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Exhibit No.:

Issue: Company and Case Overview/Policy

Witness: Darrin R. Ives

Type of Exhibit: Direct Testimony

Sponsoring Party: KCP&L Greater Missouri Operations

Company

Case No.: ER-2018-0146

Date Testimony Prepared: January 30, 2018

## MISSOURI PUBLIC SERVICE COMMISSION

CASE NO.: ER-2018-0146

**DIRECT TESTIMONY** 

**OF** 

DARRIN R. IVES

ON BEHALF OF

KCP&L GREATER MISSOURI OPERATIONS COMPANY

Kansas City, Missouri January 2018

Date 9-25-18 Reporter DT File No. El 2018-0145+0144

# DIRECT TESTIMONY

# OF

# DARRIN R. IVES

# Case No. ER-2018-0146

Please state your name and business address.

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Q:

2	A:	My name is Darrin R. Ives. My business address is 1200 Main, Kansas City, Missour			
3		64105.			
4	Q:	By whom and in what capacity are you employed?			
5	A:	I am employed by Kansas City Power & Light Company ("KCP&L") and serve as Vi			
6		President - Regulatory Affairs for KCP&L and KCP&L Greater Missouri Operation			
7		Company ("GMO" or "Company").			
8	Q:	On whose behalf are you testifying?			
9	A:	I am testifying on behalf of KCP&L Greater Missouri Operations Company.			
10	Q:	What are your responsibilities?			
11	A:	My responsibilities include oversight of KCP&L's Regulatory Affairs Department, as			
12		well as all aspects of regulatory activities including cost of service, rate design, revenue			
13		requirements, regulatory reporting and tariff administration.			
14	Q:	Please describe your education, experience and employment history.			
15	A:	I graduated from Kansas State University in 1992 with a Bachelor of Science in Business			
16		Administration with majors in Accounting and Marketing. I received my Master of			
17		Business Administration degree from the University of Missouri-Kansas City in 2001. I			
18		am a Certified Public Accountant. From 1992 to 1996, I performed audit services for the			
19		public accounting firm Coopers & Lybrand L.L.P. I was first employed by KCP&L in			

1		1996 and held positions of progressive responsibility in Accounting Services and was
2		named Assistant Controller in 2007. I served as Assistant Controller until I was named
3		Senior Director - Regulatory Affairs in April 2011. I have held my current position as
4		Vice President – Regulatory Affairs since August 2013.
5	Q:	Have you previously testified in a proceeding at the Missouri Public Service
6		Commission ("MPSC" or "Commission") or before any other utility regulatory
7		agency?
8	A:	Yes, I have testified before the Commission and the Kansas Corporation Commission
9		("KCC"). I have also provided written testimony to the Federal Energy Regulatory
10		Commission and testified before Missouri legislative committees.
11	Q:	What is the purpose of your testimony?
12	A:	The purpose of my testimony is to:
13		1) Provide the MPSC with an overview of KCP&L's and GMO's operations;
14		2) Provide an overview of the Company's proposed rate increase inclusive of the rebase
15		of costs under the Company's fuel adjustment clause ("FAC") including a description
16		of the major drivers in the case;
17		3) Discuss the impact of the Tax Cuts and Jobs Act, which was recently passed into law,
18		on the revenue requirement calculation in this case.
19		4) Discuss a number of Company initiatives in recent years, including its efforts to
20		remain focused on customers and some of the Company's ongoing initiatives and
21		future expectations.

#### OVERVIEW OF KCP&L AND GMO

Q: Please discuss KCP&L's and GMO's operations and history.

A:

KCP&L was originally founded in 1882 and is recognized as one of the Midwest's most reliable and affordable energy suppliers. In 2008, Great Plains Energy, Inc. ("GPE") acquired the Missouri jurisdictional utility operations of Aquila, Inc. in an acquisition approved by the Commission and subsequently renamed the company as KCP&L Greater Missouri Operations Company. KCP&L and GMO are wholly-owned subsidiaries of GPE, a public utility holding company. Additionally, GPE announced an Amended and Restated Agreement and Plan of Merger dated July 9, 2017 ("Amended Merger Agreement") of Westar and GPE ("Applicants") which reconstitutes the transaction presented in EM-2017-0226, et al. ("Initial Transaction"). Upon close of the transaction, GPE will cease to exist. Holdco, which will have a new yet-to-be-determined name, will be the new parent of Westar and its subsidiaries, and KCP&L, GMO and GPE's other subsidiaries. The combined Company will initially be owned by the shareholders who are now Westar's (approximately 52.5 percent) and GPE's (approximately 47.5 percent) shareholders. Approval of the merger is expected to occur mid-year 2018.

Through its current regulated utility subsidiaries, GPE serves approximately 860,000 customers in 46 counties in Missouri and eastern Kansas including approximately 758,100 residences, 100,000 commercial firms, and 2,600 industrials, municipalities and other electric utilities. GMO alone serves approximately 322,800 customers, including approximately 283,000 residences, 39,300 commercial firms, and 560 industrials, municipalities and other electric utilities. GMO's electric service

territory includes numerous counties in central, western and northwestern Missouri, including the cities of Lee's Summit, St. Joseph and Sedalia.

GMO's retail revenues – reflecting service provided to residences and businesses – averaged approximately 94 percent of its total operating revenues over the last three years. Wholesale firm power, bulk power sales and miscellaneous electric revenues accounted for the remainder of GMO's revenues. Like most electric utilities, GMO is significantly impacted by seasonality with approximately one-third of its retail revenues recorded in the third quarter.

To serve its customers, on a combined basis, KCP&L and GMO own approximately 4,000 mega-watts ("MW") of base load generating capacity and approximately 2,500MW of peak load and wind generating capacity. This capacity is diversified with outright or joint ownership in six large coal-fired generating stations with a capacity share of almost 3,450MW, the Wolf Creek nuclear power generating station with capacity of approximately 550MW, approximately 2,350MW of natural gas- and oil-fired capacity and approximately 150MW of wind generating capacity located in Spearville, Kansas. KCP&L and GMO have approximately 1,240MW of wind generating capacity under contract located in Missouri and Kansas. KCP&L and GMO own or have contracted for other renewable capacity including hydro, solar and landfill gas totaling 65MW. In addition, the GPE has contracted for an additional 444 MW of wind generation expected to become operational by the end of 2018 or early 2019. In June 2017, GMO retired from electric service its Sibley 1 generating unit.

On a combined basis, KCP&L and GMO operate and maintain approximately 22,900 circuit miles of distribution lines and approximately 3,600 circuit miles of

transmission lines to serve customers across their service territory. GMO's share of lines is 10,800 miles of distribution lines and 1,800 miles of transmission lines.

KCP&L employs all of the employees serving GMO and is one of the largest companies in the region, with just under 2,800 employees, including more than 1,700 union employees. These employees are active in the communities we serve, fulfilling our guiding corporate principle of "Improving Life in the Communities We Serve."

## PURPOSE AND REASON FOR THIS FILING

### What is the Company asking for in this case and why?

Q:

A:

This case is a request for authority to implement a general rate increase for electric service inclusive of the rebase of costs under the Company's FAC. While the Company last raised rates on February 22, 2017, in accordance with the Commission's order in Case No. ER-2016-0156 ("2016 Rate Case"), the Company continues to operate in an environment of increasing costs and is operating with a revenue deficiency. GMO is also proposing in this case to return to GMO's customers the benefits from the Tax Cuts and Jobs Act of 2017. One objective of this case is to seek recovery for new investments made since the last case and for investments currently in progress to complete before the true-up date in this case. The Company requests review of its cost of service based upon the test year updated through the true-up date requested in this case including the reflection of the impacts of the Tax Cuts and Jobs Act of 2017. This case is necessary to provide the Company a reasonable opportunity to earn its Commission-authorized return while timely providing the benefits of the federal tax cuts to customers.

Reflected in this case is the estimated impact of the Tax Cuts and Jobs Act of 2017. GMO is committed to passing 100% of the benefit from this tax cut onto

customers. The Tax Cuts and Jobs Act of 2017 became effective January 1, 2018. GMO will work with parties of this case to determine the actual impact of the tax cuts and reflect these changes in the final true-up of this case.

The Company has also been experiencing periods in which their average use per customer is flattening out or even declining. From 2000 to 2007, GMO's average use per customer was increasing on average 1.8%, 1.8% and 2.5% per year for residential, commercial and industrial sectors. Since 2012 the average use per total customer base has declined on average (0.4%) for the GMO jurisdiction. This makes it difficult for the Company to absorb any cost increases that are occurring in its cost of service.

In addition, the Company is requesting to continue GMO's fuel adjustment clause ("FAC") mechanism that is currently in place with some modifications discussed in more detail in the Direct Testimony of GMO witness Tim M. Rush.

Finally, the Company is making a number of rate design proposals including proposed pilot programs for the implementation of Time of Use ("TOU") rates. The Company believes that taking a measured approach in order to analyze the impacts of TOU pilot programs is the appropriate step to take at this time. In addition, the proposed Solar Subscription Pilot Rider and Renewable Energy Rider provide customer choice to those customers who wish to participate more directly in renewable generation. The Company is also proposing revisions to its Standby tariff based on a Commission ordered review. Finally, the Company proposes an electric vehicle charging tariff so that it may charge a regulated charging rate and meet the needs of electric vehicle users, which are a growing mobile segment of GMO's customers.

Q: Is there any request in this case related to GPE's announcement of its agreement to 2 merge with Westar Energy, Inc. ("Westar")?

> As discussed previously, GPE announced an Amended and Restated Agreement and Plan of Merger dated July 9, 2017 between Westar and GPE. Efficiency savings associated with labor and benefit costs will be reflected in this case, as the Merger is anticipated to close prior to the proposed true-up date in this case. In anticipation of the proposed merger and the combining of the two companies, employee positions have been held open in order to meet the reduced headcount of the combined organization. This reduced headcount will be reflected in the results of this case which will provide efficiency savings resulting from the Merger immediately to customers in rates effective from this rate case. As discussed in the Merger Application, the ability to deliver cost efficiencies is facilitated by the incurrence of transition costs. Consistent with the Merger Application, GMO is requesting the ability to defer transition costs incurred through the proposed true-up date in this case, and recover the deferred transition costs over four years. As included in the Merger Application, GMO will demonstrate that the cost efficiencies I just discussed exceed the requested recovery of the transition costs demonstrating benefits to GMO's customers. See additional discussion of Merger cost efficiencies and transition costs in the Direct Testimony of Ronald Klote.

## CASE OVERVIEW

20 Please briefly summarize the Company's case. Q:

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The Company is requesting a rate decrease, before impacts of the rebasing of fuel, of \$2.4 million or 0.32%. The Company's request for an aggregate annual increase including the rebasing of fuel for the FAC is \$19.3 million or 2.61%. These changes are based on a current Missouri jurisdictional base retail revenue of \$739.3 million. This revenue requirement calculation is also based on calculations which include the impacts of the Tax Cuts and Jobs Act of 2017 which was recently established into law. The estimated impact of the Tax Cuts and Jobs Act of 2017 reduced the revenue requirement request in this case by \$29.1 million.

The Commission has not yet provided guidance on the process of addressing revenue requirement impacts of the Tax Cuts and Jobs Act of 2017, although a working docket, AW-2018-0174 has been established to evaluate the impacts. GMO expects further guidance from that proceeding and will work with parties to fully address the Tax Cuts and Jobs Act of 2017 in the true-up of this proceeding.

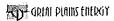
The revenue requirement schedules are based on a historical test year of the twelve months ending June 30, 2017, with known and measurable changes projected through June 30, 2018. Below is a graphical depiction of the case, including case drivers, significant elements of the case and other high level facts.

#### **GMO GENERAL RATE REVIEW SUMMARY**

#### General Rate Review Drivers:

- Federal corporate tax cut savings resulting from Tax Cuts and Jobs Act of 2017
- New customer information system and infrastructure investments, and cost of service true-up since rates were last set

CaseAtmbule	i .	(63	A)MillionRe	venue Decre	sse Reques	n
Filed  Revenue Increase (in millions) 1.2  Percent Increase 1.2  Rate Base (in millions)  ROE  GMO Cost of Debt	1/30/2018 (\$2.4) (0.32)% \$1,908 9.85% 5.06%	\$15.3	S10.0	\$1.1	\$0.3	
GMO Common Equity Ratio GMO Rate of Return Test Year	54.4% 7.66% 6/30/2017		a de Heine e		4 - 4 - 7	
Proposed True-Up Date Anticipated Effective Date of New Retail Rates Case Number	6/30/2018 12/29/2018 ER-2018-0146	infrastructure Investments	Transmission and Distribution	Net Fuel and Purchased Power <sup>2</sup>	Other	Tax Cut Sayings



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This summary of the rate request clearly depicts the rate case drivers associated with this request which include the additional infrastructure investments, including the expected CIS project completion, since the 2016 case. In addition, the Company continues to experience increases in regional transmission organization ("RTO")-billed transmission costs that have a significant impact on the earnings of the Company. In addition, the average use per customer has remained flat or decreased among customer classes in recent years.

Company witness Ronald A. Klote's Direct Testimony supports the cost of service and revenue requirement determination, which is included in his Schedules RAK-1 through RAK-3.

1	Q:	What is the effective date of the Company's proposed tariffs filed in this case?
2	A:	The tariffs bear an effective date of March 1, 2018. The Commission can suspend this
3		filing up to an additional ten months beyond this effective date. This would place the
4		expected effective date of new rates on or about December 29, 2018.
5	Q:	What is the return on equity ("ROE") GMO is requesting in this case?
6	A:	GMO is requesting an ROE of 9.85%. KCP&L witness Robert B. Hevert presents in his
7		Direct Testimony his cost of capital study results and recommendations in support of an
8		ROE range of 9.75-10.50%. Mr. Hevert's recommended ROE range and specific 9.85%
9		ROE recommendation reflect analytical results based on a proxy group of electric
10		utilities, and takes into consideration the Company's risk profile, including the regulatory
11		environment in which the Company operates and its generation portfolio.
12	Q:	What is the equity ratio in the capital structure GMO is requesting in this case?
13	A:	GMO is requesting a capital structure comprised of 54.40% common equity based on the
14		projected GMO capital structure as of June 30, 2018. GMO witness Robert Hevert
15		presents in his Direct Testimony his cost of capital study results and recommendations
16		based on the Company's requested capital structure.
17	Q:	What is the cost of debt in the capital structure GMO is requesting in this case?
18	A:	The cost of debt in this case is 5.06% and is addressed by GMO witness Robert Hevert in
19		his Direct Testimony
20	Q:	With the cost of equity and capital structure described above, what is the resulting

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A:

rate of return?

The requested rate of return in this rate case is 7.66%.

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A:

#### MAJOR CASE DRIVERS

2	Q:	Please elaborate on	the major drivers	s underlying GMO's	proposed rate increase?
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There are three primary drivers underlying this rate increase request inclusive of the rebase of costs under the FAC and the estimated impact of the Tax Cuts and Jobs Act of 2017.

First, since the July 31, 2016, true up date in GMO's last general rate case, the Company has made infrastructure investments in its works and systems to ensure the reliability, security, and service customers require and expect. While electricity is still delivered via poles and wires much as it has been for decades, the service customers expect has become in large part a function of technology, requiring significant investments in both new systems and upgrades/maintenance of existing systems. The Company is investing in its systems to maintain high levels of customer service and reliability as evidenced by its current upgrade to the customer information and billing systems including system enhancements to be compliant with CIP/cyber and upgrades to its Meter Data Management systems. See the Direct Testimony of Company witnesses Charles Caisley and Forrest Archibald for more explanation on the customer service system enhancements.

Second, the Company continues to experience significant increases in transmission costs paid to RTOs, primarily SPP, year-over-year. SPP's regional transmission upgrade projects are being planned, constructed and billed to SPP members in order to expand and enhance the ability for the SPP transmission footprint. SPP's regional transmission plan provides for regional transmission expansion and a detailed list of projects in order to achieve the plan. As these projects are placed in service, GMO

is paying its share of the costs of the expansion charged under SPP's FERC-approved tariff. This is more fully addressed in the Direct Testimony of GMO witness Ronald Klote.

Additionally, GMO is requesting recovery of a portion of the transmission services to Crossroads generating plant. This is more fully addressed in the Direct Testimony's of GMO witnesses Tim M. Rush and Burton Crawford.

Third, as discussed in more detail in the Direct Testimony of GMO witness Albert R. Bass, Jr., GMO is experiencing flat to declining average use per customer since 2012 whereas in years prior to 2008, GMO's average use per customer was increasing per year. This fundamental change in GMO's operating environment means that revenue growth can no longer be relied upon as a means of offsetting future cost increases and requires a re-evaluation of the manner in which GMO's rates are set

As discussed later in my testimony, the estimated impact of the Tax Cuts and Jobs Act of 2017 has significantly decreased the revenue requirement calculated in this case. GMO believes that its customers should benefit from the reduction in corporate federal income tax rates. The Company expects to work with the parties to this case and fully reflect the impacts of this new law in rates set in this rate case proceeding. In early January 2018, the Company provided assurance that customers would experience the full benefits of this new tax law. The impact of this tax change will take several months to resolve, but, in determining how the tax reduction will impact rates, GMO is requesting that the Commission review and update all costs necessary to serve GMO's customers.

While making sure customers receive the benefit of the lower taxes, I want to emphasize that the three major case drivers of the rate increase in this case are significant examples of regulatory lag, which impedes GMO's ability to achieve its Commission authorized returns. Consistent with my testimony in the 2016 Rate Case, GMO continues to experience regulatory lag in the area of transmission expenses consistent with results over the last several years. From the period 2009 to 2016, the Compound Annual Growth Rate for transmission expense was 10.1%<sup>1</sup>. Significant growth in costs such as these create regulatory lag which prevents the Company from having a reasonable opportunity to earn its authorized return on equity.

#### TAX CUTS AND JOBS ACT OF 2017

8 Q: Please provide a brief history of the legislation.

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- 9 A: On December 22, 2017, President Trump signed the Tax Cuts and Jobs Act of 2017.
- 10 Q: Please list the different components of the bill impacting the revenue requirement calculation.
- 12 A: The reduction of the federal tax rate to 21% from 35% effective on January 1, 2018 is the primary component of the legislation which will impact the revenue requirement model.
- Yet, there will also be an amortization of excess deferred income taxes that will need to be reflected in the revenue requirement calculation.
- 16 Q: Please explain how the revenue requirements model reflects the effects of Tax Cuts17 and Jobs Act.
- 18 A: The revenue requirement model has been updated to include the reduction of the overall
  19 income tax rate (including state income taxes) used to compute income tax expense in
  20 cost of service from 38.39% to 25.45%. This results in a significant reduction in income
  21 tax expense. Secondly, the income tax expense has also been adjusted for an estimated
  22 amount of excess deferred income taxes amortized back to customers. This amortization

<sup>&</sup>lt;sup>1</sup> Based on FERC Form 1 data from 2007 to 2016.

represents a portion of the accumulated deferred income taxes previously recovered from customers but not yet paid to the Internal Revenue Service ("IRS"). Since these taxes will now not be paid to the IRS, they will be given back to customers over the appropriate time period. The estimated annual amount of excess deferred income taxes related to plant temporary differences has been computed using the normalization rules required by the Tax Cut and Jobs Act. Amortization of other excess deferred income taxes related to non-plant temporary differences has been computed using various periods depending on the item it relates to. Please see the testimony of GMO witness Ronald Klote for more details.

10 Q: Please address the impact of the Tax Cuts and Jobs Act of 2017 from effective date
11 of the law to the effective date of rates in this case.

- A: In its revenue requirement filing, the Company has reflected its estimate of the tax savings that customers will experience beginning with the rates effective date of this case. The reduction of the federal tax rate in 2018 to 21% and an estimate of the annual amount of amortization related to excess ADIT (included in certain other amortizations) created as a result of the legislation is included in the income tax expense calculation. In addition, GMO will work with parties of this case to determine the actual impact of the tax cuts beginning January 1, 2018 and reflect these changes in the final true-up of this case based on a review of all costs to serve customers.
- Q: Please provide an estimate of the impact of the Tax Cut and Jobs Act of 2017 on the revenue requirement model.
- 22 A: The Tax Cut and Jobs Act of 2017 decreased our requested revenue increase by an estimated \$29.1 million.

#### RECENT GMO INITIATIVES

- Q: Has GMO undertaken initiatives in recent years that demonstrate its focus on serving customers?
- 4 A: Yes. GMO has been, and remains, focused on meeting its customers' needs. GMO has 5 implemented renewable energy resources and energy efficiency as well as maintaining a 6 highly reliable system, in order to meet customers' needs in both the near-term and the 7 long-term. GMO has installed Automated Meter Infrastructure ("AMI", also known as 8 smart meter) technology in its Kansas City metropolitan service areas. GMO has plans in 9 place for the installation of 140,000 units in its rural service areas. GMO is projecting to 10 have these installed by the end of 2019. In addition, the Company is currently 11 implementing a new Customer Information System ("CIS") which will provide a more 12 robust customer experience with more self-service options and enhance the customer care 13 and billing operations of the Company. See the testimony of Company witnesses Forrest 14 Archibald and Charles Caisley for more explanation of the CIS implementation.
- 15 Q: Has the Company continued to develop its renewable energy portfolio?
- 16 A: Yes. In addition to the almost 1,900MW of renewable energy capacity owned or under
  17 contract by GPE and its operating utilities that was discussed earlier, GMO has paid out
  18 \$50 million in solar rebates to eligible customers since the Solar Photovoltaic Rebate
  19 Program tariff was initiated in 2010.
- 20 Q: Please discuss GMO's achievements in the area of energy efficiency.
- A: GMO has grown its DSM portfolio through its Missouri Energy Efficiency Investment

  Act ("MEEIA") programs. Through December 31, 2017, GMO spent \$97.4 million with

367.3 million kWh in net energy savings and 139.6MW of net demand reduction through its MEEIA Cycle 1 and Cycle 2.

GMO is studying and proposing to implement Residential Time of Use ("TOU") rates in Missouri. These include pilot programs for a Demand Rate, a TOU Energy Rate and a TOU Energy and Demand Rate.

GMO is working to offer pilot programs for a Renewable Energy Rider to C&I Customers and a Solar Subscription Program Rider available to all customers subject to terms of its proposed tariffs. Three other rate design initiatives include a Standby Tariff Rider (new in GMO and KCP&L-KS and modified for KCP&L-MO), an EV Charging Tariff and LED Area Lighting Rates. Additionally, GMO is proposing a change in its line extension program tariff to address underutilized infrastructure.

- 12 Q: Can you provide additional examples of how GMO maintains focus on meeting the needs of its customer base?
- 14 A: Yes. Although all the things we do in this regard are too numerous to discuss comprehensively here, the following are examples:
  - We continually monitor the reliability of our service via several metrics, including System Average Interruption Frequency Index ("SAIFI"), System Average Interruption Duration Index ("SAIDI"), and Customer Average Interruption Duration Index ("CAIDI"). SAIFI measures the average frequency of outages that customers on our system may experience in a year. We have several programs aimed at reducing the frequency of outages our customers experience including our vegetation and tree trimming program and our worst performing circuit program. CAIDI measures the average duration of outages that impact

customers. We study this metric to adjust staffing levels at our service centers seasonally and we incentivize certain workgroups based on the Company's performance in this metric. SAIDI is a measure that combines both frequency and duration for a 'total picture' view of our reliability. This metric and its trends are studied to determine how our reliability is performing over time as a company. It is also used to track storm impacts and helps the Company identify business processes that minimize the effect of outages on our customers.

We also know that contact center performance is important to our customers and
monitor that performance using statistics including Abandon Rate, Average Speed of
Answer and Service Level (i.e., percentage of calls answered within 20 seconds).
 The Company's contact center has consistently provided quality service and
performance over the past several years.

## Q: Has the Company taken steps to assist its low-income customers?

A:

The Company has continued its Economic Relief Pilot Program ("ERPP"). The ERPP is a credit that reduces electric bills for low-income customers. Low income customers can receive up to a sixty-five dollar (\$65.00) monthly credit. GMO will apply the monthly credit based on the average of the low income qualifying customer's last twelve monthly bills. The current total annual Commission approved funding is \$788,019, of which 50% is being funded by shareholders and 50% funded by GMO's customers. The Company is requesting continuation of its ERPP.

1 Q: Does the Company participate in other programs designed to assist its low-income

2 customers?

A:

Q:

A:

A: Yes. The Company participates in Low-Income Weatherization Programs designed to assist low-income customers with weatherization of their homes. Additionally, the Company offers the Dollar-Aide Program, whereby customers may contribute on their bill to help low-income residents pay their heating, cooling and water bills. The Company also contributes to the Dollar-Aide Program. The Company also actively participates in community action programs, encourages volunteerism among its employees, and makes charitable contributions intended to benefit various segments of low-income and elderly customer groups.

Earlier in your testimony you mentioned GPE's pending acquisition of 100% of the stock of Westar Energy, Inc. Please describe the Company's commitment to maintain continued focus on customers both during the acquisition process and after it closes.

Our employees understand that as a provider of electric service that is essential to modern life, GMO has a very specific responsibility upon which our customers depend. On behalf of all of the Company's employees, our management team takes that responsibility very seriously and continues to work hard to ensure that we maintain our focus on day-to-day operations through the merger approval and integration process.

20 CONCLUSION

21 Q: Do you have concluding remarks for the Commission's consideration?

Yes. In this case, the Company is asking for recovery of costs necessary to provide longterm, safe and reliable energy to the customers of GMO. Many of these costs are federal and state-mandated and outside the control of the Company as well as costs incurred to continue to provide the quality of service that GMO's customers need and expect.

Importantly for customers, this rate case serves as the appropriate vehicle to provide the benefit of the Tax Cuts and Jobs Act of 2017 back to customers. Although there have been costs significantly increasing in some areas of the Company, the impact of the federal tax decreases has mitigated the impact of those increases in this rate request. GMO believes it is appropriate to provide these tax cut benefits back to customers through the rate case process.

Q: Does that conclude your testimony?

10 A: Yes, it does.

# BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the Matter of KCP&L Greater Missouri Operations Company's Request for Authority to Implement A General Rate Increase for Electric Service  Case No. ER-2018-0146  Case No. ER-2018-0146
AFFIDAVIT OF DARRIN R. IVES
STATE OF MISSOURI ) ss
COUNTY OF JACKSON )
Darrin R. Ives, being first duly sworn on his oath, states:
1. My name is Darrin R. Ives. I work in Kansas City, Missouri, and I am employed
by Kansas City Power & Light Company as Vice President – Regulatory Affairs.
2. Attached hereto and made a part hereof for all purposes is my Direct Testimony
on behalf of KCP&L Greater Missouri Operations Company consisting of twenty
( <u>20</u> ) pages, having been prepared in written form for introduction into evidence in the above-
captioned docket.
3. I have knowledge of the matters set forth therein. I hereby swear and affirm that
my answers contained in the attached testimony to the questions therein propounded, including
any attachments thereto, are true and accurate to the best of my knowledge, information and
belief.  Darrin R. Ives
Subscribed and sworn before me this 29 day of January 2018.  Notary Public
My commission expires: 4/24/201  ANTHONY R WESTENKIRCHNER Notary Public, Notary Seal State of Missouri Platte County Commission # 17279952 My Commission Expires April 26, 2021