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Expense; One CIS
Allocation/Disallowance; DE
Economic Development Issues;
Company and Case Overview/Policy
Witness:Darrin R. IvesType of Exhibit:Surrebuttal Testimony
Sponsoring Party:Kansas City Power & Light Company
and KCP&L Greater Missouri
Operations Company
Case Nos.:Date Testimony Prepared:September 4, 2018

MISSOURI PUBLIC SERVICE COMMISSION

CASE NOS.: ER-2018-0145 and ER-2018-0146

SURREBUTTAL TESTIMONY

OF

DARRIN R. IVES

ON BEHALF OF

KANSAS CITY POWER & LIGHT COMPANY and KCP&L GREATER MISSOURI OPERATIONS COMPANY

Kansas City, Missouri September 2018

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SURREBUTTAL TESTIMONY

OF

DARRIN R. IVES

Case Nos. ER-2018-0145 and ER-2018-0146

1	Q:	Please state your name and business address.			
2	A:	My name is Darrin R. Ives. My business address is 1200 Main, Kansas City, Missouri			
3		64105.			
4	Q:	By whom and in what capacity are you employed?			
5	A:	I am employed by Kansas City Power & Light Company ("KCP&L") as Vice President –			
6		Regulatory Affairs.			
7	Q:	On whose behalf are you testifying?			
8	A:	I am testifying on behalf of KCP&L and KCP&L Greater Missouri Operations Company			
9		("GMO") (collectively, the "Company").			
10	Q:	Are you the same Darrin R. Ives who filed Direct, Supplemental Direct, and			
11		Rebuttal Testimony in both ER-2018-0145 and ER-2018-0146?			
12	A:	Yes, I am.			
13	Q:	What is the purpose of your testimony?			
14	A:	The purpose of my testimony is to:			
15		1) Respond to the rebuttal testimony of Mr. Michael Gorman on behalf of			
16		Missouri Energy Consumers Group ("MECG") regarding return on equity			
17		("ROE");			
18		2) Respond to the rebuttal testimony of Mr. Jeffrey Smith on behalf of			
19		Commission Staff regarding goodwill in the GMO capital structure and			

1		the rebuttal testimony of Mr. Robert Schallenberg on behalf of the Office
2		of the Public Counsel ("OPC") regarding short-term debt in the GMO
3		capital structure;
4	3)	Respond to the rebuttal testimony of Mr. John Robinett on behalf of OPC
5		recommending that the Commission disallow recovery of depreciation
6		expense and operation and maintenance expense related to KCP&L's
7		Montrose units 2, 3 and common plant, and GMO's Sibley units 1, 2 and
8		common plant;
9	4)	Respond to the rebuttal testimony of OPC witness Robinett recommending
10		that the Commission order the Company to implement a tracking
11		mechanism in connection with the One CIS project;
12	5)	Respond to the rebuttal testimony of Ms. Amanda Conner on behalf of
13		OPC recommending that the Commission disallow recovery of any rate
14		case expense;
15	6)	Respond to the rebuttal testimony of Ms. Sarah Lange on behalf of
16		Commission Staff ("Staff") recommending adoption of mandatory time of
17		use ("TOU") rates for all residential customers;
18	7)	Respond to the rebuttal testimony of Ms. Lena Mantle on behalf of OPC
19		recommending that the Commission order the Company to add verbiage to
20		its customer bills; and
21	8)	Respond to the rebuttal testimony on behalf of the Missouri Department of
22		Economic Development – Division of Energy ("DE") setting forth

- recommendations relating to the retirement of certain of the Company's
 generating units.
 - 9) Respond to the rebuttal testimony of OPC witness Geoff Marke regarding a study of Time of Use rates.
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RETURN ON EQUITY

- 6 Q: What is your understanding of MECG's recommendation regarding the
 7 appropriate ROE that should be used to set rates in these cases?
- 8 Based on pages 2-3 of MECG witness Gorman's rebuttal testimony, I understand that his A: 9 9.3% ROE recommendation is based in large part on KCP&L's commitment to 10 recommend a 9.3% ROE in its ongoing Kansas rate case which was made in the context 11 of obtaining Kansas Corporation Commission ("KCC") approval of the recent merger of 12 Great Plains Energy Incorporated and Westar Energy, Inc. Although Company witness 13 Hevert addresses the bulk of MECG witness Gorman's rebuttal testimony, I am very 14 familiar with the KCC merger agreement and the differences between utility regulation in 15 Kansas and Missouri, and will therefore address those aspects of Mr. Gorman's rebuttal 16 testimony.
- 17 Q: MECG witness Gorman asserts that the KCC merger agreement places greater risk
 18 on KCP&L in Kansas that is not present in Missouri. How do you respond?
- A: I disagree. This assertion by Mr. Gorman fails to recognize the KCC's more extensive
 use of riders compared to Missouri. Kansas allows the use of a property tax surcharge, a
 projected fuel adjustment charge (with true-up), and a transmission delivery charge that
 covers all transmission costs and revenues, whereas Missouri allows only a historic fuel
 adjustment clause (limited to 95% of changes in costs) that recovers only a portion of

transmission costs and revenues. Whether the Company will elect to use the plant-inservice accounting ("PISA") provisions of recently passed Missouri SB 564 will only be
known after these cases are complete, but PISA will not in any event result in additional
cash flow for the Company until after such an election is made and the first rate case after
the three-year rate case moratorium of SB 564 is completed.

6 Moreover, the KCC merger agreement provided KCP&L-KS with assurances 7 from the parties to that case (mainly KCC Staff and the Citizens' Utility Ratepayer 8 Board) regarding KCP&L's ongoing Kansas rate case (such as their commitment not to 9 include the impact of identified generating plant retirements occurring after the test 10 year/cut-off date in revenue requirement) that KCP&L did not obtain in Missouri. In 11 addition, in Missouri the rates for the GMO and KCP&L-MO operations must be 12 reviewed by this Commission within four years after these cases conclude so that the 13 Company can maintain its fuel adjustment clause. This means that additional merger 14 savings will be included in the rates of Missouri customers sooner than for KCP&L's 15 Kansas customers. The five-year general rate case moratorium to which KCP&L agreed 16 in the KCC merger agreement means that once its pending Kansas rate case is resolved 17 later this year, KCP&L's Kansas rates will not likely be subject to review for a five-year 18 period during which merger savings are expected to ramp up annually. Finally, although 19 KCP&L's Kansas earnings will be subject to review during the period 2019-2022 (which 20 may result in the provision of earnings-based bill credits to customers), the earnings 21 calculations in the KCC merger agreement allow KCP&L to essentially recoup the 22 guaranteed annual bill credit amounts before additional earnings-based bill credits will be 23 provided.

1		Because of these major differences between Kansas and Missouri, MECG witness			
2		Gorman's substantial reliance on the KCC merger agreement for his 9.3% ROE			
3	recommendation in these rate case proceedings is misplaced and should be rejected by				
4		the Commission.			
5	2	. GMO CAPITAL STRUCTURE ISSUES			
6	Q:	Do capital structure issues exist that must be resolved by the Commission?			
7	A:	Yes, two capital structure issues exist, both of which involve GMO.			
8		Staff witness Smith proposes to reduce the equity component of GMO's capital			
9		structure used to set rates by a goodwill amount of approximately \$351 million on			
10		GMO's books that is substantially attributable to unregulated operations of GMO's			
11	predecessor, Aquila, Inc. I will explain why Staff witness Smith's proposed goodwill				
12	adjustment is overstated and inappropriate. Company witness Robert Hevert also				
13	addresses this issue in his surrebuttal testimony.				
14	OPC witness Schallenberg proposes to include short-term debt in GMO's capital				
15		structure, and I will explain why this proposal should be rejected by the Commission.			
16		a. Goodwill			
17	Q:	What is your understanding of the goodwill adjustment Staff witness Smith			
18		proposes to reduce the common equity component of GMO's capital structure?			
19	A:	Based on pages 5-8 of Mr. Smith's rebuttal testimony, I understand that he proposes to			
20		reduce the common equity balance in GMO's regulated capital structure by \$351.6			
21		million. According to page 7 of his rebuttal testimony, a goodwill amount of \$351.6			
22		million is on GMO's balance sheet, and this is the source of the adjustment he proposes			

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to reduce the common equity balance in GMO's capital structure for purposes of setting rates for regulated utility service.

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Q: Do you agree with this Staff adjustment?

4 No, the \$351.6 million reduction proposed by Staff is too large. As stated on pages 15-19 A: 5 of my rebuttal testimony, reducing the amount of common equity in GMO's capital 6 structure for goodwill is appropriate, but the proper amount of the adjustment is 7 approximately \$168.97 million. This is the goodwill balance incurred and recorded for 8 the Aquila acquisition as reported in Great Plains Energy Incorporated's consolidated 9 financial statements for 2009, the first Annual Report filed with the SEC after purchase 10 accounting for the acquisition of Aquila was finalized. See Schedule DRI-1 appended to 11 my rebuttal testimony.

12 The \$351.6 million balance recorded in 2013 on the GMO legal entity stand-alone 13 financial statements prepared for the special purpose of a GMO debt issuance does not 14 relate only to GMO's regulated operations. Rather, it is driven substantially by the non-15 regulated operations of GMO's predecessor that are recorded on the special GMO Parent 16 business unit books. Because the \$351.6 million goodwill balance was recorded years 17 after the acquisition of Aquila by Great Plains Energy Incorporated and because that 18 balance reflects both regulated and non-regulated operations of Aquila, it is inappropriate 19 to reduce GMO's common equity balance by that amount for purposes of setting rates for 20 regulated electric service.

Q: Can you provide additional information on the reason the \$351.6 million adjustment
 proposed by Staff is not appropriate?

3 A: Yes. As mentioned, as a result of GMO issuing privately placed debt in 2013 (GMO is 4 not an SEC registrant able to issue public debt), GMO is required to prepare special 5 purpose GMO stand-alone financial statements for the benefit of the holders of the 6 privately placed debt. For purposes of these financial statements only, GMO is required 7 to ignore the application of GPE's (now Evergy's) consolidated tax sharing agreement 8 when evaluating the utilization of GMO's non-regulated net operating losses (NOLs). 9 The result of this special purpose view is that GMO stand alone, without the application 10 of the consolidated tax sharing agreement, would not be able to utilize all of its non-11 regulated NOLs. Therefore, in preparing the special purpose GMO stand-alone financial 12 statements, GMO is required to record a non-cash, accounting only valuation allowance 13 to reflect the assessment of ability for GMO stand alone to utilize the non-regulated 14 NOLs. The non-cash entry at June 30, 2018, increases reported goodwill by \$182.59 15 million, increases the deferred income tax liability by \$29.58 million, and increases 16 retained earnings by \$153.01 million.

As an additional indication of the lack of relevance to the purchase accounting goodwill valuation, the impacts to the GMO stand-alone deferred income tax liability and to retained earnings adjusts periodically based upon reassessment of the need for a valuation allowance on the non-regulated NOLs; however, the GMO stand-alone adjustment to goodwill is fixed at the initial level of \$182.59 million. As an example, the initial non-cash entry, if GMO stand-alone financial statements would have been required in 2009, to record the incremental GMO stand-alone financial statement goodwill of

\$182.59 million was fully offset by increasing the deferred income tax liability by
\$182.59 million with no initial impact on retained earnings (capital structure). As
management assessments of GMO's stand-alone ability to utilize the non-regulated NOLs
have changed over time based on business activities, the valuation allowance has been
adjusted and to the extent no longer needed has been reflected on the GMO stand-alone
financial statements as income tax benefits resulting in a non-cash increase to retained
earnings.

8 The entry to record an additional \$182.59 million in goodwill on the special 9 purpose GMO stand-alone financial statements should not be reflected as an adjustment 10 to GMO's regulatory capital structure for the following reasons:

- The entry to increase goodwill by \$182.59 million initiated in 2013 was
 well past the GAAP determination of goodwill for the Aquila acquisition,
 as demonstrated in Schedule DRI-1 appended to my rebuttal testimony;
- 142)The initial entry to increase goodwill by \$182.59 million would have15increased deferred income tax liability by \$182.59 million with no impact16on retained earnings (capital structure);
- 173)The 2013 entry to increase goodwill is non-cash only and is not reflective18of the difference between the purchase price for Aquila and the net assets19acquired;
- 20 4) The 2013 non-cash entry does not reflect the application of GPE's (now
 21 Evergy's) consolidated tax sharing agreement, which has consistently
 22 been reflected in GMO's ratemaking determinations in proceedings since
 23 the acquisition;

1		5) The 2013 non-cash entry is the result of a book entry valuation allowance			
2		applied to GMO non-regulated NOLs, which have historically not been			
3		reflected in GMO's ratemaking determinations in proceedings since the			
4		acquisition.			
5		Therefore, Staff's proposal to reduce GMO's common equity balance by \$351.6			
6		million for goodwill should be rejected. The Commission should instead reduce GMO's			
7		common equity balance by \$168.97 million, as recommended by both the Company and			
8		MECG witness Gorman.			
9		b. Short-term Debt			
10	Q:	What is your understanding of OPC witness Schallenberg's proposal regarding the			
11		inclusion of short-term debt in GMO's capital structure?			
12	A:	Based on pages 3-8 of his rebuttal testimony, I understand Mr. Schallenberg proposes to			
13		include approximately \$125 million in short-term debt with a rate of 2.38% in GMO's			
14		capital structure on the grounds that GMO's balance of construction work in progress			
15		("CWIP") is less than GMO's short-term debt balance.			
16	Q:	Do you agree with this OPC position?			
17	A:	No. Short-term debt should not be included in the determination of a public utility's			
18		capital structure. This is a long-standing practice of the Commission based on sound			
19		financial reasons. The Commission has historically indicated that short-term debt will			
20		shortly be refinanced into long-term debt which will be part of the capital structure during			
21		the time when the new rates are in effect. ¹ The balance of short-term debt literally			
22		fluctuates on a daily basis and is heavily influenced by operations, seasonality of cash			

¹ See Re: Missouri Public Service, Case No. ER-90-101, 1990 WL 488941, p. 27 (October 5, 1990).

flows, market conditions, working capital needs and special circumstances. Utilities build up a large balance of short-term debt prior to accessing the capital market, where the proceeds from a debt or equity offering would then be used to pay-down short-term debt. Including short-term debt in a utility's capital structure fails to recognize the utility's overall capital structure over the long-run, which is the fair and appropriate mechanism to calculate a utility's allowed rate of return.

7 Q. Please explain how short-term debt balances can vary over time and exceed CWIP.

8 A. First, short-term debt balances are extremely seasonal, affected by the timing of cash 9 receipts and disbursements, including those for capital expenditures. Second, financial 10 market practices or convention can affect the size and the timing of bond issuances that 11 would reduce short-term debt. For example, the minimum size for a public bond to be 12 eligible for inclusion in the Bloomberg Barclays US Aggregate Index ("Index Eligible") 13 is now \$300 million. Utilities that only issue Index Eligible bonds are able to secure 14 better pricing terms, given the larger pool of investors who will not invest in bonds with a 15 lower face amount. Third, market conditions and restrictions can substantially influence 16 when a utility determines it should access the capital market. For example, market 17 disruptions due to macro-economic or other events can cause utilities to postpone 18 offerings. Utilities are also restricted when they can enter the capital market based on 19 SEC rules and disclosures, typically called blackout periods, affecting the timing of 20 issuances. Fourth, dividend policy can affect the balance of short-term debt if funds are 21 borrowed to pay dividends.

1 Q: Are there specific reasons why GMO short-term debt levels have exceeded CWIP?

A: Yes. GMO faces all of the general conditions discussed above such as short-term debt
balances being extremely seasonal, as well as being affected by the timing of cash
receipts and disbursements, including those for capital expenditures. Second, financial
market practices or convention can affect the size and the timing of bond issuances that
would reduce short-term debt. In addition, there are several specific drivers for GMO:

7 1) Since the application of acquisition accounting in 2008 when Great Plains 8 Energy Incorporated (GMO's former corporate parent, now known as 9 Evergy, Inc.) acquired Aquila (now GMO), GMO's capital structure has 10 been more heavily weighted to equity than management would plan to 11 have in place. This is a result of the effects of acquisition accounting 12 including the fact that after the application of acquisition accounting GMO 13 began post-acquisition accounting with zero retained earnings as required 14 by GAAP. Therefore, GMO was not able to pay its share of dividends to 15 the parent company for a period of time. The result was a continued 16 growth in GMO's equity percentage of capital structure to a high of almost 17 57% in the third quarter of 2014. GMO then paid a total of \$337 million 18 of dividends in 2015, 2016 and 2017 in order to increase the utility's 19 leverage ratio and lower the equity in its capital structure to just under 20 54% in the first quarter of 2017, which benefits customers from a rate 21 making perspective;

2) The recent completion of the One CIS project has GMO paying common use billings to KCP&L (on whose books the One CIS asset is recorded)

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1for GMO's utilization of One CIS with no recovery yet reflected in2GMO's rates for this system. These amounts do not reside in CWIP for3GMO but this is a specific example of cash needs that can drive GMO4short-term debt levels beyond CWIP balances;

- 5 3) Certain GMO long-term notes were recently redeemed using short-term
 6 debt proceeds. GMO is in the process of evaluating a \$100 million private
 7 placement of long-term debt in the near future to address this recent
 8 redemption; and
- 9 4) GMO is expected to receive significant cash funds from an upcoming tax
 10 true-up based upon application of Evergy's consolidated tax sharing
 11 agreement. This timing of cash receipts has an impact on current short12 term debt balances and the tax true-up funds will be available to address
 13 GMO short-term debt balances.

14 Q: What conclusion do you draw from the above discussion?

15 A: The Commission should follow its historical practice of not including any short-term debt 16 balance in GMO's capital structure. There are myriad reasons that GMO's short-term 17 debt is currently in excess of its CWIP balance, all related to the conduct of utility 18 business. This situation will be substantially mitigated in the near future through cash 19 funds to be received due to tax true-ups through the application of the Evergy 20 consolidated tax sharing agreement and an expected \$100 million private placement of 21 long-term debt to address the redemption of certain GMO long-term notes with the 22 proceeds from short-term debt.

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Are customers harmed in rates if short-term debt balances exceed CWIP?

2 A. No. Short-term debt cost is recovered by GMO through the AFUDC mechanism; 3 whereby the utility capitalizes the cost of financing CWIP from borrowings and equity. 4 AFUDC is then added to rate base. If CWIP is lower than the short-term debt balance. 5 then only the cost of borrowing short-term debt will be used in the determination of 6 AFUDC and limited by the amount of CWIP, which will result in lower capitalized 7 AFUDC and a lower addition to rate base. The end result will be a lower revenue 8 requirement, which will benefit customers.

9 Q. Does GMO use short-term debt balances to permanently finance rate base?

10 Α. No. Short-term debt balances are not incurred for the purpose of permanently financing 11 GMO's rate base. Doing so would violate the general financial principle that long-term 12 debt and equity should be used to finance the long-lived assets of the company's rate 13 base. Management consistently evaluates its utilization of short-term debt while striving 14 to maintain its capital structure in the range of 50% long-term debt and 50% equity. 15 When, and if, short-term debt needs to be refinanced to long-term debt, management 16 takes that action and assesses the most cost-effective approach to the refinancing, which 17 can include waiting until an adequately sized refinancing can be done to provide the 18 lowest available cost to customers.

193.OPC RECOMMENDATION REGARDING PLANNED GENERATING UNIT20RETIREMENTS

Q: What is your understanding of OPC's position regarding the planned retirement of certain KCP&L and GMO generating units?

A: For clarity, I will summarize my understanding of OPC's position (found on pages 3 - 9
of OPC witness Robinett's rebuttal testimony) as follows:

4		Bills with 2 (CMC) OPC support retirement astrony the Commission to
1		 Sibley unit 3 (GMO) – OPC opposes retirement, asks the Commission to
2		find retirement of this unit to be imprudent.
3		 Sibley units 1, 2 and common plant – OPC recommends disallowance of
4		depreciation expense, O&M expense and retirement costs associated with
5		these facilities; and
6		 Montrose units 2, 3 and common plant – OPC recommends disallowance
7		of depreciation expense, O&M expense and retirement costs associated
8		with these facilities.
9	Q:	What is the Company's response to these recommendations by OPC witness
10		Robinett?
11	A:	The Company disagrees with these recommendations by Mr. Robinett. Company witness
12		Mr. Burton Crawford addresses the prudence of the planned retirement of Sibley unit 3 in
13		his surrebuttal testimony, pointing out that the retirement of Sibley 3 was evaluated in
14		GMO's 2017 IRP filing and that when looking at all costs of keeping the plant in service
15		over an extended period of time, the results show significant benefits from retiring the
16		unit. Regarding the rest of the planned generating unit retirements discussed by Mr.
17		Robinett in his rebuttal testimony (GMO's Sibley units 1, 2 and common plant and
18		KCP&L's Montrose units 2, 3 and common plant), OPC's proposal to disallow cost
19		recovery for future events which have not yet occurred violates the known and
20		measurable standard consistently applied by the Commission to determine whether
21		ratemaking adjustments are appropriate for a particular event or cost of service item. I
22		discussed this on pages 2-8 of my rebuttal testimony. OPC's proposed disallowance of
23		costs related to these planned retirements which have not yet occurred, and if they do

occur would be months after the end of the true-up period ordered by the Commission,
 would also violate the Commission's consistent practice of setting rates on the basis of
 historical data as of a point in time that maintains an appropriate relationship among rate
 base, revenues and expenses. This too I discussed on pages 2-8 of my rebuttal testimony.

Regarding OPC's recommendation to disallow recovery of retirement costs
related to the identified units, because the units have not been retired the Company has
not requested inclusion of such costs in rates in these cases and, as such, there is no basis
for the Commission to address recovery of retirement costs related to these facilities in
these cases. I also discuss the inappropriateness of OPC's recommended disallowance of
retirement costs on pages 9-11 of my rebuttal testimony.

OPC has provided no basis for the Commission to depart from its consistent practice of basing rates on historical data as of a prescribed time period (test year, update period or true-up date) that ends well before the Commission issues its order in a general rate proceeding. As such, the Company's position, which Staff supports, is that the Commission should reject OPC's recommendation to disallow depreciation expense, O&M expense and retirement costs for the generating units the Company plans to retire.

17 4. RATE CASE EXPENSE

18 Q: What is your understanding of OPC's position regarding rate case expense?

A: As described on pages 2-3 of the rebuttal testimony of OPC witness Conner, OPC
recommends that the Commission deny recovery of all rate case expense incurred by the
Company in these cases on the basis that Staff's direct testimony on revenue requirement
shows that neither KCP&L nor GMO needed a rate increase.

Q: How do you respond to this testimony by OPC witness Conner?

2 A: OPC's position on rate case expense should be rejected because it is overly simplistic and 3 ignores the fact that, regardless of whether the Company obtains a rate increase for either 4 the KCP&L or GMO rate jurisdiction, customers will nevertheless benefit from these 5 cases in other ways. For example, the impact of the federal Tax Cut and Jobs Act of 6 2017 will be reflected in rates on the basis of an all relevant factors analysis much more 7 quickly than if these cases had not been filed. It is likely that certain rate structures, such 8 as time-of-use rates, will become available to customers more quickly than if these cases 9 had not been filed. Simply comparing the revenue requirement ultimately awarded to the 10 revenue requirement originally requested does not recognize the benefits customers 11 obtain from periodic base rate reviews.

12 Consequently, the Commission should reject OPC's proposal to disallow recovery 13 of all rate case expense and include in rates all rate case expense prudently incurred by 14 the Company.

15 Q: Do you have any further information to provide in response to the rebuttal 16 testimony of OPC witness Conner on rate case expense?

A: Yes. It is important to remember that many costs incurred by the Company as rate case
expense are a direct result of Commission mandates. Examples of such Commission
mandates include, but are not limited to, line loss studies necessitated by the
Commission's fuel adjustment clause rule and rate design studies undertaken by the
Company in compliance with previous Commission orders. Clearly the Company should
be permitted a reasonable opportunity to recover the costs of all such Commission
mandates.

1		It is also important to remember that if rate case expense is normalized over a
2		multi-year period, under-recovery will occur if a subsequent rate case is completed before
3		the conclusion of that normalization period. In recent years, the Company has typically
4		filed rate cases before the completion of such normalization periods, resulting in failure
5		to recover the amounts determined by the Commission to be recoverable.
6	5.	OPC ONE CIS TRACKER RECOMMENDATION
7	Q:	What is your understanding of OPC's position regarding allocation of the One CIS
8		Solution Project among KCP&L and GMO's operations?
9	A:	According to page 13 of Mr. Robinett's rebuttal testimony, OPC now supports allocation
10		of the One CIS Solution Project among the rate jurisdictions of KCP&L (Missouri and
11		Kansas) and GMO (Missouri). Therefore, OPC no longer proposes allocating costs of the
12		One CIS Solution Project to Westar.
13	Q:	What is your response to this aspect of OPC's position regarding allocation of the
14		One CIS Solution Project among the rate jurisdictions of KCP&L and GMO?
15	A:	The Company agrees with OPC that the cost of the One CIS Solution Project should be
16		borne ratably across the KCP&L and GMO rate jurisdictions and, further, that allocation
17		of One CIS Solution Project costs to Westar is inappropriate.
18		However, the Company does not agree with OPC witness Robinett's
19		recommendation (on pages 13-14 of his rebuttal testimony) that the Commission order "a
20		tracker related to the expenses and future allocations of the One CIS system."

1 Q: Why does the Company oppose OPC's tracker recommendation related to One 2 CIS?

3 OPC has offered no valid basis for the Commission to adopt a tracker for One CIS. A: 4 While it is intended that the billing system deployed for KCP&L and GMO pursuant to 5 the One CIS Solution Project will be deployed for Westar in the future, it is not presently 6 known when that will occur or at what cost, although the cost will undoubtedly be 7 substantial and incremental to the costs borne to date to deploy the One CIS for KCP&L 8 and GMO. As Company witness Archibald stated in his rebuttal testimony, the One CIS 9 Solution Project was based on the needs and business processes of KCP&L and GMO, 10 and not those of Westar. Further, the One CIS Solution Project was sized to meet the 11 needs of KCP&L and GMO now and into the foreseeable future, and was not sized to 12 meet the needs of Westar. OPC's One CIS tracker recommendation is inconsistent with 13 this Commission's practice of using historical data to set rates and OPC has not even 14 attempted to demonstrate that the One CIS Solution Project meets the criteria 15 traditionally used by the Commission to determine whether tracking and deferral of costs 16 would be appropriate. In summary, it would be incredibly premature to address 17 utilization of One CIS by Westar and would also be inappropriate to evaluate this one 18 step of system integration in isolation at any point in time. Therefore, the Commission 19 should reject this OPC proposal.

16.STAFF'S RECOMMENDATON TO IMPLEMENT TIME DIFFERENTIATED22RATES ON A MANDATORY BASIS FOR ALL RESIDENTIAL AMI3CUSTOMERS

4 Q: What is your understanding of Staff's position regarding implementation of Time 5 Differentiated rates?

- A: Based on Staff witness Lange's rate design rebuttal testimony (pp. 27-31), I understand
 that Staff's primary recommendation is that the Commission should order the adoption of
 Time differentiated rates on a mandatory basis for all of KCP&L's and GMO's
 residential customers with AMI meters. Ms. Lange opines that this Staff
 recommendation, meets the regulatory objective of "gradualism", but that if a more
 gradual approach is desired, she offers two alternatives.
- 12 Q: Do you agree that Staff's recommendation that Time differentiated rates should be
 13 adopted on a mandatory basis for all residential AMI customers meets the
 14 regulatory objective of "gradualism"?
- A: No. I am aware of only four instances across the country where time-differentiated rates
 have been adopted for all of a utility's residential customers on a mandatory basis. Each
 of those utilities has a residential customer base of less than 15,000 customers³. Those
 utilities are clearly not analogous to KCP&L and GMO whose residential customer base
 in Missouri exceeds 500,000 in the aggregate.
- The Arizona Corporation Commission first ordered Arizona Public Service ("APS") to create experimental rates in 1988. With more than half of its 1.2 million customers currently on TOU rates, APS has more TOU customers than any utility in the

³ KCP&L - Greater Missouri Operations Time of Use Rate Study; Burns & McDonnell

country.⁴ The approach taken by APS is clearly much more incremental, or gradual, than
that recommended by the Staff for KCP&L and GMO in these cases.

3 In addition, the California Public Utilities Commission, which has been studying 4 TOU rates for an extended period of time, issued orders in 2015 directing the three 5 largest California electric utilities to implement TOU rates for all residential customers by 2019.⁵ Staff's proposal in these cases to implement mandatory TOU rates for all of 6 7 KCP&L's and GMO's residential AMI customers would result in a considerably more 8 abrupt implementation process for the Company's customers in Missouri than has 9 occurred in California, a state with a well-earned reputation of being at the vanguard on 10 initiatives such as these.

11 Staff's proposal to implement Time differentiated rates for all the Company's 12 residential AMI customers on a mandatory basis is inconsistent with regulatory practices 13 across the country and that reason alone is sufficient to warrant its rejection by the 14 Commission. In his surrebuttal testimony, Company witness Caisley also addresses 15 Staff's recommendation to implement Time differentiated rates on a mandatory basis for 16 all of the Company's residential AMI customers.

17 Q: Are you aware of other reasons that would justify rejection of Staff's 18 recommendation to implement Time differentiated rates on a mandatory basis for 19 all residential AMI customers?

A: Yes. Because billing determinant information (i.e., kWh sales units) by hour of the day is
not available for the test year, the revenue impact of Staff's proposal to the Company

⁴ Can Arizona's Success with Time-of-Use Rates Be Replicated in California?; Robert D Levin; Center for Rescarch in Regulated Industries 2014 Western Conference, 2014

⁵ Residential Rate Reform R. 12-06-013.

cannot be determined with a reasonable degree of reliability. Similarly, this lack of
billing determinant information by hour of the day also means that bill impacts at the
individual customer level resulting from adoption of Staff's recommendation cannot be
known for certain. Implementing mandatory Time differentiated rates for all residential
AMI customers in the absence of such fundamental information is unreasonable, in my
opinion, and this too is a sufficient reason to reject Staff's recommendation.

7 Q:

Do you have any other concerns with this Staff proposal?

8 A: Yes, linking mandatory participation in Time differentiated rates to the presence of an 9 AMI meter at a residential premise may inadvertently provoke customer resistance to the 10 installation of AMI meters. Presently, AMI meter penetration is at approximately 98% 11 for KCP&L's Missouri operations and somewhat less than 60% for GMO. There has 12 been some customer opposition to AMI meter installation in the Company's service 13 territory, but I would not characterize the level of such activity as substantial. I am 14 concerned that adoption of Staff's proposal could motivate customers to opt-out of AMI 15 to avoid the mandatory Time differentiated rate.

A: What is your response to the two alternatives Staff witness Lange proposes as a
 more gradual approach than Staff's proposal to implement mandatory Time
 differentiated rates for all residential AMI customers?

Q: Both of Staff's alternative proposals would add substantial amounts of detailed
information to the bills of all of the Company's residential AMI customers. Setting aside
the question of whether the Company can implement such a bill presentation within the
time permitted, providing all residential customers with this volume of information on
their bills each month is very likely to result in substantial customer confusion. The

1 result of that customer confusion would almost certainly be an increase in the volume of 2 calls to our customer contact center. Whether the Company's customer service 3 representatives could adequately address questions customers raise about all of that new 4 billing information is an open question. Although I am confident that the Company's 5 customer service representatives could become sufficiently informed to respond to such 6 questions appropriately over time, neither of the Staff's alternative proposals appears to 7 recognize the time and education efforts (for both customers and employees) that would 8 be necessary to implement either of those proposal in a reasonable way. Bottom line, 9 neither of Staff's alternative proposals regarding Time differentiated rate implementation 10 for the Company's residential customers should be adopted.

11 Q: In response to Staff's alternative residential Time differentiated rate proposals, is 12 the Company prepared at this time to modify its TOU rate proposal?

13 A: Yes. The Company recognizes and shares the desire of Staff (and that of other parties) to 14 move toward TOU pricing for KCP&L and GMO's residential customers. The 15 Company's original proposal to do so in these cases represented a good faith effort to 16 meet that objective in a way that I believe would facilitate broader adoption of TOU rates 17 for residential customers over time. Nevertheless, in response to the rebuttal testimony of 18 Staff witness Lange (and the concerns expressed by other parties in rebuttal testimony), 19 the Company proposes to modify its original proposal in the following respects:

Expand participation in the three residential pilot rates from 1,000
 residential AMI customers each (per utility) to 1,500 residential AMI
 customers each (per utility);

- Implement these pilot rates in October 2019 outside the Company's
 MEEIA cycle 3 filings provided the Commission authorizes deferral of
 program costs (including EM&V costs) and lost revenues associated with
 these pilots for consideration in future general rate proceedings;
- The Company will not seek recovery of the earnings opportunity in
 connection with implementing these pilot rates; and
- The Company will, commencing in October 2019, include on-peak and
 off-peak kWh usage information on the bills of all residential AMI
 customers, using the on-peak and off-peak hours identified in the
 Company's original proposal. Schedule DRI-3 is an example of how the
 Company currently expects to present this on-peak and off-peak energy
 usage information on customer bills.
- Except for the above modifications, the details of the Company's proposed pilot TOU rates remain the same. In addition, I think it's important to note here that the Company will undertake the customer education efforts mentioned in the direct testimony of Company witness Ms. Kimberly Winslow in connection with these expanded pilots.

17 Q: Please describe the benefits of the Company's modified proposal to implement TOU 18 pilot rates for residential customers.

A: The benefits of the Company's modified proposal are numerous and include but are notlimited to the following:

Because implementation is not contingent on the Company's MEEIA
 Cycle 3 filings, the Commission and the parties can be certain that
 implementation will occur;

- Expanded participation will provide more data to facilitate better
 understanding of customer behavior to use in crafting even more effective
 rate proposals in the future;
- Voluntary customer participation on an opt-in basis ensures that customers
 who participate will do so willingly;
- Providing on-peak and off-peak kWh usage information on the bills of all
 residential AMI customers is a meaningful first step in the significant
 customer education process that is customarily used by utilities across the
 country when implementing TOU rates and should also make the
 availability of these pilot rates more visible to customers and resulting in
 higher levels of customer participation than would otherwise be the case.
- I believe that moving AMI residential customers to TOU rates is likely to be in the longterm best interest of the Company as well as its customers, but to optimize the likelihood of success it is imperative to educate customers on the rationale for TOU rates and make the move to TOU rates in a thoughtful manner that mitigates adverse impacts to customers. The Company's modified proposal meets these objectives and should be adopted by the Commission.
- 18 7. OPC CUSTOMER BILL RECOMMENDATIONS

19 Q: Please describe the customer bill recommendations made by OPC witness Lena
20 Mantle in her rebuttal testimony.

A: On pages 3-6 of her rebuttal testimony, Ms. Mantle recommends that the Commission
order the Company to include additional language regarding the Fuel Adjustment Charge
("FAC"), the Demand Side Investment Mechanism ("DSIM"), the Renewable Energy

Source Rate Adjustment Mechanism ("RESRAM") and non-utility charges. In addition,
 OPC witness Mantle also recommends that the Commission order the Company to
 include a bill insert every twelve months that explains the FAC, DSIM and RESRAM.

4 Q: Does the Company agree that the customer bill recommendations of Ms. Mantle
5 should be ordered by the Commission?

- 6 A: No, subject to one exception that I will explain below. Ms. Mantle has not alleged that 7 the Company is violating any Commission requirements regarding customer bills. In 8 fact, as explained by Company witness Charles Caisley in his surrebuttal testimony, the 9 Company periodically includes substantial information in its customers' bills regarding 10 the FAC, DSIM, RESRAM and other matters to meet Commission requirements. To the 11 extent that OPC believes the current Commission requirements are not sufficient, this 12 Company-specific rate case is not the appropriate forum to propose or adopt changes to 13 those requirements.
- 14 Q: What is the exception you mentioned above?
- A: The Company has no objection to including a bill insert every twelve months thatexplains the FAC, DSIM and RESRAM.

17 8. DE RECOMMENDATIONS RELATED TO GENERATING UNIT
18 RETIREMENTS

Q: How do you respond to the rebuttal testimony of DE witness Mr. Martin Hyman
 related to the planned retirement of certain generating units.

A: In the Stipulation and Agreement approved by the Commission in Case No. EM-20180012, the Company has committed that there will be no involuntary severance as a result
of the retirement of these generating facilities. The Company stands by that commitment

1 and, in fact, has offered its employees who are active members of IBEW local 412 the 2 opportunity to participate in a voluntary employee exit program, subject to a cap of 90 3 participants. After the retirement of these plants (which has not yet occurred), employees 4 previously working at these facilities who want to continue working for the Company 5 will have jobs at other work locations. Although the Company appreciates and shares 6 DE's interest in the economic well-being of the communities in which the Company 7 operates, the Company is unable at this time to make any further commitments regarding 8 the rebuttal testimony of DE witness Hyman related to the Company's planned 9 generating unit retirements.

10 9.

ER-2016-0156 TOU Rate Study

Q: OPC witness Marke expresses concern in his rate design rebuttal testimony that the
Company has not worked with the parties to develop TOU rates and did not seek
input for the TOU study conducted pursuant to the GMO rate case stipulation.
What was the Company's plan for involving the parties in the development of TOU
rates?

A: The Company had interest in TOU rate designs and viewed the TOU study, required
under the terms of the Stipulation in File No. ER-2016-0156, as the first step toward a
viable TOU option for our customers. With the first step, we decided to conduct an
internal assessment and set our expectation before involving others.

20

Q: How did the Company approach the TOU study?

A: The Company retained the services of Burns & McDonnell ("BMcD") to lead the study,
bringing their expertise and resources to the effort. The BMcD work included obtaining
input from Company teams, performing qualitative evaluations, utilizing load research

1		and cost of service data to prepare rate design alternatives, evaluating possible impacts,
2		and recommending an implementation plan. The implementation plan set out the pilot
3		structures and included the recommendation that the pilots be implemented through the
4		MEEIA constructs. For our part, this recommendation provided a clear, next step for the
5		TOU rate development.
6		I would also point out that the BMcD TOU study effort also leveraged the
7		Company's potential study, completed for the Integrated Resource Planning effort, where
8		OPC and other parties provided input.
9	Q:	Would implementation through MEEIA be a natural place to involve external
10		parties?
11	A:	Yes, it would. The Company assumed that all parties, including OPC, would have the
12		opportunity during the MEEIA process to provide input in defining the TOU pilot
13		programs, as the parties have historically done with all MEEIA programs.
14	Q:	If MEEIA implementation was the next step, why did the Company propose the
15		pilots in this rate case?
16	A:	The explanation was originally offered in the direct testimony of Tim Rush, but to restate
17		it here, the primary reason is these three rate pilot programs effect revenues. The
18		Company believes new rates are best addressed as a rate design issue, within a rate case
19		while revenues will flow through the recovery mechanism in the Company's next
20		MEEIA program portfolio. As a result, rates would be approved in this case, but not be
21		implemented or used until the next MEEIA program cycle, and after review and
22		modification resulting from the involvement of other parties.

- 1 Q: Does that conclude your testimony?
- 2 A: Yes, it does.

BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the Matter of Kansas City Power & Light Company's Request for Authority to Implement A General Rate Increase for Electric Service)))	Case No. ER-2018-0145
In the Matter of KCP&L Greater Missouri Operations Company's Request for Authority to Implement A General Rate Increase for Electric Service)))	Case No. ER-2018-0146

AFFIDAVIT OF DARRIN R. IVES

STATE OF MISSOURI) ss **COUNTY OF JACKSON**

Darrin R. Ives, being first duly sworn on his oath, states:

My name is Darrin R. Ives. I work in Kansas City, Missouri, and I am employed by Kansas City 1. Power & Light Company as Vice President - Regulatory Affairs.

Attached hereto and made a part hereof for all purposes is my Surrebuttal Testimony on behalf of 2. Kansas City Power & Light Company and KCP&L Greater Missouri Operations Company consisting of twenty-eight (28) pages, having been prepared in written form for introduction into evidence in the abovecaptioned docket.

I have knowledge of the matters set forth therein. I hereby swear and affirm that my answers 3. contained in the attached testimony to the questions therein propounded, including any attachments thereto, are true and accurate to the best of my knowledge, information and belief.

Darrin R. Ives

Subscribed and sworn before me this 4 th day of Septen	nber 2018.
Notary Pu	Atty Runden
My commission expires: $\frac{4/24}{2021}$	ANTHONY R WESTENKIRCHNER Notary Public, Notary Seal State of Missouri Platte County Commission # 17279952 My Commission Exolices April 26, 2021



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Customer Name

Account Number

Page 1 of 4 Billing Date: 08/16/2016

ount Summary
usly Billed
NO PAYMENT DUE Amount Enclosed : \$

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milinuluphentitiininiiiihottiiiideniiniih KCP&L PO BOX 219330 KANSAS CITY MO 64121-9330

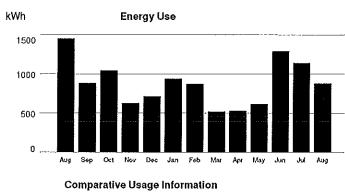
> Schedule DRI-3 Page 1 of 6

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KCP&L KS Res Time of Day - 2TE1A



Period	kWh	Days	kWh / day	Avg Temp
Current	880	29	30.3	78°
Previous	1,140	28	40.7	82°
Last Year	1,451	30	48.4	78°

Billing Details - service from 07/17/2018 t	o 08/15/2018	-
Customer Chg	\$20.00	-
Energy Chg On Pk Sum 237.0000 kWh at \$0.17621 per kWh	\$41.76	
Energy Chg Off Pk Sum 643.0000 kWh at \$0.0737 per kWh	\$47.39	
ECA Chg 07-18-2018-07-31-2018 for 424.8276 kWh at \$0.02071 per kWh	\$8.80	
ECA Chg 08-01-2018-08-15-2018 for 455.1724 kWh at \$0.01996 per kWh	\$9.09	
EER Chg 07-18-2018-08-15-2018 for 880.0000 kWh at \$0.00 per kWh	\$0.00	
PTS Chg 07-18-2018-08-15-2018 for 880.0000 kWh at \$0.00098 per kWh	\$0.86	
TDC Chg 07-18-2018-08-15-2018 for 880.0000 kWh at \$0.00913 per kWh	\$8.03	_
Subtotal	\$135.93	
Lenexa Franchise Fee	\$6.80	
Johnson County Sales Tax @ 1.475%	\$2.11	
Lenexa City Sales Tax @ 1.375%	\$1.96	
Current Charges	\$146.80	-

Contact Information Change Form

Account Number: 2586134654

Page 2 of 6

Your current telephone listing on file simplifies outage and emergency reporting.

Mailing Address changes only. I	For service address char	nges call 816-471-	5275 or toll-free 1-888-471-5275.	
Mailing Address Line 1:				
Mailing Address Line 2:				
City:		State:	ZIP:	
E-mail Address (optional):		, <u> </u>		Schedule DRI-3

Please print changes in blue or black ink and don't forget to mark the box on the front.

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(Continued)

Meter	Start Read Date	End Read Date	Days	End Read (-)	Start Read (=)	Read Difference (x)	Meter Multiplier (=)	kWh Used
Olf-Peak Summer	07/17	08/15	29	19,078.0000	18,435.0000	643.0000	1.0000	643.0000
On-Peak Summer	07/17	08/15	29	6,444.0000	6,207.0000	237.0000	1.0000	237.0000
Off-Peak Winter	07/17	08/15	29	32,657.0000	32,657.0000	0.0000	1.0000	0.0000

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Schedule DRI-3 Page 4 of 6



Customer Name Account Number

07/23/2018.

tips.

Page 1 of 2 Billing Date: 07/02/2018

MESSAGE BOARD Account Summary Would you like a consistent monthly bill? KCP&L's For service from 05/31/2018 to 06/30/2018 Budget Billing option allows you to make consistent Previously Billed \$1,948.33 monthly bill payments. For more information, visit Utility \$1,948.33 www.kcpl.com/budgetbilling. Payment Received 06/25/2018 - Thank you -\$1,948.33 To join KCP&L Budget Billing, pay \$1580.00 before Current Charges (delails on back) \$2,143,41 Utility \$2,143.41 Due Upon Receipt..... \$2,143.41 You live in KCP&L Greater Missouri Operations - GMO. KCP&L has three different service areas. Rates and Please pay by July 23, 2018 \$2,143.41 Pay \$2,154.13 after July 23, 2018 available programs can vary based on your service area. For more information visit www.kcpl.com/ServiceArea. Beat the heat. If you don't have air conditioning, go to places such as a mall or a movie theater during the warmest part of the day for relief from the heat. Visit www.kcpl.com/summer for more heat related safety Never touch or attempt to pick up a fallen power line. Always assume any downed power line is energized, and stay at least 10 feet away from it. If you see a downed power line, call KCP&L immediately at 1 888 LIGHT KC (1 888 544 4852).

Please return this portion with your payment. Thank you

Customer Name : Account Number **Billing Date**

07/02/2018

CHECK HERE to indicate eddress or phone charges on back of stub

Please pay by 07/23/2018 : \$2,143.41 Amount due after 07/23/2018 : \$2,154.13

Amount Enclosed : \$

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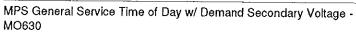
KCP&L PO BOX 219703 KANSAS CITY MO 64121-9703

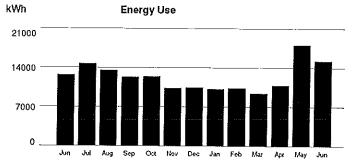
> Schedule DRI-3 Page 5 of 6

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Comparative Usage Information

Period	kWh	Days	kWh / day	Avg Temp
Current	15,250	30	508.3	79°
Previous	18,060	45	401.3	68°
Last Year	12,712	30	423.7	72°

Billing Details - service from 05/31/2018 to 06/30/2018

Current Charges	\$2,143.41
Central Jackson County Fire District Fire District @ 0.5%	\$9.41
Blue Springs City Sales Tax @ 2.5%	\$47.06
ackson County Sales Tax @ 1.375%	\$25.88
lissouri State Sales Tax @ 4.225%	\$79.53
Blue Springs Franchise Fee	\$99.08
Subtotal	\$1,882.45
RESRAM Chg 06-01-2018-06-30-2018 for 5,249.6720 kWh at \$0.00085 per kWh	\$12.96
FAC Chg 06-01-2018-06-30-2018 for 5,249.6720 kWh at \$0.00126 per kWh	\$19.21
DSIM Chg 06-01-2018-06-30-2018 for 15,249.6720 kWh at \$0.00832 per kWh	\$126.88
7,847.5920 kWh at \$0.06878 per kWh	\$539.76
Energy Chg Off Peak Summer 2,977.0960 ‹Wh at \$0.04147 per kWh	\$123.46
Energy Chg On Peak Summer 4,424.9840 ‹Wh at \$0.12391 per kWh	\$548.30
41.6160 kW at \$10.362 per kW	\$431.22
Customer Chg	\$80.66

Meter	Start Read Date	End Read Date	Days	End Read	(-)	Start Read	(=)	Read Difference (x)	Meter Multiplier (=)	kWh Used
On-Peak Summer	05/31	06/30	30					0.0000	0.0000	4.424.9840
Off-Peak Summer	05/3 t	06/30	30					0.0000	0.0000	2,977.0960
Shoulder Peak	05/31	06/30	30					0.0000	0.0000	7.847.5920

Contact Information Change Form

Account Number : 4143480637

Your current telephone listing on	file simplifies outage an	d emergency reporting.		
(678) 581-3210	Change to : ()		_
Mailing Address changes only.	For service address cha	nges call 816-221-2323 or	toll-free 1-800-585-4248.	
Mailing Address Line 1:				
Mailing Address Line 2:				
City:	······································	State:	ZiP:	
E-mail Address (optional):				Schedule DRI-3
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Page 6 of 6