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Transmission Costs; Storm Reserve  
Witness: Ryan Mulvany  
Type of Exhibit: Direct Testimony  
Sponsoring Party: Evergy Missouri Metro  
Case No.: ER-2026-0143  
Date Testimony Prepared: February 6, 2026

**MISSOURI PUBLIC SERVICE COMMISSION**

**CASE NO.: ER-2026-0143**

**DIRECT TESTIMONY**

**OF**

**RYAN MULVANY**

**ON BEHALF OF**

**EVERGY MISSOURI METRO**

**Kansas City, Missouri**

**February 2026**

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**DIRECT TESTIMONY**

**OF**

**RYAN MULVANY**

**Case No. ER-2026-0143**

1   **I.    INTRODUCTION**

2   **Q:    Please state your name and business address.**

3   A:    My name is Ryan P. Mulvany. My business address is 1200 Main, Kansas City, Missouri  
4       64105.

5   **Q:    By whom and in what capacity are you employed?**

6   A:    I am employed by Evergy Metro, Inc. and serve as Vice President Distribution – Power  
7       Delivery Administration for Evergy Metro, Inc. d/b/a as Evergy Missouri Metro (“Evergy  
8       Missouri Metro,” “EMM,” or the “Company”), Evergy Missouri West, Inc. d/b/a Evergy  
9       Missouri West (“Evergy Missouri West”), Evergy Metro, Inc. d/b/a Evergy Kansas Metro  
10      (“Evergy Kansas Metro”), and Evergy Kansas Central, Inc. and Evergy South, Inc.,  
11      collectively d/b/a as Evergy Kansas Central (“Evergy Kansas Central”) the operating  
12      utilities of Evergy, Inc. (“Evergy”).

13   **Q:    Who are you testifying for?**

14   A:    I am testifying on behalf of Evergy Missouri Metro.

15   **Q:    What are your responsibilities?**

16   A:    My responsibilities include oversight of construction, operation, and maintenance  
17      functions for distribution throughout Evergy, Inc.’s jurisdictional territories. This includes  
18      the execution of distribution projects identified as part of Evergy’s capital plan, as well as  
19      all customer outage restoration field activities.

1    **Q:     Please describe your education, experience and employment history.**

2    A:     I received a bachelor's degree with a major in Business Administration from University of  
3           Kansas in 2001 and a master's degree in business administration in 2006. I began my  
4           career as a Staff Auditor for the Kansas Corporation Commission ("KCC") in 2001. I have  
5           worked for Evergy (including one of its predecessors, KCP&L) since 2003. During my  
6           tenure with the Company, I have gained broad experience across many functions in both  
7           administrative areas and utility operations. My present position is Vice President,  
8           Distribution, which includes responsibility for all distribution plant and operations.

9    **Q:     Have you previously testified in a proceeding at the Missouri Public Service**  
10       **Commission ("PSC" or "Commission") or before any other utility regulatory agency?**

11   A:     Yes, I have previously testified before the PSC in Evergy Missouri West's most recent rate  
12       case No. ER-2024-0189.

13   **Q:     What is the purpose of your direct testimony?**

14   A:     My testimony (1) describes EMM's distribution systems; (2) identifies and discusses  
15       reliability performance; (3) describes specific challenges to maintaining and/or improving  
16       EMM's distribution system reliability; (4) explains our distribution system investment  
17       strategy and the underlying process for selecting projects based on affordability and  
18       maximizing customer value; (5) identifies the major investments and programs that are the  
19       product of this strategic process; (6) discusses EMM's external review process for its  
20       distribution assets and urges approval of a storm reserve for EMM.

1    **II.    DISTRIBUTION SYSTEM: MAGNITUDE, COMPONENTS, & PERFORMANCE**

2    **Q:    Please describe the major components of Evergy Missouri Metro’s distribution**  
3        **system.**

4    A:    Evergy Missouri Metro’s distribution system includes approximately 5,730 line-miles,  
5        145,685 distribution poles, 42,563 overhead distribution transformers, and 28,972  
6        underground distribution transformers. EMM serves more than 313,000 retail customers.

7    **Q:    What is the average age of EMM’s distribution assets?**

8    A:    **Table 1** below shows the average age of essential asset types (conductors, poles, and  
9        transformers) for EMM, as well as the expected lives of those asset types.

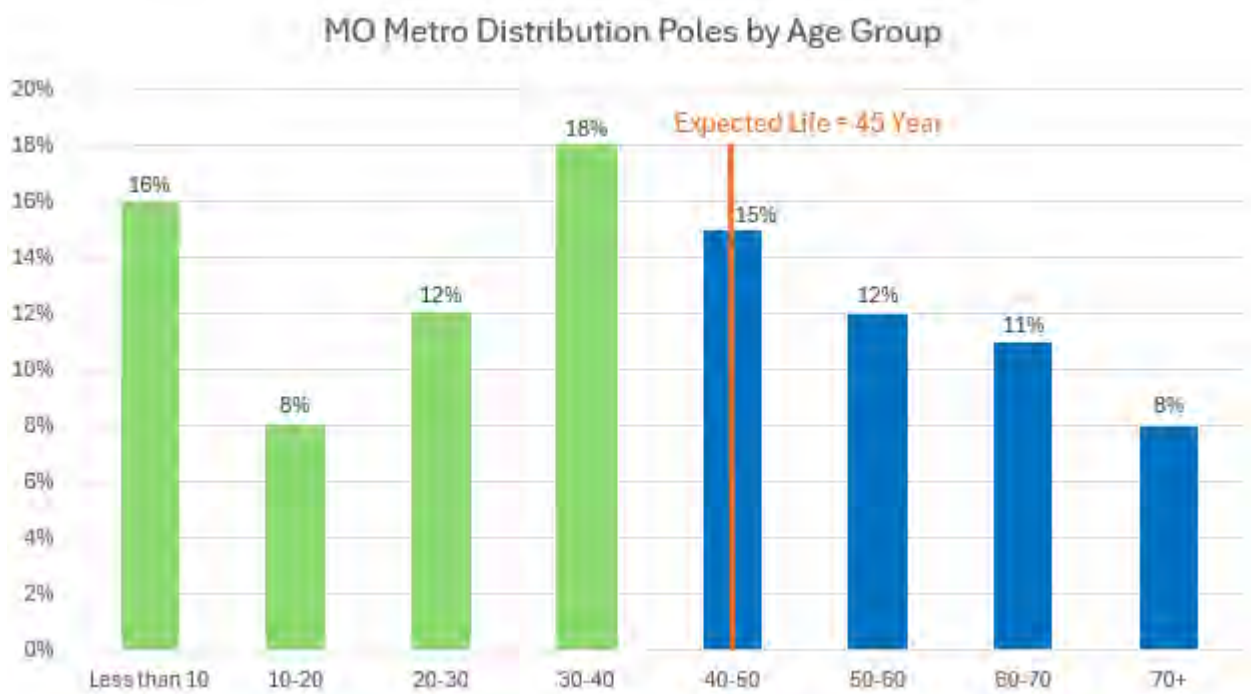
10        **Table 1: Average Age and Expected Life of Key Asset Types for EMM**

| Asset Type               | Average Age (Years) | Expected Life (Years) |
|--------------------------|---------------------|-----------------------|
| Overhead Conductors      | 36                  | 30                    |
| Underground Conductors   | 24                  | 30                    |
| Poles                    | 37                  | 40-45                 |
| Overhead Transformer     | 30                  | 20                    |
| Underground Transformers | 29                  | 20                    |

11        **Figure 1** below contains a more granular display of the age of distribution poles by a 10-  
12        year age grouping.

1

**Figure 1: Missouri Metro Distribution Pole Age Grouping**



2

3 **Q: Does the age of key distribution assets affect reliability of performance?**

4 A: Yes. A common characteristic of all asset classes is that the rate of failure increases  
5 dramatically as they age, ultimately occurring at an exponential rate. An illustration of an  
6 exponential failure curve is displayed in **Figure 2** below.

1

**Figure 2: Failure Curve****Representative Exponential  
Curve Failure Model**

2

3 To avoid the negative age-driven impacts on system reliability, assets should be replaced  
4 at a pace that stays ahead of their respective failure curves. Accomplishing this objective  
5 in a manner that is consistent with EMM's focus on affordability and maximizing customer  
6 value is an important element of our distribution system investment strategy.

7 **Q: Historically, has Evergy Missouri Metro's investment in distribution assets been**  
8 **adequate to address the problem of aging distribution infrastructure?**

9 A: EMM's level of investment in distribution assets has not kept pace with the aging  
10 distribution infrastructure. As shown in **Table 1**, the average age of many key distribution  
11 assets is beyond the expected lives of those assets.

**III. RELIABILITY PERFORMANCE MEASURES AND CHALLENGES**

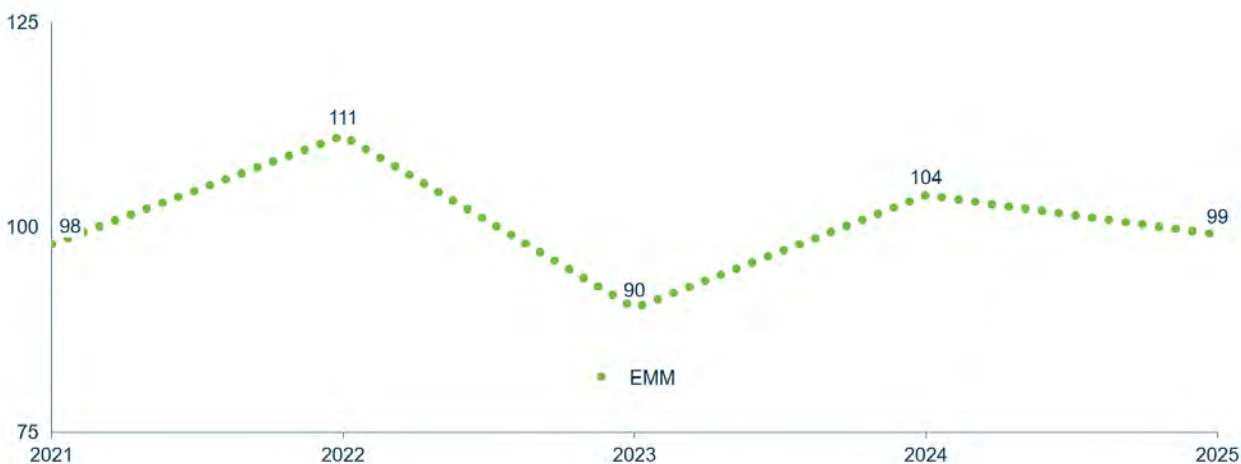
**Q: What industry metrics are generally utilized to assess an electric utility’s reliability performance?**

A: The most common industry metric used to track a utility's reliability performance is the System Average Interruption Duration Index (“SAIDI”). SAIDI measures the total duration of the average customer interruption. SAIDI reflects both the frequency and duration of service interruptions, its two primary components are the Customer Average Interruption Duration Index (“CAIDI”) and the System Average Interruption Frequency Index (“SAIFI”). CAIDI measures the average time to restore a service and SAIFI measures how often customers, on average, experience a sustained service interruption over a predefined period. Multiplying CAIDI and SAIFI generates the Company’s SAIDI which provides a comprehensive view of the customer experience.

**Q: What are the historical reliability metrics for Evergy Missouri Metro?**

A: Historical SAIDI, CAIDI, and SAIFI performance for Evergy Missouri Metro are shown in **Figure 3** below:

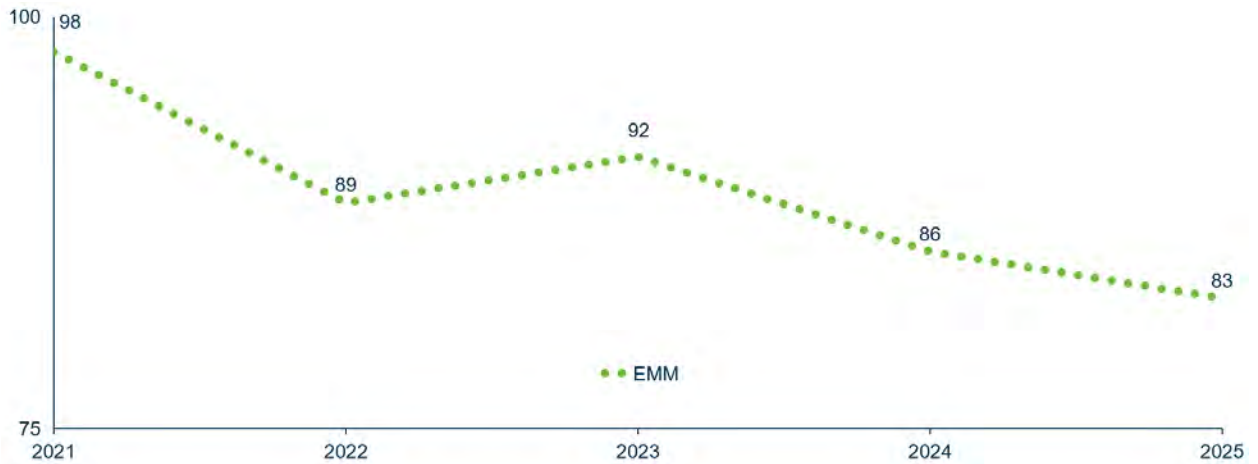
**Figure 3: Historical IEEE Normalized SAIDI**





1

### Historical IEEE Normalized CAIDI

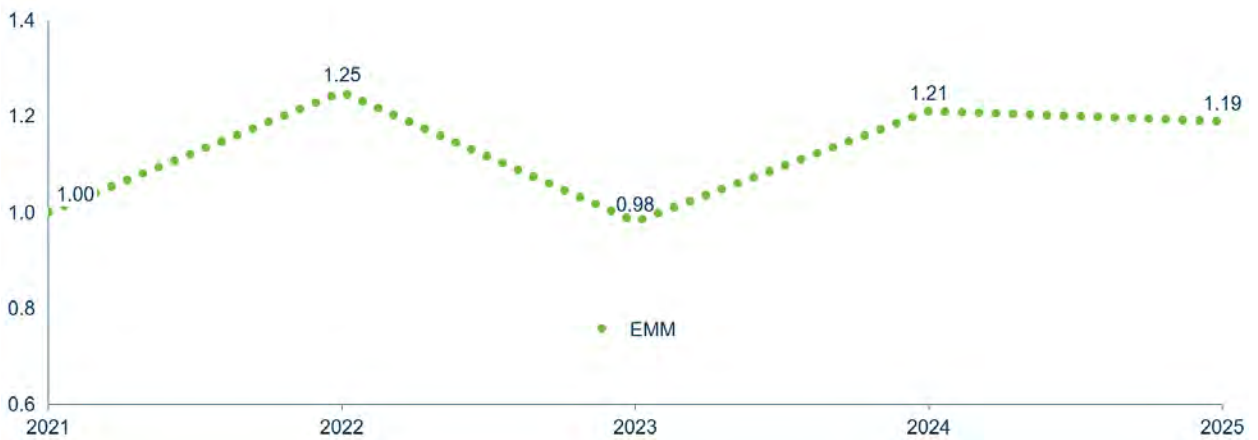


2

3

4

### Historical IEEE Normalized SAIFI



5

6 **Q: What are the historical reliability metrics for Evergy Missouri Metro compared to**  
7 **IEEE benchmarking?**

8 **A:** Historical SAIDI, CAIDI, and SAIFI performance for Evergy Missouri Metro compared  
9 to IEEE benchmarking is shown in the **Figure 4** below:

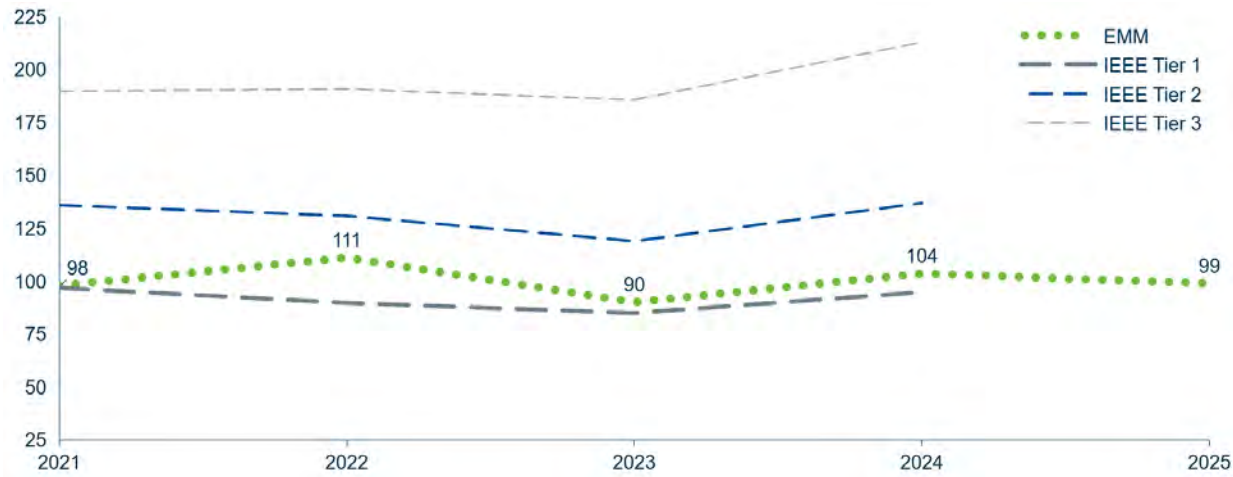
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**Figure 4: Historical IEEE Normalized SAIDI Comparison**

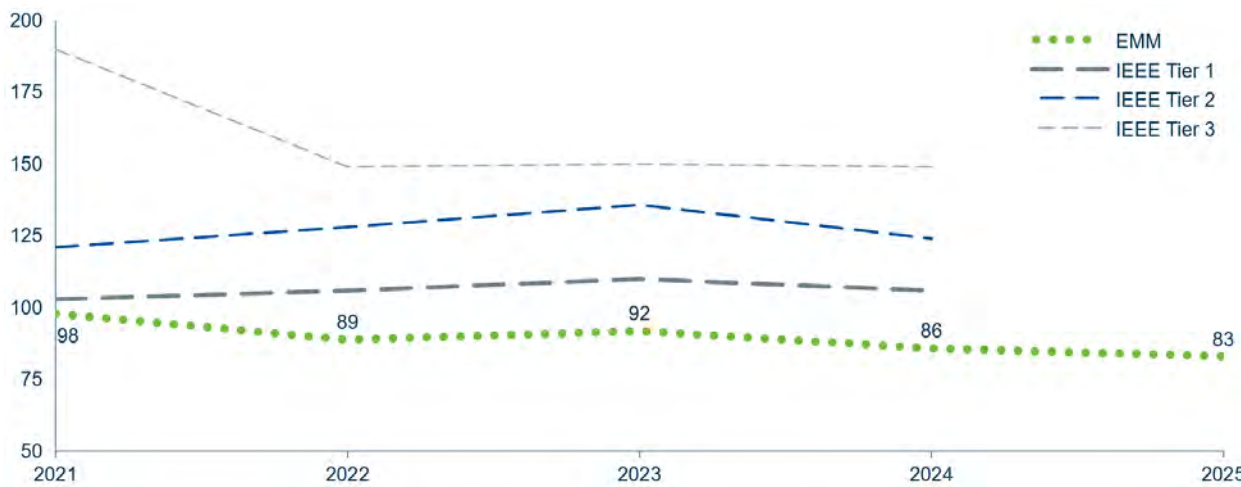
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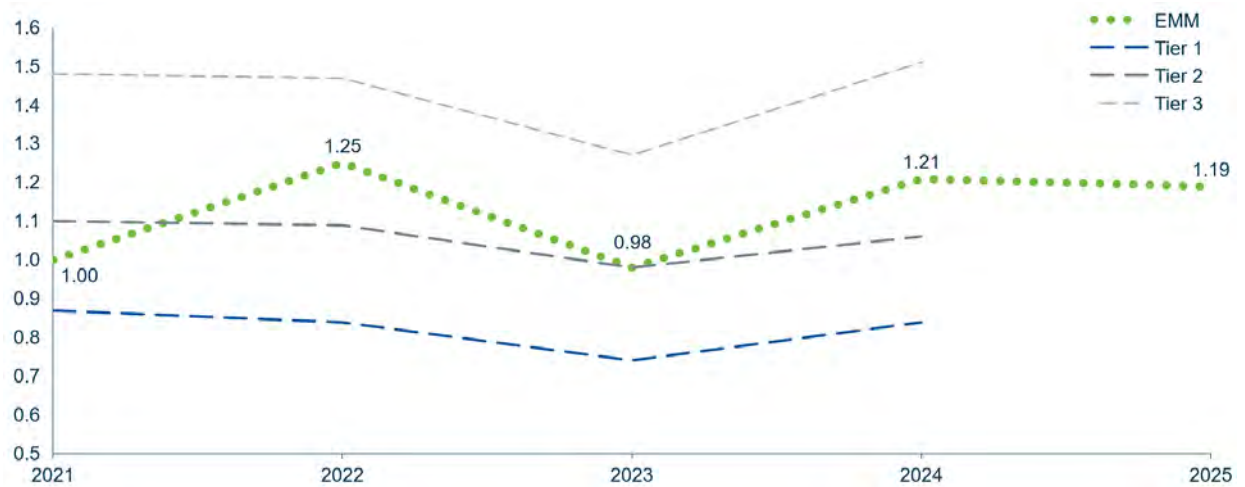


**Historical IEEE Normalized CAIDI Comparison**



1

## Historical IEEE Normalized SAIFI Comparison



2

3 **Q: How has EMM's SAIDI performance compared historically with the industry**  
 4 **generally?**

5 A: Reliability benchmarking shows that EMM's SAIDI performance has consistently  
 6 demonstrated strong results when compared to the industry at large. EMM has remained  
 7 within Tier 2 normalized SAIDI performance levels compared to peer utilities over the past  
 8 five years, and at times trended towards Tier 1.

9 **Q: How has EMM's CAIDI performance compared historically with the industry**  
 10 **generally?**

11 A: Reliability benchmarking shows that EMM's CAIDI performance has consistently  
 12 demonstrated exemplary results when compared to the industry at large. EMM has  
 13 delivered Tier 1 performance over the past five years, which represents the best-performing  
 14 utilities in the industry.

1 **Q: How has EMM's SAIFI performance compared historically with the industry**  
2 **generally?**

3 A: Reliability benchmarking shows that EMM's SAIFI performance has been less favorable  
4 than its CAIDI performance historically. EMM's SAIFI has fluctuated over the past five  
5 years, alternating between Tier 2 and Tier 3 performance levels.

6 **Q: What trends do you draw from these metrics?**

7 A: Two trends emerge from comparing EMM's CAIDI, SAIFI, and SAIDI performance over  
8 the last five years. First, EMM has consistently demonstrated strong performance in  
9 limiting the duration of outages, as reflected in its CAIDI performance. EMM's superior  
10 restoration time can largely be attributed to the urban configuration which allows for  
11 shorter geographical distances to travel as well as manpower and grid flexibility. Second,  
12 while customers are experiencing shorter outage durations, SAIFI indicates that customers  
13 are experiencing more frequent outages. This variability shows that the frequency of  
14 interruptions has been more challenging to control. Even though SAIFI performance has  
15 historically been Tier 2 or Tier 3, EMM's top-tier CAIDI performance mitigates that  
16 impact of these interruptions, resulting in a strong overall reliability performance. These  
17 trends highlight the importance of continued investment hardening the grid to withstand  
18 major storm impacts and proactive aging asset replacement.

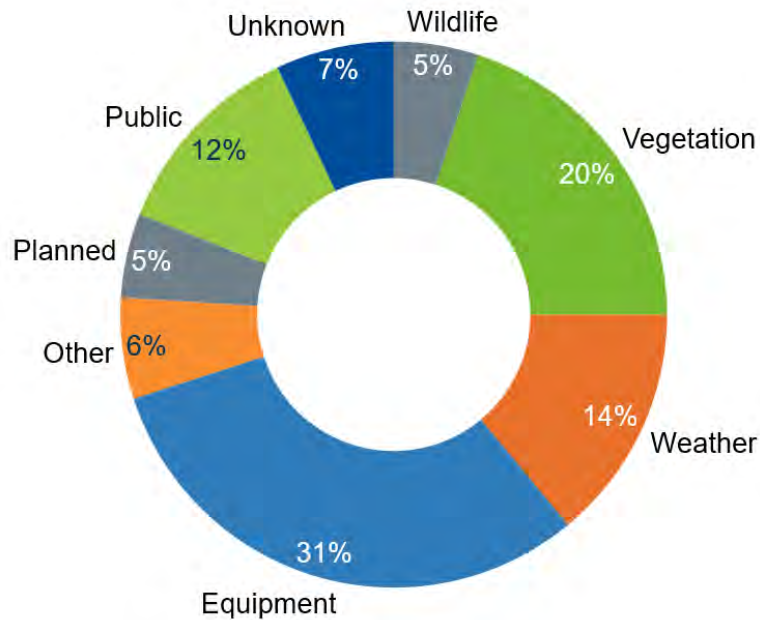
19 **Q: What are the most significant factors affecting Evergy Missouri Metro's reliability**  
20 **performance?**

21 A: There are a number of factors that affect the Company's reliability performance. As  
22 discussed, the age of assets is a significant factor. Other significant factors include weather,  
23 vegetation management, asset condition and maintenance, response times, and various

1 impacts from the public and wildlife. **Figure 5** below shows the relative percentage of  
2 customer outages by cause for EMM in the past five years.

3 **Figure 5: Drivers of Customer Outage by Cause – 5 Year Average**

4 Institute of Electrical and Electronics Engineers (IEEE) normalized percent of EMM SAIFI



5

6 **Q: Are there any new additional factors affecting EMM’s reliability performance since**  
7 **its last rate case No. ER-2022-0129?**

8 A: There have been no new factors affecting EMM’s reliability performance since its last rate  
9 case, No. ER-2022-0129. As discussed by Zac Gladhill, Darrin Ives, and Kevin Gunn,  
10 while large load customers, such as data centers, have emerged as significant contributors  
11 to overall system demand and can impact the broader transmission grid, these customers  
12 have not introduced any adverse effects on system reliability.

1 **Q: What specific challenges do you perceive in maintaining and strategically improving**  
2 **EMM's system reliability and overall quality of service?**

3 A: From the distribution perspective there are three broad challenges the Company must  
4 address to continue meeting the reliability and service expectations of EMM's customers:  
5 (1) managing and replacing aging infrastructure; (2) improving EMM's ability to withstand  
6 more severe weather patterns; (3) efficiently deploying new cost-effective technologies  
7 that enhance outage performance and improve our predictive maintenance capabilities.  
8 EMM's ability to meet these challenges is largely investment dependent.

9 **IV. DISTRIBUTION SYSTEM INVESTMENT STRATEGY & PROCESS**

10 **Q: Please describe EMM's asset management strategy.**

11 A: EMM has a systematic annual investment planning process that the Company utilizes to  
12 develop its updated capital investment plan. Identification of specific distribution  
13 investments is also part of EMM's ongoing budget planning process. This investment  
14 planning is summarized in the chart attached as **Schedule RM-1**.

15 **Q: How are these projects prioritized?**

16 A: EMM's asset management strategy is to minimize or prevent customer outages by  
17 identifying high-impact assets that can be maintained or replaced prior to failure. Ranking  
18 methodologies have been developed based on data and analytics to support the  
19 identification of lines, circuits, laterals, substations, and individual assets at risk. These  
20 methodologies utilize asset data, such as age, manufacturer model, and conditions, gathered  
21 through inspections and testing, historical outage information, and various other inputs.  
22 Risk scores are used to prioritize individual asset replacement and as inputs to prioritize  
23 larger capital projects. Projects can have a variety of benefits, from improving system  
24 resiliency through the addition of contingency options to replacing aged assets. Projects

1 are scored across several differently weighted value dimensions to create an overall score  
2 that can be used to gauge the relative benefits provided by various multi-faceted projects.

3 The benefit categories used in calculating these scores are outlined below:

- 4       ▪ Customer reliability: The Customer Reliability score is based on a  
5               composite of Asset Criticality, Health and Risk, Power Quality Impacts,  
6               Risk of Potential Overload, and Availability of Contingency. Transmission  
7               projects also incorporate the benefits of relieving congestion.
- 8       ▪ Public Impact: The Public Impact score includes potential benefits for  
9               critical customers or mitigation of public impact risks (e.g., environmental  
10              events).
- 11      ▪ Employee Benefits: The Employee Benefit score focuses on reducing  
12              employee safety risk and improving workforce productivity.
- 13      ▪ Growth & Technology: The Growth & Technology score measures the  
14              potential benefits of implementing new, strategic technologies, such as  
15              automation and AI, or supporting initiatives in some way (e.g., conversion  
16              to standard voltages).
- 17      ▪ Financial: The Financial score measures the net present value revenue  
18              requirement (“NPVRR”) and net income. These financial metrics are still  
19              being refined and do not currently impact the relative score of distribution  
20              projects because they essentially offset each other. Fundamentally, they are  
21              meant to represent the customer cost impact (revenue requirement) and the  
22              net income impact of capital expenditures.

1   **Q:   Please describe the major program initiatives directed toward economically**  
2       **improving distribution system reliability that are the product of Evergy Missouri**  
3       **Metro’s annual planning process.**

4   **A:**   There are multiple programs that support improving distribution system reliability:

5           ▪     Lateral Improvement Program: This program targets aging infrastructure  
6                   and excessive lateral outage events as well as customer complaints related  
7                   to those events. A risk-based investment model (AssetLens) was developed  
8                   to identify overhead distribution primary conductor and poles for  
9                   replacement. The model uses several sources of data including asset  
10                  characteristics, asset condition, and historical outage information.

11          ▪     Wood Pole Life Extension and Replacement Program: This program  
12                  focuses on wood pole replacement or reinforcement based on the results of  
13                  intrusive wood pole inspections. These inspections are on a 12-year cycle.  
14                  The intrusive inspection includes ground line inspection via soil excavation,  
15                  bore/plug, and chemical treatment. This program improves the reliability  
16                  and resiliency of EMM’s system by replacing poles identified as having an  
17                  increased risk of failure.

18          ▪     The Proactive Cable Replacement/Rehabilitation Program: This program  
19                  targets directed buried underground residential distribution (“URD”)  
20                  primary cables that are identified as having an elevated risk of failure based  
21                  on historical cable failure analysis. The program targets high-risk URD  
22                  cables based on age, condition, performance, and various other factors.  
23                  High-risk cable segments are evaluated using partial discharge testing or



1 cable injections to determine the cable's condition. Cable segments are  
2 selected for replacement based on the results of these tests. Replacement of  
3 high-risk cable segments prevents failures on the system and reduces  
4 customer outage minutes.

- 5 ■ The Manhole Vault Top Replacement Program: This program focuses on  
6 degraded underground manhole ceilings identified during detailed manhole  
7 inspections. Replacement of degraded manhole vault tops prevents damage  
8 to installed underground electrical equipment and reduces public safety  
9 concerns.

- 10 ■ The Network Rehabilitation Program: This program uses EMM's  
11 knowledge and results from the detailed manhole inspections to identify  
12 structures for replacement or remediation. EMM uses an independent  
13 contractor who is an expert in manhole restoration and high-voltage  
14 electrical repairs. The work is prioritized based on the greatest risk to  
15 worker/public safety and impact to customer reliability.

- 16 ■ The High Outage Count Customers Program: This program, also known as  
17 the "Worst Performing Circuit" program, is a circuit-based program that  
18 addresses service reliability issues associated with customers experiencing  
19 high outage counts under Commission standards. EMM identifies high  
20 outage count customers, investigates their outage events, and develops  
21 solutions to improve their circuit reliability. Analyzing annual outage  
22 management system records and field inspection results assists in

1 understanding root causes and ensuing action required to mitigate future  
2 incidents.

3       ▪ The Customers Experiencing Multiple Interruptions (“CEMI”)  
4 Improvement Program: This program focuses on making repairs and  
5 improvements for customers experiencing six or more interruptions over a  
6 12-month period. Interruption cause code data is analyzed to determine the  
7 root causes and appropriate corrective actions required to mitigate future  
8 incidents.

9       ▪ The Feeder Improvement Program: This program was launched in 2022.  
10 This program targets high-risk feeder segments identified through data  
11 driven tools like AssetLens. Corrective actions that will be considered  
12 include undergrounding, rebuilding, and reconductoring.

13 **Q: How have EMM customers benefited from increased investment in distribution**  
14 **assets?**

15 A: There will be multiple customer benefits from increased distribution investment.  
16 As discussed by Darrin Ives, these benefits include lower operating costs, upgraded system  
17 visibility for quicker outage response times, and improved asset data quality to enable  
18 predictive maintenance (e.g., systematic and timely replacement of aging infrastructure),  
19 and reducing energy losses experience in older equipment and assets.

20 **V. STORM RESERVE**

21 **Q: Is EMM proposing the establishment of a storm reserve?**

22 A: Yes. The reserve would provide a systematic method to collect revenues to be used for  
23 extraordinary storm operating and maintenance expenses. The adequacy of the reserve

1 would be reviewed in each general rate proceeding. In this proceeding, the Company is  
2 requesting to establish a storm reserve for EMM.

3 **Q: How does the storm reserve benefit customers and the utility?**

4 A: The reserve benefits customers by smoothing major storm expenses year-over-year for  
5 recovery in rates over time. This smoothing of storm expenses creates less rate volatility  
6 from rate case to rate case and helps stabilize the cost of these events in customer rates.  
7 The unpredictable nature of storms and the amount of destruction they cause create  
8 volatility in expenses. A storm reserve helps flatten the effect of these events in customer  
9 rates. The reserve also eliminates the possibility of the Company over-collecting for storm  
10 costs if the actual costs of storm damage are lower than what has been established in rates.  
11 This is done through evaluation in each general rate case of available storm reserves  
12 remaining as compared to expected requirements in determining annual amounts to be  
13 included in rates to maintain adequate reserves. Similarly, the utility benefits from the  
14 reserve because it also realizes a smoothing of storm expenses from an operating  
15 perspective. This, in turn, reduces volatility in earnings associated with significant storm  
16 events.

17 **VI. CONCLUSION**

18 **Q: Does that conclude your testimony?**

19 A: Yes, it does.



## EVERGY ANNUAL CAPITAL INVESTMENT PLANNING PROCESS

