

Exhibit No.:

Issues: Legal Fees; Midwest ISO;
Environmental Expense;
Fuel Costs for Coal Inventory;
Payroll; Incremental Overtime

Witness: JOHN P. CASSIDY

Sponsoring Party: MoPSC Staff

Type of Exhibit: Surrebuttal Testimony

Case No.: EC-2002-1

Date Testimony Prepared: June 24, 2002

MISSOURI PUBLIC SERVICE COMMISSION

UTILITY SERVICES DIVISION

SURREBUTTAL TESTIMONY

OF

JOHN P. CASSIDY

**UNION ELECTRIC COMPANY,
d/b/a AMERENUE**

CASE NO. EC-2002-1

**Jefferson City, Missouri
June 2002**

NP

****Denotes Proprietary Information****

****Denotes Highly Confidential Information****

BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

The Staff of the Missouri Public Service)
Commission,)

Case No. EC-2002-1

Complainant,)

vs.)

Union Electric Company, d/b/a AmerenUE,)

Respondent.)

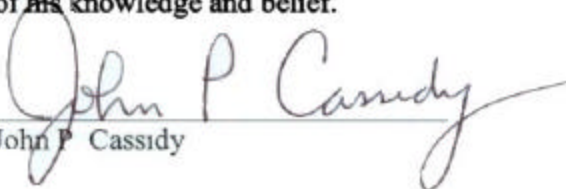
AFFIDAVIT OF JOHN P. CASSIDY

STATE OF MISSOURI)

ss.)

COUNTY OF COLE)

John P. Cassidy, is, of lawful age, and on his oath states: that he has participated in the preparation of the following Surrebuttal Testimony in question and answer form, consisting of 30 pages to be presented in the above case; that the answers in the following Surrebuttal Testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true and correct to the best of his knowledge and belief.


John P. Cassidy

Subscribed and sworn to before me this 24th day of June, 2002.





TONI M. CHARLTON
NOTARY PUBLIC STATE OF MISSOURI
COUNTY OF COLE
My Commission Expires December 28, 2004

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JOHN P. CASSIDY
UNION ELECTRIC COMPANY
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SURREBUTTAL TESTIMONY

OF

JOHN P. CASSIDY

UNION ELECTRIC COMPANY

d/b/a AMERENUE

CASE NO. EC-2002-1

Q. Please state your name and business address.

A. John P. Cassidy, 815 Charter Commons, Suite 100B, Chesterfield, Missouri

Q. By whom are you employed and in what capacity?

A. I am employed by the Missouri Public Service Commission (Commission) as
latory Auditor.

Q. Are you the same John P. Cassidy who has previously filed direct testimony in this case?

A. Yes, I am.

Q. What is the purpose of your surrebuttal testimony?

A. The purpose of this surrebuttal testimony is to respond to the rebuttal testimony of Company witness Martin J. Lyons regarding legal expense and environmental costs. My surrebuttal testimony will also address the rebuttal testimonies of Company witnesses Warner L. Baxter and David A. Whiteley regarding the issue of the Midwest ISO's environmental costs. Lastly, this surrebuttal testimony will address Company witness Gary S. Weiss's rebuttal testimony regarding the issues of fuel costs for coal inventory, payroll and the environmental overtime associated with the Callaway refueling.

1 Q. What is your response to the rebuttal testimony of Company witnesses Baxter,
2 Lyons, Weiss and Whiteley regarding the issues of legal expense, environmental expense,
3 Midwest ISO exit fee, fuel costs for coal inventory, payroll and incremental overtime
4 associated with Callaway refueling?

5 A. The Staff disagrees with the reasoning stated in the rebuttal testimonies of all
6 of these witnesses regarding their proposed ratemaking treatment of these expenses. The
7 Staff will address the rebuttal testimony of each Company witness and will also respond to
8 some specific comments made by each witness in their respective rebuttal testimony.

9 Q. Are you adopting any of the direct testimony sponsored by the Staff in this
10 proceeding?

11 A. Yes, I am. Due to medical reasons, I am adopting the portions of the direct
12 testimony of Staff Accounting witness Doyle L. Gibbs that concerns the issue of payroll and
13 the related incremental overtime associated with the Callaway refueling.

14 **LEGAL AND ENVIRONMENTAL EXPENSES**

15 Q. In his rebuttal testimony, Company witness Lyons voices his support for the
16 Company's adherence to Generally Accepted Accounting Principles (GAAP) when
17 accounting for legal and environmental expenses for financial accounting purposes. Is the
18 Staff proposing that the Company deviate from GAAP for financial reporting purposes?

19 A. No. The Staff is not requiring or even suggesting that the Company deviate
20 from GAAP for financial reporting purposes. To be more specific, the Company is allowed
21 to recognize and book an estimate of costs for liabilities it expects to incur in a future period
22 if those amounts can be reasonably estimated, under GAAP. The Staff is not proposing any
23 modifications to the Company's financial reporting procedures. The Staff is noting that the

1 accrued amounts for legal and environmental expenses, which the Company reflected in the
2 test year, are not representative of ongoing levels.

3 Q. On what basis does the Staff support its adoption of the cash basis approach
4 for legal and environmental expenses which Company witness Lyons represents as a
5 departure from GAAP?

6 A. The Staff's position is that using a cash basis approach for the expenses is
7 more reasonable than an accrual approach for ratemaking purposes. It should be noted,
8 however, that the Staff's approach is not inconsistent with GAAP, because of Statement of
9 Financial Accounting Standards No. 71, "Accounting for the Effects of Certain Types of
10 Regulation" (FAS 71). FAS 71 is a universally accepted GAAP standard, which is not
11 mentioned in Mr. Lyons' rebuttal testimony. FAS 71 affords that regulatory commissions
12 are not controlled by the other FAS because these standards were not designed to be
13 appropriate for setting rates in the context of ratemaking proceedings. Therefore, the Staff's
14 use of the cash basis of accounting is not "arbitrary and without foundation" as Company
15 witness Lyons suggested in his rebuttal testimony on page 14, line 13, nor is it "some home-
16 cooked methodology" as he indicated on page 15, line 6 in his rebuttal testimony. The Staff
17 uses a cash basis of accounting to establish an objective basis for purposes of determining an
18 ongoing level of expense. The cash basis is less subjective than the Company's approach and
19 it avoids the potential of accruals being used to achieve a predetermined ratemaking result.
20 The actual cash basis provides the data to properly normalize and annualize the cost level
21 included in rates. This process eliminates management discretion to increase or decrease an
22 accrual for future unknown events.

1 Q. Does the Staff agree with Company witness Lyons' explanation as to why the
2 Commission should be wary of Staff's departure from GAAP?

3 A. No. Company witness Lyons states in his rebuttal testimony on page 13,
4 lines 23-25, "Whatever principles the Staff is following, if they may be called principles, it
5 is clear that they are not any generally accepted or universally recognized method of
6 accounting." Mr. Lyons continues on page 14, lines 12-13 with the following, "In short, the
7 Staff's departure from GAAP, the generally accepted accounting standard, is arbitrary and
8 without foundation." Yet as was explained in the previous question and answer, the Staff
9 bases its recommendation to use the cash basis of accounting on sound ratemaking theory.
10 The Staff's position is not acceptable to the Company, but it is consistent with GAAP,
11 especially the portion of GAAP directly related to this proceeding. Staff witness Mark L.
12 Oligschlaeger addresses FAS 71 and the relationship of GAAP with regard to ratemaking
13 practices in greater detail in his surrebuttal testimony.

14 The Staff's adjustments are based on traditional sound regulatory practices
15 such as the use of the known and measurable standard. Costs should only be considered for
16 regulatory purposes if the event giving rise to the cost is highly probable to occur and the
17 impact on ongoing cost of service can be measured with a high degree of accuracy.

18 Q. Has the Commission commented on the relationship of GAAP to ratemaking
19 and relying on sound regulatory practices for purposes of determining rates in a regulated
20 environment?

21 A. Yes. In Case No. TR-93-181 et al., involving United Telephone Company
22 (UTM), the Commission dealt with a post-retirement employee benefits (OPEBs) issue. The
23 Commission sided with the Staff's approach of using a cash basis rate treatment for these

costs, as opposed to the Company's proposed accrual method of accounting for OPEBs using FAS 106, "Employers' Accounting for Postretirements Benefits Other Than Pensions."

The following was taken from the Commission's Report And Order from that case:

The Public Service Commission has been charged with the responsibility of regulating the various investor-owned utilities to achieve fairness and balance between the interests of the ratepayers and shareholders and to insure that safe, economical and efficient utility service is provided to the public. Inherent in that responsibility is the obligation to set rates at levels that reflect the cost of service and duly compensate the shareholders for their investment, but protect the ratepayer from abuses of the natural monopoly. The Commission believes that allowing the FAS Board to dictate such a profound effect in rates, and in the balance maintained by the Commission between the ratepayer and the utility through the ratemaking process, without the benefit of the due process normally accorded both the company and the ratepayer in Missouri would usurp the powers and duties of the Commission and violate the clear mandate of the people of the state in giving this Commission its responsibility. The FAS Board is neither elected by nor representative of any constituency. It is the opinion of this Commission that, to allow such a body to simply dictate a rate outcome so far-reaching and expensive to the citizens of Missouri, could well be characterized as an abrogation by the Commission of the public trust placed in it. This is wholly unacceptable to this Commission.

Q. Are the levels of expense included by the Staff for legal and environmental expenses under the cash basis approach appropriate for regulatory purposes?

A. Yes. The Staff has been conservative in its use of the cash basis accounting approach. For legal expenses, the Staff exhibited this conservatism by including one of the highest annual levels of actual legal expense that the Company has incurred during the last five years. Please refer to Schedule 1 attached to this surrebuttal testimony which shows a comparison of the Staff and Company legal expense position at issue as well as a comparison to a three year and a five year average. Similarly, the Staff has been conservative in its cash basis treatment for environmental expense by including one of the highest annual levels of actual environmental expense that the Company has incurred during the last ten years. Also,

1 the Staff has included an annual level of environmental expense that represents 88% of what
2 the Company has actually spent in total on environmental expense during the past ten years.
3 Please refer to Schedule 2 attached to this surrebuttal testimony which shows a comparison
4 of the Staff and Company environmental expense position at issue as well as a comparison to
5 a three year average, a five year average and total actual environmental expense during the
6 past ten years. Furthermore, the Company does not dispute the amount of Staff's cash basis
7 levels or that these amounts represent ongoing levels of expense anywhere in their rebuttal
8 testimony.

9 Q. In general, what problems exist with Company witness Lyons' accrual method
10 of accounting for purposes of determining rates?

11 A. Accrual basis accounting inherently uses an estimate of future costs that have
12 not yet occurred and are not a factor in the actual operations that existed during the test
13 period being examined, making it a "hypothetical" method or approach. Company witness
14 Lyons admits to the shortcomings of his approach on page 19, lines 8-10 "... the accrual
15 basis of accounting requires some attempt at a forward looking estimation of anticipated cash
16 flows associated with known liabilities (i.e. incurred costs)." This is an inherent flaw in
17 using the accrual method to account for legal and environmental expenses in a regulatory
18 environment. Rates should be based on actual known and measurable costs, which the cash
19 basis of accounting provides. Rates should not be based on Company's attempts to estimate
20 what costs will be at some undetermined time in the future as the Company's hypothetical
21 method provides. Furthermore, if granted the regulatory approval to include hypothetical
22 levels of legal and environmental expense in the cost of service calculation, the Company
23 would be granted a "blank check." This blank check would give the Company the incentive

1 to “fill in the blank” with an overestimate for future anticipated liabilities such as legal and
2 environmental expense and immediately correct the test year levels after the period occurs or
3 rates are set. The Staff believes ratepayers must be protected from the Company’s proposed
4 blank check hypothetical approach, which would force them to pay for potentially inflated
5 predictions of future expenses, which may or may not ever materialize at some undetermined
6 time in the future.

7 Q. Has the Commission ruled against the inclusion in rates of estimated future
8 expenses in other rate proceedings?

9 A. Yes. In Case No. ER-2001-299, involving The Empire District Electric
10 Company (Empire), a case in which Company witness Lyons submitted testimony, the
11 Commission found that depreciation rates should not include estimated future costs and that
12 the appropriate time to consider such cost is when they are known and measurable. The
13 depreciation issue in the Empire case exactly mirrors the Staff’s cash basis versus the
14 Company’s hypothetical method at issue in this current case involving AmerenUE. In the
15 Empire Case, Empire predicted certain future events (the timing and amount of
16 major maintenance projects and the amount of net salvage to be incurred related to current
17 plant in service) in determining depreciation expense. In contrast, the Staff relied on data
18 from past and current events to determine depreciation expense, which did not require the
19 estimation of costs that may be incurred at an unknown date in the future. This is precisely
20 the problem at hand in the current case. Company witness Lyons proposes to use a
21 hypothetical method of accounting for ratemaking purposes, for both legal and environmental
22 expense, which relies on estimates of future expenses, to be paid out at a date which is
23 undetermined and unknown. Furthermore, the Company’s estimated future levels of

1 hypothetical legal and environmental expense may or may not ever materialize. The Staff
2 proposes the cash basis method, for both legal and environmental expense, which relies on
3 actual, known and measurable data that has already occurred to determine ongoing levels of
4 expense for these categories. The Commission took a dim view of using estimated future
5 costs to set rates in the Empire case, as can be seen from the following excerpt taken from its
6 Report And Order in Case No. ER-2001-299:

7 Because Empire's approach requires that both the date each future
8 major maintenance cost will be incurred and the magnitude of those
9 costs be projected, the Commission finds it to be too speculative. The
10 Commission finds that depreciation rates should not include these
11 estimated future costs and that the appropriate time to consider such
12 costs is when they are known.

13 The Staff and Empire also disagree on whether depreciation rates
14 should include net salvage. Inclusion of net salvage value creates the
15 need to project the date that plant will be removed, the cost of removal
16 at the time it is removed and the gross salvage value, for plant that
17 may never be removed or at least not be removed for some
18 considerable time after it is retired... This uncertainty provides
19 sufficient grounds to reject Empire's determination of net salvage cost.
20 The Staff's approach of treating net salvage cost as an expense based
21 on Empire's recent historical data reduces this uncertainty... The
22 Commission finds that net salvage cost considered in setting rates
23 should be based on historical net salvage cost that Empire has actually
24 incurred in the recent past and that it should be treated as an expense.

25 The Staff's cash basis approach for legal and environmental expense is entirely consistent
26 with the Commission's ruling on depreciation expense and net salvage cost in Case
27 No. ER-2001-299, involving Empire. However, the Company's proposed hypothetical
28 approach for legal and environmental expense contradicts the Commission's Empire Order in
29 this current situation involving very similar circumstances, because it seeks to estimate
30 unknown costs, which might occur at some unspecified dates in the future. Finally, not only
31 is Mr. Lyons' hypothetical approach attempting to include costs that are unknown in amount

1 and date of occurrence, his approach runs the risk of including expenses in the ongoing cost
2 of service that may never materialize.

3 Q. In what other cases has the Commission ruled against the inclusion in rates of
4 estimated future costs?

5 A. In Case No. GR-96-285, involving Missouri Gas Energy (MGE), the
6 Commission ruled in favor of the Staff's use of cash basis ratemaking for injuries and
7 damages expense. In that case, the issue revolved around determining injuries and damages
8 expense for the purpose of establishing MGE's rates. MGE proposed to include in its test
9 year all paid losses as well as amounts that MGE accrued to pay losses which have occurred,
10 but for which payment was yet to be made. Again, the Commission ruled against an accrual
11 approach in favor of using actual historical costs, as the following excerpt from that Order
12 demonstrates:

13 MGE's approach to this issue is not tenable because it would include
14 paid losses, as well as incurred but not paid losses...The Commission
15 finds that the approach utilized by the Staff is the most reasonable one
16 presented because it relies on the actual historical experience of MGE
17 while operating in the State of Missouri.

18 In Case No. ER-93-41, involving St. Joseph Light & Power Company
19 (SJLPC), the Commission ruled in favor of the Staff's cash basis accounting method for
20 OPEBs. In that case, the Commission ruled as follows:

21 The Commission finds that the cash basis accounting method is the
22 appropriate method to determine OPEB expense for ratemaking
23 purposes. In addition, the Commission will authorize SJLPC to
24 continue to use the pay-as-you-go method for calculating the amounts
25 charged to post-retirement benefits expenses other than pensions on its
26 financial statements, based on actual payments to retirees. The
27 difference between the expense amount calculated under FAS 106 and
28 the pay-as-you-go amount shall be booked to the Uniform System of
29 Accounts No. 186, Miscellaneous Deferred Debt, as a regulatory asset.

1 In Case No. TR-93-181 et. al., involving United Telephone Company (UTM),
2 the Commission dealt with another OPEBs issue that involved cash basis accounting as
3 opposed to the accrual method of accounting using FAS 106 in accordance with GAAP. The
4 following are excerpts taken from the Commission Report and Order from that case:

5 It is UTM's position, as supported by intervenors SWBT and GTE,
6 that all FASB pronouncements are considered part of the generally
7 accepted accounting principles (GAAP) currently in use by both the
8 regulated utilities and the Commission. UTM is of the opinion that the
9 Commission is obliged to accept FAS 106 as part and parcel of the
10 GAAP standards...

11 UTM maintains that the use of GAAP standards are required by the
12 Securities and Exchange Commission in conjunction with the external
13 auditing of investor-owned companies...

14 In addition, UTM argues that accrual accounting for OPEBs properly
15 matches the cost of providing service with the revenues received for
16 that service. This is commonly referred to when discussing the OPEB
17 issues as "intergenerational equity." UTM feels this will match the
18 "cost causer with the cost payer." In addition, as the result of the
19 rising cost of medical care, UTM maintains that the accrual method
20 will avoid extraordinary cost to ratepayers at some time in the future,
21 when those costs are actually incurred. Finally, UTM states that, to
22 avoid inaccurate estimates as the result of the inherent uncertainty
23 regarding actuarial assessments, the accrual amount for OPEBs will be
24 adjusted annually.

25 The Staff and OPC are opposed to any form of accrual accounting for
26 OPEBs. The Staff takes the position that the Commission should
27 maintain pay-as-you-go accounting for the expense level of non-
28 pension benefits including in the revenue requirement determination...

29 The Staff disagrees with UTM in its contention that the accrued
30 amount under FAS 106 is known and measurable. The Staff points out
31 that the ability to make an actuarial calculation for OPEBs does not
32 make them known and measurable for ratemaking purposes...The
33 Staff states that the actuarial calculations themselves may be correctly
34 done, but the costs and expenses are incapable of being measured.
35 Assumptions must be made to make these actuarial calculations.

36 After an in-depth review of the issues and testimony surrounding the
37 proposed adoption of FAS 106, the Commission reaffirms its current

1 position. For ratemaking purposes, the pay-as-you-go method will
2 continue to be used for OPEBs. ...

3 In summary, the Staff's cash basis approach for both legal and environmental
4 expense follows previous Commission precedent in similar situations in cases involving
5 Empire, MGE, SJLPC and UTM. In all of these cases, the Commission ruled against
6 including in rates hypothetical estimates of future costs because they were not known and
7 measurable and because of the uncertainty of whether the costs will ever really be incurred.
8 In all of these cases, the Commission found that traditional regulatory practices involving the
9 known and measurable standard, and the use of actual historical expenses levels that the cash
10 basis method provides, was superior to reliance on GAAP for purposes of determining rates.

11 Q. Does Mr. Lyons' rebuttal testimony contradict the Commission's view of
12 using uncertain future cost estimates to establish ongoing rates?

13 A. Yes. In several places in his testimony this contradiction can be found as the
14 following examples demonstrate:

15 Staff's recommendation of the cash basis... recommends setting rates
16 on a purely backwards looking, inductive basis, rather than a forward-
17 looking basis. ... Lyons page 18 lines 14, 16-17.

18
19 A utility such as AmerenUE frequently incurs costs, the cash impacts
20 of which will not be borne by the Company for some years to come.
21 For instance, environmental and legal liabilities may not be satisfied
22 for up to and over five years. Lyons page 18, lines 18-20.

23 More importantly, as I will explain in more detail below in rebutting
24 specific adjustments, the accrual basis of accounting requires some
25 attempt at a forward looking estimation of anticipated cash flows
26 associated with known liabilities (i.e. incurred costs). For instance, the
27 Company's accrual for injuries and damages is based on estimates of
28 legal liability made by those intimately familiar with the likely
29 exposure in any given case. Lyons page 19, lines 7-12.

1 Accrual accounting, on the other hand, ...attempt[s] to estimate
2 probable cash flows to be paid in a future period. Lyons page 21, lines
3 16-17.

4 Q. Does Company witness Lyons acknowledge that the Staff's cash basis method
5 of accounting for legal and environmental expense is based on actual, known and measurable
6 costs?

7 A. Yes. Company witness Lyons states on page 21, lines 2-5 the following:

8 While the Staff's adjustment is indeed based on actual known and
9 measurable cash flows – associated with costs long since incurred in
10 the provision of electric service – Staff makes no attempt to relate
11 those cash flows to the costs of any future period.

12 Q. What is the Staff's response to Company witness Lyon's assertion that the
13 Staff's cash basis approach "makes no attempt to relate those cash flows to the costs of any
14 future period?"

15 A. The Staff disagrees with Company witness Lyons that the cash basis approach
16 of using actual known and measurable expenses to determine rates will not necessarily relate
17 to what will take place in the future. These costs are the best indication of future ongoing
18 cost based upon the data available. Mr. Lyons has provided no information to indicate that
19 historical levels will not continue into the future. The Staff's cash basis approach provides a
20 method of determining rates based on known and measurable costs, which is consistent with
21 previous Commission orders in similar circumstances, as opposed to the Company's method
22 of using hypothetical estimates.

23 Q. Does AmerenUE consistently apply its use of accrual accounting to all of its
24 areas of expense?

25 A. No. When asked if AmerenUE accrues for costs associated with the Callaway
26 refueling, an event that happens every eighteen months, the Company indicated that no

1 accruals are performed. The following is Company's response to Staff's inquiry contained in
2 Staff Data Request No. 182:

3 Based upon my research, a decision was made by Senior Management
4 to book Callaway refueling costs as they actually were incurred.
5 AmerenUE has not accrued for future period expenditures, if the
6 service or material has not been received/performed in the current
7 period.

8 This example illustrates the inconsistency with which the Company applies accrual
9 accounting. AmerenUE is unwilling to accrue for expenditures associated with the Callaway
10 refueling that it knows will be incurred within eighteen months, but it is willing to accrue for
11 both environmental and legal expenses which take several years until services are received
12 (see Lyons page 18, lines 18-20), if they are ever received. Please refer to the Company's
13 response to Staff Data Request No. 182, which is attached as Schedule 3, to this surrebuttal
14 testimony.

15 Q. During the next two years, what is the level of electric related environmental
16 liability expense exposure that the Company possibly may incur related to environmental
17 cleanup?

18 A. In the response to Staff Data Request No. 37 in Case No. EC-2002-1, the
19 Company indicated that the most it would spend on cleanups at Sauget areas 1 and 2 would
20 be between ** P ** over the next two years.

21 Q. When did the contamination of the Sauget areas 1 and 2 occur?

22 A. The Company has indicated to the Staff that Sauget area 1 was originally
23 contaminated during the 1920's while Sauget area 2 was contaminated during the 1960's and
24 1970's. AmerenUE only became aware that the United States Environmental Protection
25 Agency (EPA) and the United States Department of Justice (DOJ) had named them as a
26 potentially responsible party to the environmental cleanup during the year 2000.

1 Q. Mr. Lyons states on page 21, lines 16-18 that “Accrual
2 accounting...attempt[s] to estimate probable cash flows to be paid in a future period, and to
3 recognize those costs when they are incurred in the provision of electric service.”
4 Does Mr. Lyons hypothetical method truly “recognize costs when they are incurred in the
5 provision of electric service?”

6 A. No. The Staff contends that Mr. Lyons’ proposed hypothetical method does
7 not truly recognize costs when they are incurred. Mr. Lyons’ hypothetical method of
8 accounting for environmental expenses only attempts to match costs with ratepayers who
9 were customers at the time the Company became aware of its potential responsibility as a
10 party to an environmental contamination, which actually occurred decades ago. To achieve
11 intergenerational equity, this matching would require holding ratepayers who were customers
12 at the time the actual contamination took place as being responsible for the environmental
13 cleanup, since they were the actual customers of the Company when the events triggering
14 this environmental cleanup expense occurred. Mr. Lyons fails to recognize that his method
15 still does not truly address the intergenerational equity problem. The ratepayers he is asking
16 to pay for the liability are those who happened to exist when another event occurred, namely,
17 the Company gaining knowledge of their being a potentially responsible party to the liability
18 of cleanup. These ratepayers are not the same ratepayers who were customers when the
19 contamination occurred decades ago. Mr. Lyons’ method is also not fair or consistent with
20 an intergenerational equity viewpoint like the Staff’s that requires ratepayers who are
21 customers at the time the environmental costs are actually known and measurable, to bear
22 these costs. This is true because the costs proposed for inclusion by Mr. Lyons are so
23 speculative that they may never occur.

1 Q. How does the Staff respond to Company witness Lyons' point that because of
2 the length of time associated with environmental remediation projects, postponement of
3 recovery in rates until environmental liabilities are actually paid (i.e. a cash basis is used),
4 requires ratepayers who did not benefit from the Company's actions to pay for those actions?

5 A. The Company does not truly match environmental expenses to the ratepayers
6 who were customers at the time when the environmental contamination took place.
7 Customers rarely achieve true intergenerational equity. Intergenerational equity requires a
8 highly speculative estimate to quantify a future expenditure. There is a high probability the
9 estimate will require adjustment in the future. Therefore the customers that pay the future
10 costs will not be the same customers that will receive the benefit of the modification.
11 Sometimes these corrections are made outside of rate cases, thereby creating a situation
12 where customers never receive the benefit. Regulatory approval of the Company's
13 hypothetical approach would give the Company a blank check to fill in at its convenience.
14 The Company would always have the opportunity to overstate rates in any future case based
15 on its own estimates of future costs. This provides an ongoing incentive to overaccrue
16 expenses. Under such a scenario, the Staff would be placed in a position of trying to
17 determine if the Company's prediction of future costs is accurate. However, such future
18 costs are not known and measurable. This would lead to overcharging customers today and
19 on an ongoing basis for a prediction regarding an unknown cost that may occur, if ever, at
20 some future unspecified date. For these reasons, the Company's hypothetical approach
21 should not be permitted in a ratemaking environment.

22 Q. Please respond to Company witness Lyons' assertion that "the cash basis is
23 readily subject to self-interested manipulation."

1 A. The Staff finds Company witness Lyons' thought process as expressed in his
2 rebuttal testimony on page 20, lines 1 through 10 disturbing. Here, Mr. Lyons states the
3 following:

4 ...the cash basis is readily subject to self-interested manipulation.
5 Were the Commission to adopt it, nothing would prevent a utility from
6 cooking its books as surely as the sun rises and sets. Staff, proposes,
7 for instance that the cash basis is appropriate for injuries and damages.
8 Were that to be the rate making treatment, nothing would prevent a
9 company from settling a large number of cases in a given year – and
10 promptly filing a rate case based on that test year. A company could
11 similarly monkey with its books through creating pre-payments –
12 having vendors bill in advance for services yet to be rendered; or it
13 could manipulate its environmental expenses in a manner similar to
14 injuries and damages. The simple fact is that unlike USOA-mandated
15 accrual basis, the cash basis is rife with opportunity for manipulation.

16 The controllers of utilities under the jurisdiction of the Commission should
17 never entertain thoughts of manipulating their books. The energy and accounting industries
18 are currently paying for a significant loss of public trust because of these types of actions.
19 The Staff believes Mr. Lyons' accruals are more readily subject to self-interested
20 manipulation. If the Company decided to settle a large number of injuries and damages
21 cases, under a cash basis approach the Staff would audit the underlying reasons and prudence
22 supporting these actions. If the Company decided to buy a 100 year supply of office supplies
23 and tried to include it as an ongoing expense, the Staff would not include such a level as a
24 reasonable, ongoing, prudently incurred level of expense. The Company would then be
25 exposed to the possibility of not receiving enough revenues to cover its expenditures. The
26 Company could not game the system, as easily as Mr. Lyons suggests, because by using the
27 cash approach the Staff would always have the data supporting these actual known and
28 measurable costs to examine and could review under what circumstances they were incurred.
29 Therefore, in Mr. Lyons hypothetical example, he suggests inclusion in the cost of service

1 amounts of actual costs that would be unreasonable and not reflective of ongoing levels, as
2 well as being imprudently incurred. Similarly, using Mr. Lyons' example, if the Company
3 were to create pre-payments with vendors to bill in advance for services, this would involve
4 collusion with a party outside of the Company, which would increase the chances of being
5 discovered. Highly irregular activities of this nature could be discovered as a result of the
6 document trail that would be available for examination. In addition, because expenses have
7 been incurred, there are invoices to examine and actual costs to audit and question.

8 Quite to the contrary, the Staff contends that it is the Company's hypothetical
9 method that is readily subject to self-interested manipulation on Company's part. This is
10 because under the Company's hypothetical method there would be no invoices to examine.
11 There would be no actual known and measurable cost trail to examine, only the Company's
12 prediction as to what the costs may be at some undetermined date in the future. If the
13 Commission upheld the Company's hypothetical method for ratemaking purposes, the
14 Company would only need to collude with itself to always overestimate future levels of
15 expense, thereby forcing its ratepayers to pay for expenses that may never materialize. The
16 Company's ratepayers must be afforded protection from the opportunity for ratemaking
17 abuse that this blank check approach for legal and environmental expenses would provide to
18 the Company within a regulatory context.

19 **Environmental**

20 Q. Is AmerenUE's environmental accrual and corresponding reserve balance
21 determination based solely on the liability it expects to incur related to the electric
22 operations?

A. No. A major component of the Company's determination of its environmental accrual is based on estimates of liabilities that relate to Manufactured Gas Plant (MGP) cleanups that the Company is involved with. In the late 1800s and early 1900s, MGPs existed to manufacture gas from coal to heat homes and businesses. This process was discontinued when it became possible to transport natural gas from gas wells through long distance pipelines. As a result, MGP sites were abandoned since they were no longer economically feasible. The EPA is currently in the process of identifying and evaluating these sites because of the potential contamination from coal tar and other residual chemicals left in the soil when the MGP sites were abandoned. The Staff contends that the Company's accrual for its electric operations is improperly inflated because it includes estimates of the MGP liabilities, which should be accounted for separately as part of the Company's gas operations. Currently, the Company determines their environmental accrual based on their liability exposure for gas and electric as well as nonjurisdictional Illinois operations. Then the Company allocates roughly 3-4% of this amount to gas operations and approximately another 8% to Illinois operations. The following chart shows the minimum and maximum estimated liabilities related to MGP cleanup which has impacted its accrual decision, but which is in no way related to the Company's electric operations:

**		<u>HC</u>	<u> </u>	<u> </u>
	<u>HC</u>	<u> </u>	<u> </u>	<u> </u>
	HC	— — — —		— — — —
	HC	— — — —		— — — —
	HC	— — — —		— — — —
	HC	— — — —		— — — —
		— — — —		— — — —
	HC	— — — —		— — — —
	HC	— — — —		— — — —
	HC	— — — —		— — — —
				**

1 Considering the fact that the Company estimates that the most it expects to expend during the
2 next two years is ** P ** for electric related cleanup at Sauget, the Staff
3 believes that it is the MGP cleanup that is driving the Company's determination of its
4 environmental accruals. In addition, the Alton MGP cleanup is related to the Company's
5 Illinois operations. Therefore, the Company's accrual is heavily biased with MGP expense
6 that has no relationship to the Company's electric operations. Also, to reiterate the
7 discussion in my direct testimony on page 17, lines 3 -5, "Even after making this
8 (environmental) adjustment (S-17.3), the Company will still have an over-accrued
9 environmental reserve balance in excess of ** P ** to serve as a cushion against
10 any large future environmental expenses." In addition, the Staff is proposing to include in
11 rates on an annual ongoing basis, ** P ** of additional environmental expense,
12 which represents one the highest twelve month levels of environmental expense the
13 Company has incurred during the past ten years. The Company would need to spend
14 ** P ** before it would even need the level of expense the Staff is allowing in this
15 case on an annual ongoing basis.

16 Q. What amount of funds has the Company already received in credits as part of
17 the EARP for environmental expenses?

18 A. During the first three years of the first EARP, the Company accrued and was
19 allowed to recover ** P **. This represents an amount that is even larger than the
20 Company's anticipated maximum exposure of ** P ** related to cleanups at
21 Sauget Areas 1 and 2 over the next two years.

Legal

Q. Has the Staff been able to adequately examine the support for the Company's test year legal expenses?

A. No. The Staff requested supporting documentation for test year legal expenses that pertained to matters concerning Case No. EC-2002-1 (and the related earnings investigation) in Data Request No. 92. A representative portion of the Company's response to this data request is attached as Schedule 4 to this surrebuttal testimony. The Company has indicated that it has redacted information that is protected by the attorney-client privilege. As can be seen by viewing the attached response, the Company has redacted pertinent information, preventing the Staff from making an accurate assessment of the Company's actual test year legal expense respecting AmerenUE. For example, the Staff is being asked to assume that the activity that is redacted relates to AmerenUE and the Staff's earnings investigation/complaint case rather than other legal activity respecting Ameren. This response does not justify inclusion of the level of legal expenses included in the test year.

The Staff contends that if this were a rate case instead of a complaint case, the Staff would propose to disallow the Company's outside legal expense until such time that the Company provided adequate justification and support to the Staff. Given that this case is a complaint case, and staying consistent with its conservative treatment of the Company's expenses in this case, the Staff has given the Company actual paid outside legal expenses in its cost of service calculation, with exception of approximately **P ** of nonrecurring legal work performed in relation to the third sharing period of the second EARP. Certainly, the Company's lack of support for legal costs associated with this complaint case is justification for not allowing any additional legal fees in rate case expense

1 as part of the ongoing cost of service. For a further discussion regarding the area of rate case
2 expense, please refer to the direct and surrebuttal testimonies of Staff witness Leasha S. Teel.

3 Q. Is any other Staff witness addressing cash versus accrual issues?

4 A. Yes. Staff Accounting witness Mark Oligschlaeger is also addressing these
5 issues in his surrebuttal testimony.

6 **MIDWEST ISO**

7 Q. What is the Company's position on how the Midwest ISO exit fee should be
8 treated?

9 A. In his rebuttal testimony, Company witness Baxter, proposes to include a
10 four-year amortization of the \$12.5 million exit fee. However, if the Staff does not agree to
11 include a four-year amortization of the exit fees in its cost of service calculation, Mr. Baxter
12 argues that the Staff should include approximately \$6 million of estimated future
13 Midwest ISO administrative expense. This estimated level of Midwest ISO expense is
14 described in Company witness Whiteley's rebuttal testimony on page 16, lines 3-15.

15 Q. Subsequent to the Staff's direct testimony filing, has AmerenUE reached a
16 decision on whether it will rejoin the Midwest ISO?

17 A. Yes. AmerenUE has announced that it will rejoin the Midwest ISO and will
18 begin operations under the Midwest ISO no later than four months after receipt of the last
19 regulatory approval. Within 60 days of receipt of FERC approval, AmerenUE will receive a
20 full refund of the \$12,502,000 exit fee payment, with interest. Attached as Schedule 5 to this
21 direct testimony is an Ameren Service Company Compliance filing before the FERC and an
22 executed agreement between AmerenUE and the Midwest ISO which explains Ameren's

1 intent to rejoin the Midwest ISO and also the settlement terms for refunding AmerenUE's
2 exit fee with interest.

3 Q. Does the Staff propose to disallow the Midwest ISO exit fee "based on the
4 speculation that it will be refunded at some point in the future" as was portrayed in the
5 rebuttal testimony of Company witness Warner L. Baxter on line 18, page 54 and supported
6 by Company witness Whiteley on page 15, lines 12-20?

7 A. No. The basis for the Staff's disallowance of the Midwest ISO exit fee is that
8 it is a one time, non-recurring event as the Staff has previously stated in its direct testimony.
9 However, it is an important point to realize that the Company will receive a full refund for
10 the exit fee expense with interest, because it further compounds the problem associated with
11 Company's proposal to allow the Company to recover this Midwest ISO exit expense
12 through the use of a four year amortization. If given a four year amortization of
13 Midwest ISO expense, the Company would be allowed to recover from ratepayers an item
14 that is not only one time and non-recurring, but will also be recovered from the Midwest ISO.
15 To allow this item in rates would constitute double-recovery on the Company's part.

16 Q. Should the Company be allowed to include the \$6 million of estimated
17 Midwest ISO administrative expenses, as described in Company witness Whiteley's rebuttal
18 testimony, if a four year amortization is not allowed?

19 A. No. These costs represent an estimated amount of future expense that will
20 begin to be incurred in their entirety, well beyond the Staff's test year and update period as
21 has been ordered by the Commission in this case. As such, they should not be considered as
22 part of this case. Also, further examination of Mr. Whiteley's forward looking calculations

1 shows a failure to recognize any offsetting cost savings as part of AmerenUE's decision to
2 rejoin the Midwest ISO. Such cost savings include the following items:

- 3 • Payments made by AmerenUE to Mid America Interconnected Network
4 (MAIN) for various services during the test year will be eliminated in the
5 future.
- 6 • AmerenUE may eliminate employees because they will no longer have to
7 handle transmission services that will now be handled by the Midwest ISO.
- 8 • Recognition of future transmission revenues.

9 In Staff Data Request No. 210 which is unanswered to date, the Staff has asked the Company
10 to identify all cost savings that will result from its decision to rejoin the Midwest ISO. This
11 data request also asks AmerenUE to identify all costs that are already included in the test
12 year for administrative expenses that AmerenUE paid the Midwest ISO and the Alliance
13 Regional Transmission Organization. These costs were also not considered as part of
14 Mr. Whiteley's calculations.

15 **FUEL COSTS FOR COAL INVENTORY**

16 Q. Why does the Company disagree with using the cost of coal burned as
17 annualized by the Staff to develop the coal inventory adjustment?

18 A. Company witness Gary S. Weiss states on page 3 of his rebuttal testimony that
19 the Staff's annualized cost of the coal burned has three main problems. First, the cost used
20 includes coal cost and cost of all other fuels burned. Second, this fuel cost is based on the
21 Staff's AmerenUE stand alone production cost model and does not reflect the total cost based
22 on the Joint Dispatch Agreement (JDA). Third, this fuel cost is based only on native load
23 and not the total generation load.

1 Q. How does the Staff respond to the Company's three concerns with the fuel
2 prices used to develop the coal inventory?

3 A. Regarding the first concern, the Staff's coal inventory levels in its direct filed
4 case did include coal cost as well as minor amounts of gas and oil fuel costs. Upon learning
5 of this, the Staff revised its calculation of the coal burned to eliminate the costs of all other
6 fuels burned. These revised coal costs as reflected in the Staff's most recent production cost
7 model, which is discussed in the surrebuttal testimony of Staff witness Leon C. Bender, were
8 provided to Staff witness Paul R. Harrison to incorporate into his coal inventories
9 calculation. Please refer to the surrebuttal testimony of Mr. Harrison for a complete
10 discussion of the Staff's updated adjustment to coal inventory.

11 The Company's other two arguments that the Staff failed to reflect total fuel
12 costs based on the JDA and that it is based only on native load are not valid arguments. By
13 making these two arguments AmerenUE is seeking to include in the cost of service
14 calculation a level of coal costs that represents a level of coal inventory to serve the JDA load
15 rather than Missouri customer load. Coal inventory costs associated with serving the energy
16 transfers from AmerenUE to Ameren Energy Generating Company (AEG)/Ameren Energy
17 Marketing (AEM) are not included in the margin above incremental fuel cost as described in
18 the direct testimony of Staff witness Michael S. Proctor. In other words, AmerenUE does not
19 receive any compensation from AEG/AEM for coal inventory costs associated with energy
20 transfers from AmerenUE to AEG/AEM. For a discussion of the margin related to energy
21 transfers from AmerenUE to AEG/AEM, refer to Dr. Proctor's direct testimony page 7,
22 lines 4-14. In addition the surrebuttal testimony of Staff witness Robert E. Schallenberg
23 discusses the impact of recognizing the costs associated with coal inventory.

INCREMENTAL OVERTIME – CALLAWAY REFUELING

Q. What is the Company's witness Gary S. Weiss' position on overtime costs related to Callaway refueling?

A. Company witness Weiss believes that the overtime expense that was associated with the Spring 2001 refueling is the most representative ongoing level of overtime expense. This belief is also stated on page 20 of the rebuttal testimony of Company witness Gary L. Randolph.

Q. What explanation has the Company provided as to why the level of overtime expense associated with the Spring 2001 refueling has exceeded each of the five previous refuelings?

A. The Staff asked the Company this very question in Data Request No. 207. In response to this question, the Company referred the Staff to its response to Staff Data Request No. 138 where the Staff asked the Company to explain why the maintenance project expense during the spring 2001 refueling exceeded each of the previous five refuelings. In response to that question, the Company stated the following:

** P

P

P

P

P

P

**

Apparently, the Company is stating that there is a correlation between the level of overtime expense associated with Callaway refueling and the maintenance activities that it performs. The Staff has attached Data Request No. 207 as Schedule 6 and Data Request No. 138 as Schedule 7 to this surrebuttal testimony.

1 Q. Does a strong correlation between overtime expense and maintenance
2 activities exist with regard to the Callaway refueling project for Spring 2001?

3 A. No. The Staff has prepared the following chart summarizing maintenance
4 projects expense and incremental overtime wages for the past six refuelings and showed the
5 percentage of incremental overtime to maintenance project expense.

6 ** P
7 P _____

8 P

10 P

11 P

12 P

13 P

14 P

**

15 This chart shows that the Company is proposing to include a level of overtime expense that
16 represents the highest ratio of overtime to maintenance expense that the Company has
17 experienced during its last six refuelings over a period covering nine years. Therefore, the
18 Company's attempt to correlate test year incremental overtime expense with test year
19 maintenance projects is flawed. This chart also shows that the duration of days associated
20 with the test year refueling is much longer than usual.

21 Q. How did the Staff adjust the incremental overtime incurred during the test
22 year?

23 A. The Staff used an adjusted average of the incremental overtime incurred
24 during the most recent three Callaway refuelings.

1 Q. How does the Staff's adjusted average of incremental overtime wages
2 associated with the three most recent Callaway refuelings compare with the test year level of
3 maintenance project expense?

4 A. The Staff's three refueling average compared to test year maintenance project
5 expense is shown by the following calculation:

6	**	P	
7		P	
8		P	_____
9		P	
10			
11		P	
12		P	_____
13		P	
14			**

15 This calculation shows that the Staff's use of a three refueling average produces a ratio of
16 overtime to maintenance projects that is more consistent with the ratios that have occurred
17 during the past five refuelings, as shown above in this surrebuttal testimony.

18 Q. Did the Staff factor up the overtime expense associated with the Callaway
19 refueling for wage rate increases?

20 A. Yes. The Staff included in its cost of service calculation a three refueling
21 average of overtime wages, factored up for all wage rate increases that have occurred during
22 those three refuelings in order to price past overtime expense consistently with current
23 overtime expense. The following chart shows adjusted overtime wages to reflect the effect
24 of all wage rate increases that have occurred during the past three refueling as well as a three
25 refueling average of these amounts:

1 ** P
2 P
3 P
4 P
5
6 P
7 P **

8 To complete its annualization, the Staff took two-thirds of ** P ** to calculate its
9 annualized level of ** P ** for incremental overtime. The Staff and the Company
10 also included two-thirds of the ** P ** for maintenance projects.
11 Since the Company refuels the Callaway nuclear plant on an eighteen month cycle, the Staff
12 included two-thirds to properly normalize refueling cost over the eighteen month Callaway
13 refueling cycle to reflect an amount incurred during a twelve month period.

14 Q. What level of maintenance project expense associated with Callaway
15 refueling is the Company budgeting for future Callaway refuelings?

16 A. The Company's response to Staff Data Request No. 138, attached as
17 Schedule 7-8 to this surrebuttal testimony, shows that the Company has budgeted
18 ** P ** for Refueling 12 (scheduled to occur in Fall 2002) and
19 ** P ** for Refueling 13 (scheduled to occur in Spring 2004). This is less
20 than the ** P ** amount which occurred during the test year associated with
21 Refueling 11 (Spring 2001), to which the Company's level of incremental overtime is
22 directly tied. Using the Company's argument that there is a correlation between the level of
23 incremental overtime expense associated with Callaway refueling and the maintenance
24 activities that it performs, these budgeted amounts indicate that incremental overtime should
25 actually decline in relation to the Company's next two refuelings.

1 Q. Please summarize why the Staff believes that the Company's position is
2 inappropriate for determining ongoing levels of Callaway refueling incremental overtime
3 expense.

4 A. The cost of incremental overtime experienced for the latest refueling that
5 occurred during the Staff's test year is higher than any level AmerenUE has incurred during
6 the previous five refuelings. Furthermore, when the Company tries to correlate incremental
7 overtime with maintenance projects, the Staff's calculations (shown above in this surrebuttal
8 testimony) demonstrate that the relationship during the test year was not consistent with the
9 relationship that occurred during the previous five refuelings. However, the relationship
10 between the Staff's three refueling average more closely reflects the relationship that existed
11 during the previous five refuelings. The Staff contends that its use of a three refueling
12 average of incremental overtime best reflects the normalized incremental overtime for
13 refueling Callaway because of this stronger relationship. Also, the Staff's adjustment is
14 conservative because the three refuelings average includes in the cost of service calculation a
15 level of incremental overtime expense that is higher than any of the past five Callaway
16 refuelings. Lastly, the Company budgets a level of maintenance projects expense that is
17 lower than the test year actual level. Since the Company correlates incremental overtime
18 expense with maintenance projects expense, this would indicate that future incremental
19 overtime expense should decline.

20 **PAYROLL**

21 Q. Other than the Callaway incremental overtime are there any other areas in
22 payroll that the Company and the Staff are in disagreement over?

1 A. No. I have been informed through discussions with Company witness
2 Gary S. Weiss that the Company will make an adjustment to production payroll to eliminate
3 three months of the annualization of payroll that are included in the Company's production
4 expenses through September 30, 2001. Mr. Weiss also indicated that he would reduce
5 payroll by \$80,000 to correct an error in the Company's calculation of incremental overtime.
6 To the extent the Company does not make these adjustments, the Staff reserves the right to
7 file supplemental surrebuttal testimony regarding these areas.

8 **OTHER CORRECTIONS AND CHANGES TO STAFF'S CASE**

9 Q. What change are you sponsoring to the Staff's case?

10 A. Staff witness Leon Bender performed a revised calculation of annualized fuel
11 and purchased power expense, using his production cost model. This change has been
12 reflected through Adjustment S-7.1. The reasons for making this change are explained in
13 detail in Mr. Bender's surrebuttal testimony and summarized in Schedule 1, which is also
14 attached to his surrebuttal testimony.

15 Q. Does this conclude your surrebuttal testimony?

16 A. Yes, it does.