Southern Union's net income available  
12 for common shareholders was relatively flat over the last three  
13 years.

14 Turning to the balance sheet, page 2 of Schedule BHF-1, where-  
15 as Southern Union's assets totalled approximately \$416 million at  
16 December 31, 1993, they were almost \$1 billion at fiscal year-end  
17 1997, with most of the increase being attributable to the MGE  
18 acquisition. Likewise, on the righthand side of its balance sheet,  
19 long-term debt (including current maturities) increased from ap-  
20 proximately \$110 million at year-end 1993 to \$387 million at June  
21 30, 1997, with preferred and common equity also increasing over  
22 this same period, from approximately \$202 million to \$367 million.  
23 Of particular note is that Southern Union pays no cash dividends to  
24 common shareholders (although it has paid annual stock dividends  
25 since 1994), with all earnings being retained and reinvested in the  
26 business.

01 Q. Where does Southern Union obtain most of the external capital used  
02 to finance its investment in property, plant, and equipment?

03 A. Southern Union's common stock is publicly traded on the New York  
04 Stock Exchange. Its \$100 million of preferred stock outstanding  
05 was issued through a public offering, as was virtually all of its  
06 long-term debt, which is publicly traded in the over-the-counter  
07 (OTC) market. Southern Union also has a \$100 million revolving  
08 credit facility available, although there was only \$1.6 million  
09 outstanding at fiscal year-end 1997.

10 Q. What bond ratings have been assigned to Southern Union's long-term  
11 debt?

12 A. Southern Union's senior debt is rated triple-B by the two major  
13 bond rating agencies -- BBB by Standard & Poor's Corporation (S&P)  
14 and Baa3 by Moody's Investor Services (Moody's). While these  
15 triple-B ratings make Southern Union's long-term debt "investment  
16 grade", a Baa3 ranking is the very lowest rung of Moody's ladder of  
17 investment grade ratings.

#### **B. Natural Gas Utility Industry**

18 Q. Please describe general conditions in the natural gas industry over  
19 the last 15 years.

20 A. Since the early 1980s, the natural gas industry has been buffeted  
21 by decreasing demand and prices, a continuing gas glut, an ever-  
22 changing federal regulatory environment, and increased competition  
23 among participants and with other fuels. These developments spaw-  
24 ned striking structural changes, not only within the pipeline seg-

01       ment of the industry but for LDCs as well. Federal Energy Regula-  
02       tory Commission (FERC) Order Nos. 436, 500, and 636, while aspiring  
03       to make the natural gas industry more competitive and broaden the  
04       market for gas supplies, introduced considerable uncertainties and  
05       dislocations heavily felt by conventional utility systems. Deregula-  
06       tion and ensuing competition on both the demand and supply sides  
07       have eroded gas utilities' traditional monopoly status. In addi-  
08       tion, gas utilities have faced a plethora of changes in financial  
09       accounting standards, such as FAS No. 106 relating to accounting  
10       for post-retirement benefits, that have regulatory as well as  
11       financial reporting implications.

12               Both pipelines and LDCs face the risk of "bypass" as large  
13       commercial, industrial, and wholesale customers seek to acquire gas  
14       supplies at the lowest possible cost and, in the process, abandon  
15       traditional "full-service" utility suppliers. The dramatic struc-  
16       tural changes within the natural gas industry have forced LDCs to  
17       confront new complexities and risks entailed in actively contract-  
18       ing for an economical, secure gas supply. Further, changes in  
19       transportation rate design mandated by Order No. 636 shifted  
20       greater cost responsibility for pipeline demand costs to low load  
21       factor customers and, particularly, LDCs who purchase transporta-  
22       tion services from interstate pipelines. As summarized in an  
23       August 1993 Special Comment by Moody's entitled "FERC Order 636  
24       Will Pressure Ratings of Gas Distribution Companies":

25               Unless the increased business risk and operating leverage  
26       resulting from Order 636 is offset by stronger debt-  
27       protection ratios (e.g. through higher permitted return  
28       on equity, a larger equity component, or faster deprecia-  
29       tion rates) there will be a decline in creditworthiness

01                   for all LDCs. (p. 10)

02           Moreover, S&P stated in its Utilities Rating Service, "Industry  
03    Commentary" (May 20, 1996):

04                   The long-term staying power of market demand for natural  
05                   gas cannot be taken for granted. In fact, as the elec-  
06                   tric utility industry restructures and reduces costs,  
07                   electric power will become more cost competitive and  
08                   threaten certain gas markets. In addition, independent  
09                   gas marketers have made greater inroads behind the city  
10                   gate and are competing for large gas users. Moreover,  
11                   the recent trend by state regulators to unbundle utility  
12                   services is creating opportunities for outsiders to mar-  
13                   ket niche products. (p. 2)

14           Indeed, these problems and risks facing natural gas utilities  
15           persist, as evidenced by the following statement in S&P's Global  
16           Sector Review: Utilities (November 1996):

17                   The local gas distribution utilities should continue to  
18                   face many of the same challenges they have in the past,  
19                   including maintaining customers growth, controlling costs  
20                   and rates, avoiding bypass, buying gas prudently, and  
21                   keeping good relations with regulators. (p. 171)

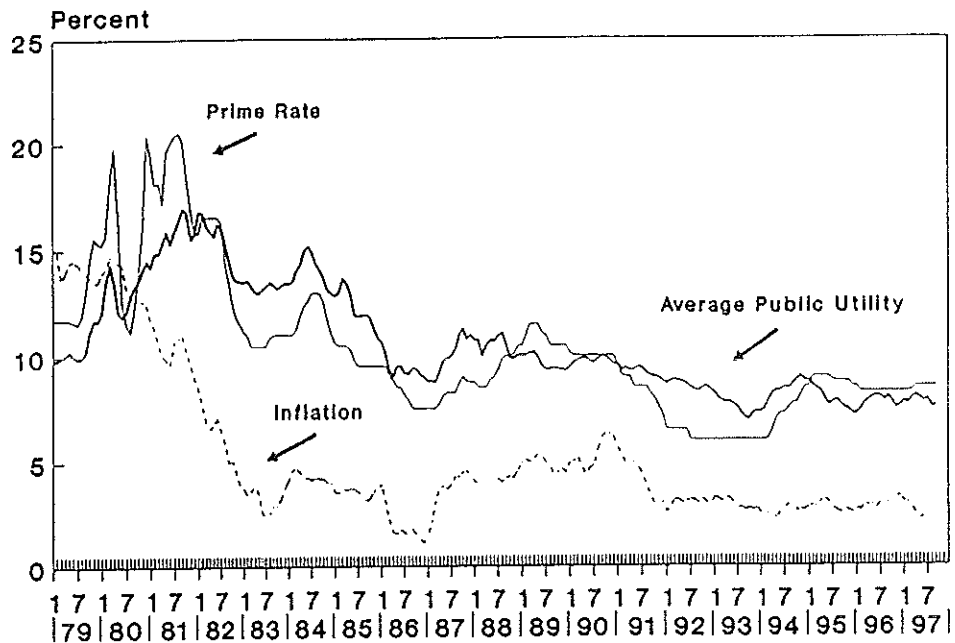
22    Q.    Is MGE exposed to problems and risks similar to those faced by  
23           other utilities in the natural gas industry?

24    A.    Yes, to varying degrees. Although MGE is not currently in signifi-  
25           cant direct competition with other LDCs for residential and small  
26           commercial customers within its service areas, certain large volume  
27           customers have access to alternative gas supplies and, in some  
28           instances, delivery service from other pipeline systems. Besides  
29           having to compete with other gas suppliers for large customers, MGE  
30           must also compete with other fuels for all customer groups. For  
31           example, electric utilities are successfully attracting residential

01 and commercial appliance and heating load. While natural gas is  
02 presently more economical than alternate fuels for most larger  
03 customers who have dual fuel capability, there is no assurance that  
04 this price advantage will continue. In addition, MGE faces all the  
05 normal risks associated with operating a natural gas distribution  
06 system, including the adverse effects of weather variability, in-  
07 flation, interest rate changes, growth, and regulatory uncertainty  
08 and lag, as well as extraordinary risks such as legal liabilities  
09 and natural disasters.

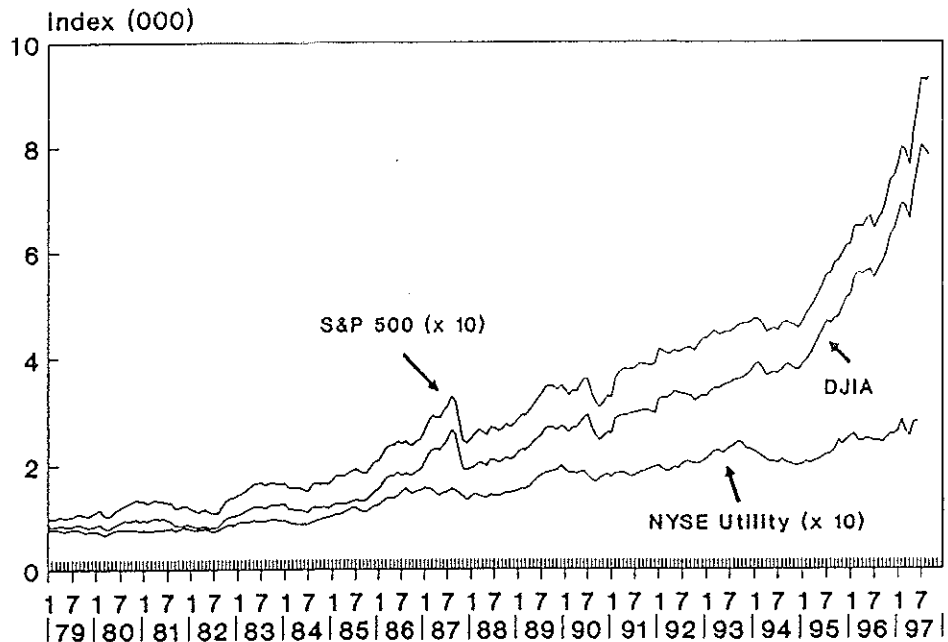
### C. Capital Markets

10 Q. What has been the pattern of interest rates over the last 15 years?  
11 A. After peaking at 16.89 percent in September 1981, the average yield  
12 on long-term public utility bonds generally fell through 1986,  
13 reaching 8.77 percent in January 1987. After climbing during 1988,  
14 yields gradually declined to 7 percent in October 1993, and then  
15 subsequently rose to 9 percent in November 1994. While interest  
16 rates fell through January 1996, investors subsequently pushed  
17 yields higher, and presently require approximately 7.4 percent from  
18 bonds issued by public utilities. Average long-term public utility  
19 bond rates, the average monthly prime rate, and inflation as mea-  
20 sured by the Consumer Price Index (CPI) since 1979 are plotted in  
21 the following graph:



- 01 Q. How has the market for common equity capital performed over this  
 02 same period?
- 03 A. The last 15 years witnessed the longest bull market in U.S. his-  
 04 tory, which was generally attributed to low inflation and interest  
 05 rates, sustained economic growth, a favorable business climate, and  
 06 widespread merger and acquisition activity. Since 1979, common  
 07 stocks have, on average, increased over nine times in value, even  
 08 after accounting for the October 1987 and 1989 stock market crashes  
 09 and the October 1997 "correction". Although the stock market's  
 10 climb was interrupted by Iraq's 1990 invasion of Kuwait and the  
 11 anticipated recession, it has since rebounded, with share prices  
 12 reaching all-time highs. Nevertheless, the market remains vola-  
 13 tile, with share prices repeatedly changing in full percentage  
 14 points during a single day's trading. The following graph plots  
 15 the performances of the Dow-Jones Industrial Average, S&P's 500

01 Composite Index, and the New York Stock Exchange Utility Index  
02 since 1979 (the latter two indices were scaled for comparability):



03 Q. What is the outlook for the U.S. economy and capital markets?

04 A. There are increasing concerns over how long the current economic  
05 expansion, which began in the latter half of 1991, can be sus-  
06 tained, and that a downturn in the U.S. economy is inevitable.  
07 While numerous economic indicators suggest that the U.S. economy is  
08 gaining momentum, there are other signs that the pace of expansion  
09 may moderate going forward. These factors cause the economic  
10 outlook to remain tenuous, with persistent stock and bond price  
11 volatility providing tangible evidence of the uncertainties faced  
12 by the U.S. economy.

13 Q. How do these uncertainties affect the natural gas industry?

14 A. For gas utilities, higher inflation and interest rate levels  
15 would place additional pressure on the adequacy of existing service

01 rates, while stalled economic growth would undoubtedly mean flat  
02 gas sales. Although the current economic expansion appears to be  
03 continuing, conflicting economic indicators cause considerable  
04 uncertainties to persist and increase the risks faced by the  
05 natural gas industry.

### III. CAPITAL STRUCTURE

01 Q. What is the purpose of this section?

02 A. This section identifies the various sources of investor-supplied  
03 capital used to finance MGE's investment in utility assets and  
04 compares them with those used by other LDCs. Based on these analy-  
05 ses, the mix of capital for use in weighting the respective costs  
06 of each source of capital to arrive at an overall rate of return  
07 for MGE are developed.

08 Q. What are the sources of capital used to finance MGE's investment in  
09 utility plant?

10 A. As indicated earlier, MGE is an operating division of Southern  
11 Union and, as such, has no independent financing. MGE relies  
12 entirely on capital supplied from the general funds of Southern  
13 Union to finance its investment in assets used to provide utility  
14 service.

15 Q. What is Southern Union's capitalization?

16 A. As shown in the following table, Southern Union's test year capital  
17 structure consists of approximately 51 percent long-term debt, 13  
18 percent preferred securities, and 36 percent common equity:

19	<u>Capital Component</u>	<u>Amount</u>	<u>% of Total</u>
20	Long-term Debt	\$ 377,751,010	50.95%
21	Preferred Stock	96,295,457	12.99
22	Common Equity	<u>267,361,667</u>	<u>36.06</u>
23	Total	\$ 741,408,134	100.00%

01 Q. What capitalization ratios are maintained by other major gas dis-  
 02 tribution utilities in the U.S.?

03 A. Schedule BHF-2 displays capital structure data for the 17 LDCs  
 04 included in The Value Line Investment Survey's (Value Line) Natural  
 05 Gas (Distribution) industry that have utility revenues equal to at  
 06 least 90 percent of total revenues, and have consistently paid  
 07 dividends during the last five years. The average capital struc-  
 08 ture ratios for the 5-year period 1992-1996 for this group of LDCs  
 09 are shown below:

	<u>Capital Component</u>	<u>% of Total</u>
11	Long-term Debt	47.4%
12	Preferred Stock	2.0
13	Common Equity	<u>50.6</u>
14	Total	100.0%

15 Additionally, in its 1996 Gas Facts, the American Gas Association  
 16 (AGA) presents the following composite capital structure ratios for  
 17 gas distribution companies for the five years 1991-1995:

	<u>Capital Component</u>	<u>1995</u>	<u>1994</u>	<u>1993</u>	<u>1992</u>	<u>1991</u>
19	Long-term Debt	45.4%	46.9%	44.7%	49.6%	45.1%
20	Preferred Stock	3.0	2.6	2.5	2.9	3.3
21	Common Equity	<u>51.2</u>	<u>50.5</u>	<u>52.8</u>	<u>52.8</u>	<u>51.6</u>
22	Total	100.0%	100.0%	100.0%	100.0%	100.0%

23 Over this 5-year period, these industry capital structures reflect  
 24 modestly more common equity and preferred securities, and less  
 25 long-term debt, than the average for the 17 LDCs developed in  
 26 Schedule BHF-2.

01 Q. How does Southern Union's test year capital structure compare with  
02 these industry standards?

03 A. Southern Union's 51 percent debt ratio is slightly higher than the  
04 approximately 45-50 percent average maintained by the gas distribu-  
05 tion industry. Meanwhile, its 13 percent preferred stock ratio is  
06 considerably greater than the approximately 2-3 percent industry  
07 average. Finally, Southern Union's 36 percent common equity ratio  
08 is correspondingly less than the industry average of approximately  
09 50 percent.

10 Q. What are the implications of using Southern Union's test year  
11 capital structure, versus that maintained by the LDC industry, to  
12 calculate MGE's overall rate of return?

13 A. Southern Union's higher debt and preferred stock ratios, and its  
14 lower common equity ratio, imply greater financial risk because a  
15 greater proportion of available cash flow is subject to senior  
16 claims. Indeed, this greater financial risk largely helps to  
17 explain Southern Union's triple-B bond ratings versus an average  
18 bond rating for the natural gas distribution industry of single-A  
19 (Schedule BHF-4). However, because there is greater lower cost  
20 debt and preferred stock, and less more expensive common stock, in  
21 Southern Union's capital structure, its overall cost of capital is  
22 lower than if it were financed according to industry norms.

23 Q. Please elaborate on why Southern Union's overall cost of capital is  
24 lower than if its capital structure were more in line with LDC  
25 industry standards.

26 A. Debt is the least expensive source of capital, with preferred stock

01 and common equity being increasingly more costly. Additionally,  
02 whereas interest on debt is tax deductible (and in Southern Union's  
03 instance so too are its dividends on preferred stock), the return  
04 to common shareholders must be further "grossed-up" to account for  
05 corporate income taxes levied on a utility's earnings. Thus,  
06 Southern Union's more highly leveraged capital structure results in  
07 a lower overall rate of return because there is greater lower cost  
08 debt and preferred stock, and less more expensive common stock, in  
09 its mix of capital. This heavier weighting of lower cost debt and  
10 preferred stock in the capital structure more than compensates for  
11 the higher component capital costs resulting from the greater  
12 financial risk associated with a higher debt, or lower common  
13 equity, ratio. In other words, while Southern Union's relatively  
14 heavily leveraged capital structure imparts additional risk and, in  
15 turn, results in higher component capital costs, this is offset by  
16 the greater use of cheaper debt and preferred stock capital, and  
17 less use of more expensive common equity capital.

18 Q. What capital structure do you recommend be used to calculate MGE's  
19 overall rate of return in this case?

20 A. I recommend that Southern Union's test year capital structure serve  
21 as the basis for calculating MGE's overall rate of return. First,  
22 because MGE relies entirely on the general funds of Southern Union  
23 for financing, this capital structure reflects the mix of capital  
24 currently used to finance MGE's investment in utility property.  
25 Second, although Southern Union's capitalization ratios deviate  
26 somewhat from gas distribution industry standards, they are consis-  
27 tent with Southern Union's entrepreneurial spirit and earnings re-

01       tention practices. Third, while Southern Union's capital structure  
02       imparts additional financial risks, these are offset by the greater  
03       use of cheaper debt and preferred stock capital, and less use of  
04       more expensive common equity capital.

#### IV. COST OF DEBT AND PREFERRED STOCK

01 Q. What is the purpose of this section?

02 A. In this section, the cost of the long-term debt, and the cost of  
03 the preferred stock, included in the capital structure used to  
04 arrive at MGE's overall rate of return are calculated.

##### A. Cost of Debt

05 Q. What long-term debt does Southern Union have outstanding?

06 A. At May 31, 1997, Southern Union had \$385 million in long-term debt  
07 outstanding, with approximately \$12 million being owed under capi-  
08 tal leases:

09	<u>Description</u>	<u>Amount</u>
10	7.6% Senior Notes -- 2024	\$ 384,515,000
11	Capital Leases -- AMR	11,264,700
12	Capital Leases -- IBM	674,486
13	<b>Total Long-term Debt</b>	<b>\$ 396,454,186</b>

14 Q. What interest rate is associated with each of these sources of  
15 long-term debt?

16 A. As indicated above, the \$385 million in senior notes carry an  
17 annual interest rate of 7.6 percent. Meanwhile, the average inter-  
18 est rate on the capital leases incurred in connection with its  
19 Automated Meter Reading program is 6.25 percent, while the average  
20 interest rate on the capital leases associated with computer equip-  
21 ment is 6.29 percent.

01 Q. Besides interest expense, are there any other costs properly in-  
02 cluded in calculating the cost of debt?

03 A. Yes. First, in connection with securing debt capital, Southern  
04 Union necessarily incurs various issuance-related costs. Although  
05 these issuance costs are capitalized and amortized over the life of  
06 the corresponding debt issue, none is included in MGE's rate base  
07 or operating expenses. A second consideration is that, in the  
08 course of replacing expensive debt with new debt bearing a lower  
09 interest rate, Southern Union incurred various costs (e.g., call  
10 premiums) to retire the old debt. These refinancing costs were  
11 also capitalized and are being amortized on Southern Union's books,  
12 but none is included in MGE's rate base or operating expenses.  
13 Accordingly, to calculate the total cost of Southern Union's debt  
14 capital, it is necessary to reduce the debt principal for the  
15 unamortized balance of capitalized debt issuance and refinancing  
16 costs, and to include in interest expense the annual amortization  
17 expense associated with these capitalized debt costs.

18 Q. What then is the cost of long-term debt for MGE?

19 A. At test year-end, Southern Union had \$3,876,107 in unamortized debt  
20 issuance costs, on which there is annual amortization expense of  
21 \$145,354. There are also \$115,000 in similar costs associated with  
22 the capital lease for its Automated Meter Reading program, on which  
23 annual amortization expense is \$23,000. In addition, there is  
24 \$14,712,069 in unamortized debt refinancing costs, on which there  
25 is \$588,992 in annual amortization expense. As detailed in Sched-  
26 ule F-1 attached to Mr. Hernandez's direct testimony and summarized  
27 below, combining the annual interest cost for each series of debt

01 outstanding with the amortization of debt issuance and refinancing  
 02 costs, and dividing by the total amount of debt outstanding less  
 03 unamortized capitalized debt issuance and refinancing costs, pro-  
 04 duced an average cost of long-term debt for MGE of 8.134 percent.

05				Annual
06	<u>Description</u>	<u>Amount</u>	<u>Rate</u>	<u>Cost</u>
07	Notes	\$ 384,515,000	7.60%	\$ 29,223,140
08	Leases -- AMR	11,264,700	6.25%	704,044
09	Leases -- IBM	674,486	6.29%	42,425
10	Sub-total	\$ 396,454,186		\$ 29,969,609
11	Issuance Costs	\$ (3,991,107)		\$ 168,354
12	Refinancing Costs	(14,712,069)		588,992
13	Total	\$ 377,751,010		\$ 30,726,955
14	Cost of Debt			8.134%

#### C. Cost of Preferred Stock

15 Q. What preferred securities did Southern Union have outstanding at  
 16 test year-end?

17 A. At the end of the test year, Southern Union had a single, \$100  
 18 million issue of preferred stock outstanding bearing a 9.48 percent  
 19 dividend rate.

20 Q. What is the effective cost of this preferred stock?

21 A. As with its debt issues, Southern Union incurred issuance costs in  
 22 connection with the sale of its preferred stock. At May 31, 1997,  
 23 the unamortized balance of these issuance costs totalled  
 24 \$3,704,543, with the annual amortization expense being \$132,305.  
 25 As shown in Schedule F-2 attached to Mr. Hernandez's direct testi-  
 26 mony and summarized below, including the amortization expense in

01 the annual dividend cost, and dividing by the preferred stock  
02 balance reduced by the unamortized issuance costs, resulted in a  
03 cost of preferred stock of 9.982 percent:

04				Annual
05	<u>Description</u>	<u>Amount</u>	<u>Rate</u>	<u>Cost</u>
06	Preferred	\$ 100,000,000	9.48%	\$ 9,480,000
07	Issuance Costs	<u>(3,704,543)</u>		<u>132,305</u>
08	<b>Total</b>	<b>\$ 96,295,457</b>		<b>\$ 9,612,305</b>
09	<b>Cost of Preferred Stock</b>			<b>9.982%</b>

## V. RATE OF RETURN ON COMMON EQUITY

01 Q. What is the purpose of this section?

02 A. In this section, my recommended rate of return for the common  
03 equity portion of MGE's capital structure is developed. Initially,  
04 the concept of the cost of equity is examined as the basis for this  
05 determination. Next, discounted cash flow (DCF) and risk premium  
06 analyses are conducted to estimate the cost of equity, with the re-  
07 sults of these analyses and other considerations being combined to  
08 arrive at my recommended rate of return on common equity for MGE.

### A. Cost of Equity Concept

09 Q. How is a fair rate of return on common equity customarily deter-  
10 mined?

11 A. Unlike debt capital, there is no contractually guaranteed return on  
12 common equity capital since shareholders are the residual owners of  
13 the utility. Nonetheless, common equity investors still require a  
14 return on their investment, with the "cost of equity" being the  
15 minimum rent that must be paid for the use of their money. This  
16 cost of equity typically serves as the starting point for deter-  
17 mining a fair rate of return on common equity.

18 Q. What fundamental economic principle underlies this cost of equity  
19 concept?

20 A. The cost of equity concept is predicated on the notion that inves-  
21 tors are risk averse, and will willingly bear additional risk only  
22 if they expect to be compensated for their risk bearing. In capi-

01       tal markets where relatively risk-free assets are available, such  
02       as U.S. Treasury securities, investors can be induced to hold more  
03       risky assets only if they are offered a premium, or additional  
04       return, above the rate of return on a risk-free asset. Since all  
05       assets compete with each other for investors' funds, more risky  
06       assets must yield a higher expected rate of return than less risky  
07       assets in order for investors to be willing to hold them.

08               Given this risk-return tradeoff, the required rate of return  
09       (k) from an asset (i) can be generally expressed as:

10                               
$$k_i = R_f + RP_i$$

11               where:      $R_f$  = Risk-free rate of return; and  
12                                $RP_i$  = Risk premium required to hold  
13                               more risky asset i.

14       Thus, the required rate of return for a particular asset at any  
15       point in time is a function of: 1) the yield on risk-free assets,  
16       and 2) its relative risk, with investors demanding correspondingly  
17       larger risk premiums for assets bearing greater risk.

18   Q.   Can you illustrate how the risk-return tradeoff principle operates?

19   A.   Yes. Consider that investors may purchase U.S. Treasury bonds with  
20       an expected yield of, say, 7 percent. Given the U.S. government's  
21       ability to levy taxes and print money, investors can be completely  
22       confident that interest and principal payments will be made on time  
23       and in full.

24               Alternatively, investors may purchase a corporate bond. But  
25       unlike a bond issued by the U.S. Treasury, there is some possibili-

01       ty that the corporation will not be able to make all contractual  
02       payments in a timely manner, and it may even default. Investors  
03       will only bear this greater risk if they expect to earn a return  
04       higher than what they could earn by holding risk-free U.S. Treasury  
05       bonds. For example, if investors require a 1 percent premium to  
06       compensate them for leaving the safety of U.S. Treasury bonds, then  
07       corporate bonds would have to yield 8 percent to attract investors.

08               Turning next to common stocks, unlike bonds having contractual  
09       payment schedules, dividends may be paid to shareholders if cash is  
10       available. Moreover, in the event of bankruptcy, bondholders re-  
11       ceive full payment before any amounts are distributed to common  
12       shareholders. As the most junior of all security holders, common  
13       shareholders are exposed to the most risk. Again, investors will  
14       bear the greater risk of a corporation's common stock only if they  
15       expect to earn a return higher than that offered by its less risky  
16       bonds. Therefore, if 8 percent is expected from an investment in  
17       the corporation's bonds, investors might require an additional  
18       return of perhaps 4 percent to move from the relative safety of the  
19       bonds to the greater risks associated with common stock. Thus, the  
20       cost of equity for the corporation is 12 percent, and the equity  
21       risk premium is 4 percent over the corporation's own bonds and 5  
22       percent over U.S. Treasury bonds.

23   Q.   Is there evidence that the risk-return tradeoff principle actually  
24       operates in the capital markets?

25   A.   Yes. The risk-return tradeoff can be readily documented in certain  
26       segments of the the capital markets where required rates of return

01 can be directly inferred from market data and generally accepted  
02 measures of risk exist. For example, bond yields are reflective of  
03 investors' expected rates of return, and bond ratings are indica-  
04 tive of the risk of fixed income securities. The observed yields  
05 on government securities and bonds of various rating categories  
06 demonstrate that the risk-return tradeoff does, in fact, exist in  
07 the capital markets.

08 To illustrate, average yields during October 1997 on selected  
09 U.S. government securities and on public utility bonds of different  
10 ratings reported by Moody's are shown in the following table. As  
11 evidenced there, as risk increases (measured by progressively lower  
12 bond ratings), the required rate of return (measured by yields)  
13 rises accordingly. Also shown are the indicated risk premiums over  
14 long-term government securities for the additional risk associated  
15 with each bond rating category:

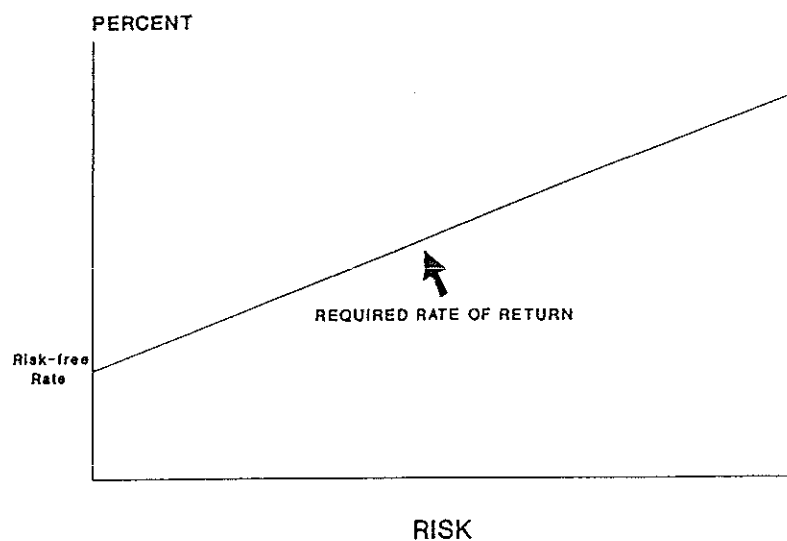
16		October 1997	Risk Premium Over
17	<u>Bond and Rating</u>	<u>Yield</u>	<u>Long-term Treasury</u>
18	U.S. Treasury		
19	5-Year	5.91%	--
20	Long-term	6.35%	--
21	Public Utility		
22	Aaa	7.18%	0.83%
23	Aa	7.28%	0.93%
24	A	7.35%	1.00%
25	Baa	7.67%	1.32%

26 Q. Does the risk-return tradeoff observed with fixed income securities  
27 extend to common stocks and other assets?

28 A. Documenting the risk-return tradeoff for assets other than fixed  
29 income securities is complicated by two factors. First, there is no  
30 standard measure of risk applicable to all assets. Second, for

01 most assets (e.g., common stock), required rates of return cannot  
02 be directly observed. Yet there is every reason to believe that in-  
03 vestors exhibit risk aversion in deciding whether or not to hold  
04 common stocks and other assets, just as when choosing among fixed  
05 income securities. Accordingly, it is generally accepted that the  
06 risk-return tradeoff evidenced with debt extends to all assets.

07 The extension of the risk-return tradeoff from assets with  
08 observable required rates of return (e.g., bonds) to other assets  
09 is represented by the concept of a "capital market line". In  
10 particular, competition between securities and among investors in  
11 the capital markets drives the prices of assets to equilibrium such  
12 that the expected rate of return from each is commensurate with its  
13 risk. Thus, the expected rate of return from any asset is a risk-  
14 free rate of return plus a corresponding risk premium. This con-  
15 cept of a capital market line is illustrated below. The vertical  
16 axis represents required rates of return and the horizontal axis  
17 indicates relative riskiness, with the intercept of the capital  
18 market line being the risk-free rate of return.



01 Q. Is this risk-return tradeoff limited to differences between firms?  
02 A. No. The risk-return tradeoff principle applies not only to invest-  
03 ments in different firms, but also to different securities issued  
04 by the same firm. The securities issued by a utility vary consi-  
05 derably in risk because they have different characteristics and  
06 priorities. Long-term debt secured by a mortgage on property is  
07 senior among all capital in its claim on a utility's net revenues  
08 and is, therefore, the least risky. Following first mortgage bonds  
09 are other debt instruments also holding contractual claims on the  
10 utility's net revenues, such as debentures. The last investors in  
11 line are common shareholders. They only receive the net revenues,  
12 if any, that remain after all other claimants have been paid. As a  
13 result, the rate of return that investors require from a utility's  
14 common stock, the most junior and riskiest of its securities, must  
15 be considerably higher than the yield offered by the utility's  
16 senior, long-term debt.

17 Q. What does the above discussion imply with respect to estimating the  
18 cost of equity for a utility such as MGE?

19 A. Although the cost of equity cannot be observed directly, it is a  
20 function of the returns available from other investment alterna-  
21 tives and the risks to which the equity capital is exposed. Be-  
22 cause it is unobservable, the cost of equity for a particular  
23 utility must be estimated by analyzing information about capital  
24 market conditions generally, assessing the relative risks of the  
25 utility specifically, and employing various quantitative methods  
26 that focus on investors' required rates of return. These various  
27 quantitative methods typically attempt to infer investors' required

01 rates of return from stock prices, by extrapolating interest rates,  
02 or through an analysis of other financial data.

03 Q. Did you rely on a single method to estimate the cost of equity for  
04 MGE?

05 A. No. Despite the theoretical appeal of or precedent for using a  
06 particular method to estimate the cost of equity, no single ap-  
07 proach can be regarded as wholly reliable. Therefore, I used both  
08 DCF and risk premium methods to estimate the cost of equity for  
09 MGE. Indeed, it is essential that estimates of investors' required  
10 rate of return produced by one method be compared with those pro-  
11 duced by other methods, and that all cost of equity estimates be  
12 required to pass fundamental tests of reasonableness and economic  
13 logic.

#### B. Discounted Cash Flow Analyses

14 Q. How are DCF models used to estimate the cost of equity?

15 A. The use of DCF models to estimate the cost of equity is essentially  
16 an attempt to replicate the market valuation process which led to  
17 the price investors are willing to pay for a share of a company's  
18 stock. It is predicated on the assumption that investors evaluate  
19 the risks and expected rates of return from all securities in the  
20 capital markets. Given these expected rates of return, the price  
21 of each share of stock is adjusted by the market so that investors  
22 are adequately compensated for the risks to which they are exposed.  
23 Therefore, we can look to the market to determine what investors  
24 feel a share of common stock is worth, and by estimating the cash

01 flows they expect to receive from the stock in the way of future  
02 dividends and stock price, their required rate of return can be  
03 mathematically imputed. In other words, the cash flows that inves-  
04 tors expect from a stock are estimated, and given its current  
05 market price, we can "back-into" the discount rate, or cost of  
06 equity, investors presumably used in arriving at that price.

07 Q. What market valuation process underlies DCF models?

08 A. DCF models are derived from a theory of valuation which posits that  
09 the price of a share of common stock is equal to the present value  
10 of the expected cash flows (i.e., future dividends and stock price)  
11 that will be received while holding the stock, discounted at inves-  
12 tors' required rate of return, or the cost of equity. Notational-  
13 ly, the general form of the DCF model is as follows:

$$\begin{array}{l} 14 \\ 15 \\ 16 \end{array} \quad P_0 = \frac{D_1}{(1+K_e)} + \frac{D_2}{(1+K_e)^2} + \dots + \frac{D_t}{(1+K_e)^t} + \frac{P_t}{(1+K_e)^t}$$

17 where:  $P_0$  = Current price per share;  
18  $P_t$  = Future price per share in period t;  
19  $D_t$  = Expected dividend per share in period t; and  
20  $K_e$  = Cost of equity.

21 Q. Has this general form of the DCF model customarily been used to  
22 estimate the cost of equity in rate cases?

23 A. No. In an effort to reduce the number of required estimates and  
24 computational difficulties, the general form of the DCF model has  
25 been simplified to a "constant growth" form. But converting the  
26 general form of the DCF model to the constant growth DCF model re-  
27 quires that a number of strict assumptions be made. These include:

- 01           • A constant growth rate for both dividends and ear-
- 02           nings;
- 03           • A stable dividend payout ratio;
- 04           • The discount rate exceeds the growth rate;
- 05           • A constant growth for book value and price;
- 06           • A constant earned rate of return on book value;
- 07           • No sales of stock at a price above or below book
- 08           value;
- 09           • A constant price-earnings ratio;
- 10           • A constant discount rate (i.e., no changes in risk
- 11           or interest rate levels and a flat yield curve); and
- 12           • All of the above extend to infinity.

13           Given these assumptions, the general form of the DCF model can be  
 14           reduced to the more manageable formula of:

$$15 \qquad P_0 = \frac{D_1}{16 \qquad k_e - g} \\ 17$$

18           where:  $g$  = Investors' long-term constant growth expectations.

19           The cost of equity ( $k_e$ ) can be isolated by rearranging terms:

$$20 \qquad K_e = \frac{D_1}{21 \qquad P_0} + g \\ 22$$

23           The constant growth form of the DCF model recognizes that the rate  
 24           of return to stockholders consists of two parts: 1) dividend yield  
 25           ( $D_1/P_0$ ), and 2) growth ( $g$ ). In other words, investors expect to  
 26           receive a portion of their total return in the form of current  
 27           dividends and the remainder through price appreciation.

28   Q.   Are the assumptions underlying the constant growth form of the DCF  
 29           model met in the real world?

30   A.   No, none of the assumptions required to convert the general form of  
 31           the DCF model to the constant growth form is ever strictly met in

01 practice. In some instances, where earnings are derived solely  
02 from stable activities, and earnings, dividends, and book value  
03 track fairly closely, the constant growth form of the DCF model may  
04 be a reasonable working approximation of stock valuation. However,  
05 in other cases, where the circumstances surrounding the firm cause  
06 the required assumptions to be severely violated, the constant  
07 growth DCF model may produce widely divergent and meaningless  
08 results. This is especially the case if the firm's earnings or  
09 dividends are unstable, or if investors are expecting the stock  
10 price to be affected by factors other than earnings and dividends.

11 Q. How did you estimate the cost of equity for MGE using the DCF  
12 model?

13 A. Implementation of the DCF model requires an observable share price  
14 and, as a division of Southern Union, MGE does not have its own  
15 shares traded in the stock market. And although Southern Union's  
16 shares are publicly traded, because it does not presently pay cash  
17 dividends, the DCF model, and the constant growth form in particu-  
18 lar, is not well suited to estimating its cost of equity. There-  
19 fore, the DCF model was applied to the 17 publicly traded natural  
20 gas distribution companies identified earlier; namely, those LDCs  
21 included in Value Line's gas distribution industry group having  
22 utility revenues greater than 90 percent of total and consistently  
23 paying dividends over the last five years. The DCF cost of equity  
24 estimates for these other gas distribution utilities were then  
25 adjusted to account for the difference in their investment risk  
26 versus that of MGE.

- 01 Q. How is the constant growth form of the DCF model typically used to  
02 estimate the cost of equity?
- 03 A. The first step in implementing the constant growth DCF model is to  
04 determine the expected dividend yield ( $D_1/P_0$ ) for the firm in  
05 question. This is usually calculated based on an estimate of  
06 dividends to be paid in the coming year divided by the current  
07 price of the stock. The second, and more controversial, step is to  
08 estimate investors' long-term growth expectations ( $g$ ) for the firm.  
09 Since book value, dividends, earnings, and price are all assumed to  
10 move in lockstep in the constant growth DCF model, estimates of  
11 expected growth are often derived from historical rates of growth  
12 in these variables under the presumption that investors expect  
13 these rates of growth to continue into the future. Alternatively,  
14 a firm's internal growth can be estimated based on the product of  
15 its earnings retention ratio and earned rate of return on equity.  
16 This growth estimate may rely on either historical or projected  
17 data, or both. A third approach is to rely on security analysts'  
18 projections of growth in a firm's book value, dividends, earnings,  
19 and stock price as proxies for investors' expectations. The final  
20 step is to sum the firm's dividend yield and estimated growth rate  
21 to arrive at an estimate of its cost of equity.
- 22 Q. How did you calculate the dividend yield component of the constant  
23 growth DCF model for this group of LDCs?
- 24 A. Value Line's estimate of dividends to be paid by each gas utility  
25 over the next twelve months, obtained from the index to its September  
26 29, 1997 edition, served as  $D_1$ . This dividend was then divided  
27 by the "Recent Price" reported in the same edition of Value Line.

01 The expected dividends, recent price, and resulting dividend yields  
02 for each of the other 17 LDCs are displayed on page 2 of Schedule  
03 BHF-3. As also shown there, the average dividend yield for the  
04 group was 5.1 percent.

05 Q. Please elaborate on how estimates of investors' long-term growth  
06 expectations are customarily developed for use in the constant  
07 growth DCF model.

08 A. In constant growth DCF theory, earnings, dividends, book value, and  
09 market price are all assumed to grow in lockstep, and the growth  
10 horizon of the DCF model is infinite. While some investors may  
11 intend to hold a particular stock for only a short period of time,  
12 they generally consider long-term growth prospects since these  
13 impact the resale price of the shares paid by subsequent investors.  
14 As investors typically examine historical experience along with  
15 current developments and projections, both the historical record  
16 and future prospects for the 17 other gas distribution utilities  
17 were reviewed to assess what investors might be expecting in the  
18 way of long-term growth.

19 Q. What is the record of historical growth for this LDC industry  
20 group?

21 A. Schedule BHF-3, page 2, displays the growth rates in book value per  
22 share (NBV), dividends per share (DPS), earnings per share (EPS),  
23 and stock price for each of the 17 utilities over the last five and  
24 ten years based on Value Line data. The average rates of his-  
25 torical growth in these variables for the comparable group are  
26 shown in the following table:

01			
02		Historical	Historical
03	Variable	10-Year	5-Year
		Growth	Growth
04	Net Book Value	3.6%	3.4%
05	Dividends per Share	3.1%	1.3%
06	Earnings per Share	1.6%	4.5%
07	Market Price	5.7%	4.4%

08 Q. How else are investor expectations of future long-term growth pros-  
09 pects for a firm often estimated for use in the constant growth DCF  
10 model?

11 A. In constant growth DCF theory, growth in book equity will be equal  
12 to the product of the earnings retention ratio (one minus the  
13 dividend payout ratio) and the earned rate of return on book equi-  
14 ty. Furthermore, if the earned rate of return and payout ratio are  
15 constant over time, growth in earnings and dividends will be equal  
16 to growth in book value. Although these conditions are seldom, if  
17 ever, met in practice, this approach nonetheless may provide inves-  
18 tors with a rough guide for evaluating a firm's growth prospects.  
19 Accordingly, conventional applications of the constant growth DCF  
20 model often examine the relationships between retained earnings and  
21 earned rates of return as an indication of the growth investors  
22 might expect from the reinvestment of earnings within a firm.

23 Q. What growth rates does this earnings retention method suggest for  
24 the group of LDCs?

25 A. As shown in the last three columns of page 2 of Schedule BHF-3,  
26 based on actual experience as reported in Value Line over the last  
27 ten and five years, the implied growth rate using the earnings  
28 retention method averaged 2 percent for both time periods. Based

01 on the projected retention ratios and earned rates of return for  
02 the LDC industry group implicit in Value Line's current forecasts  
03 of 2000-2002 EPS, DPS, and NBV, the average implied growth rate was  
04 approximately 4.6 percent.

05 Q. How else are estimates of investor growth expectations customarily  
06 developed?

07 A. Analyses of historical and implied growth rates are indirect ap-  
08 proaches to estimate investor growth expectations, and they may or  
09 may not replicate how investors' expectations are actually formed.  
10 A more direct approach to estimate what investors may expect in the  
11 way of growth is to survey investment advisory services and other  
12 sources which report growth projections made by professional secu-  
13 rity analysts. Although not without limitation (e.g., analysts'  
14 projections are generally relatively near-term and forecasts may  
15 reflect the opinions of a few individuals rather than the market as  
16 a whole), the advantage of this approach is that it does not re-  
17 quire speculation as to what information investors might rely on or  
18 how they incorporate this information when formulating their growth  
19 expectations.

20 Q. What are security analysts currently projecting in the way of  
21 growth for LDC industry group?

22 A. The near-term growth projections for each of the 17 gas utilities  
23 reported in the September 27, 1997 edition of Value Line, the  
24 September 18, 1997 edition of Institutional Brokers Estimate System  
25 (I/B/E/S), and the October 1997 edition of S&P's Earnings Guide are  
26 also shown on page 2 of Schedule BHF-3, with the averages for the

01 group being summarized in the following table:

02	<u>Value Line (2000-2002)</u>	
03	Book Value	4.4%
04	Dividends	2.9%
05	Earnings	6.7%
06	Price	4.6%
07	<u>I/B/E/S (5-Year)</u>	
08	Earnings	5.3%
09	<u>S&amp;P (5-Year)</u>	
10	Earnings	5.7%

11 As shown above, security analysts project growth for this group of  
12 gas distribution utilities to range from between approximately 2.9  
13 and 6.7 percent annually over the next 4-5 years.

14 Q. Briefly summarize the growth rates indicated for this group of gas  
15 distribution utilities based on customary applications of the con-  
16 stant growth DCF model.

17 A. As a review of the detail on page 2 of Schedule BHF-3 reveals,  
18 there was considerable variability in the alternative growth rates  
19 for the individual firms in the group, ranging from negative values  
20 to 13 percent. Even on average, the historical trends in the  
21 group's earnings, dividends, book value, and market price suggested  
22 expected growth rates that ranged from approximately 1.3 percent  
23 (5-year DPS growth) to 5.7 percent (10-year price growth). Mean-  
24 while, the implied growth rate based on earnings retention ratios  
25 and earned rates of return averaged between approximately 2 and 4.6  
26 percent, and near-term security analysts' projections suggested  
27 average growth expectations ranging from 2.9 to 6.7 percent.

01 Q. What is normally the next step in conventional applications of the  
02 constant growth DCF model?

03 A. Having developed various estimates of investor growth expectations,  
04 the next step is to narrow the range of indicated growth rates.  
05 Initially, those growth rates which produce implausible cost of  
06 equity estimates are properly discarded. The remaining growth  
07 rates are then evaluated to determine those that investors would  
08 most likely incorporate into their decision-making.

09 Q. What growth might investors be expecting from the group of LDCs?

10 A. Of the 17 average growth rates developed on page 2 of Schedule BHF-  
11 3, 13 are 4.6 percent or below. Combining these growth rates with  
12 the LDCs' 5.1 percent average dividend yield produced cost of  
13 equity estimates of 9.7 percent or less. Such single-digit cost of  
14 equity estimates are less than 230 basis points above the October  
15 1997 yield of approximately 7.4 percent on single-A public utility  
16 bonds. In light of the risk-return tradeoff principle discussed  
17 earlier, it is inconceivable that investors are not requiring a  
18 substantially higher rate of return for holding residual common  
19 stock, the most junior of securities, than for senior, long-term  
20 debt. Thus, once growth rates that produced illogical cost of  
21 equity estimates were eliminated, the remaining historical and  
22 near-term projected growth rates implied that investors expect  
23 growth from this group of LDCs in the 5.3 to 6.7 percent range.

24 Q. Do you have any observations about the use of the constant growth  
25 form of the DCF model to estimate cost of equity?

26 A. Yes. The DCF model has always been based on a number of strict

01 assumptions which are never met in practice. While this has not  
02 presented insurmountable problems for most utilities in the past,  
03 these assumptions seem to be hampering the ability of the constant  
04 growth DCF model to replicate the market pricing mechanism embodied  
05 in current stock prices. As evidenced earlier, many of the cost of  
06 equity estimates being produced by traditional applications of the  
07 constant growth DCF model are simply illogical. Recall that 13 of  
08 the 17 average cost of equity estimates shown on page 1 of Schedule  
09 BHF-3 for the group of LDCs are in single digits, and therefore not  
10 sufficiently greater than the yields available from senior, long-  
11 term debt to compensate for the additional risks of holding common  
12 stock. Thus, three-fourths of the average cost of equity estimates  
13 produced by mechanical applications of the DCF model for the group  
14 of LDCs failed fundamental tests of economic logic.

15 Q. Is there an explanation as to why the majority of the cost of  
16 equity estimates produced by mechanical applications of the con-  
17 stant growth DCF model make no economic sense?

18 A. Yes. The constant growth DCF model is predicated on stable eco-  
19 nomic and industry conditions, while the U.S. economy and the  
20 natural gas industry have been anything but stable over the last  
21 few years. Gas utility stock prices have been buffeted by the  
22 Federal Reserve Board's attempt to control growth and inflation by  
23 repeatedly increasing and decreasing interest rates. Meanwhile,  
24 historical growth rates have been influenced by the impact of the  
25 1990-91 recession on gas utility earnings, and projected growth  
26 rates are clouded by the uncertainties associated with the ongoing  
27 structural changes in the natural gas industry discussed earlier.

01       Therefore, it is unrealistic to assume, as the constant growth DCF  
02       model does, that investors presently expect gas distribution utili-  
03       ties to grow prospectively at a constant rate of growth, and that  
04       the future for gas utilities will be little more than an extension  
05       of the past.

06               Moreover, the prospects for continued merger and acquisition  
07       activity in the gas industry, including the "convergence" of elec-  
08       tric and gas utilities, may also distort the pricing mechanism  
09       presumed by the constant growth DCF model. Expectations of price  
10       appreciation that might be realized in the event of a merger or  
11       acquisition are not incorporated in the historical and projected  
12       growth estimates typically used in the constant growth DCF model,  
13       but such growth is reflected in the share prices of gas utilities.  
14       Therefore, estimates of investors' actual growth expectations (g)  
15       are understated, and this leads to a corresponding understatement  
16       of the cost of equity.

17   Q.   What evidence exists that investors' growth expectation for gas  
18       distribution utilities are significantly affected by the funda-  
19       mental structural changes the industry is undergoing?

20   A.   The investment literature is replete with discussions of how the  
21       structural changes largely spawned by FERC have affected, and will  
22       continue to impact, gas utilities. For example, the March 31, 1995  
23       edition of Value Line noted:

24               Natural gas distributors are still an industry in transi-  
25       tion, challenged by more permissive regulation to stand  
26       up to a threat of growing competition. Still, the added  
27       business risk isn't factored into the utilities' allowed  
28       returns. So the industry is apt to maintain a cautious

01           dividend policy. (p. 473, emphasis in original)

02       Indeed, these basic structural changes so significantly affected  
03       investors' view of the natural gas utility industry that S&P com-  
04       pletely overhauled its bond rating process for gas distribution and  
05       transmission utilities in December 1993 to accommodate the transi-  
06       tion to a more competitive market.

07   Q.   Are growth rates based on past experience or near-term projections  
08       necessarily indicative of what investors expect from gas utilities  
09       over the longer-term?

10   A.   No. Growth expectations for gas utilities are clouded by the  
11       impact of increasing competition in the industry. For example, in  
12       a Special Comment entitled "Natural Gas Unbundling and Electric  
13       Deregulation May Increase Credit Risks for U.S. Gas Distribution  
14       Companies" (September 1997), Moody's noted:

15           ... (O)ver the next five to 10 years, these companies  
16       will likely face increased business risk both from the  
17       unbundling process and from the ultimate objective of  
18       unbundling and electric deregulation -- a more competi-  
19       tive environment. Consequently, the stability and pre-  
20       dictability of their earnings and cash flows may in some  
21       cases decline. The extent of an LDC's business risk and  
22       consequent cash flow erosion, and the impact on credit  
23       quality, will depend on the pace of regulatory change in  
24       its state; management's strategy for meeting increased  
25       competition; and the LDC's size, customer mix, cost posi-  
26       tion, and financial strength. (p. 1)

27       While it is widely believed that near-term growth may tend to be  
28       relatively modest as gas utilities prepare for a more competitive  
29       market, once the constraints of regulation are relaxed and/or  
30       removed, investors may expect gas utilities to enjoy growth rates  
31       more closely paralleling those of competitive firms. Thus, the

01 steady-state assumptions which underlie the constant growth DCF  
02 model do not readily comport with what is actually occurring in the  
03 gas distribution industry.

04 Q. How do differing near- and longer-term expectations distort the  
05 cost of equity estimates produced by conventional applications of  
06 the constant growth DCF model?

07 A. Recall that the constant growth DCF model assumes investors expect  
08 the same rate of growth to prevail from now until infinity. More-  
09 over, customary applications of the constant growth DCF model  
10 simply assume that historical experience or the near-term growth  
11 projected by security analysts will continue into perpetuity. How-  
12 ever, if investors expect a utility's growth in the longer-term to  
13 be higher than its growth in the near-term, then using just the  
14 near-term growth rate will under-state the actual cost of equity.

15 Q. What do the above analyses and discussions imply with respect to  
16 cost of equity estimates determined using DCF methods?

17 A. DCF models, and the constant growth form in particular, have been  
18 one of the mainstays of regulation for the last two decades. But  
19 because the cost of equity is inherently unobservable, no single  
20 method should be accepted as gospel or considered a wholly reliable  
21 guide to investors' required rate of return. This is especially  
22 the case given the material changes that the equity markets and  
23 natural gas industry have experienced lately due to the combined  
24 effects of economic and industry-specific events. The fact that  
25 conventional applications of the constant growth DCF model are  
26 presently producing many cost of equity estimates that fail funda-

01       mental tests of economic logic underscores why the DCF method  
02       cannot be naively accepted and always relied on to measure accu-  
03       rately investors' required rate of return.

04               For these reasons, regardless of how carefully performed or  
05       theoretically consistent a particular application may be, current  
06       DCF cost of equity estimates must be viewed with a certain amount  
07       of caution. Accordingly, ample consideration should be given to  
08       other methods of estimating the cost of equity which are producing  
09       more meaningful measures of investors' required rates of return.  
10       These results should be used to validate or temper DCF findings,  
11       with increased, if not primary, weight being given to them.

12   Q.   With these qualifications, what cost of equity for the group of gas  
13       distribution utilities does your DCF analyses imply?

14   A.   Mechanical applications of the constant growth DCF model to the  
15       group of 17 LDCs produced average cost of equity estimates ranging  
16       from approximately 6.4 to 11.9 percent, depending on the measure of  
17       growth. Eliminating implausible historical and projected growth  
18       rates left a growth rate range of between 5.3 and 6.7 percent.  
19       This range was then narrowed to 5.5 to 6.5, which when combined  
20       with the group's average dividend yield of 5.1 percent, produced a  
21       DCF cost of equity range of between 10.6 and 11.6 percent. As  
22       discussed earlier, however, because these cost of equity estimates  
23       are based on historical and near-term projected growth rates, which  
24       do not reflect the higher longer-term growth investors expect as  
25       the gas industry becomes increasingly competitive, nor do they  
26       incorporate investors' expectations of the price appreciation that

01 might be realized in the event of an acquisition or merger, this  
02 DCF cost of equity range tends to be biased downward.

03 Q. What do these DCF analyses indicate as to the cost of equity for  
04 MGE?

05 A. As shown on Schedule BHF-4, whereas the average bond ratings for  
06 the group of 17 LDCs are single-A, Southern Union is rated Baa3 by  
07 Moody's and BBB by S&P. Similarly, various other indicators of  
08 investment risk displayed on Schedule BHF-4 (i.e., Value Line's  
09 beta, Safety Ranking, Financial Strength Ranking, and Stability  
10 Index) also demonstrate that Southern Union is more risky than the  
11 other gas distribution companies. To compensate for bearing this  
12 greater investment risk, investors require a higher rate of return  
13 from Southern Union than from the group of LDCs.

14 As indicated earlier, investors currently require an addition-  
15 al 32 basis points to hold average triple-B public utility bonds  
16 versus those rated single-A. Investors undoubtedly require an even  
17 greater premium for bearing the higher risks associated with the  
18 common stock of a mid- to low-triple-B rated utility versus one  
19 rated single-A. Therefore, 60 basis points was used for present  
20 purposes as a reasonable estimate of the additional return inves-  
21 tors require for holding Southern Union's common stock over that of  
22 a typical single-A rated gas distribution utility. In turn, adding  
23 this 60 basis point risk premium to the 10.6 to 11.6 percent DCF  
24 cost of equity range developed above for the group of LDCs implied  
25 a DCF cost of equity estimate for MGE of between 11.2 and 12.2  
26 percent.

### C. Risk Premium Analyses

01 Q. How else did you estimate the cost of equity for MGE?

02 A. The cost of equity for MGE was also estimated using various risk  
03 premium methods. The findings of leading studies of equity risk  
04 premiums for utilities reported in the academic and trade litera-  
05 ture were used as the basis for estimating the cost of equity for  
06 MGE. These studies employed a variety of approaches to estimate  
07 equity risk premiums, and encompassed a variety of time periods and  
08 sample groups of utilities. Because of this diversity, certain  
09 adjustments were required to adapt the findings of the studies to  
10 present capital market conditions and reflect the risks of MGE.

11 Q. Briefly describe the risk premium method.

12 A. The risk premium method to estimate investors' required rate of  
13 return extends the risk-return tradeoff observed with bonds to  
14 common stocks. The cost of equity is estimated by determining the  
15 additional return investors require to forego the relative safety  
16 of bonds and to bear the greater risks associated with common  
17 stock, and then adding this equity risk premium to the current  
18 yield on bonds. Like the DCF model, risk premium analyses are  
19 capital market oriented, but unlike DCF methods where the cost of  
20 equity is indirectly imputed, risk premium methods estimate inves-  
21 tors' required rate of return directly by adding an equity risk  
22 premium to observable bond yields.

01 Q. How is the risk premium method implemented to estimate the cost of  
02 equity?

03 A. The actual measurement of equity risk premiums is complicated by  
04 the inherently unobservable nature of the cost of equity. In other  
05 words, like the cost of equity itself and the growth component of  
06 the DCF model, equity risk premiums cannot be calculated precisely.  
07 Therefore, equity risk premiums must be estimated, with studies in  
08 the academic and trade literature typically relying on three gen-  
09 eral approaches to obtain observable proxies for equity risk pre-  
10 miums: 1) expectational estimates of the cost of equity, 2) sur-  
11 veys, and 3) realized rates of return.

12 Q. Please describe the expectational cost of equity estimate approach  
13 for measuring equity risk premiums.

14 A. This approach typically uses forward-looking methods to estimate  
15 the cost of equity, from which observable bond yields are subtrac-  
16 ted to measure equity risk premiums. An equity valuation model  
17 (e.g., DCF) is first specified, and inputs (e.g.,  $P_0$ ,  $D_1$ , and  $g$ )  
18 are mechanistically inserted to obtain cost of equity estimates.  
19 In this way, the cost of equity estimates are not the result of a  
20 combination of methods nor do they incorporate judgement; rather, a  
21 cost of equity estimation method is systematically applied to  
22 obtain cost of equity values and, in turn, equity risk premiums.

23 Q. Please describe the survey approach.

24 A. The survey approach involves questioning presumably knowledgeable  
25 sources as to the additional return above interest rates investors  
26 require to compensate them for the additional risks of common

01 equity. The purest form of this survey approach is to query inves-  
02 tors directly, although a survey of previously authorized rates of  
03 return on common equity is increasingly being used as the basis for  
04 estimating equity risk premiums. The latter presumably reflect  
05 regulatory commissions' best estimate of the cost of equity, how-  
06 ever determined, at the time they issued their final order.

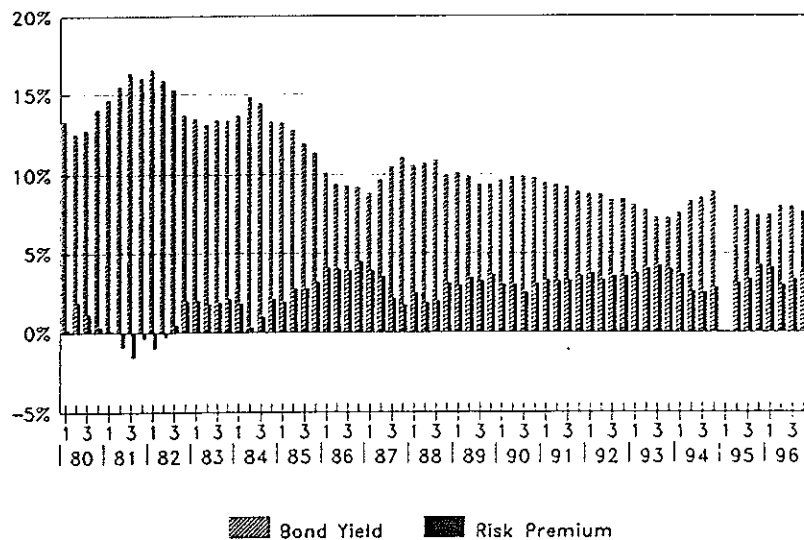
07 Q. Would you please briefly describe the realized rate of return  
08 approach?

09 A. Yes. Under the realized rate of return approach, equity risk pre-  
10 miums are calculated by measuring the rate of return (including  
11 dividends and interest, and capital gains and losses) actually re-  
12 alized on an investment in common stocks and bonds over historical  
13 time periods. The realized rate of return on bonds is then sub-  
14 tracted from that earned on common stocks to measure equity risk  
15 premiums. Widely used in academia, the realized rate of return ap-  
16 proach is based on the assumption that, given a sufficiently large  
17 number of observations over long historical periods, average re-  
18 alized market rates of return will converge to investors' required  
19 rates of return. From a more practical perspective, investors may  
20 base their expectations for the future on, or may have come to  
21 expect that they will earn, rates of return corresponding to those  
22 realized in the past.

23 Q. Is there any risk premium behavior which needs to be considered  
24 when implementing the risk premium method?

25 A. Yes. There is considerable evidence that the magnitude of equity  
26 risk premiums is not constant, and that equity risk premiums tend

01 to move inversely with interest rates. In other words, when in-  
02 terest rate levels are relatively high, equity risk premiums nar-  
03 row, and when interest rates are relatively low, equity risk pre-  
04 miums are greater. Indeed, this inverse relationship is evident in  
05 most of the studies to be discussed subsequently. For example,  
06 using the data from Schedule BHF-5, the following graph plots the  
07 yield on public utility bonds (shaded bars) and equity risk pre-  
08 miums implied by the rates of return on common equity (solid bars)  
09 authorized gas distribution utilities between 1980 and 1995:



10 This graph clearly demonstrates that the higher the level of inter-  
11 est rates, the lower the equity risk premium, and vice versa.

12 The implication of this inverse relationship is that the cost  
13 of equity does not move as much as, or in lockstep with, interest  
14 rates. Accordingly, for a one percent increase or decrease in  
15 interest rates, the cost of equity may only rise or fall, say, 50  
16 basis points, respectively. Therefore, when implementing the risk  
17 premium method, adjustments may be required to incorporate this

01 inverse relationship if present interest rate levels have changed  
02 since the time the equity risk premiums were estimated. As illus-  
03 trated earlier, interest rates are presently near their lowest  
04 level in 20 years, which implies that current equity risk premiums  
05 are relatively high. Consequently, ignoring the well-established  
06 inverse relationship between equity risk premiums and interest  
07 rates would understate current equity risk premiums and, in turn,  
08 the cost of equity for MGE.

09 Q. What leading studies have been performed using the expectational  
10 cost of equity approach to estimate equity risk premiums for utili-  
11 ties?

12 A. A study by Willard T. Carleton, Donald R. Chambers, and Josef  
13 Lakonishok (CC&L) reported in "Inflation Risk and Regulatory Lag",  
14 (Journal of Finance, May 1983) relied on two different mechanistic  
15 techniques to estimate equity risk premiums for electric utilities.  
16 First, estimating the cost of equity from a projection of dividends  
17 based on the extrapolation of growth during the previous 10 years,  
18 equity risk premiums over government bond yields between 1971 and  
19 1980 were estimated to average 6.15 percent for electric utilities  
20 with high bond ratings, and 7.08 percent for those with low bond  
21 ratings (graded A or lower by either Moody's or S&P). In their  
22 second analysis, by reference to rates of return allowed on equity  
23 by regulatory commissions and prevailing market-to-book ratios,  
24 CC&L estimated that the average equity risk premium over government  
25 bond yields for electric utilities from 1972 to 1980 was between  
26 6.19 and 6.71 percent.

01 Q. What do the results of CC&L's first study suggest with respect to  
02 the cost of equity for MGE?

03 A. Bond ratings were used to adapt CC&L's findings for electric utili-  
04 ties to MGE. Because Southern Union is rated triple-B by both  
05 Moody's and S&P, the pertinent comparison is with CC&L's findings  
06 for low-rated electric utilities. Although CC&L hypothesized that,  
07 during a period of rising inflation, equity risk premiums for  
08 electric utilities should increase with interest rates because of  
09 regulatory lag, their empirical results did not support that hy-  
10 pothesis. And while they concluded that "no significant" relation-  
11 ship existed between these variables, CC&L nonetheless reported  
12 that the average equity risk premium for the low-rated electric  
13 utilities increased by 0.17 percent for each percentage decrease in  
14 interest rates. Because CC&L's average yield on 5-year government  
15 bonds was 8.08 percent versus the October 1997 yield on similar  
16 bonds of 5.91 percent, an adjustment was made to the 7.08 average  
17 risk premium for low-rated utilities to reflect their reported in-  
18 verse relationship between equity risk premiums and interest rate  
19 levels. Adjusting for the 217 basis point decrease in interest  
20 rates since the study period implied a current equity risk premium  
21 of 7.45 percent for low-rated utilities. Adding this 7.45 percent  
22 equity risk premium to the October 1997 5-year government bond  
23 yield of 5.91 percent produced an indicated cost of equity for MGE  
24 of 13.36 percent. These calculations are illustrated below:

01	CC&L Average Equity Risk Premium	7.08%
02	1971-80 Avg. 5-yr. Gvmt. Interest Rate	8.08%
03	October 1997 5-yr. Gvmt. Interest Rate	<u>5.91</u>
04	Change in Interest Rate Levels	-2.17%
05	Interest Rate/Risk Premium Relationship	X- <u>0.17%</u>
06	Change in Equity Risk Premium	<u>0.37</u>
07	Current Equity Risk Premium	7.45%
08	October 1997 5-yr. Gvmt. Interest Rate	<u>5.91</u>
09	<b>Current Cost of Equity Estimate</b>	<b>13.36%</b>

10 Q. What do the results of CC&L's second study imply with respect to  
11 the cost of equity for MGE?

12 A. Unlike their first study, CC&L's second study did not differentiate  
13 between low- and high-risk utilities. Further, because CC&L found  
14 no relationship between equity risk premiums and interest rate  
15 levels, the average equity risk premium of 6.45 percent in their  
16 second study was not adjusted for changes in bond yields since the  
17 study period. However, as shown on Schedule BHF-4, the average  
18 Moody's and S&P bond rating for the 93 electric utilities followed  
19 by Value Line is single-A, above the triple-B bond rating of South-  
20 ern Union.

21 Again assuming that a triple-B bond rating equates to a 60-  
22 basis-point increase in the equity risk premium over a single-A  
23 utility, the average 6.45 percent equity risk premium found by CC&L  
24 in their second study was increased to 7.05 percent to account for  
25 Southern Union's greater risk. This equity risk premium was then  
26 added to the October 1997 5-year government bond yield of 5.91  
27 percent to produce a current indicated cost of equity for MGE of  
28 12.96 percent.

01 Q. What other studies have measured equity risk premiums using ex-  
02 pectational cost of equity estimates for utilities?

03 A. Two articles appearing in Financial Management relied on alterna-  
04 tive forms of the DCF model to generate mechanistic estimates of  
05 equity risk premiums for utilities. Eugene F. Brigham, Dilip K.  
06 Shome, and Steve R. Vinson (BS&V) reported the findings of exten-  
07 sive research on equity risk premiums for electric utilities in  
08 "The Risk Premium Approach to Measuring a Utility's Cost of Equity"  
09 (Spring 1985). Subsequently, Robert S. Harris, in "Using Analysts'  
10 Growth Forecasts to Estimate Shareholder Required Rates of Return"  
11 (Spring 1986) estimated equity risk premiums for a group of elec-  
12 tric, gas, and telephone utilities.

13 BS&V calculated equity risk premiums using security analysts'  
14 growth forecasts for the electric utilities included in the Dow  
15 Jones Utility Average (DJUA). Based solely on Value Line growth  
16 forecasts for the years 1966 through 1984, BS&V found equity risk  
17 premiums ranging between 3.46 and 8.72 percent, with the average  
18 during the 19-year study period being 5.13 percent. BS&V also  
19 calculated monthly risk premiums for the DJUA electric utilities  
20 between January 1980 and June 1984 using forecasts from Value Line,  
21 Merrill Lynch, and Salomon Brothers. The average equity risk  
22 premium over government bonds during this 54-month period was 4.75  
23 percent.

24 The Harris study used growth projections from I/B/E/S to  
25 estimate equity risk premiums for the firms in the S&P Utility  
26 Index for the period 1982 through 1984. Harris found the average  
27 equity risk premium over long-term government bond yields for the

01 S&P electric, gas, and telephone utilities to be 4.81 percent.

02 Q. What does the BS&V 1966-1984 study suggest as to the cost of equity  
03 for MGE?

04 A. During the 1966 to 1984 period, the yield on long-term government  
05 bonds averaged 8.01 percent. The BS&V study also determined that,  
06 on average, equity risk premiums for the electric utilities in the  
07 DJUA declined 0.11 percent for each percentage point increase in  
08 government bond yields. Using this relationship to adjust the  
09 average equity risk premium of 5.13 percent to reflect that the  
10 October 1997 yield on long-term government bonds of 6.357 percent  
11 is now approximately 166 basis points lower than during the study  
12 period resulted in a current equity risk premium of 5.31 percent  
13 for the DJUA electric utilities. As with CC&L, bond ratings were  
14 used to generalize BS&V's findings for the DJUA electrics to MGE.  
15 As shown in Schedule BHF-4, the average bond ratings of the utili-  
16 ties included in the DJUA are triple-B, the same as Southern  
17 Union's. Accordingly, the current 5.31 percent industry equity  
18 risk premium was added to the October 1997 long-term government  
19 bond yield of 6.35 percent, producing an implied cost of equity for  
20 MGE of 11.66 percent.

21 Q. What cost of equity for MGE is indicated by BS&V's 1980-1984 study?

22 A. For the 4 1/2 years between January 1980 and June 1984, the yield  
23 on long-term government bonds averaged 12.34 percent. BS&V esti-  
24 mated that during this period equity risk premiums for the electric  
25 utilities in the DJUA increased 0.63 percent for each one percent-  
26 age drop in interest rates. Employing this relationship to re-

01       flect that current interest rates are approximately 5.99 percent  
02       lower than during the study period resulted in a current equity  
03       risk premium for the DJUA electric utilities of 8.52 percent. This  
04       current equity risk premium was again combined with the October  
05       1997 long-term government bond yield of 6.35 percent to produce an  
06       indicated cost of equity for MGE of 14.87 percent.

07   Q.   What does the Harris study imply with respect to the cost of equity  
08       for MGE?

09   A.   As indicated earlier, Harris found that between 1982 and 1984  
10       equity risk premiums for the firms in the S&P Utility Index aver-  
11       aged 4.81 percent. During this same period, the long-term govern-  
12       ment interest rate averaged 12.25 percent, and Harris reported that  
13       the coefficient of a regression equation relating interest rates to  
14       equity risk premiums was -0.51. Adjusting the average equity risk  
15       premium found by Harris for the decline in interest rates of 5.90  
16       percent since the study period resulted in a current equity risk  
17       premium of 7.82 percent for the S&P utilities.

18       As was the case with the electric utilities followed by Value  
19       Line, the average bond ratings of the utilities in the S&P Utility  
20       Index are single-A. Once more using 60 basis points to account for  
21       Southern Union's greater risk, the Harris study implied a current  
22       equity risk premium of 8.42 percent. Combining this equity risk  
23       premium with the October 1997 long-term government bond yield of  
24       6.35 percent indicated a cost of equity for MGE of 14.77 percent.

01 Q. How did you apply the survey approach to the risk premium method?

02 A. Perhaps the most widely recognized and often cited survey con-  
03 cerning equity risk premiums for utilities is that conducted by  
04 Charles Benore of the investment advisory firm of Paine Webber,  
05 Mitchell Hutchins, Inc. Mr. Benore regularly surveyed a broad sam-  
06 ple of institutional investors between 1975 and 1985 inquiring dir-  
07 ectly as to the equity risk premiums they required for holding  
08 electric utility common stocks versus "double-A" utility bonds.  
09 The equity risk premiums for electric utilities determined from  
10 these investor surveys ranged from 2.65 to 5.10 percent over  
11 double-A utility debt costs, with the average risk premium over the  
12 11-year period being 4.06 percent. Also evident from the investor  
13 survey was an inverse relationship between equity risk premiums and  
14 interest rates, indicating that for each percentage point decline  
15 in the reference interest rate, the equity risk premium increased  
16 approximately 28 basis points.

17 Q. What cost of equity does this investor survey approach suggest for  
18 MGE?

19 A. Unlike the equity risk premiums in the CC&L, BS&V, and Harris  
20 studies which were calculated against government bond yields, the  
21 equity risk premiums in the investor surveys relate to the premium  
22 over double-A utility bonds. Because the average reference in-  
23 terest rate between 1975 and 1985 was 11.17 percent and the October  
24 1997 double-A utility bond yield was 7.28 percent, the average  
25 equity risk premium was increased 1.09 percent for the inverse  
26 relationship between equity risk premiums and interest rates, re-  
27 sulting in a current risk premium of 5.15 percent. Given Southern

01 Union's triple-B rating, this current equity risk premium was added  
02 to the October 1997 yield on triple-B public utility bonds of 7.67  
03 percent to produce an indicated cost of equity for MGE of 12.82  
04 percent.

05 Q. What other survey did you use to estimate the cost of equity for  
06 MGE?

07 A. The rates of return on common equity authorized electric, gas, and  
08 telephone utilities by regulatory commissions across the U.S. are  
09 followed by Regulatory Research Associates, Inc. (RRA) and pub-  
10 lished in its Regulatory Focus report. In Schedule BHF-5, the  
11 average yield on public utility bonds is subtracted from the av-  
12 erage rate of return on common equity authorized natural gas utili-  
13 ties in each quarter between 1980 and 1996 to develop equity risk  
14 premiums. Over this 17-year period, these equity risk premiums for  
15 gas utilities averaged 2.43 percent, with the yield on public  
16 utility bonds averaging 10.85 percent during the same time period.

17 As illustrated earlier, the inverse relationship between equi-  
18 ty risk premiums and interest rates is evident. Based on the  
19 regression equation between the interest rates and equity risk  
20 premiums displayed at the bottom of Schedule BHF-5, the equity risk  
21 premium for gas utilities increased approximately 48 basis points  
22 for each percentage point drop in the yield on average public  
23 utility bonds. With the yield on average public utility bonds in  
24 October 1997 being 7.37 percent, this implied a current equity risk  
25 premium for gas utilities of 4.10 percent. Adding this equity risk  
26 premium to the October 1997 average yield on triple-B public utili-

01 ty bonds of 7.67 percent produced an indicated cost of equity for  
02 MGE of 11.77 percent.

03 Q. How did you initially apply the realized rate of return approach?

04 A. Perhaps the most exhaustive study of realized rates of return, and  
05 the one most frequently cited in regulatory proceedings, is that  
06 contained in Ibbotson Associates Stocks, Bonds, Bills and Infla-  
07 tion. Unlike those discussed earlier, this study does not include a  
08 specific focus on utilities, with its findings being for the S&P  
09 500 and selected "small company" stocks. In their 1997 Yearbook,  
10 Ibbotson Associates reported that realized rates of return for the  
11 S&P 500 have exceeded those on government bonds over the period  
12 1926 through 1995 by 5.6 percent and 7.3 percent, respectively,  
13 depending on whether the average equity risk premium is calculated  
14 using a geometric or arithmetic mean.

15 Q. What cost of equity is implied for MGE using the realized rates of  
16 return reported by Ibbotson Associates?

17 A. The realized rate of return method ignores the inverse relationship  
18 between equity risk premiums and interest rates, and assumes that  
19 equity risk premiums are stationary over time; therefore, no ad-  
20 justment for differences between historical and current interest  
21 rate levels was made. Because Ibbotson Associates' realized rates  
22 of return relate to the S&P 500, which is dominated by industrial  
23 firms, risk differences between the S&P 500 and MGE were accommo-  
24 dated by viewing the realized rate of return approach in the con-  
25 text of the capital asset pricing model (CAPM).

01           The CAPM is a theory of market equilibrium, and measures risk  
02           using a "beta" coefficient. Under the CAPM, investors are assumed  
03           fully diversified, so the relevant risk of an individual asset  
04           (e.g., common stock) is its volatility relative to the market as a  
05           whole. Beta reflects the tendency of a stock's price to follow  
06           changes in the market, with stocks having a beta less than 1.00  
07           being considered less risky and stocks with a beta greater than  
08           1.00 being regarded as more risky. The CAPM was included in my  
09           risk premium analyses because this theory is routinely referenced  
10           in the financial literature. However, even before the widely cited  
11           study by Eugene F. Fama and Kenneth R. French -- "The Cross-Section  
12           of Expected Stock Returns", The Journal of Finance (June 1992) --  
13           found little evidence that beta was a meaningful measure of risk,  
14           controversy surrounded the validity of beta as a relevant measure  
15           of a utility's investment risk.

16           Although Ibbotson Associates argue that the proper risk pre-  
17           mium is based on arithmetic returns, a current equity risk premium  
18           for MGE was calculated by multiplying the 6.45 percent midpoint of  
19           the 5.6 to 7.3 percent risk premium range noted earlier by Southern  
20           Union's Value Line beta of 0.95 (Schedule BHF-4). This produced an  
21           equity risk premium of 6.13 percent which, when added to the Octo-  
22           ber 1997 long-term government bond yield of 6.35 percent, suggested  
23           a cost of equity for MGE of 12.48 percent.

24   Q.   Do realized rate of return data similar to that developed by Ibbot-  
25           son Associates exist for gas distribution utilities?

26   A.   Yes. Stock price and dividend data since 1952 for a group of

01 natural gas distribution utilities is published in the Moody's Pub-  
02 lic Utility Manual. Schedule BHF-6 presents realized rates of  
03 return comparable to those reported by Ibbotson Associates for  
04 these LDCs in each year between 1952 and 1996. Over this 45-year  
05 period, the realized rates of return from an investment in the  
06 common stocks of this group of LDCs have exceeded those on single-A  
07 public utility bonds (the average bond rating of Moody's gas dis-  
08 tribution utilities (Schedule BHF-4)) by an average of 4.74 percent  
09 and 5.56 percent, respectively, depending on whether a geometric or  
10 arithmetic mean is used. In light of Southern Union's triple-B  
11 bond ratings, the midpoint of these equity risk premiums, or 5.15  
12 percent, was added to the October 1997 yield on triple-B public  
13 utility bonds of 7.67 percent to produce a current cost of equity  
14 for MGE using LDC-specific realized rates of return of 12.82 per-  
15 cent.

16 Q. What cost of equity for MGE do the various risk premium analyses  
17 imply?

18 A. As displayed in the following table, the cost of equity estimates  
19 for MGE produced by the various risk premium methods fell in a  
20 range extending from a low of 11.66 percent to a high of 14.87  
21 percent:

01		
02	<u>Risk Premium Analysis</u>	<u>Indicated Cost of Equity</u>
03	<u>Mechanistic Cost of Equity Estimates:</u>	
04	Carleton, Chambers & Lakonishok	
05	Risk Differentiated	13.36%
06	Industry	12.96%
07	Brigham, Shome & Vinson	
08	1966-1984	11.66%
09	1980-1984	14.87%
10	Harris	14.77%
11	<u>Surveys:</u>	
12	Benore Investor	12.82%
13	RRA Authorized ROE	11.77%
14	<u>Historical Realized Rates of Return:</u>	
15	Capital Asset Pricing Model	12.48%
16	Moody's LDCs	12.82%

17 This range was initially narrowed by again eliminating implausible  
18 cost of equity estimates. In particular, given current capital  
19 market conditions, it is doubtful that investors require a rate of  
20 return from MGE of over 14 percent. Thus, after discarding cost of  
21 equity estimates equal to and greater than 14 percent (i.e., 14.77  
22 and 14.87 percent), and narrowing the resulting range to include  
23 all but the highest and lowest values, my risk premium analyses  
24 indicated a cost of equity range for MGE of between approximately  
25 11.8 and 13.0 percent.

#### D. Summary and Conclusion

- 26 Q. Please summarize the findings of the various quantitative analyses  
27 you performed to estimate the cost of equity for MGE.
- 28 A. Cost of equity estimates for MGE were developed using both the con-  
29 stant growth DCF model and risk premium methods. Depending on the

01 measure of growth, mechanical applications of the DCF model to a  
02 group of 17 gas distribution utilities using both historical and  
03 projected growth rates produced average cost of equity estimates  
04 ranging from approximately 6.4 to 11.9 percent. Eliminating im-  
05 plausible growth rates left a growth rate range of between 5.3 and  
06 6.7 percent. Narrowing this range to 5.5 to 6.5 percent, and  
07 combining it with the group's average dividend yield of 5.1 per-  
08 cent, produced a DCF cost of equity range for the group of LDCs of  
09 between 10.6 and 11.6 percent. To account for the greater invest-  
10 ment risk of MGE (reflected in Southern Union's triple-B bond  
11 rating versus the LDC group's average single-A rating, and the  
12 other risk indicators displayed on Schedule BHF-4), 60 basis points  
13 was added to DCF cost of equity range for the other gas distribu-  
14 tion utilities to arrive at a DCF cost of equity for MGE of between  
15 11.2 and 12.2 percent.

16 The risk premium analyses relied on mechanistic estimates of  
17 the cost of equity, surveys, and historical realized rates of  
18 return to determine equity risk premiums. After making adjustments  
19 to reflect present capital market conditions and risk differences,  
20 the various risk premium methods produced cost of equity estimates  
21 for MGE ranging from 11.66 to 14.87 percent. Again eliminating im-  
22 plausible values, and narrowing the resulting range to include all  
23 but the highest and lowest values, resulted in a risk premium cost  
24 of equity range for MGE of between approximately 11.8 and 13.0  
25 percent.

01 Q. What do these analyses imply as to the cost of equity for MGE?

02 A. The analyses described above implied that the cost of equity for  
03 MGE is in the range of approximately 11.5 to 12.5 percent. This  
04 range overlaps the upper portion of the 11.2 to 12.2 percent cost  
05 of equity range indicated by my DCF analyses, and the lower portion  
06 of the 11.8 to 13.0 percent cost of equity range indicated by my  
07 risk premium analyses.

08 Q. Are there any other costs properly considered in setting a utili-  
09 ty's allowed rate of return on common equity?

10 A. Yes. The common equity used to finance utility assets is provided  
11 from either the sale of stock in the capital markets or from re-  
12 tained earnings not paid out as dividends. When equity is raised  
13 through the sale of common stock, there are costs associated with  
14 "floating" the new equity securities. These flotation costs in-  
15 clude services such as legal, accounting, and printing, as well as  
16 the fees and discounts paid to compensate brokers for selling the  
17 stock to the public. Also, some argue that the "market pressure"  
18 from the additional supply of common stock and other market factors  
19 may further reduce the amount of funds a utility nets when it  
20 issues common equity.

21 Q. Is there an established mechanism for a utility to recognize common  
22 equity flotation costs?

23 A. No. While debt flotation costs are recorded on the books of the  
24 utility and amortized over the life of the issue, serving to in-  
25 crease the effective cost of debt capital, there is no similar  
26 accounting treatment to ensure that common equity flotation costs

01 are recorded and ultimately recognized. Alternatively, no rate of  
02 return is authorized on flotation costs necessarily incurred to  
03 obtain a portion of the common equity capital used to finance  
04 plant. In other words, equity flotation costs are not included in  
05 a utility's rate base since neither that portion of the gross  
06 proceeds from the sale of common stock used to pay flotation costs  
07 is available to invest in plant and equipment, nor are flotation  
08 costs capitalized as an intangible asset. Even though there is no  
09 accounting convention to accumulate and amortize the flotation  
10 costs associated with past common equity issues, flotation costs  
11 are a necessary expense of obtaining equity capital. And unless  
12 some provision is made to recognize these past issuance costs, a  
13 utility's revenue requirements will not fully reflect all of the  
14 costs incurred for the use of investors' funds.

15 Q. How can common equity flotation costs be recognized in revenue re-  
16 quirements?

17 A. As indicated above, there is no direct mechanism to recognize  
18 flotation costs necessarily incurred in connection with the issu-  
19 ance of common stock as there is with debt. Therefore, flotation  
20 costs must be accounted-for indirectly, with an upward adjustment  
21 to the "bare-bones" cost of equity identified above being the most  
22 logical and prevalent mechanism to reflect these costs.

23 Q. What adjustment to MGE's cost of equity do you propose to account  
24 for flotation costs?

25 A. There are any number of ways in which a flotation cost adjustment  
26 can be calculated, with the adjustment ranging from just a few

01 basis points to more than a full percent. For example, relating  
02 past flotation costs to total book common equity normally results  
03 in a nominal flotation cost adjustment of a few basis points, while  
04 adjusting the cost of equity to encourage a target market-to-book  
05 ratio of, say, 110 percent, often produces a flotation cost adjust-  
06 ment of in excess of one percent. More modest approaches to calcu-  
07 lating flotation cost adjustments, such as applying an average  
08 flotation cost expense percentage (i.e., 3 to 5 percent) to a  
09 utility's dividend yield, or its cost of equity, usually result in  
10 flotation cost adjustments between 15 and 50 basis points. Because  
11 the precise calculation of a flotation cost adjustment is problem-  
12 atic, rather than make a specific adjustment to the cost of equity,  
13 I propose that unrecovered flotation costs be recognized in the  
14 rate of return on common equity ultimately selected from within the  
15 cost of equity range for MGE.

16 Q. What then is your recommended rate of return on common equity for  
17 MGE?

18 A. I recommend that MGE be authorized a rate of return on common  
19 equity of 12.25 percent. As indicated earlier, the various quanti-  
20 tative analyses described in my testimony implied a cost of equity  
21 for MGE in the range of 11.5 to 12.5 percent. This range, however,  
22 gives approximately equal weight to my constant growth DCF analy-  
23 ses, which tend to be biased downward because they fail to reflect  
24 the higher growth prospects associated with a less regulated gas  
25 industry and continued acquisition and merger activity involving  
26 gas utilities, and my risk premium analyses. Moreover, this "bare-  
27 bones" cost of equity range does not recognize flotation costs

01       incurred in connection with sales of common stock. Therefore, to  
02       account for these two considerations, I selected a rate of return  
03       on common equity for MGE above the midpoint of my 11.5 to 12.5  
04       percent cost of equity range, or 12.25 percent.

## VI. OVERALL RATE OF RETURN

01 Q. What overall rate of return do you recommend be applied to the rate  
02 base for MGE?

03 A. I recommend that MGE be authorized an overall rate of return on  
04 rate base of 9.858 percent. As developed below and in Schedule F  
05 attached to Mr. Hernandez's direct testimony, this overall rate of  
06 return is the result of combining a capital structure consisting of  
07 approximately 51 percent long-term debt, 13 percent preferred  
08 securities, and 36 percent common equity with an average cost of  
09 debt of 8.134, a cost of preferred stock of 9.982 percent, and a  
10 12.25 percent rate of return on common equity:

11		Percent	Component	Weighted
12	<u>Capital Component</u>	<u>of Total</u>	<u>Cost</u>	<u>Cost</u>
13	Long-term Debt	50.95%	8.134%	4.144%
14	Preferred Stock	12.99	9.982%	1.296
15	Common Equity	<u>36.06</u>	12.250%	<u>4.418</u>
16	Total	100.00%		9.858%

17 Q. Does this conclude your direct testimony in this case?

18 A. Yes, it does.

INCOME STATEMENTS (Thousands)  
SOUTHERN UNION COMPANY

Year Ending June 30

	1997	1996	1995	1994	1993
Operating Revenues	\$717,031	\$620,391	\$479,983	\$374,516	\$209,005
Gas Purchase Costs	449,188	361,539	241,839	211,127	110,384
Operating Margin	267,843	258,852	238,144	163,389	98,621
Operating Expenses					
Operating, Maint., & General	109,888	107,521	102,371	79,667	50,076
Other Taxes	51,656	48,545	39,281	29,770	14,365
Depreciation & Amortization	34,829	32,982	32,083	21,919	14,416
	196,373	189,048	173,735	131,356	78,857
Operating Income	\$71,470	\$69,804	\$64,409	\$32,033	\$19,764
Other Income and (Deductions)					
Interest Charges	(33,465)	(35,832)	(39,884)	(25,464)	(13,747)
Other (net)	2,880	11,326	3,677	6,994	5,571
	(30,585)	(24,506)	(36,207)	(18,470)	(8,176)
Income Taxes	12,373	14,979	10,974	5,185	3,855
Preferred Dividends	9,480	9,480	1,159	--	843
NET INCOME	\$19,032	\$20,839	\$16,069	\$8,378	\$6,890

BALANCE SHEETS (Thousands)  
SOUTHERN UNION COMPANY

Year Ending June 30

	1997	1996	1995	1994	1993
<b>Current Assets</b>					
Cash & Equivalents	--	\$2,887	\$39,015	\$5,881	\$2,918
Short-term Investments	6,432	--	19,582	--	
Accounts Receivable	58,659	47,846	35,465	48,273	46,292
Inventories	21,523	27,023	23,561	30,374	2,950
Deferred Gas Purchase Costs	--	2,650	7,641	--	--
Prepayments & Other	9,609	1,947	1,349	1,621	2,077
	96,223	82,353	126,613	86,149	54,237
Utility Plant	971,239	920,963	897,439	835,046	377,043
Net Additional Purchase Cost	131,539	133,780	154,534	167,374	92,991
Accumulated Depreciation	(329,182)	(310,289)	(303,327)	(279,120)	(144,491)
Net Plant	773,596	744,454	748,646	723,300	325,543
Real Estate	9,046	9,513	10,742	11,983	11,718
Deferred Debits & Other	111,538	128,140	116,501	76,280	24,709
<b>TOTAL ASSETS</b>	<b>\$990,403</b>	<b>\$964,460</b>	<b>\$1,002,502</b>	<b>\$897,712</b>	<b>\$416,207</b>
<b>Current Liabilities</b>					
Accounts Payable	\$33,827	\$39,238	\$28,784	\$39,039	\$27,149
Current Maturities Lg-tm Debt	687	615	770	889	20,555
Short-term Debt	1,600	--	--	--	20,100
Interest Accrued	12,840	12,773	15,194	15,579	3,028
Taxes Accrued	13,699	16,741	6,310	8,706	10,982
Customer Deposits	17,214	15,656	14,166	13,029	3,988
Other	25,856	18,307	13,621	33,298	8,957
	105,723	103,330	78,845	110,540	94,759
Long-Term Debt	386,157	385,394	462,503	479,048	89,019
Other Long-Term Liabilities					
Deferred Credits & Other	77,083	86,287	99,434	69,437	10,882
Deferred Income Taxes	53,978	43,534	36,056	29,712	19,609
	131,061	129,821	135,490	99,149	30,491
Preferred Stock	100,000	100,000	100,000	--	--
Common Equity	267,462	245,915	225,664	208,975	201,938
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>\$990,403</b>	<b>\$964,460</b>	<b>\$1,002,502</b>	<b>\$897,712</b>	<b>\$416,207</b>

CAPITAL STRUCTURE ANALYSIS  
NATURAL GAS (DISTRIBUTION) INDUSTRY

At Fiscal Year-end

Company	Five-Year Average						1996			1995			1994			1993			1992								
	L.T.	Debt	Stock	Equity	Comm.		L.T.	Debt	Stock	Equity	Comm.	L.T.	Debt	Stock	Equity	Comm.	L.T.	Debt	Stock	Equity	Comm.	L.T.	Debt	Stock	Equity	Comm.	
AGL Resources, Inc.	48.1%	4.4%	47.5%	46.2%	4.9%	49.0%	47.4%	45.3%	5.0%	47.6%	49.7%	5.1%	45.2%	47.6%	5.8%	46.8%	49.5%	49.9%	1.5%	49.0%	49.5%	1.5%	49.0%	49.9%	6.0%	54.7%	47.8%
Atmos Energy Corp.	43.6%	0.0%	56.4%	43.2%	0.0%	56.8%	45.3%	46.9%	1.2%	51.9%	48.8%	1.3%	52.3%	51.7%	1.4%	51.9%	49.9%	49.9%	0.0%	50.1%	49.9%	0.0%	50.1%	49.9%	6.0%	54.7%	47.8%
Bay State Gas	45.4%	2.2%	52.3%	47.9%	1.1%	50.9%	46.9%	46.9%	0.5%	53.2%	46.4%	0.5%	53.2%	51.9%	0.5%	50.9%	49.2%	49.2%	0.6%	47.8%	49.2%	0.6%	47.8%	49.2%	5.2%	45.6%	47.8%
Brooklyn Union Gas	47.5%	0.5%	52.0%	43.8%	0.4%	55.8%	46.4%	46.4%	0.5%	53.2%	47.3%	0.5%	52.2%	48.3%	0.5%	50.9%	49.2%	49.2%	0.4%	49.3%	49.2%	0.4%	49.3%	49.9%	6.3%	44.3%	47.8%
Cascade Natural Gas	49.6%	3.9%	46.4%	46.8%	3.1%	50.1%	51.4%	47.7%	0.0%	52.3%	48.9%	0.0%	51.1%	48.3%	0.3%	45.1%	50.4%	50.4%	0.4%	49.3%	50.4%	0.4%	49.3%	49.9%	5.2%	45.6%	47.8%
Connecticut Energy	50.4%	0.1%	49.5%	50.2%	0.0%	49.8%	47.7%	49.8%	0.0%	52.3%	48.9%	0.0%	51.1%	48.3%	0.3%	45.1%	50.4%	50.4%	0.4%	49.3%	50.4%	0.4%	49.3%	49.9%	5.2%	45.6%	47.8%
Connecticut Natural	50.7%	0.3%	49.0%	47.0%	0.3%	52.7%	50.5%	49.8%	0.3%	49.2%	52.9%	0.3%	46.7%	51.0%	0.3%	45.1%	50.4%	50.4%	0.4%	49.3%	50.4%	0.4%	49.3%	49.9%	5.2%	45.6%	47.8%
Indiana Energy, Inc.	38.8%	1.0%	60.1%	37.6%	0.0%	62.4%	38.6%	38.6%	0.0%	61.4%	37.0%	0.0%	63.0%	41.7%	0.0%	58.3%	39.3%	39.3%	5.2%	55.4%	39.3%	5.2%	55.4%	49.9%	6.3%	44.3%	47.8%
Laclede Gas	43.6%	0.5%	55.8%	42.5%	0.5%	57.1%	40.2%	55.9%	0.5%	59.3%	43.9%	0.6%	55.5%	46.4%	0.5%	53.1%	50.4%	50.4%	0.6%	54.2%	50.4%	0.6%	54.2%	49.9%	5.2%	45.6%	47.8%
NUI Corp.	55.7%	0.0%	44.3%	56.3%	0.0%	43.7%	61.2%	61.2%	0.0%	38.8%	53.2%	0.0%	46.8%	54.1%	0.0%	45.9%	53.9%	53.9%	0.0%	46.1%	53.9%	0.0%	46.1%	49.9%	6.3%	44.3%	47.8%
New Jersey Resources	52.9%	4.1%	43.0%	50.8%	3.5%	45.7%	55.9%	55.9%	3.3%	40.8%	54.6%	3.7%	41.7%	53.9%	3.8%	42.3%	49.4%	49.4%	6.3%	44.3%	49.4%	6.3%	44.3%	49.9%	5.2%	45.6%	47.8%
Northwest Natural Gas	46.1%	7.2%	46.6%	43.6%	5.7%	50.7%	45.3%	49.4%	6.0%	48.7%	48.0%	6.9%	45.1%	47.5%	7.6%	45.0%	46.3%	46.3%	10.0%	43.7%	46.3%	10.0%	43.7%	49.9%	6.3%	44.3%	47.8%
Peoples Energy Corp.	46.4%	0.3%	53.3%	43.6%	0.0%	56.4%	49.4%	49.4%	0.0%	50.8%	49.6%	0.0%	50.4%	49.8%	0.0%	50.2%	47.7%	47.7%	0.0%	52.3%	47.7%	0.0%	52.3%	49.9%	6.3%	44.3%	47.8%
Piedmont Natural Gas	50.1%	0.0%	49.9%	50.9%	0.0%	49.1%	50.9%	50.9%	0.0%	49.1%	51.3%	0.0%	48.7%	49.8%	0.0%	50.2%	47.7%	47.7%	0.0%	52.3%	47.7%	0.0%	52.3%	49.9%	6.3%	44.3%	47.8%
Providence Energy	45.6%	5.4%	49.0%	45.1%	4.8%	50.0%	46.9%	46.9%	4.9%	48.2%	42.2%	5.4%	52.4%	43.5%	5.6%	51.0%	50.2%	50.2%	6.4%	43.5%	50.2%	6.4%	43.5%	49.9%	5.2%	45.6%	47.8%
South Jersey Ind.	50.3%	0.8%	48.9%	47.2%	0.7%	52.1%	53.4%	53.4%	0.7%	45.9%	50.8%	0.8%	48.4%	51.6%	0.9%	47.5%	48.5%	48.5%	1.0%	50.5%	48.5%	1.0%	50.5%	49.9%	5.2%	45.6%	47.8%
Washington Gas	40.7%	3.3%	56.0%	38.1%	3.0%	58.9%	41.3%	41.3%	3.1%	55.6%	40.6%	3.3%	56.1%	42.9%	3.3%	53.7%	40.5%	40.5%	3.7%	55.8%	40.5%	3.7%	55.8%	49.9%	6.3%	44.3%	47.8%
LOW	38.8%	0.0%	43.0%	37.6%	0.0%	43.7%	38.6%	38.6%	0.0%	38.8%	37.0%	0.0%	41.7%	31.0%	0.0%	42.3%	39.3%	39.3%	0.0%	43.5%	39.3%	0.0%	43.5%	49.9%	6.3%	44.3%	47.8%
AVERAGE	47.4%	2.0%	50.8%	45.9%	1.6%	52.4%	48.2%	48.2%	1.7%	50.1%	48.1%	1.9%	50.1%	47.3%	2.0%	50.6%	47.5%	47.5%	2.9%	49.7%	47.5%	2.9%	49.7%	49.9%	6.3%	44.3%	47.8%
HIGH	55.7%	7.2%	60.1%	56.3%	5.7%	62.4%	61.2%	61.2%	6.0%	61.4%	54.6%	6.9%	63.0%	54.7%	7.6%	69.0%	53.9%	53.9%	10.0%	55.8%	53.9%	10.0%	55.8%	49.9%	6.3%	44.3%	47.8%

Source: Company Annual Reports and Form 10-Ks.

CONSTANT GROWTH DCF MODEL

NATURAL GAS DISTRIBUTION GROUP

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COST OF EQUITY ESTIMATES (%)

Company	Book Value Growth			Dividend Growth			Earnings Growth			Price Growth			"BxR" Growth		
	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj
AGL Resources, Inc.	9.50	8.50	9.50	11.50	7.50	9.50	9.00	11.50	12.50	11.10	11.00	11.00	12.11	6.00	16.36
Almos Energy Corp.	8.14	7.14	8.64	8.14	7.14	6.14	6.64	10.64	9.64	12.34	10.64	3.16	15.36	17.45	3.16
Bay State Gas	10.77	9.77	10.27	10.77	8.77	8.77	8.77	7.77	13.77	9.77	10.27	15.00	12.21	8.98	15.00
Brooklyn Union Gas	9.34	9.34	8.84	7.84	7.34	7.84	6.84	8.34	9.34	11.54	9.84	6.11	11.68	10.69	6.11
CTG Resources, Inc.	11.11	10.11	7.61	8.11	8.11	9.11	8.11	9.61	10.61	10.61	11.61	13.95	9.09	6.61	13.95
Cascade Natural Gas	8.26	9.26	10.26	6.76	NMF	7.26	4.26	-2.74	16.26	11.56	13.76	10.88	11.21	7.85	10.88
Connecticut Energy	9.00	9.50	9.00	7.50	7.00	9.00	8.50	10.50	10.50	11.20	11.50	5.01	10.43	7.26	11.63
Indiana Energy, Inc.	10.52	10.52	10.02	10.02	9.02	8.52	8.02	10.52	11.02	10.32	10.52	10.70	16.13	10.70	5.01
Laclede Gas	8.42	7.42	9.42	9.42	6.42	7.92	3.92	8.92	10.42	7.72	8.42	9.11	9.23	10.20	9.11
NUI Corp.	3.17	6.17	10.17	1.17	-1.83	5.67	-1.33	7.67	14.67	14.97	14.17	5.02	5.04	5.02	10.30
New Jersey Resources	10.19	7.19	11.19	9.19	6.69	8.69	10.19	17.69	14.19	10.69	10.19	8.66	9.12	12.97	11.32
Northwest Natural Gas	8.27	8.27	9.77	6.77	6.27	7.27	7.77	10.77	10.27	9.77	9.77	8.66	11.68	8.17	8.66
Peoples Energy Corp.	8.42	7.42	9.42	9.42	6.92	7.42	5.42	5.92	11.42	8.02	8.92	5.60	12.38	9.62	5.60
Piedmont Natural Gas	10.96	10.46	10.46	10.96	9.96	8.96	10.96	10.46	10.96	10.66	10.46	6.32	13.31	13.70	6.32
Providence Energy	6.68	8.18	10.18	6.68	0.68	10.68	3.68	18.68	13.18	9.68	11.68	13.28	4.85	9.18	13.28
South Jersey Ind.	8.26	7.76	7.76	7.26	6.26	6.76	7.26	7.26	12.76	8.76	12.76	8.33	8.54	8.35	8.33
Washington Gas	7.80	8.80	10.30	7.80	6.80	7.80	7.30	10.30	10.30	9.10	8.80	9.78	11.98	9.89	9.78
LOW	3.17	6.17	7.61	1.17	-1.83	5.67	-1.33	-2.74	9.34	7.72	8.42	3.16	4.85	5.02	3.16
AVERAGE	8.75	8.58	9.58	8.19	6.44	8.08	6.78	9.64	11.87	10.46	10.84	9.69	10.84	9.57	9.69
HIGH	11.11	10.52	11.19	11.50	9.96	10.68	10.96	18.68	16.26	14.97	14.17	16.36	16.13	17.45	16.36

NMF -- No Meaningful Figure.

Source: Computed using information contained in The Value Line Investment Survey (September 26, 1997, October 2, 1992, & October 9, 1987); Institutional Brokers Estimate System August 14, 1997); Standard & Poor's Earnings Guide (September 18, 1997); Standard & Poor's Daily Stock Price Record (1987).

CONSTANT GROWTH DCF MODEL

NATURAL GAS DISTRIBUTION GROUP

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PRICE, DIVIDEND, & GROWTH DATA (a) (%)

Company	Recent Price	1998-97 Divds	Divd Yield	Book Value Growth			Dividend Growth			Earnings Growth (b)			Price Growth (c)			"BxR" Growth		
				Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj	Past 10 Yrs	Past 5 Yrs	V Line Proj
AGL Resources, Inc.	\$19.00	\$1.14	6.0	3.5	2.5	3.5	5.5	1.5	3.5	3.0	5.5	6.5	5.1	5.0	6.1	0.0	10.4	4.8
Atmos Energy Corp.	28.00	1.02	3.6	4.5	3.5	5.0	4.5	3.5	2.5	3.0	7.0	6.0	8.7	7.0	11.7	13.8	-0.5	6.6
Bay State Gas	30.00	1.58	5.3	5.5	4.5	5.0	5.5	3.5	3.5	3.5	2.5	8.5	4.5	5.0	6.9	3.7	9.7	5.6
Brooklyn Union Gas	31.00	1.50	4.8	4.5	4.5	4.0	3.0	2.5	3.0	2.0	3.5	4.5	6.7	5.0	6.8	5.8	1.3	4.2
CTG Resources, Inc.	23.00	1.52	6.6	4.5	3.5	1.0	1.5	1.5	2.5	1.5	3.0	4.0	4.0	5.0	2.5	0.0	7.3	3.0
Cascade Natural Gas	17.00	0.98	5.8	2.5	3.5	4.5	1.0	NMF	1.5	-1.5	-8.5	10.5	5.8	8.0	5.4	2.1	5.1	3.2
Connecticut Energy	24.00	1.32	5.5	3.5	4.0	3.5	2.0	1.5	3.5	3.0	5.0	5.0	5.7	6.0	4.9	1.8	6.1	2.7
Indiana Energy, Inc.	27.00	1.22	4.5	6.0	6.0	5.5	5.5	4.5	4.0	3.5	6.0	6.5	5.8	6.0	11.6	6.2	0.5	5.5
Laclede Gas	24.00	1.30	5.4	3.0	2.0	4.0	4.0	1.0	2.5	-1.5	3.5	5.0	2.3	3.0	3.8	4.8	3.7	3.3
NUI Corp.	24.00	1.00	4.2	-1.0	2.0	6.0	-3.0	-6.0	1.5	-5.5	3.5	10.5	10.8	10.0	0.9	0.9	6.1	5.2
New Jersey Resources	32.00	1.66	5.2	5.0	2.0	6.0	4.0	1.5	3.5	5.0	12.5	9.0	5.5	5.0	3.9	7.8	6.1	6.9
Northwest Natural Gas	26.00	1.24	4.8	3.5	3.5	5.0	2.0	1.5	2.5	3.0	6.0	5.5	5.0	5.0	6.9	3.4	3.9	5.1
Peoples Energy Corp.	39.00	1.92	4.9	3.5	2.5	4.5	4.5	2.0	2.5	0.5	1.0	6.5	3.1	4.0	7.5	4.7	0.7	4.9
Piedmont Natural Gas	28.00	1.25	4.5	6.5	6.0	6.0	6.5	5.5	4.5	6.5	6.0	6.5	6.2	6.0	8.8	9.2	1.9	4.3
Providence Energy	19.00	1.08	5.7	1.0	2.5	4.5	1.0	-5.0	5.0	-2.0	13.0	7.5	4.0	6.0	-0.8	3.5	7.6	3.6
South Jersey Ind.	25.00	1.44	5.8	2.5	2.0	2.0	1.5	0.5	1.0	1.5	1.5	7.0	3.0	7.0	2.8	2.6	2.6	3.7
Washington Gas	25.00	1.20	4.8	3.0	4.0	5.5	3.0	2.0	3.0	2.5	5.5	5.5	4.3	4.0	7.2	5.1	5.0	5.5
AVERAGE			5.1	3.6	3.4	4.4	3.1	1.3	2.9	1.6	4.5	6.7	5.3	5.7	5.7	4.4	4.6	4.6

(a) The Value Line Investment Survey (September 26, 1997).

(b) The Value Line Investment Survey (September 26, 1997); Institutional Brokers Estimate System (August 14, 1997); Standard & Poor's Earnings Guide (September 18, 1997).

(c) Calculated based on price data from Value Line Investment Survey (September 26, 1997, October 2, 1992, & October 9, 1987) and Standard & Poor's Daily Stock Price Record (1987).

## COMPARATIVE RISK INDICATORS

Risk Measure	Southern Union	Natural Gas		Value Line Electrics	DJUA Electrics	S&P Utilities	Moody's Gas Distribution
		Distribution Group	Distribution Group				
Moody's Bond Rating	Baa3	A2	A2	A3	Baa1	A2	A1
Standard & Poor's Bond Rating	BBB	A	A	A	A-	A	A+
Standard & Poor's Common Stock Ranking	NR	B+	B+	B+	B+	B+	B+
Value Line Beta	0.95	0.62	0.62	0.72	0.78	0.81	0.68
Value Line Safety Ranking	3	2	2	2	3	2	2
Value Line Financial Strength Ranking	B	B++	B++	B++	B++	B++	B++
Value Line Price Stability Index	40	91	91	93	85	86	94

Source: Moody's Bond Record (October 1997); Standard & Poor's Utilities & Perspectives (August 25, 1997); Standard & Poor's CreditWire (October 14, 1997); Standard & Poor's Stock Guide (November 1997); Value Line Investment Survey (as of October 14, 1997).

**ANALYSIS OF AUTHORIZED RATES OF RETURN ON EQUITY  
FOR NATURAL GAS UTILITIES**

(a)					(b)				
		AVERAGE					AVERAGE		
		ALLOWED	PUBLIC UTILITY	RISK			ALLOWED	PUBLIC UTILITY	RISK
YEAR	QTR	ROE	BOND YIELD	PREMIUM	YEAR	QTR	ROE	BOND YIELD	PREMIUM
1980	1	13.45%	13.31%	0.14%	1989	1	12.99%	10.07%	2.92%
	2	14.38%	12.51%	1.87%		2	13.25%	9.85%	3.40%
	3	13.87%	12.74%	1.13%		3	12.56%	9.38%	3.18%
	4	14.35%	14.03%	0.32%		4	12.94%	9.34%	3.60%
1981	1	14.69%	14.84%	0.05%	1990	1	12.60%	9.62%	2.98%
	2	14.61%	15.48%	-0.87%		2	12.81%	9.82%	2.99%
	3	14.86%	16.36%	-1.50%		3	12.34%	9.84%	2.50%
	4	15.70%	18.01%	-0.31%		4	12.77%	9.76%	3.01%
1982	1	15.55%	16.51%	-0.96%	1991	1	12.69%	9.42%	3.27%
	2	15.62%	15.87%	-0.25%		2	12.53%	9.34%	3.19%
	3	15.72%	15.27%	0.45%		3	12.43%	9.20%	3.23%
	4	15.62%	13.67%	1.95%		4	12.38%	8.89%	3.49%
1983	1	15.41%	13.45%	1.96%	1992	1	12.42%	8.76%	3.66%
	2	14.84%	13.07%	1.77%		2	11.98%	8.72%	3.26%
	3	15.24%	13.38%	1.86%		3	11.87%	8.37%	3.50%
	4	15.41%	13.33%	2.08%		4	11.94%	8.44%	3.50%
1984	1	15.39%	13.64%	1.75%	1993	1	11.75%	8.03%	3.72%
	2	15.07%	14.80%	0.27%		2	11.71%	7.74%	3.97%
	3	15.37%	14.42%	0.95%		3	11.39%	7.25%	4.14%
	4	15.33%	13.26%	2.07%		4	11.15%	7.21%	3.94%
1985	1	15.03%	13.18%	1.85%	1994	1	11.12%	7.53%	3.59%
	2	15.44%	12.74%	2.70%		2	10.81%	8.28%	2.53%
	3	14.64%	11.92%	2.72%		3	10.95%	8.51%	2.44%
	4	14.44%	11.33%	3.11%		4	11.64%	8.89%	2.75%
1986	1	14.05%	10.05%	4.00%	1995	2 (c)	11.00%	7.95%	3.05%
	2	13.28%	9.35%	3.93%		3	11.07%	7.74%	3.33%
	3	13.09%	9.25%	3.84%		4	11.56%	7.41%	4.15%
	4	13.62%	9.17%	4.45%	1996	1	11.45%	7.43%	4.02%
1987	1	12.61%	8.78%	3.83%		2	10.88%	7.98%	2.90%
	2	13.13%	9.66%	3.47%		3	11.25%	7.96%	3.29%
	3	12.56%	10.45%	2.11%		4	11.32%	7.61%	3.71%
	4	12.73%	11.04%	1.69%	Average			10.76%	2.46%
1988	1	12.94%	10.50%	2.44%					
	2	12.48%	10.66%	1.82%					
	3	12.79%	10.87%	1.92%					
	4	12.98%	9.94%	3.04%					

Regression Output:	
Constant	0.0756
Std Err of Y Est	0.0061
R Squared	0.8138
No. of Observations	67
Degrees of Freedom	65
X Coefficient(s)	-0.4737
Std Err of Coef.	0.0281

Implied Cost of Equity	
Average Yield over Study Period	10.76%
April 1997 Average Utility Bond Yield	8.08%
Change in Bond Yield	-2.68%
Risk Premium/Interest Rate Relationship	-0.47
Adjustment to Average Risk Premium	1.27%
Average Risk Premium over Study Period	2.46%
Adjusted Risk Premium	3.73%
April 1997 Single-A Utility Bond Yield	8.03%
Implied Cost of Equity	11.76%

(a) Major Rate Case Decisions, Regulatory Focus, Regulatory Research Associates, Inc. (January 16, 1997 & January 16, 1990).

(b) Moody's Public Utility Manual (1995); Moody's Credit Survey (January 13, 1997 & March 11, 1996).

(c) No decisions reported for first quarter.

ANALYSIS OF REALIZED RATES OF RETURN ON EQUITY  
FOR THE MOODY'S GAS DISTRIBUTION COMMON STOCKS

	GAS DISTRIBUTION (a)					MOODY'S SINGLE-A PUBLIC UTILITY BONDS (b)				
	DEC PRICE	DIV	ANNUAL	ARITH.	GEO.	DEC YIELD	PRICE	ANNUAL	ARITH.	GEO.
1952	20.57					3.22%				
1953	21.23	1.09	8.51%	8.51%	8.51%	3.38%	97.51	0.73%	0.73%	0.73%
1954	26.47	1.19	30.29%	19.40%	18.90%	3.11%	104.32	7.70%	4.22%	4.16%
1955	28.10	1.32	11.14%	16.65%	16.26%	3.35%	96.25	-0.64%	2.60%	2.53%
1956	28.23	1.43	5.55%	13.87%	13.48%	3.91%	91.72	-4.93%	0.71%	0.61%
1957	25.78	1.49	-3.40%	10.42%	9.88%	4.36%	93.63	-2.46%	0.08%	-0.01%
1958	38.71	1.53	56.09%	18.03%	16.50%	4.49%	98.18	2.54%	0.49%	0.41%
1959	39.59	1.63	8.48%	16.38%	15.02%	4.96%	93.71	-1.80%	0.16%	0.09%
1960	48.21	1.79	26.29%	17.62%	16.37%	4.65%	104.27	9.23%	1.30%	1.19%
1961	64.96	1.91	38.71%	19.96%	18.66%	4.65%	100.00	4.65%	1.67%	1.57%
1962	59.73	2.01	-4.96%	17.47%	16.06%	4.44%	102.95	7.60%	2.26%	2.16%
1963	64.62	2.13	11.75%	16.95%	15.66%	4.46%	99.72	4.16%	2.43%	2.34%
1964	68.24	2.27	9.11%	16.30%	15.10%	4.54%	98.89	3.35%	2.51%	2.42%
1965	64.31	2.40	-2.24%	14.87%	13.66%	4.83%	96.07	0.61%	2.36%	2.28%
1966	53.50	2.75	-12.53%	12.91%	11.56%	5.67%	89.47	-5.70%	1.79%	1.69%
1967	50.49	2.67	-0.64%	12.01%	10.70%	6.67%	88.51	-5.82%	1.28%	1.17%
1968	53.80	2.79	12.08%	12.02%	10.78%	6.87%	97.74	4.41%	1.48%	1.37%
1969	43.88	2.88	-13.09%	10.54%	9.21%	8.59%	83.11	-10.02%	0.80%	0.66%
1970	52.33	2.97	26.03%	11.40%	10.09%	8.48%	101.09	9.68%	1.29%	1.14%
1971	47.86	3.06	-2.69%	10.66%	9.37%	7.90%	106.01	14.49%	1.99%	1.81%
1972	53.54	3.10	18.35%	11.04%	9.81%	7.48%	104.51	12.41%	2.51%	2.31%
1973	43.43	3.21	-12.89%	9.90%	8.60%	8.24%	92.33	-0.19%	2.38%	2.19%
1974	29.71	3.31	-23.97%	8.36%	6.86%	10.27%	82.42	-9.34%	1.85%	1.64%
1975	38.29	3.43	40.42%	9.76%	8.13%	10.11%	101.40	11.67%	2.28%	2.05%
1976	51.80	3.65	44.82%	11.22%	9.46%	8.62%	114.60	24.71%	3.21%	2.91%
1977	50.88	3.85	5.66%	11.00%	9.30%	8.64%	99.80	8.42%	3.42%	3.12%
1978	45.97	4.07	-1.65%	10.51%	8.86%	9.70%	90.43	-0.93%	3.25%	2.97%
1979	53.50	4.33	25.80%	11.08%	9.44%	11.79%	83.72	-6.58%	2.89%	2.60%
1980	56.61	4.59	14.39%	11.19%	9.62%	14.63%	81.49	-6.72%	2.54%	2.25%
1981	53.50	4.95	3.25%	10.92%	9.39%	16.29%	90.15	4.78%	2.62%	2.33%
1982	50.62	5.28	4.49%	10.71%	9.22%	14.43%	112.27	28.56%	3.49%	3.11%
1983	55.79	5.45	20.98%	11.04%	9.58%	13.52%	106.34	20.77%	4.04%	3.64%
1984	69.70	5.71	35.17%	11.79%	10.31%	13.11%	102.93	16.45%	4.43%	4.02%
1985	76.58	6.06	18.57%	12.00%	10.55%	10.97%	117.63	30.74%	5.23%	4.74%
1986	90.89	5.68	26.10%	12.41%	10.98%	9.12%	117.44	28.41%	5.91%	5.37%
1987	77.25	5.86	-8.56%	11.81%	10.36%	10.98%	84.69	-6.19%	5.56%	5.02%
1988	86.76	6.15	20.27%	12.05%	10.63%	10.06%	108.09	19.07%	5.94%	5.39%
1989	117.05	6.45	42.35%	12.87%	11.38%	9.44%	105.70	15.76%	6.21%	5.66%
1990	108.86	6.70	-1.27%	12.49%	11.03%	9.73%	97.39	6.83%	6.22%	5.69%
1991	124.32	6.94	20.58%	12.70%	11.27%	8.88%	108.16	17.89%	6.52%	5.98%
1992	138.79	7.08	17.33%	12.82%	11.41%	8.43%	104.47	13.35%	6.69%	6.16%
1993	154.06	7.23	16.21%	12.90%	11.53%	7.34%	111.83	20.26%	7.02%	6.49%
1994	126.96	7.36	-12.81%	12.29%	10.88%	8.76%	86.24	-6.42%	6.70%	6.16%
1995	155.94	7.48	28.72%	12.67%	11.26%	7.23%	116.76	25.52%	7.14%	6.57%
1996	164.12	7.76	<u>10.22%</u>	12.61%	<u>11.24%</u>	7.59%	96.17	<u>3.40%</u>	7.06%	<u>6.50%</u>
AVERAGE 1953-1996			12.61%		11.24%			7.06%		6.50%

RISK PREMIUM	
GEOMETRIC	4.74%
ARITHMETIC	<u>5.56%</u>
AVERAGE	5.15%

(a) Moody's Public Utility Manual (1996), Moody's Public Utility News Reports (various editions).

(b) Moody's Public Utility Manual (1996), Moody's Credit Survey (January 13, 1997).

## **APPENDIX A**

### **Qualifications of Bruce H. Fairchild**

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BRUCE H. FAIRCHILD

FINCAP, Inc.  
Financial Concepts and Applications  
Economic and Financial Counsel

3907 Red River  
Austin, Texas 78751  
(512) 458-4644

Summary of Qualifications

M.B.A. and Ph.D. in finance, accounting, and economics; Certified Public Accountant. Extensive consulting experience involving regulated industries, valuation of closely-held businesses, and other economic analyses. Previously held managerial and technical positions in government, academia, and business, and taught at the undergraduate, graduate, and executive education levels. Broad experience in technical research, computer modelling, and expert witness testimony.

Employment

Principal,  
FINCAP, Inc.  
Austin, Texas  
(August 1979-Present)

Economic consulting firm specializing in regulated industries and valuation of closely-held businesses. Assignments have involved electric, gas, telecommunication, and water/sewer utilities, with clients including utilities, consumer groups, municipalities, regulatory agencies, and cogenerators. Areas of participation have included revenue requirements, rate of return, rate design, tariff analysis, avoided cost, forecasting, and negotiations. Other assignments have involved some seventy valuations as well as various economic (e.g., damage) analyses, typically in connection with litigation. Presented expert witness testimony before courts and regulatory agencies on over one hundred occasions.

Adjunct Assistant Professor,  
University of Texas  
at Austin  
(September 1979-May 1981)

Taught undergraduate courses in finance; Fin. 370 -- Integrative Finance and Fin. 357 -- Managerial Finance.

Assistant Director of  
Economic Research Division,  
Public Utility Commission of Texas  
(September 1976-August 1979)

Division consisted of approximately twenty-five financial analysts, economists, and systems analysts responsible for rate of return, rate design, special projects, and computer systems. Directed Staff participation in rate cases, presented testimony on approximately thirty-five occasions, and was involved in some forty other cases ultimately settled. Instrumental in the initial development of rate of return and financial policy for newly-created agency. Performed independent research and managed State and Federal funded projects. Assisted in preparing appeals

to the Texas Supreme Court and testimony presented before the Interstate Commerce Commission and Department of Energy. Maintained communications with financial community, industry representatives, media, and consumer groups. Appointed by Commissioners as Acting Director.

Assistant Professor,  
College of Business Administration,  
University of Colorado at Boulder  
(January 1977-December 1978)

Taught graduate and undergraduate courses in finance: Fin. 305 -- Introductory Finance, Fin. 401 -- Managerial Finance, Fin. 402 -- Case Problems in Finance, and Fin. 602 -- Graduate Corporate Finance.

Teaching Assistant,  
University of Texas at Austin  
(January 1973-December 1976)

Taught undergraduate courses in finance and accounting; Acc. 311 -- Financial Accounting, Acc. 312 -- Managerial Accounting, and Fin. 357 -- Managerial Finance. Elected to College of Business Administration Teaching Assistants' Committee.

Internal Auditor,  
Sears, Roebuck and Company,  
Dallas, Texas  
(November 1970-August 1972)

Performed audits on internal operations involving cash, accounts receivable, merchandise, accounting, and operational controls, purchasing, payroll, etc. Developed operating and administrative policy and instruction. Performed special assignments on inventory irregularities and Justice Department Civil Investigative Demands.

Accounts Payable Clerk,  
Transcontinental Gas Pipeline Corp.,  
Houston, Texas  
(May 1969-August 1969)

Processed documentation and authorized payments to suppliers and creditors.

## Education

Ph.D., Finance, Accounting, and Economics,  
University of Texas at Austin  
(September 1974-May 1980)

Doctoral program included coursework in corporate finance, investment theory, accounting, and economics. Elected to honor society of Phi Kappa Phi. Received University outstanding doctoral dissertation award.

Dissertation: Estimating the Cost of Equity to Texas Public Utility Companies

M.B.A., Finance and Accounting,  
University of Texas at Austin  
(September 1972-August 1974)

Awarded Wright Patman Scholarship by World and Texas Credit Union Leagues.

Professional Report: Planning a Small Business Enterprise in Austin, Texas

B.B.A., Accounting and Finance,  
Southern Methodist University  
(September 1967-December 1971)

Dean's List 1967-1971 and member of Phi Gamma Delta Fraternity.

### Other Professional Activities

Certified Public Accountant, Texas Certificate No. 13,710 (October 1974); entire exam passed in May 1972. Member of the American Institute of Certified Public Accountants and Texas Society of Certified Public Accountants.

Member of Advisory Council, Center for Public Utilities, College of Business Administration and Economics, New Mexico State University.

Member of Financial Management Association, Southwestern Finance Association, and American Finance Association. Participated as session chairman, moderator, and paper discussant at annual meetings of these and other professional associations.

Visiting lecturer in Executive M.B.A program at the University of Stellenbosch Graduate Business School, Belleville, South Africa (1983 and 1984).

Associate Editor of Austin Financial Digest, 1974-1975. Wrote and edited a series of investment and economic articles published in a local investment advisory service.

### Military

Texas Army National Guard, February 1970-September 1976. Specialist 5th Class with duty assignments including recovery vehicle operator for armor unit and company clerk for finance unit.

### Bibliography

#### Monographs

"On the Use of Security Analysts' Growth Projections in the DCF Model" (with William E. Avera), Earnings Regulation Under Inflation, J. R. Foster and S. R. Holmberg, ed., Institute for Study of Regulation, 1982.

An Examination of the Concept of Using Relative Customer Class Risk to Set Target Rates of Return in Electric Cost-of-Service Studies (with William E. Avera), Electricity Consumers Resource Council (ELCON), Washington, D.C., 1981; portions reprinted in Public Utilities Fortnightly, November 11, 1982.

The Spring Thing (A) and (B) and Teaching Notes, (with Mike E. Miles), a two-part case study in the evaluation, management, and control of risk; distributed by Harvard's Intercollegiate Case Clearing House; reprinted in

Strategy and Policy: Concepts and Cases, A. A. Strickland and A. J. Thompson, Business Publications, Inc., 1978, and Cases in Managing Financial Resources, I. Matur and D. Loy, Reston Publishing Co., Inc., 1984.

Energy Conservation in Existing Residences, Project Director for development of instruction manual and workshops promoting retrofitting of existing homes, Governor's Office of Energy Resources and Department of Energy, 1977-1978.

Linear Algebra, Calculus, Sets and Functions, and Simulation Techniques, contributed to and edited four mathematics programmed learning texts for MBA students, Texas Bureau of Business Research, 1975.

#### Articles and Notes

"How to Value Personal Service Practices" (with Keith Wm. Fairchild), The Practical Accountant, August 1989.

"The Impact of Regulatory Climate on Utility Capital Costs: An Alternative Test" (with Adrien M. McKenzie), Public Utilities Fortnightly, May 25, 1989.

"North Artic Industries, Limited" (with Keith Wm. Fairchild), Case Research Journal, Spring 1988.

"Regulatory Effects on Electric Utilities' Cost of Capital Reexamined" (with Louis E. Buck, Jr.), Public Utilities Fortnightly, September 2, 1982.

"Capital Needs for Electric Utility Companies in Texas: 1976-1985", Texas Business Review, January-February 1979; reprinted in The Energy Picture: Problems and Prospects, J. E. Pluta, ed., Bureau of Business Research, 1980.

"Some Thoughts on the Rate of Return to Public Utility Companies" (with William E. Avera), Proceedings of the NARUC Biennial Regulatory Information Conference, 1978.

"Regulatory Problems of EFTS" (with Robert McLeod), Issues in Bank Regulation, Summer 1978; reprinted in Illinois Banker, January 1979.

"Regulation of EFTS as a Public Utility" (with Robert McLeod), Proceedings of the Conference on Bank Structure and Competition, 1978.

"Equity Management of REA Cooperatives" (with Jerry Thomas), Proceedings of the Southwestern Finance Association, 1978.

"Capital Costs Within a Firm", Proceedings of the Southwestern Finance Association, 1977.

"The Cost of Capital to a Wholly-Owned Public Utility Subsidiary", Proceedings of the Southwestern Finance Association, 1977.

Selected Papers and Presentations

"Legislative Changes Affecting Texas Utilities", Texas Committee of Utility and Railroad Tax Representatives, Fall Meeting, Austin, Texas, September 1995.

"Rate of Return", "Origins of Information", "Economics", and "Deferred Taxes and ITC's", New Mexico State University and National Association of Regulatory Utility Commissioners Public Utility Conferences on Regulation and the Rate-Making Process, Albuquerque, New Mexico, October 1983, 1984, 1985, 1986, 1987, 1988, 1990, 1991, 1992, 1994, and 1995, and September 1989; Pittsburgh, Pennsylvania, April 1993; and Baltimore, Maryland, May 1994 and 1995.

"Developing a Cost-of-Service Study", 1994 Texas Section American Water Works Association Annual Conference, Amarillo, Texas, March 1994.

"Financial Aspects of Cost of Capital and Common Cost Considerations", Kidder, Peabody & Co. Two-Day Rate Case Workshop for Regulated Utility Companies, New York, New York, June 1993.

"Cost-of-Service Studies and Rate Design", General Management of Electric Utilities (A Training Program for Electric Utility Managers from Developing Countries), Austin, Texas, October 1989 and November 1990 and 1991.

"Rate Base and Revenue Requirements", The University of Texas Regulatory Institute Fundamentals of Utility Regulation, Austin, Texas, June 1989 and 1990.

"Determining the Cost of Capital in Today's Diversified Companies", New Mexico State University Public Utilities Course Part II, Advanced Analysis of Pricing and Utility Revenues, San Francisco, California, June 1990.

"Estimating the Cost of Equity", Oklahoma Association of Tax Representatives, Tulsa, Oklahoma, May 1990.

"Impact of Regulations", Business and the Economy, Leadership Dallas, Dallas, Texas, November 1989.

"Accounting and Finance Workshop" and "Divisional Cost of Capital", New Mexico State University Current Issues Challenging the Regulatory Process, Albuquerque, New Mexico, April 1985 and 1986, and Santa Fe, New Mexico, March 1989.

"Divisional Cost of Equity by Risk Comparability and DCF Analyses", NARUC Advanced Regulatory Studies Program, Williamsburg, Virginia, February 1988 and USTA Rate of Return Task Force, Chicago, Illinois, June 1988.

"Revenue Requirements", Revenue, Pricing, and Regulation in Texas Water Utilities, Texas Water Utilities Conference, Austin, Texas, August 1987 and May 1988.

"Rate Filing -- Basic Ratemaking", Texas Gas Association Accounting Workshop, Austin, Texas, March 1988.

"The Effects of Regulation on Fair Market Value: P.H. Robinson -- A Case Study", Annual Meeting of the Texas Committee of Utility and Railroad Tax Representatives, Austin, Texas, September 1987.

"How to Value Closely-held Businesses", TSCPA 1987 Entrepreneurs Conference, San Antonio, Texas, May 1987.

"Revenue Requirements" and "Determining the Rate of Return", New Mexico State University Regulation and the Rate-Making Process, Southwestern Water Utilities Conference, Albuquerque, New Mexico, July 1986, and El Paso, Texas, November 1980.

"How to Evaluate Personal Service Practices", TSCPA CPE Exposition 1985, Houston and Dallas, Texas, December 1985.

"How to Start a Small Business -- Accounting and Record Keeping", University of Texas Management Development Program, Austin, Texas, October 1984.

"Project Financing of Public Utility Facilities", TSCPA Conference on Public Utilities Accounting and Ratemaking, San Antonio, Texas, April 1984.

"Valuation of Closely-Held Businesses", Concho Valley Estate Planning Council, San Angelo, Texas, September 1982.

"Rating Regulatory Performance and Its Impact on the Cost of Capital", New Mexico State University Seminar on Regulation and the Cost of Capital, El Paso, Texas, May 1982.

"Effect of Inflation on Rate of Return", Cost of Capital Conference and Workshop, Pinehurst, North Carolina, April 1981.

"Original Cost Versus Current Cost Regulation: A Re-examination", Financial Management Association, New Orleans, Louisiana, October 1980.

"Capital Investment Analysis for Electric Utilities", The University of Texas at Dallas, Richardson, Texas, June 1980.

"The Determinants of Capital Costs to the Electric Utility Industry" (with Cedric E. Grice), Southwestern Finance Association, San Antonio, Texas, March 1980.

"The Entrepreneur and Management: A Case Study", Small Business Administration Seminar, Austin, Texas, October 1979.

"Capital Budgeting by Public Utilities: A New Perspective" (with W. Clifford Atherton, Jr.), Financial Management Association, Boston, Massachusetts, October 1979.

"Issues in Regulated Industries -- Electric Utilities", University of Texas at Dallas 4th Annual Public Utilities Conference, Dallas, Texas, July 1979.

"Investment Conditions and Strategies in Today's Markets", American Society of Women Accountants, Austin, Texas, January 1979.

