

FILED
MAY 10 2002
Missouri Public
Service Commission

**DEPOSITION
OF
MICHAEL S. PROCTOR**



BEFORE THE PUBLIC SERVICE COMMISSION
STATE OF MISSOURI

THE STAFF OF THE MISSOURI)
PUBLIC SERVICE COMMISSION,)

Complainant,)

Case No. EC-2002-1

vs.)

UNION ELECTRIC COMPANY,)
d/b/a AMERENUE,)

Respondent.)

DEPOSITION OF MICHAEL S. PROCTOR, Ph.D.
TAKEN ON BEHALF OF THE RESPONDENT
APRIL 17, 2002

CONFIDENTIAL

COPY

ASSOCIATED COURT REPORTERS

714 West High Street • Jefferson City, MO 65109
1.573.636.7551 • 1.888.636.7551 • 1.573.636.9055 (Fax)
Jefferson City • Columbia • Rolla • St. Louis • Clayton • St. Charles
www.missouridepos.com

spherion.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

BEFORE THE PUBLIC SERVICE COMMISSION
STATE OF MISSOURI

THE STAFF OF THE MISSOURI)	
PUBLIC SERVICE COMMISSION,)	
)	
Complainant,)	Case No. EC-2002-1
)	
vs.)	
)	
UNION ELECTRIC COMPANY,)	
d/b/a AMERENUE,)	
)	
Respondent.)	April 17, 2002
)	Jefferson City, MO

DEPOSITION OF MICHAEL S. PROCTOR, Ph.D.,
a witness, sworn and examined on the 17th day of
April, 2002, between the hours of 8:00 a.m. and
6:00 p.m. of that day at the Missouri Public Service
Commission, Room 210, Governor State Office Building,
in the City of Jefferson, County of Cole, State of
Missouri, before

KRISTAL R. MURPHY, CSR, RPR, CCR
ASSOCIATED COURT REPORTERS
714 West High Street
Post Office Box 1308
JEFFERSON CITY, MISSOURI 65102
(573) 636-7551

Notary Public, within and for the State of Missouri,
in the above-entitled cause, on the part of the
Respondent, taken pursuant to agreement.

A P P E A R A N C E S

FOR THE COMPLAINANT:

STEVEN DOTTHEIM
Chief Deputy General Counsel
STAFF OF THE MISSOURI PUBLIC SERVICE
COMMISSION
Eighth Floor
Governor State Office Building
Jefferson City, Missouri 65101
573.751.5239

FOR THE RESPONDENT:

JOSEPH H. RAYBUCK
Attorney at Law
AMEREN SERVICES
One Ameren Plaza
1901 Chouteau Avenue
St. Louis, Missouri 63166-6149
314.554.2976

-and-

ROBERT J. CYNKAR
Attorneys at Law
COOPER & KIRK
1500 K Street, N.W., Suite 200
Washington, D.C. 20005
202.220.9600

FOR THE STATE OF MISSOURI:

RONALD MOLTENI
Assistant Attorney General
MISSOURI ATTORNEY GENERAL'S OFFICE
Supreme Court Building
Jefferson City, Missouri 65101
573.751.3321

1 FOR THE OFFICE OF THE PUBLIC COUNSEL:

2 JOHN B. COFFMAN
3 Deputy Public Counsel
4 OFFICE OF THE PUBLIC COUNSEL
5 P.O. Box 7800
6 Jefferson City, Missouri 65102
7 573.751.5565

8 FOR THE LACLEDE GAS COMPANY

9 RICK ZUCKER
10 Assistant General Counsel - Regulatory
11 THE LACLEDE GAS COMPANY
12 Suite 1520
13 720 Olive Street
14 St. Louis, Missouri 63101-2338
15 314.342.0533

16 FOR THE MISSOURI ENERGY GROUP

17 LISA LANGENECKERT
18 Attorney at Law
19 BLACKWELL, SANDERS, PEPER, MARTIN
20 Suite 2400
21 720 Olive Street
22 St. Louis, Missouri 63101
23 314.345.6441

24 ALSO PRESENT: Greg Meyer, PSC Staff
25 Leon Bender, PSC Staff
Lena Mantle, PSC Staff
Ryan Kind, OPC Staff
Rick Voytas, Ameren
Johannes P. Pfeifenberger, The Brattle
Group
Kathleen C. McShane, CFA, Foster
Associates, Incorporated

26 I N D E X

27 Direct Examination by Mr. Raybuck

4

1 MICHAEL S. PROCTOR, Ph.D., being duly sworn, testified
2 as follows:

3 DIRECT EXAMINATION BY MR. RAYBUCK:

4 Q. Good morning, Dr. Proctor.

5 A. Good morning.

6 Q. My name is Joseph Raybuck. I'm an attorney
7 with AmerenUE, and I'm going to be asking you some
8 questions this morning about your March 1st testimony.

9 Would you please begin by stating your name
10 for the record?

11 A. My name is Michael S. Proctor.

12 Q. And what is your position with the Public
13 Service Commission?

14 A. I am Manager of Economic Analysis.

15 Q. Have you ever had your deposition taken
16 before?

17 A. Yes.

18 Q. Okay. Let me go over a couple of ground
19 rules which will probably be self-evident to you.

20 Basically, if you don't understand any of my
21 questions, please let me know. If you don't say
22 anything, I'll assume that you understand my
23 questions --

24 A. Okay.

25 Q. -- fair enough?

1 And I'm going to attempt to avoid references
2 to confidential material. My preference is to keep
3 this completely none confidential material. However
4 if I stumble into this area or you feel you need to
5 provide confidential information in your answer,
6 please let me know and we'll take the appropriate
7 cautions.

8 A. Okay.

9 MR. RAYBUCK: If you need to take a break at
10 any time, please feel free to do so.

11 I'd like now to go around the room and ask
12 everyone to identify themselves by name and position.
13 Johannes, would you start, please?

14 MR. PFEIFENBERGER: My name is Johannes
15 Pfeifenberger. I'm with the Brattle Group. We are
16 consultants to Ameren.

17 MR. KIND: My name is Ryan Kind. I'm a
18 Chief Energy Economist at the Missouri Office of the
19 Public Counsel.

20 MR. ZUCKER: Rick Zucker, Z-u-c-k-e-r,
21 Assistant General Counsel with Laclede Gas Company.

22 MS. LANGENECKERT: Lisa Langeneckert. I'm
23 attorney for the Missouri Energy Group.

24 MR. MOLteni: Ronald Molteni with the
25 Attorney General's Office.

1 MR. Meyer: Greg Meyer with the Commission
2 Staff.

3 MR. BENDER: Leon Bender, Commission Staff.

4 MR. DOTTHEIM: Steve Dottheim. I'm an
5 attorney with the Public Service Commission.

6 MS. MANTLE: Lena Mantle with the Missouri
7 Public Service Commission Staff.

8 MR. VOYTAS: Rick Voytas with Ameren.

9 MR. CYNKAR: Bob Cynkar with Cooper and
10 Kirk, counsel for Ameren.

11 BY MR. RAYBUCK:

12 Q. Dr. Proctor, I understand you have some
13 corrections to your testimony that you would like to
14 make and an additional work paper you would like to
15 make us aware of?

16 A. Yes. On page 16 of my testimony at line 16,
17 the sentence reads that -- about monthly documents
18 that were received from the Staff, and it should have
19 read received from UE.

20 Q. Okay.

21 A. And a little further down on that same page,
22 line 20, "admissions," possessive, "allowances" just
23 should be emission allowances. Those are the
24 corrections in the testimony.

25 When I was going through the -- putting the

1 work papers together for this deposition, I realized
2 or -- that I had provided a wrong work paper, one that
3 is entitled, Energy Cost Allocations. It's from a
4 different case. I'm not sure how it got in this set,
5 but did not provide work papers related to schedule 5
6 of my testimony on fixed O&M expenses, and I have
7 those with me today. And I will give you both an
8 electronic and a paper copy, of course.

9 Q. Thank you.

10 A. I have a couple of the other copies for
11 other folks that are interested in those.

12 Q. Now, if I understand what you've handed me,
13 these are the work papers which supported your
14 schedule 5?

15 A. That's correct.

16 Q. And what you had provided with your
17 March 1st testimony to support schedule 5 went with a
18 different case?

19 A. Yes. It was the wrong -- wrong work paper.

20 Q. Let me just take a look at schedule 5 so I
21 can make sure I understand what you're referring to.

22 Did you make any changes to your schedule 5?

23 A. No.

24 Q. Okay. Just -- you're just providing the
25 work papers that go along with it?

1 A. The work papers that back up schedule 5,
2 that's correct.

3 Q. Did you have any other corrections or
4 comments to make?

5 A. Not at this time, no.

6 Q. Okay. You indicated that you were -- you
7 are the Manager of the Economic Analysis Group?

8 A. That's correct.

9 Q. And who do you report to?

10 A. Warren Wood.

11 Q. And did you discuss your March 1st testimony
12 with Mr. Wood before it was filed?

13 A. Mr. Wood reviewed that testimony before it
14 was filed, yes.

15 Q. And did you have any discussions with him
16 about that testimony?

17 A. Not that I can recall.

18 Q. Okay. And did others at the Staff, aside
19 from your attorney -- I'm not asking you to talk about
20 any attorney/client discussions. But did you have
21 discussions with others at the Staff about your
22 testimony before it was filed?

23 A. Yes. I discussed that -- that testimony
24 with Mr. Meyer, Greg Meyer. I discussed that
25 testimony, not in great detail, but to some extent

1 with Bob Schallenberg, the Division Director.

2 Q. Okay. Any other persons at the Staff or at
3 the Commission?

4 A. In terms of the specific testimony, no.

5 Q. Okay. Were there any persons outside of the
6 Commission with whom you discussed your March 1st
7 testimony before it was filed?

8 A. No.

9 Q. On page 2 at line 14 you reference the work
10 you've done on regional transmission organizations, or
11 RTOs for short.

12 A. Yes.

13 Q. Are you familiar with Mr. Cassidy's
14 March 1st testimony?

15 A. Yes, I am.

16 Q. And you probably recall that in that
17 testimony he recommended the disallowance of about
18 12-and-a-half-million dollars paid by Ameren to leave
19 the Midwest ISO?

20 A. That's correct.

21 Q. And did you have discussions with
22 Mr. Cassidy regarding Ameren's decision to leave the
23 Midwest ISO?

24 A. I had discussions with Mr. Cassidy regarding
25 the status of where the whole RTO picture was at that

1 point as of March 1st. I don't know that we discussed
2 in any detail Ameren's decision to leave --

3 Q. Did you discuss with -- excuse me. Go
4 ahead.

5 A. -- to leave the Midwest ISO.

6 Q. Okay. Did you discuss with Mr. Cassidy
7 whether it was likely that Ameren would rejoin the
8 Midwest ISO?

9 A. Yes, I did.

10 Q. And what generally did you discuss with him?

11 A. Well, at that time, March 1st, the
12 indications were that the Alliance -- the Alliance
13 group of utilities were -- or had reached an agreement
14 with Midwest ISO by which they would join the --
15 rejoin -- or join the Midwest ISO as an independent
16 transmission company.

17 Q. By the way, Alliance is with a capital A; is
18 that correct?

19 A. Yes, that's correct.

20 Q. So you had discussions, I take it, with
21 Mr. Cassidy about the possibility of Ameren rejoining
22 the Midwest ISO in some form?

23 A. In some form, that's correct. At that time
24 the form was as a member of the Alliance companies and
25 as -- in that group being an independent transmission

1 company under the Midwest ISO umbrella.

2 Q. Okay. Is it your belief that if Ameren
3 rejoins the Midwest ISO under any configuration,
4 whether it's part of the Alliance or in some other
5 fashion, that Ameren will recover its
6 12-and-a-half-million-dollar exit fee?

7 A. That's a possibility. At the time,
8 March 1st, that was the indication. Subsequent to
9 that, at the time that both the Alliance companies and
10 the Midwest ISO filed with the FERC, which I -- was
11 mid-March; I think it was the 18th of March --
12 apparently, the negotiations had -- had broken down
13 and there was some difficulties in resolving that,
14 so -- so there is a possibility that they may not
15 recover that --

16 Q. Okay.

17 A. -- those dollars.

18 Q. Do you know whether Ameren would need a FERC
19 order to require the Midwest ISO to give back the
20 12-and-a-half-million dollars to UE, or to Ameren?

21 A. I don't know if it's required, but what I
22 would imagine would happen is if -- if the Alliance
23 companies and Midwest ISO reached an agreement, part
24 of that agreement would be -- would involve whether
25 those dollars would get paid back or not. That

1 agreement would be submitted to the FERC, who would
2 then approve it or not approve it. So I'm sure there
3 will be a FERC approval involved in the process.

4 It may be that they can't reach agreement.
5 They go to FERC. In fact, the Alliance companies have
6 asked FERC at this point to make a decision about some
7 of the issues that are unresolved in their
8 negotiations.

9 Q. Okay.

10 A. And that would be one of the issues that
11 FERC would decide.

12 Q. Okay. Would it be fair to say that there is
13 no certainty that Ameren will recover the
14 12-and-a-half million dollars?

15 A. I would agree with that. There is no
16 certainty.

17 Q. Assuming -- well, do you think it is likely
18 that -- well, let's assume Ameren is going to rejoin
19 the Midwest ISO.

20 A. Okay.

21 Q. Do you think that's a reasonable assumption
22 to make?

23 A. I think it's a reasonable assumption at this
24 time, yes.

25 Q. Well, making that assumption, do you know

1 whether Ameren is likely to incur costs in the future
2 as a member of the Midwest ISO in some fashion?

3 A. In some fashion, they will.

4 Q. Okay. What costs, if any, are you aware of
5 that Ameren is going to incur, assuming it's a member
6 of the Midwest ISO?

7 A. I haven't sat down and detailed out those
8 costs. In fact, what those costs are is a subject of
9 the negotiations and a subject of disagreement between
10 the Midwest ISO and the Alliance companies.

11 The Alliance companies want the Midwest ISO
12 to unbundle the costs of its services and, as an ITC,
13 buy just those services that it needs, and so those
14 would be the costs that they would incur. And in that
15 case, the Midwest ISO is of the position that they
16 would not refund the payment that's been made. And
17 that's part of the disagreement right now.

18 So I don't know the specifics of the costs.
19 It would depend upon how they come in and what FERC
20 decides about whether they are going to allow them to
21 unbundle costs or --

22 Q. Okay. Let me ask you about the MISO
23 schedule 10. Are you familiar with that?

24 A. Would you describe it to me a little bit. I
25 don't -- not by the name schedule 10.

1 Q. Well, as I understand it, it is an
2 administrative charge imposed on transmission users --

3 A. Oh, okay.

4 Q. -- to pay for the Midwest ISO's operations.

5 A. Yes, I'm familiar with that.

6 Q. Are you familiar with the magnitude of that
7 cost or charge?

8 A. I think it's 15 cents a megawatt hour.

9 Q. And do you know if that -- whether it's
10 going to be any less than 15 cents in the future, in
11 the near future?

12 A. In the near future, I'm not sure.

13 Q. Okay. But currently it's set at 15 cents
14 per megawatt hour?

15 A. That's my understanding, yes.

16 Q. And assuming Ameren joins the Midwest ISO,
17 that would be a charge imposed on Ameren, would it
18 not?

19 A. Again, it depends -- that 15-cent charge may
20 be unbundled to different service components, so if --
21 if, for example, Ameren stays a part of Alliance, and
22 Alliance joins the Midwest ISO, and it performs
23 certain functions and doesn't need those functions
24 from the Midwest ISO, and the Midwest ISO's functions,
25 services, are unbundled, then the Alliance companies

1 may not pay the full 15 cents. They may only pay a
2 portion of it.

3 Q. Okay. I'm going to ask you some questions
4 now about the Joint Dispatch Agreement.

5 A. Okay.

6 Q. And for abbreviation's sake, we'll refer to
7 that as the JDA.

8 A. Okay.

9 Q. Now, in response to your data requests, you
10 provided a copy of the JDA dated May 1, 2000.
11 Correct?

12 A. I believe that's correct.

13 Q. And do you have that in your hands now?

14 A. Yes.

15 Q. And according to the title page, this is an
16 agreement between Union Electric Company, or UE for
17 short, Central Illinois Public Service Company, or
18 C-I-P-S, or CIPS for short, and Ameren Energy
19 Generating Company, or AEG for short?

20 A. That's correct.

21 Q. Those are the parties to the agreement.
22 And do you -- do you know -- is it your
23 understanding that AEG is an exempt wholesale
24 generator?

25 A. That's my understanding, yes.

1 Q. And do you know whether EWG is allowed to
2 sell at retail?

3 A. My understanding is that they are not.

4 Q. Okay. Now, what is your understanding as to
5 Ameren Energy Marketing Company, or AEM for short?

6 A. My understanding of Ameren Energy Marketing
7 Company is that it was established when the state of
8 Illinois went to retail competition, and it was
9 established in order that it may -- might compete in
10 making retail sales because the Ameren Energy
11 Generation Company could not do that.

12 Further, that was my understanding of why it
13 was established at the time, is that -- is that PUHCA
14 did not allow for the generation -- the EWG to make
15 retail sales, so the marketing company was set up to
16 do that.

17 Q. By PUHCA, you mean P-U-H-C-A?

18 A. Sorry. But subsequent to that, became aware
19 that AEM is also in the business of making wholesale
20 sales as well on behalf of AEG.

21 Q. And do you know whether AEM has obtained
22 authority from the Federal Energy Regulatory
23 Commission, or FERC, to sell electricity at wholesale
24 or market rates?

25 A. Yes, they have.

1 Q. It's your understanding they have
2 obtained --
3 A. Yes.
4 Q. -- that FERC authority?
5 A. That's my understanding.
6 Q. Okay. Do you know any of the wholesale or
7 resale customers of AEM?
8 A. The only -- let me back up.
9 I know that Union Electric has been a
10 wholesale customer. My recollection from -- that's
11 the only wholesale customer that I can think of at
12 this point.
13 Q. What about retail customers? Do you know
14 who their retail customers, if any, might be?
15 A. Not -- not in terms of the specifics. I
16 know that there is some kind of contract with Soyland.
17 I'm not -- that's out -- outside of the -- that area,
18 but, no, I haven't -- I haven't gone through a list of
19 their retail customers.
20 Q. Okay. Is it your understanding that Soyland
21 is a retail customer, or do you know?
22 A. That -- well, that was my understanding,
23 but --
24 Q. Okay.
25 A. I'm not sure whether they are retail or

1 wholesale. Since they are a retail business, I would
2 assume they are a retail customer.

3 Q. Do you know when the JDA began?

4 A. It began shortly after the Commission --
5 after the merger of the two companies was approved.

6 Q. The "two companies" being UE and CIPS?

7 A. And CIPS, yes.

8 Probably somewhere around 1996 or '97, but
9 I'm not -- I don't know the specific month.

10 Q. Okay. Well, it began as a result of the
11 merger of UE and CIPS?

12 A. That's correct.

13 Q. And after UE and CIPS had obtained all
14 regulatory approval, is it your understanding that the
15 JDA commenced?

16 A. That's correct.

17 Q. And do you know why UE and CIPS wanted to
18 have a JDA?

19 A. Yes. And this is very typical of all merger
20 filings, that one of the benefits from -- from merging
21 two companies is to gain increased efficiencies
22 through the joint dispatch of the generation and other
23 resources that each company has.

24 Q. And can you elaborate on how those
25 efficiencies would result from the JDA?

1 A. Generally, probably one of the greatest
2 efficiencies that -- that would occur is in unit
3 commitment that occurs the day ahead. You can -- you
4 can more efficiently commit those units for -- for
5 what you expect the load to be the next day.

6 Potentially, another advantage from it is --
7 is fuel savings that you would get at cost, so you
8 would transfer -- transfer generation from one
9 resource to meet the load of the other -- of the other
10 company.

11 Q. Any other --

12 A. Those are the primary two benefits, I
13 believe.

14 Q. Going back to the first one you mentioned,
15 the efficiencies resulting from committing a unit on a
16 day-ahead basis --

17 A. Yes.

18 Q. -- if I understand what you're referring to,
19 on a day-ahead basis, the company would make some sort
20 of determination as to what the load was going to be
21 the next day --

22 A. Correct.

23 Q. -- whether it was going to be a hot summer
24 day or a cool autumn day --

25 A. That's correct.

1 Q. -- and make a decision as to which units
2 would be needed to satisfy the day ahead -- the load
3 the next day?

4 A. That's correct.

5 Q. And if you had a larger fleet of generating
6 units, you could obtain some efficiencies in terms of
7 the selection of the units that would be used. Is
8 that what you're referring to?

9 A. If you were -- if you were meeting a load
10 separately, or, let's say, on a stand-alone basis, you
11 might not shut down a unit -- unit commitment decision
12 is about either starting up or shutting down units
13 that have -- that have long starting costs -- not
14 costs, but -- they have some start-up costs, but they
15 have -- it takes several hours for them to come on
16 line. You can't just turn them on instantaneously.
17 They have a ramp-up rate.

18 So you may make a decision, for example, if
19 you were CIPS to leave a unit on that's a higher cost
20 unit; whereas, when you're putting those together, you
21 would actually turn that unit off or not start it up
22 because -- and leave the Union Electric unit on
23 instead.

24 Q. So the JDA would allow you to avoid
25 incurring these start-up costs --

1 A. That's correct.

2 Q. -- and turn-off costs, if you will?

3 A. Right.

4 Q. And with regard to fuel savings at cost --

5 A. Uh-huh.

6 Q. -- can you elaborate for me how that would
7 be a benefit as compared to what a stand-alone company
8 would incur for fuel costs?

9 A. I might -- yes, I can. And I've got to put
10 it into a context of when -- when the Joint Dispatch
11 Agreement went into effect. And since then the
12 wholesale market has changed significantly and is due
13 to change again very dramatically in the near future,
14 so -- and a lot of the savings in my mind is linked to
15 the structure of the wholesale market.

16 Now, if you were -- if you were looking at
17 this on a -- as if these two entities, these two
18 companies were an island, there was -- there was
19 nobody else, then there would probably be no savings
20 from the JDA. Now, what there would be is some kind
21 of profit sharing that occurs because they would
22 sell -- buy and sell back and forth with one another
23 based upon what energy is available.

24 So the reason I put the qualifier in there
25 at cost is, if they were trading with one another,

1 they might do a split savings or there may be some
2 profit margin that's built in.

3 Q. If there was no JDA?

4 A. If there was no JDA.

5 And that's what would occur as an island, if
6 the two were an island. So you -- in essence, you
7 save those kinds of profit margin costs that would be
8 built in if the two were trading.

9 If you've got a wholesale market, then --
10 that you can buy from or sell into, then -- then the
11 issues of savings and so forth change, because at that
12 point -- let's say you're the company with the cheaper
13 resources that are available. You've met your native
14 load, and you've got cheap, fairly inexpensive
15 resources relative to both the market and to the other
16 company available to sell. And what you would do is
17 sell that to, just frankly, the highest bidder. Okay.
18 So it would either be the market or it would be the
19 other company.

20 Okay. And there is a profit margin that
21 gets built into that sale, and when you have a JDA,
22 you -- the sale goes to the other utility and there is
23 no profit mar-- essentially no profit margin built in.

24 The Ameren JDA has a small margin built in
25 for what they call variable O&M and for emission

1 credits. And so the transfer takes place at cost.

2 Q. Incremental cost?

3 A. Incremental cost.

4 Q. So if I understood your testimony, the JDA
5 would allow UE, and has allowed UE to avoid these -- I
6 think you referred to them as profit margin costs?

7 A. It's allowed both UE and AEG to avoid those.
8 In -- in some hours UE is selling to AEG, so AEG
9 doesn't have to pay these profit margins, or we'll
10 just call them margins, and at other times AEG is
11 transferring energy to UE and UE doesn't have to pay
12 those margins.

13 Q. And this is an efficiency that results from
14 the JDA?

15 A. It's a savings that results from the JDA,
16 yeah. I'm not sure I would -- I would have to think
17 about what the word "efficiency" means.

18 If the market was there and they were buying
19 and selling from the market, I think you would get the
20 same efficiency, but I'm not sure you would get the
21 same distribution of the -- of that efficiency among
22 the players.

23 Q. If I understand what you're saying, you
24 characterize it as a savings that resulted --

25 A. Yes.

1 Q. -- from the JDA and the merger?

2 A. That's correct.

3 Q. Did you participate in the review of the
4 UE/CIPS merger?

5 A. No, I did not. I was -- I reviewed for the
6 Commissioners the filing of the merger before the
7 FERC, and, therefore, did not participate in the state
8 case.

9 Q. Did you have people working under you in
10 your department who did review the UE/CIPS merger
11 proposal that was before the Missouri Commission?

12 A. Yes, I believe I did. Mr. Dan Beck
13 submitted testimony.

14 Q. What about Mr. Tom Lin, L-i-n?

15 A. Tom worked for a different group at that
16 time. Tom worked for the engineering -- I'm trying to
17 remember the name, but it was the -- it was the -- I
18 believe it was called the Electric Department at that
19 time.

20 Q. But that was not under you?

21 A. It was not under me, no.

22 Q. So you -- you were providing recommendations
23 to the Missouri Commission with regard to the merger
24 proposal that was pending before the FERC; is that
25 correct?

1 A. I was -- yes, and I was reviewing that.

2 Q. And because of that, did I understand you to
3 say that you were not involved in reviewing
4 Mr. Beck's --

5 A. That's correct.

6 Q. -- testimony?

7 A. That's correct.

8 Q. You didn't review it in any shape or form?

9 A. No, I did not.

10 Q. Who would have reviewed it then? I mean,
11 who would -- who would Mr. Beck have been answerable
12 to if not to you?

13 A. Okay. The way that that was structured, and
14 currently is structured, is that there is -- I'm
15 trying to remember back that far. But, typically,
16 there is a case coordinator, and I think there was a
17 case coordinator, and there are also division
18 directors; there are people above me. And there are
19 attorneys. And somebody who is submitting testimony
20 would have submitted it to those three people.

21 Basically, the division directors -- if the
22 department manager is not reviewing it, the division
23 director, an attorney, the attorney in the case, and
24 who was the third one I said. I forget now. Oh, the
25 case coordinator.

1 Q. And is that the current practice at the
2 Missouri Commission today where you might advise the
3 Commissioners with respect to a FERC proceeding --

4 A. Uh-huh.

5 Q. -- and not be involved in the state
6 proceeding?

7 A. Yes.

8 Q. That is current practice?

9 A. Yes. That hasn't -- really hasn't come up
10 since then, but if it was a merger case, yes. And
11 that's the way we would do that.

12 Q. Well, was there anything unusual or atypical
13 about the fact that you were representing or advising
14 the Commissioners in the FERC proceeding in the merger
15 case and not involved in the review of the merger at
16 the state level?

17 A. I'm not sure I understand your question.

18 Q. Was there anything in your view unusual or
19 atypical about your role in the merger case and being
20 involved only at the FERC level?

21 A. Only that it was the first time I had ever
22 done that.

23 Q. Have you done it since in other proceedings?

24 A. Well, that's what I was trying to recall. I
25 cannot right now bring to mind another proceeding

1 where there was a conflict with something filed at the
2 state and something filed before the FERC.

3 Q. A "conflict" meaning what?

4 A. Well, not a conflict. For me -- for a Staff
5 person to be doing one and the other is a conflict.
6 That's what I meant by "conflict."

7 Frankly, I cannot think of any specific
8 instance in which that has -- has come up or has
9 occurred since that merger case.

10 Q. Okay. And you were referring -- well, by
11 "conflict," or whatever word you want to use, you were
12 referring to a situation where you didn't think it was
13 appropriate for you to be involved in both the FERC
14 proceeding and the Missouri proceeding?

15 A. That's correct.

16 Q. Okay. What was your recommendation to the
17 Missouri Commission with respect to the FERC merger
18 proceeding?

19 A. I think the Missouri Commission -- I'm
20 trying to recall, but I think the Missouri Commission
21 did not -- was not active -- not real active in the
22 FERC case and didn't in some sense feel like it
23 could -- I mean, I reviewed the documents and that
24 type of thing, but did not make any recommendation.

25 They could not -- I think they felt like, or

1 the attorneys advised them that they couldn't take a
2 position in the FERC case until they had made a
3 decision in the state case. But there might have
4 been -- there were no issues in the FERC case that I
5 recall that -- that apparently were decisions in the
6 state case.

7 Q. So would it be correct to say that you --
8 you don't recall proposing any recommendations with
9 regard to the JDA?

10 A. That's correct.

11 Q. Did you provide advice to the Missouri
12 Commission as to the reasonableness of the JDA?

13 A. No, I did not.

14 Q. Did you provide any recommendations to them
15 about the JDA at all?

16 A. No, I did not.

17 Q. Do you know whether the Missouri Staff
18 proposed any changes to the JDA in the Missouri merger
19 proceeding?

20 A. I don't recall whether they did or didn't.

21 Q. Okay. Let me represent to you that the
22 merger began January of '98.

23 A. Okay.

24 Q. That's my recollection, January 1st of 1998.
25 Since that time, is it your belief that UE

1 has received benefits from the JDA?

2 A. Yes.

3 Q. And what would you say they have been?

4 A. I haven't estimated them along the way, but
5 in the recent runs that we've done, they have -- if
6 you compare what their costs would be under a
7 stand-alone versus a joint dispatch, we're showing
8 somewhere in the order of magnitude of \$3 to
9 \$4 million savings.

10 Q. Per year?

11 A. Per year, yeah.

12 Q. So \$3 to \$4 million of savings per year
13 since January of 1998. And what are these savings
14 attributable to again?

15 A. It's a comparison of what it would cost to
16 supply energy on a stand-alone basis, as a UE
17 stand-alone company, to its native load versus what it
18 would cost to supply energy to its customers from the
19 joint dispatch given the Joint Dispatch Agreement.

20 Q. Okay. Now, if I remember correctly, you
21 said a moment ago that you hadn't -- well, let me
22 start over.

23 This \$3 to \$4 million, how would you
24 characterize that? Is that back-of-the-envelope
25 calculation? Is it the result of a detailed study?

1 A. It's what we're showing currently in our
2 fuel runs that we ran for this case.

3 Q. For this case?

4 A. Yes.

5 Q. And is that reflected in the testimony or
6 the work papers of a Staff witness?

7 A. Yeah. It would show up in the work papers
8 of Leon Bender.

9 Q. Okay. And do you know what period
10 Mr. Bender looked at in calculating these savings?

11 A. He had a test year that was using normalized
12 loads, normalized outage schedules, the -- so this is
13 a normalized estimate of what these differences are.

14 The test year, as I recall, was the twelve
15 months ending June of -- was it 2001, updated for that
16 summer, updated for July, August, and September.

17 Q. I'm going to have a series of questions for
18 you later about what "normalized" means, but --

19 A. Okay.

20 Q. -- just to focus a bit on the time period,
21 what's your understanding of the time period that
22 Mr. Bender looked at to develop his normalized
23 numbers?

24 A. It was the -- my understanding is that that
25 time period was determined by the Commission as the

1 appropriate time period to be used in this complaint
2 case.

3 Q. Okay. But is it your understanding then
4 that Mr. Bender only confined himself to that period
5 allowed by the Commission to determine his normalized
6 numbers?

7 A. Yes.

8 Q. So it's your understanding he did not look
9 outside of the test year to determine his normalized
10 numbers?

11 A. Well, please explain what you mean by "look
12 outside," because, I mean, any time that you -- any
13 time you run a production cost model, you're -- you're
14 going to look beyond that year. But the run -- the
15 production cost model run that I'm talking about that
16 Mr. Bender ran was for that test period.

17 Q. Okay. We, let me dive into this topic of
18 normalized.

19 A. Okay.

20 Q. Tell me what you mean by "normalized."

21 A. Oh, gosh. Normalized -- costs occur in
22 cycles, and those cycles may not be from year to year
23 to year. Some costs may occur on an 18-month cycle.
24 For example, the refueling outages at Callaway plant
25 are on an 18-month schedule. Other plant maintenance

1 may be on a two-year cycle, and every five years a
2 major maintenance outage.

3 So one of the -- one of the issues with
4 normalization is to -- is to try to bring those cycles
5 into a one-year time frame. So things that aren't in
6 a year cycle and you're trying to bring into a year
7 time frame. That's part of the normalization.

8 Q. Excuse me. That's generally what I was
9 trying to capture when I was saying to look outside
10 the test year.

11 A. Yes. So you have to go outside the test
12 year to determine what these cycles are. That's
13 correct.

14 The load, you may have a very abnormal year
15 in terms of weather so that you -- you either have
16 very low load levels, you don't have peaks, or you may
17 have a very high, abnormally high set of loads. So we
18 normalize the loads for weather.

19 So those are really the two major categories
20 in doing the production cost normalization, is
21 normalizing the loads and normalizing the costs.

22 Q. Okay. And is that your understanding of
23 what Mr. Bender did?

24 A. Mr. Bender put inputs into the model that
25 would normalize the costs, yes. He was supplied

1 normalized loads from Ms. Lena Mantle.

2 Q. Okay. Now does Mr. Bender report to you?

3 A. No. He reports to Ms. Mantle.

4 Q. Okay. Who -- and does Ms. Mantle report to
5 you?

6 A. No. Ms. Mantle also reports to Warren Wood.

7 Q. Okay. But not --

8 A. But not to me.

9 Q. Okay. I think you've answered my question,
10 but let me make sure.

11 By "normalized," you were discussing what
12 Mr. Bender did as you understand it. And I gather you
13 would use the same definition of "normalized" with
14 respect to what you did for purposes of your
15 testimony?

16 A. The same concept, yes.

17 Q. So when we're talking about normalized, it's
18 the same thing -- Mr. Bender did the same kind of
19 analysis that you did --

20 A. Right.

21 Q. -- in terms of what periods of time he
22 looked at to determine the cycles that you were
23 referring to?

24 A. That's correct.

25 Q. Okay. And did you have discussions with

1 Mr. Bender or anyone else at the Staff about the
2 normalizing process as Staff viewed it?

3 A. With respect to what?

4 Q. Generally with respect to the Staff's
5 March 1st testimony.

6 A. Well, let me focus on my testimony --

7 Q. Okay.

8 A. -- which dealt with primarily the profit
9 margins from off-system sales. And, yes, I discussed
10 the issue of normalization with Greg Meyer.

11 Q. And can you summarize that discussion for
12 us?

13 A. Yes. Normally -- well, normally. In the
14 past, when we've run return fuel model, we have -- we
15 have not included in that model off-system sales.
16 We've included off-system purchases and -- and the
17 resources that the utility has, or in this case the
18 two utilities have. And we go back to the books, what
19 was booked for profits for off-system sales for the
20 test year.

21 Mr. Meyer and I discussed that in terms of
22 what we would be looking at here, and we were -- he --
23 Mr. Meyer was concerned as to whether the summer of
24 2000, which is in the test year, was abnormal, and our
25 hope was to update that for the summer of 2001, if it

1 was abnormal.

2 From what he -- I think from what he had
3 looked at in terms of past records, the summer of 2000
4 may have been a little high in terms of the profits
5 that were brought in by UE. So we discussed it at
6 that level.

7 Q. Did you have any discussion about the
8 normalized -- the normalizing process and how Staff
9 would apply that process?

10 A. To --

11 Q. To your testimony?

12 A. To off-system sales?

13 Q. We'll start with that.

14 A. Okay. I think -- I think I've given you the
15 only discussion that we had, was we wanted to try
16 to -- to bring in the update period, the summer of
17 2001.

18 Q. Okay. You were talking five minutes ago
19 about benefits that you believe UE has received from
20 the JDA since January of '98.

21 A. Yes.

22 Q. And we were talking about the -- the savings
23 that are addressed in Mr. Bender's testimony.
24 Correct?

25 A. I don't know if he addressed the savings in

1 his testimony, but I -- his work papers indicate that
2 level of savings.

3 Q. Okay. Are there other benefits that UE has
4 received from the JDA since January of '98 other than
5 what Mr. Bender has reflected?

6 A. None that come to -- readily to mind.

7 Q. Okay. Well, would you agree that it's a
8 benefit to UE to be able to get energy at cost from
9 AEG under the JDA?

10 A. Yes.

11 Q. And that's a benefit because it allows UE to
12 hedge against market prices?

13 A. In -- the problem I'm having with your
14 statement is when -- with the word "hedge" is when do
15 you need to hedge? If what you're talking about, it
16 allows them not to have to pay that margin to the
17 market, yes.

18 Q. Well, let me just be direct. I'm referring
19 to the technical memorandum that you authored and that
20 you provided in response to data requests.

21 A. Uh-huh.

22 Q. And in that technical memorandum -- do you
23 have it available?

24 A. Yes.

25 MR. DOTTHEIM: Mr. Raybuck, can you be more

1 specific as to the memorandum you're referring to, a
2 dated and a case number?

3 MR. RAYBUCK: Certainly. It's dated
4 December 20, 1999. It's Case No. EA-2000-37.

5 BY MR. RAYBUCK:

6 Q. Do you have that available?

7 A. Yes, I do.

8 Q. I believe somewhere in your paper -- I don't
9 recall where -- you indicate that one of the benefits
10 to UE was the fact that it could get energy from AEG
11 at incremental cost as opposed to at a market price?

12 A. Market price. Yes, I agree with that.

13 Q. And when the market prices are high, this
14 allows -- this ability to get energy at cost allows UE
15 basic-- it's a benefit to UE in that UE can use it as
16 a hedge against market prices?

17 A. Yeah. Well, the problem is the statement,
18 "when market prices are high," and in the -- and I
19 haven't done an analysis of this, but when market
20 prices are high, it's usually when weather is hot, and
21 almost all of the -- almost all of the generation
22 resources have to be dispatched.

23 Now, I would agree with the statement if --
24 if the issue had to do with a lot of reserves that AEG
25 had relative to UE. If both of them were holding

1 generation reserves, those generation reserves provide
2 a cost hedge from having to buy from the market.

3 Okay.

4 Now, whether UE has a hedge from AEG's
5 resources or AEG has a hedge from UE's resources is a
6 function of what their reserves are -- I think is a
7 function of what their reserves are to some extent.

8 Q. And that's a dynamic kind of thing --

9 A. Yes.

10 Q. -- which changes as conditions change?

11 A. That's right. That's correct. I think when
12 they first merged, AEG had significant reserves. I
13 don't remember exactly what they were at that time,
14 but I think they were in the close to 30 percent
15 range. And in that context, then, UE -- AEG would be
16 providing UE with a significant hedge against high
17 prices, high market prices.

18 Q. Okay. Let me return to that topic a little
19 bit later.

20 Let's talk about other benefits to UE as a
21 result of the JDA.

22 If there was an outage of a UE plant, or --
23 well, take Callaway, UE's nuclear plant.

24 A. Yes.

25 Q. If there was an outage at Callaway or a

1 refueling at Callaway, the plant would be unavailable
2 for some period of time.

3 A. That's correct.

4 Q. And would it be correct that UE would derive
5 benefits under the JDA in that situation where
6 Callaway was unavailable?

7 A. They could.

8 Q. Okay.

9 A. They could also potentially be buying from
10 the market at that time if the market is cheaper than
11 the resources available from AEG.

12 Q. Okay. Again, that seems to relate to the
13 hedge that maybe we're having difficulty with.

14 A. It relates to the difference between market
15 price and cost. I agree with that, yes.

16 Q. Okay. So depending on where market prices
17 are, if there is an outage at a UE plant, the JDA
18 could provide benefits to UE in terms of allowing UE
19 to have access to AEG generation at incremental cost?

20 A. That's correct. By the way, most of that is
21 reflected in the \$3 million, the \$3 to \$4 million that
22 I discussed, because that goes through a model that
23 probabilistically runs outages through it and takes
24 that into account.

25 Q. And you're talking about Mr. Bender's work?

1 A. Mr. Bender's work, yes.

2 Q. And did Mr. Bender's work take into account
3 the effects of the weather and the effects, for
4 example, of a hot summer?

5 A. No. If you're talking about an abnormally
6 hot summer, no. It was run against a normal weather
7 scenario.

8 Did it have a peak -- a high peak day in it?
9 Yes.

10 Q. Let's talk for a minute about a hot summer.

11 If -- let's assume there is a very hot
12 summer day. Would you agree that the JDA could
13 provide benefits to UE again as a result of UE being
14 able to have access to AEG energy at cost as opposed
15 to going to the market?

16 A. Well, that's a very -- UE has got three
17 choices if you want to think of it. UE can go to UE
18 resources or it can go to AEG resources or it can go
19 to the market. Okay?

20 Q. Okay.

21 A. Now, if on that very hot day a -- and here
22 is kind of my supposition, is on that very hot day,
23 AEG's -- all of AEG's cheap resources have been
24 committed, all of UE's cheap resources have been
25 committed, and what we're talking about are combined

1 cycle units that each of them may have available. And
2 in that case, it's probably -- you know, you're
3 talking about some marginal benefit is gas might be
4 cheaper at one than it is the other.

5 But it's the amount of resources that are
6 available to the system that provides, as you've put
7 it, the hedge against the high market price or high
8 price of having to buy it from the market.

9 Now, if you set up your system so that both
10 companies are balanced in terms of their reserve
11 margins, okay, then you don't get in this situation
12 where you're depending upon the other company to
13 provide you the kind of hedge that you're talking
14 about.

15 If, on the other hand, you made a decision
16 to build all of your new resources, all of your
17 additional capacity that's needed for growth in one
18 company versus the other, yes, you can get into the
19 type of situation where one company is actually
20 depending upon the other company to -- for the hedge
21 that you're discussing.

22 Q. Okay. Were you in -- we were talking about
23 your technical memorandum.

24 A. Yes.

25 Q. And this was something you wrote in a

1 proceeding where UE asked for Missouri Commission
2 approval to transfer the CIPS generating units to a
3 new affiliate?

4 A. That's correct.

5 Q. And that new affiliate was generically at
6 the time called Genco, G-e-n-c-o, for Generating
7 Company?

8 A. Correct.

9 Q. And your technical memorandum supported UE's
10 requests?

11 A. That's correct.

12 Q. And let me just refer to this for
13 shorthand's sake as the Genco proceeding.

14 A. Okay.

15 Q. And do you recall the outcome of this
16 proceeding before the Missouri Commission?

17 A. The Commission approved.

18 Q. There was a -- the Commission approved the
19 stipulation among the parties?

20 A. Yes.

21 Q. And were you involved in the proceeding at
22 the FERC to obtain FERC approval to transfer the CIPS
23 units to Genco?

24 A. No.

25 Q. Okay. You were not involved in any way,

1 shape, or form?

2 A. No.

3 Q. Now, Genco ultimately was -- became AEG.
4 Correct?

5 A. That's correct.

6 Q. Okay. Now, did -- in -- do you know of any
7 one -- well, do you know what the Commission's
8 involvement was at the FERC level?

9 A. I don't recall.

10 Q. Okay. In your technical memorandum on
11 page 4, you list the generating units that Genco was
12 planning to add to the CIPS units once they had been
13 transferred.

14 A. That's correct.

15 Q. And those are generally peaking units?

16 A. That's correct.

17 Q. And what was your understanding as to the
18 CIPS units? Was it your understanding they were
19 base-load units in nature, or what was your
20 understanding as to those CIPS units?

21 A. At that time I probably had not -- I had not
22 reviewed or done anything with respect to the units
23 that CIPS had in terms of whether they were base-load
24 or whether they were gas-fired or coal-fired or what
25 they were.

1 Q. Okay. But somehow you were given
2 information as to Ameren's planned addition of
3 gas-fired generation in addition to those CIPS units?

4 A. That's correct.

5 Q. And the units listed in your table 1 on
6 page 4 are in the nature of peaking units. Would you
7 agree with that characterization?

8 A. Page 4, table 1, yes, they are.

9 Q. Okay. And did you know why AEG would be
10 adding peaking units as opposed to base-load units or
11 intermediate units?

12 A. No. Well, I don't recall right now off the
13 top of my head.

14 Q. Okay.

15 A. What I recall at this time is that a
16 significant amount of wholesale load was being
17 transferred from UE to AEG -- or to AEM, or that was
18 the plan. And that was releasing -- part of this was
19 the releasing of then some of the UE generation to
20 meet its -- to meet its native load.

21 Q. And did you support that transfer of the
22 wholesale load from UE to AEM?

23 A. I'm not sure that I did or didn't. That
24 wasn't the -- that wasn't the issue in this case. The
25 issue was the transfer of the generation assets to the

1 Genco.

2 Q. Okay.

3 A. I don't think that was ever -- that transfer
4 was never an issue before the Commission that I'm
5 aware of.

6 Q. Of the wholesale load?

7 A. Right, of the wholesale load.

8 Q. But that was just an observation that you're
9 making.

10 A. Right, yes.

11 Q. Okay. Could you turn to page 7 of your
12 testimony, please?

13 A. Okay.

14 Q. At line 6 you talk about transfers of energy
15 under the JDA between UE and AEG at incremental cost.
16 Correct?

17 A. Correct.

18 Q. And could you turn to the JDA that we were
19 discussing a minute ago?

20 Do you -- I can direct you to this if you
21 would like, but do you know offhand where that is
22 reflected in the JDA?

23 A. It appears that it's on -- in section 6,
24 article 6, Assignment of Costs and Benefits of
25 Coordinated Operations. And under 6.07, it's on

1 page 9 of the document that I have, is the Assignment
2 of Energy and Costs from System Dispatch.

3 Q. Okay. Let me direct your attention to
4 Schedule C, Service Schedule C of the JDA at the end
5 of the document -- I'm sorry. Service Schedule B.

6 A. B, yes.

7 Q. This is entitled, Distribution -- I'm
8 getting fouled up. Let's try A.

9 A. A. Okay.

10 Q. This is entitled, System Energy Transfer,
11 and under Paragraph A3, "Compensation," it says,
12 "Charges for System Energy Transfer shall be the
13 incremental cost..."

14 A. Yes.

15 Q. And that -- that is -- would you agree that
16 that's the source of your statement at line 6 on
17 page 7?

18 A. Yes, the statement that, "All transfers to
19 energy occur at a price that is equal to the
20 incremental cost of fuel, variable operation and
21 maintenance expense, and the opportunity cost of
22 emission allowances"?

23 Q. Is it your belief that there is something in
24 article 6 which also addresses that or supplements
25 that point?

1 A. Yeah. Under 6.07, part A) on page 9, this
2 is the -- this is the opposite side of the same coin.
3 It says, the "Energy from the lowest incremental cost
4 generation from each generating party's own generating
5 resources shall first be assigned to its own load
6 requirements."

7 So if you -- if you've assigned the lowest,
8 then what's remaining -- if you generate more than
9 what's needed to do that, then what's remaining is the
10 highest, and that's what goes to the other party.

11 Q. Okay. Well, would you agree that Service
12 Schedule A is clear in stating that the system energy
13 transfers are at incremental cost?

14 A. That's correct.

15 Q. Okay. Still on page 7 of your testimony at
16 line -- starting at line 9, you indicate that the
17 transfer price does not include the opportunity cost
18 of selling the transferred energy to a third party as
19 an off-system sale?

20 A. That's correct.

21 Q. And are you aware of any JDA in effect in
22 the United States which does this?

23 A. No.

24 Q. Do you know -- do you have an opinion as to
25 why no other JDA does this?

1 A. Yes. I think I expressed my opinion on why
2 that's the case.

3 Q. In your testimony?

4 A. In my testimony, yeah.

5 Q. Okay. Now, to -- so you're talking about
6 opportunity costs which you believe should be factored
7 into the price of system energy transfers. Is that
8 what we're talking about?

9 A. Let me qualify that.

10 Q. Qualify what? Go ahead.

11 A. What you just said.

12 You made the statement that it's my belief
13 that opportunity costs should be factored into the
14 system energy transfers, and I'm not sure that I would
15 say that as a universal principle.

16 Okay. If I've got two regulated utilities
17 that have come together in a merger context, and
18 depending on what I'm wanting to do with the benefits
19 of those from a policy standpoint, I may not.

20 Q. You may not what?

21 A. I may not want the transfers to occur at
22 opportunity costs. I mean, I think it's a policy
23 issue. Here we're talking about transfers between a
24 regulated and a nonregulated entity, so I think there
25 are very specific types of things that should apply.

1 In essence, the JDA becomes an affiliate
2 transaction and -- or an affiliate type of transaction
3 because you've got the regulated and nonregulated
4 entities, and those -- generally, in that case I would
5 agree that if it's possible that transfers should take
6 place at opportunity costs.

7 Q. And let me ask you about the assumptions, if
8 any, that you're making with respect to those
9 opportunity costs.

10 A. Sure.

11 Q. I gather that you're assuming that there are
12 willing buyers?

13 A. Yes.

14 Q. In this case a willing buyer for UE energy?

15 A. Correct.

16 Q. And if there are no willing buyers, then the
17 off-system sale by UE would not get made. Correct?

18 A. There is always a willing buyer at a price.

19 Now, what you're saying is if UE has \$30
20 energy available to sell and the market price is \$25,
21 then there is no willing buyers. I agree. It would
22 not occur.

23 Q. So if the UE generating unit which would be
24 making this off-system sale had a marginal cost that
25 was higher than the market price --

1 A. Right.

2 Q. -- the sale would not get made?

3 A. That's correct.

4 Q. And there would be no opportunity cost to
5 factor into the system energy transfer?

6 A. Yeah. In that particular instance, you
7 would have to ask the question, why isn't AEG buying
8 the energy from the market and not -- and not taking
9 the transfer from UE? If the market is selling at 25,
10 UE's incremental cost is 30, AEG should be buying from
11 the market, not from UE.

12 So you have to -- you have to get in -- in
13 the context of when these transfers are taking place,
14 what -- what we're trying to reflect is the market as
15 it exists today, and the market as it exists today is,
16 as we have tried to put it and model it, is that there
17 is a market price but there is a limited amount of
18 energy that can be purchased.

19 Okay. So there is a limit to what you can
20 buy at that price, and that has a lot to do with the
21 imperfections that are in the market today.

22 So what can happen in that context is that
23 now UE has incremental generation that's above the
24 market price that they are transferring to AEG because
25 AEG cannot buy everything from the market. It's

1 bought up to a certain maximum level.

2 Q. I think I understand the qualifications
3 you're making, and given those qualifications, going
4 back to the question, if UE's unit that would be
5 making the sale --

6 A. Yes.

7 Q. -- has a marginal cost which is above the
8 market price, that sale would not get made?

9 A. That's correct.

10 Q. Now, is --

11 A. Let me just add, as a matter of fact, then
12 there is a benefit to AEG from that and there is a
13 benefit to UE from that. If they are making a sale --
14 well, they are making the sale at cost, so there is no
15 benefit to them. I take that back. But there is a
16 benefit to AEG that they are able to get that energy
17 from UE.

18 Q. Now, the system energy transfer applies
19 to -- generally to the transactions between UE and
20 AEG. Correct?

21 A. Uh-huh.

22 Q. And do you know whether AEG is an Illinois
23 corporation?

24 A. I -- I don't know.

25 Q. Well, is this something that you think the

1 FERC might have an interest in in terms of policy?

2 A. I haven't thought about it.

3 Q. Well, we're talking about transactions
4 involving generating units in Missouri and generating
5 units in Illinois --

6 A. Uh-huh.

7 Q. -- correct?

8 A. Well -- okay. Go ahead.

9 Q. And that has an interstate character to it.
10 Correct?

11 A. We're talking about wholesale transactions,
12 yeah.

13 Q. And the FERC has the job of regulating --

14 A. That's correct.

15 Q. -- wholesale transactions in interstate
16 commerce?

17 A. Yes.

18 Q. And as a result of all of this, is this
19 something you think the FERC might have an interest
20 in?

21 A. I'm trying to get a context.

22 The FERC has approved Ameren's JDA. Yes,
23 they have an interest in it. Is that the question?
24 Or is the question, will the FERC have an interest as
25 to whether transactions are taking place at

1 opportunity costs?

2 Q. The latter.

3 A. The latter.

4 Yeah. FERC has a major interest in it and
5 has issued its market design paper, and -- for the new
6 market design for wholesale power markets. And so,
7 yes, they -- they are very much interested in it.

8 Q. So they would be very interested in how the
9 system energy transfer was priced?

10 A. Let's get a context.

11 If what FERC is proposing is a market design
12 that goes into effect, there is no reason for a JDA.
13 Every generation unit will be bid into that market
14 every hour, and transfers, in essence, will take place
15 at market price. It's --

16 Q. And is that going to get us to this hourly
17 transparent market?

18 A. Yes.

19 Q. That's the end state?

20 A. That's correct.

21 Q. And do you have an opinion on when we're, if
22 ever, going to get to this end state?

23 A. If we'll ever get there.

24 Right now MISO plans to implement the -- let
25 me call it the first stage of that market in -- on

1 May 1st of 2003. Okay. Discussions are occurring as
2 to what stage that's going to be. At this point it
3 looks like it will be in the Southwest Power Pool and
4 in the MAP regions will be done first. The MAIN
5 region will be done next, and then the ECAR region
6 will be done last. So they are doing a geographic
7 implementation of it.

8 So if I had to guess for Ameren, since
9 Ameren is in the MAIN region, I would -- my -- and
10 this is a guesstimate, would be May 2005, May 1st,
11 2005.

12 But that's -- you know, that's plans right
13 now.

14 Q. Okay. In the meantime, because of the
15 interstate character of this system energy
16 transaction, is this something that FERC would be
17 interested in in your view as a matter of policy or
18 rate-making?

19 A. Well, as an issue, yes, but the question
20 that I've raised in the testimony is since transparent
21 markets don't exist, I don't know what you would do
22 about it. I don't know what you could do about it,
23 and FERC is -- and with FERC's interest in, we would
24 go, Why are we looking at this? We're changing the
25 market structure to where we can get to something,

1 so -- and here we've got something that we can't do
2 anything about or with.

3 Q. Okay.

4 A. That's kind of what I was trying to say in
5 my testimony.

6 Q. You've indicated at line 21 on page 7 that a
7 transparent market for electricity does not exist
8 today, and you've explained that you're referring to
9 the hourly market.

10 A. That's correct.

11 Q. Are there any longer term markets which are
12 transparent?

13 A. Let me ask you to -- when you mean "longer
14 term," you mean longer than an hour?

15 Q. Anything longer than an hour.

16 A. Yeah. And "transparent," by that you mean
17 that have readily available pricing?

18 Q. Yes.

19 A. Okay.

20 Q. Transparent to somebody who wants to get
21 that information.

22 A. What the financial side has been trying to
23 do is to develop a market for peak energy which is
24 a -- the energy sold between specified hours, 7:00 in
25 the morning until 10:00 at night, or whatever it is.

1 It's defined as a standard product. And the attempt
2 has been to -- to get entities, power marketers,
3 whomever, to trade in these products.

4 Okay. And the hope is -- and market hubs
5 have been set -- so-called market hubs have been set
6 up at different -- I'm hesitant to use the word
7 "locations" but with different labels on them at
8 different places.

9 So COB is the California/Oregon border. I
10 suppose that's supposed to describe a physical
11 location in terms -- and this all somehow relates to
12 transmission. Okay. And Palo Verde is another market
13 hub. Cinergy is a market hub. Entergy is a market
14 hub. And these products are available to buy and sell
15 at these hubs. And also hopefully futures products.
16 Futures would be sold in these products.

17 Now, how are the prices reported at these
18 hubs? My understanding is much like they're reported
19 at the New York Stock Exchange. You get a high and
20 low. You can get concept of what the average is. But
21 they are reported on a voluntary basis in terms of the
22 trades that are being made.

23 You can get price reports on a daily basis
24 as to what -- where trades are occurring. It is a --
25 almost -- my understanding is comes close to being a

1 bilateral market, but you -- you can sell into -- I
2 think the hubs provide some -- some services where
3 they match buyers and sellers, or attempt to do that.
4 Bilateral would be where you've actually contacted the
5 seller and you have a specific contract with them.

6 So, yeah, those kinds of markets are kind of
7 going.

8 Q. Would it be a fair summary to say that you
9 would acknowledge that there is some degree of
10 transparency in these markets that you've been
11 referring to?

12 A. There are -- there are prices that you
13 can -- you can discover, yes.

14 Q. And if you go out on the internet, there are
15 on-line indexes, if you will, or subscription services
16 that will provide this pricing information to you?

17 A. That's correct.

18 Q. And for a subscription fee, you can dial
19 into -- you used to be able to dial into Enron on
20 line. Correct?

21 A. Yeah.

22 Q. I don't know whether it's still available or
23 not.

24 A. I think there's several places you can dial
25 in and get reports, price reports, daily price reports

1 for these hubs.

2 Q. And are you aware of the names of any of
3 these?

4 A. No.

5 Q. Internet sites?

6 A. No, no. I don't -- I don't recall them.

7 Q. But they are available to someone who pays
8 the subscription fee?

9 A. Yes.

10 Q. Have you ever looked at any of these --

11 A. Yes.

12 Q. -- sites?

13 A. Oh, I've looked at the prices. They used to
14 be a part of -- I'm trying to remember. All of the --
15 give me just a second.

16 Restructuring Today we get on a daily basis,
17 and it used to have on the back page price reports for
18 the various hubs.

19 Q. And for what -- for what term would they be
20 reporting on? What would be the duration of the
21 transaction that they would be providing information?

22 A. I don't recall. I was trying to remember
23 whether it was daily or monthly. The report came out
24 daily, and my recollection, but I may be wrong, is
25 that -- is that they were daily numbers. But I know

1 they also had monthly. And that's -- for other
2 purposes, that's something that we were somewhat
3 interested in at one time.

4 Q. And would these numbers be the prices quoted
5 today in that edition of **Restructuring Today** for some
6 future delivery?

7 A. They were an index, price index, and I'm not
8 sure that I know exactly how they put that index
9 together.

10 Q. And would -- would you agree that that kind
11 of information available in **Restructuring Today** and
12 other hard copy editions, together with the electronic
13 information, would provide some degree of transparency
14 as to markets longer than an hour in duration?

15 A. Yeah, for those markets. It's providing you
16 some price discovery. It's not -- I'm having trouble
17 with "transparency," because that involves a lot more
18 than just price discovery, but --

19 You have to -- you have to -- for example,
20 you have to know how -- for transparency you need to
21 know how that price applies to me. Okay. And so, for
22 example, if you were looking at the Cinergy index,
23 you're going to have to see how does that Cinergy
24 index apply to me as a seller or to me as a buyer.
25 And it may or may not. There may be some real

1 problems in getting that particular hub to apply to my
2 specific situation. And that's one of the problems
3 with -- with what I would call transparency.

4 Q. Okay. Well, what I've been trying to do
5 with the term "transparency" or "transparent" is to
6 follow your definition in your testimony.

7 A. Okay.

8 Q. That's what I've been trying to do.
9 Given that, would any of your answers
10 change?

11 A. Where is my definition? Help me out.

12 Q. Page 7, line 22.

13 A. Yeah. "A market where the price at which
14 electricity sells is determined by an independent
15 market facilitator and that price is published for
16 everyone to see."

17 The problem here -- and maybe my definition
18 isn't all that clear. The problem here is whether --
19 when I said "price," I assumed a price that's
20 applicable to me, okay, and I didn't say that
21 explicitly in my definition.

22 So if you take that component out of it --
23 and I didn't mean to exclude it from my definition,
24 but if you take that component out of it, you would
25 say, Oh, is this a transparent price over here at

1 Cinergy? My answer may be yeah, it fits that
2 definition.

3 There is -- there is a facilitator. There
4 is someone who people are reporting their trades to
5 and their prices to, so he's kind of the facilitator
6 in that context. And then he puts -- he has to keep
7 that individual information confidential, but he
8 publishes some summary of that information in terms
9 of -- in terms of a price or an index or a high or a
10 low, or whatever, yes.

11 But does that help me -- does it help me
12 resolve the issue that I'm dealing with? And the
13 answer is no.

14 Q. If it's not applicable to you?

15 A. If it doesn't apply to me, it's not.

16 Q. These publications like **Restructuring Today**
17 and Enron on line and the other publication services,
18 would they fall within your definition of an
19 independent market facilitator?

20 A. I think actually they are -- the independent
21 market facilitators are the people who have set
22 themselves up as the hub and they are simply reporting
23 this to these publications. So if -- if Cinergy sets
24 up a hub or Entergy sets up a hub, they've got people
25 that are committed to gathering that information,

1 keeping that information confidential on an individual
2 basis, but publishing aggregate measures of that.

3 Q. Would you agree --

4 A. They would be the facilitators.

5 Q. Okay. Would you agree that outfits like
6 **Restructuring Today** have an incentive to accurately
7 convey to their subscribers the information that they
8 get from these hubs or from whatever sources?

9 A. Yes. Any information they convey, they have
10 incentive to do it accurately.

11 By the way, they no longer provide that
12 information, but they used to.

13 Q. Okay. Would you turn to page 8 of your
14 testimony, line 13?

15 You talk about the interim period, and as I
16 understand it, you're talking about before -- before
17 we get to this end state where you have an hourly
18 transparent market --

19 A. Yes.

20 Q. -- as you've defined it.

21 And you state that, "In the interim, for
22 rate-making purposes, the profits from off-system
23 sales allocated to UE by the JDA should be treated
24 differently to reflect the lost opportunity in
25 off-system sales from the JDA requirement to serve the

1 other company's load requirements."

2 A. That's correct.

3 Q. That's what your testimony says.

4 And your phrase, "for rate-making purposes,"
5 I'm assuming you're meaning for purposes of this
6 proceeding --

7 A. That's correct.

8 Q. -- in which you filed your testimony?

9 And by the phrase "should be treated
10 differently," are you referring to how the profits
11 should be split between UE and AEG?

12 A. Yes.

13 Q. Okay. So because of this issue with regard
14 to the pricing of system energy transfers, it's your
15 recommendation that the allocation of the off-system
16 sales in the JDA should be treated differently than
17 the way the JDA treats them?

18 A. Correct.

19 Q. And is this -- at what point -- at what
20 point -- when in time did you come to believe that
21 there should be this different treatment?

22 A. At the point in time that I realized how the
23 JDA was allocating the profit margins. And the way
24 the JDA reads is that it was allocating the profit
25 margins based upon net output, and I would -- I've

1 been aware of that for several years.

2 My mistake was that I thought that output
3 was net generation output, and I just discovered this
4 last fall that I was mistaken, that net output is
5 actually load.

6 Q. Net output is defined in the JDA --

7 A. That's correct.

8 Q. -- as load requirements?

9 A. That's correct. "Net output shall mean each
10 generating party's monthly total of the energy
11 delivered for load requirements," is the precise
12 definition.

13 Q. I'm sorry. Where were you reading from?

14 A. Oh, from the JDA. Let me give you --
15 page 3, article 1.12.

16 Q. Okay. It basically defines net output as
17 each generating party's load requirements?

18 A. That's right.

19 Q. And according to Service Schedule B, the
20 off-system sales margin is distributed based upon
21 relative load requirements?

22 A. That's -- yeah.

23 Q. And in the fall of 2001, you came to believe
24 that that -- that that was not equitable? Is that a
25 fair summary?

1 A. Well, my -- and it was my mistake, but I --
2 my reading of the JDA had always been that profits
3 from off-system sales were based upon the output from
4 the generation. I thought that's what net output was,
5 of each party.

6 And it wasn't until this fall that I
7 discovered that that wasn't the case, that it was --
8 that net output was, in fact, load requirement. And
9 that did not seem like a reasonable way in my mind to
10 distribute profits from off-system sales. That's
11 correct.

12 Q. Okay.

13 A. So I'm just -- I'm just trying to -- it
14 wasn't like at that point I thought this was
15 inequitable. It was at this point that I realized
16 that what I thought was equitable and what was being
17 done all along was not the way it was being done, is a
18 better description.

19 MR. RAYBUCK: Okay. How about a ten-minute
20 break?

21 (A RECESS WAS TAKEN.)

22 BY MR. RAYBUCK:

23 Q. We were talking before the break about the
24 system energy transfers, and we've established that
25 under the current JDA, they are transferred at

1 incremental cost?

2 A. Incremental cost, yes.

3 Q. Now, is it your testimony -- is it your
4 testimony that you are recommending that the system
5 energy transfers be priced at a market price?

6 A. No.

7 Q. Can you explain that for me?

8 A. My testimony is that ideally that would be
9 the way to price the transfers, but since there is not
10 a transparent market price available, that cannot be
11 done.

12 Q. Okay. So if and when we ever get to this
13 end state where we have an hourly transparent market,
14 at that point you would -- it would be your
15 recommendation that the system energy transfers be
16 priced at market?

17 A. That's correct.

18 Q. Now, later on in your testimony you make the
19 contention that UE should be buying from AEM at the
20 lower cost or market with regard to wholesale --
21 electricity at wholesale. Correct? I garbled that.

22 A. I'm sorry?

23 Q. Let me try it again.

24 A. Maybe I'm not ready. Go ahead.

25 Q. I'm probably not too. I garbled that. Let

1 me say it more clear.

2 Later on in the capacity reserve section of
3 your testimony, you talk about the AEM/UE contract.

4 A. Yes.

5 Q. And it's your recommendation that UE buy,
6 or -- it's your recommendation that UE pay or reflect
7 in retail rates the lower cost or market; is that
8 correct?

9 A. That's correct.

10 Q. Now, again, assuming we get to this end
11 state for the hourly transparent market --

12 A. Yes.

13 Q. -- would your recommendation be that UE buy
14 the system energy transfers from AEG at market or at
15 the lower cost or market, or do you have a position?

16 A. The way I envisioned it is that -- is that
17 both entities -- any entity would be buying or selling
18 at market price in the wholesale market. And I really
19 didn't envision transfers as you've described them of
20 energy taking place subsequent to these markets being
21 in place.

22 In other words, in my view, the type of
23 thing that we're talking about today in terms of JDAs
24 and energy transfers would no longer be relevant.
25 They wouldn't take place.

1 You could still jointly dispatch, but every
2 generation -- the joint dispatcher would be offering
3 generation of all of its units to the market at a
4 price, and whatever -- whatever was taken by the
5 market, that's what gets dispatched and that's what
6 they receive payments for.

7 Q. Let me try this again because I'm not sure
8 where we're at.

9 A. Okay.

10 Q. Again -- well, today we have no hourly
11 transparent market?

12 A. That's correct.

13 Q. So is it your position that it's acceptable
14 for the end -- for the system energy transfers to be
15 priced at incremental cost?

16 A. Yes.

17 Q. If and when we get to this end state where
18 we have an hourly transparent market --

19 A. Yes.

20 Q. -- with regard to system energy transfers
21 from AEG to UE --

22 A. Yes.

23 Q. -- would that be priced -- should that be
24 priced under the JDA at market or at the lower cost or
25 market?

1 A. Let me -- I don't know if I can answer the
2 question that you're asking, because, in my view, when
3 we get to this end state, as you've described it,
4 there will not be transfers from AEG to UE or from UE
5 to AEG for that matter. There will be trans-- there
6 will be sales to or purchases from the market.

7 Q. Does that assume, then, that there will be
8 no JDA in existence when we get to this end state?

9 A. That's very likely, yes.

10 Q. What if the JDA still is in effect?

11 A. The JDA that we have today does not fit with
12 the market design that FERC has set out for wholesale
13 markets. They are inconsistent --

14 Q. Okay.

15 A. -- in my view.

16 Q. Well, just make the assumption, if you will,
17 that -- that when we get to the end state --

18 A. Okay.

19 Q. -- the JDA is still in effect.

20 A. Uh-huh. It's going to be tough. I mean, I
21 don't know -- I don't know how you're going to make it
22 work given the end state.

23 Q. Well, would you agree that at that point --
24 again, we're at the end state; the JDA is still in
25 effect -- that the JDA could provide benefits in that

1 it could avoid UE incurring transaction costs in --
2 that they would otherwise incur in going to the
3 market?

4 A. Let me -- let me try -- no.

5 Q. Okay.

6 A. If you want an explanation that's -- okay.
7 I don't think they will have a choice.

8 Q. What choice?

9 A. To not go to the market. The way I read the
10 FERC market design, everyone has to play. It is the
11 only game in town, and it is the game that's defined
12 for transmission.

13 Q. Okay.

14 A. That's my reading of it. They will not have
15 a choice, so if they don't have a choice, they can't
16 avoid transaction costs.

17 Q. Okay. Let me -- doesn't the FERC white
18 paper on standardization, if you will --

19 A. Yes.

20 Q. -- envision the possibility of bilateral
21 markets being in existence --

22 A. Yes.

23 Q. -- in the end state?

24 A. Yes.

25 Q. And for these bilateral markets, wouldn't

1 parties like UE be incurring transaction costs?

2 A. Yes.

3 Q. And, again, assuming you don't have to go to
4 the market --

5 A. Which -- let me -- which market? The
6 bilateral market?

7 Q. Assuming you don't have to go to either the
8 bilateral market or the other market --

9 A. Let's call it the spot market.

10 Q. -- the spot market --

11 A. Yes.

12 Q. -- then there could be benefits to UE in
13 avoiding transaction costs under the JDA?

14 A. My understanding is UE, as all other
15 utilities under FERC jurisdiction, will have to go to
16 the spot market. That's -- that is the only -- that's
17 the way business is -- wholesale business is going to
18 transact. Bi-- a bilateral market is a -- is a
19 financial deal.

20 Q. Okay. Would it be -- okay. Could you --
21 you could characterize the JDA as a bilateral
22 agreement --

23 A. Yes.

24 Q. -- could you not?

25 A. You could, yeah.

1 Q. Let me move on to another topic related to
2 the JDA with regard to off-system sales.

3 A. Okay.

4 Q. And I think, as we've discussed, the JDA
5 allocates the profits from off-system sales to UE and
6 to AEG in proportion to their relative load
7 requirements?

8 A. That's correct.

9 Q. And we may have established this. Bear with
10 me if we have.

11 This comes from a Service Schedule B under
12 the JDA?

13 A. That's correct.

14 Q. And -- and in -- it's your contention that
15 this is not a just and reasonable method based on
16 facts that exist today?

17 A. That's correct.

18 Q. Now, would it be fair to say that the
19 allocation method was just and reasonable when the JDA
20 was proposed in the merger agreement -- or in the
21 merger proceeding? Excuse me.

22 A. I don't think so. It is my opinion that
23 allocating profits from off-system sales based on load
24 is not a just and reasonable method, and it isn't now
25 and it wasn't then.

1 Q. Okay. So your view is that, as of day one,
2 this was not ever a joint -- a just and reasonable
3 method?

4 A. That's correct.

5 Q. But is it correct that Staff did not propose
6 in the merger proceeding in any forum any changes to
7 the JDA?

8 A. That's correct.

9 Q. Okay. And would you agree that the JDA was
10 found to be just and reasonable by the FERC?

11 A. That's correct.

12 Q. And -- and when -- with respect to the Genco
13 proceeding when Ameren proposed to amend the JDA, that
14 amended JDA was submitted to the FERC as well for
15 approval?

16 A. That's correct.

17 Q. And is it correct that the Missouri Staff or
18 the Missouri Commission did not propose any changes to
19 the JDA in that Genco proceeding at FERC?

20 A. We did not propose any changes beyond the
21 amendments that Ameren had submitted as a part of that
22 filing.

23 Q. Okay. And would it be reasonable to
24 conclude that FERC found the amended JDA to be just
25 and reasonable?

1 A. That's correct.

2 Q. Now, in the fall of 2001, when you realized
3 that you had made a mistake as to the definition, did
4 you have any discussions with other members of the
5 Staff with regard to filing a complaint at the FERC?

6 A. No.

7 Q. Do you know whether this was an option for
8 the Missouri Commission to pursue?

9 A. Didn't think of it. I don't know whether --
10 I don't know whether it's an option or not.

11 Q. Okay. Your proposed allocation method is
12 based on the concept of resource output?

13 A. That's correct.

14 (MR. COFFMAN ENTERED THE DEPOSITION ROOM.)

15 BY MR. RAYBUCK:

16 Q. And would you agree that that's not defined
17 in the JDA anywhere?

18 A. Let me look.

19 Q. Sure.

20 A. And I'm -- I'm sorry. I'm looking for -- I
21 do not find in the Definitions section the words
22 "resource output."

23 Q. Okay. Okay. I gather that, according to
24 your recommendation, you would change Service
25 Schedule B to include in B3 the concept of resource

1 output as a substitute for net output?

2 A. That's correct.

3 Q. Now, would you agree that this would have --
4 if the changes were made as you recommend, would you
5 agree that there would be an impact on AEG?

6 A. Yes.

7 Q. And would it be reasonable to go to the FERC
8 to -- well, what -- would -- strike that.

9 Let's assume the Missouri Commission accepts
10 your recommendations to change the JDA in effect.
11 That's the -- that's the gist of your recommendations,
12 to change the JDA with respect to Service Schedule B
13 and -- for the off-system sales and service -- well,
14 strike that. Let me start over.

15 The effect of your testimony is to recommend
16 that the JDA be modified in effect with respect to
17 Service Schedule B?

18 A. Are you asking?

19 Q. Yes, trying to ask.

20 A. Okay.

21 Q. You're proposing a modification to Service
22 Schedule B with respect to B3, the distribution
23 formula?

24 A. For purposes of -- for purposes of this
25 case, I'm proposing that off-system -- profits from

1 off-system sales be allocated differently than as set
2 out in the JDA.

3 Q. And that, in effect, would be a modification
4 to the JDA?

5 A. You're asking me -- I'm not sure whether
6 you're asking me a legal question or just a practical
7 question. From a practical standpoint, yes, it's
8 different from what's in the JDA.

9 Modifying the JDA may be a legal question of
10 modifying a contractual agreement between two parties
11 and having entities approve that who are supposed to
12 approve it. And I have not proposed that in this
13 case. That's the only thing. I'm not proposing that
14 that happen.

15 Q. But as -- if I understand you, as a
16 practical matter, you're proposing, in effect, that
17 the words of -- different words be included in Service
18 Schedule B?

19 A. Yes.

20 Q. Okay. What about Service Schedule A? You
21 may have answered this question, but are you -- are
22 you recommending as a practical matter that different
23 words be used in A3 with regard to the pricing of the
24 system energy transfer?

25 A. Let me look real quick. I think the answer

1 to your question is no.

2 I think A deals with system -- yeah, system
3 energy transfers. I am not proposing in this
4 proceeding that system energy transfers be priced
5 differently than they are.

6 Q. And that's because we have not gotten to
7 this end state?

8 A. That's correct.

9 Q. Let's assume for the moment that the
10 Missouri Commission accepts your recommendation with
11 respect to Service Schedule B, and they -- that the
12 Missouri Commission treats the JDA and its Service
13 Schedule B as you would modify it in a practical
14 sense.

15 A. Okay.

16 Q. And let's say that one or two years from now
17 we have another rate case. God forbid. We're all
18 concerned. But let's assume that there is another
19 rate case one or two years from now.

20 Is it possible in your view that the Staff
21 might recommend further changes to the JDA?

22 A. Depends upon -- that's a possibility, yes.

23 Q. And what might -- what might trigger that
24 possibility?

25 A. What is taking place at the federal level

1 with respect to wholesale power markets, the market
2 design, the new transmission service that the FERC is
3 proposing.

4 Q. Okay. It's a fair statement, isn't it, that
5 this -- the wholesale market has been in a state of
6 great change over the last ten years and is likely to
7 continue to change significantly for the next ten
8 years?

9 A. That's correct.

10 Q. Let me ask you some questions now about the
11 second section of your testimony on capacity reserves.

12 A. Okay.

13 Q. Let me ask you some questions to put this
14 AEM/UE contract in context.

15 I think you'll recall that in the fall of
16 2000, UE made a filing to the Missouri Commission
17 requesting that it be allowed to transfer its Illinois
18 service territory to CIPS.

19 A. That's correct.

20 Q. And did you participate in that proceeding?

21 A. Yes.

22 Q. And transferring load to another supplier is
23 one way for a utility to meet its reserve margin
24 requirements. Correct?

25 A. That's correct.

1 Q. And that's -- is that what UE was proposing
2 to do?

3 A. Yes.

4 Q. And would it be a fair statement that the
5 Missouri Staff was not able to review UE's transfer
6 request quickly enough to satisfy UE's timetable?

7 A. Yes.

8 Q. That's a fair statement?

9 A. That's a fair statement.

10 Q. And UE's timetable, in turn, was dependent
11 upon AEM's timetable?

12 A. That's what UE was telling us at the time.

13 Q. And that's because AEM was not willing to
14 wait for what it thought was too long of a period
15 because in the process it might be foregoing other
16 market opportunities?

17 A. That's what we were told, yes.

18 Q. And the market opportunities
19 that were being foregone were the ones that were
20 going to CIPS?

21 A. Yes, that's what we were told.

22 Q. And the market opportunities that were being foregone
23 were the ones that were going to CIPS?

24 A. Yes, that's what we were told.
25 Q. And the market opportunities that were being foregone
26 were the ones that were going to CIPS?

1 A. To CIPS, that's correct.

2 Q. -- AEM was going to be supplying to CIPS the
3 power to serve the UE/Illinois service territory?

4 A. Correct.

5 Q. And an alternative for AEM was to sell the
6 power to another supplier on the market?

7 A. To sell to the market, yes.

8 Q. And what you were told by UE is that AEM was
9 not willing to wait because it was concerned about
10 foregoing these other market opportunities?

11 A. What -- no. What I was told was that AEM
12 was concerned about waiting. They did not -- it
13 wasn't conveyed to us that they weren't willing to
14 wait. But they were concerned about waiting --

15 Q. Okay.

16 A. -- because if they waited, they would be
17 potentially foregoing some opportunities.

18 Q. Okay. And did you obtain any other
19 information to contradict what you had been told by
20 UE?

21 A. No.

22 Contradict what I was told by UE at that
23 time? I guess further down the road --

24 Q. With respect to AEM's concerns.

25 A. Further down -- well, I'm not sure it

1 contradicted, but later on, or subsequent to that, at
2 the time that UE withdrew its request for the
3 transfer, we were told at that point AEM did not want
4 to serve the Illinois load, that the profit margin for
5 serving the Illinois load was too low.

6 And is -- this is recollection, so my
7 recollection of that discussion was that AEM would
8 make about a 3 percent rate of return if they had to
9 serve that load and were not willing to go through
10 with the transfer.

11 Q. And was this information you were told after
12 UE withdrew its application?

13 A. At the time that they withdrew, yeah.

14 Q. Okay.

15 A. I don't recall whether it was a couple of
16 days before or it was in conjunction with, but it was
17 in conjunction with their withdrawal.

18 Q. Okay. So UE withdrew its request for the
19 property transfer?

20 A. That's correct.

21 Q. And as a result, UE -- well, back up.

22 Had UE transferred the Illinois service
23 territory, that would have allowed UE to meet its
24 reserve margin requirements for the summer of 2001?

25 A. Yes.

1 Q. And when the property transfer request was
2 withdrawn, UE had to come up with another alternative?

3 A. Correct.

4 Q. And do you know whether there was sufficient
5 time for UE to build generation between the fall of
6 2000 when it applied for the property transfer request
7 and the beginning of the summer of 2001?

8 A. That's not enough time to build new
9 generation.

10 Q. Okay. And so -- so the other alternative
11 for UE is to -- for UE was to buy the power it needed?

12 A. That's correct.

13 Q. And it did so through a request for proposal
14 to suppliers in the market?

15 A. That's correct.

16 Q. And this was done as a requirement of the
17 Genco order, is that correct, or do you know -- back
18 up.

19 Why was the RFP submitted? What's your
20 understanding?

21 A. The reason it was submitted was because
22 Union Electric needed capacity for that summer. It
23 needed reserve capacity for that summer.

24 Now, in the transfer there were conditions
25 put in there that required an RFP to be issued.

1 Q. In the Genco proceeding, you're referring
2 to?

3 A. In the Genco proceeding, right, the Genco
4 transfer proceeding, yeah.

5 Q. Okay. Could you refer to your technical
6 memo again which you did in the Genco proceeding?

7 A. Yes.

8 Q. If you would turn to page 5, please --

9 A. Okay.

10 Q. -- you refer to the RFP requirement from the
11 Genco stipulation; is that correct? Do you see that
12 in the first full paragraph?

13 A. I'm reading that first full paragraph, yeah.
14 Yes.

15 Q. At the end of that paragraph, you state, in
16 essence, what is required, and I'm paraphrasing, is
17 that under the Staff's approach, UE can enter into a
18 contract with an affiliate only if the affiliate is
19 determined to be the most cost-effective offer through
20 a competitive bidding process in which all bidders are
21 provided with equal information and bidding
22 opportunities.

23 A. That's correct.

24 Q. And how would the RFP ensure that an
25 affiliate was the most cost-effective alternative?

1 A. Well, the RFP process, if it's conducted
2 fairly, is a process in which all of the bids are
3 compared, and the best bid is taken. I don't know.
4 Cost-effective offer can mean the lowest price, but it
5 may not necessarily mean that.

6 Q. Okay.

7 A. It may take into account the reliability of
8 the bidder, how -- how reliable you think that bid is.
9 It may take into account other factors. But,
10 typically, it focuses around the least cost bid.

11 Q. Okay. If I understand your testimony,
12 assuming it was done fairly, the RFP process would
13 ensure that the alternative or alternatives that UE
14 selected were the most cost-effective?

15 A. That's correct.

16 Q. And in terms of what constitutes the RFP
17 process, we're talking about the development of the
18 RFP itself?

19 A. Correct.

20 Q. And we're talking about who would get
21 submitted to?

22 A. That's correct.

23 Q. And we're talking about the review and the
24 evaluation of the bids from the suppliers?

25 A. That's correct.

1 Q. And then we're talking about the final
2 selection of the bids?

3 A. Yes.

4 Q. Is there any other component that you would
5 include when we're talking about "the RFP process"?

6 A. I think that describes the process fairly
7 well.

8 Q. Okay. And would you agree that it's a
9 process that attempts to take advantage of competitive
10 forces?

11 A. Yes.

12 Q. And did you review a draft of the Company's
13 RFP?

14 A. In this instance?

15 Q. Yes.

16 A. Yes.

17 Q. And did you provide comments to the Company?

18 A. I believe I did.

19 Q. Do you recall what your comments were?

20 A. No, I don't.

21 Q. Do you recall whether UE accepted your
22 comments?

23 A. Since I don't recall exactly what they were,
24 I don't know whether they accepted them or not. But,
25 generally, if a company -- if we've reviewed an RFP

1 and we have comments, and if the company doesn't
2 accept those, they come back and we talk about them.

3 And that -- I do not recall talking with the
4 Company over an issue that was in the RFP that was
5 then sent out.

6 Q. Does that mean that -- was the Company's
7 RFP, as you reviewed it, inadequate in any way?

8 A. At the time I reviewed it, I did not
9 consider it to be inadequate, no.

10 Q. Do you recall giving the Company anything in
11 writing to suggest that the RFP was adequate?

12 A. I don't recall.

13 Q. Okay. With regard to the RFP process as
14 we've designed it, did you find any evidence that
15 preferential treatment was given to an Ameren
16 affiliate?

17 A. No.

18 Q. Did you find any evidence that an Ameren
19 affiliate was given information that was not provided
20 to other bidders?

21 A. No.

22 Q. Did you find -- was it your assumption that
23 equal information -- an equal amount of information
24 was given to all bidders?

25 A. That was my assumption, yes.

1 Q. And was there any evidence that you
2 uncovered to suggest otherwise?

3 A. No.

4 Q. Okay. Now, in this case UE entered into two
5 contracts to satisfy its needs for the summer of 2001.
6 Do you recall that?

7 A. Yes.

8 Q. One was a contract with AEM for
9 450 megawatts?

10 A. Correct.

11 Q. And the second was a contract with AEP for
12 50 megawatts?

13 A. That's right.

14 Q. And AEP stands for American Electric Power?

15 A. That's correct.

16 Q. Some subsidiary of AEP.

17 And AEP would not be an affiliate of Ameren.
18 Correct?

19 A. That's correct.

20 Q. And with respect to the AEM/UE contract,
21 assuming that there was no better alternative, would
22 you agree that ratepayers were not harmed as a result
23 of UE entering into this contract with AEM?

24 A. No.

25 Q. So even if there was no better alternative,

1 it's your position that ratepayers were harmed?

2 A. Let me back up and hear your question.

3 Q. Sure.

4 A. Did you say assuming there was no better
5 alternative?

6 Q. Yeah. Let me try again. I'll try to be
7 more clear.

8 Assuming there was no better alternative to
9 UE than to enter into the contract for 450 megawatts
10 with AEM, would you agree that ratepayers were not
11 harmed as a result of UE entering into this contract
12 with AEM?

13 A. No.

14 Q. You would not agree?

15 A. I would not agree with that.

16 Q. Okay. Let me understand the ramifications
17 of that.

18 Even if you assume that there is no better
19 alternative, it's your position that ratepayers were
20 still harmed?

21 A. That they could be, yes. They still could
22 be harmed.

23 Q. Could be harmed?

24 A. Yes.

25 Q. Do you have any evidence that they have been

1 harmed?

2 A. Well, I have two major concerns if that's
3 what you're getting to, and the one concern was in
4 this particular process there were two RFPs issued.
5 There was an initial RFP that we reviewed, and then
6 there was a second RFP that went out. And in the
7 second RFP the bids were limited to must-take energy.

8 And when you -- and I'm going back to your
9 assumption that was limited to must-take energy, and
10 when you limit -- I did not and I still do not
11 understand -- and this is -- why bids were limited to
12 must-take energy at that point.

13 Q. At the point of the second RFP that you
14 believe was issued?

15 A. Yes. Why it was limited to -- when you
16 narrow, you may not get the best alternative that's
17 available. Okay. So that's -- that's the one concern
18 I had with the process.

19 The second concern has to do with an
20 affiliate who is participating in a JDA who is
21 benefiting from the transfer of energy at cost being
22 allowed to charge a market price for capacity, and
23 that is more -- less -- it's more of an equity issue
24 in my mind than it is anything else.

25 Q. So the second concern is a product of the

1 JDA?

2 A. It -- when taken together with the JDA, I --
3 I have a major concern. If you as an entity are
4 transferring energy at cost and then when you have to
5 turn around and buy capacity, you're required to buy
6 that at market rather than at cost, there is an equity
7 issue in my mind.

8 And so in that context, the question of
9 harm, or whatever, is fitting under that concept of
10 equity or balance, whatever you want to call it.

11 Q. Okay. And that would be the case even if
12 there was no better alternative --

13 A. That's correct.

14 Q. -- to UE?

15 A. If that market price turned out to be higher
16 than cost, that would cause me a problem.

17 Q. Okay. What is the basis for your belief
18 that there were two RFPs issued?

19 A. That was when the Company came up and
20 described to us the RFPs and the evaluations, and then
21 sent us the documentation. That's what was in those
22 documents, or it's my recollection of what was in
23 those documents.

24 Q. Well, another way to characterize this would
25 be to say that there were -- would it be reasonable to

1 characterize this another way whereby you would issue
2 one RFP but have multiple rounds of bidding?

3 A. Could be, yes. I --

4 Q. Well, do you know whether a second RFP was
5 formally issued?

6 A. I probably need your definition of an RFP.
7 And I don't know whether it was a second round, but it
8 had set-out conditions in it, and, to that extent,
9 there was some formality to it. It wasn't just,
10 Please update your bids from your initial RFP. That
11 was not my understanding of what occurred.

12 I mean, to me, the big difference between
13 the first and the second round, if you want to call
14 them that, or RFP, was, in the second one, it was
15 limited to must-run energy. And that was not my
16 understanding of the first RFP or the initial RFP.

17 Q. Okay. At the time that you believed that
18 the second RFP was issued, did you express any
19 concerns to the Company about the contents --

20 A. I wasn't aware of it.

21 Q. -- of that RFP?

22 A. I wasn't aware of it. I wasn't aware that
23 it had happened until after the evaluation process.

24 Q. Do you know whether AEM filed the contract
25 for 450 megawatts with the FERC?

1 A. Yes, they did.

2 Q. And do you know why it would have been done,
3 why it would have been filed with the FERC?

4 A. FERC has rate-making authority over all
5 wholesale transactions.

6 Q. And did you participate in the case at FERC?

7 A. I work with the Staff. I think our
8 participation was mainly -- as I recall, was a filing
9 that was made by our Washington attorney. It was a
10 legal issue.

11 Q. Did you make any recommendations to the
12 Missouri Commission as to the FERC matter?

13 A. I think most of -- my recollection is most
14 all of the focus was on the -- was on the legal issue
15 of whether AmerenUE was required to do a Section 32(k)
16 filing with the state Commission.

17 Q. You don't recall making any recommendation
18 to the Missouri Commission about the FERC matter then?

19 A. That's a legal issue. Okay? I -- are
20 you -- I think the recommendations were made by our
21 attorneys to the Commission regarding their filings
22 that -- was I involved in it --

23 Q. That's my question.

24 A. -- or did I maybe write some descriptions of
25 what was taking place or help the attorneys? Yes.

1 Q. Do you recall what -- what recommendations
2 you made?

3 A. Golly. I think the fundamental position, as
4 I recall it, was that our attorneys felt that the
5 issue is over an interpretation of the Public Utility
6 Company Holding Act as it was amended in 1992. And
7 the Act required if an EWG made a sale to an
8 affiliate, it was required to file with the state
9 Commission a power supply agreement for that state
10 Commission's approval.

11 And what I recall is that Ameren's position
12 was this power supply agreement was not being made by
13 the EWG. It was being made by Ameren Energy
14 Marketing, and, therefore, did not come under the --
15 therefore, the state Commission did not have to
16 approve it.

17 That's -- that's what I recall. I -- yeah.
18 Was I involved in discussions about that? Yes.

19 Q. Well, what about the issue of whether AEM
20 should be allowed to charge UE a market rate? With
21 respect to that issue, did you make any
22 recommendations to the Missouri Commission?

23 A. Boy, not that I recall.

24 Q. Okay.

25 A. No.

1 Q. Do you know what FERC ultimately did with
2 respect to the AEM/UE contract?

3 A. I think it was approved, yeah.

4 Q. "Approved" meaning that AEM was allowed to
5 charge UE a market rate?

6 A. Yes.

7 Q. And do you know why FERC came to that
8 conclusion?

9 A. I'm trying -- I did read the FERC order, but
10 I'm -- I think they had -- they essentially have kind
11 of a test that they applied, and the test has to do
12 with the reasonableness of the price compared to some
13 outside measure of market price. And they believe
14 that this contract met that measure.

15 Q. And as a result of that, FERC found that
16 there was no affiliate abuse?

17 A. They approved the contract, yeah. I don't
18 know if they -- I don't recall reading the order and
19 saying that -- I mean, if there was -- implicitly,
20 yes, I agree.

21 Q. You agree that FERC found that there was no
22 affiliate abuse?

23 A. Implicitly. I don't know if they explicitly
24 stated that. But if they approved it -- they would
25 not have approved it if they found affiliate abuse.

1 Q. Okay. Do you believe that FERC got it
2 wrong?

3 A. Yes.

4 Q. Okay. Well, what evidence do you have that
5 there was no head-to-head competition?

6 A. I don't think I've stated -- I don't think I
7 believe that, so I don't have any evidence.

8 Q. You don't have evidence that there was
9 head-to-head --

10 A. That there wasn't. Your question was, what
11 evidence do you have that there wasn't head-to-head
12 competition. I don't have any evidence.

13 Q. Let me start over.

14 Let me represent to you that the FERC had a
15 two-pronged test. Number one, was there -- I think
16 the way the FERC refers to it is head-to-head
17 competition.

18 A. Uh-huh.

19 Q. And the second test was, was there any
20 contemporaneous benchmark analysis --

21 A. Right.

22 Q. -- as to whether the price in the AEM/UE
23 contract was reflective of the market.

24 Do you recall those being the two tests that
25 FERC applied?

1 A. Yes.

2 Q. In your view was there any evidence to --
3 that was inconsistent with FERC's findings?

4 A. Well, I guess in my view I don't think
5 the -- the thing that I had raised about the must-run
6 character of the -- of the energy that was purchased,
7 I'm not sure that the FERC looked at that in any
8 detail.

9 Okay. So I -- I -- I would say that is --
10 is one of the things that -- and I'm -- and I don't
11 think the FERC looked at the JDA and how this fit
12 together with the JDA. I don't -- I don't think they
13 looked at that either.

14 Q. Do you know if there was anything that
15 prevented the Missouri Commission from raising those
16 issues at the FERC?

17 A. I think there was -- I think there was a
18 concern -- my recollection is that there was a concern
19 about raising those issues at the FERC because this
20 could be an issue that was brought before the
21 Commission here as a state issue, as a rate-making
22 issue here. And so -- so if -- if the Commission
23 would express an opinion on it before the FERC, that
24 might be a conflict. So those issues were not raised
25 with the Commissioners and were not raised at the

1 FERC.

2 Basically, to try to explain it, the
3 position that the Staff took with the Commission
4 and that the Commission took before the FERC and
5 the Securities Exchange Commission were to bring
6 the Company in before the state Commission under
7 Section 32(k), have that determination made, and then
8 go to the FERC, or whatever.

9 That -- it was -- that was the strategy that
10 was -- or that was the -- I don't know if strategy is
11 the right word, but that was the sequence that was
12 envisioned at that time.

13 So all of the pleadings, both the pleadings
14 with the Securities Exchange Commission and the
15 pleadings with the FERC focused on the Section 32(k)
16 approval by the state.

17 Now, if you put it in this context, if
18 you're holding out that as a Commission you're going
19 to -- you have the right to review something, then you
20 don't file a -- you don't file a position in a case
21 about the thing that you're wanting to review. Does
22 that --

23 Q. If you can decide it on your home turf, why
24 go to Washington? Is that what it boiled down to?

25 A. Well, I mean, that's not the way -- that's