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February 24, 2021

Constellation NewEnergy-Gas Division, LLC 9400 Bunsen Parkway, Suite 100 Louisville, KY 40220

Re: OFO Penalties

Dear and

As you know, you serve as the natural gas marketer and appointed agent of various transportation customers on Spire's Missouri West distribution system.

Due to extreme weather and unprecedented demand for natural gas, we placed an operational flow order ("OFO") in effect on that system from Gas Day 12 through Gas Day 18.

During the OFO, many transportation customers consumed more natural gas than their marketer had nominated and confirmed for delivery for that day. Spire is required to assess OFO penalties in these situations. See Spire Missouri West Tariff Sheets 16.13-16.14. Pursuant to Spire's tariff rules, the standard OFO penalty is 2.5 times the daily midpoint stated on Gas Daily's Index for Southern Star Central Gas Pipeline (Oklahoma), multiplied by the MMBtu amount of the under-delivery that exceeds the Tolerance Levels.

Through February 18, 2021, Spire is assessing an OFO penalty to you in the amount of \$39,451,576.78. The amounts of your customers' nominations, actual usage, and the applicable Gas Daily Index price for each day are included for your reference in the enclosed spreadsheet.

Pursuant to Spire's tariff rules, these penalties shall be billed to and collected from the agent representing the aggregated customers. Please consider this letter demand for payment of this amount, due immediately.

Please contact us right away to arrange payment. If we are unable to reach payment terms by Friday, February 26, Spire will need to bill these OFO penalties directly to each of your transportation customers, who retain ultimate financial responsibility for these amounts.

Sincerely,

Matt Aplington General Counsel

Enclosure