

STAFF REPORT

CLASS COST OF SERVICE

APPENDIX 1

Staff Credentials

THE EMPIRE DISTRICT ELECTRIC COMPANY, d/b/a Liberty

CASE NO. ER-2021-0312

Jefferson City, Missouri November 2021

Sarah L.K. Lange

I received my J.D. from the University of Missouri, Columbia, in 2007, and am licensed to practice law in the State of Missouri. I received my B.S. in Historic Preservation from Southeast Missouri State University, and took courses in architecture and literature at Drury University. Since beginning my employment with the MoPSC I have taken courses in economics through Columbia College and courses in energy transmission through Bismarck State College, and have attended various trainings and seminars, indicated below.

I began my employment with the Commission in May 2006 as an intern in what was then known as the General Counsel's Office. I was hired as a Legal Counsel in September 2007, and was promoted to Associate Counsel in 2009, and Senior Counsel in 2011. During that time my duties consisted of leading major rate case litigation and settlement, and presenting Staff's position to the Commission, and providing legal advice and assistance primarily in the areas of depreciation, cost of service, class cost of service, rate design, tariff issues, resource planning, accounting authority orders, construction audits, rulemakings and workshops, fuel adjustment clauses, document management and retention, and customer complaints.

In July 2013 I was hired as a Regulatory Economist III in what is now known as the Tariff/Rate Design Department. In this position my duties include providing analysis and recommendations in the areas of RTO and ISO transmission, rate design, class cost of service, tariff compliance and design, and regulatory adjustment mechanisms and tariff design. I also continue to provide legal advice and assistance regarding generating station and environmental control construction audits and electric utility regulatory depreciation. I have also participated before the Commission under the name Sarah L. Kliethermes.

Presentations

Midwest Energy Policy Series – Impact of ToU Rates on Energy Efficiency (August 14, 2020) Billing Determinants Lunch and Learn (March 27, 2019)

Support for Low Income and Income Eligible Customers, Cost-Reflective Tariff Training, in cooperation with U.S.A.I.D. and NARUC, Addis Ababa, Ethiopia (February 23-26, 2016)

Fundamentals of Ratemaking at the MoPSC (October 8, 2014)

Ratemaking Basics (Sept. 14, 2012)

Participant in Missouri's Comprehensive Statewide Energy Plan working group on Energy Pricing and Rate Setting Processes.

Relevant Trainings and Seminars

Testimony and Staff Memoranda

<u>Company</u>	<u>Case No.</u>
The Empire District Electric Company d/b/a Liberty In the Matter of the Request of The Empire District Electric Company Authority to File Tariffs Increasing Rates for Electric Service Provi its Missouri Service Area	•
Union Electric Company d/b/a Ameren Missouri In the Matter of Union Electric Company d/b/a Ameren Missouri's Tar Revenues for Electric Service	ER-2021-0240 riffs to Adjust its
Ameren Transmission Company of IllinoisEA-2021-0087In the Matter of the Application of Ameren Transmission Company of Illinois for a Certificate of Public Convenience and Necessity to Construct, Install, Own, Operate, Maintain, and Otherwise Control and Manage a 138 kV Transmission Line and associated facilities in Perry and Cape Girardeau Counties, Missouri	

<u>Company</u>	Case No.
Evergy Affiliates In the Matter of the Application of Evergy Metro, Inc. d/b Evergy Missouri West, Inc. d/b/a Evergy Missouri We Electrification Portfolio	
Spire Missouri, Inc. In the Matter of Spire Missouri Inc.'s d/b/a Spire Request General Rate Increase for Natural Gas Service Provide Service Areas	
Union Electric Company d/b/a Ameren Missouri In the Matter of the Request of Union Electric Company of Surge Protection Program	ET-2021-0082 d/b/a Ameren for Approval of its
Union Electric Company d/b/a Ameren Missouri In the Matter of the Request of Union Electric Company of Implement the Delivery Charge Adjustment for the 1s September 1, 2019 and ending August 31, 2020	
The Empire District Electric Company In the Matter of The Empire District Electric Company Transportation Electrification Portfolio for Electric Cu Area	
The Empire District Electric Company In the Matter of The Empire District Electric Company for Electric Service	ER-2019-0374 y's Tariffs to Increase Its Revenues
Union Electric Company d/b/a Ameren Missouri In the Matter of of Union Electric Company d/b/a Am Its Revenues for Electric Service	ER-2019-0335 eren Missouri's Tariffs to Decrease
KCP&L Greater Missouri Operations Company In the Matter of KCP&L Greater Missouri Operations to Implement Rate Adjustments Required by 4 CSR 24 Approved Fuel and Purchased Power Cost Recovery M	40-20.090(8) And the Company's
Union Electric Company d/b/a Ameren Missouri In the Matter of of Union Electric Company d/b/a Am Its Revenues for Natural Gas Service	GR-2019-0077 eren Missouri's Tariffs to Increase

<u>Company</u>	<u>Case No.</u>
Union Electric Company d/b/a Ameren Missouri In the Matter of the Application of Union Electric Company d/b Revised Tariff Sheets	ET-2019-0149 D/a Ameren Missouri
The Empire District Electric Company In the Matter of The Empire District Electric Company's Revise Rider Tariff Sheets	ET-2019-0029 ed Economic Development
The Empire District Electric Company In the Matter of a Proceeding Under Section 393.137 (SB 564) Rates of The Empire District Electric Company	ER-2018-0366 to Adjust the Electric
Union Electric Company d/b/a Ameren Missouri In the Matter of the Application of Union Electric Company d/b Permission and Approval and a Certificate of Public Convenien Authorizing it to Construct a Wind Generation Facility	
Kansas City Power & Light Company KCP&L Greater Missouri Operations Company In the Matter of Kansas City Power & Light Company's Re Implement a General Rate Increase for Electric Service	ER-2018-0145 ER-2018-0146 equest for Authority to
Union Electric Company d/b/a Ameren Missouri In the Matter of the Application of Union Electric Company d/b Approval of Efficient Electrification Program	ET-2018-0132 D/a Ameren Missouri for
Union Electric Company d/b/a Ameren Missouri In the Matter of the Application of Union Electric Company d/b Approval of 2017 Green Tariff	ET-2018-0063 D/a Ameren Missouri for
Laclede Gas Company Laclede Gas Company d/b/a Missouri Gas Energy In the Matter of Laclede Gas Company's Request to Increas Service, In the Matter of Laclede Gas Company d/b/a Missouri C Increase Its Revenue for Gas Service.	
Kansas City Power & Light Company In the Matter of Kansas City Power & Light Company's Demand Rate Adjustment And True-Up Required by 4 CSR 240-3.163(8	
Kansas City Power & Light Company In the Matter of Kansas City Power & Light Company's Demand Rate Adjustment And True-Up Required by 4 CSR 240-3.163(8	

Company	<u>Case No.</u>
KCP&L Great Missouri Operations Company In the Matter of KCP&L Greater Missouri Operations Company's An Tariff Filing	ET-2017-0097 nnual RESRAM
Grain Belt Express Clean Line, LLC In the Matter of the Application of Grain Belt Express Clean Line of Convenience and Necessity Authorizing It to Construct, Ov Manage, and Maintain a High Voltage, Direct Current Trans Associated Converter Station Providing an Interconnection Montgomery 345 kV Transmission Line	wn, Operate, Control, mission Line and an
Kansas City Power & Light Company In the Matter of Kansas City Power & Light Company's Demand Rate Adjustment And True-Up Required by 4 CSR 240-3.163(8)	ER-2016-0325 Side Investment Rider
Kansas City Power & Light Company In the Matter of Kansas City Power & Light Company's Req Implement A General Rate Increase for Electric Service	ER-2016-0285 uest for Authority to
Union Electric Company d/b/a Ameren Missouri In the Matter of Union Electric Company d/b/a Ameren Missouri Approval and a Certificate of Public Convenience and Necessity Pilot Subscriber Solar Program and File Associated Tariff	
Union Electric Company d/b/a Ameren Missouri In the Matter of Union Electric Company d/b/a Ameren Missouri' Revenues for Electric Service	ER-2016-0179 s Tariff to Increase Its
KCP&L Great Missouri Operations Company In the Matter of KCP&L Greater Missouri Operations Company's to Implement a General Rate Increase for Electric Service	ER-2016-0156 Request for Authority
Empire District Electric Company In the Matter of The Empire District Electric Company's Req Implement a General Rate Increase for Electric Service	ER-2016-0023 Juest for Authority to
Ameren Transmission Company of Illinois In the Matter of the Application of Ameren Transmission Compar Relief or, in the Alternative, a Certificate of Public Conver Authorizing it to Construct, Install, Own, Operate, Maintain and O Manage a 345,000-volt Electric Transmission Line from Palmyra Border and an Associated Substation Near Kirksville, Missouri	nience and Necessity Otherwise Control and

Company	<u>Case No.</u>
Ameren Transmission Company of Illinois In the Matter of the Application of Ameren Transmission Company Relief or, in the Alternative, a Certificate of Public Convent Authorizing it to Construct, Install, Own, Operate, Maintain and O Manage a 345,000-volt Electric Transmission Line in Marion Cou Associated Switching Station Near Palmyra, Missouri	ience and Necessity therwise Control and
Union Electric Company d/b/a Ameren Missouri In the Matter of Union Electric Company d/b/a Ameren M to Implement Regulatory Changes in Furtherance of Energy Ef by MEEIA	
Kansas City Power & Light Company In the Matter of Kansas City Power & Light Company's Requ Implement a General Rate Increase for Electric Service	ER-2014-0370 test for Authority to
Empire District Electric Company In the Matter of The Empire District Electric Company for Auth Increasing Rates for Electric Service Provided to Customers in the Service Area	•
Union Electric Company d/b/a Ameren Missouri City of O'Fallon, Missouri, and City of Ballwin, Missouri, Con Electric Company d/b/a Ameren Missouri, Respondent	EC-2014-0316 mplainants v. Union
Union Electric Company d/b/a Ameren Missouri In the Matter of Union Electric Company d/b/a Ameren Missouri's Revenues for Electric Service	ER-2014-0258 Tariff to Increase Its
Union Electric Company d/b/a Ameren Missouri Noranda Aluminum, Inc., et al., Complainants, v. Union Electric Co Missouri, Respondent	EC-2014-0224 ompany d/b/a Ameren
Grain Belt Express Clean Line, LLC In the Matter of the Application of Grain Belt Express Clean Line of Convenience and Necessity Authorizing It to Construct, Ow Manage, and Maintain a High Voltage, Direct Current Transn Associated Converter Station Providing an Interconnection of Montgomery 345 kV Transmission Line	n, Operate, Control, nission Line and an
KCP&L Great Missouri Operations Company In the Matter of KCP&L Greater Missouri Operations Compan Authority to Establish a Renewable Energy Standard Rate Adjustm	

<u>Company</u>	Case No.
Kansas City Power & Light Company In the Matter of Kansas City Power & Light Company's Filing for Side Programs and for Authority to Establish A Demand-Side Mechanism	11
Veolia Energy Kansas City, Inc. In the Matter of Veolia Energy Kansas City, Inc. for Authority to Rates	HR-2014-0066 File Tariffs to Increase

APPENDIX 1 Case No. ER-2021-0312 Page 7 of 7