1	STATE OF MISSOURI				
2	Р	UBLIC SERVICE COMM	IISSION		
3					
4	TRANSCRIPT OF PROCEEDINGS				
5		Hearing			
6					
7		August 14, 2007			
8	Jefferson City, Missouri Volume 15				
9					
10		Missouri-American	•		
11		ement a General	)Case No. )WR-2007-0216, et al		
12	Rate Increase for Provided in Misso	Water Service Turi Service Areas	)		
13					
14					
15		HAROLD STEARLEY REGULATORY	, Presiding LAW JUDGE		
16			JEFF DAVIS, Chairman,		
17		LINWARD "LIN" A	ROBERT M. CLAYTON, III, LINWARD "LIN" APPLING,		
18		COMMISSIONERS.			
19					
20	REPORTED BY:	Midwest Litigat	Monnie S. VanZant, CCR, CSR, RPR Midwest Litigation Services		
21		Jefferson City,	3432 W. Truman Boulevard, Suite 207 Jefferson City, MO 65109		
22		(573) 636-7551			
23					
24					
25					

1	APPEARANCES			
2	For Staff of the Missouri Public Service Commission:			
3	Mr. Kevin A. Thompson Public Service Commission			
4	200 Madison Street P.O. Box 309			
5	Jefferson City, MO 65102			
6	(573) 751-6514			
7	For Office of Public Counsel and the Public:			
8	Ms. Christina Baker, PE, JD Department of Economic Development			
9	Office of the Public Counsel 200 Madison Street			
10	P.O. Box 2230 Jefferson City, MO 65102			
11	(573) 751-5565			
12	For Home Builders Association of St. Louis and Eastern Missouri, Inc.:			
13				
14	Mr. Robert L. Hess, II Husch & Eppenberger			
15	Monroe House, Suite 200 235 East High Street			
16	P.O. Box 4251 Jefferson City, MO 65102-1251			
17	(573) 635-9118 robert.hess@husch.com			
18				
19	For City of Parkville, City of Lake Waukomia, Public Wate Supply District No. 6 of Platte County, Park University			
20				
21	Mr. Jeremiah D. Finnegan Finnegan, Conrad & Peterson			
22	3100 Broadway, Suite 1209 Kansas City, MO 64111			
23	(816) 753-8822			
24				
2.5				

1	For	Missouri-American Water Company:
2		Mr. W.R. England and Mr. Dean L. Cooper
3		Brydon, Swearengen & England 312 E. Capitol
4		P.O. Box 456 Jefferson City, MO 65102
5		(573) 635-7166
6		
7	For	Intervener, City of Joplin:
8		Mr. Marc Ellinger and Ms. Jane Smith
9		Blitz, Bardgett & Deutsch 308 E. High Street, Suite 301
10		Jefferson City, MO 65101 (573) 634-2500
11		(373) 034 2300
12	For	AG Processing, Inc.:
13	101	Mr. Stuart W. Conrad
14		Finnegan, Conrad & Peterson 1209 Penntower
15		3100 Broadway Kansas City, MO 64111
16		(816) 753-1122
17		
18	For	City of Warrensburg, Missouri:
19		Mr. Jeremiah D. Finnegan Finnegan, Conrad & Peterson
20		3100 Broadway, Suite 1209
21		Kansas City, MO 64111 (816) 753-8822
22		
23		
24		
25		

1		oply Districts No. 1 and 2 of Andrewater District No. 1 of DeKalb County
2	_	
3	Fisch	James Fischer ner & Dority Madison Street, Suite 400
4	Jeffe	erson City, MO 65101 636-6758
5		
6	For Missouri Industr	rial Energy Consumers:
7	TOT THESSOUTT THOUSE	.idi Bheigy consumers.
8		Edward F. Downey n Cave
9	22 <sup>1</sup> E	Bolivar Street, Suite 101 erson City, MO 65101
10		556-6620
11	For City of St. Jose	mh.
12	For City of St. Jose	
13	Willi	William D. Steinmeier and Mary Ann Garr Young Lam D. Steinmeier, PC
14 15	Jeffe	Tower Drive erson City, MO 65109 659-8672
16		
17	For City of Jefferso	n:
18	Newma	Mark W. Comley an, Comley & Ruth Monroe Street, Suite 301
19	P.O.	Box 537
20		erson City, MO 65102-0537 634-2266
21		
22		
23		
24		
25		

```
1 PROCEEDINGS
```

- 2 JUDGE STEARLEY: All right. We are back on the
- 3 record.
- 4 MR. THOMPSON: Your Honor, Staff would simply
- 5 like to state that we -- we stipulate and agree to the
- 6 reduction of Joplin's revenue requirement by \$236,416, the
- 7 correction that was described by Mr. Grubb during his
- 8 testimony.
- 9 And it's my understanding that -- in light of
- 10 that, that Joplin will not want to, therefore, examine
- 11 Roberta Grisham. Is that correct?
- 12 MR. ELLINGER: Yes, Judge. In light of the
- 13 stipulation by the -- the Staff, OPC's position on that
- 14 and the company's position, Joplin agrees we'll no longer
- 15 need to have Ms. Grisham or Mr. Weeks testify.
- 16 JUDGE STEARLEY: All right. Very good.
- 17 MR. THOMPSON: And I would like to offer Ms.
- 18 Grisham's prefiled testimony, then, which are Staff
- 19 Exhibits 1 and 2.
- JUDGE STEARLEY: All right. Are there any
- 21 objections to the offering of Staff's Exhibits 1 and 2?
- 22 Hearing none, they shall be admitted and received into the
- 23 record.
- 24 (Staff Exhibit Nos. 1 and 2 were offered and
- 25 admitted into evidence.)

- 1 MR. THOMPSON: Thank you, your Honor.
- 2 MR. SWEARENGEN: I suppose now would be a good
- 3 time to offer Mr. Weeks' testimony, which is his direct in
- 4 this case, Exhibit 25, and I believe his rebuttal, which
- 5 is 27. His surrebuttal addresses the union issues, and
- 6 we'll continue to withhold that until a ruling on the
- 7 Motion to Strike.
- 8 JUDGE STEARLEY: Very well. Any objections to
- 9 the admission of Missouri American's Exhibit Nos. 25 and
- 10 27? Hearing none, they also will be received and admitted
- 11 into the record.
- 12 (Missouri American Exhibit Nos. 25 and 27 were
- 13 offered and admitted into evidence.)
- 14 JUDGE STEARLEY: Since our witness list is
- 15 shortened here a little bit, Mr. Ellinger, did you -- I'm
- 16 not sure how time will play out, but is Ms. Jones
- 17 available today as well? Will she need to be here today?
- 18 MR. ELLINGER: Ms. Jones is available and here
- 19 today, also. So if we can -- if we can push through and
- 20 get her done today, we shall endeavor to do so.
- 21 JUDGE STEARLEY: Well, we don't -- we don't have
- 22 to. We have tomorrow reserved here. But if -- if time
- 23 plays out that way, I just wanted to make sure all the
- 24 witnesses were available. And with that, we can proceed
- 25 with Missouri American calling its next witness.

- 1 MR. ENGLAND: Thank you, your Honor. Let me
- 2 call Donald J. Petry on behalf of Missouri American Water
- 3 Company.
- JUDGE STEARLEY: And, Mr. Petry, if you'd please
- 5 raise your right hand to be sworn.
- 6 DONALD PETRY,
- 7 being first duly sworn to testify the truth, the whole
- 8 truth, and nothing but the truth, testified as follows:
- 9 DIRECT EXAMINATION
- 10 BY MR. ENGLAND:
- 11 JUDGE STEARLEY: Thank you. You may be seated.
- 12 And, Mr. England, you may proceed.
- MR. ENGLAND: Thank you, your Honor.
- 14 Q (By Mr. England) Would you please state your
- 15 name for the record?
- 16 A Donald J. Petry.
- 17 Q Mr. Petry, by whom are you employed and in what
- 18 capacity?
- 19 A I'm employed by American Water Works Service
- 20 Company, central region, as a Senior Financial Analyst.
- 21 Q Mr. Petry, are you the same Donald J. Petry that
- 22 has caused to be prepared and filed in this case prepared
- 23 direct testimony, which I believe has been marked for
- 24 purposes of identification as MAWC 16?
- 25 A Yes.

```
1 Q And prepared rebuttal testimony, which has been
```

- 2 marked as MAWC 17?
- 3 A Yes.
- 4 Q With respect to those two pieces of testimony,
- 5 do you have any corrections that need to be made at this
- 6 time?
- 7 A Yes. For my direct testimony, based on
- 8 Mr. Grubb's earlier testimony regarding the chemical
- 9 expense, my testimony refers to company accounting
- 10 Schedule 15, page 7. And on that schedule, the new
- 11 proforma number for chemicals for Joplin should be --
- 12 Q Mr. Petry, can I slow you down for a second just
- 13 for make sure everyone's on the same page?
- 14 A Yeah.
- 15 Q This is your schedule attached to your direct
- 16 testimony?
- 17 A Correct.
- 18 Q CAS-15?
- 19 A Correct. Page 7.
- 20 Q Page 7 of 23. Column under Joplin; is that
- 21 right?
- 22 A Correct.
- 23 Q And if you'd give the line, then, and the number
- 24 that you're going to correct, please?
- 25 A Line 21 should now be 219,432. And line 23

- 1 should be negative 15,204.
- 2 Q Thank you, sir. Any other corrections that you
- 3 need to make at this time?
- 4 A No.
- 5 Q If I were to ask you the questions appearing in
- 6 both those pieces of testimony, would your answers today
- 7 under oath be the same?
- 8 A Yes.
- 9 Q And are those answers true and correct to the
- 10 best of your knowledge, information and belief?
- 11 A Yes.
- 12 MR. ENGLAND: Thank you, sir. I have no other
- 13 questions of the witness and would offer MAWC 16 and
- 14 MAWC 17 into the record.
- 15 JUDGE STEARLEY: Are there any objections to the
- 16 offering of Exhibits 16, and 17? Hearing none, they shall
- 17 be received and admitted into the record.
- 18 (MAWC Exhibit Nos. 16 and 17 were offered and
- 19 admitted into evidence.)
- 20 MR. ENGLAND: Thank you.
- JUDGE STEARLEY: And we will begin
- 22 cross-examination with Home Builders Association.
- 23 Mr. Hess?
- MR. HESS: We have no questions, your Honor.
- JUDGE STEARLEY: Thank you, Mr. Hess. It

1 appears we've had a couple other parties leave us, so we

- 2 are up to water districts.
- 3 MR. FISCHER: No questions, your Honor.
- 4 JUDGE STEARLEY: City of Joplin? Mr. Ellinger?
- 5 MR. ELLINGER: Thank you, Judge.
- 6 CROSS-EXAMINATION
- 7 BY MR. ELLINGER:
- 8 Q Good morning. Or good afternoon, Mr. Petry.
- 9 A Good afternoon.
- 10 Q My name is Mark Ellinger with the law firm of
- 11 Blitz, Bardgett & Deutsch, and we represent the
- 12 intervener, City of Joplin.
- 13 And I'd also like to reiterate what I said this
- 14 morning. Thank you all for making that correction on the
- 15 chemical expense issue. And I do have one quick question
- 16 about your correct -- the correction you made.
- 17 A Right.
- 18 Q I'm looking at the Schedule CAS-15, page 7, line
- 19 23. Is that the page the correction was just made on?
- 20 A Yes.
- 21 Q Should there be an adjustment on line 25, also?
- 22 A Did I say line 23?
- 23 Q Yeah. I think the --
- 24 A Yeah. It should have been 25. Or the negative
- 25 15.

```
1 Q So line 23 should remain at the 234 --
```

- 2 A 636.
- 3 Q And the line 25 ought to be 15,204 negative?
- 4 A Correct.
- 5 Q Thank you. I'd like to inquire a little bit
- 6 about allocation of corporate expenses. It's my
- 7 understanding that you did some work with respect to
- 8 allocation of corporate expenses and had some
- 9 understanding of how that was done; is that correct?
- 10 A Correct.
- 11 Q And it's my understanding that the corporate
- 12 expenses of Missouri American Water pursuant to Missouri
- 13 American Water's allocation is predominately done on a
- 14 customer -- number of customer basis; is that correct?
- 15 A Correct.
- 16 Q And, really, only with respect to Workers'
- 17 Compensation was anything allocated based upon payroll; is
- 18 that correct?
- 19 A Let me check real quick here. That's correct.
- 20 Q Thank you. And why did the company use customer
- 21 number basis for allocating corporate expenses with the
- 22 exception of Workers' Compensation?
- 23 A The -- the company decided that that's the most
- 24 consistent and reasonable way to allocate the expenses
- 25 based on the -- the premise that customers are what -- let

- 1 me -- let me restate that a second.
- 2 It's based on cus -- customers because that's
- 3 what drives the expense.
- 4 Q Okay. And payroll does not really drive the
- 5 expense on the administrative side with the exception of
- 6 the issue of Workers' Compensation; is that right?
- 7 A Well, I think, based on Mr. Grubb's testimony,
- 8 that payroll can follow the customers. But the customers
- 9 is the company's method of allocating the costs.
- 10 Q Okay. Are you familiar with the fact that the
- 11 Staff has allocated nearly all corporate administrative
- 12 general costs based upon payroll?
- 13 A I haven't reviewed their work papers thoroughly,
- 14 so I can't say for sure.
- 15 Q But it's your opinion that the customer -- using
- 16 the number of customers is the basis to allocate most
- 17 corporate costs in the administrative general category
- 18 with the exception of Workers' Compensation?
- 19 A Correct.
- 20 Q I presume you heard Mr. Grubb's testimony since
- 21 you just referred to it; is that correct?
- 22 A Yes, I did.
- Q Okay. And you heard him talk a little bit about
- 24 the corporate allocation factors being 5.03 percent of
- 25 corporate costs to Joplin based upon your all's

- 1 calculations of 5.11 percent based upon the Staff. Did
- 2 you hear that part of his testimony?
- 3 A Yes, I did hear that part of the testimony.
- 4 Q Is it your understanding that those numbers
- 5 discuss all corporate expenses as they were allocated as a
- 6 complete package?
- 7 A Could you restate that, please?
- 8 Q Sure. The 5.3 percent versus the 5.11 percent
- 9 between the company and the Staff --
- 10 A Uh-huh.
- 11 Q -- that's based upon all the corporate expenses,
- 12 how they were allocated and what percentage ultimately
- 13 Joplin got for each method?
- 14 A That's my understanding, yes.
- 15 Q That's not a line by line basis, is it?
- 16 A I don't know if that is line by line or not.
- 17 Q Well, when you look at the method by which
- 18 corporate costs are allocated, do you take a look at all
- 19 the corporate costs and simply apply a factor to them, or
- 20 do you break those corporate costs out into separate
- 21 items?
- 22 A There's -- there's a line for management fees,
- 23 which is allocated based on the number of customers.
- Q Okay. What else? Obviously, Worker's
- 25 Compensation is broken out?

1 A Correct. That's charged at the corporate level

- 2 charged back to the -- to the district.
- 3 O How about the call center?
- 4 A Call center is part of management fees.
- 5 Q But is it included in the management fees?
- 6 A Yes.
- 7 Q Is that kind of the term "shared service?"
- 8 A Right.
- 9 O Is that the catch-all?
- 10 A Yes.
- 11 Q And the Staff has broken -- is it your
- 12 understanding Staff has broke that into some separate
- 13 categories thereunder?
- 14 A Staff, I'm not sure about.
- 15 Q Are you aware of any other line items besides
- 16 management services and Workers' Compensation that are
- 17 broke out separately?
- 18 A No.
- 19 Q Those are the only two, and that accounts for
- 20 all of the corporate expenses that's allocated?
- 21 A No. There's other -- there's other charges out
- 22 there. For instance, there's waste disposal. There are
- 23 -- there are other expenses that are identified in our
- 24 work papers that are broken out separately.
- 25 Q And they're allocated from the corporate level

- 1 to each district; is that correct?
- 2 A Correct. Correct.
- 3 Q And for each of those various lines, you pick an
- 4 allocation factor?
- 5 A Correct.
- 6 Q And the one that the company has chosen for each
- 7 of those lines, excepting Workers' Compensation, is the
- 8 number of customers, correct?
- 9 A No. Trans -- for example, transportation is
- 10 spread based on the number of vehicles.
- 11 Q Okay. Any other ones that were not allocated
- 12 based upon number of customers?
- 13 A Depreciation is based on utility plan service.
- 14 Q Okay. And that -- those two and Workers'
- 15 Compensation are they the only ones that are allocated in
- 16 a different manner beside using customer -- number of
- 17 customers?
- 18 A That is correct.
- 19 Q Okay. Do you know of any reason why
- 20 depreciation would be allocated based upon payroll?
- 21 A Well, the company allocated it based on utility
- 22 plant in service. I suppose, depending on your point of
- 23 view, payroll could be an acceptable way of allocating the
- 24 cost.
- 25 Q Well, there would be many different ways

- 1 presumably to allocate costs, would there not?
- 2 A That is correct.
- 3 Q Is payroll the best way to allocate
- 4 depreciation?
- 5 A The company's stand is that utility plant in
- 6 service is the best way to allocate the cost.
- 7 Q And I guess, again, there would be many ways to
- 8 allocate the call center costs. Would there not be?
- 9 Management services, I think you called it?
- 10 A That's correct.
- 11 Q But payroll would not be the best way to
- 12 allocate those costs, would they?
- 13 A The company's decided to use number of customers
- 14 to allocate the cost.
- 15 Q All right. And are you aware that in the
- 16 stipulation and agreement that's been filed and to which
- Joplin is objecting that those costs are being allocated
- 18 based upon payroll?
- 19 A I'm not aware of that.
- 20 Q That would obviously be different than the
- 21 company's position, would it not?
- 22 A That's correct. If that's how it's being
- 23 allocated, yes.
- Q Could corporate costs be allocated based upon
- 25 length of mains? Is that another factor you could use?

- 1 A You could.
- 2 Q Obviously, you could use infrastructure to do
- 3 the transportation. You've mentioned that.
- 4 A That's correct. And the company's standpoint is
- 5 that those aren't the best ways of doing it.
- 6 Q Excuse me. Let's talk a little bit about
- 7 payroll and payroll taxes.
- 8 A Okay.
- 9 Q Are you familiar with the process that was done
- 10 to annualize payroll, annualize and normalize payroll?
- 11 A Yes.
- 12 Q Could you kind of explain that process, very
- 13 generally?
- 14 A Basically, we took the number of employees on
- 15 the payroll at 6/30/06. Then we filled in for any
- 16 vacancies or new hires that were anticipated to be on the
- 17 payroll and working as of the true-up period, and then
- 18 calculated the labor based on rates through the true-up
- 19 period.
- 20 And then payroll taxes were based on the
- 21 normalized or annualized payroll and the appropriate tax
- 22 rates.
- Q Okay. Let's walk through the steps here for a
- 24 minute. Okay?
- 25 A Okay.

```
1 Q Let's start with -- you said you used the actual
```

- 2 -- I presume that's actual labor for the Joplin -- we'll
- 3 use Joplin specifically. Is that okay?
- 4 A Okay.
- 5 Q You used the actual labor for the Joplin
- 6 district for the test year ending June 30, '06; is that
- 7 correct?
- 8 A Correct.
- 9 Q And how is that actual labor calculated?
- 10 A The actual labor would have been the Joplin
- 11 employees that charged their time to the Joplin district.
- 12 Q Okay. So the meter readers --
- 13 A And then the proforma amount would have
- 14 corporate labor allocated to it based on the number of
- 15 customers.
- Okay. So when you're talking about the payroll
- 17 normalization, annualization, you're talking about both
- 18 what I would call direct costs, i.e., those folks that
- 19 actually work in Joplin that the corporation always
- 20 allocates to Joplin. That's part of the payroll
- 21 component, is it not?
- 22 A Correct.
- 23 Q The other part is the corporate payroll that is
- 24 allocable to the Joplin district?
- 25 A Correct.

```
1 Q And those are two separate calculations; is that
```

- 2 correct?
- 3 A It's all done on the same spreadsheet. But
- 4 they're separated.
- 5 Q Okay. And then you indicated that you filled --
- 6 I think the term you used was fill in for vacancies, new
- 7 hires, things of that nature; is that correct?
- 8 A Correct.
- 9 Q So is there a standard list of how many folks
- 10 normally work in Joplin by position type?
- 11 A There's an organizational chart.
- 12 Q That has number of people in each job title?
- 13 A Correct.
- 14 Q And when you fill that in, I presume that means
- 15 that if -- if the organizational chart shows vacancies,
- 16 you would add in presumable salaries and costs of those
- 17 positions?
- 18 A Correct.
- 19 Q Do you recall up how much that additional was?
- 20 A No, I don't.
- 21 Q Do you recall whether the Joplin district was
- 22 dramatically understaffed during the test year?
- A No, I don't.
- 24 Q In your experience, are districts normally
- 25 fairly full-staffed at most times?

- 1 A Could you restate the question?
- 2 Q Sure. In your experience, are most districts
- 3 generally pretty much close to full staffing levels?
- 4 A I -- I don't have enough experience to really
- 5 answer that.
- 6 Q Okay. How long have you been working with
- 7 payroll numbers at Missouri American Water?
- 8 MS BAKER: Your Honor, I'm going to go ahead and
- 9 make my objection now for the relevance of it because the
- 10 issue, again, is payroll tax.
- JUDGE STEARLEY: Mr. Ellinger?
- MR. ELLINGER: And, Judge, as the witness has
- 13 already testified to, payroll tax directly follows
- 14 payroll, so we need to walk through the steps on how
- 15 payroll is calculated so we can walk through the payroll
- 16 tax calculations that go with that. They follow directly
- 17 because it's a percentage calculation.
- 18 JUDGE STEARLEY: Okay. I will overrule at this
- 19 time providing we see the line of questioning get to that
- 20 path. If not, you may renew your objection, Ms. Baker.
- MS. BAKER: Thank you, your Honor.
- MR. ELLINGER: At that point, I've lost my train
- $\,$  23  $\,$  of thought on what the next question was. So if I could
- 24 ask the reporter to read the question?
- 25 JUDGE STEARLEY: If you could read that back for

- 1 us.
- 2 (The previous question was read back.)
- 3 A I started working on the Missouri case the last
- 4 half of '06, so payroll would have been a portion of
- 5 putting the case together.
- 6 Q Okay. And had you worked with payroll and
- 7 Missouri American Water or other companies before working
- 8 on this particular case?
- 9 A Yes. In Ohio.
- 10 Q Do you recall when you annualized, normalized
- 11 how large the additional amount was?
- 12 A For Joplin?
- 13 Q For Joplin. I'm sorry. Yes, sir.
- 14 A The adjustment for Joplin was 444,914.
- Q Would you repeat that? I'm sorry?
- 16 A 444,914.
- 17 Q Thank you. Are you aware of what the Staff's
- 18 number was?
- 19 A No.
- 20 Q Okay. So do you have -- do you recall what the
- 21 original, pardon the expression, in the book district
- 22 number was for the test year?
- 23 A Test year amount was 1,054,719.
- Q Okay. Thank you. So then would you add those
- 25 two numbers together, and that would come up to be the

- 1 total payroll amount; is that correct?
- 2 A The proforma amount.
- 3 Q Okay. And then you said the next step that
- 4 would you take would be calculating the payroll tax off of
- 5 that amount; is that correct?
- 6 A Correct.
- 7 Q And would that be calculated in bulk off of that
- 8 amount, or would it be broken into two different
- 9 allocations? In other words, would tax be calculated on a
- 10 million and separately on the 444,000?
- 11 A The proforma payroll taxes are calculated based
- 12 on the proforma payroll, and the per books payroll is --
- 13 comes off the books. And the difference is the
- 14 adjustment.
- 15 Q Okay. So let's walk through using those numbers
- 16 real quick to make sure I understand. You take a
- 17 \$1,054,000, which was the on the books payroll for the
- 18 test year, correct?
- 19 A Correct.
- 20 Q And you would multiply that times the payroll
- 21 tax rate; is that correct?
- 22 A No. We get the -- the payroll tax for the per
- 23 books is the actual that was --
- 24 Q Okay.
- 25 A -- expensed.

```
1 Q Then you would make a separate calculation where
```

- 2 you would take the \$444,000 adjustment and multiply that
- 3 times the payroll tax rate?
- 4 A No.
- 5 Q No?
- 6 A We'd go by individual employees --
- 7 Q Okay.
- 8 A -- to figure out what their taxes are based on
- 9 their salaries and based on the tax rates.
- 10 Q And that would only be those employees that
- 11 encompassed the 444,000?
- 12 A That would be all the Joplin employees, plus the
- 13 corporate employees portion that gets allocated to Joplin.
- 14 Q So would you double the tax, then, because you
- 15 already have the actual amount per book? Or would you
- 16 come up with the total amount and deduct -- start doing
- 17 some type of deduction?
- 18 A Okay. The per book amount has got the Joplin
- 19 employees and the corporate allocation in it to come up
- 20 with the per books amount.
- 21 Q Okay.
- 22 A The proforma amount is the Joplin taxes plus the
- 23 corporate allocation. So there's no -- there's no
- 24 doubling up. So then the difference between the proforma
- 25 and the per books is the 444.

- 1 Q That's the payroll difference, correct?
- 2 A That is correct.
- 3 Q And how is the payroll tax calculated on that
- 4 payroll difference?
- 5 A The payroll tax difference is the per book
- 6 amount, which is deducted from the proforma amount of
- 7 payroll taxes. The proforma payroll taxes are calculated
- 8 based on individual employees' salaries times the
- 9 appropriate tax rate.
- 10 Q So not just the unfilled vacancies of new hires,
- 11 but all employees? You go back and recalculate tax for
- 12 all employees?
- 13 A Each employee.
- 14 Q And that came out to a total adjustment of the
- 15 444,914 for payroll. And what was the adjustment for
- 16 payroll taxes, then?
- 17 A Payroll tax adjustment, proforma adjustment for
- 18 Joplin was 27,315.
- 19 Q Let me go back very briefly to corporate --
- 20 allocation of corporate expenses. Okay?
- 21 A Okay.
- 22 Q Did you hear Mr. Grubb's testimony about having
- 23 the total revenues requested being 40 million in the
- 24 initial filing for the company?
- 25 A I don't recall that.

```
1 Q Do you recall what the total amount requested
```

- 2 was in the initial filing?
- 3 A That's -- 40's about right.
- 4 Q And the stipulation proposes 29 million. Is
- 5 that your understanding?
- 6 A Correct.
- 7 Q And that's about 28 percent reduction? Does
- 8 that sound approximately right to you?
- 9 A Well, I don't have a calculator, so that sounds
- 10 about right.
- 11 Q Okay. And you understand that, under the
- 12 original filings from the company, the corporate
- 13 allocation was approximately 5.1 million? Do you
- 14 understand that?
- 15 A 5.1 million for --
- 16 Q For all the corporate, administrative, et
- 17 cetera, expenses allocated to the Joplin district. Excuse
- 18 me. Let me rephrase that question. Strike -- didn't --
- 19 didn't ask the question right.
- 20 You understand that 5.1 million was the new
- 21 revenue requested out of Joplin in the initial filing?
- 22 A I don't recall.
- Q Okay. And do you understand that based upon the
- 24 chemical change that we've talked about, the revenue
- 25 requests -- or the revenue out of Joplin is now

- 1 About \$4.6 million?
- 2 A Because we reduced it by the two.
- 3 Q Is that your understanding?
- A Well, the revenue part, I don't know. The
- 5 numbers, I'm not -- I don't know. But we reduced whatever
- 6 it was by the amount of the chemical adjustment that
- 7 Mr. Grubb and I both talked about.
- 8 Q And net change -- and I think -- did you call it
- 9 cost? Is it a change in cost? Or is that a change in
- 10 revenue, removing the chemical amount?
- 11 A It's reducing the chemical expense for Joplin.
- 12 Q Which reduces the corresponding amount of
- 13 revenue that would pay for that expense; is that correct?
- 14 A That's correct.
- 15 Q Okay. So if you reduce the corporate allocation
- 16 amount, you also reduce the amount of revenue that's
- 17 needed to be obtained from the district to pay for that
- 18 corporate expense allocation; is that correct?
- 19 A Would you restate that, please?
- 20 Q If you reduce the amount of corporate expenses
- 21 allocated to a district, in that same district, you reduce
- 22 the amount of revenues required out of that district to
- 23 pay for those corporate expenses; is that correct?
- 24 A That's correct. If you reduce corporate
- 25 expenses, then the revenue requirement will be reduced.

```
1 Q Okay. And the revenue requirement in Joplin is
```

- 2 going from 5.1 million to 4.6 million, which is roughly a
- 3 10 percent decrease. Is that your understanding?
- 4 A I'm not sure where those numbers are coming
- 5 from.
- 6 Q Okay. The company is, however, taking a 28
- 7 percent decrease in total revenues, correct?
- 8 A Correct.
- 9 Q Joplin is not seeing a corresponding level in
- 10 decreasing revenues, are they, required out of their
- 11 district?
- 12 A I'm not -- I don't know.
- 13 Q Okay.
- 14 A I don't have the numbers to review.
- MR. ELLINGER: No further questions for this
- 16 witness, judge.
- 17 JUDGE STEARLEY: All right. Thank you,
- 18 Mr. Ellinger. Cross-examination by AG Processing?
- 19 CROSS-EXAMINATION
- 20 BY MR. CONRAD:
- 21 Q Mr. Petry, just a couple things. How familiar
- 22 are you with the terms and conditions of the document
- 23 that's been referred to as the joint recommendation?
- 24 A I've reviewed it.
- Q Can you state how thoroughly you've reviewed it?

- 1 A I'm trying to think.
- 2 Q Maybe that's an unfair question.
- 3 A I can't repeat it --
- 4 Q Sure.
- 5 A -- number for number.
- 6 Q Okay.
- 7 A I've looked over it a couple times.
- 8 Q Okay. Do you --
- 9 A The numbers aren't sticking with me without
- 10 having it in front of me.
- 11 Q I understand that. Do you have an opinion after
- 12 having reviewed it the couple of times you've indicated
- 13 about its justness and reasonableness?
- 14 A Well, I think that --
- 15 Q And if so, state that opinion.
- 16 A Well, I think that everyone has worked together
- 17 to come to a compromise to arrive at the -- the amount.
- 18 And it's a good thing when we can all come to an agreement
- 19 on something.
- 20 MR. CONRAD: Thank you, Mr. Petry. That's all,
- 21 your Honor.
- JUDGE STEARLEY: Thank you, Mr. Conrad.
- 23 Cross-examination by Office of Public Counsel? Ms. Baker?
- MS. BAKER: Thank you.
- 25 CROSS-EXAMINATION

- 1 BY MS. BAKER:
- 2 Q Good afternoon, Mr. Petry.
- 3 A Good afternoon.
- 4 Q In your opinion, is -- is there a correlation
- 5 between the length of mains and customer density? Do I
- 6 need to rephrase that?
- 7 A Yes, you -- please.
- 8 Q Okay. The example that I gave earlier was a
- 9 street that had -- it was five miles long, had five miles
- 10 worth of main down the street. Okay? If the size of the
- 11 lots were bigger, would you expect that the customer
- density along that street would be smaller?
- 13 A Yes.
- 14 Q Okay. So do you see a correlation between the
- 15 length of the mains and the customer density?
- 16 A No.
- 17 Q Okay. Do you see -- or in your experience, do
- 18 you see a correlation between the length of the mains and
- 19 the number of call center calls?
- 20 A No.
- 21 Q Okay. Would you consider a correlation to be
- 22 there between the customer density and call center calls?
- 23 A Yes.
- 24 Q And in your experience, do you see a correlation
- 25 between the level of depreciation rates and the age of an

- 1 asset?
- 2 A One more time.
- 3 Q Do you see a correlation between the level of
- 4 depreciation rates and the actual age of an asset?
- 5 A If I understand your question correctly, yes,
- 6 there is correlation between depreciation expense and
- 7 mains.
- 8 Q It's not quite the question that --
- 9 A Okay. Could you rephrase it again, please?
- 10 Q For depreciation -- let's try a different
- 11 tactic. Depreciation rates are normally based on service
- 12 life --
- 13 A Correct.
- 14 Q -- is that correct?
- 15 A Correct.
- 16 Q All right. So the age of the asset itself does
- 17 not change the depreciation rates that are set based on
- 18 service life?
- 19 A Correct.
- 20 Q So the depreciation rates would stay constant
- 21 and -- and would flow through the service life, not
- 22 necessarily the age?
- 23 A Right.
- 24 Q All right. Were you provided with any
- 25 calculations or documentation to support Joplin's expert's

```
1 claim that corporate expenses -- that the most appropriate
```

- 2 facto for allocating corporate expenses is length of
- 3 mains?
- 4 A No.
- 5 Q Were you provided with any calculations or
- 6 documentation to support Joplin's expert's claim that
- 7 depreciation amounts should be reduced to reflect the
- 8 actual age and value of the assets?
- 9 A No.
- MS. BAKER: No further questions.
- JUDGE STEARLEY: Thank you, Ms. Baker.
- 12 Cross-examination. Staff?
- MR. THOMPSON: Thank you, your Honor.
- 14 CROSS-EXAMINATION
- 15 MR. THOMPSON:
- 16 Q Mr. Petry, can you tell me what district
- 17 specific pricing is?
- 18 A District specific pricing would be district
- 19 specific pricing.
- 20 Q Would -- would you agree that it is a pricing
- 21 methodology where the different costs of service for the
- 22 various districts are reflected in prices set for services
- 23 in those districts?
- 24 A Yes.
- 25 Q And when the company originally filed and asked

1 for approximately a 25 percent increase, that was

- 2 company-wide, was it not?
- 3 A Yes, it was.
- 4 Q That was not reflective of the district's
- 5 specific increase that the company sought in any
- 6 particular district, was it?
- 7 A No.
- 8 Q And would you agree that the figure of
- 9 \$4,619.824 -- \$619,824 is reflective of the district
- 10 specific costs of providing service in the Joplin area?
- 11 A What was the figure again?
- 12 Q Well, you understand that Mr. Grubb testified to
- 13 a correction of some chemical costs?
- 14 A Correct.
- 15 Q And this correction was to reduce the revenue
- 16 requirement expected from Joplin by \$236,416?
- 17 A Correct.
- 18 Q So with that correction in mind, would you agree
- 19 that the figure of \$4,619,824 is reflective of the
- 20 district specific costs of providing service to the Joplin
- 21 area; that is, the new revenue requirement expected from
- 22 Joplin?
- 23 A Yes.
- Q Is your answer yes?
- 25 A Yes.

- 1 MR. THOMPSON: Thank you. No further questions.
- JUDGE STEARLEY: Thank you, Mr. Thompson.
- 3 Questions from the Bench? Commissioner Appling, any
- 4 questions for this witness?
- 5 CROSS-EXAMINATION
- 6 BY COMMISSIONER APPLING:
- 7 Q Hello, sir. Are you out of St. Louis?
- 8 A Yes, I am.
- 9 Q Okay. I know I read it in the testimony
- 10 someplace, but maybe you could help me out. If you can't,
- 11 probably Staff can. Mr. Rackers, I'm sure, will.
- 12 How many districts are there in the State of
- 13 Missouri? Fourteen or more?
- 14 A How many districts are in the State of Missouri?
- 15 Q Uh-huh. Do you have a -- if you could just tell
- 16 me where you think I could find it in the testimony,
- 17 that's fine, too. Well, I see the expression on your
- 18 face. You don't know, so I'll move on to somebody else.
- 19 A I don't know. I'm thinking it's 11 districts.
- 20 But --
- 21 COMMISSIONER APPLING: Mr. Rackers, do you have
- 22 the answer to that question?
- MR. RACKERS: I think it's 13.
- 24 COMMISSIONER APPLING: Who is going for 15? I'm
- 25 just joking. That's okay. We'll find it here before it's

- 1 over with.
- 2 A It's 13.
- 3 Q (By Commissioner Appling) Is there somewhere in
- 4 the testimony that you have an estimate of how many
- 5 customers there is at each one of the districts? No
- 6 place, huh?
- 7 A I don't remember it being in testimony.
- 8 Q Okay.
- 9 A It may be on one of the accounting schedules.
- 10 COMMISSIONER APPLING: Thank you very much. No
- 11 further questions, Judge.
- 12 JUDGE STEARLEY: All right. Thank you,
- 13 Commissioner Appling. Any recross examination based upon
- 14 questions from commissioner Appling?
- MR. THOMPSON: No, thank you.
- 16 RECROSS EXAMINATION
- 17 BY MR. CONRAD:
- 18 Q Very quickly, my direct witness to Schedule
- 19 DJP-2, at the back of his direct testimony at the bottom
- 20 of that page, unless I counted wrong, there are 11 water
- 21 districts and two sewer districts, and they are provided
- 22 there alphalabetical, which I suspect is a mistype. Am I
- 23 correct, sir? Or is that something from University of
- 24 Texas that you use?
- 25 A I just -- I lost --

```
1 Q Alpha -- do you see the list there, sir, at the
```

- 2 bottom of that page?
- 3 A Which page was it? I don't have --
- 4 Q Schedule -- schedule DJP-2 -- do you not have
- 5 your own testimony?
- 6 A I don't have that schedule with me.
- 7 Q I see. Here.
- 8 COMMISSIONER APPLING: Stu, that's fine. I was
- 9 looking at the same thing he is. So I think you're right,
- 10 and that's close enough. So we'll move on.
- 11 MR. CONRAD: I did, too. That's all that I had.
- 12 I just was trying to clarify the thing. I apparently
- 13 didn't achieve that.
- JUDGE STEARLEY: All right. Well, if that's all
- 15 for recross -- Mr. England, any redirect?
- MR. ENGLAND: No, thank you, your Honor.
- 17 JUDGE STEARLEY: All right. Mr. Petry, you may
- 18 step down. I am not finally excusing you as a witness,
- 19 however, in case Commissioners would have additional
- 20 questions for you at a later time. Thank you for your
- 21 testimony.
- MR. PETRY: Thank you.
- JUDGE STEARLEY: I believe that, then, concludes
- 24 the witnesses for Missouri American.
- 25 MR. THOMPSON: Staff would call Lisa Hanneken.

- 1 JUDGE STEARLEY: All right. Very well. Is Ms.
- 2 Hanneken present? Will you please raise your right hand?
- 3 LISA HANNEKEN,
- 4 being first duly sworn to testify the truth, the whole
- 5 truth, and nothing but the truth, testified as follows:
- 6 DIRECT EXAMINATION
- 7 BY MR. THOMPSON:
- 8 JUDGE STEARLEY: Thank you. You may be seated.
- 9 And you may proceed, Counselor.
- 10 MR. THOMPSON: Thank you, your Honor.
- 11 Q (By Mr. Thompson) State your name, please.
- 12 A Lisa K. Hanneken.
- 13 Q How you are you employed, ma'am?
- 14 A I'm a Utility Regulatory Auditor for the State
- of Missouri with the Missouri Public Service Commission.
- 16 Q Are you the same Lisa K. Hanneken that prepared
- 17 or caused to be prepared direct and surrebuttal testimony
- 18 in this case marked as Staff Exhibit 3 and Staff Exhibit
- 19 4?
- 20 A I'm not sure of the exhibit numbers, but, yes, I
- 21 had direct and surrebuttal.
- 22 Q And do you have any corrections to that
- 23 testimony?
- 24 A No, I do not.
- 25 Q And if I asked you the questions contained in

1 those two pieces of testimony today, would your answers be

- 2 the same?
- 3 A Yes, they would.
- 4 Q And are those answers true and correct to the
- 5 best of your knowledge, information and belief?
- 6 A Yes.
- 7 MR. THOMPSON: At this time, I would offer Staff
- 8 Exhibit 3 and Staff Exhibit 4.
- 9 JUDGE STEARLEY: Are there any objections to the
- 10 admissions of Staff Exhibits 3 and 4? Hearing none, they
- 11 shall be admitted and received into evidence.
- 12 (Staff Exhibit Nos. 3 and 4 were offered and
- 13 admitted into evidence.)
- 14 MR. THOMPSON: Thank you, your Honor. I tender
- 15 the witness.
- JUDGE STEARLEY: All right. And we will begin
- 17 with cross-examination from Home Builders.
- MR. HESS: No questions.
- 19 JUDGE STEARLEY: The water districts?
- MR. FISCHER: No, thank you, your Honor.
- 21 JUDGE STEARLEY: City of Joplin? Mr. Ellinger?
- MR. ELLINGER: Thank you, Judge.
- 23 CROSS-EXAMINATION
- 24 BY MR. ELLINGER:
- Q Good afternoon, Ms. Hanneken.

- 1 A Good afternoon.
- 2 Q My name is Marc Ellinger with the law firm of
- 3 Blitz, Bardgett & Deutsch. And I'm representing the
- 4 intervener, City of Joplin. I had a few questions to ask
- 5 you about your testimony.
- 6 And I'd like to talk a little bit about payroll
- 7 tax and payroll annualization. Are you familiar with
- 8 that? Did you -- I think you have to answer --
- 9 A Yes.
- 10 Q Did you prepare some surrebuttal comments
- 11 regarding payroll and payroll tax annualization?
- 12 A Yes, I did.
- 13 Q Okay. And I noticed that the -- part of your
- 14 comment is that it's not normalization, it's
- 15 annualization. Is that -- am I accurately representing
- 16 what you testified to?
- 17 A Yes.
- 18 Q And you do understand that when we're talking
- 19 about payroll and payroll tax in this discussion, we'll be
- 20 talking about that annualization process? Is that --
- 21 A Correct.
- Q Okay. I'd like you to walk through the process
- 23 you took to annualize the payroll and then annualize the
- 24 payroll tax. Could you do that for me, please?
- 25 A Certainly. I first annualized the spreadsheets,

- 1 which was all the employees as of the test year June 30,
- 2 2006. I then included any employees that were hired
- 3 subsequent to that date up through the true-up period of
- 4 December 31st, 2006.
- 5 I also eliminated any employees that had been
- 6 terminated since the spreadsheet was originated. I
- 7 included any union labor increases, any changes in
- 8 positions of the employees that would cause their salary
- 9 to change. I included any changes in employees up till
- 10 the true-up period.
- I then took the individual hourly rate and
- 12 multiplied it by the number of hours given the employee's
- 13 position. And with this, I arrived at an annualized
- 14 salary amount.
- 15 Included in that would be overtime amounts,
- 16 shift differentials, different components of payroll
- 17 within the employee salary. To this, there were factors
- 18 applied for payroll taxes by employee.
- 19 Each employee is assigned to a district. So the
- 20 totals were totaled by district. And this arrived at an
- 21 annualized payroll and an annualized payroll tax for each
- 22 district.
- Q Okay. I'm going to kind of walk through these
- 24 steps if that's okay.
- 25 A Sure.

```
1 Q First of all, I noticed at the end when you
```

- 2 talked about when you annualized the payroll taxes, you
- 3 did it by employee by district; is that correct?
- 4 A Correct.
- 5 Q Is that also how you annualized the general
- 6 payroll, by employee?
- 7 A By employee.
- 8 Q By district?
- 9 A Well, it's all employees on one spreadsheet.
- 10 They're coded for what district they reside in. Some of
- 11 them, there is a separate sheet within that work 040book.
- 12 Some of them charge their time to other districts. And
- 13 that was all taken into account.
- 14 And then the totals for each district pool all
- 15 the numbers -- all the employees from the districts, and I
- 16 also looked at the other sheet to determine if there were
- 17 some inner district relationships to be accounted for.
- 18 Q Okay. Are you familiar with the Staff
- 19 accounting schedules that were filed in this case?
- 20 A Somewhat.
- 21 Q Are you familiar with the portions of the Staff
- 22 accounting schedules that were filed that deal with
- 23 payroll and payroll tax?
- 24 A Fairly.
- 25 Q Is there someone else who would be more familiar

- 1 with those, the payroll and the payroll tax calculations?
- 2 A The calculations were mine. Once they go into
- 3 the run, you know, that's a different step beyond what I
- 4 do.
- 5 Q Okay. Who puts them into the run?
- 6 A Roberta Grisham.
- 7 Q To the best of your knowledge, did she change
- 8 the numbers when she puts them into the run?
- 9 A No. Each witness is responsible for going
- 10 through the run and determining whether their numbers are
- 11 correct after she has entered them.
- 12 Q And did you go through the Staff accounting
- 13 schedules to make sure that your numbers were correct?
- 14 A Yes.
- Okay. And when you say run, just so I'm clear
- 16 here --
- 17 A Staff accounting schedules, we refer to the
- 18 program, spreadsheet, whatever you want to call it that
- 19 everything gets entered into as a run. It's shorter than
- 20 accounting schedules.
- 21 Q And is there a distinction between a run and an
- 22 EMS run? I've heard that term.
- 23 A I did not know that.
- Q Okay. Is that something Mr. Rackers might know
- 25 more about? You don't know?

- 1 A Presumably. I can't speak for him.
- Q Okay. Well, let's talk a little bit about the
- 3 Staff accounting schedule that you did work on. Salaries
- 4 -- when we talk about payroll, are we talking about the
- 5 same thing as salaries? Is that the line -- the term of
- 6 the line item on the accounting schedule?
- 7 A Are you referring to Joplin specific?
- 8 Q Yes. I'm sorry. With respect to Joplin. Yes.
- 9 A Salaries, I believe that line item is under the
- 10 A&G?
- 11 Q That's correct?
- 12 A That is a portion of the labor for Joplin.
- 13 There were other line items that have labor on them. For
- 14 example, up in, say, like Transmission, Distribution, if
- 15 an employee would be related to that area, I believe their
- 16 labor would be shown there.
- 17 Q Okay. So in each heading, each category, there
- 18 would be various labor allocations, if -- if there was an
- 19 employee related to those areas?
- 20 A Well, there would be labor assigned to those
- 21 line items, yes.
- 22 Q And did you do the assignment of the labor, or
- 23 was that something done by someone else?
- 24 A Because it is difficult to do that, I think
- 25 there was an allocation done based on previous experience

- 1 during the test year of where to place those items.
- 2 Q Okay. And then when you calculated the payroll
- 3 taxes, did you add up all those various payroll numbers to
- 4 calculate payroll taxes?
- 5 A No. As I said before, payroll taxes are
- 6 calculated by employee. Each employee's payroll is
- 7 multiplied by the necessary percentages for FICA, FIDA and
- 8 SUDA which is federal and state unemployment taxes. And
- 9 those are individually tallied for each district.
- 10 Q Okay. So you don't look at the actual amount of
- 11 taxes that are paid by district?
- 12 A Paid or expensed?
- 13 Q Tell me what the difference between paid and
- 14 expensed is.
- 15 A There is the amount that is expensed by the
- 16 company during the test year, what was withheld from a
- 17 employee's paycheck. And then there is the amount that
- 18 they actually paid to the reporting agencies.
- 19 Q Okay. And from an expense perspective, you use
- 20 the withheld amount, plus the employer match? Or do you
- 21 simply use the employer match?
- 22 A For our expenses for the district, we use the
- 23 amount that is withheld for the employer's expense. We
- 24 use the total gross payroll for the employee multiplied by
- 25 the applicable rate.

```
1 Q Okay. So when you calculate the total amount of
```

- 2 payroll taxes for a district, do you look at the amount
- 3 that was actually collected, withheld for -- on the
- 4 employer's side?
- 5 A I look at it just as a reasonableness check.
- 6 But when we annualize, we're looking at a going forward --
- 7 forward -- ongoing level of expense. So we need to look
- 8 at the current level of labor for each employee and then
- 9 how that impacts the payroll taxes.
- 10 Q So you do check the actual amounts as a -- for
- 11 lack of a better term, a check figure?
- 12 A I could -- personally, I just look at them to
- 13 make sure that, you know, there's not some outrageous
- 14 difference that I need to check my numbers again.
- 15 Q Do you recall what the amount of payroll under
- 16 the Administrative General category would be?
- 17 A For Joplin specific?
- 18 Q For Joplin. Let's talk about Joplin.
- 19 A Under that are in particular line item, no, I do
- 20 not.
- 21 Q Okay.
- 22 A I look at districts as a whole.
- 23 Q Okay.
- 24 A I'm not into the specific line items.
- 25 Q But the accounting schedules do break them up

- into specific line items, do they not?
- 2 A Yes, they do.
- 3 Q So how do we know that we have the right amount
- 4 on each line?
- 5 A Well, when we're looking at a district, it
- 6 really doesn't make a difference when they're -- you know,
- 7 under A&G or T&D because we're going to be totaling them
- 8 as an expense in total.
- 9 But we do -- you know, we use the best data we
- 10 have to separate them out to the different line items
- 11 based on test year.
- 12 Q Okay. Would you be the appropriate person to
- 13 discuss the various line items and the test year? Or is
- 14 there someone else who should discuss the line items and
- 15 the test year?
- 16 A I -- I don't understand what you're --
- 17 Q Well, you know, I'll go back to the -- to the
- 18 initial question that started this, which is under the
- 19 Administrative and General, there's a line item called
- 20 Salaries.
- 21 A Uh-huh.
- 22 Q I presume that has something to do with payroll,
- 23 does it not?
- 24 A Yes, it does. And that is part of what I
- 25 calculated.

```
1 Q And then you also calculate the annualization of
```

- 2 that number, do you not?
- 3 A Well, what I calculate is the annualization. If
- 4 you're speaking to the test year, that was simply the per
- 5 book number.
- 6 Q So that's -- and that's what I was asking. The
- 7 per book number comes directly out of Missouri American
- 8 Water's financial records. No adjustment; is that
- 9 correct?
- 10 A That is correct.
- 11 Q Then you annualized that amount; is that
- 12 correct?
- 13 A That is correct.
- 14 Q And you annualize it for each various heading.
- 15 A I annualize it on a per employee basis.
- Okay. Do you recall how many employees in all,
- 17 for example, in the Administrative General category?
- 18 A No. Again, I don't -- the employees don't show
- 19 me where they book their time, per se. I have a total
- 20 number that I annualize to for each employee. I total it
- 21 for district.
- 22 And then when it is entered into our accounting
- 23 schedules, it is allocated up through the different line
- 24 items based on the test year history.
- 25 Q Okay. So I'm -- just to make sure I'm clear

- 1 here, when you enter in a dollar amount to annualize the
- 2 payroll, it's a -- over the entire district dollar
- 3 amounts?
- 4 A Correct.
- 5 Q And then you enter it in and it suddenly
- 6 changes, and all the various cells above that amount; is
- 7 that correct?
- 8 A It gets allocated based on test year history.
- 9 Q And who verifies that those allocations are
- 10 correct?
- 11 A They came directly from the company's financial
- 12 records.
- 13 Q Okay. And you go through and make sure that
- 14 each of those numbers match up so that the line that says
- 15 Administrative and General expense salaries that the
- 16 amount that is reported as the annualized amount
- 17 proportionately matches up with what the original amount
- 18 is; is that correct?
- 19 A The amount that is allocated is based on the
- 20 test year. So if you're looking at the test year, you're
- 21 seeing the different line items in total. Those
- 22 percentages from that test year is what allocates the
- 23 annualized amount.
- So there is no difference, really, between the
- 25 test year and the annualized way that it's distributed

- because it's based on the test year history.
- 2 Q And did you make various changes to the
- 3 schedules as this case has gone on? Or have they always
- 4 stayed the same since your original filing in the direct
- 5 testimony?
- 6 A I did change based on true-up.
- 7 Q Okay.
- 8 A The true-up filing.
- 9 Q Okay. So the -- the numbers that are contained
- 10 in the true-up filing are the final numbers dealing with
- 11 payroll, annualization and payroll tax annualization; is
- 12 that correct?
- 13 A To the best of my knowledge. Yes.
- 14 Q Okay.
- MR. ELLINGER: Do you have the schedules up
- 16 there in the exhibit pile?
- 17 MR. THOMPSON: Staff schedules? Yeah.
- MR. ELLINGER: They're in the pile?
- MR. THOMPSON: At the very bottom.
- 20 MR. ELLINGER: Could I hand the witness these
- 21 exhibits, please?
- JUDGE STEARLEY: Sure.
- MR. ELLINGER: Thank you. The very bottom.
- MR. THOMPSON: At the very bottom.
- MR. ELLINGER: Very, very bottom. Get to the

- 1 right page here.
- 2 Q (By Mr. Ellinger) Let me hand you this. Oh,
- 3 I'm sorry. I just spilled some water. Is there any --
- 4 sorry. Too big a bulk of paper, and I was making a mess.
- 5 Okay. I have the schedules. Okay. And that's Exhibit
- 6 -- Staff's Exhibit 29; is that correct?
- 7 A That is how it's labeled.
- 8 Q And could you turn to the section that deals
- 9 with the Joplin district, please?
- 10 A All right.
- 11 Q And I'd like you to take a look -- first of all,
- 12 why don't you tell the Commission where in Exhibit 29 the
- 13 tab underneath Joplin, where the annualization of salaries
- 14 would be located.
- 15 A You would find those located -- let me make sure
- 16 I have the correct information here. That would be
- 17 located on Schedule 9.
- 18 Q Schedule 9. Okay. And what's the line heading
- on Schedule 9 that would reflect those?
- 20 A I believe it would be 13, 14, 15, 16, possibly
- 21 17, 18. That would be the payroll.
- 22 Q That would be the payroll portion. And then
- 23 what line would be the payroll tax portion?
- 24 A Payroll taxes would be 23.
- 25 Q And what was the amount of annualization for the

- 1 payroll based upon your schedule?
- 2 A In total for district?
- 3 Q For in total for the district.
- 4 A If you'll bear with me.
- 5 Q Certainly. Take your time.
- 6 A As you said, this is a large stack of papers.
- 7 Okay. My total annualized number was 1,446,870.
- 8 Q And does that reflect actual and the
- 9 annualization?
- 10 A That reflects the total annualized amount for
- 11 Joplin.
- 12 Q Okay. Let me rephrase the question, perhaps?
- 13 A Okay.
- 14 Q Did you hear Mr. Petry's testimony earlier?
- 15 Were you in the room for that?
- 16 A For most of the time. Yes.
- 17 Q Did you hear him discuss how there's a component
- 18 of payroll that's the actual payroll for the district that
- 19 you know what the payroll is?
- 20 A Uh-huh.
- 21 Q Did you hear that part of the testimony?
- 22 A I believe I did.
- 23 Q And then there's a -- excuse me -- annualized
- 24 portion, which is to try to fill in positions, things that
- 25 are empty, et cetera, of the organizational chart. Did

- 1 you hear that part of his testimony?
- 2 A Well, actually, I would not characterize it in
- 3 that manner.
- 4 Q How would you characterize it?
- 5 A An annualized payroll is the total of all
- 6 employees on an ongoing level. And it's not a, say,
- 7 increase or decrease over test year. It is a total amount
- 8 that is current on level of expense for later -- or
- 9 payroll.
- 10 Q And you had talked about you -- you added new
- 11 hires, and you took off people that were terminated; is
- 12 that right?
- 13 A Correct.
- 14 Q And that's how you got to your annualization; is
- 15 that correct?
- 16 A They were removed from the list. And then I
- 17 used current level of employees to go on with the
- 18 annualization and -- and increase for wage increases and
- 19 so on and so forth to get to my total annualized.
- 20 Q All right. So the \$1,446,870 is the total
- 21 payroll as annualized for the Joplin district; is that
- 22 correct?
- 23 A That is correct. But that number that is
- 24 reflected in here, that also includes the corporate
- 25 allocated piece.

- 1 Q And how much is the corporate allocated piece?
- 2 A Approximately 67,000.
- 3 Q Okay. So is -- is the \$1,446,870 inclusive of
- 4 the 56,000 corporate or exclusive?
- 5 A Inclusive.
- 6 Q Tell me how you take that number and calculate
- 7 your payroll tax.
- 8 A I cannot specifically say the number.
- 9 Q Okay.
- 10 A It's on a per employee basis. I go through, and
- 11 by each employee -- say, Greg Weeks, for example, he has a
- 12 payroll. Let's imagine it's \$50,000. We times it by the
- 13 necessary applicable payroll taxes. And that would work
- out to, I -- you know, like maybe \$50 for FUDA or 70 or
- 15 something for SUDA and, you know, a couple thousand or
- 16 whatever for FICA. And then those amounts are totaled for
- 17 the district.
- 18 Q Okay. So you make a per employee calculation of
- 19 tax?
- 20 A Correct.
- 21 Q And then you add all those per employee
- 22 calculations up for the portion that's attributable to the
- 23 district?
- 24 A That is correct. Based on the employee's
- 25 district assignment.

```
1 Q And do you know -- can you tell me what the
```

- 2 amount of payroll tax is off the --
- 3 A The amount --
- 4 Q -- schedule in front of you?
- 5 A The total tax for the Joplin district inclusive
- of corporate is 117,395.
- 7 Q And that represents all taxes, payroll taxes for
- 8 all payroll as annualized in the Joplin district; is that
- 9 correct?
- 10 A For FICA, FUDA and SUDA, yes.
- 11 Q All right. Were you involved at all in the
- 12 allocation of the corporate payroll to the district?
- 13 A Not at the time. No.
- 14 Q Have you been since then?
- 15 A Because of this issue coming up, I had to trace
- 16 back and make sure all my numbers were correct.
- 17 Q Okay. And have you traced back your corporate
- 18 payroll allocations?
- 19 A Yes, I have.
- 20 Q And how did you go about tracing that number
- 21 back?
- 22 A Well, I looked at the -- my annualized corporate
- 23 district and looked at the total assigned to the corporate
- 24 district in the accounting schedules.
- 25 And then I looked at -- there's another sheet

- 1 that shows us in our work papers how much of that amount
- 2 was assigned to Joplin. And I could directly correlate
- 3 that amount.
- 4 Q And let's focus in on that other spreadsheet you
- 5 just talked about and said how much should be assigned.
- 6 Did you prepare that spreadsheet?
- 7 A No, I did not.
- 8 Q Who prepared that?
- 9 A It's a part of our accounting schedules. I
- 10 don't know originally who prepared that. I know the
- 11 person that entered the information was Roberta Grisham.
- 12 Q Okay. And can you tell me, did you look at that
- 13 allocation factor any more than just to verify that that
- 14 -- that times the number was correct?
- 15 A Not -- I mean, I looked at it to verify and --
- 16 you know, and see how it was done, you know.
- 17 Q Okay. How did you annualize payroll in the
- 18 corporate level?
- 19 A Exactly the same as I did in all the districts.
- 20 I treated corporate as a district.
- 21 Q And any increase in tax ought to be directly
- 22 proportional to any increase in payroll, should it not?
- 23 A That is not necessarily the case. There are
- 24 some variances due to some booking of the payroll taxes
- 25 that differ.

```
1 Q And those numbers would reduce the payroll tax
```

- 2 liability or increase it?
- 3 A It would depend on which one you were looking
- 4 at.
- 5 Q Well, which ones are going to increase the
- 6 variance?
- 7 A Well, I mean, it depends on what was booked and
- 8 how it was booked. I made sure that in my annualization,
- 9 the payroll tax was directly attributable to each employee
- 10 on an ongoing level.
- 11 Now, what her book number was, that may or may
- 12 not have been the case. So when you look at what
- 13 increased or what decreased or how it increased or how it
- 14 decreased, it may or may not follow exact every district
- 15 every item.
- 16 Q And in the process of doing account
- 17 annualization, did you not look at each one of those as
- 18 they were booked to make sure they matched up?
- 19 A Yes, I did. But, for example, there is one item
- 20 that the company booked to the corporate district that
- 21 would have probably been spread throughout the other
- 22 districts for payroll taxes.
- 23 So when I was looking at them, I had to use the
- 24 per book number for the district I was doing. And then I
- 25 used my annualized ongoing level. So whether or not that

```
1 was an increase/decrease percentage-wise, step by step for
```

- 2 each district, it may vary depending on what was booked.
- 3 Q Okay. And did you quantify that variance at
- 4 all?
- 5 A Not -- not quantify. No. I knew there was a
- 6 variance based on the face value of the per book numbers.
- 7 MR. ELLINGER: No more questions, Judge.
- 8 JUDGE STEARLEY: Okay. Thank you, Mr. Ellinger.
- 9 Cross-examination. City of Parkville?
- 10 MR. FINNEGAN: No questions.
- JUDGE STEARLEY: AG Processing?
- MR. CONRAD: Very quickly, your Honor.
- 13 CROSS-EXAMINATION
- 14 BY MR. CONRAD:
- 15 Q Ms. Hanneken, Mr. Ellinger took you through the
- 16 number of steps that you did with respect to annualizing
- 17 the payroll and payroll taxes, correct?
- 18 A Correct.
- 19 Q Would you agree with me the purpose of those
- 20 steps is to try to get to a representative number of both
- 21 of those expenses that would be in place for the period of
- 22 time that the rates would be expected to be in play?
- 23 A Correct.
- MR. CONRAD: Thank you.
- 25 JUDGE STEARLEY: Thank you, Mr. Conrad.

- 1 Cross-examination. Office of Public Counsel? Ms. Baker?
- 2 MS. BAKER: Thank you.
- 3 CROSS-EXAMINATION
- 4 BY MS. BAKER:
- 5 Q Hello, Ms. Hanneken.
- 6 A Good afternoon.
- 7 Q Would you agree that there is a direct
- 8 correlation between payroll tax and the payroll?
- 9 A Yes.
- 10 Q All right. And can you explain exactly what you
- 11 mean by district assignment on an employee basis?
- 12 A Each employee is assigned to a district. A
- 13 meter reader in Joplin would be assigned to the Joplin
- 14 district. So his district assignment is Joplin because
- 15 that is where he is employed. And that is the district in
- 16 which he works.
- 17 Q Okay. So based on that district assignment, the
- 18 payroll for that employee would then be placed in -- in
- 19 the list of Joplin district?
- 20 A Specifically on the spreadsheet, there is a
- 21 column that codes districts by their number. So Joplin,
- 22 for example, would have the number 11 by the employee's
- 23 name. And then all the numbers would be totaled for the
- 24 Joplin specific.
- 25 Q And that would apply, also, to the payroll tax

1 for that employee? It would be sent in to the number to

- 2 Joplin?
- 3 A The payroll tax and tax would be calculated on
- 4 the exact same line as the salaries. So, yes, it would be
- 5 exactly the same.
- 6 Q Can you explain how a district assignment is
- 7 given to an employee that works in multiple districts?
- 8 A Yes. It is my understanding that they look at
- 9 their time sheet and how they were assigned. And, for
- 10 example, I believe the St. Joe manager assigns a portion
- 11 of his time to other districts.
- 12 The Parkville Water, I believe there's an
- 13 employee assigned a part of his time to Parkville Sewer
- 14 and so on and so forth. There are none of those, however,
- 15 that inter-relate with Joplin.
- 16 Q Okay. All right. Have you been given any
- 17 calculations or documentation from the Joplin expert that
- 18 would -- that would back their arguments of a discrepancy
- 19 in the payroll tax or the payroll that has been calculated
- 20 by Staff?
- 21 A No. It is my understanding there are none.
- 22 MS. BAKER: All right. Thank you. No further
- 23 questions.
- JUDGE STEARLEY: Thank you, Ms. Baker.
- 25 Cross-examination, Missouri American? Mr. England?

- 1 MR. ENGLAND: No questions, your Honor.
- JUDGE STEARLEY: Questions from the Bench?
- 3 Commissioner Appling?
- 4 COMMISSIONER APPLING: No questions, Judge.
- 5 JUDGE STEARLEY: And I have no questions as
- 6 well, so there will be no recross. Any redirect from
- 7 Staff?
- 8 MR. THOMPSON: No redirect, your Honor.
- 9 JUDGE STEARLEY: Thank you, Ms. Hanneken. You
- 10 may step down. However, you are not finally excused as a
- 11 witness at this time in case the Commission should have
- 12 additional questions for you later.
- MS. HANNEKEN: Thank you.
- 14 JUDGE STEARLEY: Thank you for your testimony.
- MR. THOMPSON: We'd call Steve Rackers at this
- 16 time.
- 17 JUDGE STEARLEY: Okay. Before we move on to
- 18 Mr. Rackers, we've been going now for not quite an hour
- 19 and a half, but I think I'd like to give my court reporter
- 20 a break. So why don't we all take about a ten-minute
- 21 break, and we'll resume with Mr. Rackers?
- 22 (Break in proceedings.)
- JUDGE STEARLEY: All right. We are back on the
- 24 record. And, Staff, I believe we're ready to proceed with
- 25 your next witness, Mr. Rackers.

- 1 MR. THOMPSON: Thank you, your Honor.
- JUDGE STEARLEY: Mr. Rackers, if you'd please
- 3 raise your right hand?
- 4 STEVE RACKERS,
- 5 being first duly sworn to testify the truth, the whole
- 6 truth, and nothing but the truth, testified as follows:
- 7 DIRECT EXAMINATION
- 8 BY MR. THOMPSON:
- 9 JUDGE STEARLEY: Okay. Thank you, Mr. Rackers.
- 10 Mr. Thompson, you may proceed.
- 11 MR. THOMPSON: Thank you.
- 12 Q (By Mr. Thompson) State your name, please.
- 13 A Steven M. Rackers.
- 14 Q How are you employed?
- 15 A I'm employed by the Missouri Public Service
- 16 Commission as a Regulatory Auditor.
- 17 Q Are you the same Steven M. Rackers that prepared
- 18 or caused to be prepared four pieces of testimony in this
- 19 case, direct, rebuttal, surrebuttal and supplemental
- 20 true-up direct, which have been marked as Staff Exhibits
- 21 5, 6, 7 and 30?
- 22 A Yes, I am. And the accompanying accounting
- 23 schedules.
- Q Which have been marked as Staff Exhibits 28 and
- 25 29?

- 1 A Yes.
- 2 Q Okay. And do you have any changes or
- 3 corrections to that testimony?
- 4 A Yes, I do.
- 5 Q What would those be?
- 6 A My changes are to the true-up accounting
- 7 schedules. And I've prepared some -- some examples that
- 8 will help people -- help illustrate that.
- 9 Q Okay. Do you have one? Why don't we go ahead
- 10 and mark this as Staff's Exhibit 31? And you prepared
- 11 this Staff Exhibit 31?
- 12 A Yes.
- 13 Q And what does it show?
- 14 A On the -- it shows the filed as appeared in the
- 15 true-up accounting schedules. And then it shows the
- 16 second -- the second part is the changed version as a
- 17 result of staff's making a change to the length of main
- 18 allocation factor, which, in its accounting schedules was
- 19 applied to the transmission and distribution expense on
- 20 Accounting Schedule 9.
- 21 Q And so is this a change to this schedule as it
- 22 appears in the staff true-up accounting schedules, Exhibit
- 23 29?
- 24 A Yes, it is.
- Q Okay. And with this change in mind, if I asked

- 1 you the same questions today as are contained in those
- 2 pieces of testimony, would your answers be the same?
- 3 A Yes, they would.
- 4 Q And with this change in mind, are those answers
- 5 true and correct to the best of your knowledge and belief?
- 6 A Yes, they are.
- 7 MR. THOMPSON: At this time, I would move the
- 8 admission of Staff Exhibits 5, 6, 7, 30 and 31.
- 9 MR. ELLINGER: Judge, I would raise an objection
- 10 to the last exhibit, Exhibit 31. This exhibit was not
- 11 pre-filed. It contains -- it deals with an issue that is
- 12 of, obviously, significant and key application in this
- 13 matter.
- 14 In fact, it involves the most important issue
- 15 that represents a difference between the Staff and Joplin
- 16 as this has gone on. It was not provided to the City of
- 17 Joplin -- actually, this particular document I don't think
- 18 has ever been provided.
- 19 The initial even announcement that there was an
- 20 issue was not provided until this hearing was already
- 21 scheduled to have been started. And I think that it's
- 22 unduly prejudicial to allow this evidence to come in.
- 23 As an alternative, I think, Judge, that all of
- 24 Mr. Rackers' testimony could be stricken, then, instead
- and we could simply go without any of his testimony.

```
1 Because I think this information is so crucial
```

- 2 to the fact of this case that allowing him at the last
- 3 minute through the element of surprise to create a 70,000
- 4 percent change to an allocation factor that is the heart
- 5 of the entire case is unduly prejudicial and
- 6 discriminatory and should not be allowed by this Court --
- 7 by this Commission. Excuse me. And as a result, Exhibit
- 8 31 should not be admitted.
- 9 JUDGE STEARLEY: All right.
- 10 MR. THOMPSON: Well, your Honor, it is
- 11 traditional in these proceedings and it's occurred earlier
- 12 in this proceeding that witnesses make corrections to
- 13 their pre-filed testimony.
- JUDGE STEARLEY: Mr. Ellinger?
- MR. ELLINGER: Well, Judge, you know, this is
- 16 not a situation where it's a small amount on a -- on an
- 17 issue. We're talking, literally, Mr. Rackers filed
- 18 pre-filed testimony that presented a specific allocation
- 19 factor for length of mains.
- 20 And this new schedule, the first time it's ever
- 21 been presented, the first time it's ever been produced
- 22 changes that allocation factor by literally, Judge, 70,000
- 23 percent. And I don't see how this can be deemed a simple
- 24 correction.
- This is an egregious action, and it goes, once

1 again, to showing what occurs here. Once the Staff has --

- 2 is caused to realize that they have a weakness in their
- 3 case, they change the documents and submit them on a
- 4 surprise basis. And I don't think this Commission should
- 5 allow that to occur because of the inherent prejudice.
- In the alternative, if this document is going to
- 7 be allowed -- admitted, i think that we need to suspend
- 8 the hearing. Joplin needs to be allowed time to do
- 9 extensive discovery on why this change was made, why it
- 10 was not submitted until the last moment. And then, as a
- 11 result of that, maybe we can resume this hearing.
- JUDGE STEARLEY: Mr. Thompson?
- 13 MR. THOMPSON: I think this is a correction of a
- 14 mistake that was only recently discovered.
- 15 JUDGE STEARLEY: Okay. And why, Mr. Ellinger,
- 16 would you need to suspend the hearing for time to review
- 17 this?
- MR. ELLINGER: Well, Judge, we're talking,
- 19 again, 70,000 percent difference that goes to the heart of
- 20 the -- really, the sole issue that presents the reason
- 21 we're at a hearing today that's remaining, which is
- 22 corporate allocation percentages.
- 23 Mr. Rackers has now presented, through
- 24 Mr. Thompson, a schedule that completely changes every
- 25 fact that the entire case has been prepared on by all

- 1 parties going forward until this schedule was suddenly
- 2 prepared.
- 3 And I think that, again, it is inherently
- 4 prejudicial to allow it at this point and allow the
- 5 hearing to go forward.
- 6 MR. THOMPSON: I don't think any other party has
- 7 prepared their case based on length of main.
- 8 MR. ELLINGER: It's the one issue that has been
- 9 put forth in this case. You know, you requested us,
- 10 Judge, to file a list of disputed issues last Thursday.
- 11 Last Friday. Excuse me.
- 12 You entered your order late Friday, Thursday and
- 13 gave us almost no time to prepare or respond. One of the
- 14 major issues that we responded with that's included in our
- 15 witnesses testimony, it was included in that statement, it
- 16 was included in our list of objections to the stipulation
- 17 is the length of main calculation and the effect that that
- 18 has.
- 19 To then have the Staff come in and say, We're
- 20 going to change that calculation by 70,000 percent is
- 21 nothing but unduly prejudicial.
- JUDGE STEARLEY: All right. Does any other
- 23 party echo any concerns with Exhibit 31?
- MS. BAKER: I don't have a concern. But I
- 25 certainly want to support the Staff in that Public Counsel

- 1 believes that correct and -- and true information
- 2 certainly needs to be provided in -- in this case to the
- 3 Commissioners.
- 4 And so if this is a correction -- corrections
- 5 have been allowed. And so I would -- I would join with
- 6 Staff in -- in saying that this needs to be allowed.
- 7 MR. THOMPSON: Certainly, if the Commission is
- 8 going to adopt Mr. Ellinger's proposed allocation based
- 9 upon length of main, the correct length of main figures
- 10 should be in the record.
- JUDGE STEARLEY: Mr. Conrad?
- 12 MR. CONRAD: Yeah. I -- forgive my confusion.
- 13 I -- I was given to understand that this was a
- 14 representation by the witness of the effect of using the
- 15 allocation factor that Joplin's witness had proposed be
- 16 used, but on a -- on a corrected basis. And if that's not
- 17 correct, then I'm -- I'm off base.
- 18 JUDGE STEARLEY: Okay. That would be my
- 19 understanding as well. Is that the purpose for which
- 20 Staff is providing this --
- 21 MR. CONRAD: Given that, if I might --
- 22 JUDGE STEARLEY: Yes. I'm sorry. I didn't mean
- 23 to interrupt.
- MR. CONRAD: No. That's all right. You're up
- 25 there. I'm down here. But if that's the case, perhaps

- 1 Mr. Thompson could -- it might be out of sequence, would
- 2 voir dire the witness, as it were, a little bit and
- 3 clarify that that's what this is on the record, and that
- 4 they may either help or -- or hurt the -- the
- 5 admissibility of the exhibit.
- 6 But it seems to me we're kind of debating
- 7 between the attorneys what this means. And the witness
- 8 who put it together is up there on the stand and can tell
- 9 us.
- 10 JUDGE STEARLEY: That's a good suggestion.
- 11 MR. THOMPSON: Thank you, your Honor.
- 12 JUDGE STEARLEY: Please voir dire the witness,
- 13 and it's for the purposes of the changes that you're
- 14 filing.
- 15 VOIR DIRE EXAMINATION
- 16 BY MR. THOMPSON:
- 17 Q Mr. Rackers, direct your attention to Staff
- 18 Exhibit 31. Did you prepare that document?
- 19 A Yes.
- 20 Q And when did you prepare it?
- 21 A I prepared it yesterday.
- 22 Q And how did you prepare it?
- 23 A I used the previously filed corporate income
- 24 statement schedule from the Staff's true-up direct
- 25 accounting schedules. And I changed the length of main

- 1 allocator, which, in this schedule, is used only on, I
- 2 believe, line 16, the transmission and distribution
- 3 expenses, the \$6,805 to reflect an error that we
- 4 discovered in how that allocation factor was previously
- 5 calculated.
- And so what -- what you can see when you compare
- 7 the two schedules is -- for example, Joplin, in the
- 8 original filed schedule, the \$6,805, a dollar was
- 9 allocated to Joplin.
- 10 And in the changed schedule, \$484 would be
- 11 allocated to Joplin. From Staff's point of view, the
- 12 change is not that significant, but it is a correction.
- JUDGE STEARLEY: Okay. Anything further,
- 14 Mr. Ellinger, before I rule?
- 15 MR. ELLINGER: I'm going to renew my objection,
- 16 Judge. In fact, Mr. Rackers' testimony -- first of all,
- 17 if this document wasn't prepared until yesterday, it
- 18 certainly does not allow anybody the opportunity to look
- 19 at it, to evaluate the calculations.
- 20 Second of all, I'd point out the number he is
- 21 referring to, just that one number represents a 48,400
- 22 percent increase in that allocation to Joplin.
- Now, I realize that's a very small physical
- 24 dollar amount, \$484. But the length of main allocator
- 25 throughout this case has been a driving issue between the

- 1 Staff and the city of Joplin.
- 2 The original Staff number was 0.11 percent for
- 3 Joplin. It's now seven -- excuse me -- 7.105 percent.
- 4 Again, as I said, a 70,000 percent increase. And I think
- 5 that, you know, in this type of situation, this kind of
- 6 document, due to the inherent prejudice that's contained
- 7 in it, it should not be allowed to be admitted in this
- 8 case.
- 9 Or in the alternative, we ought to be able to
- 10 suspend the hearing, allow Joplin the right to depose this
- 11 witness on this reason if why this error was made and
- 12 allow us to prepare our case accordingly.
- JUDGE STEARLEY: Mr. England, what's your
- 14 opinion?
- 15 MR. ENGLAND: Your Honor, if I understand what's
- 16 going on here, Staff is attempting to correct an exhibit
- 17 that has a minimal impact on the presentation of what
- 18 \$483.
- 19 The harm, as I understand, to Joplin is that the
- 20 correction of the length of main allocator, which they
- 21 have based their recommendation upon has dramatic impact
- 22 on their case.
- Now, during the discovery of this case, one of
- 24 the parties asked and we all shared discovery for Joplin
- 25 to produce documentation that would demonstrate a

- 1 calculation or a -- or calculate a revenue requirement
- 2 effect of their proposal. And their answer was, We have
- 3 no documentation.
- 4 I think, to some degree, we're the ones without
- 5 the necessary information to explore the basis for
- 6 Joplin's proposal. If -- if their proposal is based on an
- 7 erroneous number that they took out of Staff's case,
- 8 perhaps if they had disclosed that in discovery, we could
- 9 have figured that out sooner.
- 10 And so I -- I'm just -- I don't think the -- I
- 11 don't think surprise is -- is a proper objection. I
- 12 certainly don't think it's -- it's proper to -- to prevent
- 13 the witness from correcting his testimony.
- 14 The fact that it may, in an ancillary fashion,
- 15 affect something that Joplin was relying upon, well,
- 16 that's something they're just -- I mean, I think they have
- 17 to deal with.
- 18 JUDGE STEARLEY: Do You want to add anything
- 19 else, Mr. Thompson.
- 20 Q (By Mr. Thompson) Well, I simply would like to
- 21 ask the witness where -- what was the source of these
- 22 numbers?
- 23 A If you turn to the last page of each of the two
- 24 items, the length of main's allocator is marked No. 4 on
- 25 both of these the amounts listed under each district.

- 1 What that represents is -- what it was supposed to
- 2 represent was the feet of transmission and distribution
- 3 mains in each district.
- 4 And the problem was, in the St. Louis district,
- 5 as you can see in the original filed document, it was some
- 6 19 billion. And Staff misunderstood or misplaced the
- 7 decimal place in the St. Louis -- for the St. Louis
- 8 amount.
- 9 The St. Louis amount was reported differently in
- 10 the annual report than the other calculation. The other
- 11 ones were actually reported in feet. In the St. Louis
- 12 district, it was reported in miles.
- So to get these on a consistent basis, there had
- 14 to be some conversion between miles and feet. And Staff's
- 15 original calculation of that conversion was in error.
- 16 MR. THOMPSON: I --
- 17 A I -- I might say that I -- as soon as Staff
- 18 discovered that there was an error, which was last
- 19 Tuesday, we verified that, in fact, we -- there was a
- 20 mistake, went back to the annual reports, which are out
- 21 there for anyone to see, and verified this calculation.
- 22 As soon as we were sure that we had, in fact,
- 23 made a mistake, I called Mr. Ellinger Wednesday morning.
- 24 So he -- he was informed by me personally Wednesday
- 25 morning.

```
1 MR. THOMPSON: I have another exhibit, Judge. I
```

- 2 have an excerpt from the as-filed accounting schedules
- 3 which would show the mistaken number, if that would be
- 4 helpful to you and to anyone else to follow what
- 5 Mr. Rackers is explaining.
- 6 JUDGE STEARLEY: I -- I think that would be
- 7 helpful. But I think I can go ahead and rule on the
- 8 objection, and you can then distribute that as well,
- 9 Mr. Thompson.
- 10 And I'm going to overrule the objection.
- 11 I -- I find the correction to be appropriate. And Mr.
- 12 Ellinger certainly demonstrated his ability to calculate
- 13 the differences that he sees.
- 14 And based upon Mr. Rackers' testimony that he's
- 15 also informed you last Wednesday of the errors and were
- 16 correcting -- simply making a correction here, I see no
- 17 problem with the admission of this document.
- 18 Nor, as an alternative, do I see it reasonable
- 19 to suspend the proceedings nor strike any additional
- 20 testimony of Mr. Rackers.
- 21 Are there any other objections to the exhibits
- 22 offered by Staff? We'll move on with those.
- MR. THOMPSON: This would be Staff Exhibit 32,
- 24 your Honor.
- 25 MR. HESS: Your Honor, did you admit those

- 1 exhibits?
- JUDGE STEARLEY: Yeah. I was just coming back
- 3 to that, getting my numbers right. 5, 6, 7, 28, 29, 30
- 4 and 31.
- 5 MR. THOMPSON: That's correct, your Honor.
- 6 JUDGE STEARLEY: Okay. Those will all be
- 7 received and admitted into evidence.
- 8 (Staff Exhibit Nos. 5, 6, 7, 28, 29, 30 and 31
- 9 were admitted into evidence.)
- 10 JUDGE STEARLEY: And now we can continue picking
- 11 up with Exhibit 32 as well.
- MR. THOMPSON: Thank you, your Honor.
- 13 CONTINUED DIRECT EXAMINATION
- 14 BY MR. THOMPSON:
- 15 Q If you would, take a look, Mr. Rackers, at the
- last page of Exhibit 31 and the last page of Exhibit 32.
- 17 A Yes.
- 18 Q Do you have those both there in front of you?
- 19 A I do.
- 20 Q And I'm looking now at what's labeled No. 4,
- 21 length of mains. And I'm reading across to the box that
- 22 says St. Louis. And in one box, I see 19,776,194. Do you
- 23 see that?
- 24 A Yes, I do.
- 25 Q And that is on Exhibit 31. And that is the

- 1 correct number; is that correct?
- 2 A \$19,776,194?
- 3 Q Yes, sir.
- 4 A Yes. That's the correct number.
- 5 Q And I'm looking now at the same box on Exhibit
- 6 32, and I see 19,776,194,064. Do you see that?
- 7 A I do.
- 8 Q And that is the as-filed number?
- 9 A That's right. That number is incorrect.
- 10 O And that is incorrect?
- 11 A Yes, it is.
- 12 MR. THOMPSON: Thank you very much. I would
- 13 offer Staff Exhibit 32 at this time, as well, your Honor.
- 14 JUDGE STEARLEY: All right. Any objection to
- 15 see Exhibit 32? Hearing none, it shall be admitted and
- 16 received into evidence.
- 17 (Exhibit No. 32 was offered and admitted into
- 18 evidence.)
- 19 MR. THOMPSON: I tender the witness. Thank you.
- 20 MR. ENGLAND: Your Honor, before we begin -- I'm
- 21 -- I'm sorry. I didn't quite catch which exhibits have
- 22 been offered and admitted as far as Mr. Rackers.
- JUDGE STEARLEY: I went through 5, 6, 7, 30, and
- 24 I believe I also mentioned 28 and 29. And forgive me if I
- 25 jumped the gun on you offering those, Mr. Thompson. Did

```
1 you --
```

- 2 MR. THOMPSON: I think I offered those as well
- 3 and, also, 31 and 32.
- 4 JUDGE STEARLEY: Okay. And 31 and 32 --
- 5 MR. THOMPSON: Yes, your Honor.
- 6 JUDGE STEARLEY: -- will all be deemed admitted
- 7 and received into evidence.
- 8 (Staff Exhibit Nos. 31 and 32 were offered and
- 9 admitted into evidence.)
- 10 MR. THOMPSON: Thank you.
- MR. ENGLAND: Thank you.
- 12 JUDGE STEARLEY: All right. And we will begin
- 13 cross-examination with the Home Builders Association.
- MR. HESS: No questions, your Honor.
- JUDGE STEARLEY: Water districts?
- MR. FISCHER: No questions, your Honor.
- 17 JUDGE STEARLEY: City of Joplin? And,
- 18 Mr. Ellinger, would you like some additional time to
- 19 examine those exhibits before you begin your cross?
- 20 MR. ELLINGER: I would love to have a little
- 21 additional time, but we can go forward because I
- 22 understand you want to move the case forward. So --
- JUDGE STEARLEY: All right. Yeah. I was
- 24 referring to a short time, not suspending the hearing.
- 25 MR. ELLINGER: Yeah. You know, if we could take

- 1 a ten-minute break, I would appreciate that very much.
- JUDGE STEARLEY: That would be perfectly
- 3 acceptable. We can do that.
- 4 MR. ELLINGER: Thank you.
- 5 JUDGE STEARLEY: We're ready to go back on the
- 6 record. All right. We are back on the record.
- 7 Mr. Rackers has been sworn, and we are resuming with the
- 8 cross-examination -- starting with the cross-examination,
- 9 I should say, of the City of Joplin.
- 10 MR. ELLINGER: Thank you, Judge. Thank you for
- 11 the break.
- 12 CROSS-EXAMINATION
- 13 BY MR. ELLINGER:
- 14 Q Good afternoon, Mr. Rackers.
- 15 A Good afternoon.
- 16 Q I'd like to talk a little bit about this length
- of main change that has occurred in Exhibit 31 -- excuse
- 18 my -- Staff Exhibit 31 versus Staff Exhibit 32, which was
- 19 the original calculation. Do you have those two exhibits
- 20 in front of you?
- 21 A I do.
- 22 Q I'd like to walk through how such an enormous
- 23 mistake can be made by the Staff. If you'd look at
- 24 Exhibit 32, the third page, the line that begins length of
- 25 mains, feet -- do you see where I'm at?

- 1 A I do.
- 2 Q Noted under St. Louis, it says 19,776,194,640.
- 3 Do you see that?
- 4 A I do.
- 5 Q And that represents the number of feet; is that
- 6 correct?
- 7 A Yes.
- 8 Q And you indicated that the St. Louis length of
- 9 mains was originally reported in miles; is that correct?
- 10 A That's correct.
- 11 Q How many miles was it?
- 12 A It was approximately 3,750.
- 13 Q Okay. And 3,750 miles. How many feet are there
- 14 in a mile?
- 15 A 5,280.
- 16 Q And if you multiply 3,750 miles times 5,280,
- 17 you're going to end up with a zero at the end, aren't you?
- 18 You have to, don't you?
- 19 A Yes.
- 21 calculation for St. Louis that ends up in the precision of
- 22 64 if you're multiplying by 5,280 feet.
- 23 A The miles were reported for St. Louis with four
- 24 decimal places. Staff believed that those four decimal
- 25 places were -- instead of a decimal place, Staff thought

- 1 that was a comma, that it was, in fact, more like
- 2 3 million miles rather than 3,000. So there's four
- 3 decimal places after this number that would have been part
- 4 of the calculation.
- 5 Q And how many cases have you been involved in
- 6 where you have testified or been involved with miles of
- 7 line, miles of pipe, miles of anything?
- 8 A Where I specifically -- specifically testified
- 9 about miles of pipe?
- 10 Q That you've had to review miles of lines,
- 11 whether it's power lines, water lines, sewer lines, any
- 12 type of anything that's ever been calculated in the basis
- 13 of miles. Or feet, for that matter.
- 14 A Probably not very often.
- 15 Q So you rarely, if ever, look at length of mains
- 16 for any purpose whatsoever?
- 17 A That's correct. We -- we use it very sparingly
- 18 as -- as is shown in this document. It's only applied to
- 19 \$6,000.
- 20 Q But wouldn't that \$6,000 tend to appear in most
- 21 cases?
- 22 A Excuse me?
- 23 Q Wouldn't -- wouldn't that line item that you're
- 24 referring to that I -- amounts to \$6,000, doesn't that
- 25 line item occur in most cases?

- 1 A No.
- 2 Q Transmission and distribution is not a frequent
- 3 line item in water cases?
- 4 A Well, I don't know how it's allocated. And I've
- 5 never testified to that.
- 6 Q Okay. So this is the first time you've ever
- 7 testified as to an allocation of corporate expenses?
- 8 A No. I don't think that's true. I think -- I
- 9 think we -- you were specifically dealing with something
- 10 to do with length of mains.
- 11 Q Well, have you ever testified as to the
- 12 allocation of corporate transmission, distribution costs
- 13 before?
- 14 A I -- I don't recall offhand.
- 15 Q So it's fair to say you really have little, if
- 16 any, experience in looking at these allocation factors
- when it deals with transmission mains?
- 18 A I -- I've got experience with allocating
- 19 corporate costs. Specifically dealing with designing an
- 20 allocation factor based on length of transmission
- 21 distribution mains at the water company, I don't have much
- 22 experience with that.
- 23 Q Have you ever looked at length of -- length of
- 24 sewer mains?
- 25 A As -- trying to design allocation factor, no.

```
1 Q Well, how about just looking at length of mains?
```

- 2 Have you ever -- have you ever actually looked at a
- 3 district or at a company to look at how many feet of mains
- 4 they have for any reason whatsoever?
- 5 A I -- I -- I don't specifically recall offhand
- 6 right now.
- 7 Q What about electric lines? Have you ever looked
- 8 at electric lines?
- 9 A In terms of the length of --
- 10 Q The length of the lines, number of miles of
- 11 line.
- 12 A No. Not that I can recall right now.
- 13 Q So as far as you can recall, this is the first
- 14 time you've ever made that calculation?
- 15 A Yes.
- 16 Q Got it wrong the first time. Very good. Now,
- 17 let's talk a little bit about corporate allocations. Tell
- 18 me -- let's talk about call center allocation, for
- 19 example. You've allocated that based upon payroll, have
- 20 you not?
- 21 A I have.
- 22 Q And you've heard testimony today by company
- 23 witnesses, certainly, that they allocated it based upon
- 24 customer numbers; is that correct?
- 25 A I believe that's correct.

```
1 Q Okay. There's really no rational relation
```

- 2 between corporate allocation for a call center to payroll,
- 3 is there?
- 4 A I don't agree with that.
- 5 Q How can there be a rational relation to a call
- 6 center when the only folks that call the call center are
- 7 customers?
- 8 A Well, the -- you have to realize the function
- 9 that the call center engages in. Let's -- let's not
- 10 forget that the call center has no data without the meter
- 11 readers that are out in the field at the specific
- 12 districts.
- 13 And if I have a problem, for example, with my
- 14 meter, I'll call the call center, and that triggers
- 15 dispatching a workman out in the specific districts to
- 16 address that problem.
- 17 Q And I will -- I will say -- you said you will
- 18 call. You, as a customer --
- 19 A Correct.
- 20 Q As a customer --
- 21 A Right.
- 22 Q Only a customer is going to make that phone
- 23 call; isn't that correct?
- 24 A Well, for a customer complaint. Yes. But I --
- 25 I don't think the only communication between the call

- 1 center is between customers and the call center.
- 2 Q But they enter -- they -- they start the
- 3 communication, do they not, from the call center? I mean,
- 4 a customer calls the call center to start a communication;
- 5 isn't that correct?
- 6 A For a -- a customer complaint.
- 7 Q Well, does a call center start calling -- just
- 8 randomly calling customers?
- 9 A No. I wouldn't think so.
- 10 Q I mean, maybe they just decide, Hey, we ought to
- 11 see if you're having a happy day, let's call and see if
- 12 you have a problem with the bill. Is that how call
- 13 centers work?
- 14 A That's never happened to me.
- 15 Q So --
- 16 A That -- that -- that wasn't the point of my
- 17 answer, though. My point was that the call center, as are
- 18 all corporate functions -- from Staff's point of view, are
- 19 there to support the employees, the workers in the
- 20 field --
- 21 Q So --
- 22 A -- and the specific districts.
- 23 Q So the call center, in the Staff's point of
- 24 view, has nothing to do with customers?
- 25 A No. I didn't say that.

```
1 Q Well, it certainly is not to support customers.
```

- 2 Is that what you're saying?
- 3 A I'm saying one of its functions is to support
- 4 the actual people that are performing work in the field.
- 5 It's -- they're the ones that trigger the dispatch of an
- 6 employee out in the field, from my understanding, to go
- 7 address a customer's need.
- 8 Q But if you had hundreds of employees out in the
- 9 field, let's say you overstaffed a district to the extent
- 10 where there's a meter reader on every corner and that's
- 11 all they do 24/7 is read one meter. How many calls to a
- 12 customer center are you going to have on meter complaints?
- 13 A I -- I don't know.
- 14 Q Probably none because nobody's ever going to
- 15 think that the number's wrong when people are standing
- 16 there checking it constantly; isn't that correct?
- 17 A No, I don't agree with that.
- 18 Q I think you'd have more complaints -- if the --
- 19 if the Staff hired more personnel to do a better job, I'm
- 20 not saying they're doing a bad job, to do a better job of
- 21 meter reading, do you think you'd get more complaints or
- 22 fewer complaints about your bill?
- 23 MR. THOMPSON: Objection. Calls for
- 24 speculation.

```
1 Q (By Mr. Ellinger) Have you ever taken a look at
```

- 2 a rational relationship between the number of calls going
- 3 to a call center and the amount of payroll expense in a
- 4 district?
- 5 A I -- I don't think I understand your question.
- 6 Q Have you ever done a study to see if higher
- 7 payroll produces more call center expenses?
- 8 A I -- I have not done a specific study, no.
- 9 Q Does it seem counter intuitive to you?
- 10 A No.
- 11 MR. THOMPSON: Objection. Calls for
- 12 speculation.
- JUDGE STEARLEY: Respond, Mr. Ellinger?
- MR. ELLINGER: Yeah. I'm -- he's testified that
- 15 he has not looked at payroll, but he believes payroll is
- 16 the proper expense allocation factor for call centers.
- 17 And I think it is appropriate for him as an
- 18 expert on the stand to testify as to whether he believes
- 19 it's counter intuitive that more payroll, more Staff would
- 20 generate more or less calls to a call center since he is
- 21 allocating it based upon payroll.
- JUDGE STEARLEY: Okay. I will overrule that
- 23 objection. I believe you can answer that to the best of
- 24 your knowledge, Mr. Rackers. If you don't know, you can
- 25 simply answer the question that you do not know.

- 1 A I'd like the question again.
- 2 MR. ELLINGER: Could the reporter read it,
- 3 please? Thank you.
- 4 (The previous question was read back.)
- 5 A I'm -- I'm sorry. Could you read the part right
- 6 before that?
- 7 MR. ELLINGER: Yeah. There's more to the
- 8 question than just that.
- 9 (The previous question was read back.)
- 10 A And I think I said I haven't done a specific
- 11 study.
- 12 Q (By Mr. Ellinger) Well, I will try to remember
- 13 the question that was asked. I think it got lost in the
- 14 transcription there at some point.
- 15 Is it counter intuitive to you that having more
- 16 payroll, in other words, more employees would result in
- more call center expense?
- 18 MR. THOMPSON: I object. He said he has done no
- 19 such study. I don't think he has any basis to answer the
- 20 question.
- 21 MR. ELLINGER: I've already responded to that
- 22 objection, Judge. He's been ordered to answer the
- 23 question.
- JUDGE STEARLEY: Well, and I will say again,
- 25 Mr. Rackers, you can answer that to the extent of your

- 1 knowledge. If that goes along with the fact you haven't
- 2 done a study and you don't know, you can simply answer you
- 3 don't know.
- 4 A I don't know.
- 5 Q (By Mr. Ellinger) Have you taken a look at all
- 6 of how many phone calls a call center has a year?
- 7 A I personally have not done that.
- 8 Q Okay. Don't you think that there's a better
- 9 relationship between the cost of a call center and the
- 10 number of customers than there is a relationship between
- 11 the cost of a call center and payroll?
- 12 A No.
- 13 Q What about a better relationship between the --
- 14 the amount of revenue in a district and the payroll when
- 15 you're talking about a call center?
- 16 A No.
- 17 Q Have you ever looked at that issue, however?
- 18 A Specifically tried to compare revenue and the
- 19 number of calls that --
- 20 Q Yes.
- 21 A No.
- 22 Q Have you looked at anything to try to get an
- 23 accurate representation of what generates expense at a
- 24 call center?
- 25 A I -- I haven't looked at specific numbers. I've

- 1 actually been to that call center. I -- I know the
- 2 function that it provides.
- 3 Q And would that be a no, then, you've never done
- 4 that?
- 5 A I -- I think what I -- I think the answer was
- 6 that I haven't looked at specific statistics to compare
- 7 those. But I have been to a call center, this call
- 8 center, and I'm aware of the function it provides.
- 9 Q They answer telephone calls, don't they?
- 10 A They do more than that.
- 11 Q And do they answer telephone calls? Yes or no?
- 12 A That's one thing they do.
- 13 Q And in response to those calls, they try to help
- 14 customers who call in, do they not?
- 15 A They do. But they -- they do that by -- in my
- opinion, by supporting the functions performed by the
- 17 employees at the districts in the field.
- 18 Q They dispatch employees to remedy problems
- 19 sometimes, don't they?
- 20 A That's my understanding.
- 21 Q How is dispatching an employee to remedy a
- 22 problem triggered by a customer? How is that supporting
- 23 the employee?
- 24 A Well, they're supporting the employee in the
- 25 corrective action, whatever has been brought to their

- 1 attention by the customer.
- 2 Q Again, only the customer initiates the action;
- 3 isn't that correct?
- 4 A The customer --
- 5 MR. THOMPSON: Asked and answered.
- JUDGE STEARLEY: I believe that has been asked
- 7 and answered. Please move on, Mr. Ellinger.
- 8 Q (By Mr. Ellinger) Well, let's talk about
- 9 another arbitrary use of payroll. How about shared
- 10 services?
- JUDGE STEARLEY: Mr. Ellinger?
- 12 Q (By Mr. Ellinger) Are you familiar with that?
- JUDGE STEARLEY: Mr. Ellinger, there was one
- 14 moment back when you were asking Mr. Rackers a question
- 15 where you added a comment at the end of his answer, and
- 16 I'd like that -- I'm cautioning you now in the way you
- 17 preface that, please do not testify. Please restrict your
- 18 comments or your remarks to questions to Mr. Rackers.
- 19 JUDGE STEARLEY: Certainly, Judge. My
- 20 apologies.
- 21 Q (By Mr. Ellinger) Are you aware that the City
- 22 of Joplin believes that the payroll allocation factor for
- 23 call centers is arbitrary enough that it's allocating
- 24 them?
- 25 A I think I've read that in some of your motions

- 1 or pleadings.
- 2 Q Okay. Shared services. Tell me what shared
- 3 services are.
- 4 A It's my understanding that those are costs
- 5 related to the corporate functions in Vorhees, New Jersey,
- 6 that provide various services to the subsidiary companies.
- 7 I think one of those services is, in fact, Human
- 8 Resources, which I would say deals specifically with
- 9 employees and payroll.
- 10 Q Well, let's -- let's start at the top before we
- 11 break that one down, shall we? Is that okay?
- 12 A Sure.
- 13 Q How does American Water, a national company out
- of Vorhees, New Jersey, how do they allocate the cost to
- 15 Missouri?
- 16 A It's my understanding they use customers, the
- 17 customers at all their subsidiary companies.
- 18 Q So the amount of shared services cost that is --
- 19 that starts in Missouri is allocated by customers from
- 20 Vorhees, New Jersey?
- 21 A That's my understanding.
- Q Okay. Did you recalculate that allocation?
- 23 A We did not.
- 24 Q So then you looked at the shared services, and
- 25 you allocated all of the shared services to the districts

- 1 in Missouri based upon payroll expense; is that correct?
- 2 A Well, we have somewhat disaggregated, I think,
- 3 some of the charges that come through the management fees.
- 4 So then one of those is Bellville Labs, and we do not use
- 5 a payroll allocator on that.
- 6 Q Okay. With the exception of Bellville Labs --
- 7 and I'm looking at shared services allocation about
- 8 \$584,000. Do you see that?
- 9 A Where are you looking?
- 10 Q This is the test year income statement detail
- 11 that you had previously provided in discovery. Well,
- 12 let's -- let me back up a step and say, what number do you
- 13 show for shared services that you've allocated to the
- 14 Joplin district?
- 15 A I -- I have a line item that's specifically
- 16 labeled shared services. I think it's -- it might be a
- 17 subset of the -- the total management fee. And I have a
- 18 annualized amount of approximately eight and a half
- 19 million.
- 20 Q And that's company-wide, correct?
- 21 A Yes.
- 22 Q And how much have you allocated to Joplin?
- 23 A I -- I can't give you the exact amount. But I
- 24 have allocated 6.7 percent.
- 25 Q Okay. Fair enough.

```
1 Q The eight and a half million corporate
```

- 2 allocation, that's done based upon number of customers,
- 3 correct?
- 4 A You mean the expenses that flow down from
- 5 corporate to Missouri American?
- 6 Q You said you have an \$8.5 million number,
- 7 correct?
- 8 A Approximately, yes.
- 9 Q Approximately. And that -- that 8.5 million
- 10 comes to Missouri American Water based upon the number of
- 11 customers in Missouri as opposed to the total number of
- 12 customers in American Water. Is that your understanding
- 13 of how it's allocated?
- 14 A I believe that's correct. Yes.
- 15 Q Okay. Do you agree with that allocation?
- 16 A I -- I don't really agree with that allocation,
- 17 but I think it's done more for -- I agree with it in terms
- 18 of consistency and simplification. I think there was
- 19 probably a better way that you could disaggregate all the
- 20 functions of that specific item and maybe be more precise.
- 21 I don't know that it would be so much better that it would
- 22 be worth the effort.
- 23 Q Consistency is an important reason for why you
- 24 would keep this number and not go back and disallogate
- 25 (sic) -- disaggregate?

- 1 A No. I think it's -- I think consistency is
- 2 important that it gets allocated that way year after year,
- 3 case after case. It's not necessarily a reason not to
- 4 disaggregate.
- 5 Q Okay. So you've taken a number that has been
- 6 allocated based upon number of customers to Missouri, and
- 7 then you've changed the basis of allocation once it's
- 8 inside Missouri; isn't that correct?
- 9 A That's correct.
- 10 Q That's not very consistent, is it?
- 11 A No. It -- it, in fact, is consistent because
- 12 this is the same way Staff allocated this amount in the
- 13 last case.
- 14 Q It's not very consistent with how it's been
- 15 allocated to Missouri?
- 16 A It's -- it's different from how it's been
- 17 allocated to Missouri.
- 18 Q And as a result of the difference in allocation,
- 19 we have no confidence that the in-state allocation, say,
- 20 based upon payroll, matches up to how it would be
- 21 allocated to the State if it was based on payroll, do we?
- 22 A All right. I don't really understand your point
- 23 about we have no confidence. It's -- it's different.
- Q What are -- under the various service company
- 25 charges, management fees, there's a item titled other. Do

- 1 you see that one?
- 2 A Yes.
- 4 A I don't specifically know the -- the
- 5 disaggregation of that cost. It's additional costs that
- 6 are -- that come through the management fees calculation
- 7 that's not specifically identified in some of the previous
- 8 lines.
- 9 Q And so those are costs from corporate that have
- 10 been sent to Missouri; is that correct?
- 11 A I think that's correct. Yes.
- 12 Q That were sent to Missouri based upon a number
- of customer allocations; is that correct?
- 14 A Yes.
- 15 Q And you don't know what makes them up; is that
- 16 correct?
- 17 A Not specifically, no.
- 18 Q And you are allocating them based upon payroll;
- 19 is that correct?
- 20 A I am. And, again, that flows from my previous
- 21 statement that I think the corporate costs are incurred as
- 22 support for the individuals who are actually performing
- 23 functions out in the field at the specific districts.
- Q If that was advertising, you'd view that as
- 25 supporting people in the field?

```
1 MR. THOMPSON: Objection. It's not advertising.
```

- 2 MR. ELLINGER: I don't know that it's not
- 3 advertising. He certainly isn't testifying that it is
- 4 not.
- 5 MR. THOMPSON: He's testifying that he doesn't
- 6 know what it is.
- 7 MR. ELLINGER: And then he's testified,
- 8 therefore, it is in support of people in the field. I
- 9 don't think that if you're going to testify it's in
- 10 support to people in the field it's beyond the realm to
- 11 explore what, in his mind, is in support of the people in
- 12 the field.
- 13 JUDGE STEARLEY: You can -- I will direct
- 14 Mr. Rackers to answer the question. I'll overrule the
- 15 objection. Do you need to have the question repeated,
- 16 Mr. Rackers?
- 17 A No. I -- I think I -- I think I heard it. I --
- 18 I don't know the answer to your question, Mr. Ellinger,
- 19 unless I actually saw the ad or knew what the
- 20 advertisement had to do with -- that I could -- I could
- 21 just say it is or it isn't without knowing what the ad is.
- 22 Q (By Mr. Ellinger) Well, what if they gave away,
- 23 you know, free bottles of water at the County Fair? I
- 24 mean, that's pretty common amongst some water companies.
- 25 Is that to the benefit of the employees to give those out

- 1 at the fair to kids running around?
- 2 A I would think that that would be to the benefit
- 3 of the -- of the district operations. Yes.
- 4 Q It would support the employees?
- 5 A Yes.
- 6 Q What would be an example of some type of
- 7 appropriate expense that would not support the employees?
- 8 A From Staff's point of view, they all do.
- 9 Q Every corporate expense, no matter how trivial,
- 10 the --
- 11 A Well --
- 12 Q -- would support the employees, correct?
- 13 A I'm sorry. I -- I misspoke. Bellville Labs.
- 14 We've used a different allocation factor there.
- 15 Q That's the only one that would not support
- 16 employees?
- 17 A Yes.
- 18 Q Do you know if the corporation has a jet?
- 19 A I don't believe it does.
- 20 Q Does it provide for free vehicles for some of
- 21 its CEOs?
- 22 A To -- not to my knowledge.
- 23 Q But if it did, would those benefits inure to the
- 24 benefit of the meter reader in Joplin?
- MR. THOMPSON: Objection. He's indicated that

- 1 he does not believe they provide that.
- 2 MR. ELLINGER: Well, Judge, he's indicated that
- 3 he thinks every expense on a corporate level with the
- 4 exception of the Bellville Labs is to the benefit of the
- 5 employees of Joplin. And I'd like to explore --
- 6 MR. THOMPSON: Well, perhaps, Mr. Ellinger --
- 7 MR. ELLINGER: If he means every expense.
- 8 MR. THOMPSON: Mr. Ellinger could explore with
- 9 expenses that, in fact, this corporation actually made as
- 10 opposed to expenses that are fantasies.
- 11 JUDGE STEARLEY: I will sustain the objection.
- 12 Q (By Mr. Ellinger) Let's talk about audit
- 13 services. Are you familiar with audit services?
- 14 A Yes.
- 15 Q You've allocated audit services on payroll, have
- 16 you not?
- 17 A Yes.
- 18 Q Wouldn't revenue be a better basis to allocate
- 19 audit services?
- 20 A No. I don't think so.
- 21 Q Because the meter reader needs to be audited
- 22 more frequently than the corporate books?
- 23 A That's not the basis of my answer.
- Q What are contract services, other?
- 25 A To the best of my knowledge, those are outside

- 1 services that the company contracts for. For example,
- 2 building cleaning services.
- 3 Q And there's a direct allocation to Joplin; is
- 4 that correct? In other words, test year actual numbers?
- 5 And then there is a corporate allocation to Joplin. In
- 6 fact, on several of these items, those exist, do they not?
- 7 A I think you're correct. I don't know that this
- 8 is one of them.
- 9 Q Well, the document I'm looking at shows that
- 10 there's a substantial amount to Joplin in the test year
- 11 and a smaller amount being allocated, which is kind of the
- 12 reverse of things like the call center and shared services
- 13 and other, which are zeros directly and all of the money
- 14 is allocated to corporate.
- 15 A What document are you looking at?
- 16 Q I think this is off an -- an EMS run.
- 17 A I -- I don't have that before me.
- 18 Q Well, let's talk about contract services, other.
- 19 If it's cleaning, is that the cleaning for the corporate
- 20 headquarters in Vorhees, New Jersey, the part that's
- 21 allocated on a corporate basis?
- 22 A I don't know.
- Q What are OPEBs?
- 24 A What are you referring to?
- 25 Q A line called 926.X OPEB book amortization

```
1 expense.
```

- 2 A Oh, I'm -- I'm sorry.
- 4 A Those are other -- other employee benefits.
- 5 Q And I notice that you all use an allocation
- 6 factor for that that's different than the standard payroll
- 7 allocation; is that correct?
- 8 A Well, that -- that's correct. But I -- I show
- 9 that there are no expenses in those line items.
- 10 Q Well, why -- why would you pick an allocation
- 11 factor that excludes St. Louis labor?
- 12 A The reason for that was that those were related
- 13 to costs that, I believe, were incurred prior to St. Louis
- 14 becoming a district.
- 15 Q And then later on, you just have OPEB's
- 16 apostrophe s, that are allocated based upon payroll?
- 17 A Yes.
- 18 Q Why would you allocate those based upon payroll,
- 19 if these the other ones, those being incurred prior to St.
- 20 Louis you would allocate in a different manner?
- 21 A Because those other employee benefits are
- 22 applied to all employees currently.
- 23 Q Let's talk about depreciation. You're
- 24 allocating corporate depreciation down to Missouri
- 25 American Water and then down to the Joplin district; is

- 1 that correct?
- 2 A I -- I don't believe that's correct. No.
- 3 Q So it's your testimony that there is no --
- 4 excuse me -- there is no corporate allocation of
- 5 depreciation to the Joplin district?
- 6 A No, I -- I didn't say that.
- 7 Q Is there an allocation of corporate depreciation
- 8 to the Joplin district?
- 9 A Yes.
- 10 Q Okay. And you're using payroll to allocate
- 11 depreciation to the Joplin district; is that correct?
- 12 A That's correct.
- 13 Q Does payroll depreciate?
- 14 A Payroll doesn't depreciate. But the point is
- 15 those assets are things like cars that employees use,
- 16 personal computers that employees use. Again, it's those
- 17 -- assets support the functions of employees who either
- 18 supervise or provide services in the specific district.
- 19 Q Don't we normally depreciate physical assets
- 20 based upon physical assets instead of on personnel?
- 21 A Yes.
- 22 Q But not in this case?
- 23 A No. You -- you're -- you're not
- 24 characterizing it correctly. The -- the asset is being
- 25 depreciated. But how that depreciation expense gets

1 distributed to the various districts, Staff has done that

- 2 on payroll.
- 3 Q Staff pretty much allocates everything on
- 4 payroll to Joplin, doesn't it --
- 5 A That's not -- that's not --
- 6 Q -- when it -- when it comes to allocating
- 7 general expenses?
- 8 A Yes.
- 9 Q And roughly 5 percent of all the customers in
- 10 the State of Missouri are in Joplin; is that correct? A
- 11 little more than 5 percent?
- 12 A That's correct.
- 13 Q And roughly 6.7 percent of the payroll is in
- 14 Joplin; is that correct?
- 15 A Yes.
- 16 Q Do you know what the difference is between 6.7
- 17 percent and 5.1 percent?
- 18 A 1.6.
- 19 Q Do you know what 1.6 divided by 5.1 percent is,
- 20 ballpark?
- 21 A Say that again.
- Q What is 1.6 percent divided by 5.1 percent? Do
- 23 you know?
- 24 A I don't know.
- Q Would it surprise you that it's more than 25

- 1 percent?
- 2 A No.
- 3 Q Do you understand that the corporation, Missouri
- 4 American Water, originally had asked for a total amount of
- 5 revenue out of the Joplin district of \$5.1 million? Do
- 6 you understand that?
- 7 A I think that was on a district specific basis.
- 8 Q That's correct?
- 9 A Yes.
- 10 Q Is that your understanding?
- 11 A Yes.
- 12 Q And the total amount of revenue now being sought
- out of the Joplin district is approximately \$4.6 million.
- 14 Is that your understanding?
- 15 A I think that's correct. Yes.
- 16 Q And that's roughly a 10 percent reduction in
- 17 revenue out of the Joplin district; is that correct?
- 18 A Yes.
- 19 Q The original filing from the company sought a
- 20 \$40 million total increase in revenue, did it not?
- 21 A It did.
- 22 Q And the stipulation that's before this
- 23 Commission is for roughly a \$29 million rate increase --
- 24 or excuse me -- revenue increase; is that correct?
- 25 A That's right.

```
1 Q That's a reduction of approximately 28 percent
```

- 2 in revenue, isn't it?
- 3 A Yes. But -- but the reason for that is because
- 4 most of that difference is purely return on assets, the --
- 5 the rate of return plus taxes.
- The actual costs -- not return on the assets.
- 7 The actual costs are not that much difference on a
- 8 district specific basis.
- 9 Q So if we're going to see a 28 percent reduction
- 10 in rate of return revenue, shouldn't every district see
- 11 roughly a 28 percent reduction in the amount of revenue
- 12 derived out of that district?
- 13 A No.
- 14 Q St. Louis should see a lot more and Joplin
- should see a lot less; is that correct?
- 16 A That's not my testimony.
- 17 Q Is that the result of your testimony, however?
- 18 A I don't think so.
- 19 Q When we take a look at the corporate
- 20 allocations, who ultimately is getting the benefit of
- 21 taking the payroll allocation to allocate corporate
- 22 expenses?
- 23 A I don't think anybody's getting any benefit. I
- 24 think it's an appropriate allocation of costs among the
- 25 districts. It's not done to the benefit or detriment of

- 1 anyone in particular.
- 2 Q It certainly has that effect, does it not?
- 3 A It -- it has the effect of -- if you use payroll
- 4 as opposed to what -- what allo -- other allocation you
- 5 want me to compare to?
- 6 Q Use number of customers.
- 7 A If -- if the payroll allocator is used as
- 8 opposed to customers, more cost is allocated to Joplin.
- 9 Q The corporation, Missouri American Water, used
- 10 number of customers, did they not?
- 11 A To allocate to Missouri.
- 12 Q In their initial filing to allocate it to the
- 13 districts.
- 14 A I think Mr. Grubb said, for the most part, they
- 15 used customers. I don't think it's exclusive.
- 16 Q And you changed it to payroll?
- 17 A For most of the expenses, yes.
- 18 Q Which increases the burden upon Joplin?
- 19 A That's right. It wasn't done in -- with the
- 20 intent of burdening Joplin. We thought it was a more fair
- 21 allocation.
- 22 Q So you thought it was more fair to allocate call
- 23 center based upon payroll and saddle Joplin with the extra
- 24 cost as an effect of that different allocation from the
- 25 company?

- 1 A The way you asked your question, the answer is
- 2 no. We did not do it to saddle Joplin.
- 3 Q Let's talk a little bit about -- excuse me --
- 4 the allocation of payroll salaries from the corporate
- 5 level to the district level. You used payroll to allocate
- 6 those salaries, did you not?
- 7 A Yes.
- 8 Q And corporate salaries represent things such as
- 9 CEOs, finance folks, various different people in the
- 10 corporate offices; is that correct?
- 11 A My understanding is that those are the salaries
- of the people at the corporate level of Missouri American
- 13 who supervise the employees in the districts.
- 14 Q Okay. Does that include the people at Missouri
- 15 American -- strike that. Let's go back. Isn't some of
- 16 that going to be corporate allocation or not from the
- 17 national corporation?
- 18 A I don't believe so.
- 19 Q Okay. So that's all Missouri American Water
- 20 corporate costs?
- 21 A That's my understanding.
- 22 Q Okay. And that is allocated based upon payroll,
- 23 correct?
- 24 A Yes.
- 25 Q Not upon number of customers?

- 1 A That's correct.
- 2 Q Okay. And that's because you believe these are
- 3 just people that do supervision of employees in Joplin or
- 4 in other districts?
- 5 A Super -- supervision or support functions, Human
- 6 Resources, that kind of thing.
- 7 Q Well, for example, the folks that are here in
- 8 Missouri American Water doing the case today, is it your
- 9 testimony that their salaries are included in that number?
- 10 A I think that's correct.
- 11 Q And is it your testimony that their actions are
- 12 support for the personnel, the meter readers in Joplin?
- 13 A Not necessarily the meter readers. But I think
- 14 they support the functions of the employees in the
- 15 districts.
- Q Well, tell me how they support the meter reader
- 17 or the truck driver or the maintenance worker who adjusts
- 18 the valves.
- 19 A Well, their work is in the regulatory area.
- 20 They're trying to raise rates to make sure that there is
- 21 sufficient financing, sufficient revenue, sufficient funds
- 22 to provide the employees -- to provide employees the
- 23 necessary employees in the district and to provide them
- 24 with the equipment to do their work.
- 25 Q And rate of return for investors, right? That's

- 1 another thing they do?
- 2 A Correct.
- 3 Q And upon whom were those rates imposed that are
- 4 raised to generate that additional revenue?
- 5 A Customers.
- 6 Q More customers, more revenue, right?
- 7 A Generally, yes.
- 8 Q So their ultimate benefit to the corporate
- 9 bottom line is based upon the number of customers paying
- 10 bills, isn't it?
- 11 A I'm sorry. Say that again.
- 12 Q Their ultimate benefit to the bottom line is the
- 13 number of customers paying bills?
- 14 A When you say "their" --
- 15 Q The employees in the corporate office we were
- 16 just discussing, the regulatory employees.
- 17 A Okay. Now, ask your question again. I didn't
- 18 know what you meant by their.
- 19 Q I thought we were discussing the group of
- 20 employees in the main Missouri American Water
- 21 headquarters. Do you understand that?
- 22 A Yes.
- Q We were using, as a subset, some of the
- 24 regulatory folks. Did you understand that?
- 25 A Okay.

- 1 Q And you said -- I don't want to put words in
- 2 your mouth, so please tell me if my understanding is not
- 3 correct that what they do is they try to get rates raised
- 4 to pay for the expenses of the corporation and rate of
- 5 return for investors. Is that correct?
- 6 A I think I agreed with you.
- 7 Q Okay. And if there are more customers paying
- 8 bills, that generates more revenue, correct?
- 9 A Yes.
- 10 Q So the way that the regulatory folks are most
- 11 beneficial is to have more customers paying more bills at
- 12 a higher rate; is that correct?
- 13 A No. I don't agree with that.
- 14 Q What part of that do you not agree with?
- 15 A I -- the way I was answering your question is
- 16 that their function is to raise rates to cover their
- 17 costs, and that supports employees in the various
- 18 districts.
- 19 It helps to ensure that the -- there are enough
- 20 employees in the district to do the job and that they have
- 21 the appropriate equipment and facilities to do their job.
- 22 Q It also -- their job also is to make sure that
- 23 investors get an adequate rate of return, correct?
- 24 A Yes. But that's -- that's just a generation of
- 25 funds that flows to the company that they can spend in the

- 1 various districts.
- 2 Q And that is a generation of funds that comes
- 3 from customers, correct?
- 4 A Yes, it is.
- 5 Q So we should use customers to allocate that
- 6 expense?
- 7 A I don't agree with that.
- 8 Q Do you know how the corporate salaries were
- 9 annualized?
- 10 A Not specifically. Ms. Hanneken had that issue.
- 11 Q The amount of allocation of the corporate
- 12 salaries to the various districts is based upon annualized
- 13 numbers, is it not?
- 14 A Yes.
- 15 Q And, again, you're using the payroll factor as
- 16 opposed to the number of customers to allocate that
- 17 particular expense; is that correct?
- 18 A Yes.
- 19 Q Do you know how many different categories of
- 20 administrative and general expense there in your breakdown
- 21 that you use?
- 22 A It -- approximately 30.
- 23 Q How many of those 30 do not use payroll?
- 24 A How many of the 30 items did Staff not allocate
- 25 based on payroll?

- 1 Q That's correct.
- 2 A One.
- 3 Q Thank you.
- 4 THE COURT REPORTER: Excuse me. I need to
- 5 change paper. I need to change paper.
- 6 JUDGE STEARLEY: All right. If we can take like
- 7 a five-minute break here, the court reporter needs to
- 8 change paper for her machine.
- 9 (Break in proceedings.)
- JUDGE STEARLEY: All right. We're going to go
- 11 back on the record. We're back on the record. You may
- 12 continue with your cross-examination, Mr. Ellinger.
- 13 MR. ELLINGER: Thank you very much.
- 14 Q (By Mr. Ellinger) Mr. Rackers, under
- 15 Administrative and General Expenses, there's another
- 16 category called General Liability. Are you familiar with
- 17 that category?
- 18 A Yes.
- 19 Q What is general liability?
- 20 A I think it's the general liability insurance for
- 21 the company.
- 22 Q So it's an insurance policy?
- 23 A Yes.
- 24 Q Insures, presumably, slip and fall injury up to
- 25 car accidents up to, I don't know, what, floods and things

1 of that nature? Does that sound like what normal general

- 2 liability insurance is?
- 3 A I think those are some of the things it could
- 4 cover. Yes.
- 5 Q And you've allocated that based upon payroll; is
- 6 that correct?
- 7 A Yes.
- 8 Q So if -- if a water main breaks and it floods a
- 9 base -- person's basement, you believe that's a payroll
- 10 related expense?
- 11 A I think payroll is an appropriate way to
- 12 allocate that cost.
- 13 Q Are you the person who made the decision to use
- 14 payroll as the allocator?
- 15 A Actually, Mr. Gibbs, who is no longer an
- 16 employee, testified to this in the last case. We have --
- 17 as I said, we used these same allocation factors this case
- 18 as the last case.
- 19 Q Whose decision was it to use the same allocation
- 20 factors in this case, then?
- 21 A In this case?
- 22 Q Yes.
- 23 A Mine.
- 24 Q It was your decision?
- 25 A Yes.

```
1 Q You made that decision?
```

- 2 A Sure.
- 3 Q Mr. Gibbs didn't make the decision did he?
- 4 A No.
- 5 Q The General Counsel didn't make the decision?
- 6 A No.
- 7 Q Make sure we're clear on that. Are you a CPA?
- 8 A I am.
- 9 Q Do you do continuing education?
- 10 A I do.
- 11 Q Do you do continuing education with respect to
- 12 things like utilities?
- 13 A Yes.
- 14 Q Would it make sense in light of your business;
- 15 isn't that correct?
- 16 A Yes.
- 17 Q Are you familiar with Gasby?
- 18 A Only -- only a little.
- 19 Q Could you tell me what Gasby is?
- 20 A I think it's a set of rules that has to do with
- 21 government accounting principles. But I might be wrong on
- 22 that.
- 23 Q Are you familiar with Fasby?
- 24 A Yes.
- Q What are Fasby?

- 1 A Again, it's a set of rules that deal with
- 2 financial accounting standards.
- 3 Q Okay. Are you familiar with rules on allocating
- 4 corporate expenses under Gasby, whether it's a
- 5 governmental entity or Fasby, if it's a private entity?
- 6 A Not specifically, no.
- 7 Q Have you ever looked at those rules?
- 8 A I think I probably have, but not recently.
- 9 Q Well, as a CPA, those rules, are they not the
- 10 quidelines to how financial statements are reported for
- 11 both government, Gasby, and for private businesses, Fasby?
- 12 A I'm sorry. Say that again.
- 13 Q Aren't -- I'll rephrase it. Aren't Gasby's and
- 14 Fasby's the rules under which accounting is done for
- 15 governmental entities and private business entities
- 16 respectively?
- 17 A I think, in general, they are the rules that
- 18 define how reporting is done for governmental
- 19 organizations and corporations.
- 20 Q And governmental organizations, for example, are
- 21 required to follow those rules to get an audit report done
- 22 that's clean; is that correct?
- 23 A In general, I'd agree with that.
- Q And same for for-profit corporations? They must
- 25 follow appropriate Fasby's to get a clean audit opinion;

- 1 is that correct?
- 2 A Yes.
- 3 Q Can you tell me of any Gasby or Fasby or any
- 4 other accounting policy that as a CPA you're required to
- 5 follow that authorizes the use of payroll to allocate
- 6 general liability insurance expense?
- 7 A I -- in general, as I said, I haven't reviewed
- 8 those statements in how they apply to allocations in
- 9 general. But I think that the premise is that you try to
- 10 allocate a cost fairly or in terms of cause and effect
- 11 among companies, among districts, among different
- 12 divisions of your company.
- I don't know that there's a specific Fasby
- 14 that's going to say, If you have this cost, it's allocated
- 15 based on this. The idea is that you would do it
- 16 consistently and that it would be a fair way to distribute
- 17 costs among your various business entities.
- 18 Q Well, general liability insurance is a standard
- 19 business cost, is it not?
- 20 A I think so.
- 21 Q And there are Fasby's that address insurance
- 22 issues, are there not?
- 23 A I don't know that.
- Q But you're a CPA?
- 25 A I am.

```
1 Q Are you aware of a -- any Fasby or Gasby that
```

- 2 authorizes the allocation of customer service centers,
- 3 call centers based upon payroll?
- 4 A I don't know.
- 5 Q Is that because there are none?
- 6 A I don't know.
- 7 Q Have you ever taken continuing education as a
- 8 CPA -- strike that. Let me back up. As a CPA, you're
- 9 required to take 40 hours of continuing education a year,
- 10 are you not?
- 11 A Yes.
- 12 Q Have you ever taken any continuing education
- 13 that talked about allocation of call centers in utility
- 14 rate cases?
- 15 A No.
- 16 Q How about any continuing education as a CPA that
- 17 talks about how to allocate corporate management fees and
- 18 services in a rate case?
- 19 A I don't believe I have.
- 20 Q But you do take continuing education classes
- 21 that deal with utility practice, do you not?
- 22 A Yes.
- 23 Q These are fairly large dollar amounts when you
- look at corporate expenses, are they not?
- 25 A I -- I'm not sure what context you're asking me

- 1 that in.
- 2 Q Aren't they relatively large dollar amounts?
- 3 A You mean at any given company? Is that -- is
- 4 that what you're talking about?
- 5 Q Any given company, is it a general statement,
- 6 aren't corporate expenses a pretty large dollar amount?
- 7 A In general, I'd agree with that.
- 8 Q But you've never taken a class -- you've never
- 9 taken a continuing education and you're not familiar with
- 10 any of the continuing standards as to how those costs
- 11 ought to be allocated?
- 12 A I think that's a true statement.
- 13 Q But your testimony is to this Commission that,
- 14 based upon your opinion, payroll is the best method to
- 15 allocate all these general administrative expenses?
- 16 A I think that's correct because -- based on the
- 17 cause and effect what I believe drives these costs.
- 18 Q And any promulgated standard to the opposite is
- 19 not important, in your opinion?
- 20 A I didn't say that.
- 21 Q Would a promulgated standard to the opposite
- 22 influence your opinion?
- 23 A It might. Yes.
- Q But you've not taken the time to research that,
- 25 have you?

```
1 A I don't know that there are any.
```

- 2 Q You have not taken the time to research that,
- 3 though, have you?
- 4 A A specific Fasby or Gasby that would discuss
- 5 that, I have not.
- 6 MR. ELLINGER: Okay. No further questions,
- 7 Judge.
- JUDGE STEARLEY: All right. Thank you,
- 9 Mr. Ellinger. Cross-examination, City of Parkville?
- 10 MR. FINNEGAN: No questions.
- JUDGE STEARLEY: AG Processing. Mr. Conrad?
- MR. CONRAD: Very briefly, Judge.
- 13 CROSS-EXAMINATION
- 14 BY MR. CONRAD:
- 15 Q Mr. Rackers, were -- were you involved in the
- 16 process of developing what we have referred to as the
- 17 joint recommendation?
- 18 A Yes, I was.
- 19 Q Over what period of time did -- did that process
- 20 occur, as you recall?
- 21 A Several months.
- 22 Q Are you reasonably -- consider yourself to be
- 23 reasonably familiar with its provisions?
- 24 A Yes.
- Q Do you have an opinion, sir, as to the just

- 1 necessary, reasonableness, fairness of that package
- 2 regarding the issues that are comprehended by it?
- 3 A My opinion is that it's a very just and
- 4 reasonable resolution of the issues that were presented in
- 5 this case.
- 6 MR. CONRAD: Thank you, Judge. That's all I
- 7 have.
- JUDGE STEARLEY: Thank you, Mr. Conrad.
- 9 Cross-examination, Office of Public Counsel?
- 10 MS. BAKER: Thank you.
- 11 CROSS-EXAMINATION
- 12 BY MS. BAKER:
- 13 O Good afternoon.
- 14 A Good afternoon.
- 15 Q What is your experience in allocating corporate
- 16 expenses in rate cases here before the Commission?
- 17 A I have significant experience in that.
- 18 Q You have participated in several cases where
- 19 corporate expenses have been allocated?
- 20 A Yes, I have.
- 21 Q And what allocation factor does Staff normally
- 22 use in the cases that you've participated in?
- 23 A I -- I think an allocation factor that is based
- 24 on payroll is -- is a factor that's used traditionally in
- 25 terms of allocating corporate types expenses -- corporate

- 1 type expenses.
- 2 Q All right. In your experience, is there a
- 3 correlation between payroll and call center costs?
- 4 A Yes.
- 5 Q Okay. Let me back up one question. The
- 6 allocation that has been proposed in this case, this is
- 7 the same allocation that was used in the previous Missouri
- 8 American rate case?
- 9 A That's correct.
- 10 Q Is -- is there a correlation between payroll and
- 11 the number of customers?
- 12 A I think there is, yes.
- 13 Q Okay. Would that be because the more customers,
- 14 the more employees would be necessary?
- 15 A I -- I believe there is some general correlation
- 16 there, yes.
- 17 Q All right. You spoke of -- of different
- 18 allocations, and you made the statement that it's not that
- 19 you didn't have confidence in those other allocations. Do
- 20 you remember that?
- 21 A I remember that line of questioning.
- 22 Q All right. Did you hear Mr. Grubbs' statement
- 23 earlier today that the company's allocation of corporate
- 24 costs to Joplin was 5.03 percent, and Staff's allocation
- 25 to Joplin was 5.11 percent?

- 1 A Yes.
- 2 Q Okay. These numbers were arrived at using
- 3 different allocations; is that correct?
- 4 A Yes, they were.
- 5 Q But would you state that you have confidence in
- 6 -- in this similarity?
- 7 A Yes, I do.
- 8 Q Who would bear the burden of Joplin's allocation
- 9 of corporate expenses by length of mains? What district?
- 10 A St. Louis.
- 11 Q Do you believe that -- that allocations by
- 12 length of mains would be a fair and accurate way to
- 13 allocate these corporate costs?
- 14 A No, I do not.
- 15 Q Okay. Is your testimony on financial reporting,
- 16 or is it on rate-making?
- 17 A It's on rate-making.
- 18 Q Does Fasby or Gasby address rate-making?
- 19 A It -- it addresses the reporting in general, the
- 20 reporting of financial results. Some of those results are
- 21 -- are -- excuse me. Some of that reporting is the result
- 22 of rate-making.
- 23 Q But does Gasby or Fasby go into the details of
- 24 how rate-making is to be performed?
- 25 A No, it does not.

```
1 Q Let's see. One last question. Have you ever
```

- 2 been provided with any calculations or documentation to
- 3 support Joplin's expert's argument that the best allocator
- 4 of corporate expenses is length of mains?
- 5 A No, I have not.
- 6 MS. BAKER: No further questions.
- JUDGE STEARLEY: Thank you, Ms. Baker.
- 8 MS. BAKER: Thank you.
- 9 JUDGE STEARLEY: Cross-examination by Missouri
- 10 American?
- MR. ENGLAND: No questions, your Honor.
- 12 JUDGE STEARLEY: Thank you, Mr. England.
- 13 Questions from the Bench, starting with Commissioner
- 14 Clayton.
- 15 CROSS-EXAMINATION
- 16 BY COMMISSIONER CLAYTON:
- 17 Q Mr. Rackers, can you just give me an idea of the
- 18 -- the size of this issue financially, what it means among
- 19 the parties, depending on how the Commission rules?
- 20 A Well, Joplin is proposing to allocate
- 21 approximately \$35 million almost exclusively to the St.
- 22 Louis district.
- 23 Under -- under their original concept of what
- 24 the allocation factor was for length of mains, the -- the
- 25 allocation factor was over 99 percent. Currently, if we

- 1 accept that the allocation factor is -- has changed for
- 2 that item -- let me get the right one here.
- 3 Excuse me. 66 percent of all corporate expenses
- 4 would be allocated to St. Louis, and 7 percent would be
- 5 allocated to Joplin. That, in fact, would be a higher
- 6 allocation to Joplin than the Staff proposes.
- 7 Q Got you. What I'm trying to find out is what
- 8 this means in terms of rates. Can you give me an idea of
- 9 how it would affect the rate design any? I mean, what
- 10 we're talking about here is rate design? Or are we not?
- 11 Are we talking about revenue requirement?
- 12 A We're talking about revenue requirement.
- 14 A Among districts.
- 15 Q Among district. Okay. So what would Joplin's
- 16 proposal do in terms of impact on rates? Start with
- Joplin and then go to St. Louis. Are those the only two
- 18 districts that are involved?
- 19 A Well, actually, it would change the allocation,
- 20 so there would be some change to every district.
- 21 Q To everyone. So what type of reduction in rates
- 22 are we talking about to the Joplin district if we accept
- 23 the Joplin proposal?
- 24 A Are we accepting that the allocation factor to
- 25 Joplin of length of mains is now 7 percent?

```
1 Q Whatever Joplin's position is. I mean, I'm not
```

- 2 trying to complicate this.
- 3 A Okay.
- 4 Q Tell me what -- tell me what -- how big of an
- 5 issue is this? What's the impact? How is the average
- 6 ratepayer going to be affected in Joplin if we accept the
- 7 Joplin position?
- 8 A If you accept the Joplin position, the length of
- 9 mains allocation factor is 7 percent, and the labor
- 10 composite for Joplin is 6.7 percent. So it would be
- 11 .3 percent of \$35 billion. I think that's roughly
- 12 \$90,000. I -- I don't have a calculator with me. I'm
- 13 sorry.
- 14 Q I don't either, but can I do it by long hand.
- 15 A But the difference between the 7.105 and the
- 16 allocation factor used by Staff of 6.7 --
- 17 Q What's the impact on the ratepayer? How does
- 18 this affect the rate that would be paid in Joplin?
- 19 A It would be a very insignificant shift.
- 20 Q A penny a month?
- 21 A I don't know that. I'm sorry.
- 22 Q Ten cents a month? A dollar a month?
- 23 A I'm sorry.
- Q Give me a ballpark.
- 25 A I don't know.

- 1 Q \$100 a month?
- 2 A No. It wouldn't be a hundred dollars a month.
- 3 0 \$50?
- 4 A Less.
- 5 Q Twenty-five?
- 6 A I doubt it would be that much.
- 7 Q See, look, now, we're narrowing this down. \$10
- 8 a month?
- 9 A I -- I doubt it would be \$10.
- 10 COMMISSIONER CLAYTON: Does anyone know? Can I
- 11 just ask? I'm not trying to belabor this. Does anyone
- 12 have -- can anyone give me an idea what the impact of this
- 13 issue is on the Joplin or St. Louis ratepayer?
- 14 MR. ELLINGER: I can -- I can give you a general
- 15 answer there, Commissioner. First of all --
- 16 COMMISSIONER CLAYTON: I'm not going to -- just
- 17 give me something within --
- 18 MR. ELLINGER: There's an issue that Mr. Rackers
- 19 has referred to, which is the allocation based upon length
- 20 of mains.
- 21 The original testimony of the Staff, if that had
- 22 been adopted by the Commission, the impact would be from a
- 23 62 percent rate increase on each Joplin ratepayer to down
- 24 to about a 24 or 25 percent rate increase on each Joplin
- 25 taxpayer.

```
1 Every district aside from St. Louis would see
```

- 2 similar reductions, perhaps not to as great an extent, but
- 3 similar reductions in the cost, rate increases to them.
- 4 The St. Louis district would see something like
- 5 -- going from a 12 or 13 percent rate increase up to
- 6 something like a 23 or 24 percent rate increase. Now, the
- 7 Staff today --
- 8 COMMISSIONER CLAYTON: Is that revenue
- 9 requirement increase, or is that actual increase in -- in
- 10 per unit rate paid by a ratepayer?
- 11 MR. ELLINGER: That would be revenue
- 12 requirement. But when you flow it through to the rates,
- 13 it comes out to be very similar to the rates. Joplin
- 14 ratepayers are looking at a 62 percent rate increase.
- And what Mr. Rackers referred to with the 7
- 16 percent, that's the brand new testimony that was entered
- 17 today. Instead of using the original filed allocation
- 18 factor, they came up with a new factor of 7 percent. And
- 19 that does have a completely different -- 70,000 percent
- 20 change has the difference in the allocation.
- 21 COMMISSIONER CLAYTON: So with the -- with the
- 22 allocation, what has been proposed, how does that compare
- 23 to the original filing?
- MR. ELLINGER: The allocation that Mr. Rackers
- 25 has testified today, the 7 percent allocation would be --

1 I think he's correct in having a relatively nominal effect

- 2 upon all ratepayers across Missouri American Water.
- 3 The original allocation that he had originally
- 4 testified to, which was the basis of what we've been
- 5 talking about originally, would have reduced rates in
- 6 every district with the exception of St. Louis.
- 7 COMMISSIONER CLAYTON: Okay. But between the
- 8 stipulation -- between the stipulation and the position
- 9 that Joplin is advocating now, it's an insignificant
- 10 dollar amount to ratepayers?
- MR. ELLINGER: No. It's the huge amount.
- 12 COMMISSIONER CLAYTON: Okay. It's the huge
- 13 amount. All right. That's where I'm getting confused.
- 14 MR. ELLINGER: It's been changed.
- 15 A If I could just add to that, the only way you
- 16 get a huge amount is if you use an allocation factor
- 17 that's wrong, that's incorrectly calculated.
- 18 COMMISSIONER CLAYTON: Okay. Thank you. I'll
- 19 go to the other hearing.
- 20 MR. CONRAD: That cleared it up, didn't it?
- 21 JUDGE STEARLEY: Chairman, any questions for
- 22 Mr. Rackers?
- 23 CHAIRMAN DAVIS: From my review of what's going
- 24 on in the other hearing, you won't find anything going on
- 25 in there but Amerenesia.

```
1 CROSS-EXAMINATION
```

- 2 BY CHAIRMAN DAVIS:
- 3 Q Now -- Mr. -- Mr. Rackers -- okay. Is it fair
- 4 to say that you don't agree with Mr. Ellinger's method of
- 5 -- of calculating these expenses?
- 6 A I -- I don't agree with his method of allocating
- 7 the expenses.
- 8 Q Okay. And, in your opinion, why is your method
- 9 superior to his?
- 10 A I think my method accurately distributes cost
- 11 based on cause and effect. In other words, the -- from
- 12 Staff's opinion that corporate costs support the employees
- 13 that are out in the field at the various districts.
- 14 So the corporate costs should be allocated based
- on the payroll of the various districts in the company's
- 16 -- the various operating districts of the company.
- 17 Mr. Ellinger's proposal is that corporate costs
- 18 should be allocated to the districts based on the length
- 19 of transmission and distribution -- distribution mains
- 20 that actually exist in those districts.
- 21 In my opinion, I see very little correlation
- 22 between the corporate costs and the length of mains out in
- 23 the various districts.
- 24 Q And you don't think that the call center volume
- 25 is a very good indicator either, do you?

- 1 A No.
- 2 Q Have you ever had any experience with any -- any
- 3 water utilities that weren't answering the telephone?
- 4 A Not specifically, no.
- 5 Q Okay. Were you in -- were you involved in Aqua
- 6 Missouri's last rate case?
- 7 A Fortunately, I was not.
- 8 Q Fortunately. Do you -- do you know -- do you
- 9 know how these expenses were calculated in that case?
- 10 A I'm sorry. I do not.
- 11 Q You do not.
- 12 CHAIRMAN DAVIS: Okay. Thank you, Mr. Rackers.
- 13 No further questions.
- 14 JUDGE STEARLEY: All right. Recross examination
- 15 based upon questions from the Bench?
- MR. ELLINGER: Yes, Judge. I don't know if
- 17 anybody may have been ahead of me.
- 18 JUDGE STEARLEY: You go ahead, Mr. Ellinger.
- 19 RECROSS EXAMINATION
- 20 BY MR. ELLINGER:
- 21 Q Mr. Rackers, there was a question from
- 22 Commissioner Clayton dealing with the impact upon Joplin
- 23 ratepayers. Do you recall that -- that question?
- 24 A Yes.
- 25 Q If corporate costs are allocated to Joplin based

```
1 upon payroll, it's roughly 6.7 percent; is that correct?
```

- 2 A Yes.
- 3 O Of 35 million?
- 4 A Yes.
- 5 Q If they're allocated based upon number of
- 6 customers, it's roughly 5.1 percent of 35 million; is that
- 7 correct?
- 8 A Yes.
- 9 Q And that 1.6 percent -- 1.6 percent of 35
- 10 million is how much? Do you know, roughly?
- 11 A 350,000.
- 12 Q Would it be 1 percent?
- 13 A Approximately.
- 14 Q Half again that on top of it. So what?
- 15 525,000, give or take?
- 16 A Possibly.
- 17 Q Does that sound approximately right?
- 18 A Yes.
- 19 Q And that would be the effect of using the number
- 20 of customers as an allocation as opposed to using the
- 21 number of the amount of payroll as an allocation for
- 22 corporate general expense?
- 23 A On the Joplin district?
- 24 Q Yes.
- 25 A Yes.

- 1 Q Okay.
- 2 A But now, there would be, of course, a -- that
- 3 money's got to flow to somebody. So the other districts
- 4 and over St. Louis would pick up those dollars.
- 5 Q That money would be simply reallocated
- 6 throughout the various districts based upon what their
- 7 customer -- number of customers were?
- 8 A Yes, it would.
- 9 Q So the call center volume -- excuse me. The
- 10 call center costs would be redistributed based upon the
- 11 number of customers throughout the various districts; is
- 12 that correct?
- 13 A If you -- if you use that allocator, yes.
- 14 Q Okay. And customer numbers do accurately -- are
- one method that accurately represents the use of a call
- 16 center?
- 17 A Yes. I don't think it's the most accurate, but
- 18 it -- it's -- it's an allocation factor that could be
- 19 used.
- 20 MR. ELLINGER: Nothing further, Judge.
- JUDGE STEARLEY: Thank you, Mr. Ellinger.
- 22 Redirect, Staff?
- 23 REDIRECT EXAMINATION
- 24 BY MR. THOMPSON:
- 25 Q Mr. Rackers, with the correction that you

- 1 sponsored in Staff Exhibit 31 to the length of mains
- 2 allocator, the percentage for Joplin under that allocator
- 3 increased from 0.011 percent to 7.105 percent, correct?
- 4 A Yes.
- 5 Q Do you happen to know whether Joplin is still
- 6 seeking allocation pursuant to length of mains?
- 7 A That -- that's the only position they've ever
- 8 espoused that I'm aware of.
- 9 Q Do you know what Fast 71 is?
- 10 A Yes, I do.
- 11 Q What is it, please?
- 12 A It's a Fasby pronouncement that discusses the
- 13 reporting that a utility makes as a result of actions by
- 14 the regulator.
- 15 MR. THOMPSON: No further questions. Thank you.
- 16 JUDGE STEARLEY: Any additional questions,
- 17 Mr. Chairman, before I -- Mr. Rackers steps down?
- 18 CHAIRMAN DAVIS: No. It's ten till five, and I
- 19 think Mr. Rackers deserves to go home and see his family.
- 20 JUDGE STEARLEY: Well, Mr. Rackers, you may step
- 21 down at this time. I am not finally excusing you as a
- 22 witness, however, in case there should be in other
- 23 questions the Commission may have for you. And we thank
- 24 you for your testimony.
- 25 At this -- at this point in the day, I need to

- 1 ask the parties if they want to continue on. I think we
- 2 have City of Joplin's witness is the last remaining
- 3 witness. Would you like to push on to complete tonight,
- 4 or are you wanting to break and resume in the morning?
- 5 MR. ENGLAND: May I ask a question --
- JUDGE STEARLEY: Certainly.
- 7 MR. ENGLAND: -- in response to your question?
- 8 If we are able to push through and finish with the Joplin
- 9 witness tonight, can we wrap up the hearing altogether
- 10 today, or is there a likelihood that Commissioners or, for
- 11 whatever reason, parties will want to call other witnesses
- 12 tomorrow?
- If that's the case, then I say we adjourn now
- 14 and reconvene tomorrow. But if we can wrap it all up
- 15 today and finish with the Joplin witness and -- and then
- 16 excuse everyone, I'm all for going forward.
- JUDGE STEARLEY: All right. I have gotten no
- 18 request from the Commissioners for -- at this point in
- 19 time to have additional witnesses testify or additional
- 20 questions for the witnesses we've had scheduled.
- 21 So I am of the position we could push forward
- 22 and wrap things up today. And if that's the case, also,
- 23 Mr. England, I'm prepared to rule on your earlier
- 24 objection to the -- to the Local 335's admission of
- 25 Mr. Ratterman's testimony as well.

```
1 MR. ENGLAND: That would be great. Thank you.
```

- MS. BAKER: I guess I do have one question. Do
- 3 you know if there is going to be a presentation on the
- 4 non-unanimous stipulation that will be required?
- 5 JUDGE STEARLEY: To my knowledge, the way that
- 6 stands, since it's contested, it's essentially a joint
- 7 position statement of the signatories. And we do not have
- 8 to have a presentation of the non-unanimous stip.
- 9 And the Commissioners have not indicated to me
- 10 that they wanted to question any of the parties regarding
- 11 specifics of the non-unanimous stip. as well. So the
- 12 hearing, of course, in our rules does provide we can
- 13 always reopen hearing for the taking of additional
- 14 evidence. So I don't want to say that that's 100 percent
- 15 ruled out in this case, especially given the somewhat
- 16 bumpy procedural posture we have with this case. But I --
- 17 I do believe we -- we could possibly conclude this today.
- MS. BAKER: Thank you, your Honor.
- 19 JUDGE STEARLEY: Did you have any thoughts on
- 20 that, Mr. Chairman?
- 21 CHAIRMAN DAVIS: I'll discuss them later with
- 22 you, Judge.
- JUDGE STEARLEY: Reaching for your microphone
- 24 there. Well, City of Joplin may call its witness.
- 25 MR. ELLINGER: Calls Leslie Jones.

```
1 JUDGE STEARLEY: All right. If you'd please
```

- 2 raise your right hand.
- 3 LESLIE JONES,
- 4 being first duly sworn to testify the truth, the whole
- 5 truth, and nothing but the truth, testified as follows:
- 6 DIRECT EXAMINATION
- 7 BY MR. ELLINGER:
- 8 JUDGE STEARLEY: You may be seated and you may
- 9 proceed, Mr. Ellinger.
- 10 MR. ELLINGER: Thank you, Judge.
- 11 Q (By Mr. Ellinger) Good afternoon. Would you
- 12 state your name, please, for the record?
- 13 A Leslie Jones.
- 14 Q And what is your current occupation?
- 15 A I'm the Finance Director.
- 16 Q For whom?
- 17 A The City of Joplin.
- 18 Q Okay. Are you the same Leslie Jones who caused
- 19 rebuttal testimony to be prepared in this case?
- 20 A Yes.
- 21 Q And is Exhiblet (sic) -- Exhibit JOP-1 your
- 22 rebuttal testimony?
- 23 A Yes.
- Q Do you have any corrections to make to your
- 25 testimony?

- 1 A I do.
- 3 A I have a correction to the factors that should
- 4 be used.
- 5 Q Please proceed.
- 6 A I've had an opportunity to spend more time
- 7 reviewing the EMS run. I've listened to the testimony
- 8 today. And, basically, the best allocation should be used
- 9 that can be as directly related to the district's cost of
- 10 service as possible.
- 11 Therefore, I feel that several factors should
- 12 actually be used -- several allocation factors should be
- 13 used, and I would be happy to go through those
- 14 allocations.
- 15 Q Please do.
- 16 A On the EMS run, the first ones that I would like
- 17 to look at would be the customer accounts.
- 18 MR. CONRAD: Excuse me just a second, Judge.
- 19 Where -- I'm having trouble finding this in the three --
- 20 two and a half -- do I have the right rebuttal testimony
- 21 here? What --
- 22 MR. ELLINGER: She is correcting her testimony,
- 23 Mr. Conrad.
- 24 MR. CONRAD: Well, okay. But it's not -- you're
- 25 not referring to the testimony, are you? I mean, this

```
1 is --
```

- JUDGE STEARLEY: Is this --
- 3 MR. CONRAD: Something else?
- 4 JUDGE STEARLEY: Is this correcting testimony,
- 5 or are we talking about additional direct testimony?
- 6 MR. ELLINGER: Well, Judge, I think it's --
- 7 based upon what I've heard today, it appears to be
- 8 correcting testimony, based upon what the Staff's
- 9 testimony was changing the factors.
- 10 Obviously, Ms. Jones is testifying to her
- 11 opinion on this issue to correct her testimony that's
- 12 previously been filed in this matter.
- 13 MR. THOMPSON: Judge, if Joplin wants to replace
- 14 their pre-filed testimony with live testimony, Staff has
- 15 no objection at this point.
- JUDGE STEARLEY: Any -- any objections from any
- 17 of the other parties?
- MS. BAKER: I mean --
- MR. ENGLAND: Yes.
- MS. BAKER: Also, from Public Counsel, I
- 21 believe.
- 22 MR. ENGLAND: I think the question is -- as I
- 23 said earlier, it's one thing to correct your testimony,
- 24 and I think people ought to be permitted to do that. If
- 25 you're changing your position, that's something entirely

- 1 different.
- 2 And if that change in position at this late date
- 3 acts to prejudice the rights of other parties, then I
- 4 think that's the reason we have pre-filed testimony, and
- 5 that's why we try to adhere to people meeting those
- 6 deadlines and saying their piece at those deadlines.
- 7 Until I hear the changed testimony as opposed to
- 8 corrected testimony, I -- I don't know if I have an
- 9 objection or not. But I guess I better speak now or
- 10 forever hold my piece. But I think there could be a
- 11 prejudice that results from this.
- 12 JUDGE STEARLEY: Mr. Ellinger, perhaps you can
- 13 illuminate this a little for us? Are you -- it appears
- 14 you're going down a path of changing testimony completely
- 15 as opposed to correcting.
- MR. ELLINGER: Judge, my -- from talking to Ms.
- 17 Jones, she indicated she had corrections to be made to her
- 18 testimony regarding the allocation factors. And I think
- 19 you heard the beginning part of what she said there, which
- 20 was based upon hearing the testimony from the other
- 21 parties today. You know, she believes she needs to
- 22 correct her testimony to accurately reflect that.
- MS. BAKER: Your Honor, if I may, corrections
- 24 are calculation errors, changes in numbers. There are no
- 25 numbers in her testimony. It is purely text. So anything

- 1 that would be changed would be changing the context of her
- 2 testimony itself, and that would prejudice the rest of the
- 3 parties who have no opportunity to file surrebuttal.
- 4 MR. ELLINGER: Again, Judge, this goes back to
- 5 the issue we discussed earlier with Mr. Rackers' changed
- 6 testimony.
- JUDGE STEARLEY: Well, Mr. Rackers made changes
- 8 to specific numbers --
- 9 MR. ELLINGER: Right.
- 10 JUDGE STEARLEY: -- in a schedule. I -- I think
- 11 that's considerably different from the introduction of new
- 12 positions by the parties.
- 13 MR. ELLINGER: Well, I mean, I don't think that
- 14 the City of Joplin has officially taken a new position. I
- 15 think the issue is discussing what the corrected testimony
- 16 would be.
- 17 The fact that the witness testifies as to what
- 18 she believes are corrections that need to be made with
- 19 respect to the allocation, which is a portion of her
- 20 testimony and she's correcting that now, I don't think
- 21 that that necessarily changes position statements that
- 22 have been filed in this case.
- 23 And I think the position of the City of Joplin
- 24 is the corporate allocation was improperly done by the
- 25 Staff and ought to be changed and that the stipulation and

- 1 settlement -- excuse me -- stipulation agreement which I
- 2 guess is a joint recommendation is -- should not be
- 3 approved because it improperly allocates those expenses.
- 4 JUDGE STEARLEY: Well, what I'm going to allow
- 5 you to do is proceed as if -- sort of like we did with
- 6 Mr. Rackers as voir dire. And I'm going to let you
- 7 develop this a little bit further so the parties and I can
- 8 hear a little bit more from this witness regarding what
- 9 you're terming as corrections.
- 10 If I make a determination that we're talking
- 11 about a complete change in testimony here, though, we're
- 12 not going to allow that.
- MR. ELLINGER: Thank you, Judge.
- JUDGE STEARLEY: So you -- so you may proceed.
- 15 And, Mr. England, as one of the parties, you can renew
- 16 your objection as we go farther down the line here and see
- 17 the extent of the changes that we're talking about.
- 18 VOIR DIRE EXAMINATION
- 19 BY MR. ELLINGER:
- 20 Q Ms. Jones, could you continue and discuss the
- 21 corrections that you were seeking to make to the -- your
- 22 pre-filed rebuttal testimony in this matter? And then,
- 23 also, with respect to those corrections, please identify
- 24 the part of your current testimony that you're correcting.
- 25 Does that make sense?

- 1 A Yes.
- 2 Q Okay.
- 3 A In particular, the factors that should be used
- 4 -- there was a question which factors should be used. And
- 5 I responded the appropriate factor being the length of
- 6 mains. And I would like to correct that to say that it
- 7 should be several allocation factors that should be used.
- 8 Q Could you identify which allocation factors
- 9 should be used?
- 10 A Yes.
- 11 Q Just as a general which allocation factors
- 12 should be used?
- 13 A Right. The number of customers is directly
- 14 correlated to the customer accounts. All, of the expenses
- 15 under the total customer accounts.
- 16 Administrative and general expenses are directly
- 17 correlated to the number of customers. However, there are
- 18 some allocations that are directly related to payroll.
- 19 And those would be the -- along the lines of the fringe
- 20 benefits, Workers' Comp., the OPEBs, pension.
- 21 And then depreciation has no correlation
- 22 whatsoever, as I indicated in my testimony, to payroll.
- 23 But, in fact -- in fact, does correlate to the length of
- 24 mains, as I said in my testimony.
- 25 Q Does that conclude your corrections to your

- 1 testimony?
- 2 A There's one more item. Other general taxes is
- 3 allocated by net plant and is more correlated to the
- 4 number of customers. And that -- those are the
- 5 corrections.
- 6 Q Okay. Do you have any other corrections to make
- 7 to your testimony?
- 8 A Yes. In the discussion about the payroll tax
- 9 normalization, that should say the payroll annualization
- 10 and the payroll tax annualization.
- 11 Q Any other corrections?
- 12 JUDGE STEARLEY: Pardon me? Just so I'm clear
- 13 here, where in your lines -- I'm assuming you're looking
- 14 at lines 14 through 22 on page 2?
- 15 A That's correct
- 16 JUDGE STEARLEY: Where -- where are we in
- 17 serving this change in language?
- 18 MR. ELLINGER: Isn't that a -- can I help to
- 19 give her an instruction to clear -- make it easier for her
- 20 to testify?
- JUDGE STEARLEY: As long as you're not
- 22 testifying for her, it's fine, Mr. Ellinger.
- MR. ELLINGER: I'm not.
- Q (By Mr. Ellinger) You said you were
- 25 substituting the words annualization for normalization?

1 A That's correct. And adding payroll and payroll

- 2 tax.
- 3 Q Thank you.
- 4 A It should say payroll everywhere it says payroll
- 5 tax. And it should say annualization everywhere it says
- 6 normalization.
- 7 Q Are those all of your corrections?
- 8 A Those are the corrections.
- 9 O With those corrections --
- 10 JUDGE STEARLEY: Okay. At this point, I may ask
- 11 the parties, are there any objections, or would the
- 12 parties like to renew their objections to the purported
- 13 corrections to Ms. Jones' testimony?
- 14 MS. BAKER: Public Counsel certainly would like
- 15 to renew theirs. I would also like to point out that in
- 16 the list of disputed issues, Joplin has specifically
- 17 stated the proper allocation of the corporate
- 18 administrative and general expenses by linear feet. And
- 19 so they are moving away from their list of disputed issues
- 20 by this as well.
- 21 MR. ENGLAND: I would renew my objections as
- 22 well. Ms. Baker makes a good point. Both in the list of
- 23 disputed issues and the prehearing brief, they argue very
- 24 clearly that lengths of mains is the appropriate
- 25 allocator.

```
1 I think there's an estoppel argument to be made
```

- 2 here that they are changing their position and, frankly,
- 3 can't do so at this late date in the position they've
- 4 taken, not just in testimony but in legal pleadings and
- 5 briefs filed with the Commission.
- 6 JUDGE STEARLEY: Okay. Well, let me ask this
- 7 with regard to the substitutions of the words
- 8 annualization from normalization and payroll for just --
- 9 for payroll tax on page 2 where I'm looking at. Do the
- 10 parties object to those changes as well?
- 11 MS. BAKER: Yes, your Honor. Because that does
- 12 change -- by changing it to annualization, that goes to
- 13 the way the Staff had prepared their -- their payroll.
- 14 And so we are changing away from being against what Staff
- 15 is saying to -- to a position of being apparently with
- 16 Staff.
- 17 MR. ENGLAND: I'm not sure I entirely follow the
- 18 change. If it's just changing the word normalization to
- 19 annualization, I'm not that troubled by it. But I
- 20 couldn't follow with payroll tax is being substituted to
- 21 payroll or payroll was being substituted to payroll tax.
- 22 So quite honestly, I'm confused.
- JUDGE STEARLEY: Okay. My understanding was
- 24 payroll is going to be used throughout instead of the
- 25 payroll tax. Did I understand that correctly?

```
1 A No. It should be payroll and payroll tax.
```

- JUDGE STEARLEY: Payroll and payroll tax?
- 3 A Yes.
- 4 MS. BAKER: And I guess for that, I would say
- 5 that that, once again, goes against the list of issues,
- 6 which was we were dealing with payroll tax only.
- 7 MR. ELLINGER: Well, Judge, I would say that
- 8 payroll tax and payroll are one in the same. As we went
- 9 through the cross-examination of the various witnesses, it
- 10 was clear that to do payroll tax, you have to do payroll
- 11 and vice versa. They are the same issue. They are not
- 12 different issues.
- 13 MS. BAKER: I would certainly disagree with
- 14 that.
- 15 MR. THOMPSON: I --
- MR. ENGLAND: I --
- 17 MR. THOMPSON: Your Honor, I wonder if the
- 18 witness could read her proposed corrected version of lines
- 19 14 through 17 on page 2 of her testimony making the
- 20 substitutions that she proposes here?
- JUDGE STEARLEY: That would be fine. And Ms.
- 22 Jones can make that reading, and then we'll -- we'll pick
- 23 up with our objections again.
- 24 A The payroll and payroll tax annualization under
- 25 Administrative and General Expenses does not flow or

- 1 follow with the payroll annualization contained in the
- 2 Staff schedules. While I find no problem with the payroll
- 3 normalization, the payroll and payroll tax annualization
- 4 should follow directly the payroll annualization since
- 5 payroll taxes are a direct percentage of payroll.
- 6 JUDGE STEARLEY: And are we suggesting
- 7 substituting the word annualization for normalization on
- 8 line 18 as well?
- 9 MR. ELLINGER: I don't believe she testified to
- 10 that effect, Judge.
- 11 A (Witness shakes head.)
- 12 JUDGE STEARLEY: Okay. Is that a yes or a no?
- 13 A No. Sorry.
- JUDGE STEARLEY: Okay.
- MS. BAKER: I'll keep my -- my objections.
- 16 MR. ENGLAND: With all due respect, I'm not sure
- 17 -- again, I'm not sure I understand -- it doesn't make any
- 18 sense.
- MS. BAKER: Huh-uh.
- 20 MR. ENGLAND: I understood her first testimony
- 21 in that she was arguing that payroll tax didn't follow
- 22 payroll, which I think Staff disputed that payroll tax
- 23 does follow payroll.
- Now she's saying payroll and payroll tax don't
- 25 follow payroll. And I'm sorry. Maybe I'm just obtuse,

- 1 but it's not making any -- not making any sense.
- JUDGE STEARLEY: Well, regardless if it makes
- 3 sense or not, I -- I find this to be a -- a drastic
- 4 departure from the issues that were identified in the
- 5 testimony that was pre-filed.
- It's -- it's beyond the point of corrections.
- 7 This is a complete change in position, and I'm going to
- 8 sustain the objections.
- 9 MR. ELLINGER: Judge, then I would make a motion
- 10 that we allow -- based upon your ruling that we allow Ms.
- 11 Jones to open the record and testify on these issues on
- 12 the basis of the new evidence that was presented today for
- 13 the first time by the Staff regarding the length of mains
- 14 issue.
- 15 As has been indicated in this case consistently,
- 16 Joplin has been subject to what we believe to be excessive
- 17 rates in the stipulation. And the Staff has now presented
- 18 new numbers, which perpetuate that this would be an
- 19 opportunity to open the record in the interest of due
- 20 process to allow Joplin to put in its -- what I believe to
- 21 be corrected testimony, but which you have ruled is not
- 22 corrected testimony.
- JUDGE STEARLEY: So if I'm understanding your
- 24 suggestion, you're not going to offer the prefiled
- 25 testimony? You would like us to open the record to just

- 1 take live testimony?
- 2 MR. ELLINGER: If you're going to decline to
- 3 allow us to view this as correction to the prefiled
- 4 testimony, which I understood this was your ruling just a
- 5 moment ago --
- 6 JUDGE STEARLEY: That was my ruling.
- 7 MR. ELLINGER: -- Then I'm asking to allow the
- 8 record to be opened to allow her to make direct testimony
- 9 from the stand.
- 10 MR. THOMPSON: Your Honor, Staff has already
- 11 stated that it supports Joplin in its right to put on
- 12 direct testimony, live testimony here in place of its
- 13 pre-filed testimony.
- 14 I think it's a matter of fundamental fairness in
- 15 view of the change to the numbers in Staff's accounting
- 16 schedules, which has had the effect of eviscerating the
- 17 original position taken by Joplin. So Staff would renew
- 18 that suggestion now.
- 19 JUDGE STEARLEY: Okay. And the other --
- 20 MR. CONRAD: I might offer the comment that
- 21 there is a process called offer of proof, and that might
- 22 be helpful here.
- JUDGE STEARLEY: Any of the other parties like
- 24 to weigh in on this?
- 25 MS. BAKER: I mean, my concern is moving to a

- 1 live testimony situation. This is our last witness. All
- 2 of the other witnesses have -- have given their testimony.
- 3 And we will be prejudiced by the fact that this is the --
- 4 a major change in -- in the testimony that's going to be
- 5 coming in front of the Commission, and we've not been able
- 6 to -- to, certainly, digest all of a sudden this change in
- 7 position, let alone come up with more cross-examination
- 8 questions for the rest of the -- the witnesses.
- 9 MR. ELLINGER: And, Judge, as I will point out
- 10 earlier, when Mr. Rackers offered his testimony, I did ask
- 11 for a continuance of the hearing so we could have the
- 12 opportunity to explore that issue. Obviously, that was
- 13 declined -- denied.
- 14 But as part and parcel of the issue here, Staff
- 15 -- counsel for the Staff has indicated, based upon that,
- 16 quote, unquote, correction, you know, it's a significant
- 17 issue. And that was the reason for asking for a
- 18 continuance initially was to be able to explore that
- 19 change and -- and evaluate it.
- 20 We have attempted to do that in very short
- 21 order. It's very difficult to do that in short order.
- 22 We've attempted to do so. And, again, I would renew a
- 23 motion being made from the podium to waive formal filing
- 24 of a written motion and instead allow Ms. Jones to enter
- 25 direct testimony.

```
1 MR. ENGLAND: Your Honor, from the company's
```

- 2 perspective, we have no objection if she's permitted to
- 3 add to her testimony based on the change that -- or the
- 4 correction, excuse me, that Staff made to the linear feet
- 5 of main.
- 6 JUDGE STEARLEY: Oh, -- yes, Ms. Baker.
- 7 MS. BAKER: I guess my question in that regard
- 8 would be if we allow the live testimony, how does that
- 9 change the list of issues? Because the list of issues
- 10 were based on the previous testimony.
- 11 MR. THOMPSON: We don't know that until we hear
- 12 her testimony.
- JUDGE STEARLEY: What's that, Mr. Thompson?
- 14 MR. THOMPSON: I said I guess we would know that
- 15 after we her the testimony.
- MS. BAKER: I don't really want it that way.
- 17 MR. THOMPSON: But if we go down this road,
- 18 your Honor, I'm sure that perhaps you would entertain
- 19 motions from other parties that might seek to put on
- 20 rebuttal live testimony again in the interest of fairness.
- 21 MR. ELLINGER: And we would not object to that,
- 22 Judge.
- JUDGE STEARLEY: Well, I -- I believe -- we're
- 24 not going to allow dramatic changes to the pre-filed
- 25 testimony in that -- in that they are not corrections.

```
1 However, based upon the discussion here, in the
```

- 2 interest of due process, I will allow you to supplement
- 3 your direct testimony. I do not want this to prejudice
- 4 any of the other parties, and they will certainly be given
- 5 the opportunity to either pre-file or request to have
- 6 additional testimony from their witnesses in rebuttal or
- 7 in response to the additional direct testimony that we
- 8 take today.
- 9 And we can work out as a -- as a housekeeping
- 10 issue at the end of this today the schedule if the parties
- 11 would like to simply file rebuttal or surrebuttal to that.
- 12 Or if the parties want to request live testimony in
- 13 rebuttal to that.
- 14 MR. ELLINGER: Very well. Thank you, Judge.
- JUDGE STEARLEY: All right. And before we
- 16 start, I'm going to say that we all take about a
- 17 ten-minute recess here and take a short break, and we'll
- 18 resume with Ms. Jones.
- MR. ELLINGER: Thank you, Judge.
- MR. THOMPSON: Thank you, Judge.
- 21 (Break in proceedings.)
- JUDGE STEARLEY: All right. Are we ready to go
- 23 back on the record? Well, we are back on the record.
- 24 Mr. Ellinger, you may proceed.
- MR. ELLINGER: Thank you, Judge.

```
1 CONTINUED DIRECT EXAMINATION
```

- 2 BY MR. ELLINGER:
- 3 Q (By Mr. Ellinger) Ms. Jones, you had previously
- 4 testified just a few minutes ago about the proper
- 5 allocation factors to be used for various corporate
- 6 expenses and how they should be allocated to the
- 7 districts. Do you recall that?
- 8 A Yes.
- 9 Q Can you go through and identify the expenses in
- 10 which you were testifying you believed to be the proper
- 11 allo -- allocation factor?
- 12 A Yes. Under customer accounts, it should be the
- 13 number of customers as that's a direct -- the best and
- 14 direct correlation that drives that cost function.
- 15 Under Administrative and General, again, they
- 16 should almost all be customer -- number of customers,
- 17 except for Bellview (sic) Labs should be 16 -- the
- 18 allocation No. 16 like they have, like Staff is
- 19 recommending.
- The water test analysis performed allocation.
- 21 The Workers' Comp. Should be payroll allocation. Injuries
- 22 and damages should be payroll allocation. The OPEBs --
- 23 all three OPEBs should be the payroll allocation. And
- 24 pension should be payroll allocation.
- 25 So except for those, it should all be the number

- 1 of customers. Under Depreciation, it should be the length
- 2 of mains as that's a direct correlation to the function
- 3 that drives that cost. And under Taxes Other Than Income,
- 4 the other general taxes should be the number of customers.
- 5 And I believe that that's all that I have.
- 6 Q What is your basis for making these
- 7 recommendations?
- 8 A With allocations, you try to find the best
- 9 allocation that has the most direct correlation, the most
- 10 direct relationship to that district so that you can
- 11 arrive at a district specific cost.
- 12 And all of these allocations that I've named, in
- 13 my opinion, I feel that they are the best driver, cost
- 14 driver, of those expenses.
- 15 Q And do you realize that some of those changes
- 16 you have made will increase the amount of costs alloable
- 17 to the Joplin district?
- 18 A Yes, I do.
- 19 Q And some of those will reduce the amount of
- 20 costs allocable to the Joplin district?
- 21 A Yes, I do.
- 22 Q You also made some reference to a change in
- 23 testimony, excuse me, with respect to payroll
- 24 annualization?
- 25 A Yes.

- 1 Q Could you detail what that --
- 2 A Yes.
- 3 Q -- what your position on payroll annualization
- 4 is?
- 5 A Right. And that would be on the corporate
- 6 schedule. Particularly, the salaries line item where the
- 7 -- the test year number is 200. I'm sorry. I don't have
- 8 that -- that one on me. But it's 200 and basically nine
- 9 -- 290,000 for the test year, which is a full year.
- 10 And the annualized number is much closer to
- 11 800,000. And the question is how, by annualizing from a
- 12 full year, do you increase that much? And then the
- 13 payroll taxes follow that -- that amount of the payroll
- 14 annualization.
- 15 Q What is your position with respect to
- 16 depreciation? Have you already testified to that as to
- 17 the allocation?
- 18 A Yes.
- 19 Q Okay. And you are aware of the testimony
- 20 regarding the chemical expense?
- 21 A Yes.
- 22 Q Is it your opinion that that's been resolved?
- 23 A Yes.
- 24 Q Would you again state what your position is with
- 25 the City of Joplin?

- 1 A I'm the Finance Director.
- 2 Q And could you detail what your duties are as
- 3 Finance Director?
- 4 A I am responsible for the day-to-day accounting
- 5 functions, the overall financial position of the City. I
- 6 am responsible to do the budget every year and the annual
- 7 audit.
- 8 Q And do you have experience in working with costs
- 9 in allocating those costs?
- 10 A I do. We have to allocate costs from one fund
- 11 to another based on different allocation factors. And
- 12 it's much the same as this where you try to find the best
- 13 and most direct allocation related to the cost driver of
- 14 that certain expense.
- MR. ELLINGER: Judge, based upon your ruling
- 16 that we're now doing direct testimony, I would conclude my
- 17 direct testimony of this witness.
- 18 JUDGE STEARLEY: All right. Do you intend to
- 19 offer the previously pre-filed as --
- 20 MR. ELLINGER: Well, Judge, I can offer the
- 21 previously pre-filed testimony along with the current
- 22 testimony as an offer of proof, or we can allow her
- 23 current testimony to stand as direct testimony.
- JUDGE STEARLEY: Okay. Well, that -- that --
- 25 I'm asking you if you want to --

```
1 MR. ELLINGER: What I would like to do is offer
```

- 2 her pre-filed testimony along with this testimony as her
- 3 direct testimony -- or as her testimony in this matter.
- 4 JUDGE STEARLEY: All right. Are there any
- 5 objections to the offering of accepting this testimony in
- 6 that fashion?
- 7 MS. BAKER: Just all the previous ones.
- 8 JUDGE STEARLEY: Hearing none --
- 9 MR. HESS: I think we have -- I renew the same
- 10 objections to -- I mean, I've got the same objection. If
- 11 you want to receive it as an offer of proof or whether
- 12 we're receiving it in evidence, I think that's an
- 13 important distinction to make at this point.
- 14 And I have the same objections as Missouri
- 15 American Water Company and Office of Public Counsel as to
- 16 receiving it into evidence. I do not think it should be
- 17 received into evidence.
- Now, if you want to receive it as an offer of
- 19 proof, that would be a way to preserve the record for
- 20 Appellate review.
- 21 MR. ENGLAND: First of all, I have no objection
- 22 to the offer of her pre-filed testimony. Secondly, my
- 23 objection to her earlier testimony was a characterization
- 24 of being a correction.
- 25 As I indicated, I have no objection if Joplin

- 1 has the opportunity to address the correction that Staff
- 2 made earlier, and I believe that's what this testimony
- 3 was. So I'm okay with this testimony and I'm okay with
- 4 the pre-filed testimony. In fact, I want them both in.
- 5 MR. THOMPSON: Staff takes the same position,
- 6 your Honor. I believe the direct testimony offered orally
- 7 should be received into evidence, and not merely as an
- 8 offer of proof. And Staff has no objection to the receipt
- 9 of the original pre-filed testimony.
- 10 JUDGE STEARLEY: All right. Both will be
- 11 received into evidence.
- 12 (JOP 132 was offered and admitted into
- 13 evidence.)
- 14 MR. ELLINGER: Okay. Thank you, Judge. Tender
- 15 her for cross-examination.
- 16 JUDGE STEARLEY: And we will begin with
- 17 cross-examination from the Home Builders Association.
- 18 CROSS-EXAMINATION
- 19 BY MR. HESS:
- 20 Q I just have a few questions for you. In your
- 21 pre-filed testimony, how did you testify the corporate and
- 22 general administrative costs should be allocated?
- 23 A Length of mains.
- 24 Q And why did you choose that allocation?
- 25 A That is one appropriate allocation factor.

- 1 Q All right. And what made you choose that
- 2 allocation factor from among other allocation factors?
- 3 A Basically, the infrastructure of the City of
- 4 Joplin. It -- the City of Joplin has not had any -- any
- 5 improvements for a long time as -- that's my
- 6 understanding.
- 7 And the length of mains, I felt, reflected the
- 8 infrastructure in the City of Joplin, and, therefore, a --
- 9 a good factor, allocation factor, for corporate expenses.
- 10 Q All right. And at the time you pre-filed your
- 11 testimony, you thought length of mains was the proper way
- 12 to allocate all costs, corporate and general and
- 13 administrative costs; is that correct?
- 14 A That's one appropriate factor.
- 15 Q In your pre-filed testimony, you thought it was
- 16 the only factor; is that correct?
- 17 A Right. What I stated in my -- in this was the
- 18 best method is that of an infrastructure measurement.
- 19 Q All right. And can you just restate why you
- 20 thought that was the correct allocation factor to use for
- 21 all of these costs? Just explain your reasoning in your
- 22 pre-filed testimony.
- 23 A Again, the infrastructure in the City of Joplin
- 24 is fairly old, and we have not received any upgrades to
- 25 this point. And I feel that that is an appropriate method

- 1 to allocate the -- the -- the corporate expenses.
- 2 Q All right. And just to clarify, you felt that
- 3 at the time you pre-filed your testimony; is that correct?
- 4 A Yes.
- 5 Q But you no longer agree with that; is that
- 6 correct?
- 7 A Right. I've had -- I've had additional time to
- 8 review information that's been coming in literally daily,
- 9 sometimes two and three times a day. I've sat here and
- 10 listened to the testimony. And so that's correct.
- 11 Q Okay. And just now, you testified that
- 12 corporate and general administrative costs should be
- 13 allocated on a number of different bases; is that correct?
- 14 A Yes.
- 15 Q Length of main, number of customers and number
- of employees; is that correct?
- 17 A That's correct.
- 18 Q All right. And I believe you testified that you
- 19 thought that those different allocation methods were the
- 20 best ways for allocating different kinds of costs?
- 21 A Yes.
- 22 Q All right. Between the filing of your original
- 23 testimony and the time when you took the stand today, when
- 24 did you decide that length of mains was not the best way
- 25 to allocate those costs?

- 1 A Well, as I said, I've been reviewing the
- 2 information as it comes in, which has been, you know, a
- 3 lot of information every day and then listening to the
- 4 testimony today.
- 5 Q All right. And what in the testimony today
- 6 changed your mind?
- 7 A I don't think it's just the testimony that
- 8 changed my mind. It's just looking at how to best
- 9 properly allocate the administrative and general corporate
- 10 expenses to every district.
- 11 Q All right. Did the testimony affect your change
- 12 in mind? What I'm trying to get at -- and just let me --
- 13 something happened between the time you filed your
- 14 testimony and today that has made you take a very
- 15 different position. Both of them, you know, were --
- 16 testimony that you did under oath.
- 17 And so I just -- I'm trying to illustrate the
- 18 factors that now inform your decision-making that are new
- 19 and that have caused you to change your mind. One of
- 20 those things you've mentioned is the testimony today.
- 21 What about the testimony today has changed your opinion in
- 22 this case?
- 23 A Well, actually, from the time that I've done
- 24 this, I continued to get information. And, you know, I
- 25 have a full-time job as Finance Director. And so as I had

- 1 time to review this, the information that comes in and
- 2 then the testimony today and the testimony on the -- the
- 3 length of mains changing the length of mains, which, you
- 4 know, I -- I still have not even seen that schedule.
- 5 Q All right. And let's see here. So before you
- 6 came here today, at the beginning of this hearing before
- 7 this hearing started, did you still intend to testify the
- 8 same way?
- 9 MR. ELLINGER: Judge, could I offer an objection
- 10 here? I -- I think his question is misleading. He said
- 11 did he -- did she intend to testify the same way? You
- 12 mean the same way as in the pre-filed testimony or the
- 13 same way as she had testified on the stand?
- MR. HESS: May I clarify?
- JUDGE STEARLEY: Yeah. I understood the
- 16 question. Did you understand the question --
- 17 A No.
- 18 JUDGE STEARLEY: -- Ms. Jones? All right. Then
- 19 please clarify.
- 20 Q (By Mr. Hess) Did you intend to change your
- 21 factual testimony today from the testimony in your
- 22 pre-filed testimony when you came to the hearing today?
- 23 A It was my intent when I walked up here to
- 24 testify as I did.
- 25 Q Exactly the same as you did?

- 1 A No, as I have testified.
- 2 Q As you have testified now, but not in your
- 3 prefiled testimony?
- 4 A Correct. That's why I testified like I did.
- 5 Q So when you appeared at the hearing today, you
- 6 intended to change your pre-filed testimony?
- JUDGE STEARLEY: Well, perhaps, Mr. Hess, you
- 8 could give us a time on the clock and be more specific.
- 9 Q (By Mr. Hess) At 9 a.m. this morning, before
- 10 the hearing started, you knew that you were going to be
- 11 offered by the City of Joplin as a witness; is that
- 12 correct?
- 13 A Yes.
- 14 Q All right. And you had taken positions and made
- 15 factual statements under oath in your pre-filed testimony;
- 16 is that correct?
- 17 A Yes.
- 18 Q And as I understand your testimony as we're
- 19 sitting here right now, at 9:00 this morning before the
- 20 hearing started, you intended to testify the same way as
- 21 you just testified with all the changes from your
- 22 pre-filed testimony; is that correct?
- 23 A Yes. I intend to testify to the best allocation
- 24 method. Ultimately, that is my goal here for the City of
- 25 Joplin ratepayers is to determine the best allocation

- 1 method for every expense.
- 2 Q All right. I understand you intend to testify
- 3 as to the best allocation method. In your pre-filed
- 4 testimony, you testified that length of mains was the best
- 5 allocation method?
- 6 A Correct.
- 7 Q All right. And now you're testifying that
- 8 several different factors should be used depending on the
- 9 particular costs. All right?
- 10 A Correct.
- 11 Q At 9 a.m. this morning before the hearing
- 12 started, did you intend to testify that different factors
- 13 should be used for different costs?
- 14 A I don't --
- MR. THOMPSON: Could I interpose a relevance
- 16 objection at this point, your Honor? I don't see how it
- 17 matters when she decided to change her mind.
- JUDGE STEARLEY: I'm going to -- Mr. Hess?
- 19 MR. HESS: Your Honor, it goes to credibility.
- 20 She's testified under oath one thing. It's now different.
- 21 It's changed. And the factors -- whatever changed between
- 22 her original testimony and now is very relevant to
- 23 determine the credibility of what she's saying.
- MR. ELLINGER: Judge, I think that the question
- 25 of what time of day, whether it was this morning, this

- 1 afternoon, five minutes, fifteen minutes ago, she made a
- 2 decision in her mind as to a question and change to make.
- 3 This testimony does not affect her credibility. And I
- 4 think, certainly, he's explored this issue pretty in-depth
- 5 already.
- And at this point, I think we've gone beyond
- 7 anything that would be relevant to this matter, and I
- 8 would agree with Mr. Thompson's objection.
- 9 MS. BAKER: May I interpose that her credibility
- 10 is certainly an issue here. She's being placed out an as
- 11 an expert on utility regulation and cost allocations.
- 12 And, apparently, she signed an affidavit on her
- 13 original testimony saying, I have the knowledge, I -- I
- 14 back what I say. Now here we are. Now she's saying, I
- 15 changed my mind. I didn't have the knowledge. I didn't
- 16 know what I was saying. You know, is she an expert in
- 17 this, or is she not?
- 18 JUDGE STEARLEY: I'm going to overrule the
- 19 objection and the question that Mr. Hess asked, and we can
- 20 have the court reporter repeat it if need be. But it's a
- 21 yes or no question.
- 22 (The previous question was read back.)
- 23 A I did intend to at that point.
- Q (By Mr. Hess) So you already intended to
- 25 abandon your pre-filed testimony before 9 a.m. this

- 1 morning?
- 2 A I believe so.
- 3 Q All right. And do you know what date you filed
- 4 your pre-filed testimony?
- 5 A Yes. July 13th.
- 6 Q All right. Between July 13th and this morning,
- 7 what did you review that caused you to change your mind?
- 8 A I have reviewed all of the information. In
- 9 fact, I've -- and I've had conversations with PSC staff.
- 10 I've -- I've done a lot of work on it even through the
- 11 weekend.
- 12 Q All right. And did you review information that
- 13 you hadn't reviewed when you filed your pre-filed
- 14 testimony?
- 15 A Well, new information -- in my opinion, more
- 16 information has been coming in all the time.
- 17 Q Okay. And what information would it be that
- 18 changed your mind?
- 19 A Reviewing the schedules.
- 20 Q All right. Which schedules?
- 21 A The Joplin schedule and the corporate IS
- 22 schedule.
- 23 Q All right. And schedules to somebody's
- 24 testimony?
- 25 A I'm sorry?

```
1 Q Which schedules? I mean, are they -- are they
```

- 2 in evidence? Do you have them with you?
- 3 A They're the ones in evidence that -- the Joplin
- 4 income statement and the corporate IS allocation income
- 5 statement.
- 6 Q All right. And did have you those when you
- 7 pre-filed your testimony?
- 8 A I believe I did.
- 9 Q All right. And what information in those
- 10 schedules made you think that pipe length was not the best
- 11 allocator?
- 12 A It is one good allocation factor.
- 13 Q Right. But as I understand your testimony now,
- 14 you've changed it now so that pipe length should only be
- 15 used for depreciation; is that correct?
- 16 A Yes. And then there are some others that the
- 17 Staff is using length of mains. And I'm -- I'm not
- 18 contesting those.
- 19 Q And the Staff is using it for, I think,
- 20 transmission --
- 21 A Yes.
- 22 Q -- of the facility?
- 23 A Correct.
- Q And you're okay with that?
- 25 A Yes.

```
1 Q All right. For everything else, for every other
```

- 2 corporate and general/administrative costs, what
- 3 information did you review that made you change your
- 4 method of allocation from pipe length to whatever you've
- 5 changed it to?
- And we can go through them individually by each
- 7 one if you want to. Or -- or if it was a general one
- 8 piece of information that affected your determination as
- 9 to all of them, that's fine, too.
- 10 A Bear with me a minute. Okay? I'm trying to
- 11 reconstruct some events here in my mind. Okay. Can you
- 12 -- can you repeat that question?
- 13 Q Sure. What information caused you for the cost
- 14 components -- strike that. Let me begin over. For the
- 15 cost components where you've previously testified that
- 16 pipe length should be used as the allocation factor and
- 17 now you are testifying that some other factor should be
- 18 used to allocate costs, what was the information that
- 19 caused you to change your opinion about the correct
- 20 allocation factor?
- 21 A I -- I guess I would have to say I'm -- I don't
- 22 think it's really additional information as much as
- 23 reviewing the information. And then as more information
- 24 came in on payroll and the chemical today and -- and then
- 25 the length of mains, it was just a culmination of all of

- 1 it.
- 2 Q All right. And you mentioned the chemical
- 3 today. But there's nothing that happened today that
- 4 changed how you were going to testify; is that right? I
- 5 mean, I understood that at 9 a.m. this morning before the
- 6 hearing started you intended to testify as you just
- 7 testified.
- 8 A Well, no. I was going to contest the chemical
- 9 expense in particular, the very item that has been
- 10 resolved.
- 11 Q Okay. So -- so I'm just limiting myself to
- 12 allocation. So the chemical thing, you're not addressing
- 13 that because of the stipulation that was reached today?
- 14 A Right. From my standpoint, it's been all of
- 15 that.
- 16 Q All right. But did anything change regarding
- 17 how you were going to testify regarding allocation
- 18 factors? Is there anything that you heard today that
- 19 changed how you were going to testify regarding allocation
- 20 factors?
- 21 A Today? No.
- 22 Q All right. So you've just rethought what you've
- 23 said in your pre-filed testimony; is that correct?
- 24 There's not any piece -- you didn't receive any new
- 25 information. You made a judgment -- on July 19 and since

- 1 that time, you've had occasion to rethought it, and you've
- 2 made a new judgment today here on the stand; is that
- 3 correct?
- 4 A July 13th?
- 5 Q I'm sorry. Correct. July 13th.
- 6 A Well, again, as I said, it's a review of -- of
- 7 every factor, every allocation factor, conversations with
- 8 PSC. It's a culmination of all of it.
- 9 Q All right. And did you -- did you get any new
- 10 information in conversations with the PSC?
- 11 A They mentioned the length of main on, I think,
- 12 Thursday. And then other than that, it was just kind of
- 13 some questions going back and forth that --
- 14 Q I mean, did they argue that, no, you're
- 15 allocating it wrong, it shouldn't be pipe feet and you --
- 16 you know, based on their expertise, they tried to convince
- 17 you that pipe feet was not a good allocator and you now
- 18 agree with their allocation?
- 19 A No. That -- that was not a conversation.
- 20 Q All right. So what about your conversations
- 21 with the PSC changed your judgment?
- 22 A I didn't say it was just the conversation with
- 23 the PSC.
- Q Right. Well, you've told me, as I understand
- 25 it, reviewing information, conversations with the PSC were

- 1 the two things that changed your judgment; is that
- 2 correct?
- 3 A Say that again. I'm sorry.
- 4 Q The two reasons that I -- that I heard you
- 5 identify for your changed testimony are review of
- 6 information and conversations with the PSC. Is that
- 7 everything?
- 8 A Yes.
- 9 Q All right. And can you identify any piece of
- 10 information, any specific piece of information, that led
- 11 to your changed testimony?
- 12 A No. Not one -- not any one piece. No.
- 13 Q All right. Can you identify the whole range? I
- 14 mean, what -- what are the pieces of information that led
- 15 you to change your testimony?
- 16 A Well, I believe, as everyone else in this room
- 17 continued to work on this issue, I continued to work on
- 18 it. And as I continued to work on it, you just -- you
- 19 work --
- 20 Q Well, yeah. I understand the -- I don't -- I'm
- 21 not questioning that you worked on it, that you reviewed
- 22 information. I'm -- what I want to know is what new
- 23 information did you review or what information did you see
- 24 in a different light that changed your mind from your
- 25 pre-filed testimony on July 13th?

- 1 A The allocation factors.
- 2 Q The allocation factors. So you revisited what
- 3 you'd done previously. And you said I got it wrong. I
- 4 need to correct my testimony because pipe length is just
- 5 not a good allocator?
- 6 A No. It's one good allocator.
- 7 Q Right. But for the costs where you're no longer
- 8 using pipe length as an allocator, did you sit down and
- 9 say, I have -- I need to rethink this, is pipe length a
- 10 good allocator of, for example, customer accounts?
- 11 A Yes. Basically, that's exactly what I did.
- 12 Q Okay. So you rethought your prefiled testimony
- 13 and said, you know, customer number is better than pipe
- 14 length; is that right?
- 15 A In some instances.
- 16 Q For customer accounts, for example?
- 17 A Yes.
- 18 Q All right. And do you know when that happened?
- 19 A I was still literally working on it over the
- 20 weekend.
- 21 Q All right. And did you give any party prior
- 22 notice that you were changing your testimony or rethinking
- 23 your testimony?
- 24 A I don't think I had an opportunity to do that.
- 25 Q All right. Because you were still working on it

- 1 this morning -- or this weekend? I'm sorry.
- 2 A Yes. And -- and Monday. Literally into Monday
- 3 night. And we got up and drove here this morning.
- 4 Q Did you carefully think through your pre-filed
- 5 testimony before you signed it under oath on July 13th?
- 6 A At the time, yes, I did.
- 7 Q All right. Now, you also mentioned
- 8 conversations with PSC Staff. Was there any particular
- 9 conversation that made you change -- that led you to
- 10 change any particular allocation factor?
- 11 A No. Again, it was a culmination of all of it.
- 12 Q All right. And I don't want to put words in
- 13 your mouth, but as I understand it, you filed testimony on
- 14 July 13th. Between now and then, you've just rethought
- 15 it. There's no specific piece of information. No
- 16 specific conversation that led you to change your
- 17 testimony. You've just -- you have a different judgment
- 18 now about what a good allocation factor would be?
- 19 A That's a fair assessment.
- 20 Q All right. Were you in the room earlier when
- 21 Mr. Rackers testified?
- 22 A Yes, I was.
- 23 Q He corrected some of his testimony regarding
- 24 pipe length.
- 25 A Yes.

```
1 Q Before he testified, had you checked the pipe
```

- 2 length calculations in those schedules?
- 3 A I had not. I'm not even sure I have that
- 4 schedule.
- 5 Q All right. So you had never checked the
- 6 calculations for pipe length in that schedule?
- 7 A No.
- 8 Q All right. Did the change to Mr. Rackers'
- 9 testimony have any effect on your testimony?
- 10 A It had some effect.
- 11 Q What effect would that be?
- 12 A Well, obviously, when you're going to present a
- 13 700 percent increase when it has -- when that number is
- 14 going to affect Joplin, you know, I have to stop and
- 15 re-evaluate that information.
- 16 Q All right. When the pipe length percentage was
- 17 -- what you thought was very small, .011 percent or
- 18 something in that neighborhood, Joplin was more
- 19 comfortable using pipe length as an allocation factor; is
- 20 that correct?
- 21 A And, again, we -- the basis for that is to tie
- 22 it to the infrastructure.
- 23 Q And then ---
- 24 A So yes.
- 25 Q As I understand your testimony now, when it was

- 1 corrected to read 7 percent, you were less willing to use
- 2 pipe length as an allocation factor; is that correct?
- 3 A For everything.
- 4 Q That's right. And so your choice of pipe length
- 5 as an allocating factor was based on the fiscal
- 6 consequences to Joplin and not the reasonableness of using
- 7 pipe length as an allocator?
- 8 A No.
- 9 Q All right. Then what -- what bearing did
- 10 Mr. Rackers' testimony have on your testimony, then? I'm
- 11 having trouble putting that together.
- 12 A I didn't say just his testimony today. As a
- 13 matter of fact, I think I told you that I had decided
- 14 before I got here.
- 15 Q That's right. But you just testified that his
- 16 testimony did affect your calculations of pipe length; is
- 17 that correct?
- 18 A Well, to a certain degree. And, again, he had
- 19 kind of touched on it in a conversation. And so I had a
- 20 -- a little bit of, you know -- of information on it.
- 21 Q So you were aware of the issue before you got
- 22 here?
- 23 A A little bit.
- Q But you didn't know the change was going to be
- 25 70,000 percent, I believe is what your Counsel --

```
1 A No.
```

- 2 Q And the large magnitude of the change impacted
- 3 you; is that correct?
- 4 A Well, that was one factor.
- 5 Q One factor that impacted your testimony?
- 6 A Yes.
- 7 MR. HESS: No further questions.
- JUDGE STEARLEY: Thank you, Mr. Hess.
- 9 Cross-examination, City of Parkville?
- 10 MR. FINNEGAN: No questions.
- JUDGE STEARLEY: All right. Mr. Conrad, AG
- 12 Processing?
- MR. CONRAD: Just a couple, your Honor.
- 14 CROSS-EXAMINATION
- 15 BY MR. CONRAD:
- 16 Q Ms. Jones, I take it you live in Joplin?
- 17 A I -- where do I reside? Is that what you're
- 18 asking me?
- 19 Q Do you live in Joplin or not?
- 20 A No, I do not.
- 21 Q You live outside of the city limits?
- 22 A Yes, sir.
- 23 Q Are you a customer of Missouri American?
- 24 A No, I'm not.
- Q Are you a customer of a rural water district?

```
1 A No, I'm not.
```

- 2 Q Do you take -- do you have your own well?
- 3 A No.
- 4 Q What -- okay.
- 5 A I live in another city.
- 6 Q All right. Where do you live, then?
- 7 A Carl Junction.
- 8 Q And where is Carl Junction from Joplin?
- 9 A Ten minutes north.
- 10 O North? On --
- 11 A I'm really bad at directions. I'm sorry. I'm
- 12 an accountant. On 43, basically. I --
- 13 Q Is that the road that goes by the airport?
- 14 A Yes. I'm very close to the airport.
- Okay. But you're north of the airport now?
- 16 A Well, and then west a little bit.
- 17 Q Okay. Out there around Webb City? That close?
- 18 A Well, Webb City is east.
- 19 Q Webb City is east. Yeah.
- 20 A Carl Junction is west.
- 21 Q West. Okay. So it would be the opposite side
- 22 of 43?
- 23 A Yes, sir.
- Q Okay. Who supplies your water?
- 25 A City of Carl Junction.

```
1 Q Where do they get their water?
```

- 2 A I don't know.
- 3 Q Okay.
- 4 A I'm sorry.
- 5 Q Living where you do in Carl Junction, how long
- 6 have you been employed in -- in a way that you would
- 7 become familiar with what you refer to as the
- 8 infrastructure in Joplin?
- 9 A I'm a life-long resident, except for like a year
- 10 and a half, of the Joplin area. I -- I grew up there. I
- 11 have worked for the City of Joplin for nearly ten years.
- 12 Q And where do you work for the City of Joplin?
- 13 A In the Finance Department.
- 14 Q In what building?
- 15 A City Hall, 602 South Main.
- 16 Q And what is the infrastructure that feeds City
- 17 Hall from the water company? I mean, you do have water in
- 18 City Hall in Joplin, don't you?
- 19 A Yes.
- 20 Q Good.
- 21 A Can you repeat the question?
- Q Do you know the size of the main?
- 23 A I do not know the size of the main.
- Q Do you know how old it is?
- 25 A It's my understanding it's approximately 70

- 1 years old, most -- most of the infrastructure.
- 2 Q Okay. Have you done a study of that?
- 3 A I have not. I personally have not.
- 4 Q Well, you're the one here on the stand --
- 5 A Yes, sir --
- 6 Q -- not someone else. You have not done a study
- 7 of the infrastructure in Joplin?
- 8 A I personally have not.
- 9 Q Are you familiar with any of the wells that have
- 10 recently been drilled in Joplin? Yes or no? If you know.
- 11 If you don't know, just say you don't.
- 12 A No.
- 13 Q Okay. You testified that you felt that the
- 14 infrastructure was fairly old in general. What is the
- 15 basis of that feeling?
- 16 A Conversations with my Engineering Department at
- 17 City who work closely with Missouri American Water and had
- 18 a tour, I think, two to three years ago.
- 19 Q You had a tour?
- 20 A No. The engineer --
- 21 Q They did?
- 22 A Yes. They did.
- 23 Q So what you're basically relying -- basically
- 24 relying, then, on is someone who has told you this, and --
- and that's the basis of your feeling?

- 1 A And then my general knowledge of living in that
- 2 area as long as I have all of my life.
- 3 Q But that's -- that is in Carl Junction, though,
- 4 not Joplin?
- 5 A No. I have not been in Carl Junction all of my
- 6 life.
- 7 Q Oh, okay.
- 8 A I, in fact, did reside in Joplin for a nice span
- 9 of time.
- 10 Q Left because the water rates were too high,
- 11 perhaps?
- 12 A No. I moved out -- that's the short time span
- 13 that I moved out of the area.
- 14 Q I see. Now, back to this -- the time schedule
- 15 thing, today is, I believe, the 14th. Am I correct?
- 16 A Of August?
- 17 Q Yes, ma'am.
- 18 A I believe so.
- 19 Q Okay. And on the 10th of August, counsel for
- 20 Joplin filed with the Commission a -- a statement that had
- 21 the following text in it: The proper allocation of the
- 22 corporate, administrative and general expenses is by
- 23 linear feet of pipe within each district.
- 24 That was filed on the 10th. Now, my calendar at
- 25 least -- would you agree with me that the 10th is a

```
1 Friday? Let's work backward. Today is the 14th. We've
```

- 2 already established that, haven't we?
- 3 A Yes. The 10th was Friday.
- 4 Q Okay. And today is Tuesday?
- 5 A Yes.
- 6 Q Is Monday the -- the day before Tuesday in most
- 7 places?
- 8 A Yes.
- 9 MR. ELLINGER: Judge, I'm going to object here.
- 10 She just answered the question that the 10th was Friday.
- 11 And --
- 12 JUDGE STEARLEY: You can con -- continue. I
- 13 think she's acknowledged that the 10th was Friday.
- 14 A Yeah. And I'm sorry. I've lost track of my
- 15 days, honestly.
- 16 Q (By Mr. Conrad) Well, I -- I, too, I guess, am
- 17 slightly curious about this. But -- insofar as the timing
- 18 here. But let's go back to, I believe it is, the second
- 19 page of -- of prepared direct that you had filed on the
- 20 13th --
- 21 A Okay.
- Q -- of July. And right there at the top, lines 1
- 23 through 3 --
- 24 A Yes, sir.
- 25 Q -- your answer is, There are several factors

- 1 that would be more appropriate. Let's get a list going.
- 2 What are those current factors? Or what are those several
- 3 factors that you think would be more appropriate?
- 4 A I believe that was my -- in my testimony. The
- 5 number of customers.
- 6 Q Okay. So one of them is the number of
- 7 customers.
- 8 A The length of mains.
- 9 O Uh-huh.
- 10 A Payroll. The Bellview Lab one, whichever one
- 11 that is, which is water test analysis performed. Staff
- 12 has some allocated based on the annualized chemical
- 13 expense, and that's appropriate.
- 14 There are some allocated on water revenues,
- 15 sewer revenues, some on taxable income, some on net
- 16 formalized timing difference, and some on ITC
- 17 amortization.
- 18 Q Okay. So sometime between the 10th of August,
- 19 Friday, and this morning at 9 a.m., you had decided to
- 20 change from the corporate, administrative and general
- 21 expenses being allocated by linear feet as being the
- 22 proper allocation?
- 23 A That's correct. I feel it is most important to
- 24 get the allocation right for every expense.
- Q Well, let's just leave it at that.

```
1 MR. CONRAD: I do have an exhibit, your Honor.
```

- 2 This will be AGP-4.
- 3 MR. THOMPSON: Thank you.
- 4 MR. CONRAD: There's three, four, five, six,
- 5 total one for you. Who did I miss.
- 6 Q (By Mr. Conrad) Ms. Jones, please look at the
- 7 second page of has been marked for identification as
- 8 AGP-4. Can you describe for me what that appears to be?
- 9 A A request.
- 10 Q Have you ever seen that document before?
- 11 A No.
- 12 Q Look at the first page. Does it appear to have
- 13 come from your counsel?
- 14 A I don't know Kim Williams. I'm sorry.
- 15 Q You know Marc Ellinger, don't you?
- 16 A Yes. But it's from Kim Williams.
- 17 Q Right. Does she say something else? Marc
- 18 Ellinger by Kimberly R. Williams?
- 19 A Okay.
- 20 Q Now, it looks to me like we have asked the City
- 21 of Joplin on the 20th of July, which was, I think seven
- 22 days after your testimony to provide a calculation showing
- 23 the revenue effect on your district that would occur if
- 24 the adjustments to that district's specific revenue
- 25 requirement were to be adopted by the Commission. Then we

- 1 asked for work papers. Fair enough?
- 2 A Yes.
- 3 Q And what was the City of Joplin's response? You
- 4 can read it there for me.
- 5 A We have no documents at this time. We will
- 6 supplement this data request when the requested documents
- 7 are generated.
- 8 Q Would it be a fair statement based on this that
- 9 at the time that this was answered you did not know what
- 10 the revenue effect of the Joplin district specific revenue
- 11 requirement would occur, what change would occur if the
- 12 adjustments you proposed were to be approved by the
- 13 Commission?
- 14 A Well, I have the spreadsheet with the revenue
- 15 requirement. And I have taken that, and, based on
- 16 different adjustments that can be made, obviously, if
- Joplin's revenue requirement goes down, everybody else's
- 18 has to go up.
- 19 Q When did you do that, ma'am?
- 20 A I did that over the weekend.
- 21 Q I see. So do you have that document with you at
- 22 this time?
- 23 A No. I -- I actually played with several
- 24 scenarios. So I didn't -- and --
- Q Forgive me, but isn't that what the data request

- 1 asks for?
- 2 A Yes.
- 3 Q And doesn't your response say it will be
- 4 supplemented if the requested documents are generated?
- 5 A Well, I guess I'm asking what are the requested
- 6 documents that are generated?
- 7 Q Work papers that show the calculation of the
- 8 impact of your proposed adjustments which seem to be in
- 9 something of a state of flux, I'll grant you --
- 10 A Right.
- 11 Q -- as to the impact that it might have on
- 12 Joplin?
- 13 A Well, I guess I would have to --
- 14 Q Well -- excuse me. Go ahead.
- 15 A How can I do that if I don't know -- I mean, I
- 16 don't have any documents.
- 17 Q What did you generate this comparison that you
- 18 said you did some playing around with the spreadsheet?
- 19 A Right. On my computer at work.
- 20 Q And you didn't print that out?
- 21 A I -- no.
- 22 Q You just looked at it at the screen?
- 23 A That's correct.
- Q I see. But you have no documents that are
- 25 responsive -- at this time, you have no documents that are

- 1 responsive to this data request?
- 2 A Not at this time.
- 3 MR. CONRAD: Move admission of AGP-4. That's
- 4 all I have, your Honor.
- 5 JUDGE STEARLEY: Any objections to the admission
- 6 of AGP-4?
- 7 MR. ELLINGER: I'd object -- I'd object, Judge.
- 8 I don't know what the relevance of APG-4 is aside to
- 9 indicate there was no documents produced and there are no
- 10 documents in existence.
- MR. CONRAD: That's -- and this was on July 20,
- 12 and you responded to it on -- when was it?
- 13 MR. ELLINGER: I think July 30.
- MR. CONRAD: July 30.
- MR. HESS: Your Honor, could I ask a voir dire
- 16 question off the witness on AGP-4?
- 17 JUDGE STEARLEY: Certainly.
- 18 VOIR DIRE EXAMINATION
- 19 BY MR. HESS:
- 21 the calculations?
- 22 A I -- I honestly don't know at this point. I
- 23 usually do. But I -- without my computer, I honestly
- 24 cannot answer that.
- 25 Q It would be your normal practice to save it?

```
1 A It -- it is normally my practice. Yes.
```

- 2 MR. HESS: Thank you.
- JUDGE STEARLEY: Back -- back on the relevance
- 4 objection --
- 5 MR. CONRAD: Well, the relevance, your Honor, to
- 6 me is pretty obvious. And unless -- there was no
- 7 objection made to the data request as being irrelevant.
- 8 The point -- excuse me.
- 9 The point, of course, is exactly what
- 10 Commissioner Clayton asked, what are we talking about here
- 11 in money? We wanted to know. So we said, Let's see what
- 12 this is. Let's see what this is worth.
- 13 And this is what I get back. We get back, We
- 14 don't have any documents. We'll supplement it if they're
- 15 generated. And we have a debate now about what generated
- 16 means, whether generated means push the keys on the
- 17 computer and look at screen. If you don't like the
- 18 results, then don't save it or do whatever.
- 19 But no documents. So I think that -- that is
- 20 exactly the point. And that is exactly the relevance,
- 21 that this stands, along with this witness's testimony,
- 22 that they don't have a clue what their object -- what
- 23 their adjustments produced.
- MR. ELLINGER: Well, Judge, I think that goes
- 25 again to the relevance. I mean, the witness has not

- 1 testified at any point in her direct testimony, certainly,
- 2 for that matter at any point in the -- any
- 3 cross-examination at this point as to what the dollar
- 4 impact is going to be upon anyone, much less in this
- 5 matter with these specific adjustments.
- And no work papers have been put into evidence,
- 7 nor has there been any testimony from the City of Joplin
- 8 with respect to that matter. So, again, I don't
- 9 understand how this data request is relevant when there's
- 10 no underlying evidence or testimony or even anything on
- 11 cross-examination that indicates that -- that these dollar
- 12 amounts have been put into evidence by anyone.
- 13 MR. CONRAD: And that is the relevance of this,
- 14 your Honor, the fact that it has not been done.
- JUDGE STEARLEY: Counselor, I believe I -- I
- 16 find the document to be relevant, and it shall be
- 17 admitted. There has to be a basis in which the position
- 18 of the City of Joplin was off offered. And I believe
- 19 that's what exactly this was going to is where were these
- 20 calculations? How were they formulated? How did this
- 21 person derive their position, which has then been filed
- 22 subsequently in testimony and various pleadings
- 23 throughout. So I find this --
- 24 MR. ELLINGER: Except for, Judge -- except for,
- 25 Judge, there has been no testimony as to what the revenue

- 1 effect is going to be or the rate effect by this witness.
- 2 The only thing she has testified to is what she believes
- 3 the proper allocation factor is, not what the effect on
- 4 revenue of that factor would be. Again, it's not part of
- 5 what she has testified to.
- 6 JUDGE STEARLEY: That's -- that's correct. But
- 7 I think that the basis of formulating which allocation
- 8 method had to be based on something. And I find this
- 9 relevant to how your witness formulated the basis for
- 10 offering her testimony.
- 11 Whether or not we've had direct testimony on
- 12 that effect yet, I don't believe gets to the issue of
- 13 this, which is how was any formulation made at all for the
- 14 City to be adopting any position or instructing the
- 15 Commission on which allocation factors it found to be
- 16 best. Mr. Hess, did you have anything else?
- 17 MR. HESS: None. Not that you've heard -- I was
- 18 just going to support.
- 19 JUDGE STEARLEY: Unless there are any other
- 20 objections other than relevance that I need to take up,
- 21 AGP-4 will be admitted and received into evidence.
- 22 (AGP Exhibit No. 4 was offered and admitted into
- 23 evidence.)
- JUDGE STEARLEY: And, Conrad, did you say that
- 25 concludes your cross-examination?

```
1 MR. CONRAD: Yes. Yes, your Honor. Thank you.
```

- 2 JUDGE STEARLEY: And then we go to
- 3 cross-examination of Public Counsel. Ms. Baker?
- 4 MS. BAKER: Thank you.
- 5 CROSS-EXAMINATIONBY MS. BAKER:
- 6 Q Good evening, Ms. Jones.
- 7 A Good evening.
- 8 Q One thing that we have not discussed and was not
- 9 included in -- in your testimony is what is your
- 10 education?
- 11 A I have a Bachelor of Science degree in
- 12 accounting. I am a CPA and CMA.
- Q So you are -- you are hold a CPA's licensure?
- 14 A Yes, ma'am.
- 15 Q In Missouri?
- 16 A Yes, ma'am.
- 17 Q And as part of that CPA licensure, are you
- 18 required to attend continuing education?
- 19 A Yes, ma'am.
- 20 Q Are you current on your continuing education?
- 21 A Yes, ma'am.
- 22 Q And part of that continuing education, are you
- 23 required to have an ethics con -- continuing education?
- 24 A Yes, ma'am.
- 25 Q And as part of that ethics, have you learned

- 1 about affidavits?
- 2 MR. ELLINGER: Judge, I'm going to object at
- 3 this point. I don't understand where we're going with
- 4 continuing education about ethics. I don't think it's
- 5 relevant to her testimony.
- 6 MS. BAKER: She is put up as the expert. Her
- 7 education, her background and -- and how she views the
- 8 testimony that she puts in front of this Commission is
- 9 very important.
- 10 And, certainly, the ethics that -- that she
- 11 learns and that she is supposed to follow as a licensed
- 12 CPA is very important to her testimony.
- 13 MR. ELLINGER: I mean, I -- I don't -- first of
- 14 all, I don't think she's ever testified she's an expert in
- 15 ethics. And -- and she's talking about continuing
- 16 education. She's -- she's a CPA.
- 17 But I would say if -- if Ms. Baker's going down
- 18 the path of making an allegation of lying in front of this
- 19 tribunal, you know, obviously, she should tread very
- 20 carefully in going into that area.
- 21 And I don't think it's relevant, and I think
- 22 it's very prejudicial, obviously, Judge. And I would
- 23 question on that account, also, and I would renew my
- 24 objection.
- 25 JUDGE STEARLEY: The objection will be

- 1 overruled. I do suggest treading lightly on any
- 2 imputation of dishonesty.
- 3 Mr. Ellinger, you asked questions of Mr. Rackers
- 4 today as well regarding continuing education. I think
- 5 it's relevant. You may proceed.
- 6 MS. BAKER: Thank you, your Honor.
- 7 Q (By Ms. Baker) So you are current on -- on your
- 8 ethics --
- 9 A Yes.
- 10 Q -- continuing education? How long have you held
- 11 your -- your CPA license?
- 12 A The license?
- 13 Q Yes.
- 14 A Probably a year now.
- 15 Q A year.
- 16 A Yes. The license. I passed the exam a very
- 17 long time ago.
- 18 Q And why was there a -- a long time between
- 19 passing the exam and getting the license?
- 20 A Because in Governmental Accounting, there's
- 21 typically not a need to actually get your license. And
- 22 until I held the position of Finance Director, I just did
- 23 not see the need to actually get the license. I have all
- 24 of the time kept current with my continuing education,
- 25 though.

```
1 Q And what is your -- your work background? Where
```

- 2 have you worked in the past?
- 3 A You want my whole work history?
- 4 Q Basically. Let's start with where you are right
- 5 now.
- 6 A I've been with the City of Joplin nearly ten
- 7 years. Part of that, I was with a corporation Leggett &
- 8 Platt for a couple of years, two years.
- 9 Q And what -- what has been your job duties
- 10 during --
- 11 A It's always been accounting. Prior to that, I
- 12 was at a city in Arkansas. A county. Prior to that, I
- 13 was at our University there in Joplin. And that's my
- 14 entire work history.
- Q And none of those required that you have a CPA's
- 16 license?
- 17 A No. I had passed the exam.
- 18 Q All right. When did you become -- when did you
- 19 start the position that you were in right now with the
- 20 City of Joplin?
- 21 A March of 2006, I believe.
- 22 Q And what would you describe your job duties in
- 23 that position?
- 24 A My job duties?
- 25 Q Uh-huh.

- 1 A I think I said earlier that I'm responsible for
- 2 the day-to-day financial activities of the City. I'm
- 3 responsible for the financial position of the City. I do
- 4 the budget. I do the annual budget, the annual audit.
- 5 Everything financial.
- 6 Q Do you consider yourself an expert in utility
- 7 regulation?
- 8 A No.
- 9 Q Do you consider yourself an expert in utility
- 10 infrastructure?
- 11 A No.
- 12 Q And what basis are you tendering testimony
- 13 before the Commission as an expert on?
- 14 A Well, I'm not sure I've ever said I'm an expert
- 15 exactly. But, basically, allocations. Every accountant
- 16 works with allocations.
- 17 And, in fact, allocations are always a point of
- 18 contention, say, with auditors and the City of Joplin
- 19 because we are -- have fund accounting. We also have to
- 20 make allocations.
- 21 Again, we have -- the Finance Department would
- 22 perform functions for every fund. The -- you know, we
- 23 have several departments who are performing functions for
- 24 every fund. And so you have to make similar allocations.
- 25 Q And from that background, you tendered testimony

- 1 in the front of the Commission as an expert?
- 2 A Yes, ma'am.
- 3 Q Have you reviewed the previous rate cases for
- 4 Missouri American that have come before this Commission?
- 5 A No, ma'am.
- 6 Q So you have not reviewed what the allocations
- 7 that have been approved by this Commission have been in
- 8 the past; is that correct?
- 9 A No, ma'am. That's right.
- 10 Q You've mentioned that you have looked at
- 11 information over the past few months. Exactly what
- 12 information do you mean?
- 13 A The schedules that have come through to me.
- 14 Q Have you reviewed the direct testimony of --
- 15 A Yes, ma'am.
- 16 Q -- of all of the witnesses?
- 17 A Probably not all of them. The ones that -- that
- 18 I have -- I have reviewed.
- 19 Q Have you reviewed all of the testimony of all of
- 20 the witnesses that have appeared before the Commission
- 21 today?
- 22 A Yes, I have.
- 23 Q Have you reviewed the schedules and the
- 24 attachments that --
- 25 A Yes, I have.

```
1 Q -- of all of the people who -- who have appeared
```

- 2 today?
- 3 A I believe I have. I mean, again, I've reviewed
- 4 what I have. Whether that's all of it, I have no idea.
- 5 Q And it was based on this information that you
- 6 wrote your original testimony saying that the length of
- 7 mains was the proper allocation method?
- 8 A Yes, ma'am.
- 9 O You do understand that the cross-examination
- 10 that was being done today was based on that same
- information and that same testimony?
- 12 A Cross -- I'm sorry. I don't understand that
- 13 question.
- 14 Q The cross-examination that was being done today
- 15 was based off of the -- the testimony that was filed from
- 16 the -- the different witnesses that were on the stand
- 17 where you are today, you are right now? You understand
- 18 that with the changes that each person made for their
- 19 testimony with some -- some corrections?
- 20 A That's correct.
- Q Going to -- to the changes, when were you aware
- 22 of the change in the allocation rate that was -- that was
- 23 made by Mr. Rackers?
- 24 A I believe Thursday. I -- I don't know for sure.
- 25 But I believe it was Thursday.

```
1 Q Okay. Did you notify anyone at that time that
```

- 2 you were having doubts of the testimony that you had put
- 3 in -- into -- that you had filed in this case?
- 4 A Not at that time.
- 5 Q Were you having doubts at that time?
- 6 A I would say that most of my doubt came over the
- 7 weekend.
- 8 Q Did you review the Staff's calculation of the
- 9 length of main allocation that was in Mr. Rackers'
- 10 testimony previously?
- 11 A I reviewed the part -- the schedule that had the
- 12 corporate allocation factor. That's what I reviewed.
- 13 Q And is that what you based your original
- 14 testimony on, that number?
- 15 A And the rest of the schedules that I had, yes,
- 16 ma'am.
- 17 Q If that number had been more favorable to Joplin
- 18 in the original filing, would that have changed your
- 19 testimony at that time?
- 20 MR. ELLINGER: I'm going to object. That calls
- 21 for speculation.
- MS. BAKER: It changed her testimony today, so
- 23 if she'd have learned about it then, would it have changed
- 24 the testimony?
- 25 MR. ELLINGER: But that's not in the -- in the

- 1 record. And, again, it's speculation, Judge.
- JUDGE STEARLEY: I'm -- I'm going to overrule
- 3 the objection. I believe you can answer the question.
- 4 However, if you -- if you don't know, the answer to the
- 5 question, you can answer that you don't know.
- 6 A Can I ask you to clarify that question? You say
- 7 that --
- 8 Q (By Ms. Baker) The change that was made in
- 9 Mr. Rackers' testimony today, there was a correction in
- 10 the length of mains --
- 11 A Yes, ma'am.
- 12 Q -- for Joplin. If that -- and that number has
- 13 come out today in the testimony. You used that number
- 14 from the previous testimony of Mr. Rackers; is that
- 15 correct?
- 16 A Yes, ma'am.
- 17 Q And you made your -- your decision on your
- 18 testimony partially because of that number?
- 19 A Partially.
- 20 Q Okay. If that number had been more toward
- 21 Joplin's favor, if -- if the percentage had come out
- 22 better for Joplin, the -- the overall increase had come
- 23 out better for Joplin, would that have changed your
- 24 original testimony?
- 25 MR. ELLINGER: I'm going to renew my objection

- 1 of speculation, Judge.
- 2 A I can't answer that.
- 3 MS. BAKER: She said she don't know, and I'll --
- 4 and I'll take that. That's fine.
- 5 JUDGE STEARLEY: Just -- we don't need to rule
- 6 on that, apparently.
- 7 Q (By Ms. Baker) Okay. All right. In your
- 8 expertise, if you perform an annualization adjustment for
- 9 any expense to be included in the overall cost of service,
- 10 does the test year level of expense have any relevance to
- 11 determining the overall cost of service?
- 12 A Can you repeat that question?
- 13 Q Sure. In your expertise, filing testimony, if
- 14 you perform an annualization adjustment for any expense to
- 15 be included in the overall cost of service, does the test
- 16 year level of expense have any relevance to determining
- 17 the overall cost of service? And if you don't understand
- 18 the words I'm saying, you may say so.
- 19 A I understand the words you're saying. I don't
- 20 understand the context, I think. Annualize -- annualizing
- 21 expenses does have to do with your test year. But the
- 22 last part of your question --
- 23 Q In what way does annual -- annualizing have to
- 24 do with the test year?
- 25 A If you don't have a full year of costs, you

```
1 annualize that cost to get a full year of cost. That's,
```

- 2 simply put, what annualization is.
- 3 Q That's the definition of annualization?
- 4 A Right.
- 5 Q Okay.
- 6 A So I guess I still don't understand your
- 7 question, then, if I'm not answering it.
- 8 Q Do you know what a test year is?
- 9 A Yes, I do.
- 10 Q Can you explain?
- 11 A What a test year is?
- 12 Q Yes, please.
- 13 A That's the year that the costs are coming from,
- 14 the test year. And then you true-up to the rest of the
- 15 year for your rate increase in the future.
- 16 Q So would an annualization of that test year have
- 17 any relevance to determining the overall cost of service?
- 18 A Sometimes. It depends what's in your -- what
- 19 actual costs are in your test year.
- 20 Q How does your new position of changing away from
- 21 length of mains as being the major allocation factor --
- 22 how does that affect the company's corporate allocation
- 23 method as filed?
- 24 A Can you repeat that? I'm sorry.
- 25 Q How does your new position affect the company's

- 1 corporate allocation method as filed?
- 2 A Overall, I -- I cannot answer that. Obviously,
- 3 as I pointed out earlier, it will reduce some of the
- 4 corporate allocation costs. It will increase some others.
- 5 I don't know what the bottom line will be. I -- I -- you
- 6 know --
- 7 Q Did you perform any calculations or look at any
- 8 documentation or treatises before you filed your original
- 9 testimony?
- 10 A Did I look at any documentation?
- 11 Q Yes.
- 12 A Yes, ma'am.
- 13 Q What documentation did you look at?
- 14 A Some schedules I had at that point.
- 15 Q That were provided by who?
- 16 A Our attorney.
- 17 Q Okay. Did you perform any calculations on your
- 18 own?
- 19 A Yes.
- 20 Q And were those calculations in a spreadsheet?
- 21 A No. I just reviewed the information.
- 23 information that was given you? Is that what you mean?
- 24 A And reviewed it.
- Q Okay. Did you perform any calculations of your

```
1 own --
```

- 2 A No reasonableness.
- 3 Q -- using numbers?
- 4 MR. ELLINGER: Judge, could we get clarification
- 5 as to what time frame she's talking about?
- 6 MS. BAKER: I'm talking about --
- 7 MR. ELLINGER: Before the testimony or since the
- 8 testimony --
- 9 Q (By Ms. Baker) My question was, when she filed
- 10 her original testimony, did she do any calculations?
- 11 A Well, yes.
- 12 Q Okay.
- 13 A I mean --
- 14 Q What type of calculations?
- 15 A Well, basically, looking at Joplin's proposed
- 16 increase and everything related to it.
- 17 Q Did you gather any information on your own?
- 18 A No. I only reviewed the information that I
- 19 have.
- 20 Q Did you do any calculations on your own?
- 21 A Yes.
- 22 Q Beyond the -- the information that was in the
- 23 Staff's documents?
- 24 A Yes.
- Q What did you do?

```
1 A I looked at different allocations, different
```

- 2 effects on the Joplin proposed increase.
- 3 Q Okay. Did you keep any spreadsheets of those
- 4 calculations?
- 5 A No, ma'am. That, I did not do at that point.
- 6 Q So you have no work papers whatsoever to -- to
- 7 verify the testimony that you filed earlier?
- 8 A That would be correct. Mostly what I was doing
- 9 was working off of the schedules that I had and using my
- 10 adding machine. I was not working in a spreadsheet.
- 11 Q Did you know that there was an agreement to
- 12 provide work papers if calculations were used for
- 13 testimony?
- 14 A I -- I don't have any calculations.
- 15 MR. ELLINGER: Judge, I'm going to -- Judge, I'm
- 16 going to renew my objection to this line of questioning.
- 17 She has never testified as to revenue impact. She's never
- 18 testified as to what the dollars and cents are going to
- 19 be.
- 20 You know, she -- she testified as to what factor
- 21 was the proper factor to use. That was the only issue
- 22 that was in this. And what factor that is used does not
- 23 require making calculations. It does not require
- 24 spreadsheets.
- 25 I mean, you know, frankly, I think -- this is

- 1 the third or fourth time around she's been gone through
- 2 this line of questioning. And at some point, it just
- 3 becomes badgering the witness. And I think we ought to
- 4 consider -- those questions have been asked and answered
- 5 am, and they don't have any relevance to her testimony,
- 6 which has never held with what the dollar and cent effect
- 7 is going to be, which is, again, what Mr. Baker is asking,
- 8 which was what Mr. Conrad was asking, also.
- 9 JUDGE STEARLEY: Ms. Baker?
- 10 MS. BAKER: My statement to that would be -- the
- 11 testimony is put out as an expert. The testimony is put
- 12 into this case to be an expert on the cost allocations and
- 13 the -- the depreciation and all of the things that she
- 14 mentions in her testimony.
- She puts out as being an expert. She states
- 16 herself, she is in the an expert. And so I find an
- 17 objection to her testimony, quite frankly. And so what
- 18 I'm trying to do is to see if she made any attempt
- 19 whatsoever at coming up with a proper bases for her
- 20 testimony.
- 21 MR. ELLINGER: And, Judge, she has testified at
- 22 least twice, if not three times, perhaps four times that
- 23 she looked at the Staff, various -- and the Staff filings,
- 24 various documentation. She looked at the testimony of the
- 25 various witnesses on these issues. She will review them.

- 1 She worked off of them.
- 2 The fact that the fourth time she says she did
- 3 not prepare spreadsheets, she did not prepare formal
- 4 written calculations, first of all, I think it's been
- 5 asked and answered.
- 6 And second of all, it's just simply not relevant
- 7 to the issues. She's presented her testimony, which is
- 8 what is the appropriate allocation facto? Not what is the
- 9 number of that factor and not what is -- if you take that
- 10 number times another times another times another, what is
- 11 the result? The only question is what is the appropriate
- 12 factor, which is an opinion based determination and not a
- 13 financial-based calculation which seems to be where Ms.
- 14 Baker is going.
- 15 MR. CONRAD: Judge, I -- I thought I heard the
- 16 witness testify just a moment or two ago in response to a
- 17 question from Ms. Baker that she had done calculations in
- 18 which she altered different allocation factors to assess
- 19 the impact that it had on Joplin.
- Now, I'm not sure what a impact we would be
- 21 referring to other than general revenue increases.
- 22 JUDGE STEARLEY: I -- I find that the questions
- 23 are relevant in that this subject matter expert had to
- 24 have some basis for determining which allocation factors
- 25 she offered as being -- in her opinion, were the best

- 1 factors for the Commission to look at.
- 2 I -- I do agree that we have hit this a number
- 3 of times. And I -- I'm not going to overly limit this
- 4 because you're asking a little bit different questions.
- 5 But I'm -- I am hoping that you -- you'll be able to speed
- 6 through your line of questioning on this, perhaps be able
- 7 to wrap it up quickly.
- 8 And if there's other issues, you could do -- you
- 9 could exam this witness, but that you'll move on.
- 10 MS. BAKER: Okay. I'll ask -- I'm going to
- 11 re-ask the last question that was objected to, and that
- 12 will be my last question on this. How's that?
- JUDGE STEARLEY: All right.
- 14 Q (By Ms. Baker) Okay. Did you know that there
- 15 was an agreement to provide work papers in this -- in this
- 16 case?
- 17 A I don't have any work papers.
- 18 Q Did you know that there was an agreement to
- 19 provide work papers?
- 20 A No. And I don't have any.
- Q Are you aware of the Public Service Commission's
- 22 approved systems of accounts?
- 23 A Say that again.
- 24 Q Are you aware of the Public Service Commission's
- 25 approved systems of accounts?

```
1 A No, ma'am.
```

- 2 Q Are you aware of the NARUC, that's N-A-R-U-C,
- 3 water cost allocation manual?
- 4 A No, ma'am.
- 5 MS. BAKER: I have no further questions.
- 6 JUDGE STEARLEY: Thank you, Ms. Baker.
- 7 Cross-examination by Staff?
- 8 MR. THOMPSON: Yes. Thank you, your Honor.
- 9 CROSS-EXAMINATION
- 10 BY MR. THOMPSON:
- 11 Q Is this the first rate case you've been
- 12 personally involved in?
- 13 A Yes, sir.
- 14 Q Are you looking forward to the next one?
- 15 A Do I have to answer that, sir?
- 16 Q I don't think so.
- 17 JUDGE STEARLEY: I think that was a rhetorical
- 18 question.
- 19 Q (By Mr. Thompson) Did you examine any -- any of
- 20 the work papers prepared by Staff that support the
- 21 calculations and figures that appear in Staff's accounting
- 22 schedules?
- 23 A I believe I did, sir.
- Q Okay. And when you originally filed your
- 25 testimony, the share that would be allocated to Joplin --

- 1 Joplin using the length of mains allocator was, in fact,
- 2 0.011 percent; isn't that correct?
- 3 A Yes, sir.
- 4 Q And now following the correction made by
- 5 Mr. Rackers to the calculation of that allocation factor,
- 6 the share that would be allocated to Joplin using that
- 7 allocation method would be 7.105 percent; isn't that
- 8 correct?
- 9 A Yes, sir.
- 10 Q And are you on the clock for Joplin tonight as
- 11 you testify? In other words, are you being paid by Joplin
- 12 for your time here?
- 13 A I'm an exempt employee, so --
- 14 Q So they could send you to testify anywhere, and
- 15 you don't get anything?
- 16 A Well, I mean, I get paid. I'm working.
- 17 Q Okay.
- 18 A But I don't get overtime, if that's what you're
- 19 asking.
- 20 Q You consider yourself to be working now?
- 21 A Yes, sir.
- Q On behalf of Joplin?
- 23 A Yes, sir.
- Q Okay. And so the testimony you're offering is
- 25 going to be as favorable to Joplin as you can make it;

- 1 isn't that correct?
- 2 A As favorable to Joplin, but also as reasonable
- 3 and a direct correlation as possible.
- 4 Q Now, using the customer account allocator, the
- 5 share that would be allocated to Joplin using that
- 6 allocation method is 5.147 percent; isn't that correct?
- 7 A Yes, sir.
- 8 Q Let me ask you a question. If, in fact, the
- 9 mains allocator had been 7.105 percent at the time you
- 10 originally filed your testimony, do you think you would
- 11 have selected that allocation method?
- 12 MR. ELLINGER: I'm going to object, Judge.
- 13 That, again, calls for speculation.
- 14 MR. THOMPSON: It certainly does. I'd like her
- 15 to speculate.
- 16 JUDGE STEARLEY: I believe this witness can
- 17 answer that question. And I'll overrule the objection.
- 18 Q (By Mr. Thompson) Do you need me to repeat the
- 19 question?
- 20 A Yes, please.
- 21 Q If at any time you had filed your testimony the
- $\,$  22  $\,$  share that Joplin would receive under the mains allocator  $\,$
- 23 was 7.105 percent, do you think you would have selected
- 24 that allocation method?
- 25 A I honestly -- I cannot answer that.

- 1 Q Okay.
- 2 A I just -- as I said, the length of mains is one
- 3 appropriate factor for certain direct expenses.
- 4 MR. THOMPSON: Thank you very much. No further
- 5 questions.
- JUDGE STEARLEY: Thank you, Mr. Thompson.
- 7 Cross-examination, Missouri American? Mr. --
- 8 MR. ENGLAND: No questions, your Honor.
- 9 JUDGE STEARLEY: Thank you, Mr. England. I have
- 10 a few questions from the Bench.
- 11 CROSS-EXAMINATION
- 12 BY JUDGE STEARLEY:
- 13 Q And I -- I don't want to belabor some of the
- 14 issues we've already gone over, but I do want to ask --
- 15 I'll probably be treading into that territory a little bit
- 16 just because I want a clarification.
- 17 And, Ms. Jones, I understand now the different
- 18 factors you've weighed out in terms of your position on
- 19 which would be the best allocation factors.
- 20 And you have -- you have testified that you have
- 21 reviewed the testimony of the other parties, their
- 22 schedules, et cetera that they have introduced into
- 23 evidence in this case; is that correct?
- 24 A Yes.
- 25 Q Does your position on which allocation factors

- 1 you're now advocating mirror any of those particular
- 2 parties' positions?
- 3 A Yes. I believe I agree with Staff on -- on
- 4 several allocations, except for the ones that I named.
- 5 Q Could you specifically point to me which party
- 6 now these different methods of allocation would be -- you
- 7 would be in agreement with?
- 8 A Okay. Well, to begin with, the water company,
- 9 obviously, they stated that they allocate several of
- 10 theirs based on the number of customers.
- 11 So, obviously, on several of those, I'm also
- 12 advocating the number of customers. So I would be in
- 13 agreement with the water company on several of theirs.
- 14 Q Okay. So for -- for customer accounts, which
- you've identified based on the number of customers?
- 16 A Right.
- 17 Q You would agree with Missouri American; is that
- 18 correct?
- 19 A Yes, sir.
- 20 Q All right. And on administrative and general
- 21 costs?
- 22 A On administrative and general, I agree with
- 23 Staff. Well, let me start with Missouri American Water.
- I believe, again, that they do a large portion of theirs
- 25 on the number of customers, and so I would agree with them

- 1 on that -- those -- those items. But I also agree on some
- 2 of the items with Staff in the fact that I believe
- 3 Workers' Comp. should be payroll based, injuries and
- 4 damages payroll based, the three OPEBs payroll based and
- 5 the pensions payroll based.
- 6 Q Okay. And then on the depreciation, the length
- 7 of mains --
- 8 A Length of mains.
- 9 does that align with any of the other
- 10 parties' positions?
- 11 A I believe the water company on depreciation was
- 12 the utility plant. So I believe not.
- 13 Q Okay. And payroll tax is the last issue?
- 14 A No. Just the -- under taxes other than income
- 15 tax.
- 16 Q Tax?
- 17 A That one that says other general taxes.
- 18 Q All right.
- 19 A Staff and -- I'm not sure what Missouri American
- 20 Water was on that one. But Staff had chosen net plant on
- 21 that one. And I feel that the number of customers would
- 22 be more appropriate on that one.
- 23 Q Okay. So based on what you're stating now, it
- 24 sounds like the current allocation methods, the accounting
- 25 methods you're advocating are in line with either the

1 company, Missouri American, or Staff; is that a fair

- 2 statement?
- 3 A Yes, sir.
- 4 Q Okay. And you understand that the company --
- 5 Missouri American and Staff, have entered into -- with
- 6 some of the other parties a non-unanimous stipulation and
- 7 agreement?
- 8 A That's my understanding.
- 9 Q Okay. Do you now -- now having changed your
- 10 position on these, do you -- are you in agreement with
- 11 their position and the way they've come down on their
- 12 non-unanimous stipulation and agreement?
- 13 A Okay. I'm not entirely sure I understand, but
- 14 I'm going to answer. If I don't answer correctly, please
- 15 tell me.
- 16 Q Okay.
- 17 A Basically, if the allocation methods that I'm
- 18 proposing were chosen, then that would flow through to the
- 19 other districts in some manner.
- 20 Q Okay. And if the parties reached compromise on
- 21 those issues, is the City of Joplin willing to compromise
- 22 as they did, or are you taking a position on that at this
- 23 time?
- MR. ELLINGER: Judge, I think she is a witness
- 25 and not able to bind the city to a position.

```
JUDGE STEARLEY: You're absolutely correct.
```

- 2 MR. ELLINGER: And I think --
- 3 Q (By Judge Stearley) I'm asking your witness,
- 4 and she can decline to answer that question if she wishes
- 5 based upon her status as a witness. But I'm asking if --
- 6 if she has a position on that.
- 7 A Are you asking me for -- for a future
- 8 compromise?
- 9 Q I'm asking based upon the current compromise the
- 10 other parties have reached -- have you reviewed the
- 11 unanimous -- or the non-unanimous stipulation and
- 12 agreement?
- 13 A I believe I have.
- 14 Q Okay. Do you understand the factors that were
- 15 used, the eight allocation factors for the numbers that
- 16 they came up with, the end result for that?
- 17 A Right. That would be Staff's, which is mostly
- 18 based on payroll.
- 19 Q Okay. So from -- from your personal
- 20 perspective, would you agree with any of the compromises
- 21 on any of those issues that were reached in the unanimous
- 22 stipulation -- or non-unanimous -- excuse me -- I keep
- 23 saying that wrong -- stipulation and agreement?
- 24 A Did Joplin agree to any of them? Is that what
- 25 you're asking me?

```
1 Q You -- you have now told the Commission you are
```

- 2 advancing or advocating different methods of allocating
- 3 these different various expenses.
- 4 A Right.
- 5 Q And what I'm asking you is, are you in
- 6 agreement, having changed your position on that, with any
- 7 of the compromises that the other parties reached in the
- 8 non-unanimous stipulation and agreement?
- 9 A I don't think I can answer that.
- 10 Q Okay. Well, I want to back up just a little,
- 11 then, to your original testimony.
- 12 A Okay.
- 13 Q And taking the cost of chemicals issues out
- 14 since that issue has been resolved, you had three issues
- 15 remaining, correct?
- 16 A Correct.
- 17 Q And I'm doing this for clarity. It's not to
- 18 badger or anything. Did you reach any conclusion as far
- 19 as the value how that would affect the revenue requirement
- 20 for the City of Joplin based upon the method you advocated
- 21 in your original testimony?
- 22 A I did not come up with an exact number.
- Obviously, I looked at it, and, obviously, the revenue
- 24 requirement for Joplin should go down. By how much, I
- 25 cannot tell you. And that by virtue, that would make the

```
1 revenue requirement for some other districts increase.
```

- 2 Q Right. But you cannot give me a ballpark
- 3 figure --
- 4 A No, sir.
- 6 would be for the City of Joplin?
- 7 A No, sir. Obviously, when we came in here this
- 8 morning -- a lot of testimony has -- has come out today,
- 9 so I -- I really can't.
- 10 Q Okay. And -- and now, that -- that was based
- 11 upon your prefiled -- your original position. Now, based
- 12 upon the new methods that you told us today for allocating
- 13 these costs and expenses, et cetera, do you have any
- 14 ballpark figures on what the value of these issues would
- 15 be applying the new methods of allocation you're
- 16 advocating?
- 17 A Well, I -- I really don't other than --
- 18 generally speaking, you're going to go from on several,
- 19 but not all -- several expenses. You're going to go from
- 20 the 6.7 percent to the 5.1 percent. And so it will be
- 21 roughly what -- what Steve talked about, the 500-some-odd
- 22 thousand dollars, roughly speaking. Very roughly
- 23 speaking.
- Q And if you had any spreadsheets, et cetera,
- 25 saved on your computer -- I don't know -- don't know if

1 you do or not. But if you had any of those documents on

- 2 your prior calculations, can you provide them to the
- 3 Commission?
- 4 A If I have them saved, yes, sir.
- 5 Q If you have them saved.
- 6 JUDGE STEARLEY: And, Mr. Ellinger, you can file
- 7 those as late filed exhibits if they can be produced.
- 8 MR. ELLINGER: Okay. We will inquire and see if
- 9 they're available. If so, we will do so.
- 10 JUDGE STEARLEY: And we'll set a deadline for
- 11 next Friday on that.
- 12 MR. ELLINGER: The 24th?
- 13 JUDGE STEARLEY: The twenty -- I believe it's
- 14 the 24th. Okay. I -- the Bench has no additional
- 15 questions. Is there any recross examination based upon
- 16 the questions asked from the Bench? Hearing none,
- 17 redirect. City of Joplin?
- 18 MR. ELLINGER: No redirect.
- 19 MR. ENGLAND: Excuse me, your Honor. May we
- 20 have recross before redirect on the questions from the
- 21 Bench?
- 22 JUDGE STEARLEY: I just asked. Maybe --
- MR. ENGLAND: You did?
- MR. ELLINGER: Yeah.
- JUDGE STEARLEY: Maybe we didn't connect there.

- 1 But you certainly may.
- 2 MR. ENGLAND: I'm getting old, and I can't hear
- 3 well. I'm sorry.
- 4 JUDGE STEARLEY: I'm getting old. I can't
- 5 always remember what I've asked -- offered.
- 6 MR. ENGLAND: We make a fine pair, don't we?
- 7 JUDGE STEARLEY: Yes, we do. I do know I've
- 8 sworn all the witnesses.
- 9 MR. CONRAD: That works.
- 10 JUDGE STEARLEY: Yes, Mr. England, you may
- 11 proceed with some recross.
- 12 RECROSS EXAMINATION
- 13 BY MR. ENGLAND:
- 14 Q Something you said kind of triggered something
- 15 that I hadn't thought about. Ms. Jones, you understand
- 16 that I'm the attorney for the water company?
- 17 A Yes, sir.
- 18 Q And I believe you -- in response to Judge
- 19 Stearley, you were saying that on your new proposal, you
- 20 were using some allocation factors that Staff had
- 21 recommended, primarily payroll.
- 22 And for some accounts, you were using the
- 23 allocation that the company was using, which was
- 24 customers. And at least on one, you were sticking with
- 25 the length of mains?

- 1 A Yes, sir.
- 3 result of your new allocation method will be somewhere in
- 4 between company and Staff?
- 5 A Yes, sir.
- 6 Q Okay. But you -- I think you said earlier, you
- 7 don't know what the bottom line will be?
- 8 A I don't.
- 9 Q Okay. Is it fair to say if you don't know what
- 10 the bottom line will be, you're really not in a position
- 11 to say that Staff's allocation results are unreasonable
- 12 because they may be very close to what you're proposing in
- 13 this new testimony, right?
- 14 A Yeah. I cannot answer that. I --
- 15 Q You can't -- I mean, can you tell me they are
- 16 unreasonable, Staff's --
- 17 A The allocation methods, I feel, are not the best
- 18 allocation methods to use. But the bottom line, I -- I
- 19 cannot answer that.
- 20 Q I mean, let's say you're just \$500 apart.
- 21 A Yeah. I can't answer that. I don't know.
- MR. ENGLAND: Thank you. No other questions.
- JUDGE STEARLEY: All right. Thank you
- 24 Mr. England. Back to you, Mr. Ellinger.
- MR. ELLINGER: No redirect.

```
1 MR. CONRAD: Okay. I --
```

- JUDGE STEARLEY: Mr. Conrad, did I move too
- 3 quickly?
- 4 MR. CONRAD: I'm sorry. I'm getting old, too.
- 5 RECROSS EXAMINATION
- 6 BY MR. CONRAD:
- 7 Q I just -- I just want you to go to AGP-4 just --
- 8 just a second. And down at the bottom of that page, there
- 9 are two paragraphs. Do you see those kind of in a little
- 10 bit smaller print now?
- 11 A Yes, sir.
- 12 Q And I'd like for you to look and just read along
- 13 with me very quickly. I'll kind of try and highlight. As
- 14 used in this requested term document, includes
- 15 publications in format, then a little ellipsis, and I
- 16 think I see the word there computer analyses, test
- 17 results, studies or data recordings, transcription printer
- 18 type or material of any kind or in your possession,
- 19 custody or control or within your knowledge.
- 20 So now that request was before you and answered
- 21 on the 30th, We will supplement this data request if the
- 22 requested documents are generated. And you're indicating
- 23 that you did do a computer analysis, am I correct, over
- 24 the weekend?
- 25 A Well, I -- I took the revenue number and played,

- 1 so to speak, with some different situations. I don't know
- 2 if I saved it or not. That would be the only thing other
- 3 than on my hand calculator that I have done. Because
- 4 literally -- let -- let me touch on that. Our whole case
- 5 here is talking about the corporate allocation. So -- so
- 6 I don't know what spreadsheets I would need to do.
- 7 Q Well, you do agree with me, though, that that
- 8 word computer analyses there, within your custody or
- 9 control or within your knowledge does appear there as a
- 10 definition of the term document, and you indicated that
- 11 this would be supplemented if the requested documents are
- 12 generated?
- 13 A Yes. I read that. And I believe -- did the
- 14 Judge just give us until Friday to check and see if I
- 15 saved that document?
- 16 Q That would be fine.
- 17 MR. CONRAD: That's -- if that's the answer,
- 18 that's -- that's all I have, Judge. Thank you.
- 19 JUDGE STEARLEY: Thank you, Mr. Conrad.
- 20 Mr. Ellinger.
- 21 MR. ELLINGER: Anybody else? Anybody else?
- JUDGE STEARLEY: Try for the third time to get
- 23 back to you for redirect.
- MR. ELLINGER: No redirect, Judge.
- 25 JUDGE STEARLEY: All right. Thank you very

- 1 much.
- 2 MR. HESS: Your Honor, at this time, I'd like to
- 3 renew my objection to the receipt of her evidence --
- 4 testimony into evidence. I'm fine with it being accepted
- 5 as an offer of proof. But as I understood the ruling, the
- 6 theory was that Mr. Rackers' testimony spawned the need
- 7 for her to change and abandon her original position.
- 8 And while there's been some back and forth and
- 9 some inconsistency in her testimony, I think she has
- 10 testified that she intended to change her testimony when
- 11 she showed up at 9 a.m. this morning. And it wasn't
- 12 anything that happened today.
- 13 If anything, what happened today was a factor
- 14 that made her more inclined to move away from those
- 15 numbers. I don't think -- I don't think it's
- 16 supplementation in change of positions at the late hour if
- 17 she did, in fact, intend to change it when she showed up
- 18 today.
- 19 It's acceptable. I think it should only be
- 20 accepted as an offer of proof and not received into
- 21 evidence
- 22 JUDGE STEARLEY: Your objection is so noted and
- 23 overruled. And I will allow a mechanism for the parties
- 24 to respond with additional late-filed rebuttal testimony.
- 25 I can go over some housekeeping matters here momentarily.

- In the meantime, I want to give Ms. Jones a
- 2 break and let her off the witness stand. Do you
- 3 understand, Ms. Jones, that you're not finally excused as
- 4 a witness in case the Commissioners would wish to have
- 5 some questions for you at a later time?
- 6 MS. JONES: Yes.
- 7 JUDGE STEARLEY: Appreciate your testimony.
- 8 Thank you very much. And now we can get to our
- 9 housekeeping issues.
- 10 The first thing -- I want to be sure, did we get
- 11 all the parties' exhibits offered and entered into
- 12 evidence as far as our pre-filed testimony? I believe, by
- 13 my count, we did. I just want to be sure everything else
- 14 is --
- MR. ELLINGER: I believe so, Judge.
- MR. ENGLAND: Judge, I -- excuse me. I may not
- 17 be up to date. I thought I offered Don Petry's direct and
- 18 rebuttal at the time he was on the witness stand, and I
- 19 didn't check that off. So I just want to double-check and
- 20 make sure that that's been offered and received. Exhibits
- 21 MACW 16 and 17.
- JUDGE STEARLEY: All right. I do believe those
- 23 were offered and admitted into evidence. But just as a
- 24 fail-safe, I'm not going to have the court reporter back
- 25 track that far, so I'll ask once again, are there any

- 1 objections to the admission of Missouri American's
- 2 Exhibits 16 and 17?
- 3 MR. ELLINGER: No objection.
- 4 JUDGE STEARLEY: And hearing none, they are
- 5 admitted and received into evidence if we haven't already
- 6 done so.
- 7 MR. ENGLAND: Thank you.
- 8 JUDGE STEARLEY: And I've given Mr. --
- 9 Mr. Ellinger, I've given you instructions in terms of
- 10 late-filed exhibits.
- 11 MR. ELLINGER: That's correct, Judge.
- 12 JUDGE STEARLEY: And those will be due on
- 13 Friday, the 24th. In terms of responding to the new
- 14 direct testimony we took today, I want to give the parties
- 15 -- in one of my prior cases, this past year, we gave the
- 16 parties an opportunity to file rebuttal testimony from
- 17 witnesses to respond to that and set a deadline for that
- 18 and then gave the parties an opportunity, if they weren't
- 19 satisfied that that resolved their issues with responding,
- 20 to have yet another day of hearing.
- 21 So I want to hear from the parties now, if we
- 22 pick a date ten days from now or something for the
- 23 additional filing of rebuttal testimony to the new
- 24 testimony offered by Ms. Jones if that will be acceptable
- 25 in giving you all a chance to respond to that or if you

- 1 had some other procedure in mind.
- 2 MS. BAKER: Do you know when transcript will be
- 3 available?
- 4 JUDGE STEARLEY: I'm going to have the
- 5 transcripts expedited. And, Monnie, I would like to have
- 6 them by Wednesday, the 22nd.
- 7 THE COURT REPORTER: Okay.
- 8 MR. ENGLAND: Judge, from the company's
- 9 perspective, we have no desire to offer any additional
- 10 rebuttal in light of Ms. Jones' testimony.
- 11 JUDGE STEARLEY: Okay. Does any party wish to
- 12 offer any additional rebuttal?
- MS. BAKER: Possibly. Yes. I'm sorry. It was
- 14 -- it was surprise, and so I need to talk with my
- 15 witnesses.
- JUDGE STEARLEY: Right. Are you wanting to see
- 17 the transcripts first before --
- 18 MS. BAKER: My main thing is to talk to my -- to
- 19 my witnesses.
- JUDGE STEARLEY: Okay. Very well. I will give
- 21 the parties until Friday of this week to file a pleading
- 22 letting me know if they wish to file any rebuttal
- 23 testimony to the new direct testimony that was offered.
- 24 Any party that does not file said request will
- 25 have waived the right to do so. Is this --

```
1 MR. ENGLAND: I think you just may have answered
```

- 2 my question. So if we have no desire to, I can tell you
- 3 that right now and not have to file?
- 4 JUDGE STEARLEY: You can tell me right now, and
- 5 we'll be done with it.
- 6 MR. FINNEGAN: I have one question. It would be
- 7 beneficial for all concerned, I think, to know just what
- 8 the impact of the City of Joplin's new allocation turns
- 9 out to be and whether or not it's in line with the
- 10 settlement or with the Staff or the company or how close
- 11 it is so that we would know if there's a chance for a
- 12 unanimous stipulation.
- 13 JUDGE STEARLEY: I -- I think that's a very good
- 14 assumption. Mr. Ellinger, can that be -- we've got the
- 15 methods laid out. Can those numbers be compiled?
- 16 MR. ELLINGER: We can work on compiling those
- 17 numbers and try to get something circulated by the end of
- 18 the week.
- 19 JUDGE STEARLEY: All right.
- 20 MR. ELLINGER: If possible. I mean, we have EMS
- 21 runs that have been previously provided, and we have the
- 22 stipulation document that has, I think, most of the data
- 23 in the stipulation document. We ought to be able to put
- 24 it together. And we can work with Staff and with the
- 25 company to work that up and make sure it's accurate.

```
1 JUDGE STEARLEY: Okay. Okay. And when -- when
```

- 2 -- when you have that worked up, are you going to then
- 3 file it in the case so that the Commissioners know it's
- 4 been filed and they can review it as well?
- 5 MR. ELLINGER: We can file it if that's what
- 6 you'd like, Judge.
- 7 JUDGE STEARLEY: That -- that is what I would
- 8 like.
- 9 MR. ELLINGER: Okay.
- JUDGE STEARLEY: And perhaps by the end of the
- 11 week, you could provide the Commission with the date
- 12 certain in which that will be filed. And any other
- 13 matters before I go -- get to post hearing briefs?
- 14 MS. BAKER: I think as far as that goes, maybe a
- 15 look at the issues list and see if that has changed with
- 16 this new -- this new testimony might be in order so we
- 17 know what we're going to argue in our briefs.
- 18 JUDGE STEARLEY: Anyone want to comment on that?
- 19 MR. CONRAD: It seems -- it strikes me that the
- 20 issues list has collapsed a lot.
- 21 MS. BAKER: That's -- that's my point.
- 22 MR. CONRAD: I mean --
- MR. ELLINGER: Two issues.
- MR. CONRAD: Yeah. But you're down to two or
- 25 three.

```
1 MR. ELLINGER: Two at the most. Yeah.
```

- 2 MR. CONRAD: If that's clear and we don't have
- 3 to -- to -- I mean, that's -- Judge, early on, that's one
- 4 of the -- this morning one of the kind of head-scratchers
- 5 that I had.
- And you've referred to this case as kind of a
- 7 bumpy procedure thing. I think that's perhaps an apt
- 8 characterization because we don't really have the usual,
- 9 you know, Here's the -- the -- the stipulation agreement.
- 10 It's non-unanimous, but it has also been
- 11 contested. So, I mean, in theory, one might have to --
- 12 could make the argument that we have to go brief all of
- 13 those issues even though they're -- they're theoretically
- 14 covered by this -- the -- the joint recommendation.
- 15 I mean, the parties have -- signatories thereto
- 16 have merged their positions. And -- and that seems, at
- 17 the same time, to be a little bit of a waste of -- you
- 18 know, I'm not here speaking of the trees, but trees are
- 19 good things, I'm told.
- 20 If you -- if you catch my drift, I -- I guess
- 21 maybe it is some merit what is -- what it would be on the
- 22 issues.
- JUDGE STEARLEY: Right.
- MR. CONRAD: Just those three, or is it the
- 25 whole universe?

```
1 JUDGE STEARLEY: Well, perhaps we can have a
```

- 2 brief filing or restating of what issues remain by the
- 3 City of Joplin by next Wednesday when I'm having the
- 4 transcripts due.
- 5 MR. ELLINGER: Certainly, Judge.
- 6 JUDGE STEARLEY: So -- okay. So have I got
- 7 enough dates out there for everyone? And -- and then we
- 8 would set our traditional 20-day post hearing briefs
- 9 following the filing of the transcripts.
- 10 MR. THOMPSON: Is that going to change if we
- 11 have another day of hearing?
- 12 JUDGE STEARLEY: That may be amended.
- MR. ENGLAND: Your Honor, the -- the joint --
- 14 the non-unanimous stipulation that's now become a joint
- 15 recommendation contemplates an early implementation date,
- 16 if possible.
- 17 I'm not sure that I certainly need 20 days from
- 18 the filing of the transcripts to file a brief in this
- 19 case. I'd like to suggest we accelerate that a little
- 20 bit.
- 21 JUDGE STEARLEY: Right. And I'm assuming all
- 22 with accelerating that, you're abandoning the request for
- 23 any type of reply briefs?
- 24 MR. ENGLAND: Correct. One round of briefs and
- 25 let's have at it.

```
1 MR. CONRAD: I do think -- although I don't
```

- 2 disagree with your analysis, if we end up with three
- 3 issues, that's -- that's going to be fairly -- fairly
- 4 quick. If the sense is that we have to do the whole
- 5 universe still, then it might take longer. I don't know.
- 6 MR. ELLINGER: Judge, I don't have an objection
- 7 to shortening the time. I think we probably would like to
- 8 reserve the ability to do a reply depending upon what's
- 9 filed. I don't mind shortening the time on that, also.
- 10 MR. ENGLAND: Could we -- could we do something
- 11 like, say, 12 to 14 days from the initial brief and six or
- 12 so for the -- trying to get it -- squeeze it into that 20
- 13 days so we get --
- MR. CONRAD: Why don't you say 15 and 10?
- 15 Because I don't think -- see where it falls on the
- 16 calendar.
- 17 MR. ENGLAND: And we're talking about from -- a
- 18 week from today?
- 19 MR. CONRAD: Yeah.
- 20 MR. ENGLAND: The 21st? I mean, we're well into
- 21 September now.
- MR. CONRAD: We don't have any problem with
- 23 that.
- MR. ENGLAND: What?
- MR. CONRAD: Fourteen days, fifteen days.

```
1 MR. THOMPSON: We could just do closing
```

- 2 arguments.
- 3 MR. ENGLAND: I would suggest fifteen and five,
- 4 fifteen for the initial brief and five for reply.
- 5 JUDGE STEARLEY: Okay. Well, let's go with 15
- 6 days after the filing of transcripts, six days for reply
- 7 briefs. By next Wednesday, we're going to have from
- 8 Mr. Ellinger a new statement of issues.
- 9 MR. THOMPSON: Will you incorporate that in the
- 10 schedule, Judge, so we have the dates certain?
- 11 JUDGE STEARLEY: Yeah. I'm going to -- to try
- 12 and figure this out, decipher this all myself now and to
- 13 back-track what I have coming in from the parties on
- 14 Friday.
- I think, Mr. Ellington (sic), you're going to
- 16 provide me --
- 17 MR. ELLINGER: This Friday. I think what you
- 18 had asked for, Judge, was a pleading by any party if
- 19 they're going to file rebuttal.
- JUDGE STEARLEY: Yes.
- 21 MR. ELLINGER: And I -- either the updated
- 22 impact spreadsheet in conjunction with Staff and company
- 23 or a date certain that it would be filed. And we're
- 24 supposed to get that to you by Friday. That's the two
- 25 things I have for this Friday.

```
1 JUDGE STEARLEY: All right. And by next
```

- 2 Wednesday, then I've also directed you to provide any --
- 3 MR. ELLINGER: List of issues and then the
- 4 transcript would be filed.
- 5 JUDGE STEARLEY: And -- and any documentation
- 6 that Ms. Jones might have regarding calculations.
- 7 MR. ELLINGER: You want that by Wednesday?
- 8 JUDGE STEARLEY: Yes.
- 9 MR. ELLINGER: Okay. I had next Friday. So --
- 10 Wednesday's fine, Judge.
- 11 JUDGE STEARLEY: Maybe I said Friday. Like I
- 12 said, I'm getting old. I think I -- actually, I think
- 13 you're right. Now, let's go ahead and bump it up to
- 14 Wednesday so we have that all together with the new list
- 15 of issues.
- MR. ELLINGER: That's fine, Judge.
- JUDGE STEARLEY: All right. At this point,
- 18 there is a couple other little outstanding matters in
- 19 terms of wrapping this case up regarding Jefferson City's
- 20 issues, which we may be getting a stipulation and
- 21 agreement on or we may be having another hearing date with
- 22 regard to that.
- 23 And depending on what the Commissioners decide
- 24 upon review of all that's transpired today, they may
- 25 request a hearing on the non-unanimous stipulation. So

- 1 just advising the parties that we still may have a couple
- 2 days yet to wrap all things up to finality here. Yes,
- 3 Mr. England?
- 4 MR. ENGLAND: Would now be an appropriate time
- 5 to renew my motion to strike?
- 6 JUDGE STEARLEY: Yes. I'm glad you brought that
- 7 up. Local 335 did not enter an appearance today. I read
- 8 the pleadings by both parties. I would have to agree with
- 9 Missouri American.
- I find improper use of rebuttal testimony.
- 11 They could have offered that testimony as direct, and they
- 12 were not rebutting any other witness's testimony with that
- 13 testimony. And I grant Missouri American's motion to
- 14 strike that testimony. It will be excluded from the
- 15 evidence.
- MR. ENGLAND: Thank you, your Honor.
- JUDGE STEARLEY: And I'm assuming that means you
- 18 will not offer --
- MR. ENGLAND: That's correct.
- JUDGE STEARLEY: -- The other testimony from
- 21 your -- okay. Are there any other procedural matters we
- 22 need to take up at this time?
- 23 MR. FINNEGAN: Just one question. It -- the
- 24 exhibit that I requested about the impact of the changes
- 25 on the Joplin allocation, is -- was that due this Friday,

or was that the next witness?

```
2
               MR. ELLINGER: My understanding was we would
     either file it this Friday or this Friday we would file a
 4
     statement saying what day it will for sure be done.
 5
               MR. FINNEGAN: All right.
 6
               MR. ELLINGER: Is that correct, Judge?
 7
               JUDGE STEARLEY: That's -- that's correct. And,
 8
     hopefully, I'll get this all down in a written order and
 9
     issue it tomorrow. And if I've entered something
     incorrectly, you can advise me, and I can issue a notice
10
11
     of correction. Are there any other matters we need to
12
     take up before adjourning this evening?
13
               Well, hearing none, Case No. WR-2007-0216, et
14
     al., in the matter of Missouri American Water Company's
15
     request for authority to implement a general rate increase
16
     for water service provided in the Missouri service area is
     hereby adjourned.
17
               MR. ENGLAND: Thank you, Judge.
18
19
               MR. THOMPSON: Thank you, your Honor.
20
               MS. BAKER: Thank you.
21
22
23
24
                       REPORTER'S CERTIFICATE
```

1	STATE OF MISSOURI )
2	)ss. COUNTY OF OSAGE )
3	
4	I, Monnie S. VanZant, Certified Shorthand Reporter,
5	Certified Court Reporter #0538, and Registered
6	Professional Reporter, and Notary Public, within and for
7	the State of Missouri, do hereby certify that I was
8	personally present at the proceedings as set forth in the
9	caption sheet hereof; that I then and there took down in
10	stenotype the proceedings had at said time and was
11	thereafter transcribed by me, and is fully and accurately
12	set forth in the preceding pages.
13	
14	IN WITNESS WHEREOF, I have hereunto set my hand and
15	seal on August 21, 2007.
16	
17	
18	
19	Monnie S. VanZant, CSR, CCR #0539
20	Registered Professional Reporter
21	
22	
23	
24	I N D E X

1		
2	Direct Examination by Mr. England	6
	Cross-Examination by Mr. Ellinger	9
3	Cross-Examination by Mr. Conrad	26
4	Cross-Examination by Ms. Baker	28
5	Cross-Examination by Mr. Thompson	30
6	Cross-Examination by Commissioner Appling	32
7	Recross Examination by Mr. Conrad	33
8	Recross Examination by Mr. contact	33
9	WITNESS: LISA HANNEKEN	PAGE
10	Direct Examination by Mr. Thompson	35
11	Cross-Examination by Mr. Ellinger	36
12	Cross-Examination by Mr. Conrad	55
13	Cross-Examination by Ms. Baker	56
14		
15	WITNESS: STEVE RACKERS	PAGE
16	Direct Examination by Mr. Thompson	59
17	Voir Dire Examination by Mr. Thompson	66
18	Continued Direct Examination by Mr. Thompson	72
	-	
19	Cross-Examination by Mr. Ellinger	75
20	Cross-Examination by Mr. Conrad 115	
21	Cross-Examination by Ms. Baker	116
22	-	
23		
24	I N D E X (CONTINUED)	

1		
	Cross-Examination by Commissioner Clayton	119
2	Cross-Examination by Chairman Davis	125
3	Recross Examination by Mr. Ellinger	126
4	Redirect Examination by Mr. Thompson	129
5		
6	WITNESS: LESLIE JONES	PAGE
7	Direct Examination by Mr. Ellinger	132
8	Voir Dire Examination by Mr. Ellinger	137
9	Continued Direct Examination by Mr. Ellinger	149
10	Cross-Examination by Mr. Hess	154
11	Cross-Examination by Mr. Conrad	172
12	Voir Dire Examination by Mr. Hess	182
13	Cross-Examination by Ms. Baker	186
14	Cross-Examination by Mr. Thompson	203
15	Cross-Examination by Judge Stearley	206
16	Recross Examination by Mr. England	214
17	Recross Examination by Mr. Conrad	216
18		
19	Reporter's Certificate	231
20		
21		
22		
23		
24	ЕХНІВІТЅ	
=		

1	EXHIBIT	DESCRIPTION	OFFERED	ADMITTED
2	1	Testimony of Ms. Grisham	208	208
3	2	Testimony of Ms. Grisham	208	208
5	3	Direct Testimony of Lisa Hanneken	240	240
6 7	4	Surrebuttal Testimony of Lisa Hanneken	240	240
8	5	Direct Testimony of Steve Rackers	276	276
10	6	Rebuttal Testimony of Steve Rackers	276	276
11 12	7	Surrebuttal Test. of Steve Rackers	276	276
13	28	Accounting Schedule:	s 276	276
14	29	Accounting Schedule:	s 276	276
15 16	30	Supplemental Testimony of Steve Rackers	276	276
17 18	31	Examples	278	278
19	32	Excerpt from	277	277
20		Accounting Schedule:	5	
21				
22				
23				
24		EXHIBITS (CO	NTINUED)	
25	MAWC			

1				0.1.0	04.0
2	16	Testimony of Donald Petry		212	212
3	17	Testimony of Donald Petry		212	212
4 5	25	Testimony of Mr. Weeks		209	209
6	27	Testimony of		209	209
7		Mr. Weeks			
8	APG				
9	EXHIBIT	DESCRIPTION		OFFERED	ADMITTED
10	4	Data Request		389	389
11	JOP				
12	EXHIBIT	DESCRIPTION		OFFERED	ADMITTED
13 14	1	Testimony of Leslie Jones		358	358
15					
16					
17					
18					
19			were	retained	by the Missouri
20	Public Service Commission.)				
21					
22					
23					
24					
25					