Name	Spire Missouri	Spire Marketing	Other Roles
Suzanne Sitherwood	Spire Missouri, Inc. Chairman of the Board	Spire Marketing, Inc. Director	Spire, Inc. Director, President and Chief Executive Officer Spire Alabama, Inc. Chairman of the Board
Steven P. Rasche	Spire Missouri, Inc. Director and Former Chief Financial Officer	Spire Marketing, Inc. Director	Spire, Inc. Executive Vice President and Chief Financial Officer Spire Alabama, Inc. Director and Former Chief Financial Officer
Mark C. Darrell	Spire Missouri, Inc. Director	Spire Marketing, Inc. Director	Spire, Inc. Senior Vice President, Chief Legal and Compliance Officer Spire Alabama, Inc. Director
Adam W. Woodard	Spire Missouri, Inc. Chief Financial Officer and Treasurer	Spire Marketing, Inc. Treasurer	Spire Alabama, Inc. Chief Financial Officer and Treasurer
Ellen L. Theroff	Spire Missouri, Inc. Secretary and Registered Agent	Spire Marketing, Inc. Secretary and Registered Agent	Spire, Inc. VP, Chief Governance Officer and Corporate Secretary
Courtney M. Vomund	Spire Missouri, Inc. Assistant Secretary	Spire Marketing, Inc. Assistant Secretary	Spire, Inc. Associate General Counsel