



OEP Exhibit No. 9
Case No(s) GA-2007-068
Date 11-27-07 Rptr DF

FILED

December 7, 2007
Data Center
Missouri Public
Service Commission

Sendero Home

Company Profile

Management Team

Companies and
Investments

News and Information

Contact Us

Company Profile

Sendero Capital Partners, Inc. (SCP) and its affiliate, Sendero Asset Management, LLC (SAM) are privately owned companies that make direct equity investments in or acquires operating companies, primarily in the oil and gas industry. SAM is a joint venture between SCP and other private equity firms which acts as the managing partner in Sendero's investments.

Mission Statement

Sendero's mission is to make a difference in the lives of its investors, its employees, its customers and its communities through intelligent investments in business and people.

Investment Opportunities

During the late 1990s and early 2000s, many energy companies went on acquisition sprees without giving much thought to strategic value. In the aftermath, many companies have been forced to restructure, refocus and redeploy available capital in their core businesses providing opportunistic niches for companies like Sendero. These opportunities may also be found in distressed asset sales such as corporate liquidations, bankruptcies, turnarounds, etc.

Investment Strategy

Our strategy is to find, acquire, restructure and re-energize existing operating companies with strong underlying market fundamentals, competitive advantages and capable management positioned to capture unrealized growth. Sendero will develop, implement and maintain a very disciplined business strategy for each of its portfolio companies. Ultimately, Sendero's strategy is to aggregate a "system" of cash flow-based assets which can provide attractive annuity-type returns or create an exit opportunity through a private or public offering that will be appealing to larger industry participants and/or the public markets.

Investment Focus

Small to medium-sized oil and gas companies in the upstream (E&P), mid-stream (gathering, processing and storage) and downstream (distribution and retail) sectors of the energy industry in North America. Preferably, companies with adequate



cash flow-based operations and acceptable balance between opportunity and risk. Sendero's focus will be on acquiring assets with unrealized growth potential and/or assets that have been undercapitalized and under-managed.

Management Philosophy

Sendero management will take active roles in the strategic, financial and operational management in all companies it acquires or invests. Sendero's extensive experience will be utilized to help guide its companies through successful implementation, execution and realization of its strategic business objectives while leaving day to day operational responsibility with local management who will report directly to Sendero and/or the Sendero Advisory Board. Sendero believes it is very critical that local management's incentives be properly aligned with those of the investors in order to ensure long-term, sustainable success.

Competitive Advantages

Highly competent and mobile management team with substantial experience in all aspects of the energy industry including technical, operational, financial, regulatory, environmental, tax, risk management, corporate development, sales and marketing, and mergers and acquisitions. Sendero's strong reputation and relationships in the energy industry provide it with an extensive network to ensure access to "best-in-class" resources in other areas as needed.