

Exhibit No.:
Issue: Revenue Allocation
Witness/Type of Exhibit: Chriss/Rebuttal
Sponsoring Party: Midwest Energy Users
Association
Case No. ER-2010-0036

**REBUTTAL TESTIMONY
OF
STEVE W. CHRISS**

Submitted on Behalf of
Midwest Energy Users Association

UNION ELECTRIC COMPANY D/B/A AMERENUE

Case No. ER-2010-0036

February 11, 2010


MEUA Exhibit No. 550
Date 3-25-10 Reporter K
File No. ER-2010-0036

AFFIDAVIT OF STEVE W. CHRISS
FOR CASE NO. ER-2010-0036

STATE OF ARKANSAS §

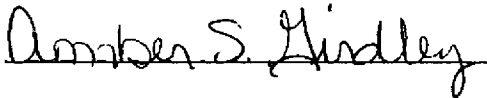
COUNTY OF BENTON §

Steve W. Chriss, being duly sworn on oath, says that he is the person identified in the foregoing prepared direct testimony and exhibits; and that such testimony and exhibits were prepared by or under the direct supervision of said person; that such answers and/or information appearing therein are true and correct to the best of his knowledge and belief; and if asked the questions appearing therein, his answers would, under oath, be the same.

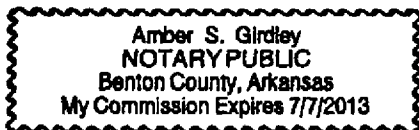


Steve W. Chriss

Subscribed and Sworn to me on this 11th day of February 2010.



My Commission Expires July 7, 2013



1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **OCCUPATION.**

3 A. My name is Steve W. Chriss. My business address is 2001 SE 10th St.,
4 Bentonville, AR 72716-0550. I am Manager, State Rate Proceedings, for
5 Wal-Mart Stores, Inc.

6 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS CASE?**

7 A. I am testifying on behalf of the Midwest Energy Users Association
8 ("MEUA").

9 **Q. PLEASE DESCRIBE YOUR EDUCATION AND EXPERIENCE.**

10 A. In 2001, I completed a Masters of Science in Agricultural Economics at
11 Louisiana State University. From 2001 to 2003, I was an Analyst and later
12 a Senior Analyst at the Houston office of Econ One Research, Inc., a Los
13 Angeles-based consulting firm. My duties included research and analysis
14 on domestic and international energy and regulatory issues. From 2003
15 to 2007, I was an Economist and later a Senior Utility Analyst at the Public
16 Utility Commission of Oregon in Salem, Oregon. My duties included
17 appearing as a witness for PUC Staff in electric, natural gas, and
18 telecommunications dockets. I joined the energy department at Walmart
19 in July 2007. My Witness Qualifications Statement is found on Exhibit
20 SWC-1.

1 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY BEFORE THE**
2 **MISSOURI PUBLIC SERVICE COMMISSION ("THE COMMISSION")?**

3 **A. No.**

4 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY BEFORE OTHER**
5 **STATE REGULATORY COMMISSIONS?**

6 **A. Yes. I have submitted testimony before utility regulatory commissions in**
7 Arkansas, Colorado, Delaware, Indiana, Louisiana, Nevada, New Mexico,
8 Oklahoma, Oregon, South Carolina, Utah, and Virginia on dockets
9 regarding cost of service and rate design, qualifying facility rates,
10 telecommunications deregulation, resource certification, energy
11 efficiency/demand side management, fuel cost adjustment mechanisms,
12 and the collection of cash earnings on construction work in progress.

13 **Q. PLEASE BRIEFLY DESCRIBE WALMART'S OPERATIONS IN**
14 **MISSOURI.**

15 **A. Walmart operates 135 stores and 3 distribution centers in Missouri, and**
16 employs 42,626 Missourians. In FYE 2009, Walmart purchased \$7.1
17 billion worth of goods and services from Missouri-based suppliers,
18 supporting 99,810 supplier jobs. See Exhibit SWC-2.

1 **Q. IS WALMART A LARGE CUSTOMER OF AMEREN UE ("AMEREN" OR**
2 **"THE COMPANY")?**

3 A. Yes. Walmart has 55 facilities in Ameren's territory, including Walmart
4 Supercenters and Discount Stores, Sam's Clubs, and a distribution
5 center.

6 **Q. HAVE YOU PREPARED EXHIBITS?**

7 A. Yes. I have prepared Exhibit SWC-1, consisting of four pages, Exhibit
8 SWC-2, consisting of two pages, and Exhibit SWC-3, consisting of one
9 page.

10 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11 A. The purpose of my testimony is to address issues related to revenue
12 allocation, responding specifically to the direct testimonies of Maurice
13 Brubaker on behalf of Missouri Industrial Energy Consumers ("MIEC"),
14 Ryan Kind on behalf of the Office of Public Counsel ("OPC"), and Michael
15 S. Scheperle on behalf of the Missouri Public Service Commission Utility
16 Operations Division ("Staff") and the revised direct testimony of Maurice
17 Brubaker.

18 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS.**

19 A. My recommendations are as follows:

- 20 1) Significant movement towards cost of service should be a revenue
21 allocation goal of the Commission in this docket;
22 2) MEUA does not propose the adoption of a particular cost of service study;

- 1 3) The Commission should, however, reject the OPC and Staff revenue
2 allocation proposals because they do not represent any movement
3 towards cost of service;
- 4 4) The Commission should adopt MIEC's 20 percent revenue neutral
5 adjustment with any overall change in revenues applied on an equal
6 percentage change after the adjustment is made;
- 7 5) The Commission should reject MIEC's proposed LTS revenue
8 responsibility shift that would move LTS to cost of service; and
- 9 6) The Commission should reject MIEC's proposal to establish a rate level
10 for LTS independent of the amount of the overall revenue increase and
11 without regard to the results of a particular cost of service study.

12 **Q. GENERALLY, SHOULD RATES BE SET BASED ON THE UTILITY'S**
13 **COST OF SERVICE?**

- 14 A. Yes. Rates should be set based on the utility's cost of service. This
15 produces equitable rates that reflect cost causation, send proper price
16 signals, and minimize price distortions.

17 **Q. HAVE SEVERAL INTERVENORS SUBMITTED COST OF SERVICE**
18 **STUDIES IN THIS DOCKET?**

- 19 A. Yes. MIEC, Staff, and OPC all submitted cost of service studies in this
20 docket in response to the cost study initially submitted by Ameren.

1 **Q. DO THE SUBMITTED COST OF SERVICE STUDIES PRODUCE**
2 **GENERALLY CONSISTENT RESULTS?**

3 A. Not necessarily. However, all of the submitted studies show that
4 schedules LGS and SP are currently paying rates that are above
5 Ameren's cost of service, which is also consistent with Ameren's original
6 cost study. See Revised Schedule MEB-COS-5, Kind Direct Attachment
7 A, Missouri Public Service Commission Staff's Class Cost-of-Service and
8 Rate Design Report, page 2, lines 9 through 11, and Schedule WMW-E1.

9 **Q. BY WHAT AMOUNT ARE SCHEDULES LGS AND SP CURRENTLY**
10 **PAYING RATES THAT ARE ABOVE THEIR COST OF SERVICE?**

11 A. The amount by which schedules LGS and SP are currently paying rates
12 that are above their cost of service ranges from \$22.8 million to \$84.6
13 million depending on the cost study. See Exhibit SWC-3.

14 **Q. DOES MEUA PROPOSE THE ADOPTION OF A PARTICULAR COST**
15 **OF SERVICE STUDY?**

16 A. No.

17 **Q. WHAT IS OPC'S REVENUE ALLOCATION RECOMMENDATION?**

18 A. OPC recommends that any overall revenue requirement increase be
19 implemented on an equal percentage basis. See Direct Testimony of
20 Ryan Kind, page 8, lines 7 through 11.

1 **Q. DO YOU RECOMMEND THE ADOPTION OF THE OPC REVENUE**
2 **ALLOCATION RECOMMENDATION?**

3 A. No. The OPC proposal makes no attempt to move the customer classes
4 closer to cost of service and, as Mr. Brubaker points out in his testimony,
5 maintains the status quo of significant over- and under-collections. See
6 Direct Testimony of Maurice Brubaker, page 35, lines 18 to 20.

7 **Q. WHAT IS STAFF'S REVENUE ALLOCATION RECOMMENDATION?**

8 A. Staff recommends that the LGS class receive, on a revenue neutral basis,
9 a reduction of \$3 million revenue responsibility and that the RES class
10 receive a \$3 million increase in revenue responsibility. After the revenue
11 neutral shift, Staff recommends that an equal percentage increase of
12 10.68 percent, which is Staff's overall revenue increase recommendation,
13 be applied to each class. See Direct Testimony of Michael S. Scheperle,
14 page 3, lines 15 to 20.

15 **Q. DO YOU RECOMMEND THE ADOPTION OF THE STAFF REVENUE**
16 **ALLOCATION RECOMMENDATION?**

17 A. No. Given the severity of the revenue over-collection in Staff's cost of
18 service model for LGS and SP, the proposed shift may not make a
19 significant difference in moving classes towards cost of service.

20 **Q. WHAT IS MIEC'S REVENUE ALLOCATION RECOMMENDATION?**

21 A. MIEC proposes a two-step revenue allocation. First, MIEC proposes that
22 a revenue neutral adjustment that would move each class roughly 20

1 percent of the way toward cost of service and then apply the overall
2 change in revenue allowed on an equal percentage basis. See Direct
3 Testimony of Maurice Brubaker, page 36, lines 3 to 14.

4 **Q. DOES MEUA OPPOSE THE IMPLEMENTATION OF THIS PORTION OF**
5 **THE MIEC RECOMMENDATION?**

6 A. No. The 20 percent revenue neutral adjustment provides a reasonable
7 balance between significant movement towards cost of service and the
8 associated rate impacts to each customer class.

9 **Q. SHOULD A 20 PERCENT REVENUE NEUTRAL ADJUSTMENT BE**
10 **UTILIZED REGARDLESS OF THE APPROVED COST OF SERVICE**
11 **MODEL IN THIS DOCKET?**

12 A. Yes. While there are differences between the proposed cost of service
13 studies put forth by the parties to this docket, each study shows that rates
14 for several classes do not reflect cost of service. Significant movement
15 towards cost of service should be a revenue allocation goal in this docket
16 regardless of the approved model.

17 **Q. WHAT IS THE SECOND PART OF MIEC'S REVENUE ALLOCATION**
18 **RECOMMENDATION?**

19 A. MIEC recommends that schedule LTS, which consists of only one
20 customer, be moved all the way to cost of service, with the resulting
21 revenue deficiency shouldered by the other rate classes. See Direct
22 Testimony of Maurice Brubaker, page 37, lines 2 to 6.

**Q. HOW MUCH REVENUE RESPONSIBILITY WOULD BE SHIFTED TO
OTHER CLASSES UNDER MIEC'S RECOMMENDATION?**

A. The shift in revenue responsibility, at present rates, is approximately \$17.3 million. See Revised Schedule MEB-COS-6. Additionally, MIEC's proposal would result in the one LTS customer receiving a significant rate decrease at the same time all other customers are facing a significant rate increase. See Schedule MEB-COS-7, pages 1 to 4.

**Q. SHOULD THE COMMISSION APPROVE THE LTS REVENUE
RESPONSIBILITY SHIFT?**

A. No. Reducing the rates of one customer to the financial detriment of all other rate classes results in rates that are not equitable, especially for rate classes such as LGS and SP, who are commercial and industrial customers that are already paying rates that are up to \$84 million, or almost 13 percent, above cost of service. See Revised Schedule MEB-COS-5.

**Q. IS THERE AN ASPECT OF THE SECOND PART OF MIEC'S LTS
REVENUE RESPONSIBILITY SHIFT RECOMMENDATION THAT
NEEDS CLARIFICATION?**

A. Yes. The cost of service studies in this docket proposed by Ameren, OPC, and Staff all state that schedule LTS is currently under-recovering its cost of service. See Schedule WMW-E1, Kind Direct Attachment A, and Schedules MSS-1 and MSS-2. MIEC's proposal is unclear whether

1 schedule LTS should be moved to cost of service regardless of the
2 approved cost of service model in this docket.

3 **Q. DOES MIEC PROPOSE ANOTHER REVENUE ALLOCATION OPTION**
4 **IN THEIR REVISED DIRECT TESTIMONY?**

5 A. Yes. MIEC proposes to establish a rate level for LTS independent of the
6 amount of overall revenue increase and without regard to the results of a
7 particular cost of service study. See Revised Direct Testimony of Maurice
8 E. Brubaker, page 38, line 8 to page 39, line 3.

9 **Q. DOES MIEC PROVIDE AN EXAMPLE OF THE RESULTS OF THE**
10 **PROPOSED INDEPENDENT ESTABLISHMENT OF THE LTS RATE**
11 **LEVEL?**

12 A. Yes. MIEC provides an example illustration at an overall revenue
13 requirement increase of \$200 million. At this level of overall increase,
14 MIEC proposes that LTS receive a revenue decrease of \$28.2 million,
15 which would result in a revenue requirement of \$111 million for the class.
16 See Revised Schedule MEB-COS-9.

17 **Q. HAS MR. BRUBAKER CALCULATED THE REVENUE REQUIREMENT**
18 **FOR LTS WERE THE SCHEDULE TO BE MOVED TO COST OF**
19 **SERVICE AT AN INCREASE OF \$200 MILLION?**

20 A. Yes. Mr. Brubaker has calculated that, at an overall revenue requirement
21 increase of \$200 million, setting the LTS revenue requirement at the cost

1 of service would result in a revenue requirement of \$128.1 million. See
2 Revised Schedule MEB-COS-7, page 3.

3 **Q. COMPARING THE TWO SCENARIOS ABOVE, IS MIEC PROPOSING A**
4 **RATE FOR LTS THAT IS BELOW THE SCHEDULE'S COST OF**
5 **SERVICE?**

6 A. Yes. MIEC's proposal to independently establish the rate level for LTS, at
7 an overall revenue requirement increase of \$200 million, would result in a
8 rate that is below cost of service, with LTS underpaying, as calculated by
9 Mr. Brubaker, by \$17.1 million, or 13 percent.

10 **Q. SHOULD THE COMMISSION APPROVE MIEC'S PROPOSAL TO**
11 **INDEPENDENTLY ESTABLISH THE RATE LEVEL FOR LTS?**

12 A. No. As I stated above, reducing the rates of one customer to the financial
13 detriment of all other rate classes results in rates that are not equitable.
14 Additionally, the Commission need look no further than Mr. Brubaker's
15 own testimony, in which he states:

16 "Q PLEASE EXPLAIN HOW EQUITY IS ACHIEVED
17 BY BASING RATES ON COST.

18 A. When rates are based on cost, each customer
19 pays what it costs the utility to provide service to that customer;
20 no more and no less. If rates are based on anything other than
21 cost factors, then some customers will pay the costs attributable
22 to providing service to other customers – which is inherently

1 inequitable." See Revised Direct Testimony of Maurice E.

2 Brubaker, page 33, lines 1 to 5.

3 **Q. WHAT IS YOUR RECOMMENDATION TO THE COMMISSION FOR**
4 **REVENUE ALLOCATION IN THIS DOCKET?**

5 A. The Commission should reject MIEC's proposed LTS revenue
6 responsibility shift as well as MIEC's proposal to establish a rate level for
7 LTS independent of the amount of the overall revenue increase and
8 without regard to the results of a particular cost of service study. The
9 Commission should reject the OPC and Staff revenue allocation proposals
10 and, in the alternative, adopt MIEC's 20 percent revenue neutral
11 adjustment with any overall change in revenues applied on an equal
12 percentage change after the adjustment is made.

13 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

14 A. Yes.

Steve W. Chriss

Manager, State Rate Proceedings

Wal-Mart Stores, Inc.

Business Address: 2001 SE 10th Street, Bentonville, AR, 72716-0550

Business Phone: (479) 204-1594

EXPERIENCE

July 2007 – Present

Wal-Mart Stores, Inc., Bentonville, AR

Manager, State Rate Proceedings

June 2003 – July 2007

Public Utility Commission of Oregon, Salem, OR

Senior Utility Analyst (February 2006 – July 2007)

Economist (June 2003 – February 2006)

January 2003 - May 2003

North Harris College, Houston, TX

Adjunct Instructor, Microeconomics

June 2001 - March 2003

Econ One Research, Inc., Houston, TX

Senior Analyst (October 2002 – March 2003)

Analyst (June 2001 – October 2002)

EDUCATION

2001

Louisiana State University

M.S., Agricultural Economics

1997-1998

University of Florida

Graduate Coursework, Agricultural Education
and Communication

1997

Texas A&M University

B.S., Agricultural Development

B.S., Horticulture

TESTIMONY

2010

Public Service Commission of Delaware Docket No. 09-414/09-276T: In the Matter of the Application of Delmarva Power & Light Company for an Increase in Electric Base Rates and Miscellaneous Tariff Charges.

2009

Virginia State Corporation Commission Case No. PUE-2009-00030: In the Matter of Appalachian Power Company for a Statutory Review of the Rates, Terms, and Conditions for the Provision of Generation, Distribution, and Transmission Services Pursuant to § 56-585.1 A of the Code of Virginia.

Public Service Commission of Utah Docket No. 09-035-15: In the Matter of the Application of Rocky Mountain Power for Approval of its Proposed Energy Cost Adjustment Mechanism.

Public Service Commission of Utah Docket No. 09-035-23: In the Matter of the Application of Rocky Mountain Power for Authority To Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations.

Midwest Energy Users Association
Exhibit SWC-1
Missouri Case No. ER-2010-0036

Colorado Public Utilities Commission Docket No. 09AL-299E: Re: The Tariff Sheets Filed by Public Service Company of Colorado with Advice Letter No. 1535 – Electric.

Arkansas Public Service Commission Docket No. 09-008-U: In the Matter of the Application of Southwestern Electric Power Company for Approval of a General Change in Rates and Tariffs.

Corporation Commission of the State of Oklahoma Docket No. PUD 200800398: In the Matter of the Application of Oklahoma Gas and Electric Company for an Order of the Commission Authorizing Applicant to Modify its Rates, Charges, and Tariffs for Retail Electric Service in Oklahoma.

Public Utilities Commission of Nevada Docket No. 08-12002: In the Matter of the Application by Nevada Power Company d/b/a NV Energy, filed pursuant to NRS §704.110(3) and NRS §704.110(4) for authority to increase its annual revenue requirement for general rates charged to all classes of customers, begin to recover the costs of acquiring the Bighorn Power Plant, constructing the Clark Peak, Environmental Retrofits and other generating, transmission and distribution plant additions, to reflect changes in cost of service and for relief properly related thereto.

New Mexico Public Regulation Commission Case No. 08-00024-UT: In the Matter of a Rulemaking to Revise NMPRC Rule 17.7.2 NMAC to Implement the Efficient Use of Energy Act.

Indiana Utility Regulatory Commission Cause No. 43580: Investigation by the Indiana Utility Regulatory Commission, of Smart Grid Investments and Smart Grid Information Issues Contained in 111(d) of the Public Utility Regulatory Policies Act of 1978 (16 U.S.C. § 2621(d)), as Amended by the Energy Independence and Security Act of 2007.

Louisiana Public Service Commission Docket No. U-30192 *Phase II (February 2009)*: Ex Parte, Application of Entergy Louisiana, LLC for Approval to Repower Little Gypsy Unit 3 Electric Generating Facility and for Authority to Commence Construction and for Certain Cost Protection and Cost Recovery.

South Carolina Public Service Commission Docket No. 2008-251-E: In the Matter of Progress Energy Carolinas, Inc.'s Application For the Establishment of Procedures to Encourage Investment in Energy Efficient Technologies; Energy Conservation Programs; And Incentives and Cost Recovery for Such Programs.

2008

Colorado Public Utilities Commission Docket No. 08A-366EG: In the Matter of the Application of Public Service Company of Colorado for approval of its electric and natural gas demand-side management (DSM) plan for calendar years 2009 and 2010 and to change its electric and gas DSM cost adjustment rates effective January 1, 2009, and for related waivers and authorizations.

Public Service Commission of Utah Docket No. 07-035-93: In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations, Consisting of a General Rate Increase of Approximately \$161.2 Million Per Year, and for Approval of a New Large Load Surcharge.

Indiana Utility Regulatory Commission Cause No. 43374: Petition of Duke Energy Indiana, Inc. Requesting the Indiana Utility Regulatory Commission Approve an Alternative Regulatory Plan for the Offering of Energy Efficiency, Conservation, Demand Response, and Demand-Side Management.

Public Utilities Commission of Nevada Docket No. 07-12001: In the Matter of the Application of Sierra Pacific Power Company for authority to increase its general rates charged to all classes of electric customers to reflect an increase in annual revenue requirement and for relief properly related thereto.

Louisiana Public Service Commission Docket No. U-30192 *Phase II*: Ex Parte, Application of Entergy Louisiana, LLC for Approval to Repower Little Gypsy Unit 3 Electric Generating Facility and for Authority to Commence Construction and for Certain Cost Protection and Cost Recovery.

Colorado Public Utilities Commission Docket No. 07A-420E: In the Matter of the Application of Public Service Company of Colorado For Authority to Implement and Enhanced Demand Side Management Cost Adjustment Mechanism to Include Current Cost Recovery and Incentives.

2007

Louisiana Public Service Commission Docket No. U-30192: Ex Parte, Application of Entergy Louisiana, LLC for Approval to Repower Little Gypsy Unit 3 Electric Generating Facility and for Authority to Commence Construction and for Certain Cost Protection and Cost Recovery.

Public Utility Commission of Oregon Docket No. UG 173: In the Matter of PUBLIC UTILITY COMMISSION OF OREGON Staff Request to Open an Investigation into the Earnings of Cascade Natural Gas.

2006

Public Utility Commission of Oregon Docket No. UE 180/UE 181/UE 184: In the Matter of PORTLAND GENERAL ELECTRIC COMPANY Request for a General Rate Revision.

Public Utility Commission of Oregon Docket No. UE 179: In the Matter of PACIFICORP, dba PACIFIC POWER AND LIGHT COMPANY Request for a general rate increase in the company's Oregon annual revenues.

Public Utility Commission of Oregon Docket No. UM 1129 *Phase II*: Investigation Related to Electric Utility Purchases From Qualifying Facilities.

2005

Public Utility Commission of Oregon Docket No. UM 1129 *Phase I Compliance*: Investigation Related to Electric Utility Purchases From Qualifying Facilities.

Public Utility Commission of Oregon Docket No. UX 29: In the Matter of QWEST CORPORATION Petition to Exempt from Regulation Qwest's Switched Business Services.

2004

Public Utility Commission of Oregon Docket No. UM 1129 *Phase I*: Investigation Related to Electric Utility Purchases From Qualifying Facilities.

ENERGY INDUSTRY PUBLICATIONS AND PRESENTATIONS

Chriss, S. (2006). "Regulatory Incentives and Natural Gas Purchasing – Lessons from the Oregon Natural Gas Procurement Study." Presented at the 19th Annual Western Conference, Center for Research in Regulated Industries Advanced Workshop in Regulation and Competition, Monterey, California, June 29, 2006.

Chriss, S. (2005). "Public Utility Commission of Oregon Natural Gas Procurement Study." Public Utility Commission of Oregon, Salem, OR. Report published in June, 2005. Presented to the Public Utility Commission of Oregon at a special public meeting on August 1, 2005.

Chriss, S. and M. Radler (2003). "Report from Houston: Conference on Energy Deregulation and Restructuring." USAEE Dialogue, Vol. 11, No. 1, March, 2003.

Chriss, S., M. Dwyer, and B. Pulliam (2002). "Impacts of Lifting the Ban on ANS Exports on West Coast Crude Oil Prices: A Reconsideration of the Evidence." Presented at the 22nd USAEE/IAEE North American Conference, Vancouver, BC, Canada, October 6-8, 2002.

Contributed to chapter on power marketing: "Power System Operations and Electricity Markets," Fred I. Denny and David E. Dismukes, authors. Published by CRC Press, June 2002.

Contributed to "Moving to the Front Lines: The Economic Impact of the Independent Power Plant Development in Louisiana," David E. Dismukes, author. Published by the Louisiana State University Center for Energy Studies, October 2001.

Dismukes, D.E., D.V. Mesyanzhinov, E.A. Downer, S. Chriss, and J.M. Burke (2001). "Alaska Natural Gas In-State Demand Study." Anchorage: Alaska Department of Natural Resources.



Print

State By State Information

Missouri Community Impact

Real Estate

As of January 2010, Walmart's presence in Missouri includes:

Missouri

Supercenters:	99
Discount Stores:	20
Neighborhood Markets:	0
Sam's Clubs:	16
Distribution Centers:	3

Average store size (national average)

Supercenter: 186,000 sq. ft. with approx. 142,000 items
Discount Store: 108,000 sq. ft. with approx. 120,000 items
Neighborhood Market: 42,000 sq. ft. with approx. 29,000 items
Sam's Club: 133,000 sq. ft. with approx. 5,500 items

People

- As of January 2010, the total number of Walmart associates in Missouri is 42,626.
- As of January 2010, the average wage for regular, full-time hourly associates in Missouri is \$11.63 per hour (Walmart Discount Stores, Supercenters, and Neighborhood Markets). Additionally, associates are eligible for performance-based bonuses.
- In recent years, Walmart has contributed four percent of an associate's eligible pay to their combined Profit Sharing and 401(k) Plan.

Suppliers

- In FYE 2009, Walmart spent \$7,129,528,251.00 for merchandise and services with 1,852 suppliers in the state of Missouri. As a result of Walmart's relationship with these suppliers, Walmart supports 99,810 supplier jobs in the state of Missouri.
- Supplier figures provided by Dun & Bradstreet.

Taxes and Fees

- Walmart collected on behalf of the state of Missouri more than \$510.4 million in sales taxes in FYE 2009.
- Walmart paid more than \$51.5 million in state and local taxes in the state of Missouri in FYE 2009.

Community Involvement

<http://walmartstores.com/FactsNews/StateByState/State.aspx?st=MO&print=true>

2/9/2010

Walmartstores.com: Missouri

Page 2 of 2

- In 2008, Walmart stores, Sam's Club locations and the Walmart Foundation gave more than \$9.7 million in cash and in-kind donations to local organizations in the communities they serve in the state of Missouri. Through additional funds donated by customers, and Walmart and Sam's Club associates throughout the state, the retailer's contributions in Missouri totaled more than \$12.2 million.

Midwest Energy Users Association
Exhibit SWC-3
Missouri Case No. ER-2010-0036

		Current LGS/SP Rate Payments Above Cost of Service	
Party			
(1)	MIEC	\$	84,603,000
(2)	Staff (4CP)	\$	73,663,785
(3)	Staff (Capacity Utilization)	\$	72,306,820
(4)	AmerenUE	\$	64,791,000
(5)	OPC (Avg. & 4CP Production)	\$	28,001,742
(6)	OPC (TOU Production)	\$	22,896,370

Sources:

- (1) Revised Schedule MEB-COS-5
- (2) Schedule MSS-1
- (3) Schedule MSS-2
- (4) Schedule WMW-E1
- (5) and (6) Kind Direct Attachment A