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Coal Inventory, FAC, Refined Coal Lease, Diesel Hedging Costs Robert K. Neff Union Electric Company **Rebuttal Testimony** Case No.: ER-2012-0166

MISSOURI PUBLIC SERVICE COMMISSION

Case No. ER-2012-0166

REBUTTAL TESTIMONY

OF

ROBERT K. NEFF

ON

BEHALF OF

UNION ELECTRIC COMPANY d/b/a AmerenUE

** DENOTES HIGHLY CONFIDENTIAL INFORMATION **

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St. Louis, Missouri August, 2012

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1	REBUTTAL TESTIMONY	
2	OF	
3	ROBERT K. NEFF	
4	CASE NO. ER-2012-0166	
5	I. <u>INTRODUCTION</u>	
6	Q. Please state your name and business address.	
7	A. My name is Robert K. Neff. My business address is One Ameren Plaza,	
8	1901 Chouteau Avenue, St. Louis, Missouri 63103.	
9	Q. By whom and in what capacity are you employed?	
10	A. I am employed by Union Electric Company d/b/a Ameren Missouri ("Ameren	
11	Missouri" or "Company") as Director of Coal Supply.	
12	Q. Please describe your employment history as it relates to the Company.	
13	A. My work experience includes 24 years in positions relating to coal	
14	procurement and coal transportation, and 6 years in natural gas procurement and retail	
15	electric marketing.	
16	Q. Please describe your duties and responsibilities as Director of Coal	
17	Supply.	
18	A. My primary responsibilities are to obtain adequate coal supplies and related	
19	transportation for the four coal-fired power plants operated by Ameren Missouri.	
20	Q. Please describe your qualifications.	
21	A. I received a Bachelors Degree in Mechanical Engineering from Washington	
22	University in St. Louis and a Masters in Business Administration from Southern Illinois	
23	University. I am a registered Professional Engineer in the State of Missouri and I am also a	

Certified Energy Manager. Prior to joining Union Electric Company in 1982, I worked at the
Missouri Pacific Railroad in various engineering and operating positions. I also worked as a
Product Engineer at the railcar manufacturing firm of American Car and Foundry.

4

Q. What is the purpose of your rebuttal testimony?

5 A. One purpose of my rebuttal testimony is to explain certain events that affected 6 coal inventory levels in the test year, and to explain why adjustments should be made to the 7 average inventory values traditionally used to set rates in prior rate cases. Another purpose is 8 to address why the change to the Fuel Adjustment Clause ("FAC") sharing mechanism from 9 95%/5% to 85%/15%, as proposed by Staff, would inappropriately cause the Company to 10 absorb a significant amount of prudently-incurred delivered coal costs at a time when ultralow sulfur fuel has been purchased to comply with the Cross-State Air Pollution Rule 11 12 ("CSAPR"). Finally, my testimony will address the appropriate level of revenues from a 13 refined coal lease to include in the Company's revenue requirement and the appropriate level 14 of diesel fuel hedging costs.

15

II. COAL INVENTORY

Q. How has the amount and value of coal inventory been determined in the
rate base calculation in the Company's prior rate cases?

18 A. The value of coal inventory for inclusion in rate base was determined by 19 multiplying the average amount of coal in inventory (in tons) over a 13-month period ending 20 with the true-up date, by the current price per ton of the coal.

21 Q. Is this particular average coal inventory level appropriate for this rate 22 case?

A. No, it is not because there were anomalies in coal deliveries during this period
that distort the average.

3

Q. Please explain.

4 A. The amount of coal in inventory in certain months utilized in Staff's 5 calculation was considerably less than normal due to delivery issues associated with flooding 6 along the Missouri River. These were floods that closed part of I-35 in Northwestern 7 Missouri, and which caused devastating damage in Missouri, Iowa, Kansas and Nebraska last 8 summer. This flooding also covered the tracks used by the railroads to deliver coal to 9 Ameren Missouri plants. Both railroads which haul coal to Ameren Missouri plants, the 10 Union Pacific and the Burlington Northern Santa Fe ("BNSF"), were affected by the 11 flooding, and both declared force majeure under the provisions of the Company's rail 12 contracts. A force majeure condition is an event outside of the railroad's control which 13 prevents its performance under the contract. The BNSF declared force majeure on June 6, 14 2011, and terminated the force majeure on September 13, 2011. The Union Pacific declared 15 force majeure on June 29, 2011 and terminated the force majeure on September 26, 2011.

Q. What happened in the period of time when flooding disrupted railroaddeliveries?

A. The railroads were forced to re-route trains around the flooded areas, slowing transit times and reducing the amount of coal delivered. To maintain plant generation, coal was burned out of inventory to cover the shortfall in railroad deliveries. As a result, inventories were reduced substantially below their normal levels for several months.

Q. What is Ameren Missouri's target coal inventory level at each of its coalfired plants, and how much were inventories reduced because of the floods?

1	A. Ameren Missouri's inventory policy states that a **		
2			
3	** The Meramec, Rush Island, and Sioux plants have a specified target inventory level		
4	of ** ** days, while Labadie has a specified target level of ** ** days. As shown in data		
5	furnished in response to Staff Data Request 86, system-wide coal inventory fell from **		
6	days on May 31, 2011 to ** days on August 31, 2011. In the fourth quarter of 2011,		
7	railroad performance began to improve, and inventory levels returned to ** ********************************		
8	March 31, 2012. The coal inventory level has been at or above the ** ** day level since		
9	then.		
10	Q. What adjustments are you recommending to account for the unusual		
11	events which occurred beginning in the summer of 2011?		
12	A. Ameren Missouri is recommending that the plant inventory levels be adjusted		
13	to account for the disruptions in deliveries. These delivery disruptions were beyond the		
14	Company's control, and were the type of disruptions for which inventory is kept to assure		
15	uninterrupted generation. Ameren Missouri is recommending that the months of July 2011		
16	through December 2011 be removed from the average inventory calculation due to the		
17	extraordinary events which lowered the inventory in those months.		
18	Q. What is the effect of this change on the average inventory calculation?		
19	A. The average inventory using the data from July 2011 to July 2012 is		
20	** tons. Removing July 2011 through December 2011 from the calculation		
21	results in an average fuel inventory of **		
22	Company's inventory target of ** Current inventories as of 7/31/12 are		
23	** tons. Using the annualized fuel cost calculation, the inventory value is		
	4 NP		

1	** using the revised calculation versus ** for the 13-month		
2	average. This calculation produces similar results to what the 13-month average would have		
3	been if the coal delivery disruptions had not occurred. A 13-month average has generally		
4	been used by both the Staff and the Company in recent rate cases. As discussed above		
5	modifications to that approach are warranted here due to the floods.		
6	Q. Are there other changes that are recommended to determine the proper		
7	coal inventory value in rate base?		
8	A. Yes. Ameren Missouri takes title to coal as it is loaded into Ameren Missouri		
9	railcars at the mine. This cost is added to plant inventory cost when the trains are unloaded.		
10	Therefore Ameren Missouri is also recommending that coal-in-transit, that is, coal that ha		
11	been purchased and loaded into Ameren Missouri railcars but has not yet arrived at the plant		
12	be added to the amount in inventory at the plant to establish the inventory amount to be		
13	included in rate base. This is consistent with practice in prior rate cases.		
14	Q. What quantity of coal do you propose to include as in-transit inventory?		
15	A. An average in-transit inventory for the same 7 month average time period of		
16	January 2012 to July 2012 - ** tons is proposed.		
17	Q. What is the value of the coal that you propose to include as in-transit		
18	inventory?		
19	A. The value of this coal in-transit is ******** ** based on the annualized		
20	fuel cost calculation.		

1		III. <u>FUEL ADJUSTMENT CLAUSE</u>
2	Q.	Please address the second topic of your testimony, the sharing mechanism
3	of the FAC.	
4	Α.	In its Revenue Requirement Cost of Service Report ("Staff Report"), Staff
5	recommends	that Ameren Missouri's FAC sharing mechanism be changed to 85%/15% from
6	95%/5%.	
7	Q.	Why does Staff recommend that change?
8	Α.	Staff argues that the Commission should "take into consideration how little
9	incentive Am	eren Missouri has with its current sharing mechanism to improve the efficiency
10	and cost-effe	ctiveness of its fuel and purchased power procurement activities Changing
11	the sharing m	echanism of Ameren Missouri's FAC to 85%/15% will increase that incentive."
12	(Staff Report,	, pp. 166-67).
13	Q.	Do you believe that a change to 15% sharing is necessary to increase the
14	Company's i	incentives in the fnel area?
15	Α.	No. The Company has done an excellent job in procuring reliable and low-
16	cost fuel for	its plants, and a change to 15% sharing would be nothing more than a penalty
17	requiring the	Company to absorb a significant amount of prudently-incurred costs rather than
18	an incentive.	
19	Q.	Why do you call the 15% level a penalty?
20	Α.	The 15% sharing would penalize Ameren Missouri for proactively complying
21	with the CSA	PR regulations. In 2011, Ameren Missouri signed a **
22	Peabody Coa	l sales to purchase ultra-low sulfur coal. This coal will allow Ameren Missouri
23	to delay the i	nstallation of expensive (estimated \$1.5 billion) scrubbers until 2018 or beyond



1	Q. The Staff testimony also mentions that a sharing mechanism of 85%/15%		
2	would provide the Company with a greater incentive to accurately estimate the net base		
3	energy cost factors (Staff Report, p. 163, l. 20-22). Are there other means to more		
4	accurately estimate these costs?		
5	A. Yes. For example, known future contract increases could be factored into net		
6	base fuel cost calculations set in rate cases. For delivered coal costs alone, factoring in		
7	known increases taking effect January 1, 2013, which is before the operation of law date in		
8	this case, would more accurately reflect net fuel costs by **		
9	concerns, the Company will increase its fuel costs as part of its true-up filing to reflect the		
10	January 1, 2013 delivered coal cost increases.		
11	IV. <u>REFINED COAL LEASE</u>		
12	Q. Are there any other coal issues that you would like to address?		
13	A. Yes, the lease payments from Coal Emission Reduction Technologies, LLC		
14	("CERT") for refined coal at the Rush Island plant are currently included as a credit against		
15	plant operations and maintenance ("O&M") costs. **		
16			
17			
18			
19			
20	**		
21	V. <u>DIESEL FUEL HEDGE COSTS</u>		
22	Q. The Staff included ** ** per ton for recovery of diesel fuel hedge costs		
23	in their average coal cost calculation. Is this a proper amount?		

1	Α.	No. From information provided in response to MPSC DR 440s1, the actual
2	expenditures fo	or the diesel fuel hedging costs for the test year August 2011 to July 2012 were
3	** ** per	ton. The trued-up test year average is the proper amount to include in the
4	average coal co	ost calculation. The Company will include this amount in its true-up filing.
5	Q.	Does this conclude your rebuttal testimony?
6	Α.	Yes, it does.

BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Increase Its Annual Revenues for Electric Service.

) File No. ER-2012-0166

AFFIDAVIT OF ROBERT K. NEFF

STATE OF MISSOURI)) ss CITY OF ST. LOUIS)

Robert K. Neff, being first duly sworn on his oath, states:

1. My name is Robert K. Neff. 1 am employed by Union Electric Company d/b/a

Ameren Missouri as Director of Coal Supply.

2. Attached hereto and made a part hereof for all purposes is my Rebuttal Testimony

on behalf of Union Electric Company, d/b/a Ameren Missouri, consisting of 9 pages and

Schedule(s) N/A , all of which have been prepared in written

form for introduction into evidence in the above-referenced docket.

3. I hereby swear and affirm that my answers contained in the attached testimony to

the questions therein propounded are true and correct.

don't K Her

Robert K. Neff

Subscribed and sworn to before me this $\underline{9}$ day of August, 2012.

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My commission expires: Nov 2, 2013

Notary Public

