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MISSOURI PUBLIC SERVICE COMMISSION

UTILITY OPERATIONS DIVISION

REBUTTAL TESTIMONY

OF

MICHAEL S. PROCTOR

FILED

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Missouri Public
Service Commission

UNION ELECTRIC COMPANY

CASE NO. EO-98-413

Jefferson City, Missouri

February, 1999

KEY ELEMENTS IN THE REVIEW

Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?

A. The purpose of my testimony is to provide the Commission with a review of the key elements that make up the Midwest Independent System Operator (ISO) structure. Based on an evaluation of these elements, I will make a recommendation to the Commission regarding whether or not it should approve the March 30, 1998 Application of Union Electric Company, d/b/a AmerenUE, to join the Midwest ISO. AmerenUE's request was in response to the Commission's Report And Order of February 21, 1997 in Case No. EM-96-149, respecting the Application of Union Electric Company to merge with CIPSCO Inc.

Q. WHAT SPECIFIC WORK EXPERIENCE DO YOU HAVE THAT RELATES TO THE ISSUE BEING ADDRESSED IN THIS SPECIFIC CASE?

A. Beginning in the summer of 1995, as a representative of the Commission, I started attending meetings of the Southwest Power Pool's (SPP's) Pricing Methodology Task Force (PMTF), which has become the SPP Regional Price Working Group (RPWG). The purpose of the PMTF was to develop a regional transmission tariff for the specific purpose of eliminating pancaked transmission rates. The PMTF spent over 20 months in the review and evaluation of alternative transmission rate designs. In the fall of 1997, the SPP Board of Directors approved a regional transmission rate for short-term, non-firm and firm service. The Federal Energy Regulatory Commission (FERC) approved the proposed rate to go into effect prior to the summer of 1998.

I attend meetings on a regular basis of the RPWG, which I have noted is the successor to the PMTF. The RPWG developed a long-term, point-to-point regional tariff

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1 that was submitted to the FERC in December 1998 by SPP. Currently, the RPWG is
2 working on a tariff that would include long-term, network service and would revise the
3 other regional rates as part of a proposed SPP ISO.

4 Starting in the winter of 1997, after state regulators were invited to join in the
5 discussions of various working groups, I began attending meetings of the Midwest ISO
6 Pricing Work Group. The purpose of the Midwest ISO Pricing Work Group was to
7 develop the regional transmission rates for the Midwest ISO. On January 15, 1998, the
8 Midwest ISO participants filed, in what has been docketed as EC98-24-000, an
9 application for FERC approval of the transfer of operational control of transmission
10 facilities to the Midwest ISO. Concurrently, the Midwest ISO participants filed, in what
11 has been docketed as ER98-1438-000, for FERC approval of the Midwest ISO Open
12 Access Transmission Tariff (Midwest ISO Tariff) and an Agreement Of Transmission
13 Facilities Owners To Organize The Midwest Transmission System Operator, Inc.
14 (Midwest ISO Membership Agreement).

15 Q. AS A REPRESENTATIVE OF THE COMMISSION ON THESE PRICE
16 WORKING GROUPS WHAT WAS YOUR PRIMARY RESPONSIBILITY?

17 A. My primary responsibility as a representative of the Commission on these
18 working groups was to present on those matters where the Commission had not taken a
19 position, the concerns and preferences that the Staff of the Commission has with various
20 proposals for regional transmission rates. On those matters where the Commission has
21 taken a position or expressed a view, I sought to express the Commission's position or
22 view.

1 Q. WHAT WERE THE BASIC CONCERNS REGARDING REGIONAL
2 TRANSMISSION RATES THAT YOU HAVE EXPRESSED IN THESE REGIONAL
3 PRICING WORK GROUPS?

4 A. The two major concerns that I raised in these regional pricing work groups
5 were:

- 6 1. Will the regional pricing proposals promote efficiency in the location of new
7 generation and the operation of generation?
8
9 2. Will the regional pricing proposals impose unwarranted cost shifts onto
10 Missouri retail ratepayers?

11 My rebuttal testimony in this case will focus on these two concerns.

12 Q. DOES YOUR TESTIMONY RECOMMEND ANY CONDITIONS THAT
13 THE COMMISSION SHOULD UTILIZE IN ADDRESSING THESE TWO
14 CONCERNS?

15 A. Yes, it does. It is my testimony that these two areas of concern are as yet
16 unresolved for the Midwest ISO. Therefore, I am recommending that the Commission
17 grant AmerenUE permission to join the Midwest ISO for an initial period of six years.
18 AmerenUE should file with the Commission, no later than six months prior to the end of
19 this initial six-year period, a request to join the Midwest ISO, or perhaps another ISO, on
20 a permanent basis. In the context of this filing, AmerenUE should address the following
21 two conditions:

- 22 1. An equitable resolution of the post-transition application of the Midwest ISO
23 tariff to bundled retail load that has been approved by the FERC; and
24
25 2. Adoption of a transmission planning criterion which utilize incentives and
26 disincentives for location of generation that has been approved by the FERC.
27

1 Q. ARE THERE OTHER AREAS OF CONCERN WHICH THE
2 COMMISSION SHOULD CONSIDER WITH RESPECT TO APPROVAL OF
3 AMERENUE JOINING THE MIDWEST ISO?

4 A. Yes, there are. Transmission pricing is only one aspect of the ISO structure
5 that the Commission should be concerned about. In addition to pricing, the Commission
6 should take into consideration governance, operations and planning as major components
7 of an ISO structure before it grants approval for a Missouri jurisdictional utility to join.

8 Q. WHAT DO YOU MEAN BY GOVERNANCE OF AN ISO?

9 A. Governance of an ISO is the rules, agreements and by-laws that determine the
10 persons who have the authority to make policy decisions within the organization.

11 Q. WHY IS GOVERNANCE OF AN ISO AN IMPORTANT ISSUE TO BE
12 CONSIDERED BY THE COMMISSION?

13 A. The governance of an ISO is directly linked to the level of independence that
14 the ISO will have. If the owners of transmission are corporately tied to the owners of
15 generation, then these transmission owners are not independent from parties that have a
16 direct economic interest in how the transmission system is used. Independence requires
17 that transmission owners with corporate ties to generation not be allowed to dictate or
18 otherwise impose policies that will control the use of the regional transmission grid.
19 Thus, independence is a key to having transmission service offered to all transmission
20 customers on a non-discriminatory basis.

21 Q. DOES YOUR TESTIMONY RECOMMEND ANY CHANGES IN THE
22 GOVERNANCE OF THE MIDWEST ISO?

23 A. No, it does not.

1 Q. WHAT DO YOU MEAN BY OPERATIONS OF AN ISO?

2 A. Operations of an ISO are the rules, agreements and by-laws that determine
3 how the transmission network is to be operated and who has control of these operations.

4 Q. WHY IS OPERATIONS OF AN ISO AN IMPORTANT ISSUE TO BE
5 CONSIDERED BY THE COMMISSION?

6 A. If an ISO does not have operational control of the transmission system, then it
7 will not be able to effectively implement the policies of its policy makers that are aimed
8 at meeting the goal of non-discriminatory access to the transmission system. The most
9 critical operational issues for an ISO are that it is both the scheduling and security agent
10 for the regional transmission grid. As the scheduling agent, the ISO determines what
11 transmission is available and whether or not a request for transmission service can be
12 granted. As the security agent, the ISO determines what must be done when the
13 security/reliability of the regional transmission grid is threatened.

14 A key issue for both scheduling and security is how transmission congestion will
15 be managed. Transmission congestion occurs when either there are more requests for
16 transmission service than can be granted on a reliable basis (scheduling), or when an
17 emergency condition arises that threatens the reliability of the transmission grid
18 (security).

19 Q. DOES YOUR TESTIMONY RECOMMEND ANY CHANGES WITH
20 RESPECT TO OPERATIONAL CONTROL OR CONGESTION MANAGEMENT
21 FOR THE MIDWEST ISO?

22 A. With respect to operational control, there are no recommended changes. With
23 respect to congestion management, I am not concerned with the methods proposed by the

1 Midwest ISO, but I am concerned about the lack of congestion pricing in the Midwest
2 ISO proposal. I will show that this can easily be resolved by having an initial auction for
3 firm rights to transmission across congested interfaces.

4 Q. WHAT DO YOU MEAN BY PLANNING OF AN ISO?

5 A. Planning of an ISO is the function of determining the need to expand the
6 transmission system or relieve constraints, as well as how the determination of need to
7 expand or relieve constraints is made. In addition, planning includes the question of who
8 will build and own new facilities, as well as how the cost of new facilities will be
9 recovered.

10 Q. WHY IS PLANNING BY AN ISO AN IMPORTANT ISSUE TO BE
11 CONSIDERED BY THE COMMISSION?

12 A. Transmission planning by the ISO will determine if, and when, transmission
13 service will be available in the event that customers request more transmission service
14 than that which is currently available. The ISO performs planning studies that determine
15 on a region-wide basis where, and when, the transmission system will be expanded to
16 meet the commercial and security needs of the transmission system. As with the
17 operation of the transmission system, if the planning function is left with transmission
18 owners having corporate ties to generation, there will not be the appropriate assurance
19 that regional transmission service will be available on a non-discriminatory basis.

20 Q. DOES YOUR TESTIMONY RECOMMEND ANY CHANGES IN THE
21 PLANNING OF THE MIDWEST ISO?

22 A. Beyond the recommendation that incentives and disincentives for location of
23 generation be implemented, no further changes are recommended in my testimony.

1 Q. ARE THERE ANY OTHER KEY ELEMENTS THAT THE COMMISSION
2 NEEDS TO CONSIDER IN MAKING ITS DETERMINATION OF WHETHER OR
3 NOT TO ALLOW AMERENUE TO JOIN THE MIDWEST ISO?

4 A. Yes there are. The fundamental question is what benefits are there to allowing
5 AmerenUE to join an ISO at this time. My testimony will begin with this issue and will
6 then proceed through each of the other key elements.

7

8 **BENEFITS AND RISKS OF JOINING AN ISO**

9 Q. WHAT ARE THE BENEFITS TO AMERENUE JOINING AN ISO AT
10 THIS TIME?

11 A. In his direct testimony, AmerenUE witness R. Alan Kelley lists three
12 advantages:

- 13 1. A more reliably operated transmission system;
- 14
- 15 2. Ultimately, lower transmission costs as a result of planning that is
- 16 carried out on a larger basis; and
- 17
- 18 3. Lower cost access to a larger group of power suppliers for Missouri
- 19 retail customers.

20 Q. DO YOU AGREE WITH MR. KELLEY THAT AN ISO WILL PROVIDE A
21 MORE RELIABLY OPERATED TRANSMISSION SYSTEM?

22 A. Yes, I do. However, I would add that an ISO enhances the ability for
23 transmission customers to have the same or better level of reliability on a non-
24 discriminatory basis. FERC Orders 888 and 889 required open access to the transmission
25 system for transactions occurring at the wholesale level. In order to assure non-
26 discriminatory open access to transmission facilities, the FERC functionally separated

1 transmission from the power marketing (merchant) business of the vertically integrated
2 utility, and required transmission providers to post available transfer capability (ATC) on
3 an electronic bulletin board called OASIS (Open Access Same-time Information System).
4 All power transactions are required to request service from the transmission providers
5 who must provide this service if the transmission capacity is available.

6 In Orders 888 and 889, the FERC came short of (1) requiring owners of
7 transmission assets to turn over the operations of their systems to an independent operator
8 with no connection to the merchant business, or (2) requiring owners of transmission
9 assets also involved in the merchant business to divest their transmission assets. As the
10 wholesale exchange of electricity has grown since FERC Order 888, it has become clear
11 that the number and frequency of transactions in the wholesale markets for electricity
12 have significantly increased both in number and geographic scope. The current methods
13 for approving this expanded level of transactions imposes significant restrictions on the
14 market that affect both reliability and the commercial viability of the transmission
15 system.

16 Q. WHAT ARE THE RESTRICTUIONS THAT THE CURRENT METHODS
17 FOR APPROVING TRANSMISSION SERVICE IMPOSE ON THE MARKET?

18 A. First, the existing system is based on a contract path framework where the
19 transmission customer must arrange a transaction from a point of delivery (POD) of
20 generation into the transmission system to a point of receipt (POR) of generation into the
21 distribution system with not only the transmission providers at each end of the
22 transaction, but also with a chain of intermediate transmission providers connecting the
23 two. Each transmission provider operates the transmission system in what is called its

1 control area, which is generally its service territory. Within that control area, each
2 control area operator monitors on a real-time basis the flow of electricity either into or
3 out of the control area. ATC is a measure of the amount of additional flow of power that
4 a control area estimates that it can allow to come into its system from an adjoining
5 control area. If ATC is greater in amount than the transmission service being requested
6 by the transmission customer, then the transmission provider, i.e., the control area, must
7 approve the transaction.

8 The problem is that power does not flow by a contract path. Instead, power flows
9 by the laws of physics, and this will result in flows into control areas that are not on the
10 contract path. The unintended effect may be that the transmission facilities of a control
11 area not on the contract path become over loaded. In this case, the control area will ask
12 for line loading relief from the security coordinator, which is the entity that provides the
13 security assessment and emergency operations coordination for a group of control areas.
14 This inability of separate control areas to evaluate the actual power flows on the system is
15 a threat to the reliability of the system.

16 In addition, there is a concern that the functional separation of transmission
17 operations from the merchant function does not prevent the transmission provider from
18 making operational decisions that will favor the utility's merchant function. For
19 example, since it is up to the transmission provider to calculate and post ATC, it is
20 possible that lower or higher levels of ATC are posted when that favors the utility's
21 merchant function.

22 Q. HOW DOES AN ISO "FIX" THESE PROBLEMS?

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1 A. First, an ISO will have real-time information on load flows from all points of
2 interchange between control areas, as well as loading on transmission facilities that have
3 a high potential for congestion (i.e., transmission facilities that run at or near full
4 capacity). This information will allow the ISO to determine the impact of any proposed
5 transaction on the transmission system. Transmission customers need not arrange
6 transactions on a contract path basis, rather they can request transmission service from
7 the ISO and obtain an independent evaluation of whether or not the request for
8 transmission service can be granted. This should reduce the problems of non-contract
9 path power flows and thereby significantly increase the reliability of the transmission
10 system. In addition, since the evaluation is being done by an entity that has no
11 connections to the merchant generation function, participants should have greater
12 assurance that transmission access is truly being provided on a non-discriminatory basis.

13 I will address the extent to which the Midwest ISO proposal provides additional
14 reliability and commercial benefits in the "governance" and "operations" sections of my
15 testimony.

16 Q. DO YOU AGREE WITH MR. KELLEY THAT IN THE LONG RUN,
17 TRANSMISSION COSTS WILL BE LOWER BECAUSE THE PLANNING IS BEING
18 CARRIED OUT ON A LARGER BASIS?

19 A. I agree that planning additions to the transmission system should be done on a
20 regional basis with the overall objective of minimizing the long-run delivered cost of
21 electricity. The objective will not necessarily be to minimize the cost of the transmission
22 system. For example, if a transmission upgrade is not built and the opportunity cost of
23 not building the upgrade is greater than the cost of constructing the added transmission

1 facilities, then the wrong decision has been made even though transmission costs have
2 been minimized.

3 Q. WHAT DO YOU MEAN BY THE OPPORTUNITY COST OF NOT
4 BUILDING THE TRANSMISSION UPGRADE?

5 A. In general, the opportunity cost of not doing something means measuring or
6 estimating the costs that will be incurred when the best remaining alternative is taken. In
7 transmission planning, the addition of facilities occurs in order to relieve transmission
8 congestion that is occurring at some place on the system. When transmission congestion
9 occurs, customers that are downstream from the congested facilities will pay higher
10 prices for electricity than they would have otherwise had to pay. This is because the
11 cheapest generation available downstream of the congested transmission facilities costs
12 more than the cheapest generation available upstream of these facilities. This higher
13 downstream cost to the customer for generation is the opportunity cost of not building the
14 additional transmission facilities.

15 The key element with regard to transmission planning is that an ISO can evaluate
16 the need for transmission expansion from two different perspectives than what can be
17 done in a system in which each control area is evaluating transmission expansion. First,
18 transmission congestion needs to be evaluated at a regional level rather than at a local
19 control area level. For example, congestion may occur because of requests for "wheeling
20 through" a control area, with the opportunity costs occurring to customers outside of the
21 control area experiencing the congestion. Second, the ISO can conduct an independent
22 evaluation of the need for transmission, thereby eliminating concerns that the
23 transmission provider is giving deference in its decisions to an affiliate involved in the

1 merchant generation function. In this context, the objective of the ISO is to minimize
2 overall costs rather than to maximize the profits of a specific utility.

3 I will address the extent to which the Midwest ISO maximizes the benefits from
4 regional transmission planning in the "planning" section of my testimony.

5 Q. DO YOU AGREE WITH MR. KELLEY THAT WITH AN ISO MORE
6 SUPPLY OPTIONS AT A LOWER COST WILL BE AVAILABLE TO RETAIL
7 CUSTOMERS OF AMERENUE?

8 A. Yes, this will likely be the case. The reason for this is that ISOs eliminate
9 pancaked transmission rates. I will address the extent to which the Midwest ISO
10 proposal provides greater opportunities for lower cost supply options in the "pricing"
11 section of my testimony.

12 Q. ARE THERE ANY OTHER BENEFITS TO AMERENUE JOINING AN
13 ISO?

14 A. Yes, there are. An additional benefit of an ISO is that it provides a framework
15 in which issues of market power can be addressed. At the present, the primary focus of
16 market power is in the wholesale markets for electricity. Both the Missouri and Illinois
17 state regulatory commissions reviewed market power before allowing Union Electric and
18 Central Illinois Public Service Company to merge. In addition, the FERC reviewed
19 market power in its approval process. The Missouri Commission determined that as a
20 condition of approving the merger, the merger applicant would have to agree to join an
21 ISO.

22 There are two reasons that an ISO is important relative to the question of market
23 power. First, having the transmission system operated by an independent entity

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1 eliminates the opportunity for the utility to exert vertical market power by restricting
2 access to markets. Second, horizontal market power (the ability to profitably increase
3 price in a given market) is very much a regional issue. This is because, at least in the
4 next five to ten years, competition to the incumbent utility's generation will primarily
5 come from utilities located within the same region, but not necessarily within the same
6 state. For example, the primary competitors in the generation market to Ameren will
7 come from utilities to which Ameren is interconnected. According to the February 27,
8 1998 Report of Ameren to the Public Service Commission of Missouri on Market Power
9 Issues, in Case No. EO-98-261, this list includes:

10 American Electric Power;	Associated Electric Cooperative, Inc.;
11 Basin Electric Power Cooperative;	Central & Southwest Corporation;
12 Central Illinois Light Company;	Cinergy Corp;
13 Commonwealth Edison Company;	Dairyland Power Cooperative;
14 Entergy Corporation;	IES Utilities Inc.;
15 Illinois Power Company;	Interstate Power Company;
16 Kansas City Power & Light Company;	Kentucky Utilities Company;
17 Mid-American Energy;	Minnesota Power & Light Company;
18 Minnkota Power Cooperative Inc.;	Nebraska Public Power District;
19 Northern Indiana Public Service;	Northern States Power Company;
20 Omaha Public Power District;	Otter Tail Power Company;
21 Southern Illinois Power Company;	Springfield, IL;
22 St. Joseph Light & Power Company;	Tennessee Valley Authority;
23 United Power Association;	UtiliCorp United, Inc.;
24 Western Resources, Inc.;	

25
26 The geographic region covered by this list of utilities includes Ohio, Pennsylvania
27 and Virginia to the east; Kentucky, Tennessee, Arkansas, Mississippi and Louisiana to
28 the south; Oklahoma, Kansas and Nebraska to the west; Iowa, Minnesota and Wisconsin
29 to the north; as well as Missouri, Illinois and Indiana in the middle. The majority of the
30 utilities proposing to join the Midwest ISO are from these middle states.

1 Q. IN YOUR OPINION IS THE MIDWEST ISO LARGE ENOUGH TO
2 PROVIDE A FRAMEWORK FOR MONITORING AND MITIGATING POTENTIAL
3 MARKET POWER PROBLEMS?

4 A. In my opinion, the Midwest ISO is on the margin of being too small to
5 effectively monitor and mitigate potential market power problems. However, it is a good
6 start in the right direction. ISOs are forming that are adjacent to the Midwest ISO – the
7 Southwest Power Pool ISO to the west, the MAPP ISO to the north and the Alliance ISO
8 to the east. The FERC will need to carefully consider whether or not these ISOs can
9 monitor and mitigate potential market power problems on a coordinated basis or will they
10 need to merge. I should note that the largest deficiency in ISO formation is to the south
11 of the Midwest ISO, involving utilities located in the Southeastern Electric Reliability
12 Council (SERC).

13 Q. WHAT ARE THE RISKS OF AMERENUE JOINING AN ISO?

14 A. There are two primary risks for Missouri retail ratepayers associated with
15 AmerenUE joining an ISO.

16 First, if the ISO is too small, the fixed costs of starting up the ISO could become
17 substantial for the utilities making up the ISO. These costs would ultimately be passed
18 on to retail ratepayers

19 Second, retail customers from utilities with lower than average transmission costs
20 face the risk of having to pay higher transmission rates than are currently included in
21 their bundled rates. This occurs when and if the ISO prices all end-use loads within the
22 region on a single transmission rate calculated as the average of region-wide costs.

23 Q. HOW DOES THE MIDWEST ISO INTEND TO RECOVER ITS COSTS?

1 A. Initially, the transmission owners will contribute to the start-up costs of the
2 Midwest ISO. However, as soon as the Midwest ISO obtains financing, it will repay
3 those contributions. The start-up cost for the Midwest ISO will then be included in cost
4 recovery through a charge for use of the transmission system. The Midwest ISO intends
5 to recover its costs through a 15 cents per MWH rate adder during the transition period
6 (first six years of operation). In addition, the Midwest ISO will have a separate charge
7 for scheduling that will be a per schedule charge that does not vary with the MWHs
8 involved in the scheduled transaction. Any ISO costs in excess of the 15 cents per MWH
9 will be deferred and recovered after the transition period amortized over five years.

10 Q. GIVEN THIS SYSTEM OF COST RECOVERY, WHAT IS THE RISK TO
11 AMERENUE'S MISSOURI RETAIL CUSTOMERS?

12 A. During the transition period, the rate adder is capped at 15 cents per MWH. In
13 response to a Staff data information request, Mr. Kelley states that the Midwest ISO
14 estimates its start up cost to be \$50 million. If these costs are high compared to the
15 MWHs of transactions over which they can be recovered, then subsequent to the
16 transition period, there could be a significant increase in the rate adder designed to collect
17 the ISO's unrecovered costs from the transition period. In order for a 15 cents per MWH
18 adder to collect \$50 million would require over 333,000,000 MWH. Assuming these cost
19 are spread over a ten-year period, this would require thirty three million megawatt-hours
20 in transactions per year.

21 Q. DOES THE MIDWEST ISO INTEND TO PRICE ALL CUSTOMERS ON A
22 SINGLE, AVERAGE TRANSMISSION RATE?

1 A. Section II, sub-section B of Appendix C¹ to the Midwest ISO Membership
2 Agreement² indicates that rates set for zones (individual control areas of the transmission
3 providers) would stay in effect. Nevertheless, the intent is to ultimately combine zones
4 to the greatest extent possible and to average the transmission costs for these combined
5 zones. The FERC, in its September 16, 1998 Order conditionally approving the Midwest
6 ISO, directed the Midwest ISO to "establish procedures to ensure that a superseding
7 proposal can be negotiated and filed with the Commission at least six months before the
8 end of the minimum six-year transition period." [FERC Order in Docket Nos. ER98-
9 1438-000 and EC98-24-000 at pages 63-64 (copies filed with the Commission by
10 AmerenUE on October 15, 1998)]. This directive from the FERC is based on its opinion
11 that "the post-transition rate process is too open-ended and left, in large degree, to the
12 discretion of the Transmission Owners." [*Ibid.*, at page 63]. The FERC goes on to say
13 that "[w]e shall not preclude, at this time, a request to extend that initial rate method for
14 more than six years, but we will insist that this issue be revisited formally at that time."
15 [*Ibid.*, at pages 63-64].

16 Q. WHAT ARE THE RISKS THAT BUNDLED RETAIL CUSTOMERS OF
17 AMERENUE WILL BE PLACED ON AN AVERAGE SYSTEM TRANSMISSION
18 RATE FOR THE MIDWEST ISO?

19 A. In my opinion it is very difficult to determine at this time whether, by the end
20 of the six year transition period, Missouri retail customers of AmerenUE will still be
21 served on bundled rates or will be offered access to purchase generation from competitive

¹ Pricing and Revenue Distribution, Return of Start-Up Costs and Renegotiation Procedures for Grandfathered Agreements.

² Agreement of Transmission Facilities Owners to Organize the Midwest Independent System Operator, Inc.

1 suppliers of electricity. From the FERC Order it is also difficult to determine the
2 likelihood that Midwest ISO utilities will be forced to pay an average system rate for
3 their bundled retail customers. In the past it appeared that the FERC promoted a single,
4 average ISO rate. However, the September 16, 1998 FERC Order is hopeful in that it
5 recognizes that this is a difficult issue that should not be left to a negotiated settlement
6 process in which transmission owners have too much discretion, and that it, i.e., the
7 FERC, is open to "novel" or "alternative" rate methods.

8

9 **MIDWEST ISO GOVERNANCE**

10 Q. WHAT IS THE GOVERNANCE STRUCTURE FOR THE PROPOSED
11 MIDWEST ISO?

12 A. Members of the Midwest ISO elect the Board of Directors (Board). Each
13 member is entitled to cast one vote for each of the seven Board positions. Of the seven
14 directors, four must have corporate leadership experience. The other three directors must
15 have experience in either electric transmission or commercial markets. Directors are
16 prohibited from having any material business relationship or other affiliation with any
17 member or user or affiliate of a member or user of the Midwest ISO. In addition, all
18 directors, agents, officers and employees of the Midwest ISO are prohibited from having
19 a direct financial interest in, or standing to financially benefit from, any transaction with
20 any of the Owners, Members or Users of the Midwest ISO.

21 The governance structure includes two committees: a Transmission Owners'
22 Committee (TOC) and an Advisory Committee. The TOC is composed of one
23 representative from each transmission owner whose company is a signatory to the

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1 Midwest ISO Membership Agreement. As originally filed with the FERC, the TOC was
2 vested with some very specific authority:

- 3 1. Unanimous vote of the TOC may unseat the ISO Board;
- 4
- 5 2. Unanimous approval of the TOC is required before changes can be made to
- 6 transmission pricing;
- 7
- 8 3. Unanimous approval of the TOC is required before changes can be made to
- 9 the number of directors or their qualifications; and
- 10
- 11 4. Unanimous approval of the TOC is required before the ISO can deviate from
- 12 the requirements of the North American Electric Reliability Council (NERC)
- 13 and all regional reliability councils associated with the Midwest ISO region.
- 14

15 The Advisory Committee consists of 14 representatives from various stakeholder
16 groups, including the transmission owners (2 representatives), transmission dependent
17 utilities (2 representatives), non-utility generators (2 representatives), power
18 marketers/brokers (2 representatives), eligible end-use customers (2 representatives),
19 state utility regulators (2 representatives), public consumer advocates (1 representative)
20 and environmental groups (1 representative). The Board may revise or expand the
21 stakeholder groups. The Advisory Committee is a forum for its members to be apprised
22 of Midwest ISO activities and to provide information and advice to the Board on policy
23 matters. The Advisory Committee does not exercise any authority over the Board or the
24 Midwest ISO.

25 Q. ARE THERE ANY SPECIFIC PROBLEMS WITH THIS GOVERNANCE
26 STRUCTURE THAT WOULD CAUSE YOU TO RECOMMEND AGAINST
27 AMEREN'S JOINING THE MIDWEST ISO?

28 A. In its September 16, 1998 Order, the FERC required the applicants to revise
29 the Midwest ISO Membership Agreement to place any action to unseat the Board before

1 the entire ISO membership, not just the transmission owners. While the FERC did not
2 specifically remove the condition of unanimous TOC approval before transmission
3 pricing could be changed, it limited this right to the six-year transition period. The FERC
4 also required a condition in the Midwest ISO Membership Agreement giving the TOC
5 exclusive control over the Midwest ISO's Bylaws to be removed because the Bylaws will
6 be a part of a rate schedule on file at the FERC, and therefore subject to the FERC's
7 approval.

8 Given these changes, I have no concerns about governance that would cause me
9 to recommend against Ameren joining the Midwest ISO, nor do I have any proposed
10 changes in governance that should be required before Ameren is allowed to join the
11 Midwest ISO.

12 13 **MIDWEST ISO OPERATIONS**

14 Q. TO WHAT EXTENT WILL THE MIDWEST ISO HAVE CONTROL OF
15 THE TRANSMISSION SYSTEMS OF ITS MEMBER TRANSMISSION OWNERS?

16 A. The Midwest ISO will have functional control over the operations of the
17 transmission systems of its member transmission owners. The exercise of this functional
18 control includes directing employees of the transmission owners to perform certain
19 actions, including taking transmission facilities in and out of service. The transmission
20 owners will physically operate and maintain the transmission facilities.

21 Q. WHAT ARE THE OPERATIONAL DUTIES OF THE MIDWEST ISO?

22 A. The Midwest ISO will perform the functions of scheduler, controller and
23 security coordinator. In its function as scheduler, the Midwest ISO will:

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1. Calculate ATC on the transmission system;
2. Maintain OASIS information;
3. Provide or arrange for ancillary services under the tariff; and
4. Receive, approve, schedule and confirm requests for transmission services.

In its function as controller, the Midwest ISO will:

1. Monitor loading and voltages in real time;
2. Approve scheduled transmission outages;
3. Approve switching operations; and
4. Approve planned maintenance requests.

In its role as security coordinator, the Midwest ISO will:

1. Perform load flow studies to identify security problems;
2. Monitor real-time data to determine whether any control areas are experiencing generation capacity deficiencies;
3. Redispatch generation and shed load when the security of the system is threatened;
4. Develop regional security plans and emergency operating procedures; and
5. Assess penalties to ensure compliance with ISO directives.

In all three of these operating functions, the Midwest ISO must coordinate with non-member control areas, other ISOs and regional reliability councils. In all three of these functions, the Midwest ISO must evaluate information on the status of the transmission system on a real-time basis.

Q. DOES THE MIDWEST ISO PROPOSAL ELIMINATE THE NEED FOR INDIVIDUAL CONTROL AREAS?

A. No, it does not. The Midwest ISO will take over the two major control area functions that relate to the competitive generation market; i.e., (1) determining the availability of transmission and (2) scheduling transactions. The function that will remain with the individual control area operators will be that of balancing load and generation within their control areas. This involves load forecasting and generation unit commitment to control the net of power into and out of their control areas. This

1 balancing of load and generation is done through setting the output levels of the utility's
2 generation in such a way that what is scheduled as either net imports or exports is what is
3 being metered at the control area's points of interconnection with the outside world.
4 Because the moment-to-moment load within the region cannot be predicted with total
5 accuracy, the control area operator will have specified units on automatic generation
6 control. If for example net imports are 500 MWs and measured imports are 501 MWs,
7 then the unit on automatic generation control will increase output thereby lowering net
8 imports.

9 Q. WHAT CHANGE WILL OCCUR IN THE TRANSMISSION PROVIDERS
10 CONTROL AREA BALANCING FUNCTION?

11 A. A significant change will occur in that control area operators will no longer
12 have knowledge of the specific sources of generation related to the imports and exports
13 for their control areas. They will only have knowledge of the net value to which they
14 must balance. However, the control area operator will have knowledge of schedules and
15 transactions involving all generation located within their control area, including any
16 generation units not owned and/or operated by the utility.

17 Q. WHY DID THE MIDWEST ISO DECIDE TO LEAVE THE BALANCING
18 FUNCTION WITH THE INDIVIDUAL CONTROL AREAS?

19 A. In order for the Midwest ISO to take over the balancing function, each utility
20 would schedule generation to meet its forecasted load, but would need to turn over the
21 control of that generation to the ISO. Currently, utilities serving bundled retail and
22 wholesale (native) load customers dispatch the generation to balance the net
23 imports/exports into their control areas. Moreover, the utilities do not know the exact

1 levels of their native load on a moment-to-moment basis, except that native load is the
2 load they serve net of the scheduled imports and exports into the control area.
3 Differences between actual and forecasted loads can at times be significant and require
4 the adjustment of the generation dispatch by the control area operator. In order for the
5 ISO to take over this balancing function would require the real-time control of generation
6 facilities to adjust for the differences between actual loads and scheduled generation. The
7 costs to achieve this level of generation control would add significantly to the costs of
8 starting up the Midwest ISO, with few additional transmission benefits being added.

9 As States deregulate generation at the retail level, these costs will be incurred
10 because competitive providers of generation will need to schedule generation to serve
11 their customers, and incumbent utility providers will need to provide generation services
12 on the same basis as their competitors. In addition, true-up procedures will need to be
13 developed since scheduled generation will be based on load forecasts that cannot be 100
14 percent accurate. These are costs that I believe are associated with retail deregulation and
15 are not necessary to incur until States have decided to go forward with the competitive
16 supply of generation. Thus, I believe the decision to allow utilities to maintain their
17 generation dispatch and control area balancing function to be a wise one. In addition,
18 until a significant amount of retail load is unbundled throughout the region, it is not clear
19 that there is a need for the Midwest ISO to become a single control area.

20 Q. WHAT WAS THE FERC'S RESPONSE TO THE MIDWEST ISO'S
21 PROPOSAL TO LEAVE THE GENERATION DISPATCH AND LOAD BALANCING
22 FUNCTION WITHIN THE EXISTING CONTROL AREAS?

1 A. In its September 16, 1998 Order, the FERC noted that “the dividing line
2 between transmission control and generation control is not always clear because both sets
3 of functions are ultimately required for reliable operation of the overall system. The
4 entity that controls the transmission system, in this case, the proposed ISO, must also
5 have some degree of control over generation.” [Ibid., page 45]. Moreover, the FERC
6 could not determine a specific “bright line” between generation and transmission with
7 respect to the issue of the degree of control over generation. Therefore, the FERC
8 required as a condition of approval that the Midwest ISO file no later than 60 days prior
9 to the Transfer Date, a highly detailed and specific summary of procedures that tells how
10 the scheduling function will be divided between the Midwest ISO and the local control
11 areas. In addition, the FERC required the Midwest ISO to file 18 months after the
12 Transfer Date, as a part of its monitoring plan, “the competitive and reliability effects of
13 allowing current control area operators to perform some control area functions.” [Ibid.,
14 page 47].

15 Q. RELATED TO ITS ROLE AS SECURITY COORDINATOR, WHAT DO
16 YOU MEAN THAT THE MIDWEST ISO WOULD HAVE AUTHORITY OVER
17 GENERATION REDISPATCH AND CURTAILMENT OF LOAD?

18 A. This function is related to situations in which something unexpected occurs on
19 the system; e.g., a transmission facility goes out of service, or a generation unit is forced
20 out of service, and the impact of this unexpected event threatens the security of the
21 transmission system; i.e., the ability of the system to withstand disturbances and remain
22 in operation. In these cases, the Midwest ISO has the authority to reconfigure the
23 generation on the system (redispatch). In order to do this, the Midwest ISO is authorized

1 to contract with generators “in a manner that minimizes costs to the greatest extent
2 practicable to effectively relieve the constraint.” [Midwest ISO Tariff, Attachment K,
3 Section I]. The objective of redispatch is to take actions that will prevent already
4 scheduled firm service from being curtailed. This regional service is expected to be a
5 significant improvement over the current system which calls for line loading relief and
6 will likely involve the curtailment of already scheduled firm service. In the current
7 system, when line loading relief is requested, it is up to the load serving entity to find
8 alternative generation sources or curtail its load.

9 In addition to security threats caused by unexpected conditions, in the current
10 system, firm transactions can be approved that result in overloading transmission
11 facilities in a control area not on the contract path. Having an ISO that includes all
12 transmission facilities within a large contiguous area should help eliminate a significant
13 portion of these problems.

14 Q. IN ADDITION TO HANDLING EMERGENCY CONDITIONS, HOW
15 DOES THE MIDWEST ISO PROPOSE TO MANAGE TRANSMISSION
16 CONGESTION?

17 A. Transmission congestion is defined as a situation in which the granting of a
18 request for new firm service would result in a transmission facility being overloaded; i.e.,
19 a transmission constraint being violated. In such a situation, the Midwest ISO would
20 facilitate transmission capacity reassignment and generation redispatch. In concept,
21 capacity reassignment is a market for firm transmission rights in which existing holders
22 of capacity can sell their rights to firm transmission across a constrained transmission
23 interface. The Midwest ISO will facilitate that market. In addition, the Midwest ISO will

1 facilitate a market for redispatch of generation by first identifying generators that could
2 help relieve the transmission congestion by either decreasing or increasing their output.
3 In addition the Midwest ISO would determine the impact on available transfer capability
4 for these various redispatch options, and post this information electronically on a real-
5 time basis. This information would allow the requestor of service to directly contract
6 with the generators. In this way, the requestor of new transmission service can choose
7 between capacity reassignment and redispatch, or can decide not to do any transactions if
8 both options result in an overall economic loss.

10 CONGESTION PRICING OF TRANSMISSION

11 Q. IS THIS PROPOSAL FOR MANAGING TRANSMISSION CONGESTION
12 A FORM OF CONGESTION PRICING OF TRANSMISSION?

13 A. Without some modification, the Midwest ISO proposal for congestion
14 management does not include certain necessary elements for congestion pricing. There is
15 a significant difference between the Midwest ISO's approach to congestion management
16 and that used by other ISOs that charge the difference in locational marginal costs for the
17 use of the congested interface. I will use a simplified numerical example to explain the
18 difference.

19 In this example, assume there are just two control areas, each having generation
20 of 1,000 MW. Also assume the load within each control area is 500 MW. The cost of
21 generation in control area A is from \$13/MWH up to \$16/MWH (e.g., 250 MW at
22 \$13/MWH, 250 MW at \$14/MWH, 250 MW at \$15/MWH and 250 MW at \$16/MWH).
23 The cost of generation in control area B is from \$18/MWH up to \$21/MWH (e.g., 250

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1 MW at \$18/MWH, 250 MW at \$19/MWH, 250 MW at \$20/MWH and 250 MW at
2 \$21/MWH). The efficient solution to this example is for all the load to be served from
3 generation in control area A, resulting in a market clearing price of \$16/MWH (the
4 marginal cost of generation = the highest incremental cost of generation).

5 Suppose however, that the transmission system connecting the two control areas
6 cannot transfer more than 250 MWH of power. In this case, a truly competitive market
7 would result in the cheapest 750 MWH of generation in control area A and the cheapest
8 250 MWH of generation in control area B being dispatched to serve the customers. This
9 means that the marginal cost in control area A is \$15/MWH and the marginal cost in
10 control area B is \$18/MWH. In a truly competitive market, these marginal cost would
11 become the market clearing prices in each control area; i.e., \$15/MWH in control area A
12 and \$18/MWH in control area B.

13 In the case of congestion pricing that is based on locational marginal cost pricing,
14 all the generation in each area would be paid the marginal cost in its control area, and all
15 the load would pay the marginal cost in its control area. Since 250 MWH of generation is
16 from control area A, where generation is all paid \$15/MWH, but is sold in control area B
17 for \$18/MWH, there is an unaccounted for amount of money equal to the differences in
18 these two marginal costs times the 250 MWH. It is this difference of \$3/MWH that is the
19 transmission congestion price paid to the ISO for the 250 MWH use of the congested
20 transmission facilities.

21 In the case of the Midwest ISO's congestion management proposal, a first-come,
22 first-serve basis is used to determine who has the initial firm transmission rights. For
23 purpose of illustration, assume that those rights belong to a 250 MW generator in control

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1 area A with a marginal cost of \$16/MWH. With the market clearing price of \$18/MWH
2 in control area B, this generator can make a profit of \$2/MWH. Notice however, that if
3 this generator actually serves the load in control area B, the generator with lower
4 marginal costs of \$15/MWH will not operate in control area A. Since there is only 750
5 MWH of load that can be served from generators in control area A, the generators with
6 marginal costs of \$13/MWH and \$14/MWH will under bid the generator with marginal
7 costs of \$15/MWH. However, if this \$15/MWH generator in control area A were to sell
8 its power in control area B, it could make a profit of \$3/MWH minus the cost of
9 transmission.

10 Suppose the Midwest ISO market for transmission capacity reassignment were in
11 place. The owner of the 250 MW of firm transmission capacity from control area A to
12 control area B would be willing to sell that capacity for any amount over his profit
13 margin of \$2/MWH. Notice that at a price of \$2/MWH, there is now competition among
14 the three remaining generators in control area A to buy this capacity. Each of them can
15 make more money by purchasing the transmission rights at \$2/MWH and selling in
16 control area B at \$18/MWH than by selling in control area A at \$14/MWH to \$15/MWH.

17 The equilibrium solution to this competition is the same as in the case of
18 congestion pricing. The market clearing price in control area A is \$15/MWH, the market
19 clearing price in control area B is \$18/MWH, and the difference of \$3/MWH is the
20 payment for use of the transmission path between control area A and control area B.
21 Notice at these prices, the three low cost producers in region A are indifferent about
22 whether to sell in control area A or control area B because the difference in market prices
23 in the two control areas is exactly equal to the price of transmission.

1 Q. ARE THERE ANY DIFFERENCES BETWEEN THE MIDWEST ISO AND
2 LOCATIONAL MARGINAL COST PRICING OF TRANSMISSION CONGESTION?

3 A. The difference between this Midwest ISO and locational marginal cost pricing
4 of congestion is only in who receives the payment of the \$3/MWH transmission charge.
5 In the Midwest ISO, the payment goes to the initial holder of the transmission rights. In
6 the previous example, the initial holder of the transmission rights was the \$16/MWH
7 generator who is no longer generating because \$3/MWH is greater than the profit it
8 would make by using its transmission rights to sell its generation in control area B for
9 \$18/MWH.

10 Q. IT APPEARS THAT BOTH APPROACHES ARRIVE AT THE SAME
11 COMPETITIVE MARKET PRICES?

12 A. Yes, that is correct. The issue here is not the short-run efficiency of
13 generation. Instead, the issue is related to price signals that the ISO will need in building
14 transmission facilities to relieve transmission congestion.

15 Q. HOW DOES TRANSMISSION CONGESTION PRICING SEND PRICE
16 SIGNALS RELATING TO THE NEED TO BUILD ADDITIONAL TRANSMISSION
17 FACILITIES?

18 A. Since the payments for transmission congestion reflect the differences in
19 market prices on either side of a constrained interface, they represent the loss in
20 generation efficiency that is the result of the transmission congestion. If these payments
21 are added up over the entire year they can be compared to the annualized cost of
22 upgrading the facilities to eliminate the congestion. If the cost of upgrading the

1 transmission facilities is less than the loss in generation efficiency caused by the
2 congestion, then the ISO should have the system upgraded to relieve the congestion.

3 If the ISO is collecting the transmission congestion payments, then there will be a
4 clear record of losses in generation efficiencies, and the ISO can make a fairly
5 straightforward decision. If the payments go to holders of firm transmission rights, then
6 there needs to be a mechanism by which the ISO can obtain this same information.

7 Q. HOW CAN THE ISO INCORPORATE TRANSMISSION CONGESTION
8 PRICING INTO ITS PROPOSED CONGESTION MANAGEMENT MECHANISM?

9 A. A congestion management mechanism that endows holders of firm
10 transmission rights with the ability to receive the congestion payments imputes additional
11 value to those rights. In order to allocate those rights to market participants in a way that
12 is efficient, the Midwest ISO should incorporate as a part of its congestion management
13 mechanism an auction of those rights whenever the requests for firm transmission service
14 exceed the transmission constraints across an interface. Otherwise, the Midwest ISO will
15 either have to allocate the scarce transmission capacity on a first-come/first-serve or
16 prorated share basis. By auctioning the scarce transmission capacity, the Midwest ISO
17 will directly derive a measure of the most valued use for constrained interfaces and will
18 be able to directly compare that value to the cost of upgrading the transmission system.
19 In addition, the auction results in allocating the use of congested transmission facilities to
20 those transmission customers that place the highest value on the use of those facilities.

EMBEDDED COST PRICING OF TRANSMISSION

Q. WHAT FORM OF EMBEDDED COST PRICING IS BEING PROPOSED
BY THE MIDWEST ISO?

A. It is first important to note that a primary goal of embedded cost pricing is the recovery of the fixed costs of the transmission system. (The only variable operating costs on the transmission system are line and transformer losses.) As such, a major portion of these fixed costs are collected from customers wanting long-term (one year or greater) service through access charges that do not vary with the megawatt-hour usage of the system. Instead, these access charges vary with the size or maximum hourly demand of the customer; i.e., a demand charge that gives the customer firm transmission rights to use the system. In addition to long-term service, the Midwest ISO has developed rates for short-term service, both firm and non-firm. Pricing of short-term service is based on usage of the system; i.e., a dollar per megawatt-hour charge with a limit on the megawatt-hours that can be transacted over any given hour. The revenues collected from the sale of short-term service are difficult to project because they depend on transactions that can vary from day-to-day and hour-to-hour. Thus, billing units for these sales are typically not developed for purposes of calculating rates. Instead, the revenues from short-term sales are estimated and then used to offset the total amount of fixed costs collected in rates from long-term service.

Q. WHO ARE THE TRANSMISSION CUSTOMERS?

A. For wholesale generation markets, the transmission customers are not end-use customers. Instead, a transmission customer is either a utility buying power for its end-

1 use customers, a utility selling power to another utility or a power marketer, or a power
2 marketer that is selling electricity to either another power marketer or to a utility.

3 Q. DO THE MIDWEST ISO TRANSMISSION RATES ULTIMATELY
4 APPLY TO THE BUNDLED RETAIL CUSTOMERS OF AMERENUE?

5 A. During the six-year transition period, the Midwest ISO transmission rates will
6 not be applied to AmerenUE for its bundled retail load. After the six-year transmission
7 period, the Midwest ISO transmission rates will be applied to AmerenUE for its bundled
8 retail load. Whether and when those rates would ultimately be applied to bundled retail
9 customers of AmerenUE is in part a decision of the Commission.

10 Q. WHAT IS THE STRUCTURE OF THE LONG-TERM FIRM
11 TRANSMISSION RATES?

12 A. The only rate structure which has been approved by the FERC is what the
13 Midwest ISO is calling "zonal rates," which I have touched upon on prior pages. In
14 essence, the zones are the control areas of the utilities that have agreed to join the
15 Midwest ISO. The zonal rates generally represent the transmission costs of these control
16 areas, and in concept, do not differ from the transmission costs that are included in
17 bundled rates for retail customers. Long-term firm transmission rates are determined for
18 both network and point-to-point service. For example, a municipal distribution utility
19 buying power from a generator located outside of the transmission utility's control area in
20 which the municipal utility is located would likely take network service from the
21 Midwest ISO. This would mean that it could receive firm service at any one of the
22 several delivery points at which it is connected to the transmission utility's transmission
23 system. In addition, the municipal utility could designate points of receipt wherever its

1 contracted for generation is connected to the transmission utility's transmission system.

2 However, once these points of receipt are designated, they cannot be changed.

3 Point-to-point service in the past has typically involved a contract path from a
4 specific point of receipt for a generator to a specific point of delivery on the transmission
5 utility's transmission system. With the Midwest ISO, the contract path concept will be
6 eliminated, but point-to-point service will still be scheduled from a specific point to a
7 specific point.

8 Q. WHAT RATE STRUCTURE WAS PROPOSED BY THE MIDWEST ISO
9 TO APPLY AFTER THE SIX -YEAR TRANSITION PERIOD?

10 A. The Midwest ISO proposed to continue the zonal rate structure unless the
11 utilities with retail customers remaining on bundled rates agreed to combine zones or
12 chose to move to a system-wide transmission rate. Utilities whose retail rates were
13 unbundled (retail customers given choice of generation supplier) would not have the
14 option of causing the zonal rate structure to continue; e.g., if all retail rates were
15 unbundled by the end of the transition period, the Midwest ISO would go to a system-
16 wide transmission rate.

17 In either event (zonal rates vs. system-wide rate), the Midwest ISO proposed to
18 put all load under its tariff, including bundled retail load at the end of the six-year
19 transition period. Thus, if a utility were serving bundled retail load, it would have to pay
20 to the Midwest ISO the Midwest ISO tariffed rate for transmission service. Each utility
21 would then be paid its embedded cost of service for transmission service as a part of the
22 distribution of revenues by the Midwest ISO back to the transmission owners. Notice
23 that if the transmission rate were the zonal rate that reflects the utility's transmission cost

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1 of service, then the utility with bundled load would be paid back the same amount that it
2 is charged. However, if the rate were a system-wide average rate, then the utility would
3 pay at the average system cost of service for transmission service and receive back its
4 cost of service. Thus, for utilities whose cost of service is below the system-wide
5 average, there would be a revenue shortfall. In order for the utility to prevent this
6 revenue shortfall from occurring, it would need to ask for an increase in its transmission
7 cost of service for serving its bundled retail load customers. To the extent that these
8 bundled retail load customers continue to be served by local generation, they would not
9 receive the full benefits of the regional transmission network, and thus, there would be an
10 equity problem.

11 The proposal of the Midwest ISO to continue the zonal rates allows the utilities a
12 somewhat imperfect way of dealing with this equity problem. For example, if the utility
13 is serving its bundled retail customers with 75% local generation and 25% non-local
14 generation, then continuation of the zonal rate allows the utility to pay the lower zonal
15 rate for 100% of its transmission even though it is obtaining regional transmission
16 benefits for 25% of its bundled load.

17 Q. DO YOU HAVE A PROPOSAL THAT WOULD BETTER ADDRESS THE
18 EQUITY QUESTION REGARDING COST SHARING WITHIN THE MIDWEST ISO?

19 A. Yes, I do. I have presented this proposal to the RPWG of the SPPP. I would
20 propose that for bundled retail customers, the utility would be allowed to pay the zonal
21 rate for generation located within its control area, but pay the system-wide rate for
22 generation located outside its control area. In essence, each utility serving bundled retail
23 customers would specify the generation for which it has reserved firm transmission

1 capacity to serve bundled retail customers as well as the location or point of receipt for
2 each source of generation capacity. The percentage of generation capacity located within
3 the utility's control area times the utility's embedded cost of service for transmission
4 would determine the rate charged for zonal service to bundled retail load. The remainder
5 of the utility's embedded transmission cost would go into a pool for calculating the
6 system-wide rate. The billing units for calculating the rate would be allocated to zonal
7 and system-wide service on the same basis. In addition, I would allow any utility the
8 right to forego the calculation of zonal service by taking the option of pricing its bundled
9 load on the system-wide average rate. In this way, bundled retail customers of utilities
10 having higher than average transmission costs are allowed to get lower rates as others are
11 making use of their transmission facilities on a regional basis.

12 Q. COULD YOU ILLUSTRATE THIS CONCEPT WITH AN EXAMPLE?

13 A. Yes, I can. Assume there are only four utilities with control areas and
14 transmission facilities within the ISO. The two higher transmission cost utilities have
15 embedded costs of \$2.00/kW/Month and \$1.75/kW/Month, while the two lower cost
16 transmission utilities have costs of \$1.00/kW/Month and \$1.25/kW/Month. To keep the
17 example simple, assume that each utility has the same load of 10,000,000 kW/Month
18 (10MkW/Month).

19 Assume that the lowest and highest transmission cost utilities are located in states
20 that have unbundled retail load. Thus, all of their transmission costs would go into the
21 system-wide average rate, giving an average rate of \$1.50/kW/Month. The two utilities
22 with bundled retail loads have transmission costs of \$1.25/kW/Month and
23 \$1.75/kW/Month. They both have the choice of applying for zonal rates based on the

1 percentage of capacity located within their control areas that is required to serve the
2 bundled retail load. Since this would result in higher rates for the higher transmission
3 cost utility, it would not apply for zonal rates and include all of its load on a system-wide
4 rate. Suppose the low transmission cost utility has 80% of its generation located within
5 the control area. Then 80% of its costs and 80% of its load are used to calculate the zonal
6 rate, which would be \$1.25/kW/Month. In addition, 20% of its cost and 20% of its load
7 is added to the calculation of the system-wide rate. Note that the cost of any one of the
8 utilities is equal to the cost/kW/Month times the load times 12 months. Thus, the system-
9 wide rate would be calculated as:

$$\frac{12 * \{ [(\$1.00) * (10\text{MkW})] + [(\$1.25) * (2\text{MkW})] + [(\$1.75) * (10\text{MkW})] + [(\$2.00) * (10\text{MkW})] \}}{12 * [10\text{MkW} + 2\text{MkW} + 10\text{MkW} + 10\text{MkW}]}$$

12 where 12 is the twelve months. The system-wide rate in this example would be
13 \$1.5625/kW/Month.

14 The low transmission cost utility with bundled retail load would pay the ISO for
15 80% of its load at the zonal rate and for 20% of its load at the system-wide rate. The
16 average rate for this utility is $(.8)(\$1.25) + (.2)(\$1.5625) = \$1.3125/\text{kW/Month}$.

17 Q. WHAT IS THE STATUS OF THIS PROPOSAL AT THE SOUTHWEST
18 POWER POOL?

19 A. Currently, the RPWG is in the process of developing the tariff language that
20 will incorporate this proposal into the SPP's ISO tariff. The tariff will then be reviewed
21 by the SPP's ISO Task Force in March. Final approval of the tariff will be taken up by
22 the SPP Board of Directors in May.

23 Q. WOULD YOU REQUIRE THIS SOLUTION TO THE EQUITY PROBLEM
24 AS A CONDITION FOR AMERENUE TO JOIN THE MIDWEST ISO?

1 A. No, I would not make Midwest ISO approval of this specific rate proposal a
2 condition for AmerenUE to join the Midwest ISO. The reason that I put this proposal
3 before the Commission is to illustrate that there are solutions to the equity problem.
4 Moreover, the FERC rejected the Midwest ISO proposal as being too vague and is
5 requiring the Midwest ISO to bring forth specific proposals six months prior to the end of
6 the transition period. At that time, everyone will have a much better understanding of
7 who does and does not have bundled retail load, and this information will help in
8 determining how to solve this equity problem. I should point out that the equity problem
9 is two-sided. For the low transmission cost utility not using the regional transmission
10 system for all of its bundled retail load, charging a system-wide transmission rate places
11 an unfair cost on that utility's customers. However, for the high transmission cost utility,
12 whose transmission system is being used by unbundled load customers, allowing those
13 customers to use that system at zonal (low cost) rates is also not fair.

14
15 **PLANNING ADDITIONS OR UPGRADES**
16 **TO THE TRANSMISSION SYSTEM**
17

18 Q. WHAT IS THE BASIS FOR PLANNING ADDITIONS OR UPGRADES TO
19 THE TRANSMISSION SYSTEM IN THE MIDWEST ISO?

20 A. The determination of the need for additions or upgrades to the transmission
21 system are detailed in to the Membership Agreement of the Midwest ISO. The objective
22 of the Midwest ISO planning is to "minimize cost, consistent with the reliability and
23 other requirements" of the Midwest ISO. [Midwest ISO Membership Agreement, Article
24 Three, Section 1, Paragraph C].

1 The Midwest ISO will have a Planning Staff that will collaborate with
2 transmission owners, transmission users and other interested parties in the planning
3 process. The Midwest ISO Planning Staff will develop comprehensive Midwest ISO-
4 wide transmission plans that are to be “cost-effective plans to resolve transmission
5 constraints that would otherwise preclude requested transmission service.” [Midwest ISO
6 Membership Agreement, Appendix B – Planning Framework, Section II].

7 The Midwest ISO Membership Agreement establishes a “Planning Advisory
8 Committee consisting of one (1) representative from each of the constituent groups
9 represented on the Advisory Committee.” [Midwest ISO Membership Agreement,
10 Appendix B – Planning Framework, Section II]. This Planning Advisory Committee is a
11 “source of input” to the Midwest ISO Planning Staff, which “shall exercise its discretion
12 in how it utilizes this advise in carrying out its responsibilities.” [Midwest ISO
13 Membership Agreement, Appendix B – Planning Framework, Section II].

14 The planning time horizon for the Midwest ISO involves requests for
15 transmission service that fall into a period of two weeks and beyond. In this regard, the
16 Midwest ISO Planning Staff has four primary responsibilities:

- 17 1. Calculation of ATC;
- 18 2. Evaluation of Transmission Service Requests;
- 19 3. Resolution of Transmission Constraints; and
- 20 4. Development of the Midwest ISO Transmission Plan.

21 The first three responsibilities fall into the area of short-range planning responsibilities.

22 In effect, the Midwest ISO Planning Staff will run system impact and facilities studies for
23 these short-range requests for transmission service.

1 Q. WHAT ELEMENTS WILL THE MIDWEST ISO PLANNING STAFF
2 TAKE INTO ACCOUNT IN DEVELOPING A LONG-RANGE TRANSMISSION
3 PLAN?

4 A. As regional reliability councils do today, the Midwest ISO Planning Staff will
5 use expected use patterns to model the flows over the system under a variety of
6 contingency conditions. These studies help to determine the limits of the existing
7 transmission system. In its long-range plans, the Midwest ISO Planning Staff will need
8 to forecast the levels for generators and loads by location throughout the interconnected
9 system. To the extent that retail load remains bundled, utilities serving those customers
10 will submit to the Midwest ISO their generation and transmission expansion plans,
11 including the locations of new generators and added load growth. It appears that the
12 expectation is that most retail loads will remain bundled during the transition period, or
13 that if retail load is unbundled, as is the case in Illinois, the utilities will continue to
14 provide this information.

15 Q. DO YOU AGREE WITH THE ASSUMPTION THAT UTILITIES WILL
16 CONTINUE TO PROVIDE INFORMATION NEEDED TO DO LONG-RANGE
17 TRANSMISSION PLANNING?

18 A. No, not completely. Under retail competition, the utilities will be corporately
19 unbundled, with separate generation, transmission, distribution and customer service
20 business units. Either the transmission or distribution business unit will take over the
21 load forecasting duties and will be able to provide the load forecasts necessary for the
22 Midwest ISO to do long-range planning. But when deregulation of generation occurs, the

1 utility will no longer be able to do forecasts of the location of generation within its
2 control area and the subsequent need for additional transmission facilities and upgrades.

3 I searched the Midwest ISO Membership Agreement and the Midwest ISO Tariff
4 and it appears that a generator desiring to locate in the control area of a utility would
5 request a System Impact Study be done by the affected control area and the Midwest ISO.
6 [Midwest ISO Open Access Transmission Tariff, Section 19 (Additional Study
7 Procedures for Firm Point-To-Point Transmission Service Requests)]. Specifically,
8 Appendix B (Planning Framework) to the Midwest ISO Membership Agreement does not
9 include any discussion of how the Midwest ISO intends to deal with non-utility
10 generation that would be built within the control areas of the transmission owners. The
11 only discussion related to this issue that I could find in the Midwest ISO Membership
12 Agreement appears in Article Three (Rights, Powers, and Obligations of the Midwest
13 ISO), Section IV (Additional Obligations), Paragraph H (Incentives Regarding Location
14 of Generation) of the Midwest ISO Membership Agreement:

15 "The Midwest ISO shall consider whether incentives are necessary to
16 ensure that new generators are located in areas that better facilitate
17 transmission and do not detrimentally affect Available Transmission
18 Capability, as defined in the Transmission Tariff. If it determines that
19 such incentives are necessary, the Midwest ISO shall develop and file with
20 the FERC any such incentives. Any such filing must comply with the re-
21 quirements of Article Two, Section IX of this Agreement, if applicable."

22 The clear implication of this section from the use of the word "incentives" is that
23 the Midwest ISO does not view itself as asking the FERC for any authority regarding
24 where generation is to be located, even if the location of a generator unnecessarily places
25 higher costs on the transmission system. On the other hand, this section recognizes that
26 the Midwest ISO may face this issue at a future date.

1 Q. WHAT PROBLEMS DO YOU HAVE WITH THE LONG-RANGE
2 TRANSMISSION PLANNING AS DETAILED IN THE MIDWEST ISO
3 MEMBERSHIP AGREEMENT?

4 A. I believe that Appendix B (Planning Framework) needs to be amended to give
5 specific recognition to the fact that the location of new generation within the Midwest
6 ISO will involve information from non-utility generators regarding their plans to locate
7 generation within the Midwest ISO. In addition, I believe that the Midwest ISO needs to
8 have this information within a reasonable time in advance of when a non-utility generator
9 is connected to the Midwest ISO transmission network. Attachment J (Scheduling Table)
10 to the Midwest ISO Tariff appears to give the Transmission Provider (in coordination
11 with the relevant Transmission Owners) 60 days in which to perform a System Impact
12 Study for a request for long-term (one year or greater) transmission service. Also,
13 Section 19.4 of the tariff gives the Transmission Provider (in coordination with the
14 relevant Transmission Owners) another 60 days to complete a Facilities Study if
15 additions or upgrades to the transmission system are required. The Facilities Study will
16 include a "good faith estimate" of:

- 17 1. The cost of direct assignment facilities to be charged to the transmission
18 customer;
- 19 2. The transmission customer's appropriate share of the cost of any required
20 network upgrades as determined pursuant to the provisions of Part II of the
21 Tariff;
- 22 3. The time required to complete such construction and initiate the requested
23 service.
- 24
- 25

26 [Midwest ISO Open Access Transmission Tariff, Section 19.4 (Facilities Study
27 Procedure)]. While these time tables and procedures appear to be reasonable for an

1 unexpected request for long-term (one year or more in duration) firm transmission
2 service, it is unclear as to how they relate to the Transmission Plans for which the
3 Midwest ISO Staff is responsible. In essence, these procedures are clearly reactive in
4 design, when the concept of a Transmission Plan is proactive.

5 I also am concerned with the section of the Midwest ISO Membership Agreement
6 respecting giving incentives to generators regarding their choice of location. Specifically
7 of concern is the perspective conveyed that such incentives with respect to the location of
8 generation within the Midwest ISO might not be necessary. One would expect
9 generation to locate wherever it is least expensive, and this is clearly enough to know that
10 some type of incentive is needed.

11 Q. WHAT IS THE CONNECTION BETWEEN THE TRANSMISSION PLAN
12 AND THE INCENTIVES FOR THE LOCATION OF GENERATION?

13 A. First, if generators can locate anywhere within the Midwest ISO at no cost
14 except perhaps a delay in having firm transmission available, then a likely outcome will
15 be that generation will locate as close as possible to fuel sources regardless of the
16 location of load. This can result in an imbalance of generation and load within the
17 various control areas (zones) with a resulting requirement that additional transmission be
18 built. A proactive Transmission Plan will have a planning criterion with respect to the
19 balance of generation and load within each control area or zone; e.g., a zone is out of
20 balance when the ratio of generation to load exceeds 125% or is less than 80%. Given
21 this type of planning criterion, the Midwest ISO can then design a Transmission Plan that
22 meets this criterion. This Transmission Plan would indicate generation abundant zones in
23 which generators should not locate (e.g., where the addition of the generator in a zone

1 would exceed the 125% criteria), and generation deficient zones in which generators
2 should locate (e.g., zones that are currently below the 80% criteria).

3 The Transmission Plan could then be used to provide disincentives for locating in
4 generation abundant zones and incentives for locating in generation deficient zones. For
5 example, in generation abundant zones, generators locating in these zones might be made
6 to pay for the transmission costs incurred that are above those included in the
7 Transmission Plan. In generation deficient zones, a possible incentive would be a credit
8 to transmission rates corresponding to the transmission costs that are avoided because of
9 the decision to locate within that zone.

10 RECOMMENDATIONS

11 Q. DO YOU RECOMMEND THAT THE COMMISSION SHOULD ALLOW
12 AMERENUE TO JOIN THE MIDWEST ISO?

13 A. I recommend that the Commission grant AmerenUE permission to join the
14 Midwest ISO for a period of six years; i.e., for the transition period. Within six months
15 of the end of that six year period, AmerenUE should file with the Commission a request
16 to join the Midwest ISO, or perhaps another ISO, on a permanent basis. In AmerenUE's
17 request for permanent membership, the following three conditions should be addressed:

- 18 1. Implementation of congestion pricing that allows the Midwest ISO to measure
19 the most valued use of scarce transmission capacity;
- 20 2. An equitable resolution of the post-transition application of the Midwest ISO
21 tariff to bundled retail load that has been approved by the FERC; and
- 22 3. Resolution of a transmission planning criterion with respect to incentives and
23 disincentives for location of generation that has been approved by the FERC.

24 If by six months prior to the end of the transition period, these issues have not
25
26 been addressed in an FERC Order, AmerenUE may file a petition with the Commission
27

Rebuttal Testimony of
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1 requesting an extension of its membership in the Midwest ISO. However, AmerenUE
2 and the Midwest ISO should make a commitment to have their positions on these issues
3 filed with the FERC at least one year before the end of the transition period. While the
4 FERC has given the Midwest ISO up to six months before the end of the transition period
5 to address the issue of post-transition rate structure, this will not give the Missouri
6 Commission sufficient time to address the FERC Order prior to the end of the transition
7 period.

8 Q. ARE THERE ANY OTHER RECOMMENDATIONS THAT YOU WOULD
9 MAKE TO THE COMMISSION?

10 A. Yes, there is one. If the Commission approves AmerenUE's joining the
11 Midwest ISO, in its Order the Commission should indicate that this approval is not meant
12 in any way to imply that the Commission is relinquishing its jurisdiction or authority
13 regarding the determination of the transmission component of cost to serve bundled retail
14 rate customers of AmerenUE in Missouri. One reason for limiting the Commission's
15 approval to the six year transition period is that during this period, bundled retail load is
16 not priced on the Midwest ISO regional transmission rate. Beyond the six year transition
17 period, the Midwest ISO proposal is to price bundled retail load at the Midwest ISO rate.
18 Approval of post-transition membership by AmerenUE in the Midwest ISO could be
19 interpreted as the Missouri Commission turning over jurisdiction of transmission costs
20 for bundled retail customers to the FERC. The Staff is not suggesting that this is what
21 should occur.

22 Q. DOES THIS COMPLETE YOUR REBUTTAL TESTIMONY?

23 A. Yes, it does.

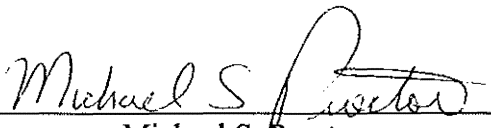
BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

In the Matter of the Application)
of Union Electric Company for an) CASE NO. EO-98-413
Order Authorizing It to Participate)
in the Midwest ISO.)

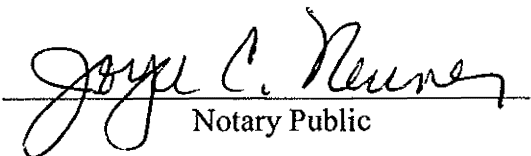
AFFIDAVIT OF MICHAEL S. PROCTOR

STATE OF MISSOURI)
) ss
COUNTY OF COLE)

Michael S. Proctor, of lawful age, on his oath states: that he has participated in the preparation of the foregoing written testimony in question and answer form, consisting of 44 pages of testimony to be presented in the above case, that the answers in the attached written testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true to the best of his knowledge and belief.


Michael S. Proctor

Subscribed and sworn to before me this 25th day of February, 1999.


Notary Public

My commission expires _____
Joyce C. Neuner
Notary Public, State of Missouri
County of Osage
My Commission Exp. 06/18/2001