Exhibit No.:

Issue: Organization of KCPL Power

Witness: Marcus Jackson

Type of Exhibit: Direct Testimony

Sponsoring Party: KCPL Case No.: EM-2000-753

Date Testimony Prepared: September 14, 2000

SEP 1 4 2000

Service Commission

Direct Testimony

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of

Marcus Jackson

On behalf of

Kansas City Power & Light Company

DIRECT TESTIMONY OF

MARCUS JACKSON

Executive Vice President - KCPL & President KCPL Power Kansas City Power & Light Company

Case No. EM-2000-753

1	Q.	PLEASE STATE YOUR NAME, TITLE AND BUSINESS ADDRESS.	
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- 2 A. My name is Marcus Jackson. I am an Executive Vice President at Kansas City
- Power & Light Company and the President of KCPL Power, which is currently a
- division of KCPL. My business address is 1201 Walnut Street, Kansas City,
- 5 Missouri 64106.
- 6 Q. ON WHOSE BEHALF ARE YOU TESTIFYING?
- 7 A. I am testifying on behalf of KCPL.
- 8 Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND
- 9 PROFESSIONAL EXPERIENCE.
- 10 A. In 1974, I graduated from the University of Southern Illinois with a Bachelors of
- Science degree in Mechanical Engineering Technology. I also graduated from
- Rockhurst College in 1991 with a Masters of Business Administration. I have
- worked in the electric utility industry for approximately 26 years. For
- approximately 19 of those years, I have worked for KCPL in various capacities
- relating to power production. Since April 2000, I have served as an Executive
- Vice President at KCPL and as the President of KCPL Power. Currently KCPL
- Power is a division of KCPL. Upon approval of KCPL's reorganization plan,
- 18 KCPL Power will become a corporate subsidiary of HoldingCo.

In 1974, I started my career with KCPL as a Maintenance Engineer. I was promoted to Maintenance Foreman in 1978 and Superintendent of Central Maintenance in 1980. Between 1980 and 1983, I worked for Dravo Constructors, Inc. as a Project Engineer in Saudi Arabia. While in Saudi Arabia, I assisted in the construction of four 400 MW steam generators. After rejoining KCPL in 1983, I was named Assistant Superintendent of Central Maintenance, then promoted to Superintendent of Central Maintenance in 1984. In November of 1984, I was promoted to Plant Manager of the Montrose Generating Station. After serving in this capacity for three years, I was promoted to Assistant Director of Power Production, and in June of 1988, I was promoted to Senior Director of Power Production. In 1989, I was promoted to Vice President of Power Production. In 1994, I was promoted to Senior Vice President of Power Supply. Two years later, I was promoted to Executive Vice President and Chief Operating Officer. In 1999, I was promoted to Executive Vice President and Chief Financial Officer.

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- 16 Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY IN THIS
 17 PROCEEDING?
- 18 A. I sponsor Section IV, and accompanying schedules, of the Organizational Report 19 that is attached to the Direct Testimony of A. Drue Jennings.
- Q. DO YOU SERVE ON ANY OF THE RESTRUCTURING TEAMS
 REFERENCED IN MS. LATZ'S DIRECT TESTIMONY?
- 22 A. Yes I do. I serve as chairman of the Power Group, and as a member of the 23 Financial and Infrastructure & Services groups. The Power Group was tasked

with identifying the assets and skill sets that a generating company would need to prosper in the wholesale market, while continuing to provide KCPL's current customers with reliable and reasonably priced power. After a careful review of KCPL's current and future requirements vis-à-vis power production, the Power Group concluded that KCPL Power's organizational structure should include Manage and Control, Business Development, Operations and Maintenance, Capital Asset Management and Project Finance units. A detailed description of each unit is contained in Section IV of the Organizational Report.

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- 9 Q. IF KCPL'S PROPOSED REORGANIZATION PLAN IS APPROVED BY THE
 10 RELEVANT REGULATORY AGENCIES, HOW WILL THIS AFFECT
 11 KCPL'S GENERATING ASSETS?
 - Currently, KCPL is a vertically integrated electric utility. If its reorganization plan is approved, KCPL Power will become a corporate subsidiary of HoldingCo. KCPL's leasehold interest in Hawthorn 6 and all power production assets will be transferred to KCPL Power, including all management, staff and functions related to the traditional generation function within KCPL as it is presently configured. As a stand-alone company, the management team of KCPL Power will make the company's strategic decisions and run the day-to-day operations of the company. This will include the management and control of all construction and operating services related to power production.

- Q. WILL KCPL POWER LIMIT ITS BUSINES ACTIVITIES TO PROVIDING
 ENERGY AND CAPACITY TO KCPL'S NATIVE LOAD?
- A. No. In addition to supplying KCPL Delivery native load capacity and energy pursuant to a power supply agreement, KCPL Power will sell electric capacity and energy services in the wholesale market. KCPL Power will respond to requests for proposals for wholesale electric services from regulated electric utilities, energy marketers, load aggregators, electric cooperatives and municipalities.
- 9 Q. DOES THIS CONCLUDE YOUR TESTIMONY?
- 10 A. Yes.

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STATE OF MISSOURI)	
)	SS.
COUNTY OF JACKSON)	

Marcus Jackson, being first duly sworn, on his oath states: that he has participated in the preparation of the foregoing written testimony, in question and answer form, to be presented to the Pubic Service Commission of the State of Missouri; that the answers therein contained were given by him; that he has knowledge of the matters set forth in said answers; and that such answers are true to the best of his knowledge and belief.

Marcus Jackson

Subscribed and sworn to before my this 11th day of September, 2000.

REBECCA J. BRADLEY
Notary Public - Notary Seal
State of Missouri
Jackson County
My Commission Expires Jun 22, 2002

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