Exhibit No.:

Issues: Legal Fees; Midwest ISO;

Environmental Expense; Fuel Costs for Coal Inventory;

Payroll; Incremental Overtime

Witness: JOHN P. CASSIDY

Sponsoring Party: MoPSC Staff
Type of Exhibit: Surrebuttal Testimony

Case No.: EC-2002-1

Date Testimony Prepared: June 24, 2002

## MISSOURI PUBLIC SERVICE COMMISSION UTILITY SERVICES DIVISION

SURREBUTTAL TESTIMONY

OF

JOHN P. CASSIDY

FILED<sup>3</sup>
JUN 2 4 2002

Missouri Public Service Commission

UNION ELECTRIC COMPANY, d/b/a AMERENUE

CASE NO. EC-2002-1

Exhibit No. 73 NP

Date 1/10/02 Case No. EC-2002-1

Reporter Ken

Jefferson City, Missouri June 2002

NP

\*\*Denotes Proprietary Information\*\*

\*\*Denotes Highly Confidential Information\*\*

#### **BEFORE THE PUBLIC SERVICE COMMISSION**

#### OF THE STATE OF MISSOURI

The Staff of the Missouri Public Service Commission,	ce ) Case No. EC-2002-1
Complainan vs.	t, )
Union Electric Company, d/b/a AmerenUE,	)
Responden	t.
AFFIDAVIT OF JOH	HN P. CASSIDY
STATE OF MISSOURI ) ss.	
COUNTY OF COLE )	
preparation of the following Surrebuttal Testimon	that the answers in the following Surrebuttal edge of the matters set forth in such answers;

Subscribed and sworn to before me this

\_ day of June, 2002.

CHARLO OTARY SEAL OF MISCOURS

TONI M. CHARLTON NOTARY PUBLIC STATE OF MISSOURI COUNTY OF COLE My Commission Expires December 28, 2004

1	TABLE OF CONTENTS OF
2	SURREBUTTAL TESTIMONY OF
3	JOHN P. CASSIDY
4	UNION ELECTRIC COMPANY
5	d/b/a AMERENUE
6	CASE NO. EC-2002-1
7	LEGAL AND ENVIRONMENTAL EXPENSES
8	Environmental17
9	Legal
10	MIDWEST ISO21
11	FUEL COSTS FOR COAL INVENTORY23
12	INCREMENTAL OVERTIME – CALLAWAY REFUELING
13	PAYROLL 29
14	OTHER CORRECTIONS AND CHANGES TO STAFF'S CASE30
15	

#### İ SURREBUTTAL TESTIMONY 2 **OF** 3 JOHN P. CASSIDY 4 UNION ELECTRIC COMPANY 5 d/b/a AMERENUE 6 CASE NO. EC-2002-1 7 Q. Please state your name and business address. 8 A. John P. Cassidy, 815 Charter Commons, Suite 100B, Chesterfield, Missouri 9 63017. 10 Q. By whom are you employed and in what capacity? 11 A. I am employed by the Missouri Public Service Commission (Commission) as 12 a Regulatory Auditor. 13 Q. Are you the same John P. Cassidy who has previously filed direct testimony in 14 this case? 15 A. Yes, I am. 16 Q. What is the purpose of your surrebuttal testimony? The purpose of this surrebuttal testimony is to respond to the rebuttal 17 A. 18 testimony of Company witness Martin J. Lyons regarding legal expense and environmental 19 expense. My surrebuttal testimony will also address the rebuttal testimonies of Company 20 witnesses Warner L. Baxter and David A. Whiteley regarding the issue of the Midwest ISO 21 exit fee. Lastly, this surrebuttal testimony will address Company witness Gary S. Weiss's 22 rebuttal testimony regarding the issues of fuel costs for coal inventory, payroll and the 23 incremental overtime associated with the Callaway refueling.

Q. What is your response to the rebuttal testimony of Company witnesses Baxter, Lyons, Weiss and Whiteley regarding the issues of legal expense, environmental expense, Midwest ISO exit fee, fuel costs for coal inventory, payroll and incremental overtime associated with Callaway refueling?

A. The Staff disagrees with the reasoning stated in the rebuttal testimonies of all of these witnesses regarding their proposed ratemaking treatment of these expenses. The Staff will address the rebuttal testimony of each Company witness and will also respond to some specific comments made by each witness in their respective rebuttal testimony.

Q. Are you adopting any of the direct testimony sponsored by the Staff in this proceeding?

A. Yes, I am. Due to medical reasons, I am adopting the portions of the direct testimony of Staff Accounting witness Doyle L. Gibbs that concerns the issue of payroll and the related incremental overtime associated with the Callaway refueling.

#### LEGAL AND ENVIRONMENTAL EXPENSES

Q. In his rebuttal testimony, Company witness Lyons voices his support for the Company's adherence to Generally Accepted Accounting Principles (GAAP) when accounting for legal and environmental expenses for financial accounting purposes. Is the Staff proposing that the Company deviate from GAAP for financial reporting purposes?

A. No. The Staff is not requiring or even suggesting that the Company deviate from GAAP for financial reporting purposes. To be more specific, the Company is allowed to recognize and book an estimate of costs for liabilities it expects to incur in a future period if those amounts can be reasonably estimated, under GAAP. The Staff is not proposing any modifications to the Company's financial reporting procedures. The Staff is noting that the

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accrued amounts for legal and environmental expenses, which the Company reflected in the test year, are not representative of ongoing levels.

Q. On what basis does the Staff support its adoption of the cash basis approach for legal and environmental expenses which Company witness Lyons represents as a departure from GAAP?

The Staff's position is that using a cash basis approach for the expenses is A. more reasonable than an accrual approach for ratemaking purposes. It should be noted, however, that the Staff's approach is not inconsistent with GAAP, because of Statement of Financial Accounting Standards No. 71, "Accounting for the Effects of Certain Types of Regulation" (FAS 71). FAS 71 is a universally accepted GAAP standard, which is not mentioned in Mr. Lyons' rebuttal testimony. FAS 71 affords that regulatory commissions are not controlled by the other FAS because these standards were not designed to be appropriate for setting rates in the context of ratemaking proceedings. Therefore, the Staff's use of the cash basis of accounting is not "arbitrary and without foundation" as Company witness Lyons suggested in his rebuttal testimony on page 14, line 13, nor is it "some homecooked methodology" as he indicated on page 15, line 6 in his rebuttal testimony. The Staff uses a cash basis of accounting to establish an objective basis for purposes of determining an ongoing level of expense. The cash basis is less subjective than the Company's approach and it avoids the potential of accruals being used to achieve a predetermined ratemaking result. The actual cash basis provides the data to properly normalize and annualize the cost level included in rates. This process eliminates management discretion to increase or decrease an accrual for future unknown events.

Q. Does the Staff agree with Company witness Lyons' explanation as to why the Commission should be wary of Staff's departure from GAAP?

A. No. Company witness Lyons states in his rebuttal testimony on page 13, lines 23-25, "Whatever principles the Staff is following, if they may be called principles, it is clear that they are not any generally accepted or universally recognized method of accounting." Mr. Lyons continues on page 14, lines 12-13 with the following, "In short, the Staff's departure from GAAP, the generally accepted accounting standard, is arbitrary and without foundation." Yet as was explained in the previous question and answer, the Staff bases its recommendation to use the cash basis of accounting on sound ratemaking theory. The Staff's position is not acceptable to the Company, but it is consistent with GAAP, especially the portion of GAAP directly related to this proceeding. Staff witness Mark L. Oligschlaeger addresses FAS 71 and the relationship of GAAP with regard to ratemaking practices in greater detail in his surrebuttal testimony.

The Staff's adjustments are based on traditional sound regulatory practices such as the use of the known and measurable standard. Costs should only be considered for regulatory purposes if the event giving rise to the cost is highly probable to occur and the impact on ongoing cost of service can be measured with a high degree of accuracy.

- Q. Has the Commission commented on the relationship of GAAP to ratemaking and relying on sound regulatory practices for purposes of determining rates in a regulated environment?
- A. Yes. In Case No. TR-93-181 et al., involving United Telephone Company (UTM), the Commission dealt with a post-retirement employee benefits (OPEBs) issue. The Commission sided with the Staff's approach of using a cash basis rate treatment for these

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costs, as opposed to the Company's proposed accrual method of accounting for OPEBs using FAS 106, "Employers' Accounting for Postretirements Benefits Other Than Pensions."

The following was taken from the Commission's Report And Order from that case:

The Public Service Commission has been charged with the responsibility of regulating the various investor-owned utilities to achieve fairness and balance between the interests of the ratepayers and shareholders and to insure that safe, economical and efficient utility service is provided to the public. Inherent in that responsibility is the obligation to set rates at levels that reflect the cost of service and duly compensate the shareholders for their investment, but protect the ratepayer from abuses of the natural monopoly. The Commission believes that allowing the FAS Board to dictate such a profound effect in rates, and in the balance maintained by the Commission between the ratepayer and the utility through the ratemaking process, without the benefit of the due process normally accorded both the company and the ratepayer in Missouri would usurp the powers and duties of the Commission and violate the clear mandate of the people of the state in giving this Commission its responsibility. The FAS Board is neither elected by nor representative of any constituency. It is the opinion of this Commission that, to allow such a body to simply dictate a rate outcome so far-reaching and expensive to the citizens of Missouri, could well be characterized as an abrogation by the Commission of the public trust placed in it. This is wholly unacceptable to this Commission.

- Q. Are the levels of expense included by the Staff for legal and environmental expenses under the cash basis approach appropriate for regulatory purposes?
- A. Yes. The Staff has been conservative in its use of the cash basis accounting approach. For legal expenses, the Staff exhibited this conservatism by including one of the highest annual levels of actual legal expense that the Company has incurred during the last five years. Please refer to Schedule 1 attached to this surrebuttal testimony which shows a comparison of the Staff and Company legal expense position at issue as well as a comparison to a three year and a five year average. Similarly, the Staff has been conservative in its cash basis treatment for environmental expense by including one of the highest annual levels of actual environmental expense that the Company has incurred during the last ten years. Also,

the Staff has included an annual level of environmental expense that represents 88% of what the Company has actually spent in total on environmental expense during the past ten years. Please refer to Schedule 2 attached to this surrebuttal testimony which shows a comparison of the Staff and Company environmental expense position at issue as well as a comparison to a three year average, a five year average and total actual environmental expense during the past ten years. Furthermore, the Company does not dispute the amount of Staff's cash basis levels or that these amounts represent ongoing levels of expense anywhere in their rebuttal testimony.

Q. In general, what problems exist with Company witness Lyons' accrual method of accounting for purposes of determining rates?

A. Accrual basis accounting inherently uses an estimate of future costs that have not yet occurred and are not a factor in the actual operations that existed during the test period being examined, making it a "hypothetical" method or approach. Company witness Lyons admits to the shortcomings of his approach on page 19, lines 8-10 "... the accrual basis of accounting requires some attempt at a forward looking estimation of anticipated cash flows associated with known liabilities (i.e. incurred costs)." This is an inherent flaw in using the accrual method to account for legal and environmental expenses in a regulatory environment. Rates should be based on actual known and measurable costs, which the cash basis of accounting provides. Rates should not be based on Company's attempts to estimate what costs will be at some undetermined time in the future as the Company's hypothetical method provides. Furthermore, if granted the regulatory approval to include hypothetical levels of legal and environmental expense in the cost of service calculation, the Company would be granted a "blank check." This blank check would give the Company the incentive

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to "fill in the blank" with an overestimate for future anticipated liabilities such as legal and environmental expense and immediately correct the test year levels after the period occurs or rates are set. The Staff believes ratepayers must be protected from the Company's proposed blank check hypothetical approach, which would force them to pay for potentially inflated predictions of future expenses, which may or may not ever materialize at some undetermined time in the future.

Q. Has the Commission ruled against the inclusion in rates of estimated future expenses in other rate proceedings?

Yes. In Case No. ER-2001-299, involving The Empire District Electric A. Company (Empire), a case in which Company witness Lyons submitted testimony, the Commission found that depreciation rates should not include estimated future costs and that the appropriate time to consider such cost is when they are known and measurable. The depreciation issue in the Empire case exactly mirrors the Staff's cash basis versus the Company's hypothetical method at issue in this current case involving AmerenUE. In the Empire Case, Empire predicted certain future events (the timing and amount of major maintenance projects and the amount of net salvage to be incurred related to current plant in service) in determining depreciation expense. In contrast, the Staff relied on data from past and current events to determine depreciation expense, which did not require the estimation of costs that may be incurred at an unknown date in the future. This is precisely the problem at hand in the current case. Company witness Lyons proposes to use a hypothetical method of accounting for ratemaking purposes, for both legal and environmental expense, which relies on estimates of future expenses, to be paid out at a date which is undetermined and unknown. Furthermore, the Company's estimated future levels of

hypothetical legal and environmental expense may or may not ever materialize. The Staff proposes the cash basis method, for both legal and environmental expense, which relies on actual, known and measurable data that has already occurred to determine ongoing levels of expense for these categories. The Commission took a dim view of using estimated future costs to set rates in the Empire case, as can be seen from the following excerpt taken from its Report And Order in Case No. ER-2001-299:

Because Empire's approach requires that both the date each future major maintenance cost will be incurred and the magnitude of those costs be projected, the Commission finds it to be too speculative. The Commission finds that depreciation rates should not include these estimated future costs and that the appropriate time to consider such costs is when they are known.

The Staff and Empire also disagree on whether depreciation rates should include net salvage. Inclusion of net salvage value creates the need to project the date that plant will be removed, the cost of removal at the time it is removed and the gross salvage value, for plant that may never be removed or at least not be removed for some considerable time after it is retired... This uncertainty provides sufficient grounds to reject Empire's determination of net salvage cost. The Staff's approach of treating net salvage cost as an expense based on Empire's recent historical data reduces this uncertainty... The Commission finds that net salvage cost considered in setting rates should be based on historical net salvage cost that Empire has actually incurred in the recent past and that it should be treated as an expense.

The Staff's cash basis approach for legal and environmental expense is entirely consistent with the Commission's ruling on depreciation expense and net salvage cost in Case No. ER-2001-299, involving Empire. However, the Company's proposed hypothetical approach for legal and environmental expense contradicts the Commission's Empire Order in this current situation involving very similar circumstances, because it seeks to estimate unknown costs, which might occur at some unspecified dates in the future. Finally, not only is Mr. Lyons' hypothetical approach attempting to include costs that are unknown in amount

and date of occurrence, his approach runs the risk of including expenses in the ongoing cost of service that may never materialize.

- Q. In what other cases has the Commission ruled against the inclusion in rates of estimated future costs?
- A. In Case No. GR-96-285, involving Missouri Gas Energy (MGE), the Commission ruled in favor of the Staff's use of cash basis ratemaking for injuries and damages expense. In that case, the issue revolved around determining injuries and damages expense for the purpose of establishing MGE's rates. MGE proposed to include in its test year all paid losses as well as amounts that MGE accrued to pay losses which have occurred, but for which payment was yet to be made. Again, the Commission ruled against an accrual approach in favor of using actual historical costs, as the following excerpt from that Order demonstrates:

MGE's approach to this issue is not tenable because it would include paid losses, as well as incurred but not paid losses...The Commission finds that the approach utilized by the Staff is the most reasonable one presented because it relies on the actual historical experience of MGE while operating in the State of Missouri.

In Case No. ER-93-41, involving St. Joseph Light & Power Company (SJLPC), the Commission ruled in favor of the Staff's cash basis accounting method for OPEBs. In that case, the Commission ruled as follows:

The Commission finds that the cash basis accounting method is the appropriate method to determine OPEB expense for ratemaking purposes. In addition, the Commission will authorize SJLPC to continue to use the pay-as-you-go method for calculating the amounts charged to post-retirement benefits expenses other than pensions on its financial statements, based on actual payments to retirees. The difference between the expense amount calculated under FAS 106 and the pay-as-you-go amount shall be booked to the Uniform System of Accounts No. 186, Miscellaneous Deferred Debt, as a regulatory asset.

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In Case No. TR-93-181 et. al., involving United Telephone Company (UTM), 1 the Commission dealt with another OPEBs issue that involved cash basis accounting as 2 opposed to the accrual method of accounting using FAS 106 in accordance with GAAP. The 3 following are excerpts taken from the Commission Report and Order from that case: 4 5 It is UTM's position, as supported by intervenors SWBT and GTE, that all FASB pronouncements are considered part of the generally 6 accepted accounting principles (GAAP) currently in use by both the 7 regulated utilities and the Commission. UTM is of the opinion that the 8 9 Commission is obliged to accept FAS 106 as part and parcel of the 10 GAAP standards... 11 UTM maintains that the use of GAAP standards are required by the Securities and Exchange Commission in conjunction with the external 12 13 auditing of investor-owned companies... 14 In addition, UTM argues that accrual accounting for OPEBs properly matches the cost of providing service with the revenues received for 15 that service. This is commonly referred to when discussing the OPEB 16 issues as "intergenerational equity." UTM feels this will match the "cost causer with the cost payer." In addition, as the result of the 17 18 19 rising cost of medical care, UTM maintains that the accrual method 20 will avoid extraordinary cost to ratepayers at some time in the future, when those costs are actually incurred. Finally, UTM states that, to 21 22 avoid inaccurate estimates as the result of the inherent uncertainty 23 regarding actuarial assessments, the accrual amount for OPEBs will be adjusted annually. 24 25 The Staff and OPC are opposed to any form of accrual accounting for 26 OPEBs. The Staff takes the position that the Commission should 27 maintain pay-as-you-go accounting for the expense level of non-28 pension benefits including in the revenue requirement determination... 29 The Staff disagrees with UTM in its contention that the accrued 30 amount under FAS 106 is known and measurable. The Staff points out 31 that the ability to make an actuarial calculation for OPEBs does not 32 make them known and measurable for ratemaking purposes...The 33 Staff states that the actuarial calculations themselves may be correctly 34 done, but the costs and expenses are incapable of being measured. 35 Assumptions must be made to make these actuarial calculations.

After an in-depth review of the issues and testimony surrounding the

proposed adoption of FAS 106, the Commission reaffirms its current

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position. For ratemaking purposes, the pay-as-you-go method will continue to be used for OPEBs. ...

 In summary, the Staff's cash basis approach for both legal and environmental expense follows previous Commission precedent in similar situations in cases involving Empire, MGE, SJLPC and UTM. In all of these cases, the Commission ruled against including in rates hypothetical estimates of future costs because they were not known and measurable and because of the uncertainty of whether the costs will ever really be incurred. In all of these cases, the Commission found that traditional regulatory practices involving the known and measurable standard, and the use of actual historical expenses levels that the cash basis method provides, was superior to reliance on GAAP for purposes of determining rates.

- Q. Does Mr. Lyons' rebuttal testimony contradict the Commission's view of using uncertain future cost estimates to establish ongoing rates?
- A. Yes. In several places in his testimony this contradiction can be found as the following examples demonstrate:

Staff's recommendation of the cash basis... recommends setting rates on a purely backwards looking, inductive basis, rather than a forward-looking basis.... Lyons page 18 lines 14, 16-17.

A utility such as AmerenUE frequently incurs costs, the cash impacts of which will not be borne by the Company for some years to come. For instance, environmental and legal liabilities may not be satisfied for up to and over five years. Lyons page 18, lines 18-20.

More importantly, as I will explain in more detail below in rebutting specific adjustments, the accrual basis of accounting requires some attempt at a forward looking estimation of anticipated cash flows associated with known liabilities (i.e. incurred costs). For instance, the Company's accrual for injuries and damages is based on estimates of legal liability made by those intimately familiar with the likely exposure in any given case. Lyons page 19, lines 7-12.

Accrual accounting, on the other hand, ...attempt[s] to estimate probable cash flows to be paid in a future period. Lyons page 21, lines 16-17.

- Q. Does Company witness Lyons acknowledge that the Staff's cash basis method of accounting for legal and environmental expense is based on actual, known and measurable costs?
  - A. Yes. Company witness Lyons states on page 21, lines 2-5 the following:

    While the Staff's adjustment is indeed based on actual known and measurable cash flows associated with costs long since incurred in the provision of electric service Staff makes no attempt to relate those cash flows to the costs of any future period.
- Q. What is the Staff's response to Company witness Lyon's assertion that the Staff's cash basis approach "makes no attempt to relate those cash flows to the costs of any future period?"
- A. The Staff disagrees with Company witness Lyons that the cash basis approach of using actual known and measurable expenses to determine rates will not necessarily relate to what will take place in the future. These costs are the best indication of future ongoing cost based upon the data available. Mr. Lyons has provided no information to indicate that historical levels will not continue into the future. The Staff's cash basis approach provides a method of determining rates based on known and measurable costs, which is consistent with previous Commission orders in similar circumstances, as opposed to the Company's method of using hypothetical estimates.
- Q. Does AmerenUE consistently apply its use of accrual accounting to all of its areas of expense?
- A. No. When asked if AmerenUE accrues for costs associated with the Callaway refueling, an event that happens every eighteen months, the Company indicated that no

Staff Data Request No. 182:

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Based upon my research, a decision was made by Senior Management to book Callaway refueling costs as they actually were incurred. AmerenUE has not accrued for future period expenditures, if the service or material has not been received/performed in the current period.

accruals are performed. The following is Company's response to Staff's inquiry contained in

This example illustrates the inconsistency with which the Company applies accrual accounting. AmerenUE is unwilling to accrue for expenditures associated with the Callaway refueling that it knows will be incurred within eighteen months, but it is willing to accrue for both environmental and legal expenses which take several years until services are received (see Lyons page 18, lines 18-20), if they are ever received. Please refer to the Company's response to Staff Data Request No. 182, which is attached as Schedule 3, to this surrebuttal testimony.

- Q. During the next two years, what is the level of electric related environmental liability expense exposure that the Company possibly may incur related to environmental cleanup?
- A. In the response to Staff Data Request No. 37 in Case No. EC-2002-1, the Company indicated that the most it would spend on cleanups at Sauget areas 1 and 2 would be between \*\* P \*\* over the next two years.
  - Q. When did the contamination of the Sauget areas 1 and 2 occur?
- A. The Company has indicated to the Staff that Sauget area 1 was originally contaminated during the 1920's while Sauget area 2 was contaminated during the 1960's and 1970's. AmerenUE only became aware that the United States Environmental Protection Agency (EPA) and the United States Department of Justice (DOJ) had named them as a potentially responsible party to the environmental cleanup during the year 2000.

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Q. Mr. Lyons states on page 21, lines 16-18 that "Accrual accounting...attempt[s] to estimate probable cash flows to be paid in a future period, and to recognize those costs when they are incurred in the provision of electric service."

Does Mr. Lyons hypothetical method truly "recognize costs when they are incurred in the provision of electric service?"

No. The Staff contends that Mr. Lyons' proposed hypothetical method does A. not truly recognize costs when they are incurred. Mr. Lyons' hypothetical method of accounting for environmental expenses only attempts to match costs with ratepayers who were customers at the time the Company became aware of its potential responsibility as a party to an environmental contamination, which actually occurred decades ago. To achieve intergenerational equity, this matching would require holding ratepayers who were customers at the time the actual contamination took place as being responsible for the environmental cleanup, since they were the actual customers of the Company when the events triggering this environmental cleanup expense occurred. Mr. Lyons fails to recognize that his method still does not truly address the intergenerational equity problem. The ratepayers he is asking to pay for the liability are those who happened to exist when another event occurred, namely, the Company gaining knowledge of their being a potentially responsible party to the liability of cleanup. These ratepayers are not the same ratepayers who were customers when the contamination occurred decades ago. Mr. Lyons' method is also not fair or consistent with an intergenerational equity viewpoint like the Staff's that requires ratepayers who are customers at the time the environmental costs are actually known and measurable, to bear these costs. This is true because the costs proposed for inclusion by Mr. Lyons are so speculative that they may never occur.

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Q. How does the Staff respond to Company witness Lyons' point that because of the length of time associated with environmental remediation projects, postponement of recovery in rates until environmental liabilities are actually paid (i.e. a cash basis is used), requires ratepayers who did not benefit from the Company's actions to pay for those actions?

The Company does not truly match environmental expenses to the ratepayers A. who were customers at the time when the environmental contamination took place. Customers rarely achieve true intergenerational equity. Intergenerational equity requires a highly speculative estimate to quantify a future expenditure. There is a high probability the estimate will require adjustment in the future. Therefore the customers that pay the future costs will not be the same customers that will receive the benefit of the modification. Sometimes these corrections are made outside of rate cases, thereby creating a situation where customers never receive the benefit. Regulatory approval of the Company's hypothetical approach would give the Company a blank check to fill in at its convenience. The Company would always have the opportunity to overstate rates in any future case based on its own estimates of future costs. This provides an ongoing incentive to overaccrue expenses. Under such a scenario, the Staff would be placed in a position of trying to determine if the Company's prediction of future costs is accurate. However, such future costs are not known and measurable. This would lead to overcharging customers today and on an ongoing basis for a prediction regarding an unknown cost that may occur, if ever, at some future unspecified date. For these reasons, the Company's hypothetical approach should not be permitted in a ratemaking environment.

Q. Please respond to Company witness Lyons' assertion that "the cash basis is readily subject to self-interested manipulation."

A. The Staff finds Company witness Lyons' thought process as expressed in his rebuttal testimony on page 20, lines 1 through 10 disturbing. Here, Mr. Lyons states the following:

...the cash basis is readily subject to self-interested manipulation. Were the Commission to adopt it, nothing would prevent a utility from cooking its books as surely as the sun rises and sets. Staff, proposes, for instance that the cash basis is appropriate for injuries and damages. Were that to be the rate making treatment, nothing would prevent a company from settling a large number of cases in a given year – and promptly filing a rate case based on that test year. A company could similarly monkey with its books through creating pre-payments – having vendors bill in advance for services yet to be rendered; or it could manipulate its environmental expenses in a manner similar to injuries and damages. The simple fact is that unlike USOA-mandated accrual basis, the cash basis is rife with opportunity for manipulation.

The controllers of utilities under the jurisdiction of the Commission should never entertain thoughts of manipulating their books. The energy and accounting industries are currently paying for a significant loss of public trust because of these types of actions. The Staff believes Mr. Lyons' accruals are more readily subject to self-interested manipulation. If the Company decided to settle a large number of injuries and damages cases, under a cash basis approach the Staff would audit the underlying reasons and prudence supporting these actions. If the Company decided to buy a 100 year supply of office supplies and tried to include it as an ongoing expense, the Staff would not include such a level as a reasonable, ongoing, prudently incurred level of expense. The Company would then be exposed to the possibility of not receiving enough revenues to cover its expenditures. The Company could not game the system, as easily as Mr. Lyons suggests, because by using the cash approach the Staff would always have the data supporting these actual known and measurable costs to examine and could review under what circumstances they were incurred. Therefore, in Mr. Lyons hypothetical example, he suggests inclusion in the cost of service

amounts of actual costs that would be unreasonable and not reflective of ongoing levels, as well as being imprudently incurred. Similarly, using Mr. Lyons' example, if the Company were to create pre-payments with vendors to bill in advance for services, this would involve collusion with a party outside of the Company, which would increase the chances of being discovered. Highly irregular activities of this nature could be discovered as a result of the document trail that would be available for examination. In addition, because expenses have been incurred, there are invoices to examine and actual costs to audit and question.

Quite to the contrary, the Staff contends that it is the Company's hypothetical method that is readily subject to self-interested manipulation on Company's part. This is because under the Company's hypothetical method there would be no invoices to examine. There would be no actual known and measurable cost trail to examine, only the Company's prediction as to what the costs may be at some undetermined date in the future. If the Commission upheld the Company's hypothetical method for ratemaking purposes, the Company would only need to collude with itself to always overestimate future levels of expense, thereby forcing its ratepayers to pay for expenses that may never materialize. The Company's ratepayers must be afforded protection from the opportunity for ratemaking abuse that this blank check approach for legal and environmental expenses would provide to the Company within a regulatory context.

#### Environmental

Q. Is AmerenUE's environmental accrual and corresponding reserve balance determination based solely on the liability it expects to incur related to the electric operations?

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No. A major component of the Company's determination of its environmental accrual is based on estimates of liabilities that relate to Manufactured Gas Plant (MGP) cleanups that the Company is involved with. In the late 1800s and early 1900s, MGPs existed to manufacture gas from coal to heat homes and businesses. This process was discontinued when it became possible to transport natural gas from gas wells through long distance pipelines. As a result, MGP sites were abandoned since they were no longer economically feasible. The EPA is currently in the process of identifying and evaluating these sites because of the potential contamination from coal tar and other residual chemicals left in the soil when the MGP sites were abandoned. The Staff contends that the Company's accrual for its electric operations is improperly inflated because it includes estimates of the MGP liabilities, which should be accounted for separately as part of the Company's gas operations. Currently, the Company determines their environmental accrual based on their liability exposure for gas and electric as well as nonjurisdictional Illinois operations. Then the Company allocates roughly 3-4% of this amount to gas operations and approximately another 8% to Illinois operations. The following chart shows the minimum and maximum estimated liabilities related to MGP cleanup which has impacted its accrual decision, but which is in no way related to the Company's electric operations:

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20	<u>HC</u> HC		
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22	HC	<del></del>	<del>_</del> <del>_</del>
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24	<del></del>	<del></del>	
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26	HC _	<del></del>	
27	HC		<del>-</del>

Considering the fact that the Company estimates that the most it expects to expend during the
next two years is ** P
believes that it is the MGP cleanup that is driving the Company's determination of its
environmental accruals. In addition, the Alton MGP cleanup is related to the Company's
Illinois operations. Therefore, the Company's accrual is heavily biased with MGP expense
that has no relationship to the Company's electric operations. Also, to reiterate the
discussion in my direct testimony on page 17, lines 3 -5, "Even after making this
(environmental) adjustment (S-17.3), the Company will still have an over-accrued
environmental reserve balance in excess of ** P
any large future environmental expenses." In addition, the Staff is proposing to include in
rates on an annual ongoing basis, ** P
which represents one the highest twelve month levels of environmental expense the
Company has incurred during the past ten years. The Company would need to spend
** P ** before it would even need the level of expense the Staff is allowing in this
case on an annual ongoing basis.

- Q. What amount of funds has the Company already received in credits as part of the EARP for environmental expenses?



Legal

Q. Has the Staff been able to adequately examine the support for the Company's test year legal expenses?

A. No. The Staff requested supporting documentation for test year legal expenses that pertained to matters concerning Case No. EC-2002-1 (and the related earnings investigation) in Data Request No. 92. A representative portion of the Company's response to this data request is attached as Schedule 4 to this surrebuttal testimony. The Company has indicated that it has redacted information that is protected by the attorney-client privilege. As can be seen by viewing the attached response, the Company has redacted pertinent information, preventing the Staff from making an accurate assessment of the Company's actual test year legal expense respecting AmerenUE. For example, the Staff is being asked to assume that the activity that is redacted relates to AmerenUE and the Staff's earnings investigation/complaint case rather than other legal activity respecting Ameren. This response does not justify inclusion of the level of legal expenses included in the test year.

The Staff contends that if this were a rate case instead of a complaint case, the Staff would propose to disallow the Company's outside legal expense until such time that the Company provided adequate justification and support to the Staff. Given that this case is a complaint case, and staying consistent with its conservative treatment of the Company's expenses in this case, the Staff has given the Company actual paid outside legal expenses in its cost of service calculation, with exception of approximately \*\*P · \*\* of nonrecurring legal work performed in relation to the third sharing period of the second EARP. Certainly, the Company's lack of support for legal costs associated with this complaint case is justification for not allowing any additional legal fees in rate case expense

- as part of the ongoing cost of service. For a further discussion regarding the area of rate case expense, please refer to the direct and surrebuttal testimonies of Staff witness Leasha S. Teel.
  - Q. Is any other Staff witness addressing cash versus accrual issues?
- A. Yes. Staff Accounting witness Mark Oligschlaeger is also addressing these issues in his surrebuttal testimony.

#### MIDWEST ISO

- Q. What is the Company's position on how the Midwest ISO exit fee should be treated?
- A. In his rebuttal testimony, Company witness Baxter, proposes to include a four-year amortization of the \$12.5 million exit fee. However, if the Staff does not agree to include a four-year amortization of the exit fees in its cost of service calculation, Mr. Baxter argues that the Staff should include approximately \$6 million of estimated future Midwest ISO administrative expense. This estimated level of Midwest ISO expense is described in Company witness Whiteley's rebuttal testimony on page 16, lines 3-15.
- Q. Subsequent to the Staff's direct testimony filing, has AmerenUE reached a decision on whether it will rejoin the Midwest ISO?
- A. Yes. AmerenUE has announced that it will rejoin the Midwest ISO and will begin operations under the Midwest ISO no later than four months after receipt of the last regulatory approval. Within 60 days of receipt of FERC approval, AmerenUE will receive a full refund of the \$12,502,000 exit fee payment, with interest. Attached as Schedule 5 to this direct testimony is an Ameren Service Company Compliance filing before the FERC and an executed agreement between AmerenUE and the Midwest ISO which explains Ameren's

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intent to rejoin the Midwest ISO and also the settlement terms for refunding AmerenUE's exit fee with interest.

- Does the Staff propose to disallow the Midwest ISO exit fee "based on the Q. speculation that it will be refunded at some point in the future" as was portrayed in the rebuttal testimony of Company witness Warner L. Baxter on line 18, page 54 and supported by Company witness Whiteley on page 15, lines 12-20?
- No. The basis for the Staff's disallowance of the Midwest ISO exit fee is that A. it is a one time, non-recurring event as the Staff has previously stated in its direct testimony. However, it is an important point to realize that the Company will receive a full refund for the exit fee expense with interest, because it further compounds the problem associated with Company's proposal to allow the Company to recover this Midwest ISO exit expense through the use of a four year amortization. If given a four year amortization of Midwest ISO expense, the Company would be allowed to recover from ratepayers an item that is not only one time and non-recurring, but will also be recovered from the Midwest ISO. To allow this item in rates would constitute double-recovery on the Company's part.
- Q. Should the Company be allowed to include the \$6 million of estimated Midwest ISO administrative expenses, as described in Company witness Whiteley's rebuttal testimony, if a four year amortization is not allowed?
- A. No. These costs represent an estimated amount of future expense that will begin to be incurred in their entirety, well beyond the Staff's test year and update period as has been ordered by the Commission in this case. As such, they should not be considered as part of this case. Also, further examination of Mr. Whiteley's forward looking calculations

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shows a failure to recognize any offsetting cost savings as part of AmerenUE's decision to rejoin the Midwest ISO. Such cost savings include the following items:

- Payments made by AmerenUE to Mid America Interconnected Network (MAIN) for various services during the test year will be eliminated in the future.
- AmerenUE may eliminate employees because they will no longer have to handle transmission services that will now be handled by the Midwest ISO.
- Recognition of future transmission revenues.

In Staff Data Request No. 210 which is unanswered to date, the Staff has asked the Company to identify all cost savings that will result from its decision to rejoin the Midwest ISO. This data request also asks AmerenUE to identify all costs that are already included in the test year for administrative expenses that AmerenUE paid the Midwest ISO and the Alliance Regional Transmission Organization. These costs were also not considered as part of Mr. Whiteley's calculations.

#### **FUEL COSTS FOR COAL INVENTORY**

- Q. Why does the Company disagree with using the cost of coal burned as annualized by the Staff to develop the coal inventory adjustment?
- A. Company witness Gary S. Weiss states on page 3 of his rebuttal testimony that the Staff's annualized cost of the coal burned has three main problems. First, the cost used includes coal cost and cost of all other fuels burned. Second, this fuel cost is based on the Staff's AmerenUE stand alone production cost model and does not reflect the total cost based on the Joint Dispatch Agreement (JDA). Third, this fuel cost is based only on native load and not the total generation load.

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Q. How does the Staff respond to the Company's three concerns with the fuel prices used to develop the coal inventory?

Regarding the first concern, the Staff's coal inventory levels in its direct filed A. case did include coal cost as well as minor amounts of gas and oil fuel costs. Upon learning of this, the Staff revised its calculation of the coal burned to eliminate the costs of all other fuels burned. These revised coal costs as reflected in the Staff's most recent production cost model, which is discussed in the surrebuttal testimony of Staff witness Leon C. Bender, were provided to Staff witness Paul R. Harrison to incorporate into his coal inventories calculation. Please refer to the surrebuttal testimony of Mr. Harrison for a complete discussion of the Staff's updated adjustment to coal inventory.

The Company's other two arguments that the Staff failed to reflect total fuel costs based on the JDA and that it is based only on native load are not valid arguments. By making these two arguments AmerenUE is seeking to include in the cost of service calculation a level of coal costs that represents a level of coal inventory to serve the JDA load rather than Missouri customer load. Coal inventory costs associated with serving the energy transfers from AmerenUE to Ameren Energy Generating Company (AEG)/Ameren Energy Marketing (AEM) are not included in the margin above incremental fuel cost as described in the direct testimony of Staff witness Michael S. Proctor. In other words, AmerenUE does not receive any compensation from AEG/AEM for coal inventory costs associated with energy transfers from AmerenUE to AEG/AEM. For a discussion of the margin related to energy transfers from AmerenUE to AEG/AEM, refer to Dr. Proctor's direct testimony page 7, lines 4-14. In addition the surrebuttal testimony of Staff witness Robert E. Schallenberg discusses the impact of recognizing the costs associated with coal inventory.

#### INCREMENTAL OVERTIME - CALLAWAY REFUELING

Q. What is the Company's witness Gary S. Weiss' position on overtime costs related to Callaway refueling?

A. Company witness Weiss believes that the overtime expense that was associated with the Spring 2001 refueling is the most representative ongoing level of overtime expense. This belief is also stated on page 20 of the rebuttal testimony of Company witness Gary L. Randolph.

Q. What explanation has the Company provided as to why the level of overtime expense associated with the Spring 2001 refueling has exceeded each of the five previous refuelings?

A. The Staff asked the Company this very question in Data Request No. 207. In response to this question, the Company referred the Staff to its response to Staff Data Request No. 138 where the Staff asked the Company to explain why the maintenance project expense during the spring 2001 refueling exceeded each of the previous five refuelings. In response to that question, the Company stated the following:

\*

Apparently, the Company is stating that there is a correlation between the level of overtime expense associated with Callaway refueling and the maintenance activities that it performs. The Staff has attached Data Request No. 207 as Schedule 6 and Data Request No. 138 as Schedule 7 to this surrebuttal testimony.

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This chart shows that the Company is proposing to include a level of overtime expense that represents the highest ratio of overtime to maintenance expense that the Company has experienced during its last six refuelings over a period covering nine years. Therefore, the Company's attempt to correlate test year incremental overtime expense with test year maintenance projects is flawed. This chart also shows that the duration of days associated with the test year refueling is much longer than usual.

- Q. How did the Staff adjust the incremental overtime incurred during the test year?
- The Staff used an adjusted average of the incremental overtime incurred A. during the most recent three Callaway refuelings.



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O. How does the Staff's adjusted average of incremental overtime wages associated with the three most recent Callaway refuelings compare with the test year level of maintenance project expense?

A. The Staff's three refueling average compared to test year maintenance project expense is shown by the following calculation:

6 P P P 10 **P** 14

This calculation shows that the Staff's use of a three refueling average produces a ratio of overtime to maintenance projects that is more consistent with the ratios that have occurred during the past five refuelings, as shown above in this surrebuttal testimony.

Q. Did the Staff factor up the overtime expense associated with the Callaway refueling for wage rate increases?

A. Yes. The Staff included in its cost of service calculation a three refueling average of overtime wages, factored up for all wage rate increases that have occurred during those three refuelings in order to price past overtime expense consistently with current overtime expense. The following chart shows adjusted overtime wages to reflect the effect of all wage rate increases that have occurred during the past three refueling as well as a three refueling average of these amounts:



	Surrebuttal Testimony of John P. Cassidy
1	** P
2	P P
4 5	P
6	P
7	P **
8	To complete its annualization, the Staff took two-thirds of ** P ** to calculate its
<b>9</b>	annualized level of ** P
10	also included two-thirds of the ** P
11	Since the Company refuels the Callaway nuclear plant on an eighteen month cycle, the Staff
12	included two-thirds to properly normalize refueling cost over the eighteen month Callaway
13	refueling cycle to reflect an amount incurred during a twelve month period.
14	Q. What level of maintenance project expense associated with Callaway
15	refueling is the Company budgeting for future Callaway refuelings?
16	A. The Company's response to Staff Data Request No. 138, attached as
17	Schedule 7-8 to this surrebuttal testimony, shows that the Company has budgeted
18	** P ** for Refueling 12 (scheduled to occur in Fall 2002) and
19	** P
20	than the ** P
21	Refueling 11 (Spring 2001), to which the Company's level of incremental overtime is
22	directly tied. Using the Company's argument that there is a correlation between the level of
23	incremental overtime expense associated with Callaway refueling and the maintenance
24	activities that it performs, these budgeted amounts indicate that incremental overtime should



actually decline in relation to the Company's next two refuelings.

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Q. Please summarize why the Staff believes that the Company's position is inappropriate for determining ongoing levels of Callaway refueling incremental overtime expense.

The cost of incremental overtime experienced for the latest refueling that A. occurred during the Staff's test year is higher than any level AmerenUE has incurred during the previous five refuelings. Furthermore, when the Company tries to correlate incremental overtime with maintenance projects, the Staff's calculations (shown above in this surrebuttal testimony) demonstrate that the relationship during the test year was not consistent with the relationship that occurred during the previous five refuelings. However, the relationship between the Staff's three refueling average more closely reflects the relationship that existed during the previous five refuelings. The Staff contends that its use of a three refueling average of incremental overtime best reflects the normalized incremental overtime for refueling Callaway because of this stronger relationship. Also, the Staff's adjustment is conservative because the three refuelings average includes in the cost of service calculation a level of incremental overtime expense that is higher than any of the past five Callaway refuelings. Lastly, the Company budgets a level of maintenance projects expense that is lower than the test year actual level. Since the Company correlates incremental overtime expense with maintenance projects expense, this would indicate that future incremental overtime expense should decline.

#### **PAYROLL**

Q. Other than the Callaway incremental overtime are there any other areas in payroll that the Company and the Staff are in disagreement over?

A. No. I have been informed through discussions with Company witness Gary S. Weiss that the Company will make an adjustment to production payroll to eliminate three months of the annualization of payroll that are included in the Company's production expenses through September 30, 2001. Mr. Weiss also indicated that he would reduce payroll by \$80,000 to correct an error in the Company's calculation of incremental overtime. To the extent the Company does not make these adjustments, the Staff reserves the right to file supplemental surrebuttal testimony regarding these areas.

#### OTHER CORRECTIONS AND CHANGES TO STAFF'S CASE

- Q. What change are you sponsoring to the Staff's case?
- A. Staff witness Leon Bender performed a revised calculation of annualized fuel and purchased power expense, using his production cost model. This change has been reflected through Adjustment S-7.1. The reasons for making this change are explained in detail in Mr. Bender's surrebuttal testimony and summarized in Schedule 1, which is also attached to his surrebuttal testimony.
  - Q. Does this conclude your surrebuttal testimony?
  - A. Yes, it does.

## **CASSIDY SCHEDULE 1**

# HAS BEEN DEEMED PROPRIETARY IN ITS ENTIRETY

#### **CASSIDY SCHEDULE 2**

## HAS BEEN DEEMED PROPRIETARY IN ITS ENTIRETY

DATA INFORMATION REQUEST Union Electric Company CASE NO. EC-02-001

Requested From:

Mary Hoyt

Date Requested: 05/24/02 Information Requested:
1. Does AmerenUE accrue for costs associated with Callaway refueling?
2. If the answer to number 1 above is no, then please explain why not.
Requested By: John Cassidy
Information Provided:
·
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The attached information provided to the Missouri Public Service Commission Staff in response to the above data information request is accurate and complete, and contains no material misrepresentations or omissions, based upon present facts of which the undersigned has knowledge, information or belief. The undersigned agrees to immediately inform the Missouri Public Service Commission Staff if, during the pendency of Case No. EC-02-001 before the Commission, any matters a discovered which would materially affect the accuracy or completeness of the attached information.
If these data are voluminous, please (1) identify the relevant documents and their location (2) make arrangements with requestor to have documents available for inspection in the Union Electric Company office, or other location mutually agreeable. Where identification of a document is requested, briefly describe the document (e.g. book, letter, memorandum, report) and state the following information as applicable for the particular document: name, title, number, author, date of publication and publisher, addresses, date written, and the name and address of the person(s) having possession of the document. As used in this data request the term "document(s)" includes publication of any format, workpapers, letters, memoranda, notes, reports, analyses, computer analyses, test results, studies of data, recordings, transcriptions and printed, typed or written materials of every kind in your possession, custody or control within your knowledge. The pronoun "you" or "your" refers to Union Electric Company and its employees, contractors, agents or others employed by or acting in its behalf.
Signed By:
Date Response Received: II Lol19102

Prepared By: \_

Schedule 3-1

## Ameren UE's Response to MPSC Staff Data Request

Case No. EC-2002-1

## Excess Earning Compliant Staff of MPSC v Union Electric Company d/b/a AmerenUE

#### No. 182

#### Request:

- 1. Does AmerenUE accrue for costs associated with Callaway refueling?
- 2. If the answer to number 1 above is no, then please explain why not.

#### Response:

- 1. No.
- 2. Based upon my research, a decision was made by Senior Management to book Callaway refueling costs as they actually were incurred. AmerenUE has not accrued for future period expenditures, if the service or material has not been received /performed in the current period.

Signed By:

Prepared By: Connie S. Schepfrocker

Title: Manager - Accounting

### **CASSIDY SCHEDULE 4**

# HAS BEEN DEEMED PROPRIETARY IN ITS ENTIRETY

OZ MAY 28 PH 1: 49

SI LOUISIANA AVENUE, N.W.

WASHINGTON, D.C. 20001-2113

FEGERAL ENERGY COMMISSABHONE: 202-878-3838 - FACSIMILE: 202-828-1700

REGULATORY

WRITER'S DIRECT NUMBER

202-879-5426

May 28, 2002

Magalie R. Salas Secretary Federal Energy Regulatory Commission 888 First Street, NE Washington DC 20426

Re: Alliance Companies, et al.,

Docket No. EL02-65-800: 00 6

Compliance Filing of Ameren Services Company

Dear Ms. Salas:

By its Order on Petition for Declaratory Order ("Order"), issued April 25, 2002, in this docket, the Commission required the Alliance Companies to make a compliance filing within 30 days of the date of the Order and, in such filing, to declare which regional transmission organization ("RTO") the Alliance Companies plan to join and "whether such participation will be collective or individual." Slip op. at 5. In compliance with the Order, Ameren Services Company ("Ameren"), as agent for and on behalf of Union Electric Company, dba Ameren UE, and Central Illinois Public Service Company, dba Ameren CIPS, advises the Commission that Ameren will join the Midwest Independent Transmission System Operator, Inc. Regional Transmission Organization ("MISO").

Ameren and MISO executed the enclosed Memorandum of Understanding ("MOU") on May 24, 2002. Ameren will apply for membership in MISO on or before June 23, 2002 (thirty days after the date of the MOU), either as an individual transmission owner or as part of an Independent Transmission Company ("ITC"). Were Ameren to join MISO initially as an individual owner, Ameren, nonetheless, will retain the option to convert its status at any time to that of a participant member in an ITC under MISO.

Ameren and MISO will promptly negotiate and execute the necessary membership and other agreements for filing with this Commission and any other regulatory agencies. Ameren and MISO intend that Ameren shall begin operations under MISO no later than four months after receipt of the last regulatory approval.

Within sixty days of receipt of FERC approval, MISO shall return to Ameren, with interest, the \$18 million payment that Ameren made to MISO to exit MISO and join the Alliance RTO under the terms of the settlement accepted by this Commission in *Illinois Power Company*, et al., 95 FERC ¶ 61,183, reh'g denied, 96 FERC ¶ 61,026 (2001).

020606-0023-1

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Schedule 5-1

JONES, DAY, REAVIS & POGUE

Magalie R. Salas May 28, 2002 Page 2

Any communications or correspondence concerning this compliance filing should be directed to:

David A. Whiteley Senior Vice President Ameren Services Company 1901 Chouteau Avenue St. Louis MO 63103 214-554-2942 (phone) 214-554-4084 (fax) dwhiteley@ameren.com

Carolyn Y. Thompson
Jones, Day, Reavis & Pogue
51 Louisiana Avenue NW
Washington DC 20001-2113
202-879-5426 (phone)
202-626-1700 (fax)
carolynthompson@jonesday.com

Respectfully submitted,
Ameren Services Company

Carolyn . Thompson One of its attorneys

WA-1298479v1

#### Memorandum of Understanding

This Memorandum of Understanding is entered into this 24th day of May 2002 between Ameren Services Company ("Ameren Services"), as agent for Union Electric Company, d/b/a AmerenUE and Central Illinois Public Service Company, d/b/a AmerenCIPS, and the Midwest Independent Transmission System Operator, Inc. ("MISO"). Ameren Services and MISO may individually be referred to below as a "Party" or collectively as "Parties".

#### Witnesseth:

Whereas Union Electric Company and Central Illinois Public Service Company (collectively, the "Ameren Operating Companies") are wholly owned subsidiaries of Ameren Corporation ("Ameren"), a multi-state public utility holding company system; and

Whereas Ameren Services, as agent for the Ameren Operating Companies, operates the transmission facilities of the Ameren Operating Companies as a single system pursuant to Ameren Services' Open Access Transmission Tariff; and

Whereas the transmission facilities operated by Ameren Services are not currently under the operational control of a Federal Energy Regulatory Commission ("FERC") approved Regional Transmission Organization ("RTO"); and

Whereas MISO is a FERC approved RTO with an open architecture that accommodates various forms of participation in its organization including independent transmission companies; and

Whereas Ameren Services, as agent for the Ameren Operating Companies, desires to pursue participation in the MISO in a manner that maximizes the value of the transmission assets that Ameren Services operates; and

Whereas the Parties have entered into negotiations to develop arrangements that would allow Ameren Services to participate either as a transmission owner within MISO or as a member of an independent transmission company within MISO; and

Whereas the Parties desire to set forth the principles and conditions governing Ameren Services' proposed participation in MISO.

Now therefore, the Parties agree as follows:

- For purposes of this Memorandum of Understanding, the transmission
  facilities proposed to be transferred to MISO's operational control include all
  transmission facilities owned by the Ameren Operating Companies within the
  control area operated by Ameren Services.
- 2. Ameren Services, on behalf of the Ameren Operating Companies, will apply for membership in MISO as an individual transmission owner or, as part of an Independent Transmission Company, under Appendix I of the MISO Agreement. Such Independent Transmission Company may be the Alliance Oricleo. Ameren Services will apply for such membership in MISO within thirty days of execution of this Memorandum of Understanding. If Ameren Services assumes membership in MISO as an individual transmission owner, Ameren Services may nonetheless transfer the transmission facilities of the Ameren Operating Companies to an Independent Transmission Company operating under Appendix I of the MISO Agreement at any time. Ameren Services' rights and obligations under this Memorandum of Understanding will apply whether Ameren Services joins MISO as an individual transmission

- owner or as part of an Independent Transmission Company, except that the withdrawal provisions for an individual transmission owner would apply if Ameren Services joins and remains as an individual transmission owner.
- 3. Ameren Services will remain in MISO through at least December 31, 2004, but has the right to withdraw from MISO at anytime thereafter, subject to the required regulatory approvals. Except as provided in paragraphs 6 and 7, Ameren Services will provide MISO with no less than twelve months written notice of its intent to withdraw from MISO. While Ameren Services will not be responsible for an exit fee in order to withdraw, Ameren Services will remain responsible for all financial obligations it incurs under the applicable MISO agreements and the MISO Open Access Transmission Tariff (MISO Tariff) before the date of its withdrawal. It is the intent of the Parties that Ameren Services' financial obligations to the MISO upon its departure will be limited to (i) any unamortized Ameren Services integration costs as described in paragraph 8, (ii) any unamortized Alliance RTO and Alliance Participants Administrative and Start-Up Activities Company LLC costs as described in paragraph 12, (iii) should the Offer of Settlement in Docket No. ER02-111-000 concerning the Schedule 10 to the MISO Tariff (MISO Schedule 10) be approved by the FERC, Ameren Services' proportional share of any unamortized settlement credits and associated financing costs that were applicable in a month when load served within the Ameren Services zone was paying the MISO Schedule 10 charges and the settlement credits were in force, and (iv) Ameren Services load ratio share of any unamortized amounts resulting from the payment pursuant to paragraph 14.
- 4. MISO will make no assessment or other allocation to Ameren Services or other MISO transmission owners or Independent Transmission Companies of capital costs associated with the integration of the Southwest Power Pool, its transmission owners or members into MISO. The costs associated with such integration will be recovered under MISO Schedule 10.

- 5. MiSO will make no assessment or other allocation to Ameren Services or other MISO transmission owners or Independent Transmission Companies of capital costs associated with the development and implementation of a standard market design. The MISO will file with the FERC a proposal for deferring and recovering costs associated with the development and implementation of a standard market design from all market participants through a user based transaction mechanism similar to MISO Schedule 10; provided however, MISO will not make such FERC filing until after MISO has first presented the proposal to its stakeholders for review and comment.
- 6. If ownership of all or a substantial portion of the Ameren Operating Companies transmission facilities is changed as a result of a sale, merger, or acquisition involving a party other than an affiliate of the Ameren Operating Companies, then the new owner may withdraw the applicable Ameren Operating Companies' transmission facilities from MISO at any time following thirty days written notice to MISO, subject to applicable regulatory approvals.
- 7. Subject to FERC approval, Ameren Services, on behalf of the Ameren Operating Companies, will have the right to withdraw from MISO upon thirty days written notice if any MISO transmission owners or Independent Transmission Companies withdraw from MISO and either: a) the transmission facilities of the Ameren Operating Companies are no longer directly interconnected with a remaining MISO member; or, b) in Ameren Services sole discretion, a material portion of the transmission facilities under MISO's operational control are removed by the withdrawing member or members.
- 8. MISO and Ameren Services will incur costs to integrate the transmission facilities of the Ameren Operating Companies into MISO. MISO and Ameren Services will agree upon an integration plan and budget prior to any integration expenditures being made. MISO will reimburse Ameren Services for its integration costs upon completion of the integration plan activities.

MISO will recover its costs, both those directly incurred and those incurred to reimburse Ameren Services, exclusively from MISO Schedule 10 revenues. Ameren Services will not have to pay the MISO membership application fee because of Ameren's existing MISO membership status. Ameren Services, the Ameren Operating Companies, Ameren's affiliate companies or their customers, as applicable, will pay the MISO Schedule 10 charge applicable to load served within the Ameren Services zone.

- 9. MISO will support the use of the existing Ameren Services Open Access Transmission Tariff ("OATT") rates and rate design within the Ameren Services zone, and will permit Ameren Services, at Ameren Services' option to convert its existing OATT rate for network integration transmission service within the Ameren Services zone to a formula based rate. MISO will support the use of Ameren Services' rate structure for operations within MISO to the greatest extent possible. Ameren Services reserves the right to proffer, individually or with other companies, the Alliance rate design endorsed by the FERC in its April 25, 2002 Order On Petition For Declaratory Order in Docket Nos. EL02-65-000 et al (hereinafter the "April 25th Order").
- 10. MISO will also support the recovery of Ameren Services' lost revenues resulting from the elimination of multiple zonal transmission rate charges and corresponding revenue allocation in a manner consistent with the April 25<sup>th</sup>
  Order
- 11. MISO will either discount its total charges for Drive-Out and Drive-Through Service or make a Section 205 application with the FERC to lower the cap on its total charges for Drive-Out and Drive-Through Service. The new cap on its total charges for Drive-Out and Drive-Through Service, whether achieved by discount or filing, will be formulated to provide flexibility for the MISO to maximize revenue while minimizing the charges applied to this service.
- 12. MISO will make a Section 205 application with the FERC to provide for the recovery, through MISO Schedule 10, of all prudent costs incurred by the

- Ameren Operating Companies for Alliance RTO development and start-up activities, including costs of establishing Alliance Participants Administrative and Start-Up Activities Company LLC.
- 13. The Parties acknowledge that implementation of these principles and conditions may be subject to the approval of regulatory authorities. MISO and Ameren Services agree to cooperate in negotiating and executing any agreements necessary to reflect the provisions of this Memorandum of Understanding so that applications for all necessary regulatory approvals can be filed as soon as possible. It is the objective of MISO and Ameren Services that Ameren Services begin operations under MISO no later than four months after receipt of the last regulatory approval.
- 14. Within 60 days after final order from FERC is received accepting Ameren Services participation in MISO on terms consistent with this Memorandum of Understanding, the MISO agrees to pay to Ameren Services the \$18 million paid to the MISO pursuant to the Settlement Agreement reached in Docket No.ER01-123-002 plus interest and less credits, if any, actually received by Ameren Services or its affiliates through Schedule 10A. The interest rate will be determined monthly using the average monthly rate the MISO earned on investments from the time the monies were received by the MISO until the date of the repayment.
- 15. In the event that a regulatory authority materially modifies any of the terms and conditions of Ameren Services' participation in MISO, including its rights under this Memorandum of Understanding, the Parties agree to negotiate in good faith to establish new terms and conditions that place the Parties in the same position as bargained for herein. In the event that the Parties cannot reach an agreement within thirty days of the regulatory action on new terms and conditions, or the new terms and conditions are not subsequently approved by the regulatory authority, Ameren Services may withdraw its application to join MISO upon thirty days written notice.

16. All discussions and information exchanged under this Memorandum of Understanding are confidential. No information provided by the disclosing Party to the other Party may be disclosed to third parties without the consent of the disclosing Party. No Party will issue any press release or make any public disclosure concerning this Memorandum of Understanding without the consent of the other Party.

AGREED TO this 24th day of May 2002 by the undersigned representatives of Ameren Services and MISO.

Midwest Independent Transmission Incorporated

Ameren Services Company as agent for Union Electric Company d/b/s AmerenUE and Cantral Illinois Public Service Company d/b/a AmereuCIPS

y: James P. Torgerson Title: President & Chief Executive Officer

By: David A. Whiteley

Title: Senior Vice President

#### **CERTIFICATE OF SERVICE**

I hereby certify that the foregoing document has been this day served on each party designated on the official service list compiled by the Secretary in this proceeding.

Carolyn Y. Phomoson Jones, Day, Reavis & Pogue 51 Louisiana Avenue, NW Washington DC 20001-2113 (202) 879-5426

Dated this 28th day of May, 2002

WA-1265398v1

DATA INFORMATION REQUEST Union Electric Company CASE NO. EC-02-001

Requested From:	Mary Hoyt
Date Requested:	06/04/02
Information Requested:	pense associated with Callaway refueling, why did overtime expense associated with refueling 11
	ense associated with callaway refueling, why old overtime expense associated with refueling in very provide very previous refuelings in terms of levels of overtime expense? Please explain in detail. Provide
all supporiting documen	
., .	
Requested By:	John Cassidy
Information Provided:	
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information request i facts of which the un Missouri Public Servi	ormation provided to the Missouri Public Service Commission Staff in response to the above data s accurate and complete, and contains no material misrepresentations or omissions, based upon present dersigned has knowledge, information or belief. The undersigned agrees to immediately inform the ce Commission Staff if, during the pendency of Case No. EC-02-001 before the Commission, any matters ar d materially affect the accuracy or completeness of the attached information.
requestor to have doc agreeable. Where ide memorandum, report) a author, date of publi possession of the doc workpapers, letters, transcriptions and pr knowledge. The prono	e voluminous, please (1) identify the relevant documents and their location (2) make arrangements with uments available for inspection in the Union Electric Company office, or other location mutually ntification of a document is requested, briefly describe the document (e.g. book, letter, and state the following information as applicable for the particular document: name, title, number, cation and publisher, addresses, date written, and the name and address of the person(s) having ument. As used in this data request the term "document(s)" includes publication of any format, memoranda, notes, reports, analyses, computer analyses, test results, studies of data, recordings, inted, typed or written materials of every kind in your possession, custody or control within your un "you" or "your" refers to Union Electric Company and its employees, contractors, agents or acting in its behalf
	Signed By:
Date Response Receive	= C/C/02 CT
	Schedule 6-1

Prepared By: \_\_

## AmerenUE's Response to MPSC Staff Data Request Case No. EC-2002-1 Excess Earnings Complaint Staff of the MPSC v. Union Electric Company d/b/a AmerenUE

No. 207:

Regarding overtime expense associated with Callaway refueling, why did overtime expense associated with refueling 11 exceed each of the five previous refuelings in terms of levels of overtime expense? Please explain in detail. Provide all supporting documentation.

Response:

See AmerenUE's response to MPSC Data Request No. 138.

Signed By:

Schedule 6-2

Title: Legal Assistant

### **CASSIDY SCHEDULE 7**

# HAS BEEN DEEMED PROPRIETARY IN ITS ENTIRETY