

Exhibit No.:  
Issue: Supply Plan Maintenance Expense  
Normalization  
Witness: F. Dana Crawford  
Type of Exhibit: Direct Testimony  
Sponsoring Party: Kansas City Power & Light Company  
Case No.: ER-2009-\_\_\_\_  
Date Testimony Prepared: September 5, 2008

**MISSOURI PUBLIC SERVICE COMMISSION**

**CASE NO. ER-2009-\_\_\_\_**

**DIRECT TESTIMONY**

**OF**

**F. DANA CRAWFORD**

**ON BEHALF OF**

**KANSAS CITY POWER & LIGHT COMPANY**

**Kansas City, Missouri  
September 2008**

**\*\*\* [REDACTED] \*\*\* Designates "Highly Confidential" Information  
Has Been Removed.  
Certain Schedules Attached To This Testimony Designated "(HC)"  
Have Been Removed  
Pursuant To 4 CSR 240-2.135.**

**DIRECT TESTIMONY**

**OF**

**F. DANA CRAWFORD**

**Case No. ER-2009-\_\_\_\_\_**

1 **Q: Please state your name and business address.**

2 A: My name is F. Dana Crawford. My business address is 1201 Walnut, Kansas City,  
3 Missouri 64106-2124.

4 **Q: By whom and in what capacity are you employed?**

5 A: I am employed by Kansas City Power & Light Company ("KCP&L") as Vice President,  
6 Plant Operations.

7 **Q: What are your responsibilities?**

8 A: My responsibilities include the direction of the operation and maintenance of the fossil-  
9 fuel generating stations of KCP&L and Aquila, Inc. dba KCP&L Greater Missouri  
10 Operations Company ("GMO") , including their support and construction services.

11 **Q: Please describe your education, experience and employment history.**

12 A: I graduated from the University of Missouri-Columbia with a degree in Civil  
13 Engineering. I also have a Master of Business Administration degree from DePaul  
14 University. I joined KCP&L in 1977 as a Construction Engineer on the Wolf Creek  
15 Nuclear Plant project. In 1980, I was promoted to Manager, Nuclear and promoted to  
16 Director, Nuclear Power in 1983. Following completion of Wolf Creek, I became  
17 Manager, Distribution Construction & Maintenance, in 1988 and Manager, Customer  
18 Services, in 1989. In 1994, I became Plant Manager of the LaCygne Generating Station.  
19 I was promoted to my current position in March of 2005.

1 **Q: Have you previously testified in a proceeding at the Missouri Public Service**  
2 **Commission (“MPSC”) or before any other utility regulatory agency?**

3 A: Yes, I testified before the MPSC in KCP&L’s rate case concerning the Wolf Creek  
4 Nuclear Generating Station and in the case pertaining to the acquisition of Aquila, Inc. by  
5 Great Plains Energy Incorporated. I also submitted testimony in KCP&L’s 2006 rate  
6 case in Case No. ER-2006-0314 and 2007 rate case in Case No. ER-2007-0291.

7 **Q: What is the purpose of your testimony?**

8 A: The purpose of my testimony is twofold. First, I will provide historical information  
9 concerning KCP&L’s plant operations and outline the steps KCP&L needs to take to  
10 continue the successful operation of its generation facilities. Second, I will describe the  
11 normalization of maintenance expenditures included in this proceeding.

#### 12 **I. BUSINESS PLAN**

13 **Q: Please describe KCP&L’s historical operation of its generating units?**

14 A: KCP&L has had significant success in the operation of its generating units. The net  
15 generation produced by KCP&L’s existing coal fleet has increased significantly in recent  
16 years. During the past five years (both annually and in total), net megawatt-hour  
17 production from the coal units has reached the highest levels in KCP&L’s history.  
18 In other critical performance areas, the coal fleet’s equivalent availability has also  
19 increased and the total production costs of the coal fleet have remained at the very lowest  
20 levels both regionally and nationally.

1 **Q: What will be necessary for KCP&L to continue this success?**

2 A: There are two primary areas that will be critical. First, the continuing work force  
3 turnover must be effectively managed. The necessary workplace culture, management  
4 talent and technical skills must be provided to maintain and operate the existing and  
5 future generating assets at high levels of performance.  
6 Secondly, ongoing performance improvements will be needed to continue to deliver  
7 increased levels of output from the existing aging generating assets while integrating the  
8 new environmental equipment into plant operations.

9 **Q: Please describe the challenges that KCP&L faces regarding the generating station**  
10 **workforce?**

11 A: KCP&L has a very experienced workforce for its generating stations, many of whom  
12 were hired at the time of construction of the units and are now nearing retirement age. In  
13 fact, within the next five years, over 23% of the fossil station management employees and  
14 almost 19% of the fossil station bargaining unit employees will be eligible for retirement.  
15 Approximately 15% more of the employees in both groups will be eligible for retirement  
16 within ten years. Because of the potential retirements of so many experienced  
17 employees, KCP&L will have significant ongoing recruitment, hiring and training efforts  
18 for the needed replacement employees. In addition, KCP&L will incur not only the  
19 increased costs of “on-boarding” large numbers of new employees, but also the costs to  
20 ensure that sufficient “overlap” and “knowledge transfer” training time will be available  
21 with the experienced employees before they leave.

1 **Q: What is KCP&L’s plan to address these workforce challenges?**

2 A: There are a number of ongoing efforts in various areas. First, KCP&L has introduced a  
3 corporate-wide “winning culture” initiative to improve employee engagement and  
4 accountability in the business. This has involved efforts such as leadership development  
5 and training programs, increased emphasis on communication throughout the  
6 organization and encouragement of learning and growth opportunities at all levels. As  
7 the effects of the “winning culture” are felt, it will have a direct benefit for the  
8 recruitment and hiring of new employees as well as the retention of existing employees.  
9 In addition, KCP&L is continuing development of a Strategic Workforce Plan. This will  
10 provide a comprehensive succession plan that integrates all areas of the generation  
11 workforce planning, including projected retirements, management development and  
12 training needs, craft skill requirements, apprentice training durations, operator training  
13 needs, and recruitment and hiring lead times.  
14 KCP&L is also enhancing its management training and development programs. In  
15 particular, KCP&L is emphasizing training for new first-level supervisors. Both craft  
16 apprentice and operator training programs are also receiving a great deal of attention.  
17 New and ongoing craft apprentice classes are in progress. KCP&L has evaluated the  
18 operator training processes and determined that additional trainers will be needed to  
19 support the increased volume of operators requiring both initial and refresher training.  
20 Since last year, KCP&L has added five “central staff” positions to enhance procedure  
21 development and training enhancement. KCP&L has increased the “off-shift” use of the  
22 existing unit-specific training simulators at each plant site. KCP&L has added additional  
23 support for efforts to recruit both skilled and entry-level new employees.

1 **Q: What is KCP&L doing to address performance improvements needed to maintain**  
2 **high levels of output from its existing generating assets?**

3 A: There are a variety of performance improvement projects focused in four key areas.  
4 The first area involves process improvement projects such as the Electric Power Research  
5 Institute (“EPRI”) Plant Reliability Optimization (“PRO”) process that has been  
6 implemented at LaCygne. The purpose of the PRO process is to facilitate moving plant  
7 maintenance work from a reactive mode to a proactive (or planned) maintenance strategy.  
8 The PRO process also provides a means to communicate and share best practices on a  
9 consistent basis between plants. For example, by using the PRO maintenance basis and  
10 root-cause analysis, equipment breakdown information at one location can easily be  
11 discussed with the other plant sites. A key strategy in the process improvement effort is  
12 the increased utilization of industry collaboration opportunities to share experiences and  
13 operating practices with other utilities. Since last year we have put together a team of  
14 employees that represent all of the coal fired plants to help implement this process. The  
15 team attended this year’s EPRI PRO user’s group meeting in July. Additionally, we  
16 contracted with EPRI to perform an Operations and Maintenance Audit at our LaCygne  
17 Station. This audit was conducted in August of this year and will be the basis of a 3-day  
18 strategy meeting involving all the plant managers and the newly established PRO team.  
19 The purpose of the strategy session will be to identify improvement opportunities,  
20 establish processes to move toward best practices, identify the resources needed to  
21 accomplish the improvements, and establish a time line for the goals.  
22 The second major area of performance improvements relates to outage planning and work  
23 execution. As the cost of a lost day of production has increased, the focus of outage

1 management has moved from one of cost control to that of schedule control. The goal is  
2 to minimize the outage durations while still accomplishing all the work necessary to  
3 operate the unit until the next scheduled outage. KCP&L continues to focus on  
4 developing more comprehensive integrated outage schedules that it can analyze to  
5 determine the shortest schedule well in advance of the outage. This year, KCP&L plans  
6 to staff an outage management group to further assist in this area. Another major  
7 component of maintenance planning is the development of standardized work packages.  
8 KCP&L is working to develop standardized work packages for maintenance at all of its  
9 generating stations. Having pre-planned work packages greatly improves crew  
10 productivity by having all the information and material necessary to do the maintenance  
11 task ready when the work is assigned. This year KCP&L will be implementing a new  
12 work scheduling tool at all of the coal-fired facilities called Planning and Scheduling  
13 Tool Assistant (“PASTA”). The goal of the tool is to enhance our ability to plan and  
14 organize our routine maintenance activities.

15 The use of technology is the third significant area of performance improvement initiatives  
16 for KCP&L. For a number of years, KCP&L has utilized dedicated predictive  
17 maintenance teams at each plant site to gather data (vibration, oil sampling,  
18 thermography, sonic testing, etc.) to proactively look for early warning signs of possible  
19 equipment failures. These efforts have been successful and are a key component of the  
20 PRO process. KCP&L has installed a new technology application called “Smart Signal”  
21 on each KCP&L generating unit. “Smart Signal” is a proprietary process that takes real-  
22 time plant operating data and feeds it into a model that compares it to “normal”  
23 conditions. Any deviation can be an indication of an equipment problem needing

1 attention. "Smart Signal" is also a backup tool that can assist newer employees during  
2 trouble-shooting activities. We are currently in the process of updating our current  
3 equipment models and training personnel on utilization of the process. Plans are to  
4 complete this process in early fourth quarter 2008.

5 The "Pi" data historian that is part of each unit's Distributed Controls System is another  
6 technology utilized to detect abnormal trends that could indicate equipment or  
7 operational problems. Data from the Pi historian can be automatically trended and  
8 plotted against other related trend data to highlight concerns.

9 Each KCP&L unit has a plant-specific operations simulator for operator training.

10 Evaluations are underway to expand the use of these simulators to accomplish increased  
11 operator training during off-shifts. The simulators are also proving valuable in allowing  
12 trial runs of proposed changes in operating procedures or practices.

13 The fourth major area of plant improvements involves upgrades or retrofit projects to the  
14 existing stations. These projects may be necessary for a number of reasons such as aging  
15 plant components reaching the end of their useful life and projects to increase the  
16 efficiency of the plant. With the age of the KCP&L generating stations, there are  
17 numerous components that have reached the end of their useful lives and are required to  
18 be changed out. These change-outs could be for safety reasons or to maintain the existing  
19 output and reliability of the plants. As an example the following projects are scheduled  
20 for 2008: (1) replacement of the Montrose Unit 1 mud drums; (2) re-tubing of the  
21 Montrose Unit 1 condenser; (3) replacement of the blades and vanes on Hawthorn Unit 6;  
22 (4) replacement of the Hawthorn Unit 5 low pressure turbine seal strips; (5) replacement  
23 of the generator step-up transformer on LaCygne Unit 1; (6) replacement of the

1 Horizontal Reheats and the Primary Superheat on LaCygne Unit 1; and (7) upgrade of  
2 Iatan Unit 1 HP/IP turbine and generator stator rewind. The replacement of aging  
3 components will result in greater unit efficiency. This is a very beneficial opportunity  
4 from both an economic and an environmental viewpoint.

5 **Q: Can you give an update on the accomplishment of the newly established Operations  
6 and Maintenance Programs department?**

7 A: Yes KCP&L established an Operations and Maintenance Programs department in 2007  
8 that is leading or supporting these previously mentioned performance improvement areas.  
9 This department has grown from 13 employees in 2007 to a current staff of 23 employees  
10 with a goal of 28 employees by the end of 2008. Future projects for this group include  
11 development and implementation of an electronic log process to improve communication,  
12 enhancements to simulator capability through software upgrades, improvements to  
13 training through increased program structure and improved presentation, and  
14 documentation of stores and maintenance processes.

15 **Q: Please discuss KCP&L's upgraded flow accelerated corrosion program.**

16 A. After the main root cause of the incident at the Iatan 1 generating station was determined  
17 to be flow accelerated corrosion, the company significantly upgraded its flow accelerated  
18 corrosion program. Currently, a small part of the program also includes American  
19 Society of Mechanical Engineers ("ASME") B31.1 Chapter 7 documentation compliance.  
20 The latest version of the ASME B31.1 Power Piping Code provides recommendations for  
21 implementing a program to assess and document the condition of the components of a  
22 covered piping system. The covered piping systems include four-inch normal pipe size  
23 and larger main steam, cold reheat, hot reheat and feedwater piping systems and four-

1 inch normal pipe size and larger systems that operate above 750 degrees F or above 1,025  
2 psig. I further discuss this program in the maintenance normalization section of my  
3 testimony.

## 4 II. MAINTENANCE NORMALIZATION

5 **Q: Are you sponsoring any adjustments to the test year cost of service in this filing?**

6 A: Yes. I am sponsoring Adj-26a (HC), Maintenance Normalization-Production, and Adj-  
7 52a, Maintenance Annualization of a full year of service of the LaCygne Unit 1 Selective  
8 Catalytic Reduction (“SCR”) system, and Adj-52b, Maintenance Annualization of the  
9 Iatan Unit 1 environmental equipment (SCR, Wet Scrubber and Baghouse). These  
10 adjustments are also included in the Summary of Adjustments attached as Schedule JPW-  
11 2 in the Direct Testimony of KCP&L witness John P. Weisensee.

12 **Q: Why is the first adjustment necessary?**

13 A: Certain significant maintenance activities at KCP&L’s generating units, such as major  
14 boiler or turbine overhauls do not occur annually, but rather on a periodic cycle that may  
15 occur every two to seven years, depending on the type of maintenance. It is therefore  
16 necessary to adjust the actual costs incurred during the test year to a “normalized” level  
17 of maintenance expense that considers the periodic timing of major overhauls and arrives  
18 at a more levelized amount of annual expense.

19 **Q: Are there differences between how KCP&L addressed the maintenance steam  
20 accounts (510-514) and the other productions accounts (551-554)?**

21 A: Yes. The steam accounts (510-514) include the scheduled boiler and turbine outages on  
22 the coal-fired generating units. These outages can cause a very large variance in non-  
23 KCP&L labor maintenance expense, as much as several million dollars, therefore

1 KCP&L is proposing the use of a seven-year average indexed to January 1, 2009 dollars  
2 for these accounts. The other production accounts (551-554) would not normally have  
3 the large variances in non-labor maintenance expense and therefore KCP&L proposes  
4 using the 2007 test year dollars as the basis for these accounts with two adjustments, one  
5 to remove the impact of a one-time payment received from \*\* [REDACTED] \*\* during  
6 2007 and one to escalate the resulting amount to January 1, 2009 dollars.

7 **Q: Are there other factors supporting KCP&L's proposal to use the test year of 2007**  
8 **for the other production accounts (551-554)?**

9 **A:** Yes. KCP&L added five simple cycle combustion turbines ("CT") (West Gardner 1-4  
10 and Osawatomie 1) in 2003. The maintenance of the units would fall in accounts 551-  
11 554. Since KCP&L's acceptance of these units was mid-year 2003, previous years do not  
12 include costs associated with the new CT fleet. Also, 2004 and 2005 included warranty  
13 work and are also expected to be low in relation to a "normal" year. Also included in  
14 accounts 551-554 is maintenance on the new Spearville Wind Energy Facility placed in  
15 service during the second half of 2006.

16 **Q: Why were both the steam maintenance and other production maintenance costs**  
17 **indexed to January 1, 2009 dollars?**

18 **A:** Both the steam maintenance and other production maintenance costs were indexed to  
19 January 1, 2009 dollars to compensate for the significant amount of non-labor price  
20 increases expected over the 2007 test year and the anticipated true up date in this case.  
21 The index used was the January 1, 2008 Handy-Whitman index, a highly recognized  
22 independent source of historical escalation factors widely used as a standard measure of  
23 historic escalation, with projected increases to January 1, 2009. KCP&L did and

1 continues to experience significant non-labor price increases during 2007 and 2008.

2 Similar adjustments to a projected January 1, 2009 Handy Whitman Index were also  
3 made in Adj-26b, Transmission Maintenance, and Adj-26c, Distribution Maintenance,  
4 discussed in the testimony of William P. Herdegen. The projected January 1, 2009 index  
5 relative to factors for 2001 through 2007 are shown on Schedules FDC-8 and FDC-9.

6 **Q: How does a routine scheduled outage typically affect KCP&L's maintenance**  
7 **expenses?**

8 A: Routine scheduled outages generally require the addition of contract crews to complete  
9 the necessary work in a reasonable timeframe. The maintenance cost for contractors,  
10 their equipment and the materials utilized during a routine scheduled overhaul will  
11 normally result in an increase in non-KCP&L labor maintenance expenditures of several  
12 million or more over the amount of non-labor maintenance expense experienced in a non-  
13 outage period.

14 **Q: What would typically be your longest cycle for these scheduled outages?**

15 A: As explained earlier, each unit's outage schedule is based on many factors. Typically,  
16 boiler outages are scheduled roughly every two years, and turbine outages are scheduled  
17 roughly every seven years. The recommendation for normalizing maintenance expense  
18 for the steam accounts (510-514) over a seven-year period is designed to cover the  
19 longest maintenance cycle.

20 **Q: Has KCP&L quantified a comparison of its 2007 maintenance expense to the**  
21 **expenses KCP&L has historically experienced?**

22 A: Yes, KCP&L quantified the comparison by restating KCP&L's historical maintenance  
23 expenses for 2001 through 2007 in January 1, 2009 dollars and computing a seven-year

1 average of such expenses, and comparing those expenses to KCP&L's actual 2007  
2 maintenance expenses. To accurately compare historic costs to current costs, the costs  
3 must take into account escalation and view expenditures in "same-year-dollars." As  
4 noted, Handy-Whitman is a highly recognized independent source of historical escalation  
5 factors, which is widely used as a standard measure of historic escalation. The historic  
6 figures shown in the attached Schedule FDC-1 (HC) have been adjusted to 2009 dollars  
7 utilizing the Handy-Whitman index, resulting in an increase of \$2,097,612. Note that  
8 Wolf Creek is not included in the costs shown in Schedule FDC-1 (HC). This is because  
9 Wolf Creek utilizes an accounting process that defers the actual operations and  
10 maintenance costs of refueling outage and amortizes the deferred costs to expense evenly  
11 over the 18-month cycle until the next refueling outage, which maintains fairly constant  
12 maintenance expense at Wolf Creek. Also note that account 512 for 2007 was increased  
13 by \$275,145 to reflect the impact of Adj-11 for the Hawthorn 5 SCR settlement.

14 **Q: Please describe your recommended measure of appropriate normalized**  
15 **maintenance expense for steam accounts (510-514).**

16 A: Due to the issues mentioned above, KCP&L recommends utilizing a seven-year indexed  
17 average incorporating 2001-2007 to establish an equitable and normal expectation for the  
18 base level of annual maintenance expense for accounts (510-514).

19 **Q: Are there any adjustments KCP&L is recommending to the 7-year average indexed**  
20 **to 2009 dollars for accounts (510-514).**

21 A: Yes. KCP&L is recommending three adjustments to the 2009 indexed, 7-year average  
22 (2001-2007) for accounts 510-514.

23 **Q: What is the first adjustment KCP&L is recommending to accounts 510-514?**

1 A: The first adjustment is to remove \$18,847 for Grand Avenue station. This station is no  
2 longer owned by KCP&L and is therefore no longer a maintenance liability.

3 **Q: What is the second adjustment KCP&L is recommending to accounts 510-514?**

4 A: The second adjustment considers the fact that Hawthorn Unit 5 was under construction  
5 early in the 2001-2007 period. The unit went in-service in June of 2001. 2001 and 2002  
6 are considered to be unusual years for maintenance expense on Hawthorn Unit 5 for the  
7 following reasons: (i) a significant level of warranty maintenance was performed at no  
8 cost to KCP&L; and (ii) the unit was essentially new and therefore would not be expected  
9 to require the same level of maintenance as a unit with five or more years of wear and  
10 tear, *e.g.*, boiler tube failures would not be expected as a result of numerous heat cycles  
11 or other longer-term operating impacts.

12 For Hawthorn Unit 5, the recommendation is to utilize the five-year average of 2003-  
13 2007. Although these years still reflect an essentially new unit and therefore lower  
14 maintenance expense than we would anticipate in later years, the period 2003-2007 is  
15 much more indicative of the expected maintenance expense than the period 2001-2007.  
16 The annual levels of maintenance expense for Hawthorn Unit 5 are shown in the attached  
17 Schedule FDC-4, which clearly shows the unusually low maintenance expense in the  
18 years 2001-2002. The adjustment for Hawthorn Unit 5 is \$1,017,507 comparing the five-  
19 year average (2003-2007) to the seven-year average (2001-2007).

20 **Q: What is the third adjustment KCP&L is recommending to accounts 510-514?**

21 A: The third adjustment is related to the upgraded flow accelerated corrosion program and  
22 the B31.1 Chapter 7 Documentation Compliance program, discussed earlier in my  
23 testimony. These programs were significantly upgraded mid-year 2007. The adjustment

1 for these programs is \$992,468. See Schedule FDC-6 for more detail on how this  
2 adjustment was calculated. Also see Schedule FDC-7 for the detail of the 2009 budgeted  
3 program which represents a full year of costs. Since year 2007 was a partial year of  
4 expenses and year 2008 was a ramping up year, the budget for year 2009 was used for a  
5 typical annual cost of this program. As we go forward we will be combining years and  
6 using this against the seven year average, similar to the Hawthorn Unit 5 adjustment  
7 discussed earlier in my testimony.

8 **Q: Are there any adjustments to the other production accounts 551-554?**

9 A: Yes, there are two adjustments to other production accounts 551-554. The first  
10 adjustment is associated with the new Spearville Wind Energy Facility. Spearville went  
11 into service the end of September of 2006. The non-labor maintenance costs for  
12 Spearville are included in accounts 551-554. The adjustment for Spearville relates to a  
13 **\*\* [REDACTED] \*\*** that KCP&L received during  
14 the test year. Since this was a credit from **\*\* [REDACTED] \*\***, this amount must be  
15 added back into the annualized maintenance account 551 to restore the costs to a  
16 normalized level. This adjustment is for \$515,000. For more detail on this adjustment  
17 see Schedule FDC-5 (HC).

18 **Q: What is the second adjustment to other production accounts 551-554?**

19 A: As discussed above, costs will continue to increase throughout the true up period in this  
20 case. To reflect these increases, 2007 test year costs, as adjusted for the **\*\* [REDACTED]**  
21 **\*\* [REDACTED] \*\***, were escalated using the projected January 1, 2009 Handy-  
22 Whitman index, shown on Schedule FDC-8. This resulted in a projected cost increase of  
23 \$459,154 as shown on Schedule FDC-1 (HC).

1 **Q: Please describe normalized adjustment Adj-52a for a full year of service of LaCygne**  
2 **Unit 1 SCR?**

3 A: As part of the Stipulation and Agreement approved by the Commission in Case No. EO-  
4 2005-0329 (“Regulatory Plan Stipulation”), an SCR unit was installed on LaCygne Unit  
5 1. The SCR satisfied its in-service criteria in May 2007. The purpose of Adj-52a is to  
6 capture a full twelve months of non- labor costs. The adjustment for a full year of service  
7 is \$19,311. See Schedule FDC-2 for more detail on this adjustment.

8 **Q: Please describe adjustment Adj-52b maintenance annualization of future in-service**  
9 **units?**

10 A: Another part of KCP&L’s comprehensive energy plan is the addition of environmental  
11 controls on Iatan Unit 1. These controls include an SCR, Wet Scrubber, and Baghouse.  
12 This equipment is scheduled to be “in-service” after the unit returns to service in early  
13 2009. The budgeted non-labor maintenance for 2009 for this equipment is \$1,656,915.  
14 See Schedule FDC-3 for more detail on this adjustment.

15 **Q: Can you summarize the adjustments to the 2007 projected test year, which are**  
16 **recommended to reflect a normalized maintenance year?**

17 A: A summary of the recommended adjustments is shown in Schedule FDC-10 (HC),  
18 Summary of Normalized Adjustments. The first series of entries deal with steam  
19 accounts 510-514. There are adjustments in this section. The first adjustment is an  
20 upward adjustment of \$2,097,612 to increase the 2007 test year for accounts 510-514 to  
21 the higher seven-year indexed average (2001-2007). The second adjustment is to remove  
22 Grand Avenue, a downward adjustment of \$18,847. The third adjustment is \$1,017,507,  
23 which represents the increase from the proposed seven-year average (2001-2007) to a

1 more representative five-year average (2003-2007) for Hawthorn Unit 5 (both expressed  
2 in January 1, 2009 dollars). The final adjustment for steam accounts 510-514 is  
3 \$992,468, which is based on the upgraded flow accelerated corrosion and ASME B31.1  
4 Chapter 7 Documentation Compliance Programs. This adjustment is the increase from  
5 the seven-year average in 2009 dollars to the budget year of 2009. The normalized total  
6 for steam account 510-514 is now shown as \$31,136,255, excluding the partial test year  
7 costs for the new LaCygne SCR considered in Adj-52a.

8 The next part of the adjustment summary sheet covers other production accounts 551-  
9 554. There are two adjustments proposed for other production accounts 551-554. The  
10 first adjustment is associated with the Spearville Wind Energy Facility. The adjustment  
11 reflects elimination of a one-time credit resulting from a \*\* [REDACTED]  
12 [REDACTED]\*\* of \$515,000. The second adjustment for other production accounts  
13 551-554 is an adjustment to index 2007 test year expenses to January 1, 2009 dollars for  
14 \$459,154. The total of Adj-26a (HC) is now shown as \$5,062,895 for a normalized total  
15 of \$33,393,824, excluding the partial test year costs for the new LaCygne SCR  
16 considered in Adj-52a.

17 The last two adjustments are Adj-52a (full year of service for LaCygne Unit 1 SCR) and  
18 Adj-52b (future full year of service of the Iatan Unit 1 environmental equipment, SCR,  
19 Baghouse, and Wet Scrubber). Adj-52a is for \$19,311 and Adj-52b is for \$1,656,915.  
20 The grand total of adjustments is \$6,739,121 and the final normalized total amount is  
21 \$35,108,671.

22 **Q: Does that conclude your testimony?**

23 **A:** Yes, it does.



**SCHEDULE FDC-1**

**THIS DOCUMENT CONTAINS  
HIGHLY CONFIDENTIAL  
INFORMATION NOT AVAILABLE  
TO THE PUBLIC**

**Kansas City Power & Light Co**  
**2007 Test Year Rate Case Filing Adjustment #52a**  
**Maintenance Annualization for a full year of In-Service Units**

L-1 SCR	2007 (8 months) Total Cost	2007 (8 months) Share Cost	Annualized total (Share)	Adjustment
SCR KCPL non-labor O&M	\$77,243	\$38,622	\$57,932	\$ 19,311

A/C 512  
Adj-52a

KCPL non-labor O&M based on annualizing 8 months actual for 2007.

**Kansas City Power & Light Co**  
**2007 Test Year Rate Case Filing Adjustment #52b**  
**Maintenance Annualization of Future In-Service Units**

Iatan 1 - SCR, Baghouse, and Wet Scrubber non-KCPL labor O&M	2009 Projected Total Plant Cost	KCPL Share of Cost
	\$ 2,367,021	\$ 1,656,915

A/C 512  
Adj-52b

Non-KCPL labor O&M based on 2009 budgeted cost.

512004:Boiler Plt Maint - Ash (landfill)	<b>2009</b>	\$567,021
512013:Boiler Plt Maint - AQC (maint)		\$999,996
512013:Boiler Plt Maint - AQC (maint)		\$800,004
		<u>\$2,367,021</u>

**Kansas City Power & Light Co  
2007 Test Year Rate Case Filing Adjustment #26a**

**Kansas City Power & Light Co.  
Historical Cost - Non-Labor Maintenance Hawthorn  
By Account**

All years indexed to 2009 dollars

Account	2001	2002	2003	2004	2005	2006	2007	Grand Total	2001-2007 (7-yr. Ave. 09\$\$)	2003-2007 (5-yr. Ave. 09\$\$)	Delta
510	53,950	23,044	24,544	27,015	41,944	86,846	33,093	290,436	41,491	42,688	1,197
511	865,615	790,209	682,867	793,012	872,826	984,910	795,033	5,784,471	826,353	825,729	(624)
512	999,294	2,254,463	4,306,532	4,378,431	3,996,846	3,297,093	5,911,992	25,144,652	3,592,093	4,378,179	786,086
513	118,800	489,817	1,633,188	768,833	1,153,881	511,208	1,128,621	5,804,349	829,193	1,039,146	209,954
514	8,755	13,522	16,739	132,118	57,575	64,754	150,150	443,613	63,373	84,267	20,894
<b>Grand Total</b>	<b>2,046,414</b>	<b>3,571,055</b>	<b>6,663,870</b>	<b>6,099,410</b>	<b>6,123,071</b>	<b>4,944,811</b>	<b>8,018,889</b>	<b>37,467,521</b>	<b>5,352,503</b>	<b>6,370,010</b>	<b>1,017,507</b>

**Actual Unindexed Costs**

Account	2001	2002	2003	2004	2005	2006	2007	Grand Total
510	37,972	16,741	18,728	20,991	34,856	74,893	29,980	234,161
511	585,274	555,242	503,097	597,763	719,090	841,277	713,723	4,515,464
512	733,964	1,718,056	3,400,676	3,465,000	3,411,101	2,921,907	5,443,110	21,093,814
513	89,269	371,778	1,341,880	638,993	1,015,940	456,886	1,068,656	4,983,402
514	6,558	10,462	13,421	107,781	51,615	60,323	142,247	392,408
<b>Grand Total</b>	<b>1,453,037</b>	<b>2,672,278</b>	<b>5,277,801</b>	<b>4,830,527</b>	<b>5,232,602</b>	<b>4,355,287</b>	<b>7,397,716</b>	<b>31,219,249</b>

Note: Hawthorn Unit 5 was being re-built during 2000 and came back in-service in June of 2001.

Years 2001 & 2002 contain very low maintenance expense due to the unit being essentially new and a significant level of warranty maintenance was performed at now cost to KCPL. Therefore we propose using years 2003-2007 which are more representative of typical maintenance years costs.

**SCHEDULE FDC-5**

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**Kansas City Power & Light Co**  
**2007 Test Year Rate Case Filing Adjustment #26a**  
**Maintenance Annualization of New In-Service Programs**

<b>Non-Labor Maintenance Cost associated with Flow Accelerated Corrosion (FAC) and ASME B31.1 Chapter 7 Documentation Compliance for 2009</b>									
		Montrose			Hawthorn	Lacygne		latan	Totals
		Unit #1	Unit #2	Unit #3	Unit #5	Unit #1	Unit #2	Unit #1	
Cost for FAC Testing and Inspections in 2009	Inspection Length (weeks)	1	2	2	2	2	2	2	
	UT Inspections	\$13,875	\$27,750	\$27,750	\$27,750	\$27,750	\$27,750	\$27,750	\$ 180,375
	Scaffolding	\$15,000	\$30,000	\$30,000	\$50,000	\$50,000	\$50,000	\$50,000	\$ 275,000
	Asbestos removal	\$20,000	\$40,000	\$40,000	\$0	\$100,000	\$0	\$0	\$ 200,000
	Non-Asbestos removal and replacement	\$5,000	\$10,000	\$10,000	\$40,000	\$20,000	\$40,000	\$40,000	\$ 165,000
	Station Total for FAC Inspection	\$	269,375			\$ 117,752	\$ 315,500		\$ 117,752
Planned Pipe Repairs					\$ 15,000	\$ 120,000	\$ -		\$ 135,000
<b>CSIT Technologies Cost to Manage Outage inspections in 2009</b>									
		Montrose			Hawthorn	Lacygne		latan	Totals
		Unit #1	Unit #2	Unit #3	Unit #5	Unit #1	Unit #2	Unit #1	
	Inspection Length (weeks)	1	2	2	2	2	2	2	
	On-site Inspection Preparation, UT Evaluations and Fitness for Service	\$9,600	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400	\$96,000
	Calibration Checworks/SFA models(see note below)	\$0	\$25,000	\$25,000	\$0	\$0	\$25,000	\$0	\$75,000
Addition items needed to meet corporate FAC guideline	System Susceptibility Evaluation	\$13,200	\$13,200	\$13,200	\$13,200	\$0	\$13,200	\$13,200	\$79,200
	Susceptible Non-Modeled	\$13,200	\$13,200	\$13,200	\$17,600	\$0	\$17,600	\$17,600	\$92,400
	CHECWORKS Model Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Station Total of CSI Work	\$167,600			\$45,200	\$84,600		\$45,200	\$342,600
	Overall for FAC Program	\$436,975			\$177,952	\$520,100		\$162,952	\$1,388,775
<b>ASME B31.1 Chapter 7 Documentation Compliance</b>									
		Montrose			Hawthorn	Lacygne		latan	Totals
		Unit #1	Unit #2	Unit #3	Unit #5	Unit #1	Unit #2	Unit #1	
		\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$300,000
	Overall Station Totals	\$ 436,975			\$ 177,952	\$ 820,100		\$ 162,952	\$ 1,597,979
	KCPL Share	\$ 436,976			\$ 177,950	\$ 410,050		\$ 114,066	\$ 1,139,042

FDC Schedules.xls  
FDC-8

Kansas City Power & Light Company  
Handy-Whitman Index  
Bulletin No. 166  
As of Jan 2009

FERC-Plant	FERC-Plant Descrip	FERC-Exp	FERC-Exp Descrip	Handy-Whitman Cost Index Numbers								Factor							
				Projected 2009	2001	2002	2003	2004	2005	2006	2007	Base 2009	2001	2002	2003	2004	2005	2006	2007
<b>Steam production</b>																			
N/A	Total Steam Production	510	Maint Supr & Eng	574	404	417	438	446	477	495	520	1.00000	1.42079	1.37650	1.31050	1.28700	1.20335	1.15960	1.10385
311	Structures and Improvements -	511	Maint of Structures	528	357	371	389	398	435	451	474	1.00000	1.47899	1.42318	1.35733	1.32663	1.21379	1.17073	1.11392
312	Boiler Plant Equip-Coal Fired	512	Maint of Boiler Plant	580	426	442	458	459	495	514	534	1.00000	1.36150	1.31222	1.26638	1.26362	1.17172	1.12840	1.08614
314	Turbogenerators Units	513	Maint of Electric Plant	527	396	400	433	438	464	471	499	1.00000	1.33081	1.31750	1.21709	1.20320	1.13578	1.11890	1.05611
316	Misc. Power Plant Equip	514	Maint of Misc Steam Plant	570	427	441	457	465	511	531	540	1.00000	1.33489	1.29252	1.24726	1.22581	1.11546	1.07345	1.05556
<b>Other Production</b>																			
N/A	Total Other Production	551	Supervision & Engineering	648	494	373	383	397	402	454	516	1.00000	1.31174	1.73727	1.69191	1.63224	1.61194	1.42731	1.25581
342	Fuel Hldr	552	Structures	530	494	373	383	397	402	454	494	1.00000	1.07287	1.42091	1.38381	1.33501	1.31841	1.16740	1.07287
344	Generators	553	Generating & Electric Equip	651	511	402	418	437	428	420	511	1.00000	1.27397	1.61940	1.55742	1.48970	1.52103	1.55000	1.27397
	Total Other Production	554	Electric Steam Power	648	516	441	417	436	430	428	516	1.00000	1.25581	1.46939	1.55396	1.48624	1.50698	1.51402	1.25581

**Kansas City Power and Light  
Handy-Whitman Index**

**Cost Trends of Electric Utility Construction - North Central Region**

	equivalent of <b>FERC Account PLANT ACCT</b>	(a) Act Jan07	(a) Act Jul07	(a) Act Jan08	Past 12 Mth Incr(Decr) HW p/mth	Proj Jul08	Proj Jan09	KCPL Jan07-Jan09 %Incr
	<b>311</b>	474	482	501	2.25	515	528	11.39%
	<b>312</b>	534	543	557	1.92	569	580	8.61%
	<b>314</b>	499	501	513	1.17	520	527	5.61%
	<b>315</b>	661	682	719	4.83	748	777	17.55%
	<b>316</b>	540	544	555	1.25	563	570	5.56%
	<b>Total Steam</b>	520	531	547	2.25	561	574	10.38%
	<b>342</b>	494	497	512	1.50	521	530	7.29%
	<b>344</b>	511	524	581	5.83	616	651	27.40%
	<b>Total Other Prod</b>	516	529	582	5.50	615	648	25.58%
	<b>353</b>	567	583	604	3.08	623	641	13.05%
	<b>354</b>	468	494	513	3.75	536	558	19.23%
	<b>355</b>	526	529	561	2.92	579	596	13.31%
	<b>356</b>	678	695	753	6.25	791	828	22.12%
	<b>357</b>	477	472	494	1.42	503	511	7.13%
	<b>358</b>	605	610	790	15.42	883	975	61.16%
	<b>Total Transmission</b>	553	568	603	4.17	628	653	18.08%
	<b>362</b>	537	555	573	3.00	591	609	13.41%
	<b>364</b>	496	497	511	1.25	519	526	6.05%
	<b>365</b>	609	624	670	5.08	701	731	20.03%
	<b>366</b>	471	468	487	1.33	495	503	6.79%
	<b>367</b>	507	514	554	3.92	578	601	18.54%
Line Transformers	<b>368</b>	408	416	602	16.17	699	796	95.10%
Pad Mounted	<b>368</b>	689	820	642	(3.92)	619	595	-13.64%
Services - OH	<b>369</b>	451	452	475	2.00	487	499	10.64%
Services - UG	<b>369</b>	356	352	349	(0.58)	346	342	-3.93%
	<b>370</b>	319	326	330	0.92	336	341	6.90%
	<b>373</b>	640	651	671	2.58	687	702	9.69%
	<b>Total Distribution</b>	499	507	563	5.33	595	627	25.65%

(a) Cost Index Numbers per Handy-Whitman

**SCHEDULE FDC-10**

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