APPENDIX A

STAFF PARTICIPANT AFFIDAVITS AND DISPOSITION AGREEMENT & ATTACHMENTS

CASE No. SR-2008-0267

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Staff Participant Affidavits

James M. Russo – Water & Sewer Department

Lisa Hanneken – Auditing Department

Guy Gilbert - Engineering & Management Services Department

Randall Cole – Engineering & Management Services Department

BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

AFFIDAVIT OF JAMES M. RUSSO

STATE OF MISSOUI	રા		٠.)	
		SS.)	Case No. SR-2008-0267
COUNTY OF COLE)	
		٠.		·)	

COMES NOW James M. Russo, being of lawful age, and on his oath states the following: (1) that he is the Rate and Tariff Examination Supervisor of the Missouri Public Service Commission's Water & Sewer Department; (2) that he participated in the Staff's investigation of the small company rate increase request that is the subject of the instant case; (3) that he was responsible for the preparation of the following Unanimous Agreement Regarding Disposition of Small Water and Sewer Company Rate Increase Request ("Disposition Agreement"); (4) that he was responsible for the preparation of Attachment A,B,D, & E to the Disposition Agreement; (5) that he has knowledge of the matters set forth in the Disposition Agreement and the above-referenced attachment thereto; and (6) that the matters set forth in the Disposition Agreement and the above-referenced attachments thereto are true and correct to the best of his knowledge, information, and belief.

James M. Russo
Rate & Tariff Examination Supervisor
Water & Sewer Department

Subscribed and sworn to before me this

__day of_

2008.

NOTARY OF MIS

SUSAN L. SUNDERMEYER My Commission Expires September 21, 2010 Callaway County Commission #06942086

Notary Public

BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

AFFIDAVIT OF RANDALL COLE, III

STATE OF MISSOURI)	
	SS.)	Case No. SR-2008-0267
COUNTY OF COLE)	
		•)	

COMES NOW Randall Cole, III, being of lawful age, and on his oath states the following: (1) that he is a(n) Utility Management Analyst II in the Missouri Public Service Commission's Engineering and Management Services Department; (2) that he participated in the Staff's investigation of the small company rate increase request that is the subject of the instant case; (3) that he has knowledge of the following Company/Staff Agreement Regarding Disposition of Small Sewer Company Revenue Increase Request ("Disposition Agreement"); (4) that he was responsible for the preparation of Attachment G to the Disposition Agreement; (5) that he has knowledge of the matters set forth in Attachment G to the Disposition Agreement; and (6) that the matters set forth in Attachment G to the Disposition Agreement are true and correct to the best of his knowledge, information, and belief.

Randall Cole, III

Utility Management Analyst II

Engineering and Management Services Department

Subscribed and sworn to before me this _____ day of July 200

NIKKI SENN
Notary Public - Notary Seal
State of Missouri
Commissioned for Osage County
My Commission Expires: October 01, 2011
Commission Number: 07287016

Notary Public

OF THE STATE OF MISSOURI

AFFIDAVIT OF GUY C. GILBERT, MS, PE, RG

STATE OF MISSOURI)	
	ss.	٠)	Case No. SR-2008-0267
COUNTY OF COLE)	
)	

COMES NOW Guy C. Gilbert, being of lawful age, and on his oath states the following: (1) that he is a(n) Utility Regulatory Engineer II in the Missouri Public Service Commission's Engineering and Management Services Department; (2) that he participated in the Staff's investigation of the small company rate increase request that is the subject of the instant case; (3) that he has knowledge of the following Company/Staff Agreement Regarding Disposition of Small Sewer Company Revenue Increase Request ("Disposition Agreement"); (4) that he was responsible for the preparation of Attachment F to the Disposition Agreement; (5) that he has knowledge of the matters set forth in Attachment F to the Disposition Agreement; and (6) that the matters set forth in Attachment F to the Disposition Agreement are true and correct to the best of his knowledge, information, and belief.

Utility Regulatory Engineer II

Engineering and Management Services Department

Subscribed and sworn to before me this _____ day of July 2008.

NIKKI SENN Notary Public - Notary Seal State of Missouri Commissioned for Osage County My Commission Expires: October 01, 2011 Commission Number: 07287016

BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

AFFIDAVIT OF LISA K. HANNEKEN

STATE OF MISSOURI		,)	
	. SS.	, ,)	Case No. SR-2008-0267
COUNTY OF COLE	• •)	
)	

COMES NOW Lisa K. Hanneken, being of lawful age, and on her oath states the following: (1) that she is a(n) Utility Regulatory Auditor IV in the Missouri Public Service Commission's Auditing Department; (2) that she participated in the Staff's investigation of the small company rate increase request that is the subject of the instant case; (3) that she has knowledge of the following Company/Staff Agreement Regarding Disposition of Small Sewer Company Rate Increase Request ("Disposition Agreement"); (4) that she was responsible for the preparation of Attachment C to the Disposition Agreement; (5) that she has knowledge of the matters set forth in Attachment C to the Disposition Agreement; and (6) that the matters set forth in Attachment C to the Disposition Agreement are true and correct to the best of her knowledge, information, and belief.

Lisa K. Hanneken
Utility Regulatory Auditor IV
Auditing Department

Subscribed and sworn to before me this _____ day of July 2008.

NIKKI SENN
Notary Public - Notary Seal State of Missouri
Commissioned for Osage County
My Commission Expires: October 01, 2011
Commission Number: 07287016

Notary Public

Company/Staff Disposition Agreement

COMPANY/STAFF AGREEMENT REGARDING DISPOSITION OF SMALL SEWER COMPANY REVENUE INCREASE REQUEST

AQUA MISSOURI, INC (C/U)

MO PSC CASE NO. SR-2008-0267

BACKGROUND

Aqua Missouri, Inc. (C/U) (Company) initiated the small company revenue increase request (Request) for sewer service that is the subject of the above-referenced Missouri Public Service Commission (Commission) tracking file by submitting a letter to the Secretary of the Commission in accordance with the provisions of Commission Rule 4 CSR 240-3.330, Sewer Utility Small Company Rate Increase Procedure (Small Company Procedure). In its request letter, which was received at the Commission's offices on December 7, 2007, the Company set forth its request for an increase of \$744,182 in its total annual sewer service operating revenues for the affected service areas. In its request letter, the Company also acknowledged that the design of its customer rates, its service charges, its customer service practices, its general business practices and its general tariff provisions would be reviewed during the Commission Staff's (Staff) review of the revenue increase request, and could thus be the subject of Staff recommendations. The Company provides service to approximately 2,000 customers in the affected service areas, the vast majority of which are residential customers.

Pursuant to the provisions of the Small Company Procedure and related internal operating procedures, the Staff initiated an audit of the Company's books and records, a review of the Company's customer service and general business practices, a review of the Company's existing tariff, an inspection of the Company's facilities and a review of the Company's operation of its facilities. (Hereafter, these activities are collectively referred to as the Staff's "investigation" of the Company's Request.)

Upon completion of its investigation of the Company's Request, the Staff provided the Company and the Office of the Public Counsel (OPC) various information regarding the results of the investigation, as well as its initial recommendations for resolution of the Company's Request.

RESOLUTION OF THE COMPANY'S RATE INCREASE REQUEST

Pursuant to negotiations held subsequent to the Company's and the OPC's receipt of the above-referenced information regarding the Staff's investigation of the Company's Request, the Staff and the Company hereby state the following agreements.

- (1) That for the purpose of implementing the agreements set out herein, the Company will file proposed tariff revisions with the Commission containing the rates, charges and language set out in the example tariff sheets attached hereto as Attachment A, with those proposed tariff revisions bearing an effective date of August 18.
- (2) That except as otherwise noted in the agreements below, the ratemaking income statement attached hereto as Attachment B accurately reflects the Company's annualized revenues generated by its current customer rates, the agreed-upon total annualized cost of service for the Company, and the resulting agreed-upon annualized operating revenue increase of \$428,110 needed to recover the Company's cost of service.
- (3) That the audit workpapers attached hereto as Attachment C, which include consideration of a capital structure of 46.77% equity for the Company and a return on equity of 10.1%, accurately reflect the agreed-upon total annualized cost of service for the Company and provide the basis for the ratemaking income statement referenced in item (2) above.
- (4) That the rates set out in the attached example tariff sheets, the development of which is shown on the rate design worksheet attached hereto as Attachment D, are designed to generate revenues sufficient to recover the agreed-upon total annualized cost of service for the Company.
- (5) That the rates included in the attached example tariff sheets will result in the residential customer impacts shown on the billing comparison worksheet attached hereto as Attachment E.
- (6) That the rates included in the attached example tariff sheets are just and reasonable, and that the provisions of the attached example tariff sheets also properly reflect all other agreements set out herein, where necessary.
- (7) That the schedule of depreciation rates attached hereto as Attachment F, which includes the depreciation rates used by the Staff in its revenue requirement analysis, should be the prescribed schedule of sewer plant depreciation rates for the Company.
- (8) That the Company will develop and maintain records at the Jefferson City office of all new construction connections and develop written procedures to enter this information into the Company's customer billing system daily. These records will at a minimum include the customer name, address, date of connection, dollar

amount of tap-on fees, CIAC charges, connection fees and inspection fees. The Company will provide written documentation of this process to Staff by November 30, 2008.

- (9) That the Company will develop a process to ensure that new customer information is promptly entered into the billing system for all new construction customers connecting to the sewer system and all customers that purchase an existing home already connected to the sewer system. Part of this process will include running a monthly exception report which will document move-ins, move-outs and final bill customers. This report will be used by the local office to verify the status change of the listed customers.. The Company will provide written documentation of this process to Staff by November 30, 2008.
- (10) That the Company will perform a physical audit of the Company's customer counts for the sewer systems in the Jefferson City area in cooperation and in the presence of the Commission's Staff to confirm the exact number of customer's who are connected to the Company's sewer systems. This audit will be completed by November 30, 2008.
- (11) The Jefferson City area sewer rates will be interim rates subject to refund, depending on the results of the physical audit of sewer customers listed in item (10) above. The Company agrees to recalculate the rates based upon the agreed to operating revenue increase in item (2) above if the results of the physical audit indicate the actual number of customer's is 40 or more greater than (1,807 or more) the number of customer's used by Staff in the revenue annualization calculation.
- (12) That the Company will maintain and update customers counts on a going forward basis and provide these updated counts to the Managers of the Auditing and Water & Sewer Departments of Staff by April and November 15th of each year.
- (13) That the Company will immediately notify Staff of any substantial conversions in its billing system that could impact customer bills and of any other substantial billing problems that occur in the future. This notification will be made to the managers of the Commission's Consumer Services and Water and Sewer Departments.
- (14) That the Company will add the following language to its existing sewer tariffs under Rule 9, titled Bills for Service: In the event of an undercharge, an adjustment shall be made for the entire period that the undercharge can be shown to have existed not to exceed twelve (12) monthly billing periods. The customer may request to pay for this undercharge over a period of time not to exceed the number of months back-billed. This new language will be filed with the tariff sheets filed by the company reflecting the Company/Staff agreed upon change in rates..
- (15) That the Company will modify its employee time sheets to distinguish time spent on capital improvement projects versus operation and maintenance expense.

The Company will continue to track employee's time by district. The Company will provide copies of the new time sheets to Staff by November 30, 2008.

- (16) That the Company will make adjustments to its books and records regarding the plant-in-service, depreciation reserve, and CIAC balances necessary to reflect the amounts used by the Staff in the calculation of the Company's overall cost of service calculation at December 31, 2007. The Company agrees these balances will be used as the starting point for entries subsequent to that date.
- (17) That the Company will develop Continuing Property Records and maintain these records regarding utility plant-in-service, depreciation reserves, CIAC, operating revenues and operating expenses in a manner sufficient to allow the Staff to conduct district specific cost-of-service analyses for future rate increase requests. The Company will provide copies of these records by November 30, 2008.
- (18) That the Company will record plant retirements at the time the replacement plant items are put into service and confirm that the retirement corresponds to the actual item being placed in service.
- (19) That the Company will maintain all of its financial records in accordance with the Commissions Uniform System of Accounts.
- (20) That the Company will maintain detailed time records for the skid loader that at a minimum includes hours spent using the loader, the project worked on, the district location and all supporting documentation.
- (21) That the Company will develop formal written procedures for all capital construction work orders that at a minimum include all individual's responsibilities in the process, establish procedures for authorization of purchases, identify procedures for proper tracking of all purchases, including district separation, and ensure that all projects are closed in a timely manner.
- (22) That the Company maintain by district a log of elder valves and water meters that includes when each item was purchased, when it is removed from inventory, where it was installed and identify the type of use (new, replacement of defective part or part of a meter replacement program).
- (23) That the Company will provide Staff proposed tariff language for the collecting sewer extension rule by July 21, 2008. The Company agrees to file proposed tariff changes on this rule by September 30, 2008.
- (24) That the Company will develop written procedures to process accounts payable that will eliminate duplicate payments and late fees. Copies of these procedures will be provided to Staff by November 30, 2008.
- (25) That the Company will develop and provide to Staff for Staff's review written procedures for the processing of the credit card purchases made by employees. Copies of these written procedures will be provided to Staff by November 30, 2008.

Small Company Revenue Increase Disposition Agreement MO PSC Case No. SR-2008-0267 Aqua Missouri, Inc. (C/U) – Page 5 of 7 Pages

- (26) That the Company will develop written procedures to ensure the proper assignment of costs to each of its districts. Copies of these procedures will be provided to Staff by November 30, 2008.
- (27) That the Company will implement the recommendations contained in the Engineering & Management Services Department ("EMSD") Report attached hereto as Attachment G no later than November 30, 2008.
- (28) The Company will mail its customers a written notice of the rates and charges included in its proposed tariff revisions within 15 days of entry of the Commission approved Order. The notice will include a summary of the impact of the proposed rates on an average residential customer's bill. When the Company mails the notice to its customers, it will also send a copy to the Staff and the Staff will file a copy in the subject case file.
- (29) That the Company acknowledges that the Staff will, and the OPC may, conduct follow-up reviews of the Company's operations to ensure that the Company has complied with the provisions of this Disposition Agreement.
- (30) That the Company acknowledges that the Staff or the OPC may file a formal complaint against it, if the Company does not comply with the provisions of this Disposition Agreement.
- (31) That the above agreements satisfactorily resolve all issues identified by the Staff and the Company regarding the Company's Request, except as otherwise specifically stated.

ADDITIONAL MATTERS

Other than the specific conditions agreed upon and expressly set out herein, the terms of this Disposition Agreement reflect compromises between the Staff and the Company, and neither party has agreed to any particular ratemaking principle in arriving at the amount of the annual operating revenue increase specified herein.

The Company and the Staff acknowledge that they have previously agreed to an extension of the normal "Day-150" date by which an agreement regarding the resolution of a small company revenue increase request is to be reached because of problems with the Company providing customer and billing information due to a computer conversion in May 2007

The Company acknowledges that the Staff will be filing this Disposition Agreement and the attachments hereto, in the case that will be opened when the Company files the proposed tariff revisions called for in the agreement. The Company also acknowledges that the Staff will be making another filing in that case that will include the following: (a) the Staff's recommendation for

Small Company Revenue Increase Disposition Agreement MO PSC Case No. SR-2008-0267 Aqua Missouri, Inc. (C/U) – Page 6 of 7 Pages

approval of the subject proposed tariff revisions, and any related recommendations; (b) background information regarding the Company's Request and the Staff's investigation thereof; (c) information regarding the status of the Company's payment of its Commission assessments; (d) information regarding the status of the Company's submission of its Commission annual reports; (e) information regarding the status of the Company's submission of its Commission annual statement of operating revenues; (f) information regarding any other cases that the Company may have before the Commission; (g) information regarding any recent Notices of Violations that the Department of Natural Resources has issued to the Company; and (h) the status of the Company's corporate standing with the Secretary of State.

Additionally, the Company agrees that the Staff shall have the right to provide whatever oral explanation the Commission may request regarding the rate case that will be opened when the Company files the proposed tariff revisions called for in this Disposition Agreement, at any agenda meeting at which that case is noticed to be considered by the Commission. To the extent reasonably practicable, the Staff will provide the Company with advance notice of any such agenda meeting so that it may have the opportunity to also be represented at the meeting.

Small Company Revenue Increase Disposition Agreement MO PSC Case No. SR-2008-0267 Aqua Missouri, Inc. (C/U) – Page 7 of 7 Pages

EFFECTIVE DATE AND SIGNATURES

This Disposition Agreement shall be considered effective as of the date that the Company files the proposed tariff revisions required herein with the Commission.

Agreement Signed and Dated:

Terry J. Rakocy

President Aqua Missouri JULY 3, 20

2/2008

James Busch Manager

Water & Sewer Department

Missouri Public Service Commission Staff

List of Attachments

Attachment A - Example Tariff Sheets

Attachment B - Ratemaking Income Statement

Attachment C - Audit Workpapers

Attachment D - Rate Design Worksheet

Attachment E - Billing Comparison Worksheet

Attachment F - Schedule of Depreciation Rates

Attachment G - EMSD Report

Agreement Attachment A Example Tariff Sheets

FORM NO. 13

P.S.C. MO. No. 2

Canceling P.S.C. MO. No. 2

3rd (Revised) SHEET No. SR1

2nd (Revised) SHEET No. SR1

AQUA MISSOURI, INC. – JEFFERSON CITY AREA Name of Issuing Corporation

For Missouri Certificated Service Area

Sewer Division

Rules and Regulations

Governing Rendering of Service

SCHEDULE OF RATES

A. Application – The following monthly sewer service charges will be in effect for Customers of Aqua Missouri, Inc. – Jefferson City Area, located within the Company's Cole and Callaway Counties, Missouri service areas.

Residential

Flat Rate

\$ 48.13 per unit +

Mobile Homes

Flat Rate

\$ 40.90 per unit +

Within a Mobile

Home Park

Multi-Family

Flat Rate

\$ 40.90 per unit +

Commercial and Industrial

Metered Rate \$48.13 for the first 7,000 gallons or part thereof

of water usage and \$6.886 for each additional

1,000 gallons

All applicable Federal, State and local taxes shall be added in addition to the above charges.

A surcharge in accordance with Rule 10 for an excess strength waste discharge may be applied.

- * Indicates new rate or text
- + Indicates change

DATE OF ISSUE

July 3 2008

DATE EFFECTIVE August 18, 2008

ISSUED BY

Terry Rakocy

President

5400 Business Highway 50, Jefferson City, MO

Name of Officer

Title

Address

FORM NO. 13

P.S.C. MO. No. 2

2nd (Revised) SHEET No. SR2

Canceling P.S.C. MO. No. 2

1st (Revised) SHEET No. SR2

AQUA MISSOURI, INC. – MAPLEWOOD SERVICE AREA Name of Issuing Corporation

For Missouri Certificated Service Area

Sewer Division

Rules and Regulations

Governing Rendering of Service

SCHEDULE OF RATES

A. Application – The following monthly sewer service charges will be in effect for Customers of Aqua Missouri, Inc. - Maplewood Area, located within the Company's Quail Run, Brooking Park and Westlake Village developments and immediate adjoining areas, Pettis County, Missouri service areas.

The following monthly minimum service charge must be paid. This charge is applicable whether there is any usage or not.

	Minimum	
Meter Size	Customer Charge	
5/8"	\$ 3.55	*
1"	6.04	*
1-1/2"	18.82	*
2"	37.99	*

Commodity Charge:

\$3.03 / 1,000 gallons of basd water usage

All applicable Federal, State and local taxes shall be added in addition to the above charges.

A surcharge in accordance with Rule 10 for an excess strength waste discharge may be applied.

- * Indicates new rate or text
- + Indicates change

DATE OF ISSUE

July 3, 2008

DATE EFFECTIVE August 18, 2008

ISSUED BY Terry Rakocy

President

5400 Business Highway 50, Jefferson City, MO

Name of Officer

Title

Address

FORM NO. 13 P.S.C. MO. No. 2 {1st Revised} SHEET No. SRR 31

Canceling P.S.C. MO. No.

{Original} SHEET No. SRR 31

AQUA MISSOURI, INC. Name of Issuing Corporation For Missouri Certificated Service Area

Sewer Division

Rules and Regulations Governing Rendering of Service

Rule 9 BILLS FOR SERVICE (continued)

- The landlord or leaser shall be considered the Customer receiving sewer service (k) for all rented or leased multi-family dwellings. The sewer service billing for each unit within the multi-family dwelling will be sent to the landlord or leaser who is then responsible for payment.
- **(1)** If a Customer is a tenant residing in a single family dwelling, the Company will require the owner of the property to be ultimately responsible for payment of bills for service, provided the Company has made reasonable and timely efforts to collect bills due from the Customer. All notices of delinquent bills or disconnection shall also be sent to the owner of the property.
- In the event of an undercharge, an adjustment shall be made for the entire period (m) that the undercharge can be shown to have existed not to exceed twelve (12) monthly billing periods. The customer may request to pay for this undercharge over a period of time not to exceed the number of months backbilled.

- * Indicates new rate or text
- + Indicates change

DATE OF ISSUE July 3, 2008 DATE EFFECTIVE August 18, 2008

ISSUED BY Terry Rakocy President

5400 Business Highway 50, Jefferson City, MO

Name of Officer

Title

Address

Agreement Attachment B Ratemaking Income Statement

Aqua Missouri CU-Jefferson City Rate Making Income Statement-Sewer

	Operating Revenues	at Current Rates	
1	Tariffed Rate Revenues *	\$	597,781
2	Other Operating Revenues *	\$	12,755
3	Total Operating Revenues	\$	610,536

^{4 *} See "Revenues - Current Rates" for Details

	Cost of Servi	ce): 🔠 🖟 🔌	i i nestica e i
	Item	Α	mount
1	Sewer Treatment Expense-Sludge Removal	\$	56,630
2	Sewer Treatment Expense-Electricity	\$	67,533
3	Sewer Treatment Expense-Chemicals	\$	2,561
4	Sewer Treatment -Testing/Laboratory Fees	\$	-
5	Maintenance Expense-Supplies	\$	11,462
6	Maintenance Expense-Outside Labor	\$	27,177
7	Permit Fees	\$	-
8	Administration & General - Salaries	\$	219,076
9	Employee Pensions & Benefits	\$	57,010
10	Accounting	\$	2,687
11	Management Fees	\$	47,865
12	Computer Services	\$	854
13	Leases	\$	7,492
14	Transportation	\$	66,468
15	Insurance	\$	8,625
16	Uncollectible Accounts	\$	5,978
17	Legal Expense	\$	3,536
18	Rate Case Expense	\$	9,313
19	Regulatory Commission Expense	\$	32,835
20	Other General Expenses		99,273
	Sub-Total Operating Expenses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	726,375
22	Property Taxes	\$	6,784
23	MO Franchise Taxes	\$	-
24	Employer FICA Taxes	\$	16,981
25	Federal Unemployment Taxes	\$	-
26	State Unemployment Taxes	\$	-
27	State & Federal Income Taxes	<u>\$</u>	51,409
28	Sub-Total Taxes		75,174
29	Depreciation Expense	\$	143,424
30	CIAC Depreciation Expense	\$	(32,264)
	Interest Expense	\$ \$ \$	54,364
	Sub-Total Depreciation/Amortization		165,524
33	Return on Rate Base	\$	82,508
34	Total Cost of Service	\$	1,049,581

35 Overall Revenue increase Needed

AQUA MISSOURI C/U-MAPLEWOOD

Rate Making Income Statement-Sewer

	Operating Revenues	at Current Rates	
1	Tariffed Rate Revenues *	\$	121,531
2	Other Operating Revenues *	\$	3,144
3	Total Operating Revenues	\$	124,675

4 * See "Revenues - Current Rates" for Details

	Cost of Serv	ice in the second	
	Item	A	mount
1	Sewer Treatment Expense-Electricity	\$	2,871
2	Sewer Treatment -Testing/Laboratory Fees	\$	-
3	Maintenance Expense-Supplies	\$	519
4	Maintenance Expense-Outside Labor	\$	5,493
5	Permit Fees	\$	-
6	Administration & General - Salaries	\$	12,370
7	Employee Pensions & Benefits	\$	2,627
8	Accounting		650
9	Computer Services	\$	206
10	Management Fees	\$ \$ \$ \$ \$ \$ \$ \$	11,570
11	Leases	\$	1,227
12	Transportation	\$	2,695
13	Insurance	\$	1,066
14	Uncollectible Accounts	\$	552
15	Regulatory Commission Expense	\$	7,288
16	Rate Case Expense	\$	2,067
17	Other General Expenses	\$	11,821
18	Sub-Total Operating Expenses	<u>\$</u>	63,022
19	Property Taxes	- \$ \$ \$ \$	15
20	MO Franchise Taxes	\$	-
21	Employer FICA Taxes	\$	1,000
22	Federal Unemployment Taxes	\$	-
23	State Unemployment Taxes	\$	-
24	State & Federal Income Taxes	\$	7,197
25	Sub-Total Taxes	\$	8,212
26	Depreciation Expense	\$	21,385
27	CIAC Depreciation Expense	\$	(7,673)
28	Interest Expense	- <u>\$</u>	7,611
29	Sub-Total Depreciation/Amortization		21,323
30	Return on Rate Base	\$	11,550
31	Total Cost of Service	\$	104,107
32	Assistance to Ozark Meadows System	\$	9,633

33 Overall Revenue Increase Needed 2 (10,935)

Agreement Attachment C Audit Workpapers

Accounting Schedule: 1 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:11 AM

1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Course	Test Year	Adjustment	6. 据《图》等 4. 20 是, 18 20 是	uradictional	Activated
lumbër 🛂 (Öğ	Conet) Expense Description	Amount	Number	Adjustments		turisdictional
1	OPERATIONS EXPENSES					
2	Salaries and Wages	\$229,239	S-2	-\$10,163	100.00%	\$219,070
3	Employee Pensions and Benefits	\$ 67,571	S-3	-\$10,561	100.00%	\$57,010
4	Sludge Removal	\$54,134	S-4	\$2,496	100.00%	\$56,63
5	Electricity - Pumping Treatment	\$59,922	S-5	\$7,611	100.00%	\$67,53
6	Chemicals	\$2,561			100.00% _	\$2,56
7	TOTAL OPERATIONS EXPENSE	\$413,427		-\$10,617		\$402,81
8	MAINTENANCE EXPENSES					
9	Outside Services Employed	\$26,359	S-9	\$818	100.00%	\$27,17
10	Supplies Expense	\$15,424	S-10	-\$3,962	100.00%	\$11,46
11	TOTAL MAINTENANCE EXPENSE	\$41,783		-\$3,144	_	\$38,63
12	CUSTOMER ACCOUNT EXPENSE					
13	Uncollectible Accounts	\$31,844	S-13	-\$25,866	100.00%	\$5,97
14	TOTAL CUSTOMER ACCOUNT EXPENSE	\$31,844		-\$25,866	_	\$5,97
15	ADMINISTRATIVE & GENERAL EXPENSES					
16	Engineering	\$2,880	S-16	-\$2,880	100.00%	1
17	Accounting	\$2,687			100.00%	\$2,68
18	Legal	\$43,274	S-18	-\$39,738	100.00%	\$3,53
19	Computer Services	\$854			100.00%	\$85
20	Management Fees	\$45,691	S-20	\$2,174	100.00%	\$47,86
21	Leases	\$6,612	S-21	\$880	100.00%	\$7,49
22	Transportation	\$52,904	S-22	\$13,564	100.00%	\$66,46
23	Inaurance	\$11,708	S-23	-\$3,083	100.00%	\$8,62
24	Other Expenses	\$117,370	S-24	-\$18,097	100.00%	\$99,27
25	TOTAL ADMINISTRATIVE AND GENERAL	\$283,980		-\$47,180		\$236,80
26	OTHER OPERATING EXPENSES					
27	CIAC Depreciation Expense	-\$67,688	S-27	\$35,424	100.00%	-\$32,26
28	Rate Case Expense	\$16,200	S-28	-\$6,887	100.00%	\$9,31
29	PSC Regulatory Fees	\$33,969	S-29	-\$1,134	100.00%	\$32,83
30	Depreciation	\$158,417	S-30	-\$14,993	100.00% _	\$143,42
31	TOTAL OTHER OPERATING EXPENSES	\$140,898		\$12,410		\$153,30
32	TAXES OTHER THAN INCOME					
33	Property taxes	\$3,011	S-33	\$3,773	100.00%	\$6,78
34	Payroli taxes	\$20,799	\$-34	<u>-\$3,818</u>	100.00% _	\$16,90
35	TOTAL TAXES OTHER THAN INCOME	\$23,810		-\$45		\$23,76

Accounting Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 8:11 AM

Number Adjustment Description Num	per Amount Adjustment
8-2 Salaries and Wages	
Staff annualization of payroll (Hanneken)	\$5,827
Staff normalization of overtime (Hanneken)	-\$8,202
To remove stock options and bonuses (Hanneken)	-\$7,788
8-3 Employee Pensions and Benefits	\$10,561
Staff annualization of benefits (Hanneken)	-\$10,561
Studge Removal	\$2,496
Staff annualization of sludge expense (Cassidy)	\$2,496
S-5 Electricity - Pumping Treatment	\$7.65 1
Staff annualization of electricity	\$7,701
Staff annulazation of water utilities (Cassidy)	-\$90
-8-9 Outside Services Employed	\$81
Removal of electricity expense (Cassidy)	-\$306
Staff annualization of contract services (Hanneken)	\$1,124
S-10 Supplies Expense	483,982
Staff annualization of supplies (Hanneken)	-\$3,962
8-13 Uncollectible Accounts	\$25,600
Staff Annualization of bad debts (Cassidy)	-\$25,866
J. S-16 The Engineering And the Second Seco	.s.a. (1997), 1994), 1994

Accounting Schedule: 2 Page: 1 of 4

Accounting Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:11 AM

A expense Adj Number		Account Adjustment Total Number Amount Adjustment
	To remove amount placed in capital (Hanneken)	-\$2,880
) S-18	Logal of the second of the sec	######################################
	To adjust legal expense (Hanneken)	-\$39,738
S-20	Management Food	\$2.174
	To disallow certain Sundry Items (Hanneken)	-\$2,783
	To remove IL customer service replaced by Meritage (Hanneken)	-\$5,184
	To annualize Mertiage expense (Hanneken)	\$10,141
8-21	Leases in the Control of the Control	\$680
	Staff annualization of leases other than vehicles (Hanneken)	-\$910
	Rental of skid loader (Hanneken)	\$1,790
91 \$-22 (1911)	Transportation	# general \$13,564.
	Staff annualization of vehicle maintenance supplies (Hanneken)	\$567
	Staff annualization of GE Fleet lease and maint (Hanneken)	\$12,997
8-23	Insurançe (1918) And Insurance (1918)	
	To annualize insurance expense (Hanneken)	-\$3,083
S-24 , *****	Other Expènses	**************************************
	Staff annualization of telephone (Hanneken)	-\$191
	Staff annualization of DNR permit fees (Cassidy)	\$850
	Removal of late fees (Hanneken)	-\$158

Accounting Schedule: 2 Page: 2 of 4

Accounting Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 8:11 AM

xpense Adj Number	Adjustment Description Numb	int Adjustment Total er Amount Adjustment
S	taff annualization of postage (Hanneken)	\$922
	taff annualization of office supplies and misc. ther (Hanneken)	-\$4,376
R	emoval of Items annualized elsewhere (Hanneken)	-\$11,500
R	emoval of accruals (Hanneken)	-\$1,944
R	emoval of non-ongoing expenses (Hanneken)	-\$1,700
S-27 C	IAC Depreciation Expense	\$35,42
S	taff annualized CIAC expense (Hanneken)	\$35,424
5-28	ate Case Expense	\$6,887 € Company (1997)
Т	o normalize rate case expense (Hanneken)	-\$7,830
Т	o normalize current rate case expense (Hanneken)	\$943
S-29 - 1 P	SC/Regulatory Fees	V jedini j nedicija di i \$1,13
F	temoval of PSC assessment accruals (Hanneken)	\$8,614
s	taff annualization of PSC assessment (Hanneken)	-\$9,748
S-30 D	epreciation (1) the 10 policy of the entering 15 documents	**************************************
т	o Annualize Depreciation	-\$14,993
8-33 F	roperty taxes	THE STATE OF THE S
s	staff annualization of property taxes (Cassidy)	\$3,773
s 8-34)]], F	ayroli taxes is specified to the second of t	5 (1) (1) 4 (4) (2) (1) (1) (4) (4) (4) (1) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
9	taff annulalization of payroll taxes (Hanneken)	-\$3,818

Accounting Schedule: 2 Page: 3 of 4

Accounting Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 8:11 AM

A B Expense Adj Number Adjustment Description	Account Adjustment Total Number Amount Adjustment
*Total Expense Adjustments	S 4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

Accounting Schedute: 3 Sponsor: John Cassidy Date: 7/10/2008 Time: 8:11 AM

Line Number	Description	Residential B C Amount Amount	Commercial Flat Rate D E Amount Amount
1	Customer Charge Revenues:	[}
2	Customer Number	1,766	1
3	Bills Per Year	12	12
4	Customer Bills Per year	21,192	12
5	Current Customer Charge	\$27.75	\$27.75
6	Annualized Customer Charge Revenues	\$588,078	\$333
7	Commodity Charge Revenues:		}
8	Total Gallons Sold		
9	Less: Base Galions Included in Customer Charge	-	<u> </u>
10	Commodity Gallons	- 1	
11	Block 1, Commodity Gallons per Block		-
12	Block 1, Number of Commodity Gallons per Unit	<u> </u>	
13	Block 1, Commodity Billing Units	0.00	0.00
14	Block 1, Existing Commodity Charge	\$0.00	\$0.00
15	Block 1, Annualized Commodity Charge Rev.	\$0	\$0
## 16 17	Total Annualized Secret Rate Revenues	10 14 19 19 19 19 19 19 19 19 19 19 19 19 19	

Commodity Billing Units are based on the number of commodity gallons applicable to each block, divided by the tariff usage rate gallons (e.g. for tariff rate of \$2.50 per 1,000 gallons of usage, the commodity gallons for that rate would be divided by 1,000 to arrive at the number of commodity billing units.

Line Number	Description (Commerce Commodit E Amount A	Q -	H. Amount	Amount
1	Customer Charge Revenues:				·
2	Customer Number	8	- 11	1,775	
3	Bills Per Year	12	[]		
4	Customer Bills Per year	96		21,300	
5	Current Customer Charge	\$27.75			
6	Annualized Customer Charge Revenues		\$2,664		\$59 1,075
7	Commodity Charge Revenues:		1}		
8	Total Gallons Sold	2,271,178		2,271,178	
9	Less: Base Gallons included in Customer Charge	582,000	-	582,000	
10	Commodity Gallons	1,689,178	11	1,689,178	
11	Block 1, Commodity Gallons per Block	1,689,178			
12	Block 1, Number of Commodity Gallons per Unit	1,000			
13	Block 1, Commodity Billing Units	1,689.18			
14	Block 1, Existing Commodity Charge	\$3.97			
15	Block 1, Annualized Commodity Charge Rev.		\$6,706		\$6,70
13 46 %	Total Annualized Sewer Rate Revenues	II	\$9,570	3. W. P. I	SF \$507.7

Commodity Billing Units are based on the number of commodity gallons applicable to each block, divided by the tariff usage rate gallons (e.g. for tariff rate of \$2.50 per 1,000 gallons of usage, the commodity gallons for that rate would be divided by 1,000 to arrive at the number of commodity billing units.

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Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Miscellaneous Revenues Feeder - Sewer

Accounting Schedule: 3-1 Sponsor: John Cassidy Date: 7/10/2008 Time: 8:12 AM

Line Numbe		Amount
1	Miscellaneous Revenue	\$12,755
2	Total Miscellaneous Revenues	<u>\$12,755</u>

Accounting Schedule: 3-1

Page: 1 of 1

rin Kari Ar Sant	A	Account	A BANK			
lne mber	Conception	(Optional)	Staff . (Commodity	Percentage Rate
Rev-1	ANNUALIZED REVENUES					
ev-2	Annualized Rate Revenues	(1)	\$597,781			
Rev-3	Miscellaneous Revenues	(4)	\$12,755			
lov-4	TOTAL ANNUALIZED REVENUES	-	\$610,536			
1	OPERATIONS EXPENSES	(2)	ł			
2	Salaries and Wages	* *	\$219,076	\$0	\$219,076	0.00
3	Employee Pensions and Benefits		\$57,010	\$0	\$57,010	0.90
4	Sludge Removal		\$56,630	\$0	\$56,630	0.00
5	Electricity - Pumping Treatment		\$67,533	\$0	\$67,533	0.001
6	Chemicats	_	\$2,561	\$0	\$2,561	0.00
7	TOTAL OPERATIONS EXPENSE		\$402,810	\$0	\$40 2,810	
8	MAINTENANCE EXPENSES					
9	Outside Services Employed		\$27,177	\$0	\$27,177	0.001
10	Supplies Expense		\$11,462	\$0	\$11,462	0.009
11	TOTAL MAINTENANCE EXPENSE		\$38,639	\$0	\$38,639	
12	CUSTOMER ACCOUNT EXPENSE			4=	4- 4-	
13	Uncollectible Accounts		\$5,978	\$0	\$5,978	0.001
14	TOTAL CUSTOMER ACCOUNT EXPENSE		\$5,978	\$0	\$5,978	
15	ADMINISTRATIVE & GENERAL EXPENSES		l			
16	Engineering		\$0	\$0	\$0	0.00
17	Accounting		\$2,687	\$0	\$2,687	0.00
18	Legal		\$3,536	\$0	\$3,536	0.00
19	Computer Services		\$854	\$0	\$854	0.00
20	Management Fees		\$47,865	\$0	\$47,865	0.00
21 22	Leases		\$7,492	\$0 \$0	\$7,492	0.00
23	Transportation Insurance		\$66,468) \$8,625	\$0 \$0	\$66,468 \$8,625	0.00
24	Other Expenses		\$99,273	\$0	\$99,273	0.00
25	TOTAL ADMINISTRATIVE AND GENERAL	_	\$238,800	\$0	\$238,800	5.00
26	OTHER OPERATING EXPENSES		}			
27	CIAC Depreciation Expense		-\$32,264	\$0	-\$32,264	0.00
28	Rate Case Expense		\$9,313	\$0	\$9,313	0.00
29	PSC Regulatory Fees		\$32,835	\$0	\$32,835	0.00
30	Depreciation	-	\$143,424	\$0	\$143,424	0.00
31	TOTAL OTHER OPERATING EXPENSES		\$153,308	\$0	\$153,308	
32	TAXES OTHER THAN INCOME			••	***	
33 34	Property taxes		\$6,784	\$0 \$0	\$6,784	0.00 0.00
35	Payroli taxes TOTAL TAXES OTHER THAN INCOME	-	\$16,981 \$23,765	\$0	\$16,981 \$23,765	0,00
36	TOTAL OPERATING EXPENSES		\$861,300	\$0	\$861,300	
44	Interest Expense	(3)	\$54,364	\$0	\$54,364	0.00
45	Return on Equity	(3)	\$82,508	\$0	\$82,508	0.00
48	Income Taxes	(3)	\$51,409	\$0	\$51,409	0.00
47	TOTAL INTEREST RETURN & TAXES		\$188,281	\$0	\$188,281	
48	TOTAL COST OF SERVICE		\$1,049,581	\$0	\$1,049,581	
49	Less: Miscellaneous Revenues	_	\$12,755	<u>\$0</u>	\$12,755	0.00

Accounting Schedule: 4 Sponsor: Jim Russo Date: 7/10/2008 Time: 8:08 AM

Line Number	Description	Account Account Number Stätt Customer (Optional) Annisitized Charge Commodity Resi
51	INCREMENTAL INCREASE IN RATE REVENUES	\$439,045
52	PERCENTAGE OF INCREASE	71.91%
53	REQUESTED INCREASE IN REVENUES	\$700,892

- (1) From Revenue Summary Schedule (2) From Expense Schedule (3) From PreTax Rate of Return Schedule, Rate Base & Return Schedule (4) From MiscRevenueFeeder Schedule

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Rate of Return Including Income Tax - Sewer

Accounting Schedule: 5 Sponsor: John Cassidy Date: 7/10/2008 Time: 8:09 AM

		A	В	formulas
1	State Income Tax Rate Statutory / Effective	6.25% (2)	5.21%	(1 - (B2 x .5)) x A1
2	Federal Income Tax Rate Statutory / Effective	35.00% (1) & (2)	33.18%	(1 - B1) x A2
3	Composite Effective Income Tax Rate		38.39%	B1 + B2
4	Equity Tax Factor		1.6231	1 / (1-B3)
5	Recommended Weighted Rate of Return on Equ Common and Preferred	ity	4.72%	From Capital Structure Schedule
6	Weighted Rate of Return on Equity including inc	ome Tax	7.66%	B4 x B5
7	Recommended Weighted Rate of Return on Deb Long-Term and Short-Term	<u>. </u>	3.11%	From Capital Structure Schedule
8	Total Weighted Rate of Return including income	Tax	10.77%	B6+B7
		To Rate	Base Sched	iule
(1)	If Sub-Chapter S Corporation, Enter Y:	Equity Income Required & Preliminary Federal Tax	\$107,800	
_	Tax Rate Tal	ble		_
ſ	Net Income Range			7
L	Start East Tou	Pata Amount in Danco To	v on Donne	1

Start	End	Tax Rate	Amount in Range	Tax on Range
\$0	\$50,000	15.00%	\$50,000	\$7,500
\$50,001	\$75,000	25.00%	\$25,000	\$6,250
\$75,001	\$100,000	34.00%	\$25,000	\$8,500
\$100,001	\$335,000	39.00%	\$7,800	\$3,042
\$335,001	\$9,999,999,999	34.00%	\$0	\$0
			\$107,800	\$25,292
			Average Tax Rate:	35.00%

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Rate Base Required Return on Investment Schedule - Sewer

Accounting Schedule: 6 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:09 AM

Line Number	Rate Base Description	Dollar Amount	
1	Plant In Service	\$3,539,381	From Plant Schedule
2	Less Accumulated Depreciation Reserve	\$292,148	From Depreciation Reserve Schedule
3	Net Plant in Service	\$3,247,233	
4	Other Rate Base Items:	\$0	
	Contribution in Aid of Construction	-\$1,682,269	
	CIAC Depreciation	\$206,578	
	Inventory (Elder valves)	\$2,661	
	Deferred taxes	-\$46,154	
5	Total Rate Base	\$1,748,049	
6	Total Weighted Rate of Return Including Income Tax	10.77%	From PreTax Return & Taxes Schedule
7	Required Return & Income Tax	\$188,281	:

Accounting Schedule: 7 Sponsor: Ron Bible Date: 7/10/2008 Time: 8:09 AM

Line Number	△ Description	Dollar Amount	Percentage of Total Capital Structure	Embedded Cost of Capital	Weighted, Cost of Capital
1	Common Stock	\$964,939,000	46.77%	10.10%	4.72%
2	Other Security-Non ' Deductible	Tax \$0	0.00%	0.00%	0.00%
3	Preferred Stock	\$0	0.00%	0.00%	0.00%
4	Long Term Debt	\$1,062,304,000	51.49%	5.84%	3.01%
5	Short Term Debt	\$35,703,079	1.73%	5.67%	0.10%
6	Other Security-Tax Deductible	\$0	0.00%	0.00%	0.00%
· 7	TOTAL CAPITALIZA	TION \$2,062,946,079	100,00%	the state of	7.83%

To PreTax Return Rate Schedule

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Plant In Service - Sewer

Accounting Schedule: 8 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:09 AM

Line 👵	Account #			Adjustment		urisdictional	Adjusted
umber	(Optional)	Plant Account Description	Plant 559 18	Number	Adjustments	Allocation	Jurisdictions
1		INTANGIBLE PLANT					
2	301.000	Organization	\$1,781			100.00%	\$1,781
3	302.000	Franchises	\$3,328			100.00%	\$3,328
4	303.000	Miscellaneous Intangible Plant	\$0			100.00%	\$0
5		TOTAL INTANGIBLE PLANT	\$5,109		\$0		\$5,109
6		SOURCE OF SUPPLY PLANT	·				
7		TOTAL SOURCE OF SUPPLY PLANT	\$0		\$0		\$0
8		COLLECTION PLANT					
9	350.000	Land & Land Right Collection	\$7,077			100.00%	\$7,077
10	351.200	Structures and Improvements - Collection	\$188,272	_		100.00%	\$188,272
11	352.100	Collection Sewers - Force	\$121,502	P-11	\$1,200	100.00%	\$122,702
12	352.200	Collection Sewers - Gravity	\$504,41 5			100.00%	\$504,415
13	353.000	Services to Customers	\$2,148			100.00%	\$2,148
14	354.000	Flow Measuring Devices	\$260,685			100.00%	\$260,685
15	355.000	Flow Measuring Installations	\$0			100.00%	\$0
16		TOTAL COLLECTION PLANT	\$1,084,099		\$1,200		\$1,085,299
17		PUMPING PLANT					_
18	362.000	Receiving Wells and Pump Pits	\$16,211			100.00%	\$16,211
19	363.000	Pumping Equipment (Elec.,Diesel, other)	\$368,420			100.00%	\$368,420
20	363.000	Services to Customers	\$0			100.00%	\$0
21		TOTAL PUMPING PLANT	\$384,631		\$0		\$384,631
22		TREATMENT & DISPOSAL PLANT					
23	370.000	Land and Land Rights	\$25, 5 97			100.00%	\$25,597
24	371.000	Structures and Improvements	\$555, 2 97			100.00%	\$555,297
25	372.000	Oxidation Lagoon	\$161,137			100.00%	\$161,137
26	373.000	Treatment and Disposal Equipment	\$929,087			100.00%	\$929,087
27	374.000	Plant Sewers	\$55,826			100.00%	\$55,826
28 29	375.000	Other Treatment & Disposal Plant Equip. TOTAL TREATEMENT & DISPOSAL PLANT	\$3,400 \$1,730,344			100.00%	\$3,400 \$1,730,344
25		TOTAL TREATEMENT & DISPOSAL PLANT	\$1,730,344		4 0.		# j,r 30,344
30		GENERAL PLANT					
31	389.000	Land and Land Rights	\$2,772			100.00%	\$2,772
32	390.000	Structures and Improvements	\$24,197			100.00%	\$24,197
33	391.000	Office Furniture & Equipment	\$224			100.00%	\$224
34		Office Computer Equipment	\$0	n	400 000	100.00%	\$(
35	392.000	Transportation Equipment	\$79,787	P-35	\$36,353	100.00%	\$116,140
36	393.000	Stores Equipment	\$17,514			100.00%	\$17,514
37 38	394.000 395.000	Tools, Shop and Garage Equipment	\$38,088 \$26,444			100.00% 100.00%	\$38,088 \$26,444
		Laboratory Equipment				100.00%	
39	396.000	Power Operated Equipment	\$0			100.00%	\$(
40 41	397.000	Misc. Other Plant TOTAL GENERAL PLANT	\$0 \$189,026		\$36,353	100.00%	\$225,379
42		ADMINISTRATIVE COST CENTER					
42 43	390.000	Structures and Improvements	\$1,386			100.00%	\$1,386
44	391.000	Office Equipment	\$107,233			100.00%	\$107,23
45	381.000	TOTAL ADMINISTRATIVE COST CENTER	\$108,619		\$0	100.007	\$108,619

To Rate Base & Depreciation Schedules

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Schedule of Adjustments for Plant in Service - Sewer

Accounting Schedule: 9 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 8:09 AM

- A	A Plant djustment Number	B Plant In Service Adjustment Description N	CCOUNT Adjustment Total umber Amount Adjustment
પું	P-11.	Collection Sewers Force	\$2.100 \$1,200 \$1,200
S. J.	P-35	Transportation Equipment To adjust for current vehicle inventory	\$2.000 \$36,353 \$36,353
13°	Sept.	Total Plant Adjustments	\$37,553

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Accumulated Depreciation Reserve - Sewer

Accounting Schedule: 10 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:10 AM

Line 🦪	Account			P. Adjustment		E Juristictional	
HUDOL.	Number	Depreciation Reserve Description	Reserve	Number	Adjustments	Allocation	Juitsdictiona
1		INTANGIBLE PLANT					
2	301.000	Organization	\$0			100.00%	\$0
3	302.000	Franchises	\$0			100.00%	\$(
4	303.000	Miscellaneous Intangible Plant	\$0			100.00%	\$(
5		TOTAL INTANGIBLE PLANT	\$0		\$0		\$0
6		SOURCE OF SUPPLY PLANT					
7		TOTAL SOURCE OF SUPPLY PLANT	\$0		\$0		\$0
8		COLLECTION PLANT					
9	350.000	Land & Land Right Collection	\$0			100.00%	\$(
10	351.200	Structures and Improvements - Collection	\$15,858			100.00%	\$15,850
11	352.100	Collection Sewers - Force	\$ 5,319			100.00%	\$5,319
12	352.200	Collection Sewers - Gravity	\$85,434			100.00%	\$85,434
13	353.000	Services to Customers	\$143			100.00%	\$143
14	354.000	Flow Measuring Devices	\$4 3,8 4 8			100.00%	\$43,841
15	355.000	Flow Measuring Installations	\$0			100.00%	\$(
16		TOTAL COLLECTION PLANT	\$150,602		\$0		\$150,602
17		PUMPING PLANT					
18	362.000	Receiving Wells and Pump Pits	\$11,550			100.00%	\$11,55
19	363.000	Pumping Equipment (Elec., Diesel, other)	\$96, 051			100.00%	\$96,05
20	363.000	Services to Customers	\$0			100.00%	\$
21		TOTAL PUMPING PLANT	\$107,601		\$0		\$107,60°
22		TREATMENT & DISPOSAL PLANT					
23	370.000	Land and Land Rights	\$0			100.00%	\$1
24	371.000	Structures and Improvements	\$76,762			100.00%	\$76,76
25	372.000	Oxidation Lagoon	\$496			100.00%	\$49
26	373.000	Treatment and Disposal Equipment	-\$103,831			100.00%	-\$103,83
27	374.000	Plant Sewers	\$14,298			100.00%	\$14,29
28	375.000	Other Treatment & Disposal Plant Equip.	\$372			100.00%	\$37
29		TOTAL TREATEMENT & DISPOSAL PLANT	-\$11,903		\$0		-\$11,90
30		GENERAL PLANT					
31	389.000	Land and Land Rights	\$0			100.00%	\$4
32	390.000	Structures and Improvements	\$7,046			100.00%	\$7,04
33	391,000	Office Furniture & Equipment	\$0			100.00%	\$
34		Office Computer Equipment	\$0			100.00%	\$
35	392.000	Transportation Equipment	\$13,905	R-35	\$14,364	100.00%	\$28,26
36	393.000	Stores Equipment	\$9,463			100.00%	\$9,46
37	394.000	Tools, Shop and Garage Equipment	\$477			100.00%	\$47
38	395.000	Laboratory Equipment	\$647			100.00%	\$64
39	396.000	Power Operated Equipment	\$0			100.00%	\$
40	397.000	Misc. Other Plant	\$0			100.00%	\$
41		TOTAL GENERAL PLANT	\$31,538		\$14,364		\$45,90
42		ADMINISTRATIVE COST CENTER					
43	390,000	Structures and Improvements	\$121			100.00%	\$12
44	391.000	Office Equipment	-\$175			100.00%	-\$17
45		TOTAL ADMINISTRATIVE COST CENTER	-\$54		\$0		-\$5

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To Rate Base Schedule

Accounting Schedule: 10 Page: 1 of 1

Aqua MO. inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007

Accounting Schedule: 11 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 8:10 AM

Schedule of Adjustments for Accumulated Depreciation Reserve - Sewer

Reserve Adjustment Accumulated Depreciation Reserve Ac Number Adjustments Description Ni	
R-35 Transportation Equipment	92.000 \$14,364
To adjust for current vehicle inventory	\$14,364
Total Reserve Adjustments	\$14,364

Accounting Schedule: 11

Page: 1 of 1

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Depreciation Expense - Sewer

Accounting Schedule: 12 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:10 AM

Line	Account Number	Plant Account Description	Adjusted Jurisdictional	Depreciation ×	E Depreciation Expense
<u></u>			· Consecutorial	- 300 and 5 15 15 15 15 15 15 15 15 15 15 15 15 1	CAPOLISO
1		INTANGIBLE PLANT			
2	301.000	Organization	\$1,781	0.000%	\$0
3	302.000	Franchises	\$3,328	0.000%	\$0
4	303.000	Miscellaneous Intangible Plant	\$0	0.000%	\$0
5		TOTAL INTANGIBLE PLANT	\$5,109		\$0
6		SOURCE OF SUPPLY PLANT			
7		TOTAL SOURCE OF SUPPLY PLANT	\$0	•	\$0
8		COLLECTION PLANT			
9	350.000	Land & Land Right Collection	· \$7,077	0.000%	\$0
10	351.200	Structures and Improvements - Collection	\$188,272	2.500%	\$4,707
11	352.100	Collection Sewers - Force	\$122,702	2.000%	\$2,454
12	352.200	Collection Sewers - Gravity	\$504,415	2.000%	\$10,088
13	353.000	Services to Customers	\$2,148	2.500%	\$54
14	354.000	Flow Measuring Devices	\$260,685	3.300%	\$8,603
15	355.000	Flow Measuring Installations	\$0	0.000%	\$0
16		TOTAL COLLECTION PLANT	\$1,085,299		\$25,906
17		PUMPING PLANT			
18	362.000	Receiving Wells and Pump Pits	\$16,211	4.000%	\$648
19	363.000	Pumping Equipment (Elec., Diesel, other)	\$368,420	10.000%	\$36,842
20	363.000	Services to Customers	\$0	0.000%	\$0
21		TOTAL PUMPING PLANT	\$384,631		\$37,490
22		TREATMENT & DISPOSAL PLANT			
23	370.000	Land and Land Rights	\$25,597	0.000%	\$0
24	371.000	Structures and Improvements	\$555,297	2.500%	\$13,882
25	372.000	Oxidation Lagoon	\$161,137	4.000%	\$6,445
26	373.000	Treatment and Disposal Equipment	\$929,087	2.500%	\$23,227
27	374.000	Plant Sewers	\$55,826	2.500%	\$1,396
28	375.000	Other Treatment & Disposal Plant Equip.	\$3,400	2.000%	\$68
29		TOTAL TREATEMENT & DISPOSAL PLANT	\$1,730,344		\$45,018
30		GENERAL PLANT			
31	389.000	Land and Land Rights	\$2,772	0.000%	\$0
32	390.000	Structures and Improvements	\$24,197	2.500%	\$605
33	391.000	Office Furniture & Equipment	\$224	5.000%	\$11
34		Office Computer Equipment	\$0	0.000%	\$0
35	392.000	Transportation Equipment	\$116,140	13.000%	\$15,098
36	393.000	Stores Equipment	\$17,514	4.000%	\$701
37	394.000	Tools, Shop and Garage Equipment	\$38,088	5.000%	\$1,904
38	395.000	Laboratory Equipment	\$26,444	5.000%	\$1,322
39	396,000	Power Operated Equipment	\$0	0.000%	\$0

Accounting Schedule: 12

Page: 1 of 2

Aqua MO. Inc. (Jefferson City) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Depreciation Expense - Sewer

Accounting Schedule: 12 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 8:10 AM

Number	Number	Plant Account Description	Adjusted [Pepreciation C Rate	epreciation Expense
40	397.000	Misc. Other Plant	\$0	0.000%	\$0
41		TOTAL GENERAL PLANT	\$225,379		\$19,641
42		ADMINISTRATIVE COST CENTER			
43	390.000	Structures and Improvements	\$1,386	2.500%	\$35
44	391.000	Office Equipment	\$107,233	14.300%	\$15,334
45		TOTAL ADMINISTRATIVE COST CENTER	\$108,619	-	\$15,369

Accounting Schedule: 12 Page: 2 of 2

MAPLEWOOD SEWER

Aqua MO. inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0257 Test Year Ending September 30, 2007 Expense Schedule - Sewer

Schedule: 1 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 9:10 AM

Account	•	Company	2	E		AND SECTION
Line Number		Test Year	Adjustment		Juriedictional	Adjusted
Number (Optional)	Expanse Description OPERATIONS EXPENSES	Amount	Number !	Adjustments	Allocation	Jurisdictional
2	Salaries and Wages	\$15,342	S-2	-\$2.972	100.00%	\$12,370
3	Employee Pensions and Benefits	\$15,542 \$4.404	5-2 S-3	-\$2,872 -\$1,777	100.00%	
Ă	Electricity - Pumping Treatment	\$4,180	5-3 S-4	-\$1,777 -\$1,309	100.00%	\$2,627 \$2,871
5	TOTAL OPERATIONS EXPENSE	\$23,926	3-4	-\$6,058	100.00%	\$17,868
	MAINTENANCE EXPENSES					
7	Outside Services Employed	\$3,960	S-7	\$1.533	100.00%	\$5,493
8	Supplies Expense	\$3,201	5-7 S-8	\$1,533 -\$2,682	100.00%	\$5, 49 3 \$519
9	TOTAL MAINTENANCE EXPENSE	\$7,161	3-0	-\$1,149	100.00%	\$6,012
10	CUSTOMER ACCOUNT EXPENSE					
11	Uncollectible Accounts	\$552			100.00%	\$552
12	TOTAL CUSTOMER ACCOUNT EXPENSE	\$552		\$0	100.00 %	\$552
13	ADMINISTRATIVE & GENERAL EXPENSES					
14	Accounting	\$650			100.00%	\$650
15	Computer Services	\$206			100.00%	\$206
16	Management Fees	\$11,045	S-16	\$525	100.00%	\$11.570
17	Leases	\$1,443	S-17	-\$216	100.00%	\$1,227
18	Transportation	\$11,773	S-18	-\$9.078	100.00%	\$2.695
19	Insurance	\$2,825	S-19	-\$1,759	100.00%	\$1,066
20	Other Expenses	\$14,769	S-20	-\$2,948	100.00%	\$11,821
21	TOTAL ADMINISTRATIVE AND GENERAL	\$42,711		-\$13,476		\$29,235
22	OTHER OPERATING EXPENSES					
23	CIAC Depreciation Expense	\$0	S-23	-\$7.673	100.00%	-\$7,673
24	Rate Case Expense	\$3,960	S-24	-\$1,893	100.00%	\$2,067
25	PSC Regulatory Fees	\$8,366	S-25	-\$1,078	100.00%	\$7,288
26 .	Depreciation	\$0	S-26	\$21,385	100.00%	\$21,385
27	TOTAL OTHER OPERATING EXPENSES	\$12,326		\$10,741		\$23,067
28	TAXES OTHER THAN INCOME					
29	Property Taxes	\$174	S-29	-\$159	100.00%	\$15
30	Payroli Taxes	\$1,427	S-30	-\$427	100.00%	\$1,000
31	TOTAL TAXES OTHER THAN INCOME	\$1,601		-\$586		\$1,015
32	TOTAL OPERATING EXPENSES	\$88,277		-\$10,528	i i reservi	\$77,749

Aqua MO. Inc. (Maplewood) **Informal Rate Case** Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Expense Adjustment Schedule - Sewer

Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 9:10 AM

A Expense Adj Number	그들이 사용으로 그 그는 그를 하는 것은 사람들이 가장 하는 것이 되었다. 그는 그는 그를 가는 것이 없어 없다면 생각하는 것이다.	C E CONTROL E CONTROL
**. *8-2 *	Salaries and Wages	42,972 ,
	Staff annualization of payroll (Hanneken)	-\$694
	Staff normalization of overtime (Hanneken)	-\$395
	To remove stock options and bonuses (Hanneken)	-\$1,883
126 * 8-3 40 <u>7.</u> 14	Employee Pensions and Benefits	
	Staff annualization of benefits (Hanneken)	-\$1,777
** 8-4 ****	Electricity Pumping Treatment	\$1,309
	Staff annualization of electricity (Cassidy)	-\$1,306
	Staff annualization of water utilities (Cassidy)	-\$3
8-7	Outside Services Employed	
	Staff annualization of contract services (Hanneken)	\$1,533
8-6 (25)	Supplies Expense	-\$2,682
	Staff annualization of supplies (Hanneken)	-\$2,682
8-16	Management Fees	\$525
	To disallow certain Sundry items (Hanneken)	-\$672
	To remove IL customer service replaced by Meritage (Hanneken)	-\$1,251
	To annualize Mertiage expense (Hanneken)	\$2,448
8-17	Leases () and the Relation of the Republic to Act	
	Staff annualization of leases other than vehicle (Hanneken)	-\$216

Schedule: 2 Page: 1 of 3

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Expense Adjustment Schedule - Sewer

Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 9:10 AM

Expense Adj Number	。	D E istment Total nount Adjustment
S-18	Transportation	× \$9,078
	Staff annualization of GE Fleet lease and maint (Hanneken)	-\$9,078
8-19	Ansurance (1994) The Park of the Same of t	\$1,759
	To annualize insurance expense (Hanneken)	-\$1,759
8-20 × Å	Other Expenses	\$\$\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
	Staff annualization of telephone (Hanneken)	\$456
	Removal of late fees (Hanneken)	-\$28
	Staff annualization of postage (Hanneken)	\$189
	Staff annualization of office supplies and misc. other (Hanneken)	\$90
	Removal of accruals (Hanneken)	-\$469
	Removal of non-ongoing costs (Hanneken)	-\$410
	Removal of Items annualized elsewhere (Hanneken)	-\$2,776
8-23 ²	CIAC Depreciation Expense	-\$7,073
	Staff annualization of CIAC amortization (Hanneken)	-\$7,673
S-24	Rate Case Expense	% ()
	To normalize rate case expense (Hanneken)	-\$2,102
	To normalize current rate case expense (Hanneken)	\$209
∳ 11 <mark>8-25</mark> 1,5€	PSC Regulatory Fees	-\$1,078
	Removal of PSC accruals (Hanneken)	\$2,154

Schedule: 2 Page: 2 of 3

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Expense Adjustment Schedule - Sewer

Schedule: 2 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 9:10 AM

A Expense Adj Number	B Adjustment Descri	ption	C D Account Adjustn Number Amou	E 1/2
	Staff annualization of PSC Asses	sment (Hanneken)	-\$	3,232
S-26 (\$ 1)	Depreciation — 《非来品》。		And the second of the second of	\$21,385
	To Annualize Depreciation		\$2	1,385
8-29	Property Taxes	e la company de la company La company de la company d	200 - 100 -	\$159
	Staff annualization of property ta	xes (Cassidy)		-\$159
8-30	Payroll Taxes	and should be		# -\$427
	Staff annualization of payroll tax	es (Hanneken)		-\$427
<i></i>	Total Expense Adjustments	grafia, seri kesker i s Seri	and the second	-\$10,528

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Revenue Summary Schedule - Sewer

Schedule: 3 Sponsor: John Cassidy Date: 7/10/2008 Time: 9:10 AM

Line Numbe	Description	Total K Ashount Amount
1	Customer Charge Revenues:	
2	Customer Number	394
3	Bills Per Year Customer Bills Per year	4,728
5	Current Customer Charge	7,120
6	Annualized Customer Charge Revenues	\$19,622
7	Commodity Charge Revenues:	
8	Total Gallons Sold	30,603,612
9	Less: Base Gallons Included In Customer Charge	-
10	Commodity Gallons	30,603,612
11	Block 1, Commodity Gallons per Block	
12	Block 1, Number of Commodity Gallons per Unit	
13	Block 1, Commodity Billing Units	
14	Block 1, Existing Commodity Charge	
15	Block 1, Annualized Commodity Charge Rev.	\$101,910
46	Total Annualized Societ Rate Revenues	12.53

Commodity Billing Units are based on the number of commodity gallons applicable to each block, divided by the tariff usage rate gallons (e.g. for tariff rate of \$2.50 per 1,000 gallons of usage, the commodity gallons for that rate would be divided by 1,000 to arrive at the number of commodity billing units.

Schedule: 3 Sponsor: John Cassidy Date: 7/10/2008 Time: 9:09 AM

Line Number	A Description	Commercial 2" Commodity E G Amount Amount	Commercial 3° Commodity H Amount Amount
1	Customer Charge Revenues:		
2	Customer Number	2	
3	Bills Per Year	12	12
4	Customer Bills Per year	24	12
5	Current Customer Charge	\$4.15	\$4.15
6	Annualized Customer Charge Revenues	\$1	100 \$50
7	Commodity Charge Revenues:		
8	Total Gallons Sold	2,692,000	10,200,000
9	Less: Base Gallons included in Customer Charge	<u> </u>	\ <u></u>
10	Commodity Gallons	2,692,000	10,200,000
11	Block 1, Commodity Gallons per Block	2,692,000	10,200,000
12	Block 1, Number of Commodity Gallons per Unit	1,000	1,000
13	Block 1, Commodity Billing Units	2,692.00	10,200.00
14	Block 1, Existing Commodity Charge	\$3.33	\$3.33
15	Block 1, Annualized Commodity Charge Rev.	\$8,	964 \$33,966
16	Total Annualized Sewer Rate Revenues	1 To 4 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	064 - 334,016

Commodity Billing Units are based on the number of commodity gallons applicable to each block, divided by the tariff usage rate gallons (e.g. for tariff rate of \$2.50 per 1,000 gallons of usage, the commodity gallons for that rate would be divided by 1,000 to arrive at the number of commodity billing units.

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Revenue Summary Schedule - Sawer

Schedule: 3 Sponsor: John Cassidy Date: 7/10/2008 Time: 9:09 AM

Line Number	Description (Control of Control o	Residential Commodity B C Amount Amount	Commercial 1° Commodity D E Antount Amount
1	Customer Charge Revenues:		
2 3 4	Customer Number Bills Per Year Customer Bills Per year	390 12 4,680	1 12 12
5	Current Customer Charge	\$4.15	\$4.15
6	Annualized Customer Charge Revenues	\$19,42	\$50
7	Commodity Charge Revenues:		
8	Total Gallons Sold	17,667,612	44,000
9	Less: Base Gallons included in Customer Charge	<u> </u>	
10	Commodity Gallons	17,667,612	44,000
11	Block 1, Commodity Gallons per Block	17,667,612	44,000
12	Block 1, Number of Commodity Gallons per Unit	1,000	1,000
13	Block 1, Commodity Billing Units	17,667.61	44.00
14	Block 1, Existing Commodity Charge	\$3,33	\$3.33
15	Block 1, Annualized Commodity Charge Rev.	\$58,83	3 \$147
s, 16,-	Total Annualized Source Rata Revoluce (See 2, 25) 1917 1917 1917	\$70.26	6

Commodity Billing Units are based on the number of commodity gallons applicable to each block, divided by the tariff usage rate gallons (e.g. for tariff rate of \$2.50 per 1,000 gallons of usage, the commodity gallons for that rate would be divided by 1,000 to arrive at the number of commodity billing units.

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Miscellaneous Revenues Feeder - Sewer

Schedule: 3-1 Sponsor: John Cassidy Date: 7/10/2008

Time: 9:10 AM

Numbe	Miscellaneous I	Description	Amount \$3.144
2	Total Miscelland		\$3.144

Schedule: 3-1 Page: 1 of 1

L lens	Description	Recount August (Optional)	Scarr Assessed	2 Customer Charge	Commodity	Percentage *Rasia
Rev-1	ANNUALIZED REVENUES		}			
Rev-2	Annualized Rate Revenues	(1)	\$121,532			
Rev-3	Miscellaneous Revenues	(4)	\$3,144			
Rev-4	TOTAL ANNUALIZED REVENUES		\$124,676			
1	OPERATIONS EXPENSES	(2)	[
2	Sataries and Wages		\$12,370	\$0	\$12,370	0.00%
3	Employee Pensions and Benefits		\$2,627	\$0	\$2,627	0.00%
4 5	Electricity - Pumping Treatment TOTAL OPERATIONS EXPENSE	-	\$2,871	\$0	\$2,871	0.00%
5	IOTAL OPERATIONS EXPENSE		\$17,868	\$0	\$17,868	
6	MAINTENANCE EXPENSES		ľ			
7	Outside Services Employed		\$5,493	\$0	\$5,493	0.00%
8	Supplies Expense	-	\$519	\$0	\$519	0.00%
9	TOTAL MAINTENANCE EXPENSE		\$6,012	\$0	\$6,012	
10	CUSTOMER ACCOUNT EXPENSE					
11	Uncollectible Accounts	_	\$552	\$0	\$552	0.00%
12	TOTAL CUSTOMER ACCOUNT EXPENSE		\$552	\$0	\$552	
13	ADMINISTRATIVE & GENERAL EXPENSES		1			
14	Accounting		\$650	\$0	\$650	0.00%
15	Computer Services		\$206	\$0	\$206	0.00%
16 17	Management Fees Leases		\$11,570	\$0	\$11,570	0.00%
18	Transportation		\$1,227 \$2,695	\$0 \$0	\$1,227 \$2,695	0.00% 0.00%
19	Insurance		\$1,066	\$0	\$1,066	0.00%
20	Other Expenses		\$11,821	\$0	\$11,821	0.00%
21	TOTAL ADMINISTRATIVE AND GENERAL	•	\$29,235	\$0	\$29,235	7.5-13
22	OTHER OPERATING EXPENSES		· ·			
23	CIAC Depreciation Expense		-\$7,673	\$0	-\$7,673	0.00%
24	Rate Case Expense		\$2,067	\$0	\$2,067	0.00%
25	PSC Regulatory Fees		\$7,288	\$0	\$7,288	0.00%
26	Depreciation		\$21,385	\$0	\$21,385	0.00%
27	TOTAL OTHER OPERATING EXPENSES		\$23,067	\$0	\$23,067	
28	TAXES OTHER THAN INCOME		ŀ			
29	Property Taxes		\$15	\$0	\$15	0.00%
30	Payroll Taxes		\$1,000	\$0	\$1,000	0.00%
31	TOTAL TAXES OTHER THAN INCOME		\$1,015	\$0	\$1,015	
32	TOTAL OPERATING EXPENSES	-	\$77,749	\$0	\$77,749	
44	Interest Expense	(3)	\$7,611	\$0	\$7,611	0.00%
45	Return on Equity	(3)	\$11,550	\$0	\$11,550	0.00%
46	Income Taxes	(3)	\$7,197	\$0	\$7,197	0.00%
47	TOTAL INTEREST RETURN & TAXES		\$26,358	\$0	\$26,358	
48	TOTAL COST OF SERVICE		\$104,107	\$0	\$104,107	
49	Less: Miscellaneous Revenues	-	\$3,144	\$0	\$3,144	0.00%
50	COST TO RECOVER IN RATES	-	\$100,963	\$0	\$100,963	
51	INCREMENTAL INCREASE IN RATE REVENUES	-	-\$20,569			
52	PERCENTAGE OF INCREASE		-16.50%			

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Rate Design Schedule - Sewer

Schedule: 4 Sponsor: Jim Russo Date: 7/10/2008 Time: 9:07 AM

REQUESTED INCREASE IN REVENUES

\$43,290

- (1) From Revenue Summary Schedule
- (2) From Expense Schedule
 (3) From PreTax Rate of Return Schedule, Rate Base & Return Schedule
 (4) From MiscRevenueFeeder Schedule

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Rate of Return Including Income Tax - Sewer

Schedule: 5 Sponsor: John Cassidy Date: 7/10/2008 Time: 9:07 AM

			Α		В	formulas
1	State income Tax Rate Statutory / Effe	ective	6.25%	(2)	5.21%	(1 - (B2 x .5)) x A1
2	Federal Income Tax Rate Statutory / E	Effective	35.00% ((1) & (2)	33.18%	(1 - B1) x A2
3	Composite Effective Income Tax Rate				38 .39%	B1 + B2
4	Equity Tax Factor				1.6231	1 / (1-B3)
5	Recommended Weighted Rate of Return Common and Preferred	rn on Equity -		-	4.72%	From Capital Structure Schedule
6	Weighted Rate of Return on Equity Incl	uding Income Tax			7.66%	B4 x B5
7	Recommended Weighted Rate of Return Long-Term and Short-Term	rn on Debt -		-	3.11%	From Capital Structure Schedule
8	Total Weighted Rate of Return Includin	g Income Tax		-	10.77%	B6+B7
· (1)	If Sub-Chapter S Corporation, Enter Y:			To R	ate Base Sched	ule
.,			Equity Income Re	quired	\$13,588	
			& Preliminary Fed	deral Tax		
_	Ta	x Rate Table				
	Net Income Range					1
	Start End	Tax Rate	Amount in Ran	ige	Tax on Range	

Net Incor	ne Range	 		
Start	End	Tax Rate	Amount in Range	Tax on Range
\$0	\$50,000	15.00%	\$13,588	\$2,038
\$50,001	\$75,000	25.00%	\$0	\$0
\$75,001	\$100,000	34.00%	\$0	\$0
\$100,001	\$335,000	39.00%	\$0	\$0
\$335,001	\$9,999,999,999	34,00%	\$0	\$0
			\$13,588	\$2,038
			Average Tax Rate:	35.00%

2012年 (1915年)

Agua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Rate Base Required Return on Investment Schedule - Sewer

Schedule: 6 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 9:07 AM

	Rate Base Description	Dollar Amount
f Plan	nt In Service	\$508,227 From Plant Schedule
2 Les	s Accumulated Depreciation Reserve	\$74,895 From Depreciation Reserve Scheduk
3 Net	Plant In Service	\$433,332
4 Oth	er Rate Base Items:	\$0
Cor	ntribution in Aid of Construction	-\$221,965
CIA	C Depreciation	\$40,194
Def	erred taxes	-\$6,850
5 Tota	al Rate Base	\$244,711
	al Weighted Rate of Return	
Incl	uding Income Tax	10.77% From PreTax Return & Taxes Sched

7

Required Return & Income Tax

\$26,358

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Capital Structure Schedule - Sewer

Schedule: 7 Sponsor: Ron Bible Date: 7/10/2008 Time: 9:07 AM

Line Number	<u>A</u> Description	Dollar Amount	C Percentage of Total Capital Structure	D Embedded Cost of Capital	Weighted Cost of 35
1	Common Stock	\$964,939,000	46.77%	10.10%	4.72%
2	Other Security-Non Tax Deductible	\$0	0.00%	0.00%	0.00%
3	Preferred Stock	\$0	0.00%	0.00%	0.00%
4	Long Term Debt	\$1,062,304,000	51.49%	5.84%	3.01%
5	Short Term Debt	\$35,703,079	1.73%	5.67%	0.10%
6	Other Security-Tax Deductible	\$0	0.00%	0.00%	0.00%
7.	TOTAL CAPITALIZATION	\$2,062,946,079	100.00%		7.83%

To PreTax Return Rate Schedule

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Plant in Service - Sewer

Schedule: 8 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 9:08 AM

Line	Account # (Options)	Plant Account Description	Total Plant	Adjustment (Adjustments #	Allocation	
<u>-</u>					-		
1		INTANGIBLE PLANT					
2	301.000	Organization	\$419			100.00%	\$41
3	302.000	Franchises	\$784			100.00%	\$78
4	303.000	Miscellaneous Intangible Plant	\$0			100.00%	\$
5		TOTAL INTANGIBLE PLANT	\$1,203		\$0		\$1,20
6		SOURCE OF SUPPLY PLANT					
7	310.000	Land & Land Rights	\$0			100.00%	\$
8	311.000	Structures & Improvements	<u>\$0</u>			100.00% _	<u> </u>
9		TOTAL SOURCE OF SUPPLY PLANT	\$0		\$0		\$
10		COLLECTION PLANT					
11	350,000	Land & Land Rights Collection	\$1,666			100.00%	\$1,66
12	351,200	Structures and Improvements - Collection	\$27,097			100.00%	\$27,09
13	352.100	Collection Sewers - Force	\$5,426			100.00%	\$5,42
14	352.200	Collection Sewers - Gravity	\$102,515			100.00%	\$102,51
15	353.000	Services to Customers	\$492			100.00%	\$49
16	354.000	Flow Measuring Devices	\$59,036			100.00% _	\$59,03
17		TOTAL COLLECTION PLANT	\$196,232		\$0		\$196,23
18		PUMPING PLANT					
19	362.000	Receiving Wells and Pump Pits	\$3,817			100.00%	\$3,81
20	363.000	Pumping Equipment (Elec.,Diesel, other)	\$78,592			100.00%	\$78,59
21	363.000	Services to Customers	\$0			100.00%	
22		TOTAL PUMPING PLANT	\$82,409		\$0		\$82,40
23		TREATMENT & DISPOSAL PLANT					
24	370.000	Land and Land Rights	\$1,789			100.00%	\$1,78
25	371.000	Structures and Improvements	\$109,428			100.00%	\$109,42
26	372.000	Oxidation Lagoon	\$879			100.00%	\$87
27	373.000	Treatment and Disposal Equipment	\$6 5,191			100.00%	\$65,19
28	374.000	Plant Sewers	\$13, 14 2			100.00%	\$13,14
29	376.000	Other Treatment & Disposal Plant Equip.	\$801			100.00% _	\$80
30		TOTAL TREATEMENT & DISPOSAL PLANT	\$191,230		\$0		\$191,23
31		GENERAL PLANT					
32	389.000	Land and Land Rights	\$653			100.00%	\$65
33	390.000	Structures and Improvements	\$5,631			100.00%	\$5,63
34	391.000	Office Furniture & Equipment	\$94			100.00%	\$9
35		Office Computer Equipment	\$0			100.00%	
36	392.000	Transportation Equipment	\$16,186	P-36	-\$16,186	100.00%	
37	393.000	Stores Equipment	\$6,004			100.00%	\$6,00
38	394.000	Tools, Shop and Garage Equipment	\$ 657			100.00%	\$65
39	395.000	Laboratory Equipment	\$0			100.00%	
40	396.000	Power Operated Equipment	\$ 0			100.00%	•
41	397.000	Misc. Other Plant				100.00% _	
42		TOTAL GENERAL PLANT	\$29,225		-\$16,186		\$13,03
43		ADMINISTRATIVE COST CENTER					
44	390.000	Structures and Improvements	\$308			100.00%	\$30
45	391.000	Office Equipment	\$23,806			100.00% _	\$23,80
46		TOTAL ADMINISTRATIVE COST CENTER	\$24,114		\$0		\$24,11

To Rate Base & Depreciation Schedules

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Schedule of Adjustments for Plant in Service - Sewer

Schedule: 9 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 9:08 AM

Plant Adjustment Adjustment Number Plant in Service Adjustment Description Ne	C D E count Adjustment Total mber Amount Adjustment
P-36 Transportation Equipment	2.000
To adjust for current vehicle inventory	-\$16,186
Total Plant Adjustments	\$18,188

Schedule: 9 Page: 1 of 1

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Accumulated Depreciation Reserve - Sewer

Schedule: 10 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 9:08 AM

Adjusted Fiediction	furiaclictional ** Allocation*		Millustraent Number		Depreciation Reserve Description	Account Number	ine 🤄
							Acres 9
					INTANGIBLE PLANT		1
	100.00%			\$0	Organization	301.000	2
	100.00%			\$0	Franchises	302.000	3
	100.00%			\$0	Miscellaneous Intangible Plant	303.000	4
		\$0		\$0	TOTAL INTANGIBLE PLANT		5
					SOURCE OF SUPPLY PLANT		6
	100.00%			\$0	Land & Land Rights	310.000	7
	100.00%			\$0	Structures & Improvements	311.000	8
.,		\$0		\$0	TOTAL SOURCE OF SUPPLY PLANT		9
					COLLECTION PLANT		10
	100.00%			\$0	Land & Land Rights Collection	350.000	11
\$3,1	100.00%			\$3,164	Structures and Improvements - Collection	351.200	12
\$5	100.00%			\$545	Collection Sewers - Force	352.100	13
\$1,1	100.00%			\$1,179	Collection Sewers - Gravity	352.200	14
\$	100.00%			\$34	Services to Customers	353.000	15
\$10,1	100.00%			\$10,159	Flow Measuring Devices	354.000	16
\$15,0		\$0		\$15,081	TOTAL COLLECTION PLANT		17
					PUMPING PLANT		18
\$2,7	100.00%			\$2,720	Receiving Wells and Pump Pits	362.000	19
\$29,5	100.00%			\$29,541	Pumping Equipment (Elec., Diesel, other)	363.000	20
	100.00%			\$0	Services to Customers	363.000	21
\$32,2		\$0		\$32,261	TOTAL PUMPING PLANT		22
					TREATMENT & DISPOSAL PLANT		23
	100.00%			\$0	Land and Land Rights	370.000	24
\$17,8	100.00%			\$17,878	Structures and Improvements	371.000	25
	100.00%			\$1	Oxidation Lagoon	372.000	26
\$2	100.00%			\$290	Treatment and Disposal Equipment	373.000	27
\$3,3	100.00%			\$3,366	Plant Sewers	374.000	28
\$	100.00%			\$88	Other Treatment & Disposal Plant Equip.	376.000	29
\$21,6		\$0		\$21,623	TOTAL TREATEMENT & DISPOSAL PLANT		30
					GENERAL PLANT		31
	100.00%			\$0	Land and Land Rights	389.000	32
\$1,7	100.00%			\$1,723	Structures and Improvements	390.000	33
	100.00%			\$0	Office Furniture & Equipment	391.000	34
	100.00%			\$0	Office Computer Equipment		35
	100.00%	-\$15,610	R-36	\$15,610	Transportation Equipment	392.000	36
\$4,1	100.00%			\$4,186	Stores Equipment	393.000	37
\$	100.00%			\$33	Tools, Shop and Garage Equipment	394.000	38
	100.00%			\$0	Laboratory Equipment	395.000	39
	100.00%			\$0	Power Operated Equipment	396.000	40
	100.00%			\$0	Misc. Other Plant	397.000	41
\$5,9		-\$15,610		\$21,552	TOTAL GENERAL PLANT	••••	42
					ADMINISTRATIVE COST CENTER		43
	100.00%			\$27	Structures and Improvements	390.000	44
-5	100.00%			-\$39	Office Equipment	391.000	45
-4		\$0		-\$12	TOTAL ADMINISTRATIVE COST CENTER		46

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Accumulated Depreciation Reserve - Sewer

Schedule: 10 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 9:08 AM

Line Account	E E G Total Polyatment Juntalictional Adjusted	l
Number Number	Depreciation Reserve Description Reserve Number, Adjustments Allocation Jurisdictional	l

To Rate Base Schedule

Aqua MO. inc. (Mapiewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007

Adjustments for Accum. Deprec. Resv. - Sewer

Date: 7/10/2008

Sponsor: Lisa Hanneken

Time: 9:09 AM

Schedule: 11

A B Reserve Adjustment Accumulated Depreciation Reserve Number Adjustments Description	© D E Total Account Adjustment Adjustment Number Amount Amount
R-36 Transportation Equipment To adjust for current vehicle inventory	-\$15,610

Total Reserve Adjustments

Schedule: 11 Page: 1 of 1

Aqua MO. Inc. (Maplewood) Informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Depreciation Expense - Sewer

Schedule: 12 Sponsor: Lisa Hanneken Date: 7/10/2008 Time: 9:08 AM

Line	Account		C Adjusted	D Depreciation	Depreciation
⊔ne Number	Number	Plant Account Description	Juriedictional	Contract to the second	Expense
	10-1111-012			8.77.M	
1		INTANGIBLE PLANT			
2	301.000	Organization	\$419	0.000%	\$0
3	302.000	Franchises	\$784	0.000%	\$0
4	303.000	Miscellaneous Intangible Plant	\$0	0.000%	\$0
5		TOTAL INTANGIBLE PLANT	\$1,203		\$0
6		SOURCE OF SUPPLY PLANT			
7	310.000	Land & Land Rights	\$0	0.000%	\$0
8	311.000	Structures & Improvements	\$0	0.000%	\$0
9		TOTAL SOURCE OF SUPPLY PLANT	\$0		\$0
10		COLLECTION PLANT			
11	350.000	Land & Land Rights Collection	\$1,666	0.000%	\$0
12	351.200	Structures and Improvements - Collection	\$27,097	2.500%	\$677
13 '	352.100	Collection Sewers - Force	\$5,426	2.000%	\$109
14	352.200	Collection Sewers - Gravity	\$102,515	2.000%	\$2,050
15	353.000	Services to Customers	\$492	2.500%	\$12
16	354.000	Flow Measuring Devices	\$59,036	3.300%	\$1,948
17		TOTAL COLLECTION PLANT	\$196,232		\$4,796
18		PUMPING PLANT			
19	362.000	Receiving Wells and Pump Pits	\$3,817	4.000%	\$153
20	363.000	Pumping Equipment (Elec., Diesel, other)	\$78,592	10.000%	\$7,859
21	363.000	Services to Customers	\$0	0.000%	\$0
22		TOTAL PUMPING PLANT	\$82,409		\$8,012
23		TREATMENT & DISPOSAL PLANT			
24	370.000	Land and Land Rights	\$1,789	0.000%	\$0
25	371.000	Structures and Improvements	\$109,428	2.500%	\$2,736
26	372.000	Oxidation Lagoon	\$879	4.000%	\$35
27	373.000	Treatment and Disposal Equipment	\$65,191	2.500%	\$1,630
28	374.000	Plant Sewers	\$13,142	2.500%	\$329
29	376.000	Other Treatment & Disposal Plant Equip.	<u>\$801</u>	2.000%	\$16
30		TOTAL TREATEMENT & DISPOSAL PLANT	\$191,230		\$4,746
31		GENERAL PLANT			
32	389.000	Land and Land Rights	\$653	0.000%	\$0
33	390.000	Structures and Improvements	\$ 5,631	2.500%	\$141
34	391.000	Office Furniture & Equipment	\$94	5.000%	\$5
35		Office Computer Equipment	\$0	0.000%	\$0
36	392.000	Transportation Equipment	\$ 0	13.000%	\$0
37	393.000	Stores Equipment	\$ 6,004	4.000%	\$240
38	394.000	Tools, Shop and Garage Equipment	\$ 657	5.000%	\$33
39	395.000	Laboratory Equipment	\$0	0.000%	\$0
40	396.000	Power Operated Equipment	\$0	0.000%	\$0
41	397.000	Misc. Other Plant	\$0	0.000%	\$0

Schedule: 12 Page: 1 of 2

Aqua MO. Inc. (Maplewood) informal Rate Case Tracking Number SR-2008-0267 Test Year Ending September 30, 2007 Depreciation Expense - Sewer

Schedule: 12 Sponsor: Lisa Hanneken Date: 7/10/2008

Time: 9:08 AM

tumber	Number	Plant Account Description	Jurisdictional	Rate	Expense
42	i	TOTAL GENERAL PLANT	\$13,039		\$419
43		ADMINISTRATIVE COST CENTER			
44	390.000	Structures and Improvements	\$308	2.500%	\$8
45	391.000	Office Equipment	\$23,806	14.300%	\$3,404
46		TOTAL ADMINISTRATIVE COST CENTER	\$24,114		\$3,412

Schedule: 12 Page: 2 of 2

Agreement Attachment D Rate Design Worksheet

Aqua Missouri CU-Jefferson City

Development of Tariffed Rates-Sewer

Agreement is to increase currently tariffed rates by a percentage equal to the agreed-upon overall revenue increase divided by the revenues generated by the currently tariffed rates.

Revenues Generated by Current Tariffed Rates	\$	597,781
Agreed-Upon Overall Revenue Increase	\$	439,045
Percentage Increase Needed		73.446%

To Pinz		Mete	ed C	ustomer	Rates			
Current		Pro	Proposed Curren		urrent	-		
Customer	Customer		Customer		Commodity			
Type Charge		Charge		Rate		Rate		
Residential	\$	27.75	\$	48.13	\$	-	\$	-
Commercial	\$	27.75	\$	48.13	\$	3.970	\$	6.886

AQUA MISSOURI C/U-MAPLEWOOD

Development of Tariffed Rates-Sewer

Agreement is to increase currently tariffed rates by a percentage equal to the agreed-upon overall revenue increase divided by the revenues generated by the currently tariffed rates.

Revenues Generated by Current Tariffed Rates	\$	121,531
Agreed-Upon Overall Revenue Increase	\$	(10,935)
Percentage Increase Needed	-	8.998%

Metered Customer Rates								
Meter Size	Current Customer Charge		Proposed Customer Charge		Current Usage Rate		Proposed Usage Rate	
3/4"	\$	4.15	\$	3.55	\$	3.330	\$	3.030
1"	\$	4.15	\$	6.04	\$	3.330	\$	3.030
2"	\$	4.15	\$	18.82	\$	3.330	\$	3.030
3"	\$	4.15	\$	37.99	\$	3.330	\$	3.030

Proposed Customer charge is based on total dollars (\$16095) allocated to customer charge.

Agreement Attachment E Billing Comparison Worksheet

Aqua Missouri CU-Jefferson City

Residential Customer Bill Comparison-Sewer

Rates for Residential Customer

Current Base

Proposed Base

Customer Charge

Customer Charge

\$27.75

\$48.13

current service charge is monthly charge

MONTHLY RESIDENTIAL BILL COMPARISON

Current Rates

Customer Charge \$ 27.75

Total Bill

\$ 27.75

Proposed Rates

Customer Charge \$ 48.13

Total Bill \$ 48.13

INCREASES

Total Bill

\$ Increase \$20.38

% Increase 73.45%

AQUA MISSOURI C/U-MAPLEWOOD

Residential Customer Bill Comparison-Sewer

	Rates for 5/8" N	/leter	
Current Base	Proposed Base	Current	Proposed
Customer Charge	Customer Charge	Usage Rate	Usage Rate
\$4.15	\$3.55	\$3.330	\$3.030

1

current service charge is monthly charge

MONTHLY BILL COMPARISON

Current Rates Customer Charge Usage Charge Total Bill	\$ \$	4.15 16.65 20.80
Proposed Rates Customer Charge Usage Charge Total Bill	\$ \$ \$	
Customer Charge \$ Increase % Increase	•	50.60) 4.46%
Usage Charge \$ Increase % Increase	(\$	\$1.50) N/A
Total Bill \$ Increase % Increase		\$2.10) 0.09%

Agreement Attachment F Schedule of Depreciation Rates

Aqua Missouri, Inc.

DEPRECIATION RATES (SEWER)

QS-2008-0005 & QS-2008-0006

ACCOUNT		DEPRECIATION	AVERAGE SERVICE	NET
NUMBER	ACCOUNT DESCRIPTION	RATE	LIFE (YEARS)	SALVAGE
351	Structures & Improvements	2.5%	40	
352.1	Collection Sewers (Force)	2.0%	50	
352.2	Collection Sewers (Gravity)	2.0%	50	
353	Services to Customers	2.5%	40	
354	Flow Measurement Devices	3.3%	30	
362	Receiving Wells	4.0%	25	
363	Electric Pumping Equipment	10.0%	10	
371	Structures & Improvements	2.5%	40	
372	Oxidation Lagoons	4.0%	25	
373	Treatment & Disposal Facilities	2.5%	40	
374	Plant Sewers	2.5%	40	
375	Other Treatment & Disposal Plt. Equip.	2.0%	50	
390	Structures & Improvements	2.5%	40	
391	Office Furniture & Equipment	5.0%	20	
391.1	Office Computers & Equipment	14.3%	· 7	
392	Transportation Equipment	13.0%	7	9%
394	Tools, Shop, Garage Equipment	5.0%	20	
395	Laboratory Equipment	5.0%	20	
393	Stores Equipment	4.0%	25	

Agreement Attachment G EMSD Report

REPORT OF CUSTOMER SERVICE AND BUSINESS OPERATIONS REVIEW

Engineering and Management Services Department Small Company Rate Increase Request

Tracking File No: WR-2008-0266, SR-2008-0267, SR-2008-0268, WR-2008-0269

Aqua Missouri Inc.

The Engineering and Management Services Department (EMSD) staff initiated a review of the customer service processes, procedures, and practices of Aqua Missouri, Inc. (Aqua Missouri or Company) on January 7, 2008. The review was performed in conjunction with a small company rate increase request submitted by Aqua Missouri on October 22, 2007, and given Tracking Numbers QW-2008-0004, QS-2008-0005, QS-2008-0006 and QW-2008-0007. The EMSD staff examined Company tariffs, annual reports for the past four years, Commission complaint and inquiry records, and information provided by the Company in relation to its customer service operations.

The purpose of the EMSD is to promote and encourage efficient and effective utility management. This purpose contributes to the Commission's overall mission to ensure that customers receive safe and adequate service at the lowest possible cost, while providing utilities the opportunity to earn a fair return on their investment.

The objectives of the EMSD staff's review were to document and analyze the management control processes, procedures, and practices used by the Company to ensure adequate customer service is provided. The findings of this review provide the Commission with information regarding the Company's customer service operations. This review also includes recommendations, when appropriate, to improve the quality of service Aqua Missouri provides to its customers.

The scope of this review focused on Company policy, procedure and practices related to:

- Administrative
- Customer Billing
- Credit and Collections
- Call Center
- Complaint and Inquiry Handling and Recording

- Record Storage and Security
- Customer Communications

Company Overview

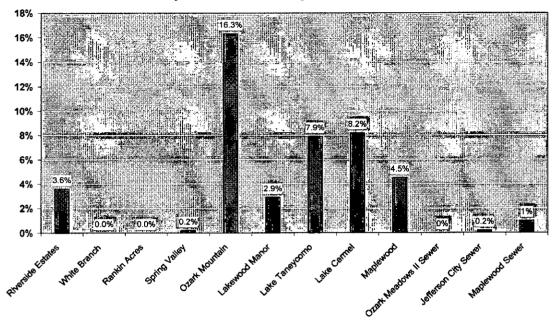
A Section

The Company began as Capital Utilities in 1989 and became Riverside. It was acquired by Aqua Source in October of 1998 and purchased by Aqua America on August 1, 2003 and became Aqua Missouri. Aqua America provides water and wastewater services to approximately 2.8 million residents in Pennsylvania, Ohio, Illinois, Texas, New Jersey, Indiana, Virginia, Florida, North Carolina, Maine, Missouri, New York and South Carolina. Aqua America has acquired several water and sewer companies in the recent past, including Aqua Source, which is now known as Aqua Missouri.

Aqua Missouri stated they currently provide service to approximately 1,700 water and 2,300 sewer customers distributed over service areas in the areas of Jefferson City, Holts Summit, Sedalia, Shell Knob (Table Rock), Branson, Ozark and Eugene. The Company has typically experienced 3-4% customer growth in their Jefferson City area, but is forecasting growth to be minimal. Several of the Company's service areas are landlocked and have little or no room for growth to occur such as the Maplewood and Lake Taneycomo sites.

The following graph displays the customer growth that Aqua Missouri has been experiencing within their service territories. The largest percent increase in new customers has been in the Ozark Mountain service area, followed by Lake Carmel and Lake Taneycomo.

Percent Increase in New Customers May 2007-Dec 2007 by Service Area



Aqua Missouri is planning approximately \$800,000 in capital expenditures for 2008. The planned expenditures are for treatment plant equipment, lift station, chlorination de-chlorinator, lab equipment, water meters, storage tank, well house rehab, tools and hydrant for chlorine room.

Administrative

Commission Rule 4 CSR 240-13 pertains to electric, gas, and water utilities, while Chapters 60 and 61 relate to sewer utilities. The Company does have a copy of the Commission's Chapter 13 Rule pertaining to water utilities and Chapters 60 and 61 pertaining to sewer utilities, which have been provided to the corporate office and to certain Aqua Missouri employees.

The Area/Regional Manager is responsible for the day-to-day operations of the Company. Corporate refers to this person as the Regional Manager. The Company currently has five Operators and one Facility Supervisor in Jefferson City. There is also one Operator in Sedalia and one Supervisor for the southwest area. The operators and

supervisors perform general maintenance and repair on the systems. The Company performs monthly well testing through the DNR state lab and is funded through the primacy fee collected from customers.

Aqua Missouri employees receive 30 hours of training every three years as required by DNR. The Company tracks their employee work time with time sheets, by facility or tariff entity and division such as collections or treatment. Employees also include a description of the work they perform.

Customer Billing

Billing was historically handled at the local level at Aqua Missouri under previous ownership. It is now handled through central billing in Bryn Mawr, PA. Acquiring many water and sewer companies has increased complexity in billing nationally for Aqua America. Their solution to this has been to convert to a centralized billing system for all service areas and to utilize Banner software for all service areas, including Aqua Missouri.

Banner software was acquired by Aqua America in 1996 and first implemented in the southeast Pennsylvania area in 1999. Aqua Missouri switched to Reflections billing software from Avatar leading up to the conversion to Banner software. The conversion to Banner software for Aqua Missouri took place in May of 2007 and included approximately 160,000 Aqua America customers in Ohio, Illinois, Indiana and Missouri.

The conversion contributed to billing challenges for Aqua Missouri. Extended billing periods and customers receiving unbilled service were the two major challenges that significantly impacted Aqua Missouri customers. The Company did not send bills to Missouri customers in the month of June following the May conversion to Banner. The Company stated they wanted to ensure correct bills were sent to customers. The Company did send information via mail notifying customers of the situation. They claimed that 99% of their customers received bills in July for June, but there were some receiving even longer extended billing timeframes. The Company gave customers an amount of time to pay their bill that is equal to the billing period on their bill.

Aqua Missouri has had challenges in processing applications for service on new construction and is still experiencing delays. Several new construction customers have

been receiving unbilled service due to work orders not being completed. The source of this problem is at both the central billing office in Bryn Mawr, PA and the local Jefferson City office. Bryn Mawr employees were spending a majority of the time working on challenges surrounding the conversions of Missouri and other states to the Banner system. The conversion work volume caused the Bryn Mawr office to fall behind on new service work orders. There was also decreased attention given to completing work order entries for new construction customers at the local Jefferson City office. The staff person primarily responsible for this task left the Company and no attention had been given to training other staff or new staff to ensure this function was completed. Aqua Missouri stated they were aware of 17 customers in the Ozark Meadows area receiving unbilled service. Based on information provided by customers at the local public hearings, customers receiving unbilled service are still an area of concern for Aqua Missouri.

The Company explained that they now have an employee trained to enter these customers into the system. The Company stated they would backbill customers receiving unbilled service as discovered to bring charges up to date. Aqua Missouri was able to identify 17 customers, and six of these situations still have not been resolved. Of the 12 customers the Company displayed as being resolved, back billing varied from one month to 12 months. The Company was unable to state a dollar amount or number of customers that were back billed.

Incorrect coding of the primacy fee was another challenge that faced the Company after the May 2007 conversion for Missouri. This problem resulted in overcharging for Missouri customers. The Company credited customer accounts to correct this situation and also notified customers. The incorrect primacy fee charges were in the months of June, July and August. The correct primacy fee amount is \$3.24 and now appears on the bill.

The Company stated they were aware of a problem with customers receiving unbilled service where they had hooked in without notifying the Company. They stated it has historically been a problem with sewer rather than water service. They have had instances where new construction has connected to the sewer system without notice to Aqua Missouri. The Company has developed one solution to this problem by providing a list of customers to their Operators biannually and requiring the Operators to site check

locations for customers that connected to a Company system without arranging service with the Company. Although the Company has explained that this is a solution to identifying residences receiving unbilled service, information gathered at local public hearings indicates the issue has not been fully resolved.

Cole County currently sends Aqua Missouri a copy of permits for new construction. The Company uses these records to send a letter to the builder with information and fee requirements. The letter also encourages service to be set up or the Company can dig up their service and disconnect. Customers can be back billed for up to one year of usage.

The Company has new customers complete an application for service and pay an application fee on new construction. Written customer applications have not been required since the conversion to billing software in May 2007. Customers are allowed to apply via phone, Internet or mail. The Company typically does not require an application or fee from new customers at residences that have changed ownership. The Company also provides a brochure to new customers that summarizes rights and responsibilities of the Company and customers. Aqua Missouri has a new "Welcome Package" program they hope to implement by February or March 2008.

The Company uses Banner 3.1 billing software by Ventyx. Aqua Missouri began using this software in May of 2007. This software is operated in conjunction with Service Link for uploading meter read data. The meter read data is first entered monthly into handheld units and then uploaded through Service Link software to the Banner billing system. Work orders are also downloaded to the handheld systems daily. Meters are read the 9th, 10th, 11th and 12th of the month in the southwest region and the 21st, 22nd, and 23rd in the Jefferson City Service territory. Customers receive estimated bills on occasion.

Central billing runs a monthly billing report and then allows any corrections made for billing amounts. The bills are then processed and mailed to customers the following day. Most billing functions are done in-house; however, the Company utilizes an outside vendor (Workflow) to print, sort and send bills to the post office. Customers are billed monthly; however, the Company is aware of customers not being billed for extended time periods. The Company stated in April of 2008, accounts that were not metered

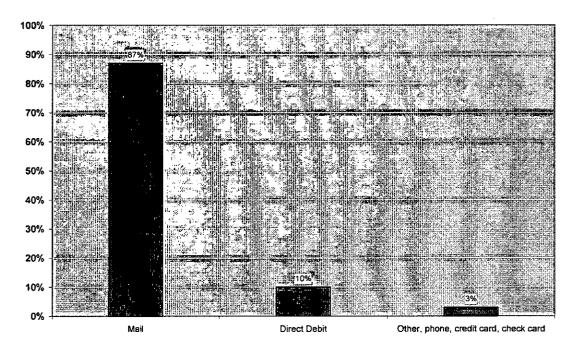
experienced an extended billing period of 37 days and a shortened billing period of 24 days in January. The Company explained that this was due to the Company working to separate non-metered accounts out of the same billing cycle as metered accounts. 1,905 customers were affected by this issue and the Company stated that the problem is now resolved.

Credit and Collections

Customers have the option to pay by mail-in (Newark, NJ), credit card (Visa, MasterCard, Discover), or check via phone. The check pay via the phone costs the customer \$2.95. The Company also has zip check, which is payment by an automatic debit from their checking account. Payment options are located on customer bills and the Aqua Missouri Web site. The Company does not collect deposits and payments are never collected in the field.

A majority of customers make payments through the mail, followed by direct debit and payment by phone with credit card or check. The following graph displays the breakdown of customers' use of payment options.

Percentage of Customer Payment Method



Consistent with the Commission's rules, customers are given 21 days to pay their bills and are considered delinquent after 21 days. Five out of the twelve Aqua Missouri service territories have late fees of varying amounts and the other service territories do not have a late fee. The following table displays late fee information for each Aqua Missouri service territory.

Service Territory	# Late Charge ≥				
:### <u>Water</u>	推 [] [] [] [] []				
CU-Maplewood	none				
CU-Lake Carmel	none				
RU-Riverside Estates	none				
RU-White Branch	none				
RU-Rankin Acres	none				
RU-Spring Valley	none				
RU-Ozark Mountain	\$2.10/month				
RU-Lakewood Manor	\$5.00 or 10%				
RU-LTA	none				
Sewer Sewer	(利益)利益(利益)				
CU-Maplewood	\$5.00				
CU-Jefferson City	\$5.00				
Ozark Meadows	5% or \$2.00				
Info tales from Comment Touist					

Info taken from Company Tariff

Seven days after the delinquent date, a delinquent notice is issued on a late balance of \$200 or more. A shut-off notice is mailed on day 15 after the delinquent date followed next by a customer call (by an outside vendor) for a payment reminder. On day 24 after the due date, shut-off service orders are issued for all accounts with \$200 or more due. The Company utilizes an outside vendor to autodial notice of disconnect three days prior to the shut off date. A door hanger is also placed on the customer's door 24 hours before actual shut off. Service is then disconnected until payment is made. Downloading work orders daily helps the Company verify delinquent accounts and avoid disconnection to customers when payment for a past due amount has been received.

Disconnection notices are prepared and mailed from the Bryn Mawr, PA, central billing office. All of the Operators perform customer disconnects as needed. The Company has disconnected sewer customers in the past; however, disconnection of water customers for nonpayment is more common. Elder valves are used to shut off service to delinquent sewer customers. Disconnections are not completed on Fridays, weekends or the day before a holiday.

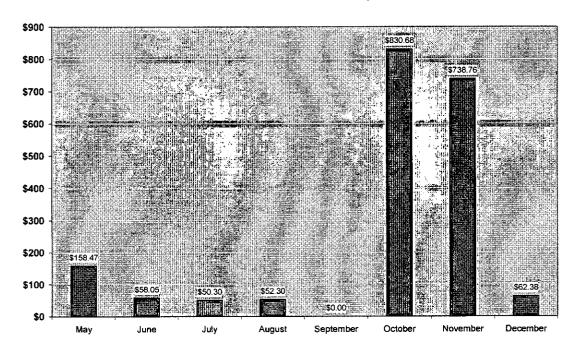
The Company stated reconnections are completed within 24 hours of payment and usually during the same day of receiving payment. They schedule exact times, instead of time periods, for reconnection of service. A resident must be present to perform a reconnect. Payment of all past due amounts must be verified before reconnects are performed. Customers are charged a reconnect fee, which is determined by the local service area tariff.

Aqua Missouri could not provide data on the number of delinquent disconnections performed in the months before the May 2007 conversion; however, they stated that the average was 20 per month leading up to the conversion. The Company did not perform delinquent disconnections on accounts converted to Banner between June and August 2007. The following table displays how many delinquent disconnections the Company performed between September 2007 and December 2007.

Aqua Missour Disconnections 2007 (Water Only)					
June	0				
July	0				
August	0				
September	7				
October	6				
November	2				
December	8				

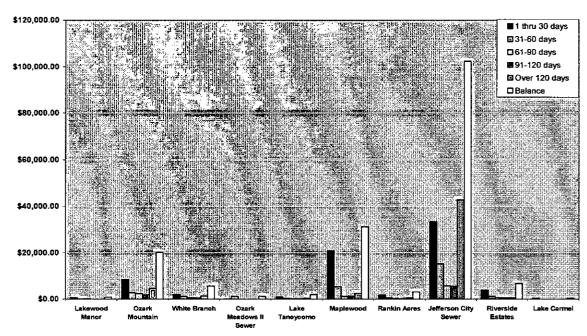
Returned checks are handled by the central billing office. The returned check is posted to the customer's account, charges are reversed and the billing amount is added back onto the account. The Company then adds a returned check fee of \$10.00 to the customer's account and mails the check back with correspondence. The Company had a total of \$1,950.94 in bad check amounts from May 2007 to December 2007. The following graph shows the total amount in bad checks from May 2007 to December 2007.

Dollar Amount of Returned Checks May 2007-Dec 2007



Source: Information provided by Company

The Company has a substantial amount of money uncollected from customers. The following graph displays information indicating how much in customer usage fees are uncollected for customers 1-30, 31-60, 61-90, 91-120 and over 120 days past the date of being billed.



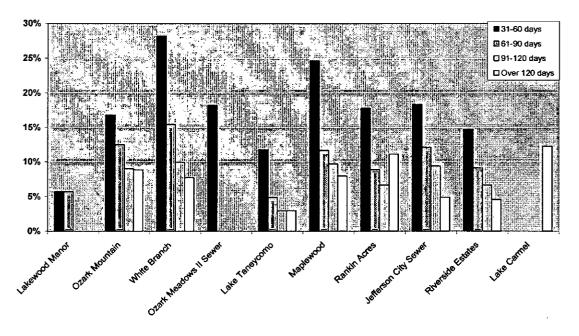
Customer Amounts Due Past Billing Dates by Service Area

Source: Information provided by Company

The data shows the Jefferson City Sewer service area has a significant amount of uncollected service usage fees that are over 120 days past the date of billing. The Company explained that Jefferson City Sewer has many accounts that do not have a shut off valve at the property. A shut off for non-payment requires a 30 day notification by certified letter. The shut off valve can be done after the 30 days, if necessary. This process was recently re-started after a moratorium period following the conversion to the Banner Customer Information System.

The next graph displays the percent of customers with amounts due from 31-60, 61-90, 91-120 and over 120 days past the date of being billed.

Percentage of Customers with Payments due Beyond 30 Days by Service Area



The previous graph shows that each service area contains customers with payments due beyond 30 days. Several service areas contain a significant amount of customers with payments due beyond 120 days.

Call Center

Calls were previously handled in the Jefferson City office prior to Aqua America acquiring the Company. In 2004 Missouri calls were routed to Kankakee, IL. Now calls are primarily routed to the Kankakee office, but can be handled by two other locations in Bryn Mawr, PA and Cary, NC, depending on call volumes of various regions. The Company explained they chose these three locations due to regional distribution, labor pool and prior system knowledge. The Company stated that utilizing three locations allows for greater continuity of service by facilitating the ability to route calls when there are unforeseen circumstances at one particular call center location. The Company stated that June 12, 2007, was the first time that Missouri calls were permitted to be handled in

Bryn Mawr or Cary. This was a high call volume time period shortly after the conversion.

The Company believes the centralization of certain processes has allowed smaller entities to benefit from service options they formerly were unable to provide; such as, the ability to measure performance, payment by phone and access to account balance information.

Centralizing these functions has allowed certain functions to be available to smaller entities such as Aqua Missouri; however, there was a significant decrease in customer service levels during implementation of a centralized billing system when nearly all customers experienced extended billing periods. An Aqua Missouri service representative stated that they did experience an increase in call volume after the conversion during the months of August and September with questions regarding extended billing periods.

The Company maintains four call center performance targets:

- 1) Abandoned Call Rate (Company target is less than 5%)
- 2) Average Speed of Answer, or percent of calls customer service representative can answer in less than 90 seconds (Company target is greater than 80%)
- 3) Average Speed of Answer, (Company target is less than 60 seconds)
- 4) Average Handled Time, Includes CSR talking, listening, hold-time and CSR time between calls while entering information from last call (Company target is 4 minutes or less)

Performance reports are distributed to the Jefferson City office monthly to display call center performance and reasons for customers calling. All calls are coded by a reason that a customer is calling. There are close to 100 codes for customer call types. Service Representatives generally handle 6-10 various types of calls per day. A Customer Service Representative stated the top three coded phone calls include: customer moving in or out, late payments not updated on a customer's bill and the amount of the customer's last meter read. The following exhibit displays call center statistics for Aqua America customers in PA, NC, VA, TX, FL, NJ, IL, MO and IN. Aqua Missouri customers are included within these statistics.

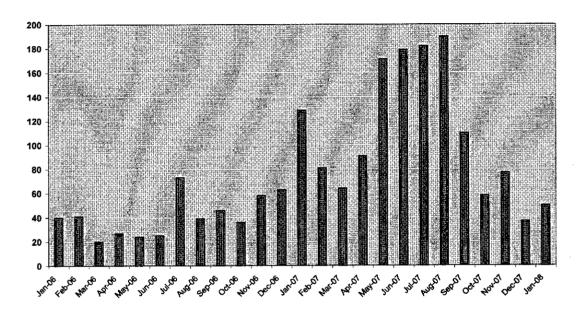
Aqua Missouri Call Center Metrics								
		Abandoned Call Rate	Answer Speed Service	Average Speed to Answer	Average Handle	Average Number Calls Per Day		
	Goal	<5%	>80%	<60 seconds	<4 minutes			
2006		3.60%	86%	40	3:24	1393		
		3.8%	83%	41	3:41	1292		
i result	March	1.6%	93%	20	3:41	1243		
	April	2.2%	89%	27	3:53	1177		
iii ii ii je	May	1.7%	91%	24	3:39	na		
	June	2.0%	89%	25	3:34	na		
Same (i)	July	7.0%	70%	73	4:03	2100		
Andrew III	August	3.3%	84%	39	3:57	2363		
認識事	September	4.4%	81%	46	4:06	2671		
lli ye y	October	3.1%	85%	36	3:45	2475		
11 11 11	November	6.0%	77%	58	3:39	2973		
調算等	December	8.5%	72%	63	3:37	3192		
2007	January	16.0%	51%	129	3:44	3812		
開 順記	February	7.8%	66%	81	4:11	3487		
	March	5.4%	72%	64	4:06	3749		
	April	8.3%	62%	91	4:14	4041		
	May	14.5%	40%	171	4:35	4331		
\$ 25 (3) (1) (1) \$ 24 (4)	June	16.0%	38%	179	4:38	4909		
193	July	15.7%	41%	182	4:38	5200		
	August	15.8%	38%	190	4:49	5394		
2000 L	September	7.6%	63%	110	4:38	4825		
200	October	3.9%	78%	58	4:30	4688		
434	November	5.2%	71%	77	4:23	4548		
23/1	December	2.4%	86%	37	4:14	3913		
2008	January	3.4%	81%	50	4:01	4355		

The information in the previous exhibit shows the Company had a significantly larger amount of calls in the months immediately following the May 2007 conversion than in other months. The Company saw a decrease in performance in their average speed of answer and abandoned call rate metrics.

The Company explained they did have challenges concerning what they described as "busy outs" right after the conversion to Banner software. Call volumes were high and some customers were unable to get through to a representative. The Company has stated that they added more phone lines to correct the problems that they experienced with "busy outs."

The following two graphs illustrate ASA and ACR performance for January 2006 through January 2008.

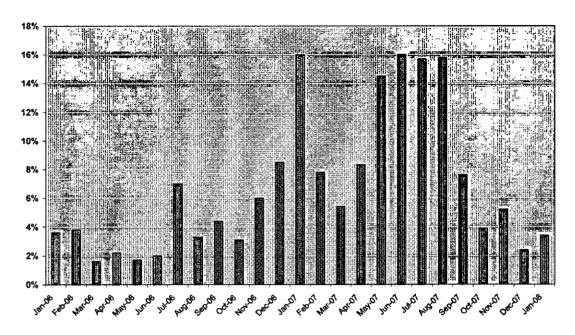
Aqua Missouri Average Speed to Answer Jan. 2006-Jan. 2008 (Includes Calls from PA, NC, VA, TX, FL, NJ, IL, MO and IN)



Source: Information provided by Company

The proceeding graph shows a significant increase in average speed of answer for Aqua Missouri in the months following the May conversion. The following graph also shows this similar impact on Aqua Missouri ACR.

Aqua Missouri Abandoned Call Rate Jan. 2006-Jan. 2008 (Includes Calls from PA, NC, VA, TX, FL, NJ, IL, MO and IN)



Complaint and Inquiry Handling and Recording

Customer complaints and inquiries are handled by representatives located in Bryn Mawr, PA, Cary, NC, and Kankakee, IL. Missouri customer complaints and inquiries are primarily handled in Kankakee, IL, depending on call volumes. The call centers can be reached via an 800 number, which is printed on the customer's bill and is available 24/7 in case of emergency. Company staff has pagers and cell phones for the call center to contact in emergency situations. Company management stated they are unaware of any problems with customers being able to get through to a service representative; however, information from local public hearings suggests that some customers have found difficulty in getting through to a representative. The Bryn Mawr office compiles the complaint data from customer calls and sends a monthly report to the Jefferson City office. The Company was able to provide a number of these reports; however, a report displaying complaints and inquiries by specific Aqua Missouri territories was not available.

The Company does perform customer satisfaction surveys every quarter. Data provided to staff by the Company suggests that the survey data could be improved as a valid tool in determining customer satisfaction in Missouri territories. The survey response data provided to staff indicated that the Company interviewed 53 Aqua Missouri customers and the survey included customers from Illinois, Indiana and Missouri. The number of Missouri customers interviewed and overall level of Missouri customer satisfaction is unclear.

Record Storage and Security

Company records are stored on an on-site server, which is backed up nightly on an external hard drive. Data is archived to magnetic tape weekly on Mondays and stored in a fireproof container.

Customer Communication

The Company communicates to customers through letters and bill inserts. There is also information available on their Web site. The CCR water quality is also provided to customers. The Company has not held any public meetings.

Findings, Conclusions and Recommendations

The following discussion contains findings, conclusions and recommendations pertaining to Aqua Missouri customer service operations. This section focuses on the following areas that warrant Company management attention:

- Customer Billing
- Credit and Collections
- Call Center

Customer Billing

Aqua Missouri has issued a substantial number of bills since May 2007 that have exceeded a 31-day billing period. The Company stated that bills were not sent to customers in June 2007. They were aware of problems with extended billing periods due to the May 2007 conversion. Customers testifying at local public hearings expressed concerns with extended billing periods. Company management was unable to quantify

the number of customers experiencing extended billing periods and the duration of the extended billing periods that have occurred since May 2007. The Company also stated that this problem has been remedied by the conversion being fully complete and up to date. However, data has not been supplied to the EMSD staff to verify that all bills have a billing period that complies with Commission rules. In addition, recent testimony by customers at local public hearings indicates extended billing periods have still been a problem within the past 6 months.

Customer billing periods that extend beyond 35 days is in violation of Commission Rule 4 CSR 240-13.015, which states: "Billing period means a normal usage period of not less than twenty-six (26 nor more than thirty-five (35) days for a monthly billed customer nor more than one hundred (100) days for a quarterly billed customer, except for initial, corrected or final bills;"

THE EMSD STAFF RECOMMENDS THAT COMPANY MANGEMENT

<u>Develop internal control procedures and a tracking mechanism that ensures</u> monthly billing periods do not exceed 35 days and are in accordance with Commission Rules.

The Company acknowledged they have had problems with new customers receiving unbilled service, especially on newly constructed homes. The Company stated they still have approximately 20 customers receiving unbilled service. EMSD later received a report displaying 12 customers receiving unbilled service. Based on customer testimony at local public hearings, it appears there are additional instances of customers receiving unbilled service.

Aqua Missouri stated they had lost a local employee that was in charge of processing applications on newly constructed homes, and this vacancy has resulted in customers receiving unbilled service. This problem causes existing customers to incur higher costs. Training multiple staff at critical functions will help to ensure all customers are paying for service and the cost of providing service is distributed fairly. While additional training to ensure that all customers receiving service are billed may be a

beneficial tool to addressing this issue, the Company needs to take additional actions to make certain this problem is resolved.

THE EMSD STAFF RECOMMENDS THAT COMPANY MANAGEMENT

Ensure that multiple staff in the Jefferson City office is adequately trained to fully process new construction applications for service. Take additional actions to ensure customers are not receiving unbilled service.

Credit and Collections

The Jefferson City sewer service area shows they have \$42,780.79 in uncollected balances due over 120 days from the billing date. This amount is much higher than other Aqua Missouri service territories. This decreases the cash flow of the Company and may represent unfair treatment of customers depending on service territory. Decreasing the amount of uncollected balances will increase the cash flow of the organization and ensure timely payment by customers and fair treatment of customers.

THE EMSD STAFF RECOMMENDS THAT COMPANY MANAGEMENT

<u>Develop cost-effective management procedures that decrease the amount of uncollected past due balances, particularly in the Jefferson City service territory.</u>

Complaint and Inquiry Handling and Recording

The Company currently does not have the capability to view complaint and inquiries specific to each Aqua Missouri service territory. The EMSD staff recommended in the previous rate case that the Company implement a complaint and inquiry log. Aqua Missouri has begun documenting all calls coming into the call center, however the Company does not have the capability to present a complaint and inquiry log specific to Aqua Missouri service territories. The Company should continually evaluate the cost-effectiveness of implementing a complaint and inquiry log specific to Missouri service territories. Developing a report that identifies customer complaints and inquiries by service territory may assist in ensuring quality customer service for each service territory.

THE EMSD STAFF RECOMMENDS THAT COMPANY MANAGEMENT:

Conduct a periodic evaluation, as system capabilities increase, that analyzes the cost-effectiveness of developing a complaint and inquiry log specific to each Aqua Missouri service territory.

Call Center

The Company experienced an increase in ACR and ASA levels after the May 2007 conversion. This demonstrates a decrease in customer service levels for customers. Several customers also expressed concern of call center performance at local public hearings. The Commission has a regulatory responsibility to ensure that Missouri ratepayers receive safe and adequate service. It was also ordered by the Commission in the previous rate case, WR-2007-0021, that staff continue to monitor call center performance. Reporting call center data will provide a means for staff to more closely monitor the quality of service provided to Aqua Missouri customers. Staff also receives call center reports from several other utility service providers in Missouri to monitor their service. Data requested by staff is presently maintained by the Company and should pose no additional burden to the Company to provide. Such reporting would enable the EMSD to determine the level of call center performance the Company is providing its Missouri customers.

THE EMSD STAFF RECOMMENDS THAT COMPANY MANAGEMENT:

Provide monthly data on a quarterly basis for call center performance. Reports should include ASA, ACR, call center Staffing levels and Number of Calls Offered data. Data should be provided to staff no later than the 45th day after the proceeding quarter.