

EXHIBIT A - ICB CONSIDERATIONS

- Overall risk assessment of return on required plant investments
- Impact of charges to subscriber on Company's public relations and goodwill
- What level of engineering, design, and planning is required to complete the project?
- Can facilities be constructed with company manpower and work equipment, or must outside contractors be employed?
- Are there other prospective applicants for service in the vicinity of the initial applicant's location?
- Is the applicant's location close to a public road?
- What length of the line extension crosses private property en route to the applicant's location?
- What type of premises are at applicant's location, such as the following:
 - Permanent dwelling or commercial building?
 - Mobile home?
 - Recreational Vehicle
- Seasonal or vacation occupancy?
- What type of infrastructure facilities at applicant's location, such as the following:
 - Streets / Roads?
 - Commercial electric service
 - Potable water source?
 - Drilled well & plumbing facilities?
 - Public water system?
- Is area also served by competing service provider(s), such as cellular, wireless, CATV providers?
- What is probability of losing customer to competitor(s) in future?
- Did real estate or subdivision developer make contributions to facility extension costs or make guarantees with Company?
 - If developer made no such arrangements, then first applicant for service in the "Service Extension Area" is singularly burdened with facility extension cost issues.
- Public / Private Right-of-Way procurement issues?
- Are there special construction conditions, such as the following:
 - Rugged terrain?
 - Rock obstacles?
 - Timber & brush clearing?
 - Submarine cable required for lake crossings?