**BEFORE THE PUBLIC SERVICE
COMMISSION OF THE STATE OF MISSOURI**

In the Matter of the Application of KCP&L Greater Missouri Operations Company for Approval to Make Certain Changes in its Charges for Electric Service	))))))) **Case No. ER-2010-0356**

Direct Testimony and Schedules of

Michael Gorman

On behalf of

**Ag Processing, Inc.
Sedalia Industrial Energy Users Association
Federal Executive Agencies**

November 17, 2010

BAI

BRUBAKER & ASSOCIATES, INC.
CHESTERFIELD, MO 63017

Project 9384

BEFORE THE PUBLIC SERVICE
COMMISSION OF THE STATE OF MISSOURI

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KCP&L Greater Missouri Operations)
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Certain Changes in its Charges for)
Electric Service)

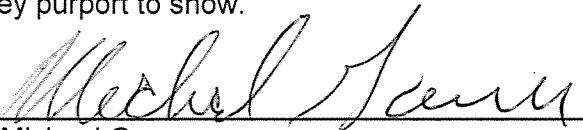STATE OF MISSOURI)
) SS
COUNTY OF ST. LOUIS)

Affidavit of Michael Gorman

Michael Gorman, being first duly sworn, on his oath states:

1.   My name is Michael Gorman. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by Ag Processing, Inc., Sedalia Industrial Energy Users Association and Federal Executive Agencies in this proceeding on their behalf.

2.   Attached hereto and made a part hereof for all purposes are my direct testimony and schedules which were prepared in written form for introduction into evidence in the Missouri Public Service Commission's Case No. ER-2010-0356.
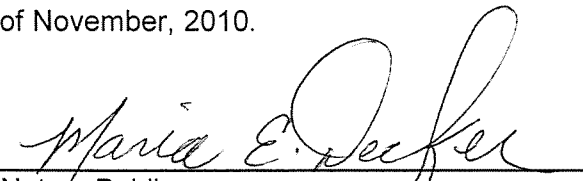
3.   I hereby swear and affirm that the testimony and schedules are true and correct and that they show the matters and things that they purport to show.

_____
Michael Gorman

Subscribed and sworn to before me this 16th day of November, 2010.
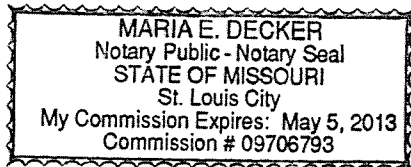
_____
Notary Public

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Schedule MPG-1 through Schedule MPG-17

Michael Gorman

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<u>Direct Testimony of Michael Gorman</u>

1 **Q** **PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Michael Gorman. My business address is 16690 Swingley Ridge Road, Suite 140,

3 Chesterfield, MO 63017.

4 **Q** **WHAT IS YOUR OCCUPATION?**

5 A I am a consultant in the field of public utility regulation and a managing principal with

6 the firm of Brubaker & Associates, Inc. ("BAI"), energy, economic, and regulatory

7 consultants.

8 **Q** **PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

9 A This information is included in Appendix A to my testimony.

10 **Q** **ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

11 A I am appearing on behalf of Ag Processing, Inc., Sedalia Industrial Energy Users

12 Association and the Federal Executive Agencies ("FEA") (collectively "Industrials").

13 These customers purchase substantial amounts of electricity from KCP&L Greater

1 Missouri Operations Company ("KCPL-GMO") and the outcome of this proceeding will

2 have an impact on their cost of electricity.

3 **Q** **WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?**

4 A The purpose of my testimony is to recommend an overall rate of return, and a fair

5 return on common equity for KCPL-GMO in this proceeding.

I. SUMMARY

7 **Q** **PLEASE SUMMARIZE YOUR RATE OF RETURN RECOMMENDATIONS.**

8 A I recommend the Missouri Public Service Commission ("Commission") award

9 KCPL-GMO a return on common equity of 9.50%.

10 My recommended return on equity for KCPL-GMO is based on a constant

11 growth Discounted Cash Flow ("DCF") model, a sustainable growth DCF model, a

12 multi-stage growth DCF model, a Risk Premium ("RP") analysis, and a Capital Asset

13 Pricing Model ("CAPM") analysis. These analyses estimate a fair return on equity

14 based on observable market information for a group of publicly traded electric utility

15 companies that approximate KCPL-GMO's investment risk.

16 I also show that my proposed return on equity provides KCPL-GMO an

17 opportunity to achieve cash flow credit metrics that will support an investment grade

18 bond rating and KCPL-GMO's financial integrity.

19 As set forth on Schedule MPG-1, I recommend an overall rate of return of

20 8.30% be used to set KCPL-GMO's rates in this proceeding.

1 **Q IS YOUR RECOMMENDED RETURN ON EQUITY FOR KCPL-GMO THE SAME AS**

2 **YOUR RETURN ON EQUITY FOR KCPL THAT YOU FILED A WEEK AGO?**

3 A No. My return on equity recommendation for KCPL-GMO reflects updated

4 information. The updated information reflects a continued decline in capital market

5 costs. Hence, while KCPL and KCPL-GMO have comparable risk, largely because

6 KCPL-GMO has credit support from its parent company, the return on equity

7 estimates for KCPL-GMO are slightly lower than previously estimated for KCPL.

8 Specifically, DCF return estimates have declined, and projected Treasury bond yields

9 are about 20 basis points lower. For these reasons, the updated study for

10 KCPL-GMO is approximately 15 basis points lower, at 9.50%, relative to the 9.65%

11 I previously estimated for KCPL.

12 **Q WHY DO YOU BELIEVE THAT GREAT PLAINS ENERGY HAS PROVIDED**

13 **CREDIT SUPPORT FOR KCPL-GMO?**

14 A This is specifically noted by Moody's in its credit review of Great Plains Energy.

15 Moody's states as follows:

16 **Rating Rationale**

17 As a holding company, Great Plains' Baa3 senior unsecured rating is
18 based on the cash flows derived from its two main electric utility
19 operating subsidiaries. Previously, a modest amount of debt at Great
20 Plains was supported by a solid level of cash flows derived from its
21 regulated utility operations at KCPL; however, with the Aquilla [sic]
22 acquisition in 2008, Great Plains extended a financial guarantee to the
23 surviving obligations at GMO (now approximately $1.3 billion) resulting
24 in a material increase in overall leverage from previous historical
25 levels.

26 On a consolidated basis, Moody's believes that Great Plains' regulated
27 utility operations in Missouri and Kansas should continue to provide a
28 solid platform for cash flows despite the more leveraged stand-alone
29 capital structure at GMO versus KCPL on a stand-alone basis. The
30 rating also reflects the reduced financial flexibility owing to the current

1   large capital program at KCPL and GMO to construct the Iatan 2
2   generating facility, now nearing completion.[1]

3   As noted, KCPL-GMO's credit is tied to the credit standing of Great Plains

4 Energy and its affiliate companies including KCPL. Hence, I generally review KCPL-

5 GMO's investment risk as comparable to that of its parent company, and its sister

6 affiliate utility KCPL.

7 **Q DOES YOUR RECOMMENDED RETURN ON EQUITY FAIRLY COMPENSATE**

8   **KCPL-GMO'S INVESTORS AND MAINTAIN ITS FINANCIAL INTEGRITY BASED**

9   **ON CURRENT CAPITAL MARKET COSTS?**

10 A Yes. While my return on equity represents a reduction to previous authorized returns

11 on equity for KCPL-GMO, it reflects the current very low cost capital market

12 environment for low-risk regulated utility companies. Further, my recommended

13 return on equity and KCPL-GMO's current proposed capital structure will produce

14 credit metrics that will support its investment grade bond rating. Therefore, this return

15 on equity represents fair compensation, will maintain KCPL-GMO's financial integrity,

16 and recognizes the very low capital market costs that exist for utility companies in this

17 marketplace.

18 **Q HOW IS YOUR TESTIMONY ORGANIZED?**

19 A My testimony is organized as follows:

20   1. I will review the current electric utility industry market outlook;

21   2. I will review KCPL-GMO's current investment risk and credit standing;

22   3. I will review KCPL-GMO's proposed capital structure used to set rates in
23   this proceeding;

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[1]Moody's Investors Service *Global Credit Research*: "Credit Opinion: Great Plains Energy Incorporated," March 17, 2010.

1   4. I will estimate a fair return on equity for KCPL-GMO; and

2   5. I will verify that my proposed rate of return will support KCPL-GMO's
3   financial integrity and credit rating.

4   ## II. ELECTRIC UTILITY INDUSTRY MARKET OUTLOOK

5   **Q   PLEASE DESCRIBE THIS SECTION OF YOUR TESTIMONY.**

6   A   I review the credit rating and investment return performance of the electric utility

7   industry. Based on the assessments described below, I find the credit rating outlook

8   of the industry to be strong and supportive of the industry's financial integrity.

9   Further, electric utilities' stocks have exhibited strong return performance and are

10   characterized as a safe investment.

11   **Q   PLEASE DESCRIBE THE ELECTRIC UTILITIES' CREDIT RATING OUTLOOK.**

12   A   Electric utilities' credit rating outlook is improving over the recent past. Standard &

13   Poor's ("S&P") recently provided an assessment of the credit rating of U.S. electric

14   utilities for the second quarter of 2010. S&P's commentary included the following:

15   The past three months witnessed several outlook changes, most of
16   which were positive or revisions to stable from negative. The principal
17   drivers for the positive outlooks were constructive rate decisions,
18   overall improving business risk profiles, and stronger measures of
19   bondholder protection.

20   * * *

21   The universe of U.S. electric utilities is relatively highly rated, certainly
22   compared with the average 'B' category for U.S. industrial companies.
23   This is due to the large percentage of firms carrying 'excellent' (84%)
24   and 'strong' (13%) business risk profiles. …What typically distinguishes
25   one utility's business profile score from another is the quality of the
26   regulatory climate and management's commitment to credit quality and
27   financial policies. We consider the financial risk profile for most electric
28   companies to be 'aggressive' …

29   The ratings distribution for electric utilities in the U.S. remains solidly
30   entrenched in investment grade. Approximately 67% of the industry

1   carries a 'BBB' category corporate credit rating ('BBB+', 'BBB', and
2   'BBB-'), nearly 29% 'A-'and above, and about 4% below investment
3   grade ('BB+' and below). Some 86% of all domestic electric utility
4   companies carry a stable outlook, so the number of rating changes is
5   expected to remain moderate in the near to intermediate term. <u>Ratings</u>
6   <u>stability for the electric sector continues to be based in large part on</u>
7   <u>the following expectations:</u>

8   • <u>Generally responsive rate orders, including mechanisms or</u>
9   <u>automatic provisions that allow that for the timely recovery of</u>
10   <u>commodity prices, environmental compliance costs, and other</u>
11   <u>expenses;</u>
12   • <u>Receptive capital markets, access to liquidity, and manageable</u>
13   <u>debt maturity schedules;</u>
14   • <u>Moderation in growth and expansion capital expenditures; and</u>
15   • <u>Credit-supportive actions by utility management.</u>[2]

16 From an economic standpoint, S&P stated the following:

17 **Effects On Ratings**

18   . . . <u>Regulated electric utilities have been, and are expected to</u>
19   <u>continue, weathering the difficult economy with little lasting effect on</u>
20   <u>the collective financial risk profile of the industry, and we assess</u>
21   <u>ratings and outlooks based on our stable view of industry and</u>
22   <u>company-specific factors</u>. Outlooks and ratings should remain
23   predominantly unchanged, even if industry conditions worsen in the
24   near term, as described in our pessimistic scenario (see table 1).
25   However, if lack of economic growth persists for an extended period,
26   regulatory risk could rise if concerns about the plight of ratepayers
27   leads to resistance to rate increases.

28   * * *

29 **Solid Industry Fundamentals Support Stable Outlook**

30   <u>Throughout 2009, U.S. electric utilities performed well with continued</u>
31   <u>favorable access to capital compared to most corporate issuers.</u>
32   <u>Despite difficult market conditions last year, external financing activity</u>
33   <u>for the U.S. regulated electric utility industry was about $49.8 billion,</u>
34   <u>roughly matching 2008 activity</u>. Many companies have proactively
35   re-financed issuance well in advance of their debt maturities, taking
36   advantage of investor appetite and favorable spreads. Investor
37   appetite for first-mortgage bonds remained healthy, and deals
38   remained oversubscribed. Credit fundamentals indicate that most, if
39   not all, electric utilities should continue to have ample access to capital

---

[2]Standard & Poor's RatingsDirect on the Global Credit Portal: "Ratings Roundup: Strongly Positive Rating Changes In U.S. Electric Utility Sector In Second-Quarter 2010; No Downgrades," July 15, 2010 (emphasis added).

1	markets and credit. Banking syndicates are also expressing
2	willingness to renegotiate credit facilities, although at more demanding
3	terms than in the previous years.[3]

4   Moody's also acknowledges the following for the electric utility industry in its report:

5   **Overview**

6	<u>The fundamental credit outlook for the U.S. investor-owned electric</u>
7	<u>utility sector remains stable, thanks to a supportive regulatory</u>
8	<u>framework that provides good transparency into operating cost and</u>
9	<u>capital investment recovery; adequate liquidity profiles; relatively</u>
10	<u>unfettered access to the capital markets; and reasonably stable</u>
11	<u>financial credit metrics. The investor-owned utility business model</u>
12	<u>remains well positioned within its investment-grade rating category for</u>
13	<u>2010 and at least the first half of 2011.</u>[4]

14   Similarly, Fitch states:

15   **Overview**

16	The U.S. Utilities, Power, and Gas (UPG) sector 2010 outlook is
17	framed in the context of Fitch Ratings' outlook for a slow U.S.
18	economic recovery in 2010, with stable outlooks for most of the
19	business segments within the UPG universe except for negative 2010
20	credit outlook for competitive generators and retail propane
21	distributors.

22   * * *

23   **Resilient Performance in 2009**

24	Companies in the UPG sector weathered the recession and financial
25	crisis of 2008–2009 with considerably less pain than sectors such as
26	financial institutions, cyclical industrials, and retailers. The absence of
27	significant defaults in the sector is in stark contrast to the upswing in
28	defaults and bankruptcy filings across the rest of the U.S. economy,
29	consistent with the defensive reputation of the sector.

30	In general, companies in the UPG sector entered 2009 in reasonably
31	sound financial condition; some drew down their bank credit facilities
32	during the banking crisis in late 2008 and repaid the loans as the bank
33	and financial markets stabilized during 2009.[5]

---

[3]Standard & Poor's RatingsDirect on the Global Credit Portal: "Industry Economic And Ratings Outlook: Slightly Positive Outlook For U.S. Regulated Electric Utilities Supports Rating Stability," February 2, 2010 (emphasis added).

[4]Moody's Investors Service Industry Outlook: "U.S. Electric Utilities Face Challenges Beyond Near-Term," January 2010 (emphasis added).

[5]Fitch Ratings: "U.S. Utilities, Power and Gas 2010 Outlook," December 4, 2009.

1   As noted in the commentary by S&P, Moody's and Fitch above, the regulated

2   electric utility industry is maintaining strong investment grade credit and is well

3   positioned to weather the recent economic downturn. Therefore, reasonable and

4   rational adjustments to KCPL-GMO's rates would be appropriate to provide fair

5   compensation, but not excessive compensation. Designing rates to achieve this

6   objective will support KCPL-GMO's competitive position and investment grade credit

7   quality.

8 **Q   PLEASE DESCRIBE ELECTRIC UTILITY STOCK PRICE PERFORMANCE OVER**

9 **   THE LAST FIVE YEARS.**

10 A   As shown in Figure 1 below, the Edison Electric Institute ("EEI") has recorded electric

11   utility stock price performance compared to the market. The EEI data shows that its

12   Electric Utility Index has outperformed the market over the last five years

13   (2004-3rd Quarter 2010).

FIGURE 1

Source: EEI Q3 2010 Stock Performance Financial Update, at Page 1.
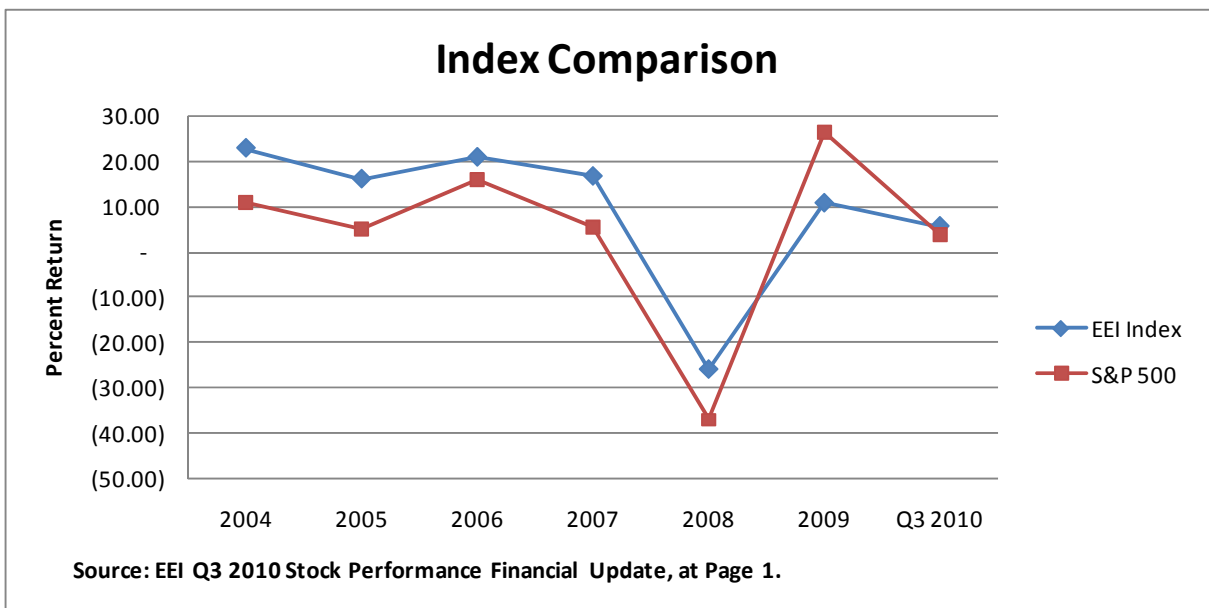
1   During 2009, the EEI Index trailed the market, but has outperformed the market

2   during the first nine months of 2010. The EEI states the following:

3   Given the explosive market rally that began in March, the EEI Index's
4   underperformance of the major averages is not surprising. <u>Defensive</u>
5   <u>stocks typically lag early in market rebounds coming out of recessions,</u>
6   <u>and the EEI Index surpassed broad market returns in each year from</u>
7   <u>2004 through 2008</u>. Five years is a long stretch of outperformance for
8   any industry but especially so for the traditionally staid and
9   conservative utilities, who spent much of the middle years of the past
10   decade <u>rebuilding balance sheets and refocusing business strategies</u>
11   <u>on basic regulated distribution and generation after the turbulence and</u>
12   <u>missteps into non-core businesses that followed deregulation in the</u>
13   <u>late 1990s</u>.

14   **Utilities a Winner for the Decade**

15   <u>Indeed, the industry's return to its roots in the traditional power</u>
16   <u>business proved a winning strategy for long-term growth of</u>
17   <u>shareholder value during the decade that just ended</u>. From January 1,
18   2000 through December 31, 2009, the EEI Index returned 134%,
19   substantially outperforming the Dow Jones Industrials 14% return, the
20   S&P 500's –9% return, and the Nasdaq's 44% decline.   The
21   tech-heavy Nasdaq never fully retraced the ground lost after the tech
22   bubble collapsed in 2001, and the S&P 500 was also heavily weighted
23   with technology at the decade's start, which accounts in part for its
24   negative showing.   The financial crisis and "Great Recession" (the
25   popular label for our current economic malaise) capped the ten-year
26   stretch, producing severe losses in financial stocks and a new round of
27   weakness for the Nasdaq.   All in all, conservative, plodding utilities
28   were the tortoise that outran the hare, demonstrating that sound
29   regulation, financial stability, operational and service excellence and
30   good investment returns can all coexist, and in fact be mutually
31   reinforcing.

32   * * *

33   **Fundamentals Remain Solid**

34   While the changed economic landscape since mid-2008 has
35   diminished the industry's near-term earnings prospects, industry
36   analysts continue to believe that many companies offer potential for a
37   return to reasonably strong earnings growth — supported by rate base
38   growth and rate relief from cases decided in recent months — as the
39   economy recovers from recession and enters a new expansion
40   phase.[6]

---

[6]EEI Q4 2009 Financial Update (emphasis added).

III. KCPL-GMO'S INVESTMENT RISK

1

2 **Q   PLEASE PROVIDE A BRIEF OVERVIEW OF KCPL-GMO AND ITS INVESTMENT**

3   **CHARACTERISTICS.**

4 A   KCPL-GMO's current corporate credit rating from S&P is "BBB."

5   Concerning KCPL-GMO, S&P states the following:

6   The rating on KCP&L Greater Missouri Operations Co. (GMO)
7   reflects Great Plains Energy Inc.'s consolidated credit profile.
8   The ratings also reflect the company's excellent business risk
9   profile and aggressive financial risk profile. Great Plains'
10   subsidiaries include Kansas City Power and Light Co. (KCP&L)
11   and GMO.[7]

12   Moody's states the following:

13   Moody's Investors Service today downgraded the senior
14   unsecured rating of Kansas City Power and Light (KCPL) one
15   notch to Baa2 from Baa1, and affirmed KCPL's A3 senior
16   secured rating, and Prime -2 short-term commercial paper
17   rating. At the same time Moody's affirmed KCPL's parent,
18   Great Plains Energy Incorporated (Great Plains) at Baa3 senior
19   unsecured, and its operating subsidiary, KCPL Greater
20   Missouri Operations (GMO) at Baa3 senior unsecured. The
21   rating outlooks at Great Plains, KCPL, and GMO were all
22   changed to stable from negative.

23   KCPL's operating results in 2009 were challenged by
24   weakness in the Missouri economy as well as atypically cool
25   summer weather. Although there was modest improvement in
26   credit metrics during the year we believe the credit profile of
27   KCPL looking prospectively is more reflective of the Baa2
28   rating category given the challenges the company has faced in
29   executing its two Iatan construction programs. The key issues
30   in stabilizing the outlook for the ratings in our view, are related;
31   successfully transition of Iatan 2 to rate base, and continued
32   improvement in the credit metrics.[8]

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[7]Standard & Poor's RatingsDirect on the Global Credit Portal: "Summary: KCP&L Greater Missouri Operations Co.," October 27, 2010.
    [8]Moody's Investors Service *Global Credit Research*: "Rating Action: Moody's Downgrades KCPL; Affirms Ratings of Great Plains Energy and GMO; Outlook Stable," March 12, 2010.

BRUBAKER & ASSOCIATES, INC.

1   # IV. KCPL-GMO'S PROPOSED CAPITAL STRUCTURE

2   **Q   WHAT CAPITAL STRUCTURE IS THE COMPANY REQUESTING TO USE TO**

3   **DEVELOP ITS OVERALL RATE OF RETURN FOR ELECTRIC OPERATIONS IN**

4   **THIS PROCEEDING?**

5   A   KCPL-GMO's proposed capital structure, as supported by KCPL-GMO witness

6   Dr. Samuel Hadaway, is shown below in Table 1.

TABLE 1	
KCPL-GMO's Proposed Capital Structure	
(March 31, 2010)	
Description	**Percent of Total Capital**
Long-Term Debt	48.69%
Convertible Debt	4.53%
Preferred Equity	0.62%
Common Equity	46.16%
Total Financial Capital Structure	100.00%

Source: Hadaway Direct at 6.

7   **Q   DO YOU TAKE ANY ISSUES WITH KCPL-GMO'S PROPOSED CAPITAL**

8   **STRUCTURE?**

9   A   Not as proposed in KCPL-GMO's direct filing. However, I may propose adjustments

10   to KCPL-GMO's proposed true-up capital structure if the component weights and/or

11   costs differ from those currently proposed.

V. RETURN ON COMMON EQUITY

1

2 **Q PLEASE DESCRIBE WHAT IS MEANT BY A "UTILITY'S COST OF COMMON**

3 **EQUITY."**

4 A A utility's cost of common equity is the return investors expect, or require, in order to

5 make an investment in the utility. Investors expect to achieve their return requirement

6 from receiving dividends and stock price appreciation.

7 **Q PLEASE DESCRIBE THE FRAMEWORK FOR DETERMINING A REGULATED**

8 **UTILITY'S COST OF COMMON EQUITY.**

9 A In general, determining a fair cost of common equity for a regulated utility has been

10 framed by two decisions of the U.S. Supreme Court: <u>Bluefield Water Works &</u>

11 <u>Improvement Co. v. Public Serv. Commission of West Virginia</u>, 262 U.S. 679 (1923)

12 and <u>Federal Power Commission v. Hope Natural Gas Co.</u>, 320 U.S. 591 (1944).

13 These decisions identify the general standards to be considered in

14 establishing the cost of common equity for a public utility. Those general standards

15 provide that the authorized return should: (1) be sufficient to maintain financial

16 integrity; (2) attract capital under reasonable terms; and (3) be commensurate with

17 returns investors could earn by investing in other enterprises of comparable risk.

18 **Q PLEASE DESCRIBE THE METHODS YOU HAVE USED TO ESTIMATE THE COST**

19 **OF COMMON EQUITY FOR KCPL-GMO.**

20 A I have used several models based on financial theory to estimate KCPL-GMO's cost

21 of common equity. These models are: (1) a constant growth Discounted Cash Flow

22 ("DCF") model; (2) a sustainable growth DCF model; (3) a multi-stage growth DCF

23 model; (4) a Risk Premium ("RP") analysis; and (5) a Capital Asset Pricing Model

1   ("CAPM"). I have applied these models to a group of publicly traded utilities that I

2   have determined reflect investment risk similar to KCPL-GMO.

3 **Q   HOW DID YOU SELECT A PROXY GROUP OF UTILITIES SIMILAR IN**

4   **INVESTMENT RISK TO KCPL-GMO TO ESTIMATE ITS CURRENT MARKET**

5   **COST OF EQUITY?**

6 A   I relied on the same proxy group used by KCPL-GMO witness Dr. Hadaway to

7   estimate KCPL-GMO's return on equity.

8 **Q   HOW DOES THIS PROXY GROUP'S INVESTMENT RISK COMPARE TO THE**

9   **INVESTMENT RISK OF KCPL-GMO?**

10 A   The proxy group is shown in Schedule MPG-2. This proxy group has an average

11   corporate credit rating from S&P of "BBB+," which is comparable to KCPL-GMO's

12   corporate credit rating from S&P of "BBB." The proxy group's corporate credit rating

13   from Moody's is "Baa2." Therefore, these ratings confirm that my proxy group has

14   comparable total investment risk to KCPL-GMO.

15   The proxy group has an average common equity ratio of 46.5% (including

16   short-term debt) from AUS and 47.8% (excluding short-term debt) from *Value Line* in

17   2009.   This proxy group's common equity ratio is comparable to KCPL-GMO's

18   proposed common equity ratio of 46.2%. A comparable common equity ratio

19   demonstrates that KCPL-GMO's financial risks are comparable to my proxy group.

1   I also compared KCPL-GMO's business risk to the business risk of my proxy

2   group based on S&P's ranking methodology. KCPL-GMO has a business risk profile

3   of "Excellent," which is identical to the risk profile of my proxy group.[9]

4 **Q   IN YOUR PROXY GROUP, THE GROUP AVERAGE S&P BOND RATING IS ONE**

5 **NOTCH STRONGER THAN KCPL-GMO'S.   WOULD THIS CREDIT RATING**

6 **DIFFERENTIAL REQUIRE A HIGHER RETURN ON EQUITY FOR KCPL-GMO**

7 **THAN THE PROXY GROUP?**

8 A   No. This one notch credit rating by itself would suggest KCPL-GMO was slightly

9   higher risk than the proxy group. However, all other factors suggest the proxy group

10   is a reasonable risk proxy. For the S&P bond rating, there are many companies

11   included in the proxy group that have the same or lower credit rating than that of

12   KCPL-GMO from S&P. Again, since the proxy group average is nearly identical to

13   that of KCPL-GMO (only a one notch differential), I believe these bond ratings are

14   reasonably comparable, and would not justify an increase in the authorized return on

15   equity for KCPL-GMO based on S&P's bond rating alone. Further, the common

16   equity ratio of the proxy group is nearly identical to that of KCPL-GMO. While the

17   proxy group's common equity ratio is slightly higher, Great Plains Energy's

18   consolidated capital structure common equity ratio does not reflect its issuance of

19      $280 million of equity convertible debt securities. These convertible debt securities

20   can be executed in calendar year 2012 and at that point would eliminate the debt-like

21   characteristics of these debt securities. As such, KCPL-GMO's capital structure is

---

[9]Standard & Poor's business risk methodology ranks a corporate entity's operating risk based on a scale of "Excellent" (lowest risk) to "Vulnerable" (highest risk). S&P has a six-tiered scale with "Excellent" the highest, "Vulnerable" the weakest, and most utilities falling into the highest business risk profile score (indicating lowest business risk) of "Excellent" and "Strong." (Standard & Poor's RatingsDirect Credit Criteria Methodology: "Business Risk/Financial Risk Matrix Expanded," May 27, 2009).

1 already structured in order to allow for an increase in common equity ratio within the

2 next couple of years. Further, KCPL-GMO has an "Excellent" business profile score,

3 which suggests that its operating risk is lower than that of all the other proxy group

4 companies that have a business risk position ranking of "Strong." Approximately 7 of

5 the 31 companies have greater business risk than that of KCPL-GMO. For all these

6 reasons, taking all the risk factors as a whole, I believe clearly proves that KCPL-

7 GMO's investment risk is reasonably comparable to that of the proxy group, and no

8 return on equity adjustment to that estimated for the proxy group would be necessary

9 in order to provide fair compensation for KCPL-GMO's investment risk.

A.   Discounted Cash Flow Model

11 **Q   PLEASE DESCRIBE THE DCF MODEL.**

12 A   The DCF model posits that a stock price is valued by summing the present value of

13 expected future cash flows discounted at the investor's required rate of return or cost

14 of capital. This model is expressed mathematically as follows:

15
$$P_0 = \frac{D_1}{(1+K)^1} + \frac{D_2}{(1+K)^2} \ . \ . \ . \ \frac{D_\infty}{(1+K)^\infty} \quad \text{where} \qquad \text{(Equation 1)}$$

17 P_0 = Current stock price
18 D = Dividends in periods 1 - ∞
19 K = Investor's required return

20 This model can be rearranged in order to estimate the discount rate or investor

21 required return, "K." If it is reasonable to assume that earnings and dividends will

22 grow at a constant rate, then Equation 1 can be rearranged as follows:

1     $$K = D_1/P_0 + G \qquad\qquad\qquad\qquad\qquad\text{(Equation 2)}$$
2
3   K = Investor's required return
4   D_1 = Dividend in first year
5   P_0 = Current stock price
6   G = Expected constant dividend growth rate

7   Equation 2 is referred to as the annual "constant growth" DCF model.

8   **Q   WILL YOU INCLUDE A QUARTERLY COMPOUNDING ADJUSTMENT TO YOUR**

9   **DCF RETURN ESTIMATE?**

10   A   No.   Including the quarterly compounding adjustment to KCPL-GMO's authorized

11   return on equity is inappropriate. If a quarterly compounding adjustment is added to a

12   DCF return estimate, shareholders will be permitted to earn the dividend reinvestment

13   return twice: (1) through the higher authorized return on equity, and (2) through

14   actual receipt of dividends and the reinvestment of those dividends throughout the

15   year. This double counting of the dividend reinvestment return is not reasonable, and

16   will unjustly inflate KCPL-GMO's rates.

17   **Q   PLEASE EXPLAIN WHY THE QUARTERLY COMPOUNDING RETURN SHOULD**

18   **NOT BE INCLUDED IN KCPL-GMO'S AUTHORIZED RETURN ON EQUITY.**

19   A   Simply put, the quarterly compounding component of the return is not a cost to the

20   utility.   Only the utility's cost of common equity capital should be included in the

21   authorized return on equity.

22   This issue surrounds whether or not the DCF return estimate should include

23   the expectations by investors that they will receive cash flows within the year, that can

24   be reinvested in other investments of comparable risk, and thus the cash flows will

25   produce compounded returns throughout the year.   The relevant issue for setting

26   rates is whether or not that reinvestment return <u>is a cost to the utility</u>. It is not!

1   The reinvestment return is not a cost to the utility and therefore should not be

2   included in the authorized return on equity. While it is reasonable for investors to

3   expect to have the opportunity to earn the compounded return produced by cash

4   flows received within the year, the compound return is not paid to investors by the

5   utility.

6 **Q   CAN YOU PROVIDE AN EXAMPLE OF WHY THE COMPOUNDING RETURN**

7   **ESTIMATE IS NOT A COST TO THE UTILITY?**

8 A   Yes. I will provide two examples to help illustrate this point. First, consider the cost

9   to the utility of an outstanding utility bond. Most utility bonds pay a coupon every six

10   months. The utility annual cost paid to the bond investor is the sum of the two

11   semi-annual coupon payments. A bond investor expects to receive the semi-annual

12   coupon payments from the utility, but also has an opportunity to reinvest the first

13   coupon payment for the remaining six months of the year to enhance his end-of-year

14   return. This compound return component is, however, not a cost to the utility

15   because the utility does not pay the extra return.

16   For example, assume KCPL-GMO has an outstanding bond with a face value

17   of $1,000, at an interest rate of 6% which is paid in two semi-annual $30 coupon

18   payments. KCPL-GMO's cost of this bond is 6%. This 6% cost to KCPL-GMO is

19   based on a $30 coupon payment paid in month 6 and month 12 for an annual

20   payment of $60 relative to the $1,000 face value of the bond. However, the bond

21   investor would have an annual expected return on this bond of 6.1%. This annual

22   expected return would be realized by receiving the first $30 semi-annual coupon

23   payment from KCPL-GMO and reinvesting it for the remaining six months of the year.

24   This would produce $0.89 of semi-annual compounding return ($30 x [$(1.06)^{\frac{1}{2}}$ - 1]).

1   Hence, the bond investor would receive $60 from KCPL-GMO, and $0.89 from

2   investing the first coupon for a total annual return of 6.09%, or 6.1%.

3   Importantly, if KCPL-GMO were to recover a 6.1% cost of this bond in its cost

4   of service, and paid that return out to the bond investor, then the bond investor would

5   receive $60.89 from KCPL-GMO, rather than the $60.00 actual cost, but the bond

6   investor could still reinvest the semi-annual coupon, now $30.89 for the remaining

7   six months of the year. This would provide the investor with the reinvestment return

8   twice, once from utility ratepayers, and a second time after the semi-annual coupon

9   payment was paid and reinvested.

10   Reflecting this compounding assumption in the authorized return on equity

11   therefore will double count the reinvestment return opportunity.

12   **Q   DOES THIS EXAMPLE ALSO APPLY TO UTILITY STOCK INVESTMENTS?**

13   A   Yes.   Assume now that an investor purchased KCPL-GMO stock for $100, and

14   expects to receive four quarterly dividends of $1.50, or $6.00 per year. The expected

15   cost to the utility of this dividend payment over the year would be $6.00, or 6.0%.

16   However, the expected effective yield of the dividend to investors would be 6.13%

17   because the quarterly dividends could be reinvested for the remaining term of the

18   year. Hence, the expected end-of-year value of those four $1.50 quarterly dividend

19   payments to the investor would be $6.13.[10] Again, the utility pays $6.00 of annual

20   dividends. The $0.13 is not paid to investors from the utility, but is rather earned in

21   the other investments that earn the same return, which the dividends were invested in

22   throughout the year.

---

[10]$1.5 \times (1.06)^{.75} + 1.5 \times (1.06)^{.5} + 1.5 \times (1.06)^{.25} + 1.5 = \$6.13$.

1   Importantly, the reinvestment return of the dividends is not paid by the utility,

2   and therefore is not part of the utility's cost of capital. Again, if this dividend

3   reinvestment return is included in the utility's authorized return on equity, then

4   investors will receive the dividend reinvestment return twice, once through the

5   authorized return on equity, and a second time when dividends are actually received

6   by investors and reinvested.

7 **Q PLEASE DESCRIBE THE INPUTS TO YOUR CONSTANT GROWTH DCF MODEL.**

8 A As shown under Equation 2 above, the DCF model requires a current stock price,

9   expected dividend, and expected growth rate in dividends.

10 **Q WHAT STOCK PRICE AND DIVIDEND HAVE YOU RELIED ON IN YOUR**

11   **CONSTANT GROWTH DCF MODEL?**

12 A I relied on the average of the weekly high and low stock prices over a 13-week period

13   ended November 5, 2010. An average stock price is less susceptible to market price

14   variations than a spot price. Therefore, an average stock price is less susceptible to

15   aberrant market price movements, which may not be reflective of the stock's

16   long-term value.

17   A 13-week average stock price is still short enough to contain data that

18   reasonably reflect current market expectations, but is not so short a period as to be

19   susceptible to market price variations that may not be reflective of the security's

20   long-term value. In my judgment, a 13-week average stock price is a reasonable

21   balance between the need to reflect current market expectations and the need to

22   capture sufficient data to smooth out aberrant market movements.

1   I used the most recently paid quarterly dividend, as reported in *The Value Line*

2   *Investment Survey*. This dividend was annualized (multiplied by 4) and adjusted for

3   next year's growth to produce the D_1 factor for use in Equation 2 above.

4 **Q** **WHAT DIVIDEND GROWTH RATES HAVE YOU USED IN YOUR CONSTANT**

5   **GROWTH DCF MODEL?**

6 A   There are several methods one can use in order to estimate the expected growth in

7   dividends. However, for purposes of determining the market required return on

8   common equity, one must attempt to estimate investors' consensus about what the

9   dividend or earnings growth rate will be, and not what an individual investor or analyst

10   may use to form individual investment decisions.

11   Security analysts' growth estimates have been shown to be more accurate

12   predictors of future returns than growth rates derived from historical data because

13   they are more reliable estimates.[11]   Assuming the market generally makes rational

14   investment decisions, analysts' growth projections are more likely the growth

15   estimates considered by the market that influence observable stock prices than are

16   growth rates derived from only historical data.

17   For my constant growth DCF analysis, I have relied on a consensus, or mean,

18   of professional security analysts' earnings growth estimates as a proxy for the

19   investor consensus dividend growth rate expectations. I used the average of three

20   sources of analysts' growth rate estimates: Zacks, SNL Financial and Reuters. All

21   consensus analysts' projections used were available on November 10, 2010, as

22   reported online.

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[11]See, e.g., David Gordon, Myron Gordon, and Lawrence Gould, "Choice Among Methods of Estimating Share Yield," *The Journal of Portfolio Management*, Spring 1989.

1   Each consensus growth rate projection is based on a survey of security

2   analysts. The consensus estimate is a simple arithmetic average, or mean, of

3   surveyed analysts' earnings growth forecasts. A simple average of the growth

4   forecasts gives equal weight to all surveyed analysts' projections. It is problematic as

5   to whether any particular analyst's forecast is more representative of general market

6   expectations. Therefore, a simple average, or arithmetic mean, of analyst forecasts is

7   a good proxy for market consensus expectations.

8   **Q** **ARE ANALYSTS' GROWTH RATE PROJECTIONS INTENDED TO REPRESENT**

9   **LONG-TERM SUSTAINABLE GROWTH FOR THE UNDERLYING SECURITY?**

10 A   No. Analyst growth rate projections are intended to represent a period of three to five

11   years. These growth rates reflect the analysts' assessments of the growth outlooks

12   for these companies during this time period. This is significant, because the constant

13   growth DCF model requires a growth rate that can be sustained over a long-term

14   indefinite period. Since analysts' three- to five-year growth rate estimates may or

15   may not be reasonable estimates of long-term sustainable growth, I will test the

16   reasonableness of assuming these growth rate outlooks can be sustained over the

17   long-term period later in this testimony.

18 **Q** **WHAT ARE THE GROWTH RATES YOU USED IN YOUR CONSTANT GROWTH**

19   **DCF MODEL?**

20 A   The growth rates I used in my DCF analysis are shown in Schedule MPG-3. The

21   average and median growth rates for my proxy group are 5.63% and 5.41%,

22   respectively.

1 Q **WHAT ARE THE RESULTS OF YOUR CONSTANT GROWTH DCF MODEL?**

2 A As shown in Schedule MPG-4, the average and median constant growth DCF returns

3   for the proxy group are 10.40% and 10.33%, respectively.

4 Q **DO YOU HAVE ANY COMMENTS CONCERNING THE RESULTS OF YOUR**

5   **CONSTANT GROWTH DCF ANALYSIS?**

6 A Yes. The three- to five-year growth rate exceeds a sustainable long-term growth rate,

7   which is a required input for the constant growth DCF model.

8 Q **WHY DO YOU BELIEVE THE PROXY GROUP'S THREE- TO FIVE-YEAR**

9   **GROWTH RATE IS IN EXCESS OF A LONG-TERM SUSTAINABLE GROWTH?**

10 A The three- to five-year growth rate of the proxy group (5.63%) exceeds the growth

11   rate of the overall U.S. economy. As developed below, the consensus of published

12   economists projects that the U.S. Gross Domestic Product ("GDP") will grow at a rate

13   of no more than 4.8% and 4.7% over the next 5 and 10 years, respectively. A

14   company cannot grow, indefinitely, at a faster rate than the market in which it sells its

15   products. The U.S. economy, or GDP, growth projection represents a ceiling, or

16   high-end, sustainable growth rate for a utility over an indefinite period of time.

17 Q **WHY IS THE GDP GROWTH PROJECTION CONSIDERED A CEILING GROWTH**

18   **RATE FOR A UTILITY?**

19 A Utilities cannot indefinitely sustain a growth rate that exceeds the growth rate of the

20   overall economy. Utilities' earnings/dividend growth is created by increased utility

21   investment or rate base. Utility plant investment, in turn, is driven by service area

22   economic growth and demand for utility service. In other words, utilities invest in

1   plant to meet sales demand growth, and sales growth in turn is tied to economic

2   growth in their service areas. The Energy Information Administration ("EIA") has

3   observed that utility sales growth is less than U.S. GDP growth, as shown in

4   Schedule MPG-5. Utility sales growth has lagged behind GDP growth. Hence,

5   nominal GDP growth is a very conservative, albeit overstated, proxy for electric utility

6   sales growth, rate base growth, and earnings growth. Therefore, GDP growth is a

7   reasonable proxy for the highest sustainable long-term growth rate of a utility.

8 **Q**   **IS THERE RESEARCH THAT SUPPORTS YOUR POSITION THAT, OVER THE**

9   **LONG TERM, A COMPANY'S EARNINGS AND DIVIDENDS CANNOT GROW AT**

10   **A RATE GREATER THAN THE GROWTH OF THE U.S. GDP?**

11 A   Yes. This position is supported in both published analyst literature and academic

12   work. Specifically, in a textbook entitled "Fundamentals of Financial Management,"

13   published by Eugene Brigham and Joel F. Houston, the authors state as follows:

14   The constant growth model is most appropriate for mature companies
15   with a stable history of growth and stable future expectations.
16   Expected growth rates vary somewhat among companies, but
17   dividends for mature firms are often expected to grow in the future at
18   about the same rate as nominal gross domestic product (real GDP
19   plus inflation).[12]

20   Also, Morningstar's *Stocks, Bonds, Bills and Inflation 2009 Yearbook*

21   *Valuation Edition* tracked dividends of the stock market in comparison to GDP growth

22   over the period 1926 through the end of 2008.[13] Based on that study, the authors

23   found that earnings and dividends for the market have historically grown in tandem

24   with the overall economy. It is important to note that the growth of companies

25   included in the overall market will normally be higher than that of utility companies.

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[12]"Fundamentals of Financial Management," Eugene F. Brigham and Joel F. Houston, Eleventh Edition 2007, Thomson South-Western, a Division of Thomson Corporation at 298.
[13]*Stocks, Bonds, Bills and Inflation 2009 Yearbook Valuation Edition* (Morningstar, Inc.) at 67.

1   These non-utility companies achieve a higher level of growth because they retain a

2   larger percentage of their earnings and pay out a much smaller percentage of their

3   earnings as dividends. Retaining higher percentages of total earnings fuels stronger

4   growth for these non-utility companies. Since the market in general grows at the

5   overall GDP growth rate, it is very conservative to assume that utility companies could

6   achieve this same level of sustained growth without a material reduction in their

7   dividend payout ratios. As such, using the GDP as a maximum sustainable growth

8   rate is a very conservative and high-end estimate for utility companies.

9 **Q** **HAVE ANALYSTS RECOGNIZED THAT SHORT-TERM GROWTH OUTLOOKS**

10   **WILL SLOW OVER TIME?**

11 A   Yes. *Value Line* recognized that dividend growth will likely slow from short-term

12   growth patterns. *Value Line* stated as follows:

13   Dividends have been increasing at a rapid pace since 2002, reflecting
14   relatively healthy balance sheets throughout the industry. In fact, last
15   year 61% of electric utilities raised their dividend, 33% reported no
16   change, 2% reinstated theirs, 2% lowered them, and only 2% are not
17   paying them at all. In any industry these statistics would be viewed as
18   quite favorable. <u>But, 2008 actually marked the slowing of a trend for
19   the electric utility industry, in which the percentage of dividend
20   increases declined.   The reversal is attributable to deteriorating
21   economic conditions, elevated capital spending, and higher debt-to-
22   capitalization ratios</u>.   Despite this, many utilities are still sporting
23   attractive yields.[14]

---

[14] *Value Line Investment Survey*, May 29, 2009 (emphasis added).

1   **B.   Sustainable Growth DCF**

2   **Q   PLEASE DESCRIBE HOW YOU ESTIMATE A SUSTAINABLE LONG-TERM**

3   **GROWTH RATE FOR YOUR SUSTAINABLE GROWTH DCF MODEL.**

4   A   A sustainable growth rate is based on the percentage of the utility's earnings that are

5   retained and reinvested in utility plant and equipment. These reinvested earnings

6   increase the earnings base (rate base) and will grow earnings when the reinvested

7   earnings investment is put into service, and the Company is allowed to earn its

8   authorized return on the additional rate base investment.

9   The internal growth methodology is tied to the percentage of earnings retained

10   in the company and not paid out as dividends. The earnings retention ratio is 1 minus

11   the dividend payout ratio. As the payout ratio declines, the earnings retention ratio

12   increases. An increased earnings retention ratio will fuel stronger growth because

13   the business funds more investments with retained earnings. As shown in Schedule

14   MPG-6, *Value Line* projects the proxy group to have a declining dividend payout ratio

15   over the next three to five years. These dividend payout ratios and earnings retention

16   ratios can then be used to develop a sustainable long-term earnings retention growth

17   rate to help gauge whether analysts' current three- to five-year growth rate

18   projections can be sustained over an indefinite period of time.

19   The data used to estimate the long-term sustainable growth rate is based on

20   the Company's current market to book ratio, and *Value Line's* three-to-five year

21   projections per earnings, dividends, earned return on book equity, and projected

22   stock issuances.

23   As shown in Schedule MPG-7, page 1 of 2, the average and median

24   sustainable growth rates for the proxy group using this internal growth rate model are

25   4.89% and 4.61%, respectively.

1 Q   WHAT IS THE CONSTANT GROWTH DCF ESTIMATE USING THIS

2   SUSTAINABLE LONG-TERM GROWTH RATE?

3 A   A DCF estimate based on this sustainable growth rate is developed in Schedule

4   MPG-8. As shown there, a sustainable growth DCF analysis produces group average

5   and median DCF results of 9.68% and 9.33%, respectively.

6   The average result is skewed due to a significant outlier – DPL, Inc., which

7   produces a return on equity of 19.96%. Excluding DPL, Inc., the proxy group's

8   average DCF would be 9.34%. Therefore, I conclude that the median result of 9.33%

9   better represents the central tendency of my proxy group. Hence, I will rely on the

10   median DCF result.

11   The sustainable growth DCF result is based on the dividend and price data

12   used in my constant growth DCF study (using analyst growth rates) and the

13   sustainable growth rate discussed above and developed in Schedule MPG-7.

14 **C.   Multi-Stage Growth DCF Model**

15 Q   HAVE YOU CONDUCTED ANY OTHER DCF STUDIES?

16 A   Yes. My first constant growth DCF is based on consensus analysts' growth rate

17   projections, so it is a reasonable reflection of rational investment expectations over

18   the next three to five years. The limitation on the constant growth DCF model is that

19   it cannot reflect a rational expectation that a period of high/low short-term growth can

20   be followed by a change in growth to a rate that is more reflective of long-term

21   sustainable growth. Hence, I performed a multi-stage growth DCF analysis to reflect

22   this outlook of changing growth expectations.

| 1 | Q | PLEASE DESCRIBE YOUR MULTI-STAGE GROWTH DCF MODEL. |

2   A   The multi-stage growth DCF model reflects the possibility of non-constant growth for

3   a company over time. The multi-stage growth DCF model reflects three growth

4   periods: (1) a short-term growth period, which consists of the first five years; (2) a

5   transition period, which consists of the next five years (6 through 10); and (3) a

6   long-term growth period, starting in year 11 through perpetuity.

7   For the short-term growth period, I relied on the consensus analysts' growth

8   projections described above in relationship to my constant growth DCF model. For

9   the transition period, the growth rates were reduced or increased by an equal annual

10   factor, that transitioned the analysts' growth rates up/down to a long-term sustainable

11   growth (GDP growth) rate by the start of the sustainable growth period (year 11). For

12   the long-term growth period, I assumed each company's growth would converge to

13   the maximum sustainable growth rate for a utility company as proxied by the

14   consensus analysts' projected growth for the U.S. GDP of 4.75%.

| 15 | Q | WHAT DO YOU BELIEVE IS A REASONABLE SUSTAINABLE LONG-TERM |
| 16 | | GROWTH RATE? |

17   A   A reasonable growth rate that can be sustained in the long run should be based on

18   consensus analysts' projections. *Blue Chip Economic Indicators* publishes

19   consensus GDP growth projections twice a year. Based on its latest issue, the

20   consensus economists' published GDP growth rate outlook is 4.8% over the next

21   5 years, and 4.7% over the next 6-10 years.[15]

22   I propose to use 4.75%, the average of the consensus economists' projected

23   5-year and 10-year GDP consensus growth rates of 4.7% and 4.8%, respectively, as

---

[15]*Blue Chip Economic Indicators*, October 10, 2010 at 15.

BRUBAKER & ASSOCIATES, INC.

1   published by *Blue Chip Financial Forecasts,* as an estimate of sustainable long-term

2   growth. This consensus GDP growth forecast represents the most likely views of

3   market participants because it is based on published economist projections.

4 **Q   WHAT STOCK PRICE, DIVIDEND AND GROWTH RATES DID YOU USE IN YOUR**

5   **MULTI-STAGE GROWTH DCF ANALYSIS?**

6 A   I relied on the same 13-week stock price and the most recent quarterly dividend

7   payment discussed above. For stage one growth, I used the consensus analysts'

8   growth rate projections discussed above in my constant growth DCF model. The

9   transition period begins in year 6 and ends in year 10. For the long-term sustainable

10   growth rate starting in year 11, I used 4.75%, the average of the consensus

11   economists' 5-year and 10-year projected nominal GDP growth rates.

12 **Q   WHAT ARE THE RESULTS OF YOUR MULTI-STAGE GROWTH DCF MODEL?**

13 A   As shown in Schedule MPG-9, the average and median multi-stage growth DCF

14   returns on equity for the proxy group are 9.73% and 9.80%, respectively.

15 **Q   PLEASE SUMMARIZE THE RESULTS FROM YOUR DCF ANALYSES.**

16 A   The results from my DCF analyses are summarized in Table 2:

TABLE 2

Summary of DCF Results

Description	Proxy Group
Constant Growth DCF Model (Analysts' Growth)	10.33%
Constant Growth DCF Model (Sustainable Growth)	9.33%
Multi-Stage Growth DCF Model	9.80%
Average DCF Return	9.82%

1 For reasons set forth above, I believe my constant growth DCF model based

2 on analysts' growth is inflated because short-term analyst growth rate projections are

3 not reasonable estimates of long-term sustainable growth. Therefore, the DCF model

4 based on analysts' growth rate estimates should not be used on a stand-alone basis.

5 I recommend it be averaged with my other DCF estimates to produce a very

6 conservative (i.e., favorable to KCPL-GMO), but reasonable, DCF point estimate that

7 can be used to derive KCPL-GMO's return on equity. The constant growth DCF

8 model based on the sustainable growth approach is based on a growth rate that is

9 sustainable in the long term in comparison to GDP growth, but may not reflect

10 analysts' short-term growth outlooks. The multi-stage growth DCF model return

11 reflects the expectation of changing growth rates over time. Even though I have

12 strong concerns about the accuracy of the constant growth DCF at this time, I

13 included all estimates in my DCF return of approximately 9.82%.

14 **D.   Risk Premium Model**

15 **Q   PLEASE DESCRIBE YOUR BOND YIELD PLUS RISK PREMIUM MODEL.**

16 A   This model is based on the principle that investors require a higher return to assume

17   greater risk. Common equity investments have greater risk than bonds because

1   bonds have more security of payment in bankruptcy proceedings than common equity

2   and the coupon payments on bonds represent contractual obligations. In contrast to

3   bonds, companies are not required to pay dividends on common equity, or to

4   guarantee returns on common equity investments. Therefore, common equity

5   securities are considered to be more risky than bond securities.

6   This risk premium model is based on two estimates of an equity risk premium.

7   First, I estimated the difference between the required return on utility common equity

8   investments and U.S. Treasury bonds. The difference between the required return on

9   common equity and the Treasury bond yield is the risk premium. I estimated the risk

10   premium on an annual basis for each year over the period 1986 through September

11   2010. The common equity required returns were based on regulatory commission-

12   authorized returns for electric utility companies. Authorized returns are typically

13   based on expert witnesses' estimates of the contemporary investor required return.

14   The second equity risk premium method is based on the difference between

15   regulatory commission-authorized returns on common equity and contemporary

16   "A" rated utility bond yields. This time period was selected because over the period

17   1986 through September 2010, public utility stocks have consistently traded at a

18   premium to book value. This is illustrated in Schedule MPG-10, where the market to

19   book ratio since 1986 for the electric utility industry was consistently above 1.0. Over

20   this time period, regulatory authorized returns were sufficient to support market prices

21   that at least exceeded book value. This is an indication that regulatory authorized

22   returns on common equity supported a utility's ability to issue additional common

23   stock, without diluting existing shares. It further demonstrates that utilities were able

24   to access equity markets without a detrimental impact on current shareholders.

1   Based on this analysis, as shown in Schedule MPG-11, the average indicated

2   equity risk premium over U.S. Treasury bond yields has been 5.19%. Of the 25

3   observations, 19 indicated risk premiums fall in the range of 4.40% to 6.08%. Since

4   the risk premium can vary depending upon market conditions and changing investor

5   risk perceptions, I believe using an estimated range of risk premiums provides the

6   best method to measure the current return on common equity using this

7   methodology.

8   As shown in Schedule MPG-12, the average indicated equity risk premium

9   over contemporary Moody's utility bond yields was 3.75% over the period 1986

10   through September 2010. The indicated equity risk premium estimates based on this

11   analysis primarily fall in the range of 3.03% to 4.59% over this time period.

12 **Q   DO YOU BELIEVE THAT THESE EQUITY RISK PREMIUM ESTIMATES ARE**

13   **BASED ON A TIME PERIOD THAT IS TOO LONG OR TOO SHORT TO DRAW**

14   **ACCURATE   RESULTS   CONCERNING   CONTEMPORARY   MARKET**

15   **CONDITIONS?**

16 A   No. Contemporary market conditions can change dramatically during the period that

17   rates determined in this proceeding will be in effect. A relatively long period of time

18   where stock valuations reflect premiums to book value is an indication that the

19   authorized returns on equity and the corresponding equity risk premiums were

20   supportive of investors' return expectations and provided utilities access to the equity

21   markets under reasonable terms and conditions. Further, this time period is long

22   enough to smooth abnormal market movement that might distort equity risk

23   premiums. While market conditions and risk premiums do vary over time, this

24   historical time period is a reasonable period to estimate contemporary risk premiums.

1   The time period I use in this risk premium study is a generally accepted period

2   to develop a risk premium study using "expectational" data. Conversely, studies have

3   recommended that use of "actual achieved return data" should be based on very long

4   historical time periods. The studies find that achieved returns over short time periods

5   may not reflect investors' expected returns due to unexpected and abnormal stock

6   price performance. However, these short-term abnormal actual returns would be

7   smoothed over time and the achieved actual returns over long time periods would

8   approximate investors' expected returns. Therefore, it is reasonable to assume that

9   averages of annual achieved returns over long time periods will generally converge

10   on the investors' expected returns.

11   My risk premium study is based on expectational data, not actual returns, and,

12   thus, need not encompass very long time periods.

13 **Q   BASED ON HISTORICAL DATA, WHAT RISK PREMIUM HAVE YOU USED TO**

14 **ESTIMATE KCPL-GMO'S COST OF EQUITY IN THIS PROCEEDING?**

15 A   The equity risk premium should reflect the relative market perception of risk in the

16   utility industry today. I have gauged investor perceptions of utility risk today in

17   Schedule MPG-13. On that exhibit, I show the yield spread between utility bonds and

18   Treasury bonds over the last 30 years. As shown in this exhibit, the 2008 utility bond

19   yield spreads over Treasury bonds for "A" rated and "Baa" rated utility bonds are

20   2.25% and 2.97%, respectively. The utility bond spreads over Treasury bonds for "A"

21   and "Baa" rated utility bonds for 2009 are 1.96% and 2.98%, respectively. These

22   utility bond yield spreads over Treasury bond yields are much higher than the 30-year

23   average spreads of 1.60% and 2.00%, respectively.

1   While the yield spreads for 2008 and 2009 reflect unusually large spreads, the

2   market has started to improve and these spreads have started to decline.   For

3   example, the 13-week average "A" rated utility bond yield has subsided relative to the

4   end of 2008 and 2009, down to around 5.08%.   This utility bond yield, when

5   compared to the current Treasury bond yield of 3.82%, as shown in Schedule

6   MPG-14, page 1 of 3, implies a yield spread of around 1.26%, which is lower than the

7   30-year average spread for "A" utility bonds of 1.60%.   The same is true for the

8   current "Baa" utility yield spread of 1.78% compared to the 30-year average of 2.00%.

9   This reduced utility bond yield spread is clear evidence that the market considers the

10   utility industry to be a relatively low risk investment in a turbulent market, and exhibits

11   that utilities continue to have strong access to capital.

12 **Q   HOW DID YOU ESTIMATE KCPL-GMO'S COST OF COMMON EQUITY WITH THIS**

13 **RISK PREMIUM MODEL?**

14 A   I added a projected long-term Treasury bond yield to my estimated equity risk

15   premium over Treasury yields. The 13-week average 30-year Treasury bond yield,

16   ending November 5, 2010 was 3.82%, as shown in Schedule MPG-14, page 1 of 3.

17   *Blue Chip Financial Forecasts* projects the 30-year Treasury bond yield to be 4.5%,

18   and a 10-year Treasury bond yield to be 3.5%.[16] Using the projected 30-year bond

19   yield of 4.5%, and a Treasury bond risk premium of 4.40% to 6.08%, as developed

20   above, produces an estimated common equity return in the range of 8.90% (4.50% +

21   4.40%) to 10.58% (4.50% + 6.08%), with a midpoint of 9.74%.

22   I next added my equity risk premium over utility bond yields to a current

23   13-week average yield on "Baa" rated utility bonds for the period ending November 5,

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[16]*Blue Chip Financial Forecasts*, November 1, 2010 at 2.

1   2010 of 5.60%. Adding the utility equity risk premium of 3.03% to 4.59%, as

2   developed above, to a "Baa" rated bond yield of 5.60%, produces a cost of equity in

3   the range of 8.63% to 10.19%, with a midpoint of 9.41%.

4   My risk premium analyses produce a return estimate in the range of 9.41% to

5   9.74%, with a midpoint estimate of 9.58%.

6 **E.   Capital Asset Pricing Model**

7 **Q   PLEASE DESCRIBE THE CAPM.**

8 A   The CAPM method of analysis is based upon the theory that the market required rate

9   of return for a security is equal to the risk-free rate, plus a risk premium associated

10   with the specific security. This relationship between risk and return can be expressed

11   mathematically as follows:

12    $R_i = R_f + B_i \times (R_m - R_f)$ where:

13   R_i =   Required return for stock i
14   R_f =   Risk-free rate
15   R_m =   Expected return for the market portfolio
16   B_i =   Beta - Measure of the risk for stock

17   The stock-specific risk term in the above equation is beta. Beta represents

18   the investment risk that cannot be diversified away when the security is held in a

19   diversified portfolio. When stocks are held in a diversified portfolio, firm-specific risks

20   can be eliminated by balancing the portfolio with securities that react in the opposite

21   direction to firm-specific risk factors (e.g., business cycle, competition, product mix,

22   and production limitations).

23   The risks that cannot be eliminated when held in a diversified portfolio are

24   nondiversifiable risks. Nondiversifiable risks are related to the market in general and

25   are referred to as systematic risks. Risks that can be eliminated by diversification are

1   regarded as non-systematic risks. In a broad sense, systematic risks are market

2   risks, and non-systematic risks are business risks. The CAPM theory suggests that

3   the market will not compensate investors for assuming risks that can be diversified

4   away. Therefore, the only risk that investors will be compensated for are systematic

5   or non-diversifiable risks. The beta is a measure of the systematic or

6   non-diversifiable risks.

7 **Q** **PLEASE DESCRIBE THE INPUTS TO YOUR CAPM.**

8 A   The CAPM requires an estimate of the market risk-free rate, the company's beta, and

9   the market risk premium.

10 **Q** **WHAT DID YOU USE AS AN ESTIMATE OF THE MARKET RISK-FREE RATE?**

11 A   As previously noted, *Blue Chip Financial Forecasts*' projected 30-year Treasury bond

12   yield is 4.5%.[17] The current 30-year bond yield is 3.9%. I used *Blue Chip Financial*

13   *Forecasts*' projected 30-year Treasury bond yield of 4.5% for my CAPM analysis.

14 **Q** **WHY DID YOU USE LONG-TERM TREASURY BOND YIELDS AS AN ESTIMATE**

15   **OF THE RISK-FREE RATE?**

16 A   Treasury securities are backed by the full faith and credit of the United States

17   government. Therefore, long-term Treasury bonds are considered to have negligible

18   credit risk. Also, long-term Treasury bonds have an investment horizon similar to that

19   of common stock. As a result, investor-anticipated long-run inflation expectations are

20   reflected in both common-stock required returns and long-term bond yields.

21   Therefore, the nominal risk-free rate (or expected inflation rate and real risk-free rate)

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[17]*Blue Chip Financial Forecasts*, November 1, 2010 at 2.

1   included in a long-term bond yield is a reasonable estimate of the nominal risk-free

2   rate included in common stock returns.

3   Treasury bond yields, however, do include risk premiums related to

4   unanticipated future inflation and interest rates. A Treasury bond yield is not a

5   risk-free rate. Risk premiums related to unanticipated inflation and interest rates are

6   systematic or market risks. Consequently, for companies with betas less than 1.0,

7   using the Treasury bond yield as a proxy for the risk-free rate in the CAPM analysis

8   can produce an overstated estimate of the CAPM return.

9   **Q**   **WHAT BETA DID YOU USE IN YOUR ANALYSIS?**

10   A   As shown in Schedule MPG-15, the proxy group average *Value Line* beta estimate is

11   0.70.

12   **Q**   **HOW DID YOU DERIVE YOUR MARKET RISK PREMIUM ESTIMATE?**

13   A   I derived two market risk premium estimates, a forward-looking estimate and one

14   based on a long-term historical average.

15   The forward-looking estimate was derived by estimating the expected return

16   on the market (as represented by the S&P 500) and subtracting the risk-free rate from

17   this estimate. I estimated the expected return on the S&P 500 by adding an expected

18   inflation rate to the long-term historical arithmetic average real return on the market.

19   The real return on the market represents the achieved return above the rate of

20   inflation.

21   Morningstar's *Stocks, Bonds, Bills and Inflation 2010 Yearbook* publication

22   estimates the historical arithmetic average real market return over the period 1926 to

1   2009 as 8.6%.[18] A current consensus analysts' inflation projection, as measured by

2   the Consumer Price Index, is 2.0%.[19] Using these estimates, the expected market

3   return is 10.77%.[20] The market premium then is the difference between the 10.77%

4   expected market return, and my 4.7% risk-free rate estimate, or 6.07%.

5   The historical estimate of the market risk premium was also estimated by

6   Morningstar in *Stocks, Bonds, Bills and Inflation 2010 Yearbook*. Over the period

7   1926 through 2009, Morningstar's study estimated that the arithmetic average of the

8   achieved total return on the S&P 500 was 11.80%,[21] and the total return on long-term

9   Treasury bonds was 5.8%.[22] The indicated equity risk premium is 6.0% (11.80% -

10   5.8% = 6.00%).

11 **Q   HOW DOES YOUR ESTIMATED MARKET RISK PREMIUM RANGE COMPARE TO**

12 **THAT ESTIMATED BY MORNINGSTAR?**

13 A   Morningstar estimates a forward-looking market risk premium based on actual

14   achieved data from the historical period of 1926 through year-end 2009. Using this

15   data, Morningstar estimates a market risk premium derived from the total return on

16   large company stocks (S&P 500), less the income return on Treasury bonds. The

17   total return includes capital appreciation, dividend or coupon reinvestment returns,

18   and annual yields received from coupons and/or dividend payments. The income

19   return, in contrast, only reflects the income return received from dividend payments or

20   coupon yields. Morningstar argues that the income return is the only true risk-free

21   rate associated with the Treasury bond and is the best approximation of a truly

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[18]Morningstar, Inc. *Ibbotson SBBI 2010 Classic Yearbook at 82.*
[19]*Blue Chip Financial Forecasts*, November 1, 2010 at 2.
[20]{ [(1 + 0.086) ∗ (1 + 0.020)] – 1] } ∗ 100.
[21]Morningstar, Inc. *Ibbotson SBBI 2010 Classic Yearbook* at 82.
[22]*Id.*

1   risk-free rate. I disagree with this assessment from Morningstar, because it does not

2   reflect a true investment option available to the marketplace and therefore does not

3   produce a legitimate estimate of the expected premium of investing in the stock

4   market versus that of Treasury bonds. Nevertheless, I will use Morningstar's

5   conclusion to show the reasonableness of my market risk premium estimates.

6   Morningstar's analysis indicates that a market risk premium falls somewhere

7   in the range of 5.2% to 6.7%. This range is based on several methodologies. First,

8   Morningstar estimates a market risk premium of 6.7% based on the difference

9   between the total market return on common stocks (S&P 500) less the income return

10   on Treasury bond investments. Second, Morningstar found that if the New York

11   Stock Exchange (the "NYSE") was used as the market index rather than the

12   S&P 500, that the market risk premium would be 6.4% and not 6.7%. Third, if only

13   the two deciles of the largest companies included in the NYSE were considered, the

14   market risk premium would be 5.9%.[23]

15   Finally, Morningstar found that the 6.7% market risk premium based on the

16   S&P 500 was impacted by an abnormal expansion of price-to-earnings ("P/E") ratios

17   relative to earnings and dividend growth during the period 1980 through 2001.

18   Morningstar believes this abnormal P/E expansion is not sustainable. Therefore,

19   Morningstar adjusted this market risk premium estimate to normalize the growth in the

20   P/E ratio to be more in line with the growth in dividends and earnings. Based on this

21   alternative methodology, Morningstar published a long-horizon supply-side market

22   risk premium of 5.2%.[24]

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[23]Morningstar observes that the S&P 500 and the NYSE Decile 1-2 are both large capitalization benchmarks. Morningstar, Inc. *Ibbotson SBBI 2010 Valuation Yearbook* at 54.
    [24]*Id.* at 66.

1   Thus, based on all of Morningstar's estimates, the market risk premium falls

2   somewhere in the range of 5.2% to 6.7%.

3   **Q   WHAT ARE THE RESULTS OF YOUR CAPM ANALYSIS?**

4   A   As shown in Schedule MPG-16, based on my low-end market risk premium of 5.2%,

5   high-end market risk premium of 6.7%, a risk-free rate of 4.5%, and a beta of 0.70,

6   my CAPM analysis produces a return in the range of 8.12% to 9.17%, with a midpoint

7   of 8.65%. For purposes of this case, I will rely on the high-end CAPM return of 9.17%

8   (rounded to 9.2%) to form my recommended return on equity.

9   **F.   Return on Equity Summary**

10 **Q   BASED ON THE RESULTS OF YOUR RATE OF RETURN ON COMMON EQUITY**

11   **ANALYSES DESCRIBED ABOVE, WHAT RETURN ON COMMON EQUITY DO**

12   **YOU RECOMMEND FOR KCPL-GMO?**

13 A   Based on my analyses, I estimate KCPL-GMO's current market cost of equity to be

14   9.50%.

TABLE 3

Return on Common Equity Summary

Description	Results
DCF	9.82%
Risk Premium	9.58%
CAPM	9.20%

---

15   My recommended return on equity range is 9.20% to 9.80%, with a midpoint

16   of 9.50%. My low end is based on my CAPM return estimate and my high end is

17   based on my DCF analysis. The midpoint is very close to my risk premium estimate.

1 ## G.   Financial Integrity

2 **Q   WILL YOUR RECOMMENDED OVERALL RATE OF RETURN SUPPORT AN**

3 **INVESTMENT GRADE BOND RATING FOR KCPL-GMO?**

4 A   Yes. I have reached this conclusion by comparing the key credit rating financial

5   ratios for KCPL-GMO at its proposed capital structure and my return on equity to

6   S&P's benchmark financial ratios using S&P's new credit metric ranges.

7 **Q   PLEASE DESCRIBE THE MOST RECENT S&P FINANCIAL RATIO CREDIT**

8 **METRIC METHODOLOGY.**

9 A   S&P publishes a matrix of financial ratios that correspond to its assessment of the

10   business risk of the utility company and related bond rating. S&P updated its credit

11   metric guidelines on November 30, 2007, and incorporated utility metric benchmarks

12   with the general corporate rating metrics. However, the effect of integrating the utility

13   metrics with that of general corporate bonds resulted in a reduction to the

14   transparency in S&P's credit metric guideline for utilities. Most recently, on May 27,

15   2009 S&P expanded its matrix criteria and included an additional business and

16   financial risk category. Based on S&P's most recent credit matrix, the business risk

17   profile categories are "Excellent," "Strong," Satisfactory," "Fair," Weak," and

18   "Vulnerable."   Most electric utilities have a business risk profile of "Excellent" or

19   "Strong."   The S&P financial risk profile categories are "Minimal," "Modest,"

20   "Intermediate," "Significant," "Aggressive," and "Highly Leveraged."   Most of the

21   electric utilities have a financial risk profile of "Significant" or "Aggressive."

22   KCPL-GMO has an "Excellent" business risk profile and an "Aggressive"

23   financial risk profile.

1   **Q**   **PLEASE DESCRIBE S&P'S USE OF THE FINANCIAL BENCHMARK RATIOS IN**

2   **ITS CREDIT RATING REVIEW.**

3   **A**   S&P evaluates a utility's credit rating based on an assessment of its financial and

4   business risks. A combination of financial and business risks equates to the overall

5   assessment of KCPL-GMO's total credit risk exposure. S&P publishes a matrix of

6   financial ratios that defines the level of financial risk as a function of the level of

7   business risk.

8   S&P publishes ranges for three primary financial ratios that it uses as

9   guidance in its credit review for utility companies. The three primary financial ratio

10   benchmarks it relies on in its credit rating process include: (1) debt to EBITDA,[25]

11   (2) funds from operations ("FFO") to total debt, and (3) total debt to total capital.

12   **Q**   **HOW DID YOU APPLY S&P'S FINANCIAL RATIOS TO TEST THE**

13   **REASONABLENESS OF YOUR RATE OF RETURN RECOMMENDATIONS?**

14   **A**   I calculated each of S&P's financial ratios based on KCPL-GMO's cost of service for

15   retail operations. While S&P would normally look at total consolidated financial ratios

16   in its credit review process, my investigation in this proceeding is to judge the

17   reasonableness of my proposed cost of capital for rate-setting in KCPL-GMO's utility

18   operations. Hence, I am attempting to determine whether the rate of return and cash

19   flow generation opportunity reflected in my proposed utility rates for KCPL-GMO will

20   support target investment grade bond ratings and financial integrity.

---

[25]Earnings Before Interest, Taxes, Depreciation and Amortization.

1 **Q** **DID YOU INCLUDE ANY OFF-BALANCE SHEET ("OBS") DEBT?**

2 **A** Yes. As shown in Schedule MPG-17, page 4 of 4, the amount of Great Plains Energy

3 total Company OBS debt equivalents is $189.9 million, as reported by S&P.

4 I allocated a portion of this consolidated OBS debt to KCPL-GMO using a net

5 production plant allocator.

6 **Q** **HAS THE COMMISSION USED S&P'S PUBLISHED BENCHMARKS AS PART OF**

7 **ITS REGULATORY DECISION-MAKING?**

8 **A** Yes. Both KCPL-GMO's and Empire District Electric Company's regulatory plans

9 used S&P's credit metrics to target cash flow in support of their major construction

10 efforts. These regulatory programs relied on S&P's published benchmark credit

11 metrics to estimate the amount of regulatory amortization necessary to support

12 adequate utility cash flow during the construction period. These credit metrics can

13 also be used to assess the strength of the designed rates to support investment

14 grade credit standing on regulated utility operations within the test year.

15 **Q** **HOW DID YOU ESTIMATE KCPL-GMO'S OBS DEBT?**

16 **A** The OBS debt is shown in Schedule MPG-17, page 4 of 4. KCPL-GMO ratios were

17 based on an allocation of Great Plains Energy's total OBS debt to KCPL-GMO's retail

18 operations in Missouri. The amount of Great Plains Energy's allocated OBS imputed

19 debt interest and amortization expense, was based on an allocation of KCPL-GMO

20 retail net production plant as a percentage of total Great Plains Energy net production

21 plant. These allocations were then used to measure the credit metrics for KCPL-

22 GMO's retail operations in Missouri.

1 **Q** **PLEASE DESCRIBE THE RESULTS OF THIS CREDIT METRIC ANALYSIS FOR**

2 **KCPL-GMO.**

3 A The S&P financial metric calculations for KCPL-GMO are developed on Schedule

4 MPG-17, page 1 of 4.

5 As shown in Schedule MPG-17, page 1 of 4, column 1, based on an equity

6 return of 9.50%, KCPL-GMO will be provided an opportunity to produce a debt to

7 EBITDA ratio of 3.4x. This is within S&P's "Significant" guideline range of 3.0x to

8 4.0x.[26] This ratio supports an investment grade credit rating.

9 KCPL-GMO's retail operations FFO to total debt coverage at a 9.50% equity

10 return would be 18%, which is toward the high end of the "Aggressive" metric

11 guideline range of 12% to 20%. The FFO/total debt ratio will support an investment

12 grade bond rating.

13 Finally, KCPL-GMO's total debt ratio to total capital is 54%. This is within the

14 "Aggressive" guideline range of 50% to 60%. This total debt ratio will support a utility

15 investment grade bond rating.

16 At my recommended return on equity and KCPL-GMO's proposed capital

17 structure, the Company's financial credit metrics are supportive of its current

18 investment grade secured utility bond rating.

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[26]Standard & Poor's RatingsDirect: "Criteria Methodology: Business Risk/Financial Risk Matrix Expanded," May 27, 2009.

Michael Gorman
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1 Q DO YOU BELIEVE THIS CREDIT METRIC EVALUATION OF KCPL-GMO AT

2   YOUR PROPOSED RETURN ON EQUITY PROVIDES MEANINGFUL

3   INFORMATION TO HELP THE COMMISSION DETERMINE THE

4   APPROPRIATENESS OF YOUR RECOMMENDATION?

5 A Yes. While S&P calculates these credit metrics based on total Company operations,

6   and not the retail operations of KCPL-GMO as I have performed in this study, my

7   review of these ratios still provides meaningful information on the proposed rate of

8   return for KCPL-GMO in this case and how it will contribute and help support

9   consolidated operations credit standing. Further, while credit rating agencies also

10   consider other financial metrics and qualitative considerations, these metrics are

11   largely driven by the cost of service items of depreciation expense and return on

12   equity. Hence, to the extent these important aspects of cost of service impact KCPL-

13   GMO's internal cash flows, the relative impact on KCPL-GMO will be measured by

14   these credit metrics. As illustrated above, an authorized return on equity of 9.50%

15   will support internal cash flows that will be adequate to maintain KCPL-GMO's current

16   investment grade bond rating.

17 Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

18 A Yes, it does.

Qualifications of Michael Gorman

1 **Q   PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A   Michael Gorman. My business address is 16690 Swingley Ridge Road, Suite 140,

3   Chesterfield, MO 63017.

4 **Q   PLEASE STATE YOUR OCCUPATION.**

5 A   I am a consultant in the field of public utility regulation and a Managing Principal with

6   Brubaker & Associates, Inc., energy, economic and regulatory consultants.

7 **Q   PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND WORK**

8   **EXPERIENCE.**

9 A   In 1983 I received a Bachelors of Science Degree in Electrical Engineering from

10   Southern Illinois University, and in 1986, I received a Masters Degree in Business

11   Administration with a concentration in Finance from the University of Illinois at

12   Springfield. I have also completed several graduate level economics courses.

13   In August of 1983, I accepted an analyst position with the Illinois Commerce

14   Commission ("ICC"). In this position, I performed a variety of analyses for both formal

15   and informal investigations before the ICC, including: marginal cost of energy, central

16   dispatch, avoided cost of energy, annual system production costs, and working

17   capital. In October of 1986, I was promoted to the position of Senior Analyst. In this

18   position, I assumed the additional responsibilities of technical leader on projects, and

19   my areas of responsibility were expanded to include utility financial modeling and

20   financial analyses.

1   In 1987, I was promoted to Director of the Financial Analysis Department. In

2   this position, I was responsible for all financial analyses conducted by the staff.

3   Among other things, I conducted analyses and sponsored testimony before the ICC

4   on rate of return, financial integrity, financial modeling and related issues. I also

5   supervised the development of all Staff analyses and testimony on these same

6   issues. In addition, I supervised the Staff's review and recommendations to the

7   Commission concerning utility plans to issue debt and equity securities.

8   In August of 1989, I accepted a position with Merrill-Lynch as a financial

9   consultant. After receiving all required securities licenses, I worked with individual

10   investors and small businesses in evaluating and selecting investments suitable to

11   their requirements.

12   In September of 1990, I accepted a position with Drazen-Brubaker &

13   Associates, Inc. In April 1995 the firm of Brubaker & Associates, Inc. ("BAI") was

14   formed. It includes most of the former DBA principals and Staff. Since 1990, I have

15   performed various analyses and sponsored testimony on cost of capital, cost/benefits

16   of utility mergers and acquisitions, utility reorganizations, level of operating expenses

17   and rate base, cost of service studies, and analyses relating industrial jobs and

18   economic development. I also participated in a study used to revise the financial

19   policy for the municipal utility in Kansas City, Kansas.

20   At BAI, I also have extensive experience working with large energy users to

21   distribute and critically evaluate responses to requests for proposals ("RFPs") for

22   electric, steam, and gas energy supply from competitive energy suppliers. These

23   analyses include the evaluation of gas supply and delivery charges, cogeneration

24   and/or combined cycle unit feasibility studies, and the evaluation of third-party

25   asset/supply management agreements. I have also analyzed commodity pricing

1   indices and forward pricing methods for third party supply agreements, and have also

2   conducted regional electric market price forecasts.

3   In addition to our main office in St. Louis, the firm also has branch offices in

4   Phoenix, Arizona and Corpus Christi, Texas.

5 **Q   HAVE YOU EVER TESTIFIED BEFORE A REGULATORY BODY?**

6 A   Yes. I have sponsored testimony on cost of capital, revenue requirements, cost of

7   service and other issues before the Federal Energy Regulatory Commission and

8   numerous state regulatory commissions including: Arkansas, Arizona, California,

9   Colorado, Delaware, Florida, Georgia, Idaho, Illinois, Indiana, Iowa, Kansas,

10   Louisiana, Michigan, Missouri, Montana, New Jersey, New Mexico, New York, North

11   Carolina, Oklahoma, Oregon, South Carolina, Tennessee, Texas, Utah, Vermont,

12   Virginia, Washington, West Virginia, Wisconsin, Wyoming, and before the provincial

13   regulatory boards in Alberta and Nova Scotia, Canada. I have also sponsored

14   testimony before the Board of Public Utilities in Kansas City, Kansas; presented rate

15   setting position reports to the regulatory board of the municipal utility in Austin, Texas,

16   and Salt River Project, Arizona, on behalf of industrial customers; and negotiated rate

17   disputes for industrial customers of the Municipal Electric Authority of Georgia in the

18   LaGrange, Georgia district.

19 **Q   PLEASE   DESCRIBE   ANY   PROFESSIONAL   REGISTRATIONS   OR**

20   **ORGANIZATIONS TO WHICH YOU BELONG.**

21 A   I earned the designation of Chartered Financial Analyst ("CFA") from the CFA

22   Institute. The CFA charter was awarded after successfully completing three

23   examinations which covered the subject areas of financial accounting, economics,

1   fixed income and equity valuation and professional and ethical conduct. I am a

2   member of the CFA Institute's Financial Analyst Society.

KCP&L Greater Missouri Operations

Rate of Return

Line	Description	Weight (1)	Cost (2)	Weighted Cost (3)
1	Long-Term Debt	48.69%	6.73%	3.28%
2	Convertible Debt	4.53%	13.59%	0.62%
3	Preferred Equity	0.62%	4.29%	0.03%
4	Common Equity	46.16%	**9.50%**	4.38%
5	**Total**	**100.00%**		**8.30%** *

Source:
Hadaway Direct at 6.

Note:
* Rounded.

KCP&L Greater Missouri Operations

Proxy Group

Line	Company	Corporate Credit Ratings[1]		Common Equity Ratios		S&P Business
		S&P	Moody's	*AUS*[2]	*Value Line*[3]	Risk Score[4]
		(1)	(2)	(3)	(4)	(5)
1	ALLETE	BBB+	Baa1	57.0%	57.2%	Strong
2	Alliant Energy Co.	BBB+	Baa1	51.0%	51.2%	Excellent
3	American Elec. Pwr.	BBB	N/R	43.0%	45.4%	Excellent
4	Avista Corp.	BBB-	Baa3	49.0%	49.1%	Excellent
5	Black Hills Corp	BBB-	Baa3	52.0%	51.6%	Excellent
6	Cleco Corporation	BBB	N/R	51.0%	45.8%	Excellent
7	Con. Edison	A-	Baa1	49.0%	51.0%	Excellent
8	DPL Inc.	A-	N/R	47.0%	46.9%	Excellent
9	DTE Energy Co.	BBB	N/R	46.0%	46.0%	Strong
10	Duke Energy	A-	Baa2	57.0%	57.4%	Excellent
11	Edison Internat.	BBB-	Baa2	46.0%	46.5%	Strong
12	Empire District	BBB-	Baa2	47.0%	48.4%	Excellent
13	Entergy Corp.	BBB	Baa3	42.0%	43.1%	Strong
14	NextEra Energy	A-	Baa1	40.0%	44.3%	Strong
15	Hawaiian Electric	BBB	N/R	51.0%	50.7%	Strong
16	IDACORP	BBB	Baa2	50.0%	49.8%	Excellent
17	Northeast Utilities	BBB	Baa2	43.0%	41.5%	Excellent
18	NSTAR	A+	A2	39.0%	48.2%	Excellent
19	PG&E Corp.	BBB+	Baa1	49.0%	47.4%	Excellent
20	Pinnacle West	BBB-	Baa3	48.0%	49.6%	Excellent
21	Portland General	BBB	Baa2	46.0%	49.7%	Strong
22	Progress Energy	BBB+	N/R	44.0%	43.3%	Excellent
23	SCANA Corp.	BBB+	Baa2	42.0%	43.2%	Excellent
24	Sempra Energy	BBB+	Baa1	54.0%	54.1%	Excellent
25	Southern Co.	A	N/R	42.0%	43.6%	Excellent
26	Teco Energy, Inc.	BBB	N/R	31.0%	39.4%	Excellent
27	UIL Holdings Co.	BBB	Baa3	44.0%	46.0%	Excellent
28	Vectren Corp.	A-	N/R	44.0%	47.5%	Excellent
29	Westar Energy	BBB	Baa3	48.0%	47.4%	Excellent
30	Wisconsin Energy	BBB+	A3	45.0%	47.7%	Excellent
31	Xcel Energy Inc.	A-	Baa1	46.0%	47.7%	Excellent
32	**Average**	**BBB+**	**Baa2**	**46.5%**	**47.8%**	**Excellent**
33	KCP&L GMO	BBB[5]	N/R		46.2%[6]	Excellent
34	Great Plains Energy	BBB[5]	Baa3[1]		46.2%	Excellent

Sources:

[1] SNL Interactive, http://www.snl.com/, downloaded on November 10, 2010.

[2] *AUS Utility Reports*, October 2010.

[3] *The Value Line Investment Survey,* August 27, September 24, and November 5, 2010.

[4] *S&P RatingsDirect:* "U.S. Regulated Electric Utilities, Strongest to Weakest," October 6, 2010.

[5] Standard & Poor's, http://www.standardandpoors.com, downloaded on November 10, 2010.

[6] Schedule MPG-1.

KCP&L Greater Missouri Operations

Growth Rates

Line	Company	Zacks Estimated Growth %[1] (1)	Number of Estimates (2)	SNL Estimated Growth %[2] (3)	Number of Estimates (4)	Reuters Estimated Growth %[3] (5)	Number of Estimates (6)	Average of Growth Rates (7)
1	ALLETE	4.00%	2	6.50%	2	5.33%	3	5.28%
2	Alliant Energy Co.	4.50%	2	6.00%	3	7.74%	5	6.08%
3	American Elec. Pwr.	4.00%	4	4.00%	5	4.50%	5	4.17%
4	Avista Corp.	4.67%	3	4.00%	1	4.50%	2	4.39%
5	Black Hills Corp	6.00%	1	6.00%	1	6.00%	1	6.00%
6	Cleco Corporation	7.00%	1	3.00%	1	3.00%	1	4.33%
7	Con. Edison	4.61%	3	4.00%	3	4.38%	5	4.33%
8	DPL Inc.	N/A	N/A	5.90%	2	11.80%	1	8.85%
9	DTE Energy Co.	5.00%	1	5.00%	1	4.57%	3	4.86%
10	Duke Energy	1.50%	6	4.00%	5	5.40%	8	3.63%
11	Edison Internat.	3.00%	3	5.00%	6	4.85%	6	4.28%
12	Empire District	N/A	N/A	N/A	N/A	N/A	N/A	N/A
13	Entergy Corp.	3.00%	4	2.00%	3	6.45%	2	3.82%
14	NextEra Energy	6.40%	5	6.00%	7	6.53%	8	6.31%
15	Hawaiian Electric	9.54%	2	5.00%	3	7.28%	4	7.27%
16	IDACORP	4.67%	3	5.00%	3	4.67%	3	4.78%
17	Northeast Utilities	7.93%	4	7.40%	4	7.00%	8	7.44%
18	NSTAR	5.99%	4	5.20%	3	5.42%	5	5.54%
19	PG&E Corp.	6.75%	4	6.50%	6	6.29%	7	6.51%
20	Pinnacle West	6.80%	5	6.50%	4	7.62%	7	6.97%
21	Portland General	5.60%	5	6.00%	5	5.29%	7	5.63%
22	Progress Energy	4.00%	3	4.00%	6	3.61%	8	3.87%
23	SCANA Corp.	4.25%	6	5.00%	5	4.75%	6	4.67%
24	Sempra Energy	7.00%	1	5.30%	2	5.50%	3	5.93%
25	Southern Co.	5.06%	5	5.40%	7	5.28%	8	5.25%
26	Teco Energy, Inc.	5.25%	4	5.50%	6	6.98%	7	5.91%
27	UIL Holdings Co.	3.57%	2	4.00%	3	3.78%	4	3.78%
28	Vectren Corp.	5.00%	2	6.00%	1	4.85%	2	5.28%
29	Westar Energy	8.00%	3	10.00%	2	6.93%	4	8.31%
30	Wisconsin Energy	8.67%	3	10.00%	3	8.84%	5	9.17%
31	Xcel Energy Inc.	5.70%	5	7.00%	7	6.34%	9	6.35%
32	**Average**	**5.43%**	**3**	**5.51%**	**4**	**5.85%**	**5**	**5.63%**
33	**Median**							**5.41%**

Sources:

[1] Zacks Elite, http://www.zackselite.com/, downloaded on November 10, 2010.

[2] SNL Interactive, http://www.snl.com/, downloaded on November 10, 2010.

[3] Reuters, http://www.reuters.com/, downloaded on November 10, 2010.

KCP&L Greater Missouri Operations

Constant Growth DCF Model

Line	Company	13-Week AVG Stock Price[1] (1)	Analysts' Growth[2] (2)	Annualized Dividend[3] (3)	Adjusted Yield (4)	Constant Growth DCF (5)
1	ALLETE	$36.29	5.28%	$1.76	5.11%	10.38%
2	Alliant Energy Co.	$35.97	6.08%	$1.58	4.66%	10.74%
3	American Elec. Pwr.	$36.20	4.17%	$1.68	4.83%	9.00%
4	Avista Corp.	$21.15	4.39%	$1.00	4.94%	9.33%
5	Black Hills Corp	$31.40	6.00%	$1.44	4.86%	10.86%
6	Cleco Corporation	$29.54	4.33%	$1.00	3.53%	7.87%
7	Con. Edison	$48.28	4.33%	$2.38	5.14%	9.47%
8	DPL Inc.	$26.06	8.85%	$1.21	5.06%	13.91%
9	DTE Energy Co.	$46.69	4.86%	$2.24	5.03%	9.89%
10	Duke Energy	$17.61	3.63%	$0.98	5.77%	9.40%
11	Edison Internat.	$34.83	4.28%	$1.26	3.77%	8.06%
12	Empire District	$20.23	N/A	$1.28	N/A	N/A
13	Entergy Corp.	$77.39	3.82%	$3.32	4.45%	8.27%
14	NextEra Energy	$54.24	6.31%	$2.00	3.92%	10.23%
15	Hawaiian Electric	$23.16	7.27%	$1.24	5.74%	13.02%
16	IDACORP	$35.88	4.78%	$1.20	3.50%	8.28%
17	Northeast Utilities	$29.79	7.44%	$1.03	3.70%	11.14%
18	NSTAR	$39.20	5.54%	$1.60	4.31%	9.84%
19	PG&E Corp.	$46.31	6.51%	$1.82	4.19%	10.70%
20	Pinnacle West	$40.84	6.97%	$2.10	5.50%	12.47%
21	Portland General	$20.31	5.63%	$1.04	5.41%	11.04%
22	Progress Energy	$43.67	3.87%	$2.48	5.90%	9.77%
23	SCANA Corp.	$40.13	4.67%	$1.90	4.96%	9.62%
24	Sempra Energy	$52.87	5.93%	$1.56	3.13%	9.06%
25	Southern Co.	$37.14	5.25%	$1.82	5.16%	10.40%
26	Teco Energy, Inc.	$17.21	5.91%	$0.82	5.05%	10.96%
27	UIL Holdings Co.	$27.64	3.78%	$1.73	6.49%	10.27%
28	Vectren Corp.	$25.68	5.28%	$1.36	5.58%	10.86%
29	Westar Energy	$24.34	8.31%	$1.24	5.52%	13.83%
30	Wisconsin Energy	$57.51	9.17%	$1.60	3.04%	12.21%
31	Xcel Energy Inc.	$22.97	6.35%	$1.01	4.68%	11.02%
32	**Average**	**$35.50**	**5.63%**	**$1.57**	**4.76%**	**10.40%**
33	**Median**		**5.41%**			**10.33%**

Sources:

[1] http://moneycentral.msn.com, downloaded on November 9, 2010.

[2] Schedule MPG-3, Column 7.

[3] *The Value Line Investment Survey,* August 27, September 24, and November 5, 2010.

KCP&L Greater Missouri Operations

Electricity Sales Are Linked to U.S. Economic Growth

Index 1986 = 100

Real GDP

Electricity Use

Total Energy Use
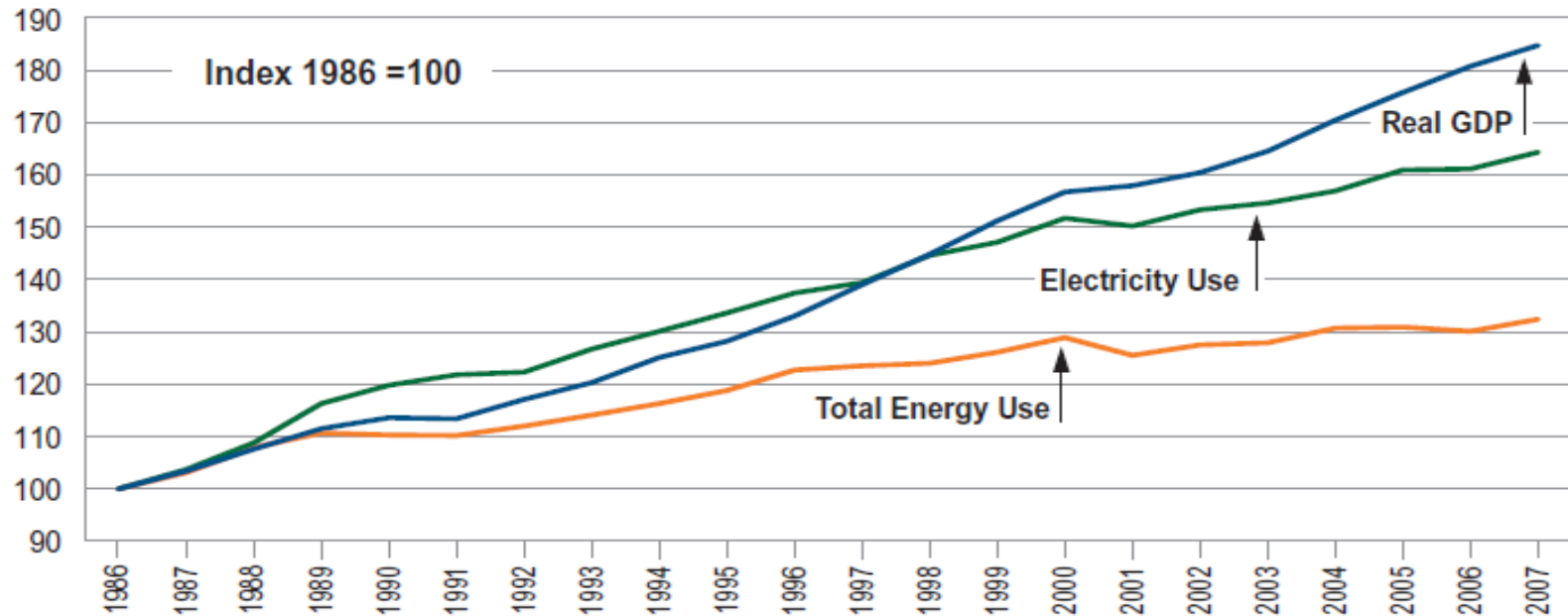
1986 represents the base year. Graph depicts increases or decreases from the base year.

Source: U.S. Department of Energy, Energy Information Administration (EIA).

KCP&L Greater Missouri Operations

Proxy Group Payout Ratios

Line	Company	Dividends Per Share		Earnings Per Share		Payout Ratio	
		2009 (1)	Projected (2)	2009 (3)	Projected (4)	2009 (5)	Projected (6)
1	ALLETE	$1.76	$1.85	$1.89	$2.75	93.12%	67.27%
2	Alliant Energy Co.	$1.50	$1.92	$1.89	$3.60	79.37%	53.33%
3	American Elec. Pwr.	$1.64	$1.90	$2.97	$3.50	55.22%	54.29%
4	Avista Corp.	$0.81	$1.30	$1.58	$2.00	51.27%	65.00%
5	Black Hills Corp	$1.42	$1.60	$2.32	$2.25	61.21%	71.11%
6	Cleco Corporation	$0.90	$1.45	$1.76	$2.75	51.14%	52.73%
7	Con. Edison	$2.36	$2.46	$3.16	$3.85	74.68%	63.90%
8	DPL Inc.	$1.14	$1.50	$2.01	$3.00	56.72%	50.00%
9	DTE Energy Co.	$2.12	$2.70	$3.24	$4.25	65.43%	63.53%
10	Duke Energy	$0.94	$1.05	$1.13	$1.50	83.19%	70.00%
11	Edison Internat.	$1.25	$1.50	$3.24	$3.25	38.58%	46.15%
12	Empire District	$1.28	$1.35	$1.18	$1.75	108.47%	77.14%
13	Entergy Corp.	$3.00	$4.15	$6.30	$7.75	47.62%	53.55%
14	NextEra Energy	$1.89	$2.40	$3.97	$5.00	47.61%	48.00%
15	Hawaiian Electric	$1.24	$1.30	$0.91	$2.00	136.26%	65.00%
16	IDACORP	$1.20	$1.40	$2.64	$3.10	45.45%	45.16%
17	Northeast Utilities	$0.95	$1.30	$1.91	$2.50	49.74%	52.00%
18	NSTAR	$1.53	$2.05	$2.28	$3.25	67.11%	63.08%
19	PG&E Corp.	$1.68	$2.20	$3.03	$4.25	55.45%	51.76%
20	Pinnacle West	$2.10	$2.30	$2.26	$3.50	92.92%	65.71%
21	Portland General	$1.01	$1.20	$1.31	$2.00	77.10%	60.00%
22	Progress Energy	$2.48	$2.58	$2.99	$3.55	82.94%	72.68%
23	SCANA Corp.	$1.88	$2.00	$2.85	$3.50	65.96%	57.14%
24	Sempra Energy	$1.56	$2.05	$4.78	$4.50	32.64%	45.56%
25	Southern Co.	$1.73	$2.10	$2.32	$3.00	74.57%	70.00%
26	Teco Energy, Inc.	$0.80	$0.95	$1.00	$1.60	80.00%	59.38%
27	UIL Holdings Co.	$1.73	$1.73	$1.94	$2.30	89.18%	75.22%
28	Vectren Corp.	$1.35	$1.50	$1.79	$2.25	75.42%	66.67%
29	Westar Energy	$1.20	$1.40	$1.28	$2.25	93.75%	62.22%
30	Wisconsin Energy	$1.35	$2.40	$3.20	$5.25	42.19%	45.71%
31	Xcel Energy Inc.	$0.97	$1.15	$1.49	$2.00	65.10%	57.50%
32	**Average**	**$1.51**	**$1.83**	**$2.41**	**$3.16**	**69.01%**	**59.70%**

Source:
The Value Line Investment Survey, August 27, September 24, and November 5, 2010.

KCP&L Greater Missouri Operations

Sustainable Growth Rates

Line	Company	3 to 5 Year Projections									Growth Rate Plus S * V[1]
		Dividends Per Share (1)	Earnings Per Share (2)	Book Value Per Share (3)	ROE (4)	Adjustment Factor (5)	Adjusted ROE (6)	Payout Ratio (7)	Retention Rate (8)	Internal Growth Rate (9)	(10)
1	ALLETE	$1.85	$2.75	$30.00	9.17%	1.01	9.28%	67.27%	32.73%	3.04%	3.71%
2	Alliant Energy Co.	$1.92	$3.60	$31.05	11.59%	1.02	11.84%	53.33%	46.67%	5.53%	5.94%
3	American Elec. Pwr.	$1.90	$3.50	$34.75	10.07%	1.02	10.31%	54.29%	45.71%	4.71%	5.00%
4	Avista Corp.	$1.30	$2.00	$22.50	8.89%	1.02	9.03%	65.00%	35.00%	3.16%	3.35%
5	Black Hills Corp	$1.60	$2.25	$30.50	7.38%	1.01	7.44%	71.11%	28.89%	2.15%	2.48%
6	Cleco Corporation	$1.45	$2.75	$26.25	10.48%	1.03	10.84%	52.73%	47.27%	5.13%	6.04%
7	Con. Edison	$2.46	$3.85	$41.10	9.37%	1.01	9.48%	63.90%	36.10%	3.42%	3.56%
8	DPL Inc.	$1.50	$3.00	$12.00	25.00%	1.03	25.65%	50.00%	50.00%	12.83%	14.63%
9	DTE Energy Co.	$2.70	$4.25	$46.50	9.14%	1.02	9.33%	63.53%	36.47%	3.40%	3.74%
10	Duke Energy	$1.05	$1.50	$18.00	8.33%	1.01	8.40%	70.00%	30.00%	2.52%	2.54%
11	Edison Internat.	$1.50	$3.25	$39.50	8.23%	1.03	8.45%	46.15%	53.85%	4.55%	4.55%
12	Empire District	$1.35	$1.75	$17.25	10.14%	1.01	10.24%	77.14%	22.86%	2.34%	2.97%
13	Entergy Corp.	$4.15	$7.75	$60.75	12.76%	1.03	13.12%	53.55%	46.45%	6.10%	4.62%
14	NextEra Energy	$2.40	$5.00	$44.75	11.17%	1.04	11.57%	48.00%	52.00%	6.02%	6.86%
15	Hawaiian Electric	$1.30	$2.00	$18.00	11.11%	1.01	11.27%	65.00%	35.00%	3.95%	4.61%
16	IDACORP	$1.40	$3.10	$36.50	8.49%	1.02	8.68%	45.16%	54.84%	4.76%	5.14%
17	Northeast Utilities	$1.30	$2.50	$26.00	9.62%	1.02	9.85%	52.00%	48.00%	4.73%	5.36%
18	NSTAR	$2.05	$3.25	$22.75	14.29%	1.03	14.66%	63.08%	36.92%	5.41%	4.04%
19	PG&E Corp.	$2.20	$4.25	$36.75	11.56%	1.03	11.88%	51.76%	48.24%	5.73%	7.41%
20	Pinnacle West	$2.30	$3.50	$38.50	9.09%	1.02	9.24%	65.71%	34.29%	3.17%	4.11%
21	Portland General	$1.20	$2.00	$23.75	8.42%	1.01	8.54%	60.00%	40.00%	3.42%	3.38%
22	Progress Energy	$2.58	$3.55	$38.00	9.34%	1.01	9.47%	72.68%	27.32%	2.59%	3.00%
23	SCANA Corp.	$2.00	$3.50	$35.25	9.93%	1.02	10.17%	57.14%	42.86%	4.36%	5.98%
24	Sempra Energy	$2.05	$4.50	$48.00	9.38%	1.03	9.63%	45.56%	54.44%	5.24%	4.93%
25	Southern Co.	$2.10	$3.00	$23.25	12.90%	1.02	13.22%	70.00%	30.00%	3.97%	5.70%
26	Teco Energy, Inc.	$0.95	$1.60	$12.50	12.80%	1.02	13.12%	59.38%	40.63%	5.33%	5.69%
27	UIL Holdings Co.	$1.73	$2.30	$22.30	10.31%	1.02	10.47%	75.22%	24.78%	2.59%	2.89%
28	Vectren Corp.	$1.50	$2.25	$22.00	10.23%	1.02	10.48%	66.67%	33.33%	3.49%	3.84%
29	Westar Energy	$1.40	$2.25	$26.10	8.62%	1.02	8.82%	62.22%	37.78%	3.33%	3.51%
30	Wisconsin Energy	$2.40	$5.25	$41.50	12.65%	1.03	13.04%	45.71%	54.29%	7.08%	7.08%
31	Xcel Energy Inc.	$1.15	$2.00	$20.00	10.00%	1.02	10.23%	57.50%	42.50%	4.35%	5.05%
32	**Average**	**$1.83**	**$3.16**	**$30.52**	**10.66%**	**1.02**	**10.90%**	**59.70%**	**40.30%**	**4.46%**	**4.89%**
33	**Median**										**4.61%**

Sources:

The Value Line Investment Survey, August 27, September 24, and November 5, 2010.

[1] Page 2, Column 9.

KCP&L Greater Missouri Operations

Sustainable Growth Rates

Line	Company	13-Week Average Stock Price[1] (1)	2009 Book Value Per Share[2] (2)	Market to Book Ratio (3)	Common Shares Outstanding (in Millions)[2] 2009 (4)	Common Shares Outstanding (in Millions)[2] 3-5 Years (5)	Growth (6)	S Factor[3] (7)	V Factor[4] (8)	S * V[5] (9)
1	ALLETE	$36.29	$26.41	1.37	35.20	38.50	1.81%	2.48%	27.22%	0.68%
2	Alliant Energy Co.	$35.97	$25.07	1.43	110.66	116.00	0.95%	1.36%	30.30%	0.41%
3	American Elec. Pwr.	$36.20	$27.49	1.32	478.05	500.00	0.90%	1.19%	24.06%	0.29%
4	Avista Corp.	$21.15	$19.17	1.10	54.84	60.00	1.81%	2.00%	9.35%	0.19%
5	Black Hills Corp	$31.40	$27.84	1.13	38.97	44.25	2.57%	2.90%	11.35%	0.33%
6	Cleco Corporation	$29.54	$18.50	1.60	60.26	65.00	1.53%	2.44%	37.37%	0.91%
7	Con. Edison	$48.28	$36.46	1.32	281.12	287.00	0.41%	0.55%	24.48%	0.13%
8	DPL Inc.	$26.06	$9.25	2.82	118.97	125.00	0.99%	2.80%	64.50%	1.81%
9	DTE Energy Co.	$46.69	$37.96	1.23	165.40	178.00	1.48%	1.82%	18.69%	0.34%
10	Duke Energy	$17.61	$16.62	1.06	1309.00	1335.00	0.39%	0.42%	5.60%	0.02%
11	Edison Internat.	$34.83	$30.20	1.15	325.81	325.81	0.00%	0.00%	13.29%	0.00%
12	Empire District	$20.23	$15.75	1.28	38.11	42.50	2.20%	2.83%	22.13%	0.63%
13	Entergy Corp.	$77.39	$45.54	1.70	189.12	170.00	-2.11%	-3.58%	41.15%	-1.47%
14	NextEra Energy	$54.24	$31.35	1.73	413.62	438.00	1.15%	1.99%	42.20%	0.84%
15	Hawaiian Electric	$23.16	$15.58	1.49	92.52	99.00	1.36%	2.03%	32.74%	0.66%
16	IDACORP	$35.88	$29.17	1.23	47.90	52.00	1.66%	2.04%	18.71%	0.38%
17	Northeast Utilities	$29.79	$20.37	1.46	175.62	188.00	1.37%	2.01%	31.63%	0.63%
18	NSTAR	$39.20	$17.53	2.24	106.81	101.00	-1.11%	-2.49%	55.27%	-1.37%
19	PG&E Corp.	$46.31	$27.88	1.66	370.60	420.00	2.53%	4.21%	39.79%	1.68%
20	Pinnacle West	$40.84	$32.69	1.25	101.43	122.00	3.76%	4.70%	19.95%	0.94%
21	Portland General	$20.31	$20.50	0.99	75.21	90.00	3.66%	3.62%	-0.92%	-0.03%
22	Progress Energy	$43.67	$33.30	1.31	281.00	300.00	1.32%	1.73%	23.75%	0.41%
23	SCANA Corp.	$40.13	$27.71	1.45	123.00	147.00	3.63%	5.26%	30.94%	1.63%
24	Sempra Energy	$52.87	$36.54	1.45	246.50	238.00	-0.70%	-1.01%	30.89%	-0.31%
25	Southern Co.	$37.14	$18.15	2.05	819.65	890.00	1.66%	3.40%	51.13%	1.74%
26	Teco Energy, Inc.	$17.21	$9.75	1.76	213.90	219.00	0.47%	0.83%	43.33%	0.36%
27	UIL Holdings Co.	$27.64	$19.15	1.44	29.98	31.00	0.67%	0.97%	30.71%	0.30%
28	Vectren Corp.	$25.68	$17.23	1.49	81.10	84.00	0.71%	1.05%	32.90%	0.35%
29	Westar Energy	$24.34	$20.78	1.17	109.07	115.00	1.06%	1.25%	14.64%	0.18%
30	Wisconsin Energy	$57.51	$30.51	1.88	116.91	116.90	0.00%	0.00%	46.95%	0.00%
31	Xcel Energy Inc.	$22.97	$15.92	1.44	457.51	495.00	1.59%	2.29%	30.70%	0.70%
32	**Average**	**$35.50**	**$24.53**	**1.48**	**227.99**	**239.77**	**1.22%**	**1.65%**	**29.19%**	**0.43%**

Sources and Notes:

[1] http://moneycentral.msn.com, downloaded on November 9, 2010.

[2] *The Value Line Investment Survey,* August 27, September 24, and November 5, 2010.

[3] Expected Growth in the Number of Shares, Column (3) * Column (6).

[4] Expected Profit of Stock Investment, [1 - 1 / Column (3)].

[5] Column (7) * Column (8).

KCP&L Greater Missouri Operations

Sustainable Constant Growth DCF Model

Line	Company	13-Week AVG Stock Price[1] (1)	Sustainable Growth[2] (2)	Annualized Dividend[3] (3)	Adjusted Yield (4)	Constant Growth DCF (5)
1	ALLETE	$36.29	3.71%	$1.76	5.03%	8.74%
2	Alliant Energy Co.	$35.97	5.94%	$1.58	4.65%	10.59%
3	American Elec. Pwr.	$36.20	5.00%	$1.68	4.87%	9.87%
4	Avista Corp.	$21.15	3.35%	$1.00	4.89%	8.24%
5	Black Hills Corp	$31.40	2.48%	$1.44	4.70%	7.18%
6	Cleco Corporation	$29.54	6.04%	$1.00	3.59%	9.63%
7	Con. Edison	$48.28	3.56%	$2.38	5.11%	8.66%
8	DPL Inc.	$26.06	14.63%	$1.21	5.33%	19.96%
9	DTE Energy Co.	$46.69	3.74%	$2.24	4.98%	8.72%
10	Duke Energy	$17.61	2.54%	$0.98	5.71%	8.25%
11	Edison Internat.	$34.83	4.55%	$1.26	3.78%	8.33%
12	Empire District	$20.23	2.97%	$1.28	6.52%	9.48%
13	Entergy Corp.	$77.39	4.62%	$3.32	4.49%	9.11%
14	NextEra Energy	$54.24	6.86%	$2.00	3.94%	10.80%
15	Hawaiian Electric	$23.16	4.61%	$1.24	5.60%	10.21%
16	IDACORP	$35.88	5.14%	$1.20	3.52%	8.66%
17	Northeast Utilities	$29.79	5.36%	$1.03	3.62%	8.99%
18	NSTAR	$39.20	4.04%	$1.60	4.25%	8.28%
19	PG&E Corp.	$46.31	7.41%	$1.82	4.22%	11.63%
20	Pinnacle West	$40.84	4.11%	$2.10	5.35%	9.46%
21	Portland General	$20.31	3.38%	$1.04	5.29%	8.68%
22	Progress Energy	$43.67	3.00%	$2.48	5.85%	8.85%
23	SCANA Corp.	$40.13	5.98%	$1.90	5.02%	11.00%
24	Sempra Energy	$52.87	4.93%	$1.56	3.10%	8.03%
25	Southern Co.	$37.14	5.70%	$1.82	5.18%	10.88%
26	Teco Energy, Inc.	$17.21	5.69%	$0.82	5.04%	10.73%
27	UIL Holdings Co.	$27.64	2.89%	$1.73	6.43%	9.33%
28	Vectren Corp.	$25.68	3.84%	$1.36	5.50%	9.34%
29	Westar Energy	$24.34	3.51%	$1.24	5.27%	8.79%
30	Wisconsin Energy	$57.51	7.08%	$1.60	2.98%	10.06%
31	Xcel Energy Inc.	$22.97	5.05%	$1.01	4.62%	9.67%
32	**Average**	**$35.50**	**4.89%**	**$1.57**	**4.79%**	**9.68%**
33	**Median**					**9.33%**

Sources:

[1] http://moneycentral.msn.com, downloaded on November 9, 2010.

[2] Schedule MPG-7, Page 1 of 2, Column 10.

[3] *The Value Line Investment Survey,* August 27, September 24, and November 5, 2010.

KCP&L Greater Missouri Operations

Multi-Stage Growth DCF Model

Line	Company	13-Week AVG Stock Price[1] (1)	Annualized Dividend[2] (2)	First Stage Growth[3] (3)	Second Stage Growth					Third Stage Growth[4] (9)	Multi-Stage Growth DCF (10)
					Year 6 (4)	Year 7 (5)	Year 8 (6)	Year 9 (7)	Year 10 (8)		
1	ALLETE	$36.29	$1.76	5.28%	5.19%	5.10%	5.01%	4.93%	4.84%	4.75%	10.00%
2	Alliant Energy Co.	$35.97	$1.58	6.08%	5.86%	5.64%	5.42%	5.19%	4.97%	4.75%	9.74%
3	American Elec. Pwr.	$36.20	$1.68	4.17%	4.26%	4.36%	4.46%	4.56%	4.65%	4.75%	9.44%
4	Avista Corp.	$21.15	$1.00	4.39%	4.45%	4.51%	4.57%	4.63%	4.69%	4.75%	9.59%
5	Black Hills Corp	$31.40	$1.44	6.00%	5.79%	5.58%	5.38%	5.17%	4.96%	4.75%	9.93%
6	Cleco Corporation	$29.54	$1.00	4.33%	4.40%	4.47%	4.54%	4.61%	4.68%	4.75%	8.20%
7	Con. Edison	$48.28	$2.38	4.33%	4.40%	4.47%	4.54%	4.61%	4.68%	4.75%	9.78%
8	DPL Inc.	$26.06	$1.21	8.85%	8.17%	7.48%	6.80%	6.12%	5.43%	4.75%	10.96%
9	DTE Energy Co.	$46.69	$2.24	4.86%	4.84%	4.82%	4.80%	4.79%	4.77%	4.75%	9.81%
10	Duke Energy	$17.61	$0.98	3.63%	3.82%	4.01%	4.19%	4.38%	4.56%	4.75%	10.20%
11	Edison Internat.	$34.83	$1.26	4.28%	4.36%	4.44%	4.52%	4.59%	4.67%	4.75%	8.42%
12	Empire District	$20.23	$1.28	N/A	N/A	N/A	N/A	N/A	N/A	4.75%	N/A
13	Entergy Corp.	$77.39	$3.32	3.82%	3.97%	4.13%	4.28%	4.44%	4.59%	4.75%	8.99%
14	NextEra Energy	$54.24	$2.00	6.31%	6.05%	5.79%	5.53%	5.27%	5.01%	4.75%	9.01%
15	Hawaiian Electric	$23.16	$1.24	7.27%	6.85%	6.43%	6.01%	5.59%	5.17%	4.75%	11.25%
16	IDACORP	$35.88	$1.20	4.78%	4.78%	4.77%	4.77%	4.76%	4.76%	4.75%	8.26%
17	Northeast Utilities	$29.79	$1.03	7.44%	6.99%	6.55%	6.10%	5.65%	5.20%	4.75%	9.01%
18	NSTAR	$39.20	$1.60	5.54%	5.41%	5.27%	5.14%	5.01%	4.88%	4.75%	9.24%
19	PG&E Corp.	$46.31	$1.82	6.51%	6.22%	5.93%	5.63%	5.34%	5.04%	4.75%	9.34%
20	Pinnacle West	$40.84	$2.10	6.97%	6.60%	6.23%	5.86%	5.49%	5.12%	4.75%	10.90%
21	Portland General	$20.31	$1.04	5.63%	5.48%	5.34%	5.19%	5.04%	4.90%	4.75%	10.40%
22	Progress Energy	$43.67	$2.48	3.87%	4.02%	4.16%	4.31%	4.46%	4.60%	4.75%	10.39%
23	SCANA Corp.	$40.13	$1.90	4.67%	4.68%	4.69%	4.71%	4.72%	4.74%	4.75%	9.68%
24	Sempra Energy	$52.87	$1.56	5.93%	5.74%	5.54%	5.34%	5.14%	4.95%	4.75%	8.08%
25	Southern Co.	$37.14	$1.82	5.25%	5.16%	5.08%	5.00%	4.92%	4.83%	4.75%	10.04%
26	Teco Energy, Inc.	$17.21	$0.82	5.91%	5.72%	5.52%	5.33%	5.14%	4.94%	4.75%	10.11%
27	UIL Holdings Co.	$27.64	$1.73	3.78%	3.94%	4.11%	4.27%	4.43%	4.59%	4.75%	10.93%
28	Vectren Corp.	$25.68	$1.36	5.28%	5.19%	5.11%	5.02%	4.93%	4.84%	4.75%	10.48%
29	Westar Energy	$24.34	$1.24	8.31%	7.72%	7.12%	6.53%	5.94%	5.34%	4.75%	11.32%
30	Wisconsin Energy	$57.51	$1.60	9.17%	8.43%	7.70%	6.96%	6.22%	5.49%	4.75%	8.60%
31	Xcel Energy Inc.	$22.97	$1.01	6.35%	6.08%	5.81%	5.55%	5.28%	5.02%	4.75%	9.83%
32	**Average**	**$35.47**	**$1.56**	**5.65%**	**5.49%**	**5.34%**	**5.19%**	**5.04%**	**4.90%**	**4.75%**	**9.73%**
33	**Median**										**9.80%**

Sources:

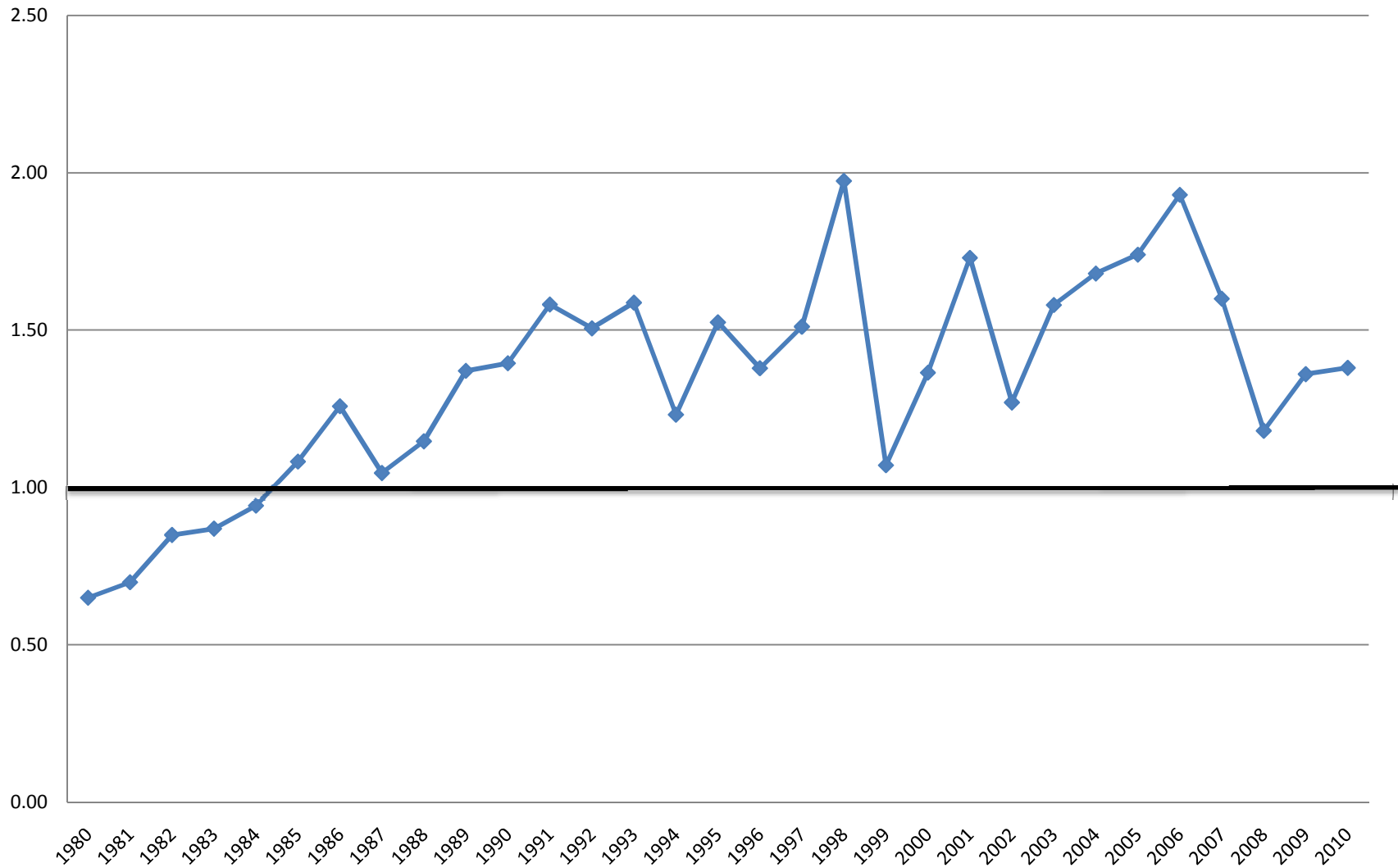[1] http://moneycentral.msn.com, downloaded on November 9, 2010.

[2] *The Value Line Investment Survey,* August 27, September 24, and November 5, 2010.

[3] Schedule MPG-3, Column 7.

[4] *Blue Chip Economic Indicators,* October 10, 2010 at 15.

KCP&L Greater Missouri Operations

Electric Common Stock Market/Book Ratio

Schedule MPG-10

KCP&L Greater Missouri Operations

Electric Equity Risk Premium - Treasury Bond

Line	Year	Authorized Electric Returns[1] (1)	Treasury Bond Yield[2] (2)	Indicated Risk Premium (3)
1	1986	13.93%	7.78%	6.15%
2	1987	12.99%	8.59%	4.40%
3	1988	12.79%	8.96%	3.83%
4	1989	12.97%	8.45%	4.52%
5	1990	12.70%	8.61%	4.09%
6	1991	12.55%	8.14%	4.41%
7	1992	12.09%	7.67%	4.42%
8	1993	11.41%	6.59%	4.82%
9	1994	11.34%	7.37%	3.97%
10	1995	11.55%	6.88%	4.67%
11	1996	11.39%	6.71%	4.68%
12	1997	11.40%	6.61%	4.79%
13	1998	11.66%	5.58%	6.08%
14	1999	10.77%	5.87%	4.90%
15	2000	11.43%	5.94%	5.49%
16	2001	11.09%	5.49%	5.60%
17	2002	11.16%	5.43%	5.73%
18	2003	10.97%	4.96%	6.01%
19	2004	10.75%	5.05%	5.70%
20	2005	10.54%	4.65%	5.89%
21	2006	10.36%	4.91%	5.45%
22	2007	10.36%	4.84%	5.52%
23	2008	10.46%	4.28%	6.18%
24	2009	10.48%	4.08%	6.40%
25	Sep 2010[3]	10.36%	4.28%	6.08%
26	**Average**	**11.50%**	**6.31%**	**5.19%**

Sources:

[1] Regulatory Research Associates, Inc., *Regulatory Focus,* Jan. 85 - Dec. 06, and October 4, 2010.

[2] Economic Report of the President 2010: Table 73. The yields from 2002 to 2005 represent the 20-Year Treasury yields obtained from the Federal Reserve Bank.

[3] St. Louis Federal Reserve: Economic Research, http://research.stlouisfed.org/, January to June 2010.

KCP&L Greater Missouri Operations

Electric Equity Risk Premium - Utility Bond

Line	Year	Authorized Electric Returns[1] (1)	Average "A" Rated Utility Bond Yield[2] (2)	Indicated Risk Premium (3)
1	1986	13.93%	9.58%	4.35%
2	1987	12.99%	10.10%	2.89%
3	1988	12.79%	10.49%	2.30%
4	1989	12.97%	9.77%	3.20%
5	1990	12.70%	9.86%	2.84%
6	1991	12.55%	9.36%	3.19%
7	1992	12.09%	8.69%	3.40%
8	1993	11.41%	7.59%	3.82%
9	1994	11.34%	8.31%	3.03%
10	1995	11.55%	7.89%	3.66%
11	1996	11.39%	7.75%	3.64%
12	1997	11.40%	7.60%	3.80%
13	1998	11.66%	7.04%	4.62%
14	1999	10.77%	7.62%	3.15%
15	2000	11.43%	8.24%	3.19%
16	2001	11.09%	7.76%	3.33%
17	2002	11.16%	7.37%	3.79%
18	2003	10.97%	6.58%	4.39%
19	2004	10.75%	6.16%	4.59%
20	2005	10.54%	5.65%	4.89%
21	2006	10.36%	6.07%	4.29%
22	2007	10.36%	6.07%	4.29%
23	2008	10.46%	6.53%	3.93%
24	2009	10.48%	6.04%	4.44%
25	Sep 2010[3]	10.36%	5.50%	4.86%
26	**Average**	**11.50%**	**7.75%**	**3.75%**

Sources:

[1] Regulatory Research Associates, Inc., *Regulatory Focus,* Jan. 85 - Dec. 06, and October 4, 2010.

[2] Mergent Public Utility Manual, Mergent Weekly News Reports, 2003. The utility yields for the period 2001-2009 were obtained from the Mergent Bond Record. The utility yields were obtained from http://credittrends.moodys.com/.
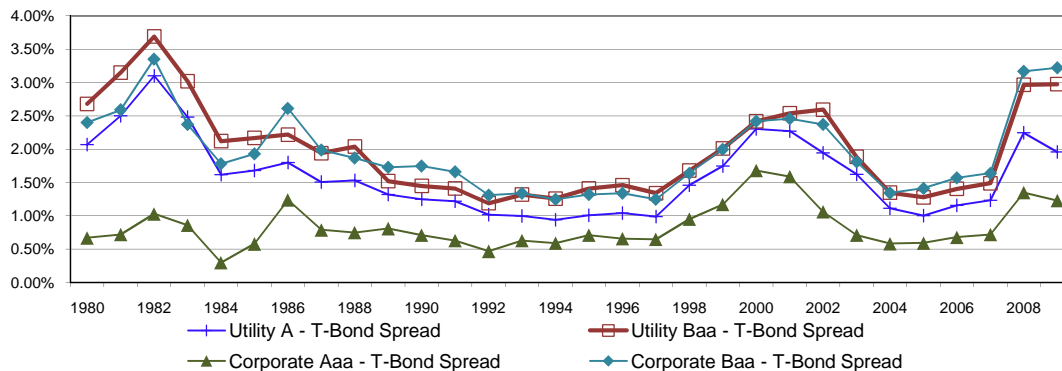
[3] www.moodys.com, Bond Yields and Key Indicators.

KCP&L Greater Missouri Operations

Utility Bond Yield Spreads

Line	Year	T-Bond Yield[1] (1)	Public Utility Bond Yields				Corporate Bond Yields				Baa Utility - Corporate (10)
			A[2] (2)	Baa[2] (3)	A-T-Bond Spread (4)	Baa-T-Bond Spread (5)	Aaa[1] (6)	Baa[1] (7)	Aaa-T-Bond Spread (8)	Baa-T-Bond Spread (9)	
1	1980	11.27%	13.34%	13.95%	2.07%	2.68%	11.94%	13.67%	0.67%	2.40%	0.28%
2	1981	13.45%	15.95%	16.60%	2.50%	3.15%	14.17%	16.04%	0.72%	2.59%	0.56%
3	1982	12.76%	15.86%	16.45%	3.10%	3.69%	13.79%	16.11%	1.03%	3.35%	0.34%
4	1983	11.18%	13.66%	14.20%	2.48%	3.02%	12.04%	13.55%	0.86%	2.37%	0.65%
5	1984	12.41%	14.03%	14.53%	1.62%	2.12%	12.71%	14.19%	0.30%	1.78%	0.34%
6	1985	10.79%	12.47%	12.96%	1.68%	2.17%	11.37%	12.72%	0.58%	1.93%	0.24%
7	1986	7.78%	9.58%	10.00%	1.80%	2.22%	9.02%	10.39%	1.24%	2.61%	-0.39%
8	1987	8.59%	10.10%	10.53%	1.51%	1.94%	9.38%	10.58%	0.79%	1.99%	-0.05%
9	1988	8.96%	10.49%	11.00%	1.53%	2.04%	9.71%	10.83%	0.75%	1.87%	0.17%
10	1989	8.45%	9.77%	9.97%	1.32%	1.52%	9.26%	10.18%	0.81%	1.73%	-0.21%
11	1990	8.61%	9.86%	10.06%	1.25%	1.45%	9.32%	10.36%	0.71%	1.75%	-0.30%
12	1991	8.14%	9.36%	9.55%	1.22%	1.41%	8.77%	9.80%	0.63%	1.66%	-0.25%
13	1992	7.67%	8.69%	8.86%	1.02%	1.19%	8.14%	8.98%	0.47%	1.31%	-0.12%
14	1993	6.59%	7.59%	7.91%	1.00%	1.32%	7.22%	7.93%	0.63%	1.34%	-0.02%
15	1994	7.37%	8.31%	8.63%	0.94%	1.26%	7.96%	8.62%	0.59%	1.25%	0.01%
16	1995	6.88%	7.89%	8.29%	1.01%	1.41%	7.59%	8.20%	0.71%	1.32%	0.09%
17	1996	6.71%	7.75%	8.17%	1.04%	1.46%	7.37%	8.05%	0.66%	1.34%	0.12%
18	1997	6.61%	7.60%	7.95%	0.99%	1.34%	7.26%	7.86%	0.65%	1.25%	0.09%
19	1998	5.58%	7.04%	7.26%	1.46%	1.68%	6.53%	7.22%	0.95%	1.64%	0.04%
20	1999	5.87%	7.62%	7.88%	1.75%	2.01%	7.04%	7.87%	1.17%	2.00%	0.01%
21	2000	5.94%	8.24%	8.36%	2.30%	2.42%	7.62%	8.36%	1.68%	2.42%	0.00%
22	2001	5.49%	7.76%	8.03%	2.27%	2.54%	7.08%	7.95%	1.59%	2.46%	0.08%
23	2002	5.43%	7.37%	8.02%	1.94%	2.59%	6.49%	7.80%	1.06%	2.37%	0.22%
24	2003	4.96%	6.58%	6.84%	1.62%	1.89%	5.67%	6.77%	0.71%	1.81%	0.07%
25	2004	5.05%	6.16%	6.40%	1.11%	1.35%	5.63%	6.39%	0.58%	1.34%	0.00%
26	2005	4.65%	5.65%	5.93%	1.00%	1.28%	5.24%	6.06%	0.59%	1.41%	-0.14%
27	2006	4.91%	6.07%	6.32%	1.16%	1.41%	5.59%	6.48%	0.68%	1.57%	-0.16%
28	2007	4.84%	6.07%	6.33%	1.23%	1.49%	5.56%	6.48%	0.72%	1.64%	-0.15%
29	2008	4.28%	6.53%	7.25%	2.25%	2.97%	5.63%	7.45%	1.35%	3.17%	-0.20%
30	2009	4.08%	6.04%	7.06%	1.96%	2.98%	5.31%	7.30%	1.23%	3.22%	-0.24%
31	**Average**	**7.51%**	**9.11%**	**9.51%**	**1.60%**	**2.00%**	**8.35%**	**9.47%**	**0.84%**	**1.96%**	**0.04%**

Yield Spreads
Treasury Vs. Corporate   &   Treasury Vs. Utility

Legend: Utility A - T-Bond Spread; Utility Baa - T-Bond Spread; Corporate Aaa - T-Bond Spread; Corporate Baa - T-Bond Spread

Sources:
[1] Economic Report of the President 2008: Table 73 at 316. The yields from 2002 to 2005
represent the 20-Year Treasury yields obtained from the Federal Reserve Bank.
[2] *Mergent Public Utility Manual* 2003. Moody's Daily News Reports.

Schedule MPG-13

KCP&L Greater Missouri Operations

Utility and Treasury Bond Yields

Line	Date	Treasury Bond Yield[1] (1)	"A" Rated Utility Bond Yield[2] (2)	"Baa" Rated Utility Bond Yield[2] (3)
1	11/05/10	4.04%	5.31%	5.80%
2	10/29/10	4.00%	5.21%	5.70%
3	10/22/10	3.92%	5.17%	5.67%
4	10/15/10	3.88%	5.23%	5.77%
5	10/08/10	3.72%	4.99%	5.52%
6	10/01/10	3.69%	4.96%	5.48%
7	09/24/10	3.78%	5.03%	5.54%
8	09/17/10	3.86%	5.14%	5.65%
9	09/10/10	3.78%	5.10%	5.64%
10	09/03/10	3.66%	5.02%	5.57%
11	08/27/10	3.61%	4.94%	5.50%
12	08/20/10	3.71%	4.85%	5.40%
13	08/13/10	3.95%	5.06%	5.60%
14	**13-Wk Average**	**3.82%**	**5.08%**	**5.60%**
15	**Spread**		**1.26%**	**1.78%**

Sources:

[1] St. Louis Federal Reserve: Economic Research, http://research.stlouisfed.org.

[2] www.moodys.com, Bond Yields and Key Indicators.

KCP&L Greater Missouri Operations

Trends in Utility Bond Yields
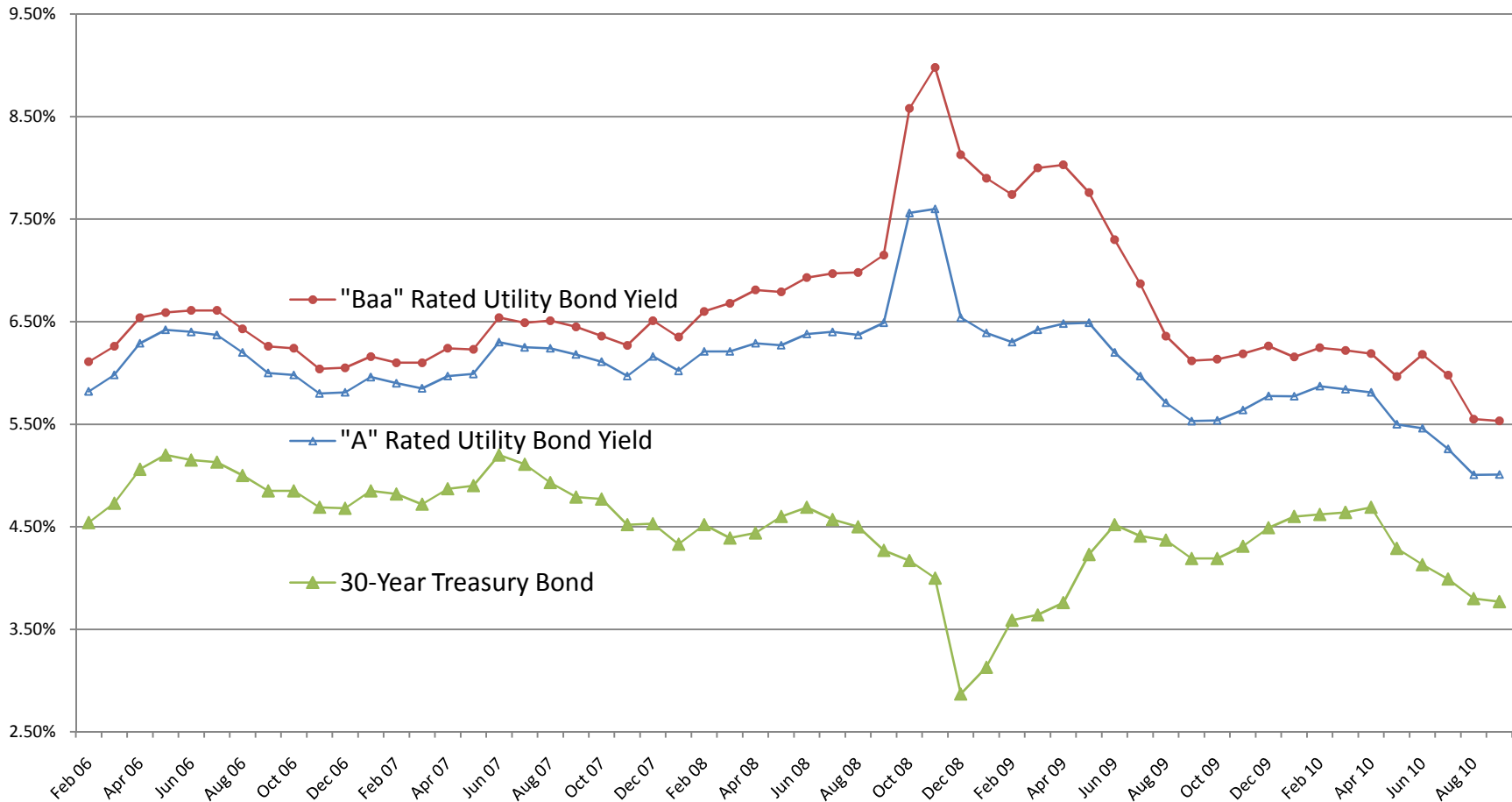
Legend:
- "Baa" Rated Utility Bond Yield
- "A" Rated Utility Bond Yield
- 30-Year Treasury Bond

KCP&L Greater Missouri Operations

Spread Between "A" and "Baa" Rated Utility Bond Yield and 30-Year Treasury Bond Yield
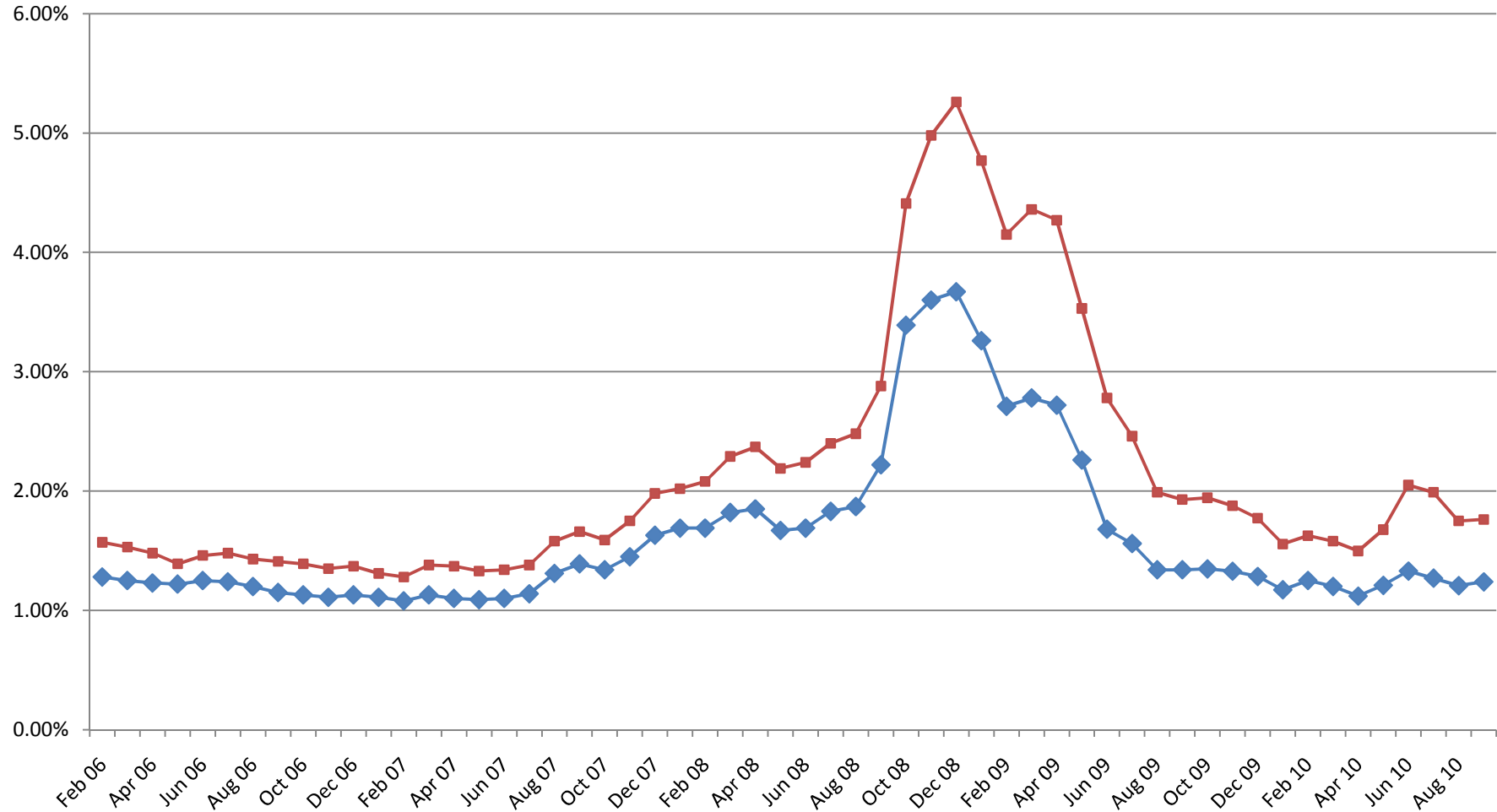
Legend: A Spread, Baa Spread

KCP&L Greater Missouri Operations

Value Line Beta

Line	Company	Beta
1	ALLETE	0.70
2	Alliant Energy Co.	0.70
3	American Elec. Pwr.	0.70
4	Avista Corp.	0.70
5	Black Hills Corp	0.80
6	Cleco Corporation	0.65
7	Con. Edison	0.65
8	DPL Inc.	0.60
9	DTE Energy Co.	0.75
10	Duke Energy	0.65
11	Edison Internat.	0.80
12	Empire District	0.70
13	Entergy Corp.	0.70
14	NextEra Energy	0.75
15	Hawaiian Electric	0.70
16	IDACORP	0.70
17	Northeast Utilities	0.70
18	NSTAR	0.65
19	PG&E Corp.	0.55
20	Pinnacle West	0.70
21	Portland General	0.75
22	Progress Energy	0.60
23	SCANA Corp.	0.70
24	Sempra Energy	0.85
25	Southern Co.	0.55
26	Teco Energy, Inc.	0.85
27	UIL Holdings Co.	0.70
28	Vectren Corp.	0.70
29	Westar Energy	0.75
30	Wisconsin Energy	0.65
31	Xcel Energy Inc.	0.65
32	**Average**	**0.70**

Source:
The Value Line Investment Survey,
August 27, September 24, and November 5, 2010.

KCP&L Greater Missouri Operations

CAPM Return

Line	Description	CAPM Range Low	High
1	Risk-Free Rate[1]	4.50%	4.50%
2	Risk Premium[2]	5.20%	6.70%
3	Beta[3]	0.70	0.70
4	CAPM	8.12%	9.17%
5	**CAPM Average**	**8.65%**	

Sources:

[1] *Blue Chip Financial Forecasts*; November 1, 2010, at 2.

[2] Morningstar, Inc. *Ibbotson SBBI 2010 Valuation Yearbook,* at 54 and 66.

[3] *The Value Line Investment Survey,* August 27, September 24, and November 5, 2010.

KCP&L Greater Missouri Operations

Standard & Poor's Credit Metrics

Line	Description	Retail Cost of Service Amount (1)	S&P Benchmark[1/2] Significant (2)	Aggressive (3)	Reference (4)
1	Rate Base	$ 1,890,731			Weinsensee Direct, Schedule JPW2010-2 (MPS) and (LP).
2	Weighted Common Return	4.38%			Page 2, Line 4, Col. 3.
3	Pre-Tax Rate of Return	11.04%			Page 2, Line 5, Col. 4.
4	Income to Common	$ 82,908			Line 1 x Line 2.
5	EBIT	$ 208,676			Line 1 x Line 3.
6	Depreciation & Amortization	$ 87,567			Weinsensee Direct, Schedule JPW2010-3 (MPS) and (LP).
7	Imputed Amortization	$ 3,558			Page 4, Line 30, Col. 1.
8	Deferred Income Taxes & ITC	$ 14,358			Weinsensee Direct, Schedule JPW2010-3 (MPS) and (LP).
9	Funds from Operations (FFO)	$ 188,391			Sum of Line 4 and Lines 6 through 8.
10	Imputed Interest Expense	$ 2,299			Page 4, Line 29, Col. 1.
11	EBITDA	$ 302,100			Sum of Lines 5 through 7 and Line 10.
12	Total Debt Ratio	54%	45% - 50%	**50% - 60%**	Page 3, Line 5, Col. 1.
13	Debt to EBITDA	3.4x	**3.0x - 4.0x**	2.0x - 3.0x	(Line 1 x Line 12) / Line 11.
14	FFO to Total Debt	18%	20% - 30%	**12% - 20%**	Line 9 / (Line 1 x Line 12).

Sources:

[1] Standard & Poor's: "U.S. Utilities Ratings Analysis Now Portrayed in The S&P Corporate Ratings Matrix," May 27, 2009.

[2] *S&P RatingsDirect:* "U.S. Regulated Electric Utilities, Strongest to Weakest," October 6, 2010.

Note:

Based on the May 2009 S&P metrics, KCP&L GMO has an "Excellent" business profile and an "Aggressive" financial profile.

KCP&L Greater Missouri Operations

Standard & Poor's Credit Metrics
(Pre-Tax Rate of Return)

Line	Description	Weight (1)	Cost (2)	Weighted Cost (3)	Pre-Tax Weighted Cost (4)
1	Long-Term Debt	48.69%	6.73%	3.28%	3.28%
2	Convertible Debt	4.53%	13.59%	0.62%	0.62%
3	Preferred Equity	0.62%	4.29%	0.03%	0.03%
4	Common Equity	46.16%	9.50%	4.38%	7.12%
5	**Total**	**100.00%**		**8.30%**	**11.04%**
6	Tax Conversion Factor*				1.6231

Sources:
Hadaway Direct at 6.
* Weinsensee Direct, Schedule JPW2010-1 (MPS) and (LP).

KCP&L Greater Missouri Operations

Standard & Poor's Credit Metrics
(Financial Capital Structure)

Line	Description	Weight[1]
1	Long-Term Debt	48.03%
2	Convertible Debt	4.47%
3	Preferred Equity	0.61%
4	Off Balance Sheet Debt[2]	1.36%
5	**Total Long-Term Debt**	**54.47%**
6	Common Equity	45.53%
7	**Total**	**100.00%**

Sources:
[1] Hadaway Direct at 6.
[2] Page 4, Line 28, Col. 1.

KCP&L Greater Missouri Operations

Standard & Poor's Credit Metrics
(Operating Leases)

Line	Description	Amount (000) (1)	Reference (2)
	Greater Missouri Operations Allocator		
	Total Company Net Production		
1	KCP&L Total Production Plant	4,846,435	Docket No. ER-2010-0356, Weinsensee Direct.
2	KCP&L Total Production Accumulated Depreciation	1,787,278	Docket No. ER-2010-0356, Weinsensee Direct.
3	KCP&L Net Production	3,059,158	Line 1 + Line 2.
4	KCP&L GMO Total Production Plant (MPS)	848,154	Utility Filing (MPS), Schedule 3.
5	KCP&L GMO Total Production Accumulated Depreciation (MPS)	301,153	Utility Filing (MPS), Schedule 5.
6	KCP&L GMO Net Production (MPS)	547,000	Line 4 + Line 5.
7	KCP&L GMO Total Production Plant (LP)	269,562	Utility Filing (LP), Schedule 3.
8	KCP&L GMO Total Production Accumulated Depreciation (LP)	113,056	Utility Filing (LP), Schedule 5.
9	KCP&L GMO Net Production (LP)	156,506	Line 7 + Line 8.
10	**Total Company Net Production**	**3,762,665**	**Line 3 + Line 6 + Line 9.**
	KCP&L GMO Retail Jurisdictional Net Production		
11	KCP&L GMO Total Production Plant (MPS)	843,794	Utility Filing (MPS), Schedule 3.
12	KCP&L GMO Total Production Accumulated Depreciation (MPS)	299,605	Utility Filing (MPS), Schedule 5.
13	KCP&L GMO Net Production (MPS)	544,189	Line 11 + Line 12.
14	KCP&L GMO Total Production Plant (LP)	242,553	Utility Filing (LP), Schedule 3.
15	KCP&L GMO Total Production Accumulated Depreciation (LP)	100,155	Utility Filing (LP), Schedule 5.
16	KCP&L GMO Net Production (LP)	142,398	Line 14 + Line 15.
17	**Total KCP&L GMO Retail Jurisdictional Net Production**	**686,587**	**Line 13 + Line 16.**
18	**Allocation Factor**	**18.25%**	**Line 17 / Line 10.**
	Total Company[1]		
19	Operating Leases	$ 139,700	
20	Imputed Interest Expense	$ 9,400	
21	Imputed Amortization Expense	$ 7,500	
22	Purchased Power	$ 50,200	
23	Imputed Interest Expense	$ 3,200	
24	Imputed Amortization Expense	$ 12,000	
25	Total Off Balance Sheet Debt	$ 189,900	
26	Imputed Interest Expense	$ 12,600	
27	Imputed Amortization Expense	$ 19,500	
	Missouri Allocation		
28	Total Off Balance Sheet Debt	$ 34,652	Line 11 * Line 25.
29	Imputed Interest Expense	$ 2,299	Line 11 * Line 26.
30	Imputed Amortization Expense	$ 3,558	Line 11 * Line 27.

Source:
[1] *Standard & Poor's RatingsDirect,* "KCP&L Greater Missouri Operations," April 30, 2010, at 5.