

Exhibit No.:
Issue(s): Customer Usage and
Customer Normalization
Witness: Jarrod J. Robertson
Sponsoring Party: MoPSC Staff
Type of Exhibit: Rebuttal Testimony
Case No.: WR-2017-0285
Date Testimony Prepared: January 17, 2018

MISSOURI PUBLIC SERVICE COMMISSION

COMMISSION STAFF DIVISION

WATER AND SEWER DEPARTMENT

REBUTTAL TESTIMONY

OF

JARROD J. ROBERTSON

MISSOURI-AMERICAN WATER COMPANY

CASE NO. WR-2017-0285

Jefferson City, Missouri
January 2018

1 A. The new usage per day value for District 1 is 0.2242 gpcd (gallons per
2 customer per day). I calculated this new amount by making the following revisions. In order
3 to account for a lack of usage data for the Redfield system in the year 2015 for the months of
4 July, August, and September, I used the data from those same months from the year 2016.
5 Then, I accounted for leap year for all systems in District 1, by adjusting all annual figures in
6 the "Usage/Day" column to be divided by 365.25 days.

7 Q. What revisions did you make to District 2 usage per day?

8 A. The new usage per day value for District 2 is 0.1545. I calculated this new
9 amount by making the following revisions. I accounted for leap year for all systems in
10 District 2, by adjusting all annual figures in the "Usage/Day" column to be divided by 365.25
11 days.

12 Q. What are the revisions you made to District 3 usage per day?

13 A. The new usage per day value for District 3 is 0.1314. I calculated this new
14 amount by making the following revisions. I used an average of the pertinent months with
15 data in order to account for a lack of 12 months of usage data in the first year of recorded
16 usage for the following systems; Spring Valley, Ozark Mountain, Maplewood, and Tri-States.
17 For example, Spring Valley was missing data for the month of July in 2011, so I averaged all
18 data for the month of July from the years 2012-2017 usage data, and used that average in
19 providing usage totals for 2011-2012. The averaging of multiple months with data for
20 Spring Valley, Ozark Mountain, Maplewood, and Tri-States to represent months minus usage
21 data is different than simply using one data point to represent another, as I did with Redfield.

22 For the Tri-States system, I adjusted the total yearly usage column to account for five
23 individual years of data (2017, 2016, 2015, 2014, and 2013). I had previously combined all

1 five years of usage data into 2016-2017 usage total. I also, accounted for leap year for all
2 systems in District 3, by adjusting all annual figures in the "Usage/Day" column to be divided
3 by 365.25 days.

4 Q. Does that conclude the update regarding the revisions to Schedule JJR-d1?

5 A. Yes.

6 Q. Will you be attaching the revised schedule with your rebuttal testimony?

7 A. Yes. I have attached the revised schedule, which will be titled,
8 "Schedule JJR-r1."

9 Q. Are there any other items related to your Schedule(s) you would like to
10 address?

11 A. Yes. I have attached a second Schedule with this rebuttal testimony,
12 Schedule JJR-r2.

13 Q. What is the purpose of Schedule JJR-r2?

14 A. Schedule JJR-r2, contains information related to Staff's five year-average(s) vs
15 actual usage for District 1, District 2, and District 3. This information is provided via graphs
16 on Schedule JJR-r2, and I will go into further detail regarding this particular Schedule later in
17 this testimony.

18 **Response to MAWC Customer Usage Testimony**

19 Q. Regarding the testimony of MAWC witness Gregory Roach, what customer
20 usage issues will you be addressing?

21 A. I will be addressing the appropriate method Staff recommends the Commission
22 use to determine residential customer usage for MAWC's residential customers in order to
23 determine appropriate revenues.

1 Q. Why is customer usage important?

2 A. There are two reasons that customer usage is important. The first reason is
3 customer usage needs to be normalized in order to determine normalized levels of revenues
4 for the utility. Rate revenue is determined by multiplying the Commission-approved
5 commodity/usage rates by total usage, in addition to the customer/fixed rates. Usage
6 fluctuates in any given year, based on many different criteria. Due to this fact, a normalized
7 level of usage must be determined in order to calculate normalized revenues. It is this
8 normalized amount of revenues that is compared to the utility's cost of service to determine if
9 an increase or decrease in rates is necessary.

10 The second reason why customer usage is important is that normalized usage is a
11 factor in the determination of new Commission approved rates on a going forward basis.

12 Q. Please generally explain how the Commission set rates.

13 A. Generally, in a rate case, the Commission determines an annual amount of
14 revenues that the utility needs to collect in order to cover the Company's cost of service. Once
15 the cost of service is determined, rates are calculated. Generally, there are two components in
16 a water utility's rate structure; a monthly customer charge, or "fixed" rate, and a
17 commodity/usage rate.

18 Q. How is the customer charge calculated?

19 A. The customer charge is calculated by dividing the portion of the water utility's
20 Commission ordered revenue requirement that is not dependent on usage by the total number
21 of customers. Generally, there is very little issue taken with the appropriate amount of
22 customers used in this determination.

23 Q. How is the commodity/usage charge calculated?

1 A. The commodity charge is calculated by dividing the remaining portion of the
2 Commission ordered revenue requirement by the normalized usage levels. If the normalized
3 usage levels are not in line with actual usage, the Company may not collect its Commission
4 authorized revenues. If normalized usage levels are too high, the commodity/usage rate will
5 be lower, and if normalized usage levels are too low, the commodity/usage charge will be
6 higher. While there are many factors that determine if the water utility collects more or less
7 than its Commission approved revenues, it is important to establish a fair commodity/usage
8 charge to lessen the effect this aspect has to alter revenues.

9 Q. What method did MAWC use to calculate residential usage?

10 A. According to pages six and seven, of direct testimony submitted by MAWC
11 witness Roach, MAWC analyzed monthly residential customer consumption over the past ten
12 years. For the purposes of MAWC's analysis, witness Roach divided total residential
13 customer monthly usage into its base, non-weather sensitive usage and non-base, weather
14 sensitive usage components. Base usage was then analyzed by applying regression analysis
15 using time (ten years), as a proxy variable, in order to support its argument that residential
16 customer usage is declining. MAWC defined base usage as, usage occurring between the
17 months of December through April; thus, non-base usage is represented by the remaining
18 months of the year, May through November.

19 Q. Does Staff acknowledge that there appears to be a decline in residential
20 customer usage?

21 A. Staff is aware that consumer usage patterns have changed over the years due to
22 many different factors. Consumers are displaying more discretionary use patterns as a result
23 of efficiency education, more water-efficient appliances, low-flow toilets, and other efficient

1 fixtures. On the opposite end of the spectrum there are subdivisions that require individual
2 residential water use via lawn watering/sprinkler operation during the summer months. Even
3 with these changes in usage patterns, and a multitude of other variables, it does appear
4 residential customer usage on a per day basis is less today than it was in the past.

5 Q. What method did Staff use to determine the appropriate residential customer
6 usage?

7 A. Staff used a five-year average.

8 Q. Why did Staff use a five-year average?

9 A. Staff uses a five-year average to determine a normalized level of residential
10 usage, as a five-year average is the most reasonable and appropriate method in calculating the
11 appropriate usage on a going forward basis. While a longer time frame may display declining
12 usage trends, in any given five year period, usage can fluctuate dramatically, up or down,
13 based on various factors that a trend analysis may not detect. Thus, while Staff's proposal of
14 a five-year average acknowledges usage patterns have changed over a period of time, the
15 five-year average displays recent usage patterns are more consistent with current and near
16 future usage patterns.

17 Q. Why is focusing on recent usage patterns important?

18 A. It is important to focus on recent usage behavior as rates for MAWC are
19 generally set for a two-four year period. MAWC controls when it chooses to come to file a
20 rate case; however, to maintain its Infrastructure System Replacement Surcharge (ISRS),
21 MAWC is bound to no more than three years between rate increases if it chooses to
22 implement an ISRS. If a company files a rate case every two-four years, the five-year average
23 would better encapsulate current usage trends (two-four years), plus "historical" data

1 (one-three years) from previous usage data from the last rate case. Thus, the five-year
2 average will lead to a more reasonable normalized usage level as it focus on recent usage
3 patterns, more-so than a ten year regression analysis.

4 Q. Is Staff alone in the conclusion that a five-year average is the most justifiable
5 method in reasonably normalizing usage levels?

6 A. No. The Office of Public Counsel (“OPC”) also utilized a five-year average
7 for the years 2012 through 2017 in setting base usage for the months of February, March and
8 April in District 2 and District 3. OPC utilized this same average in calculating District 1,
9 minus customer usage related to 2017.

10 Q. Has Staff performed any further analysis to support the premise that Staff’s
11 five-year average better encapsulates current customer behavior and usage patterns?

12 A. Yes. Staff has developed District line charts, tracking customer usage, to
13 display that Staff’s five-year average is a more reasonable proxy for current patterns than a
14 ten-year regression analysis, as well as, show the five-year averages become more accurate as
15 the trend line approaches present time, Staff’s five-year average margin of error (the
16 difference between data points that represent Staff’s five-year average, versus actual usage),
17 is actually decreasing, thus becoming more accurate. This information is provided in
18 Schedule JJR-r2.

19 Q. Can you explain the decrease in Staff’s margin of error over time in more
20 detail?

21 A. Yes. Again, Staff analyzed each individual system, and subsequent District(s).
22 Line charts have been attached to this testimony as Schedule JJR-r2, detailing this analysis for
23 District 1, District 2, and District 3. These charts represent actual usage within each District,

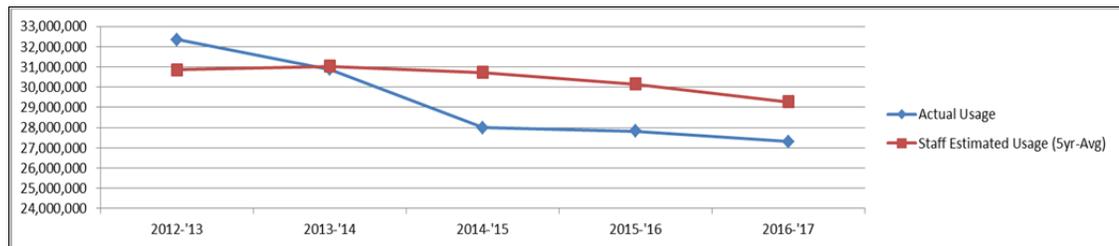
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1 compared to Staff’s five-year average. As the data is analyzed on a going forward basis,
2 starting from 2012-2013 to 2016-2017, not only are Staff’s five-year averages mirroring
3 actual usage, but each years’ estimated usage appears to be closer aligning with actual usage.

4 Q. Is there a specific data set worth noting?

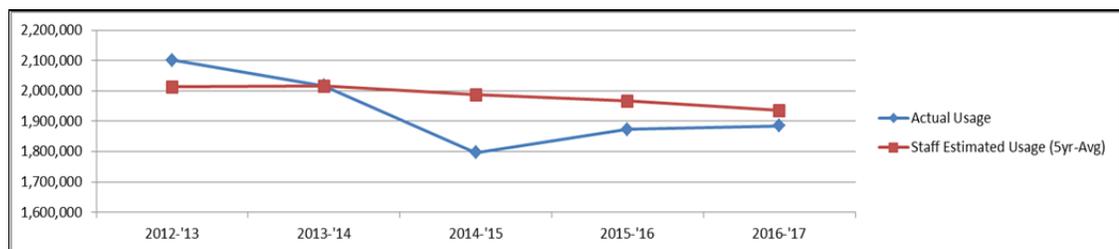
5 A. Yes. Please reference Schedule JJR-r2, and the corresponding line charts for
6 District 1, District 2, and District 3.

District #1	2012-'13	2013-'14	2014-'15	2015-'16	2016-'17
Actual Usage	32,339,718	30,882,239	27,999,728	27,823,814	27,312,570
Staff Estimated Usage (5yr-Avg)	30,865,748	31,029,909	30,725,929	30,148,280	29,270,655



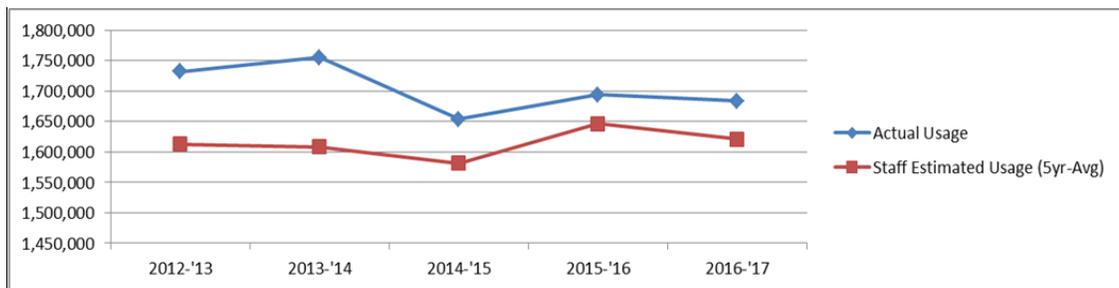
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9 Regarding District 1: the difference between Staff’s five-year average and actual usage
10 in 2012-2013, was approximately 4.55%. In 2013-2014 that difference was approximately
11 0.47%; 2014-2015 the difference was approximately 9.73%; in 2015-2016 the difference was
12 approximately 8.35%, and finally in 2016-2017 that difference was approximately 7.16%.

District #2	2012-'13	2013-'14	2014-'15	2015-'16	2016-'17
Actual Usage	2,101,283	2,017,752	1,797,574	1,873,361	1,885,600
Staff Estimated Usage (5yr-Avg)	2,012,755	2,016,244	1,987,300	1,966,840	1,935,114



1 Regarding District 2: the difference between Staff’s five-year average and actual usage
2 in 2012-2013, was approximately 4.21%. In 2013-2014 that difference was approximately
3 0.07%; 2014-2015 the difference was approximately 10.55%; in 2015-2016 the difference
4 was approximately 4.98%, and finally in 2016-2017 that difference was approximately 2.62%.

District #3	2012-'13	2013-'14	2014-'15	2015-'16	2016-'17
Actual Usage	1,732,044	1,755,414	1,653,581	1,694,111	1,683,623
Staff Estimated Usage (5yr-Avg)	1,612,564	1,607,989	1,581,764	1,646,209	1,620,663



7 Regarding District 3: the difference between Staff’s five-year average and actual usage
8 in 2012-2013, was approximately 6.89%. In 2013-2014 that difference was approximately
9 8.39%; 2014-2015 the difference was approximately 4.34%; in 2015-2016 the difference was
10 approximately 2.82%, and finally in 2016-2017 that difference was approximately 3.73%.

11 Q. Is Staff claiming that the five-year average will always be exactly accurate
12 analysis to determine actual use?

13 A. No. Averages, like regression analyses, are only as good as the consistency of
14 the data they interpret. If there is a significant change in actual usage, it can alter the results;
15 note the dramatic change in usage for District 1, and District 2 in 2014-2015, and District 3 in
16 2013-2014, and how directly following those dramatic shifts in usage, Staff’s five-year
17 average continued to align with actual usage over the next two-three years. However, Staff
18 does argue that because for the most part, the five-year average has more closely aligned to

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1 actual customer usage, this suggests that change in customer usage is decreasing, and
2 customer usage is stabilizing.

3 Q. What is Staff's recommendation?

4 A. Staff recommends the Commission use Staff's level of normalized
5 residential usage.

6 Q. Does this conclude your rebuttal testimony?

7 A. Yes.

BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

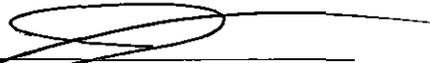
In the Matter of Missouri-American Water)
Company's Request for Authority to) Case No. WR-2017-0285
Implement General Rate Increase for Water)
and Sewer Service Provided in Missouri)
Service Areas)

AFFIDAVIT OF JARROD J. ROBERTSON

STATE OF MISSOURI)
) ss.
COUNTY OF COLE)

COMES NOW JARROD J. ROBERTSON and on his oath declares that he is of sound mind and lawful age; that he contributed to the foregoing Rebuttal Testimony; and that the same is true and correct according to his best knowledge and belief.

Further the Affiant sayeth not.

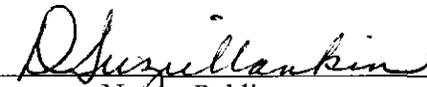


JARROD J. ROBERTSON

JURAT

Subscribed and sworn before me, a duly constituted and authorized Notary Public, in and for the County of Cole, State of Missouri, at my office in Jefferson City, on this 16th day of January, 2018.

D. SUZIE MANKIN
Notary Public - Notary Seal
State of Missouri
Commissioned for Cole County
My Commission Expires: December 12, 2020
Commission Number: 12412070



Notary Public

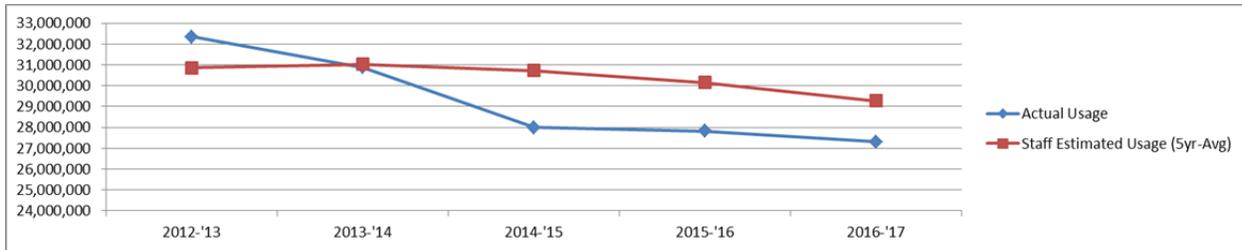
Missouri-American Water Company

Case No. WR-2017-0285

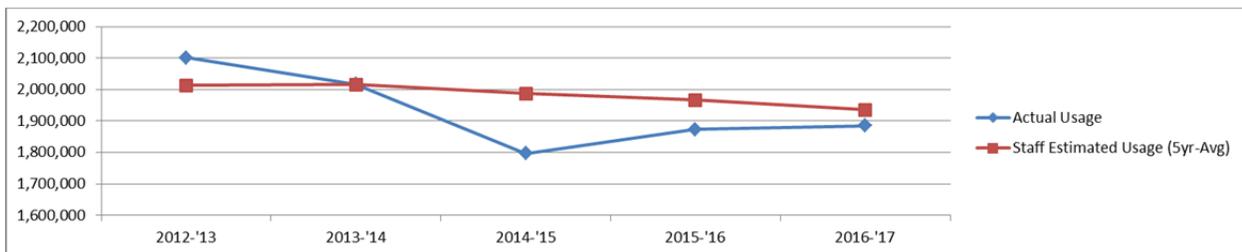
Customer Usage Per Day

<u>Service Area</u>	<u>Usage Per Day</u>
District No. 1	0.2242
District No. 2	0.1545
District No. 3	0.1314

District #1	2012-'13	2013-'14	2014-'15	2015-'16	2016-'17
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