

Exhibit No.:
Issues: Rent, Transportation, PSC Assess,
Franchise Tax, Depreciation, and
Postage Expense.

Witness: Greg A. Weeks
Exhibit Type: Direct
Sponsoring Party: Missouri-American Water Company
Case No.: WR-2007-XXXX, SR-2007-XXXX
Date: December 15, 2006

MISSOURI PUBLIC SERVICE COMMISSION

**CASE NO. WR-2007-XXXX
SR-2007-XXXX**

**DIRECT TESTIMONY
OF
GREG A. WEEKS
ON BEHALF OF
MISSOURI-AMERICAN WATER COMPANY**

MAWC Exhibit No. 25
Case No(s). WR 2007 216
Date 8 14 07 Rptr pk

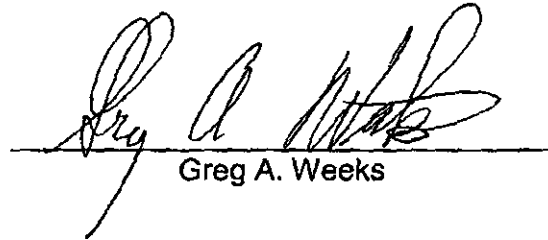
BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

IN THE MATTER OF MISSOURI-AMERICAN)
WATER COMPANY FOR AUTHORITY TO)
FILE TARIFFS REFLECTING INCREASED)
RATES FOR WATER AND SEWER)
SERVICE)

CASE NO. WR-2007-XXXX
CASE NO. SR-2007-XXX

AFFIDAVIT OF GREG A. WEEKS

Greg A. Weeks, being first duly sworn, deposes and says that he is the witness who sponsors the accompanying testimony entitled "Direct Testimony of Greg A. Weeks"; that said testimony and schedules were prepared by him and/or under his direction and supervision; that if inquiries were made as to the facts in said testimony and schedules, he would respond as therein set forth; and that the aforesaid testimony and schedules are true and correct to the best of his knowledge.



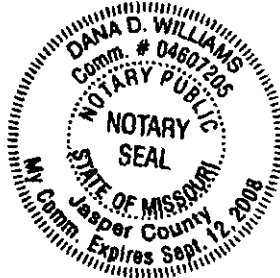
Greg A. Weeks

State of Missouri
County of Jasper
SUBSCRIBED and sworn to
Before me this 8 day of December 2006.



Notary Public

My commission expires:



**DIRECT TESTIMONY
GREG A. WEEKS
MISSOURI-AMERICAN WATER COMPANY
CASE NO. WR.2007.XXXX
SR.2007.XXX**

TABLE OF CONTENTS

I.	Witness Introduction	1
II.	Description of Missouri-American and Operating Facilities	4

1
2 **DIRECT TESTIMONY**
3

4
5 **GREG A. WEEKS**
6

7
8 **BACKGROUND AND EXPERIENCE**
9

10 **Q. Please state your name and business address.**

11 A. My name is Greg A. Weeks and my business address is 2650 E 32nd St,
12 Suite 121, Joplin, Missouri 64804.

13 **Q. What position do you hold with Missouri-American?**

14 A. I am the General Manager - Network for Missouri-American Water
15 Company ("Missouri-American" or the "Company")

16 **Q. What do your job responsibilities include?**

17 A. I am responsible for the day-to-day development, management and
18 operations of the Company's water and wastewater operations, which
19 include the furnishing of potable water; the conduct of the Company's
20 business in Missouri; the safety and continuity of its operations; and its
21 upkeep and maintenance. I am responsible for the personnel employed by
22 the Company as well as the development and maintenance of harmonious
23 personnel relations. I am responsible for maintaining contact with local
24 government officials, business representatives, and civic organizations. I

1 also supervise the annual budgets covering capital investments and
2 operation and maintenance expenditures and the construction of facilities.
3 Additionally, I have the responsibility of controlling such expenditures upon
4 their authorization by the Board of Directors. Finally, it is my responsibility
5 to supervise inventory control, and production and distribution procedures.

6 **Q. Please describe your educational background.**

7 A. I received a Bachelors of Science degree in Civil Engineering in 1980 from
8 the University of Missouri – Rolla and a Masters in Business
9 Administration from Saint Louis University in 1996

10 **Q. Please outline your business experience.**

11 A. In 1981, I began my career with Exxon Co. USA located in Midland,
12 Texas. I worked in various assignments from 1981 through 1987 as a
13 District Reservoir Engineer, in Regulatory Affairs on both oil and gas
14 regulation and environmental permitting, and as an engineer on a tertiary
15 recovery pilot project. I went to work for St. Louis County Water Company
16 in 1987 in the Engineering department primarily working on water main
17 design and construction management. In 1990, I moved to our System
18 Operations group and focused on hydraulic modeling, control systems,
19 and tank & booster design and construction. In 1992, I was promoted to
20 Plant Engineer responsible for daily operation, capital and operating
21 budgets, and personnel for the 40 MGD South County Plant. In 1994, I
22 was promoted to Operations Superintendent over the System Operations

1 department and managed the daily operation, control, budgets, and
2 hydraulics of the St. Louis County system. During this period St. Louis
3 County Water Company was acquired by American Water and became
4 part of the Missouri-American Water organization. In 2002, I was
5 promoted to Manager of Southwest Operations in Joplin. There I was
6 responsible for all aspects of operations of the Joplin system. Included in
7 this responsibility was leading the effort to build a regional approach to
8 addressing the long term source of supply needs in a three state area. In
9 2004, I was promoted to General Manager of Network operations for
10 Missouri- American responsible for all aspects of operations for the nine
11 districts in Missouri. A large part of these responsibilities was leading the
12 organizational restructuring of Missouri-American Water.

13 **Q. Are you a member of any professional organizations?**

14 A. Yes, I am a member of the American Water Works Association. I am a
15 registered Professional Engineer in the state of Missouri and hold my
16 Class A and DS III Water Licenses from the Missouri Department of
17 Natural Resources.

18

19 **Q. Have you testified before any regulatory Commissions?**

20 A. Yes. As part of my assignment with Exxon, I testified before the oil & gas
21 regulators in Texas, Oklahoma, Wyoming, and New Mexico.

1 **Q. What are the subjects for which you will be sponsoring testimony?**

2 **A. I will discuss the following subject:**

3 Description of the Company and its operating facilities

4

5 **DESCRIPTION OF MISSOURI-AMERICAN AND**
6 **OPERATING FACILITIES**

7 **Q. Please describe Missouri-American.**

8 **A. Missouri-American provides water utility service to over 450,000**
9 **customers in and around 121 communities throughout the State of**
10 **Missouri. We provide water service to communities ranging in size from**
11 **St. Louis County (largest) to Brunswick (smallest). We also provide sewer**
12 **utility service in our Parkville, Warren County, and Cedar Hill operations.**

13 **Q. Please generally describe Missouri-American's plant and property,**
14 **as of January 1, 2006.**

15 **A. As of January 1, 2006, the Company's utility plant accounts included land**
16 **and land rights, structures and improvements, collecting and impounding**
17 **reservoirs, wells, pumping equipment and associated facilities, purification**
18 **plant and equipment, sludge disposal facilities, transmission and**
19 **distribution mains, distribution storage facilities, service lines (excepting**
20 **the St. Louis County Operation), meters, hydrants and other facilities,**
21 **including materials and supplies.**

1 **Q. Please generally describe Missouri-American's sources of water**
2 **supply, treatment facilities, pumping equipment and distribution**
3 **system property.**

4 **A. Missouri-American draws water for our 9 Districts from surface supplies,**
5 **wells and infiltration galleries. About 79% of the total source of supply**
6 **comes from surface supply and 11% comes from wells and infiltration**
7 **galleries. The remaining 10% is purchased water. Eleven water treatment**
8 **facilities produced an average of over 222 million gallons daily in 2005 or**
9 **approximately 81.7 billion gallons annually. These plants provide various**
10 **types of treatment appropriate for each supply. The treatment processes**
11 **include sedimentation and filtration, clarification, disinfection, taste and**
12 **odor removal, organic chemical absorption, iron and manganese removal**
13 **or sequestering, pH adjustment, corrosion control, and fluoridation for**
14 **dental prophylaxis, all in order to meet or exceed the standards of the**
15 **drinking water regulations of the Drinking Water Branch of the Missouri**
16 **Department of Natural Resources (MoDNR), the United States**
17 **Environmental Protection Agency (EPA), and municipal and county**
18 **fluoridation ordinances. The Company has approximately 5,655 miles of**
19 **transmission and distribution mains ranging in size from 1-inch diameter to**
20 **42-inch. The Company has 40,611 fire hydrants available for public fire**
21 **service. 67 potable water storage tanks (not counting plant wash water**
22 **tanks), with total capacity of more than 140 million gallons, are**

1 strategically located in the service areas for drawdown during peak
2 demand periods and for fire protection services.

3 **Q. Please generally describe Missouri-American's waste water**
4 **operations?**

5 A. Missouri-American operates a waste water collection system in the Platte
6 County operation and waste water collection and treatment systems in
7 Cedar Hill and Warren County. The latter two are recent acquisitions of
8 troubled systems that Missouri-American is investing in and operating to
9 bring these systems into environmental and financial stability. Mr. Deboy's
10 testimony details the capital investments being made to bring the Warren
11 County system into environmental compliance with DNR and EPA
12 regulations and to allow the ban on new home construction to be lifted.
13 This acquisition is an example of the value to the customers and the
14 environment of Missouri-American working with the DNR, EPA, and PSC
15 working together to provide adequate service to small system customers.
16 From the outset of the Missouri-American ownership, there was a benefit
17 simply in providing the monitoring and reporting required by DNR that was
18 lacking in the past. Missouri-American has also provided the resources
19 needed to comply with manhole inspection requirements.

20 **Q. What is the condition of Missouri-American's utility property?**

21 A. Missouri-American maintains its water utility properties in a good state of
22 operating condition for the rendering of water utility service. The reports of
23 inspections conducted by the Drinking Water Branch of MoDNR confirm

1 that the Company's water utility properties are maintained in a good state
2 of operating condition

3 **Q. If Missouri-American's system were to be rebuilt today, would it be**
4 **significantly different in your opinion?**

5 A. No. Missouri-American's system is well planned and the existing facilities
6 are valuable and used by the Company to provide service to the public. I
7 think that the existing utility plant would be built in much the same way
8 were it to be reproduced today.

9 **Q. Are all of the facilities that are included in the utility plant accounts**
10 **of Missouri-American in service and reasonably necessary for the**
11 **provision of safe and adequate water service?**

12 A. Yes. All of Missouri-American's property is necessary for and is being
13 used to fulfill the Company's responsibility to provide safe and adequate
14 water utility service.

15

16 **Q. Does that conclude your testimony?**

17 A. Yes.